

# **City of Ormond Beach Florida**



**Adopted Budget  
Fiscal Year 2010-11**

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**CITY OF ORMOND BEACH  
ANNUAL BUDGET  
FOR THE 2010-11 FISCAL YEAR  
OCTOBER 1, 2010 THROUGH  
SEPTEMBER 30, 2011**



**CITY COMMISSION**

**FRED COSTELLO**

**LORI GILLOOLY**

**TROY KENT**

**ED KELLEY**

**BILL PARTINGTON**

**MAYOR**

**ZONE ONE**

**ZONE TWO**

**ZONE THREE**

**ZONE FOUR**

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Joyce A. Shanahan

Theodore S. MacLeod, P.E.

Kelly A. McGuire

Daniel A. Stauffer

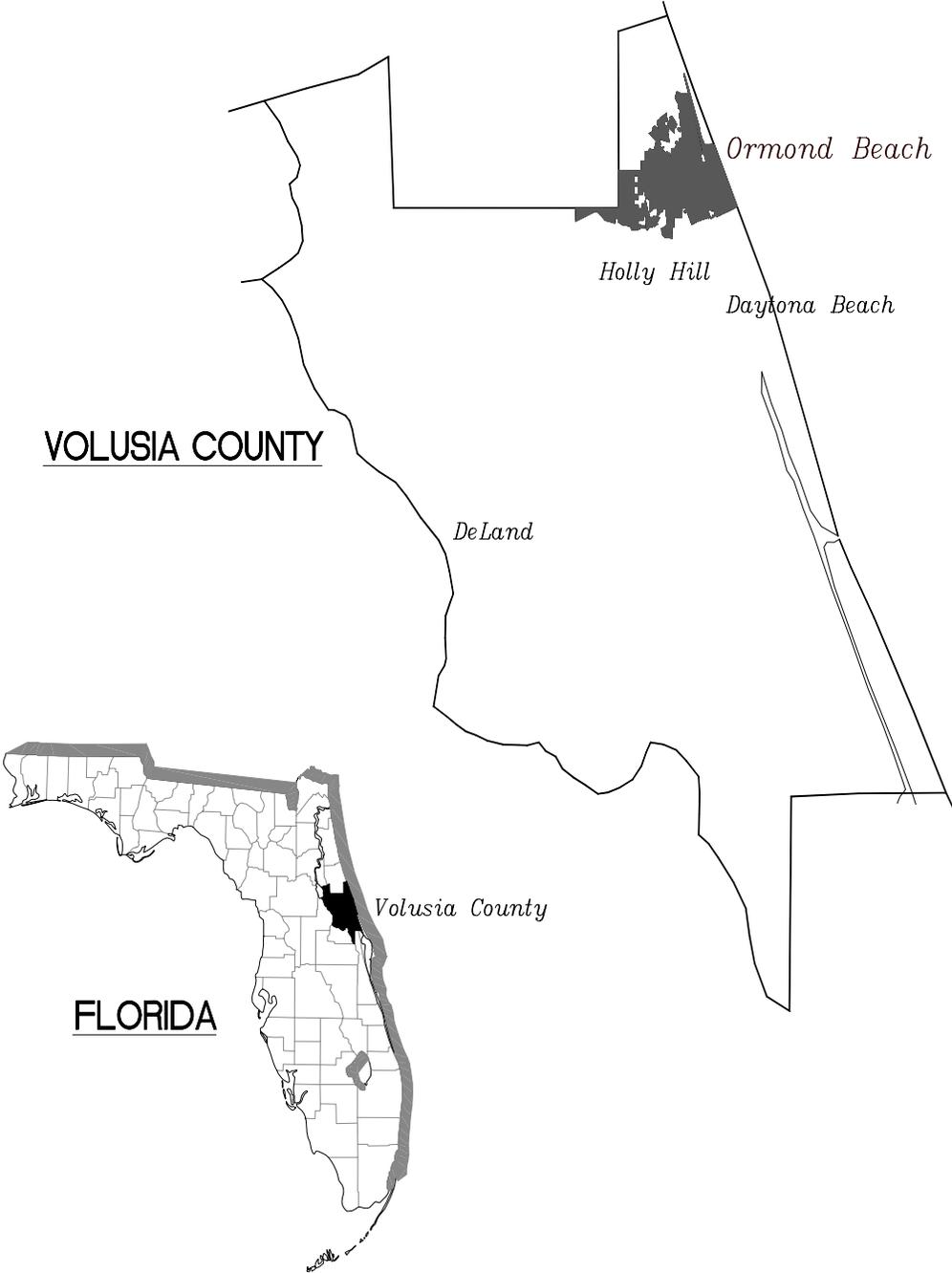
City Manager

Assistant City Manager

Finance Director

Accounting Manager

**LOCATION MAP**  
**CITY OF ORMOND BEACH, FLORIDA**



## Community Overview

The city that is now Ormond Beach, which is located on the northeast coast of Florida, dates from the period immediately following the Civil War. J. Andrew Bostrom, a former Union soldier originally born in Sweden, settled land on the peninsula. Concentrated settlement on the mainland began in 1873 with the establishment of New Britain, founded by a small community of New Englanders intent on making their living from citrus cultivation. In 1875, New Britain was subdivided into blocks and lots, with the original plat containing eleven (11) streets. Of the eleven (11) streets, seven (7) retain their original names, with four (4) located in present downtown Ormond Beach.

By 1880, New Britain had grown enough to warrant incorporation. During the elections for incorporation, the town name was changed to Ormond, in honor of James Ormond III, descendant of an early British colonist from the 1770's. The town was legally incorporated on April 22, 1880 and adopted the banana tree as the town emblem.

The development of Ormond Beach accelerated during the 1880's when John Anderson, Joseph Price, Stephen Van Cullen White and other pioneers saw that the small wilderness community was linked by rail with the eastern United States. Their entrepreneurial spirit led to the construction of a bridge spanning the Halifax River (Atlantic Intra-coastal Waterway) from the mainland to the peninsula and the Ormond Hotel, a building that helped define the social and economic character of the community. During the late nineteenth and early twentieth centuries, Ormond became one of Florida's most recognized resort communities and the location of some of the first automobile races in the United States. Consequently, Ormond Beach became and is still known today as the "Birthplace of Speed". Ironically, following World War I, as the automobile became increasingly available to middle America, the character of Florida tourism changed, and Ormond declined in importance as a winter resort and tourist mecca, becoming a more traditional residential community.

In 1959, the City was granted 1,164 acres of land from the Federal government that was developed into a municipal airport that consists of two (2) active runways and six (6) taxiways. In addition, the City purchased 176 acres from the Federal government in 1959; a site that has since been developed into a successful commerce center. Today the Business Park contains twenty-nine (29) businesses operating in approximately 807,000 square feet of light industrial space with total employment of approximately 2,000 workers.

Since 1970, the city's population increased from approximately 14,000, to the present population of approximately 41,000, which has resulted from a combination of real growth and annexations. During the 1990's, residential development and the City's commercial and retail center expanded westward beyond Interstate 95 as the size of the City grew to approximately 29 square miles.

# **STATEMENT OF VISION CITY OF ORMOND BEACH FLORIDA**

The future of the City of Ormond Beach depends on a partnership among citizens, businesses, civic organizations, elected officials and City employees. Working Together, we can make Ormond Beach one of the most attractive, stimulating and progressive cities in the nation.

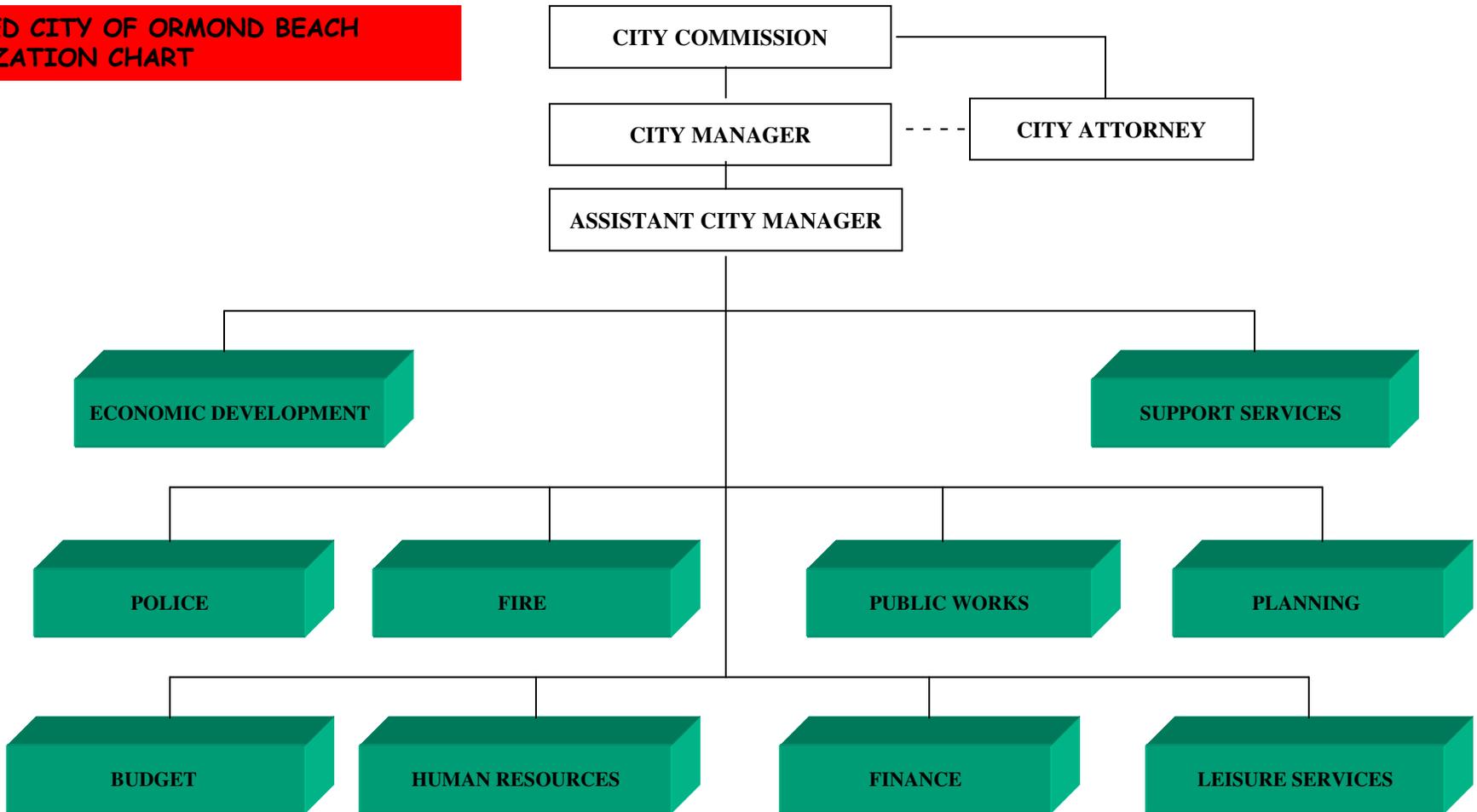
We see Ormond Beach as a community characterized by a high quality of life for all. From our youngest citizens to our oldest citizens, we want to provide significant opportunities for earning, for learning, for leisure and recreation, and for self-expression.

We see Ormond Beach as a community of many dimensions. Among these, we see our City as:

- ❖ A family oriented community, striving to provide a safe and supportive environment in which families of all ages can build on their strengths and their traditions.
- ❖ A learning community, in which all citizens may participate in life-long opportunities for personal growth and development, especially as they participate in the strong historic, cultural, artistic, and athletic traditions of the area.
- ❖ An environmentally sensitive community, marked by mature trees, clean water, well-kept neighborhoods, and attractively landscaped thoroughfares.
- ❖ An economically sound community, boasting a diverse economy and a balanced, controlled, but friendly approach to business and development.
- ❖ A diverse community, one in which all citizens and all sectors of the City find meaningful opportunities and one in which all are valued for the unique contribution they make.
- ❖ A responsive community, with a City government that cares and communicates well with the citizenry and provides timely, even-handed, and courteous service to all.
- ❖ A well-run community, offering high quality basic City services in an effective and efficient manner, and encouraging creative and proactive approaches to the conduct of government.
- ❖ An involved community, one in which citizens throughout the community acknowledge and respect their differences, but recognize that the accomplishment of our objectives will require the full participation of all.

# ORMOND BEACH CITIZENS

## PROPOSED CITY OF ORMOND BEACH ORGANIZATION CHART



This is to certify that this is the official organizational chart of the City of Ormond Beach referred to in Article II, Chapter 2, of the City of Ormond Beach, Florida, *Code of Ordinances*, adopted by Resolution No. 2002-94

*Carl Persis*  
CARL PERSIS, MAYOR

*Veronica Patterson*  
VERONICA PATTERSON, City Clerk



# CITY OF ORMOND BEACH

City Manager 22 S. Beach St. Ormond Beach, FL 32174 (386) 676-3200 Fax: (386) 676-3384

October 1, 2010

Honorable Mayor, City Commissioners and Citizens of the City of Ormond Beach:

It is my pleasure to present the FY 2010-11 annual budget. The primary mission of the City of Ormond Beach is to efficiently provide an array of municipal services within the current economic constraints. The net budget totals \$64,979,553, a reduction of \$26,577,897 or 29.03% from the prior year budget. The budget has been prepared with a millage rate of 3.8096 which is equal to the current year millage rate and 11.31% below the rolled back millage rate. By levying the same tax rate as the current year, tax revenue will decline by \$1,193,625 or 11.05%.

The budget has been prepared to meet the highest standards of municipal budgeting and outlines the City's commitment to providing quality services in the most cost effective manner possible. The budget document serves several purposes:

- Financial Plan: The budget outlines the financial structure necessary for financial stability and provides a five-year capital improvement program and debt management information.
- Policy Document: The budget identifies service levels, programming and capital improvements and the associated financial impacts.
- Operation Guide: The budget includes information relative to organization units and workforce as well as establishes goals and objectives for departments.
- Communication Device: The budget is presented in a manner which is easily understood through graphs, charts and narrative description.

## Budget Challenges

The development of the 2010-11 Fiscal Year budget has been impacted by the continuing decline in economic conditions. The City of Ormond Beach continues to refine our activities and finances to meet the requirements of our citizens. The most significant issues the City faced as we developed the FY 2010-11 budget were:

<b>Property Values</b>	<b>10.77 %↓</b>
<i>Taxable values declines by \$320 million from \$2.95 billion to \$2.63 billion.</i>	

<b>Pension Contributions</b>	<b>25.4%↑</b>
<i>Due to market conditions over the last several years, investment earnings have been lower than expect resulting in an increase in requirement contributions to the pension system of \$670,000.</i>	

### **Initiatives and Budget Preparation Guidelines**

At the Goals Workshop held on January 20, 2010 and the Financial Trends Workshop in March, 2010, the City Commission established the following initiatives and guidelines which were used to prepare the FY 2010-11 budget:

#### Short-term Initiatives/Guidelines:

- Tax Rate:
  - Develop budget proposals within the existing tax rate.
  - Use no more than \$750,000 from the revenue stabilization fund.
- Annually review user fees and charges.
- Establish funding for the replacement of galvanized pipes.
- Continue to fund facility renewal and replacement, general capital projects and transportation projects through dedicated millage.
- Consider health insurance options to minimize cost increases.
- Hold individual zone workshops to solicit public input on the budget.

#### Outcomes:

- Tax Rate:
  - The budget was developed within the existing tax rate.
  - The General Fund budget was balanced by using \$506,084 from the revenue stabilization fund.
- A 3% increase in Leisure Services fees consistent with prior City Commission discussion is included in the budget.
- A water/wasterwater user fee increase of 2.5% on all tiers beyond the minimum bill is included in the budget and will be used to fund a galvanized pipe replacement program.
- The budget includes funding for property tax supported capital improvements.
- Staff continues to review options to stabilize health insurance costs. The budget includes funding for health insurance cost increases.
- A series of Town Hall meetings were held to solicit input from citizens on tax rate options and service levels. The majority of citizens who attended the meetings expressed a willingness to pay slightly more in taxes in order to keep the overall tax revenue level and maintain existing services.

#### Long-term Initiatives

- Reduce pension costs:
  - Investigate all alternatives for reducing pension costs including the creation of a separate pension plan for new hires.

- Seek legislative reform regarding restrictions on the use of State premium tax funds for Police and Fire pension plans.
- Coordinate and encourage responses from other cities.
- Pursue unification of services.
- Pursue Beach park/parking:
  - A referendum to issue general obligation bonds for the purpose of acquiring and developing land for a beachfront park was approved by the voters in August, 2010. The FY 2010-11 budget includes funding for land acquisition, architectural design and construction costs associated with the beachfront park.
- Develop a comprehensive plan to address neighborhood issues as they related to foreclosed properties.
- Utilize City's website to communicate with the public:
  - The City website was redesigned in FY 2009-10.
  - The FY 2010-11 includes funding for the continued maintenance of the City's website.
  - The City will continue to provide a booth at sponsored events to showcase the website.
- Capital Project priorities:
  - Hand Avenue Overpass-Staff is working with other agencies to partner on a Private Development and Environmental Study.
  - John Anderson Drive-Design work is expected to be completed in December.
  - Hand Avenue between US1 and Nova-Design work is progressing and a financing plan has been developed and included in the FY 2010-11 budget.

## **Budget Assumptions**

### Revenues

1. Conservative revenue estimates are utilized to allow for unanticipated changes in collection levels or economic deterioration. In the case of revenues distributed by the State such as sales tax and municipal revenue sharing, revenue estimates are based on information provided by the Legislative Committee on Intergovernmental Relations and the City's historical trends.
2. Significant reductions are anticipated in the following areas:
  - a. Property Taxes (General Operations) - \$1,124,800 or 11.20%
  - b. Property Taxes (Community Redevelopment) - \$78,128 or 21%
3. The budget includes a millage rate of 3.8096. This rate is 11.31% below the rolled back tax rate.
4. The budget includes a 3% increase in Leisure Service fees which will result in approximately \$25,000 of additional revenue.

5. The budget includes a water/wastewater rate increase of 2.5% for all tiers above the minimum usage. Despite a reduction in expenditures, the rate increase is needed to fund a program for replacement of two inch water mains.

### Expenditures

1. As a service provider, wages and benefits account for a significant portion of the City's budget. The budget has been prepared according to the following assumptions:
  - a. No salary increases have been incorporated into the budget.
  - b. Pension contributions – Necessary funding for pension contributions has been included and is based upon the most recent annual actuarial evaluation. Required contributions have increase by \$670,000 over the current year level.
2. Personnel changes resulting in an annual savings of \$332,000 (\$300,000 General Fund; \$32,000 Water/Wastewater Fund).
  - a. Full-time positions – Elimination six full-time vacant positions: Permit Technician (Building Inspections Division), Office Assistant (Police Administration), Office Assistant (Water/Wastewater), and three Firefighters (Fire Operations).
  - b. Part-time/temporary positions - The proposed budget also incorporates the elimination of two part-time positions and one temporary position: Courier, Planner (Temporary-Ormond Crossings), and Office Assistant (Leisure Service Registration) yielding a 1.20 FTE reduction
  - c. For the four year period from FY 2007-08 to FY 2010-11, 63 positions have been eliminated representing a reduction of 14.8% of the workforce (55 full-time and 8 part-time positions).
3. Annual funding providing by the General Fund to the Vehicle Replacement Fund has been eliminated resulting in a budget reduction of \$260,000. Sufficient reserves are available within the Vehicle Replacement Fund to provide for necessary current and future replacements through FY 2014-15 despite the reduction in annual funding.
4. Funding for contributions to outside agencies (not for profit) funded in FY 2009-10 has been included at the same level as the current year.

<u>Agency</u>		<u>Amount</u>
Children's Musical Theatre	\$	4,465
Coalition For The Homeless		7,440
Council on Aging (Meals on Wheels)		6,975
Crime Stoppers		744
Early Learning Coalition		7,440

Golden Spikes Baseball Club	744
Great Kids Explorer Club	372
Operation Caring Through Sharing	1,488
Travelers Aid	558
Very Special Arts	558
Volusia County Mediation Services	745
Central Florida WORC	745
Volusia County School(POPWR)	15,000
OB Youth Baseball	744
Daytona Beach International Festival	8,000
	<hr/>
	\$ 56,018
	<hr/>

### **Capital Improvements**

As directed at the Capital Improvement Program workshop in June, the following items are included in the budget:

- Central Park paving (\$125,000)
- Magic Forest Playground refurbishment (\$80,000 of which \$40,000 expected from community contributions)
- Portable bleachers, changeable copy sign and batting cages at Ormond Beach Sports Complex (\$105,000)
- Contract for security cameras (\$50,000)

The City Hall Generator (\$324,000) has been removed from the Capital Improvement program and is not included in the budget.

### **Cost allocation/Transfers**

The City's Engineering Division provides services to capital project funds such as Transportation, Stormwater, General Capital Improvements and Water/Wastewater. In the past, some but not all of these funds have provided reimbursement for these services through a transfer to the General Fund. Staff has updated the cost allocation plan and has changed the budget methodology to provide for a direct department charge in lieu of an interfund transfer resulting in more complete financial disclosure. All funds benefiting from the services of the Engineering Division will be receiving this charge.

The General Fund includes a transfer to the Airport Fund \$332,000 related to rent abatement and golf course mitigation which occurred in 2005. The mitigation costs were originally included in the FY 2005-06 budget to be funded through a transfer from the General Fund. Thereafter, the City Commission directed staff to provide funding through a General Fund loan to the Airport Fund. Based upon recent discussions with the FAA, the mitigation costs cannot be paid with Airport Fund revenue. As such, the proposed budget includes a one-time transfer from the General Fund for these costs.

## Tax Rate

Even though the proposed tax rate is equal to the current year tax rate resulting in a decline in property tax revenue of \$1.2 million, many homesteaded property owners will see a slight increase in their City taxes. The increase is a result of the 2.7% CPI adjustment to assessed value as required by the “Save Our Homes” (SOH) provision. This increase in assessed value will have varying impact on homestead property owners depending upon the resulting increase in their taxable value. Following are a few examples:

2009 Assessed Value	2009 Taxable Value with \$50,000 Homestead Exemption	2009 City Taxes	2.7% Adj.	2010 Taxable Value with \$50,000 Homestead Exemption	% Increase in Taxable Value	2010 City Taxes	Increase in City Taxes	Millage needed to keep tax amount the same	Decrease in millage rate needed to keep tax amount the same	Tax Revenue Loss
100,000	50,000	190.48	102,700	52,700	5.40%	200.77	10.28	3.6090	5.27%	(506,318)
125,000	75,000	285.73	128,375	78,375	4.50%	298.58	12.85	3.6400	4.45%	(428,118)
150,000	100,000	380.97	154,050	104,050	4.05%	396.39	15.42	3.6600	3.93%	(377,667)
175,000	125,000	476.21	179,725	129,725	3.78%	494.20	17.99	3.6700	3.67%	(352,441)
200,000	150,000	571.45	205,400	155,400	3.60%	592.01	20.56	3.6770	3.48%	(334,783)
225,000	175,000	666.69	231,075	181,075	3.47%	689.82	23.13	3.6800	3.40%	(327,215)
250,000	200,000	761.94	256,750	206,750	3.37%	787.63	25.70	3.6850	3.27%	(314,603)
275,000	225,000	857.18	282,425	232,425	3.30%	885.45	28.27	3.6880	3.19%	(307,035)

As shown above, the reduction in the tax rate needed to offset the 2.7% increase cannot be determined as it varies by taxpayer. The Volusia County Property Appraiser has indicated that the 2.7% adjustment will result in an additional \$83,735 in tax revenue over the amount if there were no SOH adjustment. An offset equal to the additional revenue generated would require a reduction in the millage rate of 0.0332 mills to 3.7764 mills. While a reduction in the millage rate would reduce the amount of additional taxes paid by homestead property owners (by \$3.33 for each \$100,000 in taxable value), it would not offset the increase completely. A reduction in the millage rate would also create a larger reduction in City taxes for non-homestead property owners.

## **Recognition**

I would like to thank the City’s Department Directors and Division Managers for their efforts in preparing and closely monitoring their respective budgets and programs. The recommended budget reductions which minimize impacts on services, are the result of the leadership of our Department Directors and Division Managers. I would

also like to recognize Kelly McGuire, Finance Director and Dan Stauffer, Accounting Manager for their work in preparing the FY 2010-11 budget.

Respectfully submitted,



Joyce A. Shanahan  
City Manager

# FINANCIAL POLICIES

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## BUDGET CALENDAR

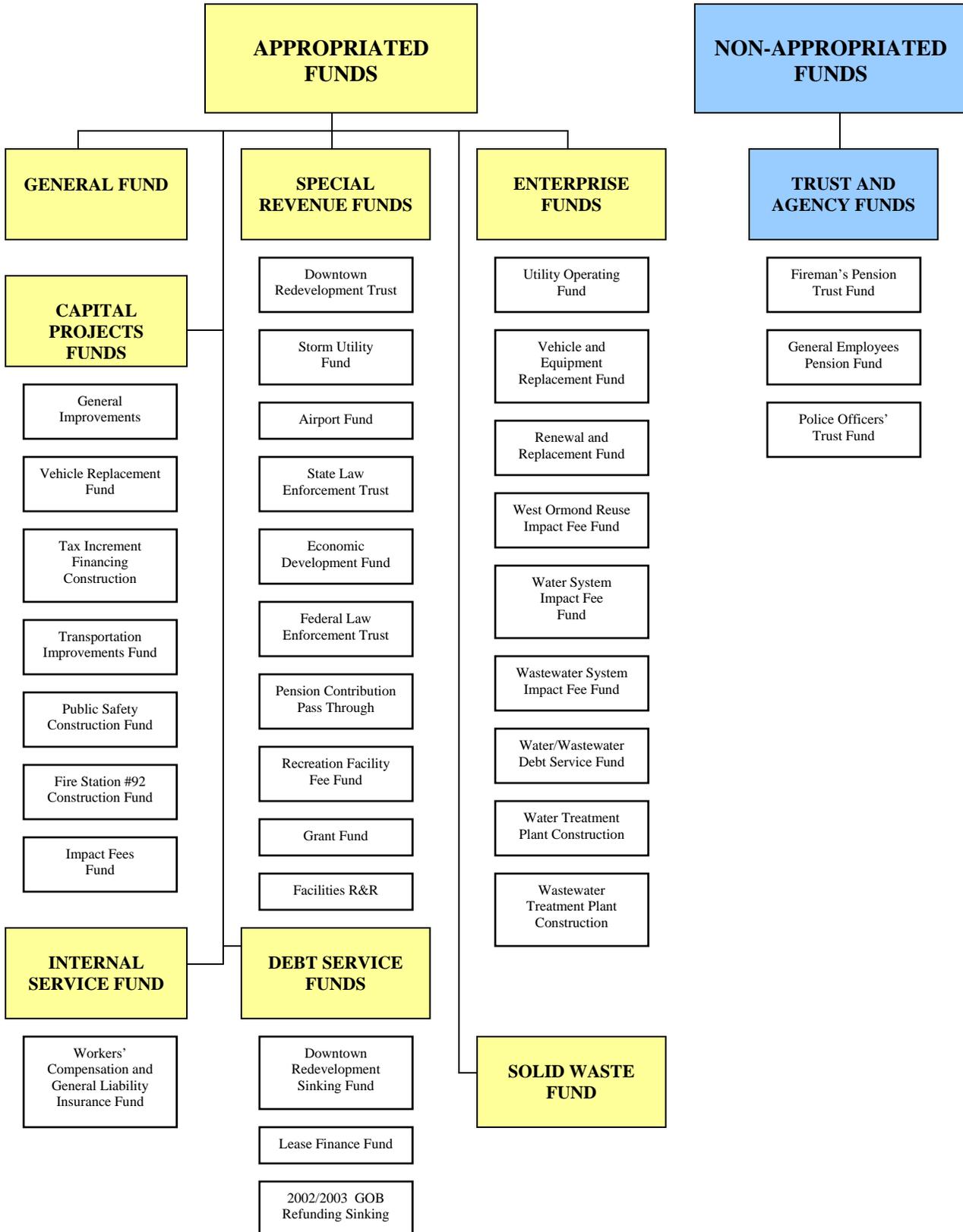
<b>DATE</b>	<b>ACTIVITY</b>
March 3	Financial Trends Workshop with City Commission (5:30 at City Commission Chambers)
April 27	Budget Requests due from Depts.
May	Budget Review Meetings with City Manager
June 2	City Commission Workshop to Review Proposed 5 Year Capital Improvements Program (5:30 at City Commission Chambers)
July 1	Certification of taxable value submitted to City
July 13	Budget document submitted to City Commission
July 20	Operating Budget Workshop (5:30 at City Commission Chambers)
July 21	Operating Budget Workshop (5:30 at City Commission Chambers, if needed)
July 21	Approval of tentative millage levy at regular City Commission meeting (7:00 at City Commission Chambers)
September 8	First Public Hearing to adopt proposed millage rates and budget
September 10	Newspaper advertisement of Second Public Hearing and Budget Summary Statement
September 14	Second and Final Public Hearing to adopt Final millage rates and budget.

## **BUDGET/CAPITAL IMPROVEMENT PROCESS**

The process for preparing the capital improvement plan and annual budget begins in January with the preparation of the budget calendar. Thereafter, departments submit capital improvement requests to the Finance Director (capital projects with a cost of \$25,000 or greater). The Finance Director and City Manager meet with departments to discuss their requests. The Leisure Services Advisory Board and Quality of Life Board also provide requests/recommendations for consideration. The proposed capital improvement plan is reviewed and finalized by the City Commission during a workshop in June. Projects recommended for funding in the next fiscal year are incorporated into the proposed annual budget.

Departments submit annual budget requests (personnel and operating) to the Finance Director in April. Department requests are reviewed by the City Manager and Finance Director. The proposed budget is provided to the City Commission in July. Changes to the proposed budget are made by the City Commission during a budget workshop held in mid-July. The tentative tax rate is approved by the City Commission during a regular meeting in July. The final tax rate and budget are approved by the City Commission in September.

# FUND STRUCTURE



# MAJOR FUNDS

## Governmental Fund Types

1. **General Fund** - The General Fund is the general operating fund of the City. It is used to account for all financial resources, except those required to be accounted for in another fund.
2. **Special Revenue Funds** - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes.
  - a. **Redevelopment Trust Fund** – Used to account for tax increment proceeds received by the City within a specific district authorized by state statute. These revenues are transferred to its Debt Service Fund in accordance with the 1994 Tax Increment Bond Resolution.
  - b. **Stormwater Drainage Utility Fund** – The fund’s purpose is to provide maintenance to the City’s existing stormwater drainage system. Revenues are provided from user charges assessed to utility customers.
  - c. **Municipal Airport Fund** – The fund accounts for the financial activities of the Ormond Beach Airport. The airport was deeded to the City in 1959. The agreement restricts the use of the land and revenues derived from aviation related purposes. The airport is funded through rentals and lease revenues, grant revenues and transfers from the General Fund.
  - d. **Local Law Enforcement Trust Fund** – Used to account for proceeds generated by confiscation activities of the Police Department. Expenditures are restricted for law enforcement purposes only.
  - e. **Economic Development Fund** – This fund accounts for the City’s proceeds of land sales and development costs associated with the City’s airport business park.
  - f. **Federal Law Enforcement Trust Fund** – Used to account for proceeds generated by confiscation activities of the Police Department. Expenditures are restricted for law enforcement purposes only.
  - g. **Pension Contribution Pass Through** – Used to account for State contributions to the Police and Fire pension funds.
  - h. **Recreational Facility Use Fee Fund** – This fund accounts for impact fees assessed against users of recreation and cultural facilities within the City. Use of these funds is limited to expansion of those facilities.
  - i. **Grant Funds** – This fund accounts for proceeds of federal and state financial assistance and related capital expenditures.
  - j. **Facilities Renewal and Replacement** – This fund accounts for dedicated tax revenue used to maintain City facilities.
3. **Debt Service Funds** - Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs.

- a. **Financing Debt Service Fund** – This fund records principal and interest payments on various capital lease and notes payable obligations. Revenue sources include interest on investments and transfers from the General Fund.
  - b. **2002 General Obligation Debt Service Fund** – This fund records principal and interest payments on Series 2002 General Obligation Bonds. Revenues include ad valorem property taxes and interest on investments.
  - c. **2003 General Obligation Debt Service Fund**- This fund records principal and interest payments on Series 2003 General Obligation Bonds. The proceeds of this debt issue were utilized to construction Fire Station #92. Revenues include ad valorem property taxes and interest on investments.
  - d. **2004 Revenue Bonds** – This fund records principal and interest payments on Series 2004 Revenue Bonds. The proceeds of this bond issue were used to construct Fire Station #91.
4. **Capital Projects Funds** - Capital Projects Funds are used to account for financial resources to be used for equipment replacement or the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).
- a. **Capital Improvement Fund** – This fund is used to account for capital asses acquisitions and construction from general government resources and intergovernmental grants.
  - b. **Equipment Renewal and Replacement Fund** – This fund accounts for replacement of existing capital assets provided by general government resources.
  - c. **Transportation Improvements Fund** – This fund is used to account for transportation related capital infrastructure acquisition and construction from general government resources.
  - d. **Recreation Facilities Impact Fee Fund** – This fund accounts for impact fees assessed and collected against new construction activities. Use of funds is restricted for expansion of existing recreational facilities or construction of new recreational facilities.
  - e. **Local Roads Impact Fee Fund** – This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion of existing local roadway links or construction of new local roadways.
  - f. **Stormwater Drainage Impact Fee Fund** – This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion of existing stormwater management facilities or construction of new stormwater management facilities.

## Proprietary Fund Types

1. **Enterprise Funds** - Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises--where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.
  - a. **Water and Wastewater Fund** –This fund is used to account for general water and sewer operations. The primary source of funding is user charges to water and sewer customers.
  - b. **Water and Wastewater Vehicle and Equipment Replacement** – This fund accounts for replacement of existing vehicles and equipment for the benefit of Water and Wastewater.
  - c. **Water and Wastewater Renewal and Replacement** - This fund accounts for replacement of existing capital assets for the benefit of Water and Wastewater.
  - d. **Water and Wastewater Debt Service** – Used to account for principal and interest payments resulting from the issuance of revenue bonds and other forms of debt.
  - e. **West Ormond Reuse Impact Fee** - This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of reuse facilities.
  - f. **Water Impact Fee** - This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of water facilities.
  - g. **Wastewater Impact Fee** - This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of wastewater facilities.
  - h. **Water Treatment Plant Construction** – This fund accounts for the construction costs associated with the expansion of the water treatment plant.
  - i. **Wastewater Treatment Plant Construction** – Used to account for the construction costs associated with the rehabilitation and expansion of the wastewater treatment plant and wastewater system.
  - j. **Solid Waste Fund** – Used to account for activities associated with the removal of trash and debris. Expenditures are funded through user charges to customers.
2. **Internal Service Fund** - The Internal Service Fund is used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost-reimbursement basis.

- a. **Workers Compensation Fund** – This fund is used to account for expenditures associated with providing workers compensation coverage to employees.
- b. **General Liability Insurance Fund** - This fund is used to account for expenditures associated with providing general liability coverage to employees.

**Fiduciary Fund Types**

- 1. **Trust and Agency Funds** - Trust and Agency Funds account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds. These funds are not included in the adopted budget.
  - a. **Firemen’s Pension Fund** – Used to account for employee and employer contributions towards the Firemen’s pension fund.
  - b. **Police Officer’s Pension Fund** - Used to account for employee and employer contributions towards the Police Officer’s pension fund.
  - c. **General Employee’s Pension Fund** - Used to account for employee and employer contributions towards the General Employee’s pension fund.

## **FINANCIAL POLICIES**

The accounting policies of the City of Ormond Beach conform to generally accepted accounting principles as applicable to governments. The following is a summary of the most significant accounting and budgeting policies.

**FUND ACCOUNTING**

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The purposes of the City’s various funds and account groups are as follows:

**Basis of Budgeting**

The *basis of budgeting* for all funds is on a *cash* basis.

**Basis of Accounting**

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of

accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All Governmental Funds are accounted for using the modified accrual basis of accounting. Under the modified accrual basis, revenues are recognized when they become measurable and available as net current assets. Revenues that are susceptible to accrual include taxes, intergovernmental revenues, charges for services and investment earnings. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include principal and interest on general long-term debt which are recognized when due.

All Proprietary Fund Types and Pension Trust Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when earned and expenses are recognized when incurred.

## **BUDGET POLICIES**

### 1. Balanced Budget

The City will adopted a balanced budget annually. A balanced budget occurs when revenues plus use of available fund balance equals expenditures with individual funds.

### 2. Budget Transfers and Amendments

#### **A. Administrative Approval of Intra-departmental Budget Transfers**

Any budget transfer between line item expenditures accounts (personal service, operating, and capital outlay) that does not increase or decrease the approved total appropriation of a department within the same fund and is less than \$25,000 shall be reviewed by the Budget Director and approved by the City Manager or his designee.

#### **B. Commission Approval of Budget Transfers**

The following budget transfers shall be approved by a majority vote of the City Commission:

1. Transfers of \$25,000 or more
2. All interfund transfers

#### **C. Commission Approval of Budget Amendments**

The following budget amendments shall be approved by Resolution by a majority vote of the City Commission:

1. Recognition of non-budgeted and unanticipated revenues received during the fiscal year.
2. Any increase or decrease in appropriated fund balance.
3. Any increase or decrease in the total approved appropriation of a fund.

## **REVENUE GUIDELINES**

**The City employs the following revenue guidelines as part of the budget development process:**

1. The General Fund operating budget millage rate will be based on a 96% tax collection rate as computed against the Current Year Gross Taxable Value as shown on Form DR-420 provided to the City by the Volusia County Property Appraiser.
2. The City will annually review Charges for Service to ensure that the fee structure, at a minimum, maintains the current level of cost recovery.
3. Ensure that fees charged in enterprise operations are calculated at a level that will support all direct and indirect costs of the enterprise.
4. Ensure that the basis for computing indirect cost allocations are reviewed annually and are based on prudent and defensible assumptions.
5. Revenue projections for all major non-ad valorem revenue sources will be based on prudent trend analysis that considers current and projected economic conditions. Budget projections for State-shared revenues will consider State of Florida estimates that are contained in the Local Government Financial Information Handbook as one of several factors for determining final revenue estimates.
6. Ensure that the City does not accept any revenue source whose terms of acceptance or collection may adversely affect the City.
7. The use of revenues which have been pledged to bond holders will conform to bond covenants which commit those revenues.
8. The undesignated fund balance in the General Fund will be maintained at no less than 15% of the total General Fund budget exclusive of budgeted reserves for contingency.
9. Water and Wastewater Impact fees will be set at a level that recovers the highest percentage of the cost of future capacity as permitted by law.
10. In financing capital improvements through the use of General Obligation Bonds, the City shall limit outstanding indebtedness to no more than 5% of current gross taxable value.

## **APPROPRIATION GUIDELINES**

1. The City Commission adopts the annual budget at the fund level, whereas department managers prepare their respective budgets at the program level and allocate appropriations to specific line items in order to provide services at the current level of service.
2. Personal services are estimated based on collective bargaining provisions governing salary adjustments, whereas salary adjustments for non-bargaining unit employees are based on parameters defined by the City Manager and approved by the City Commission. Pension amounts are based on the defined level of funding as determined by the city's actuary. Health insurance premiums for employee coverage are estimated based on current market conditions that affect annual premium adjustments.
3. The emphasis in preparing the annual budget is on the development of performance outcomes and the relationship of those outcomes to providing the current or enhanced level of service and the budget resources needed to accomplish the identified service level.
4. The budget request for all programs will include an itemized list of capital equipment with a unit value of \$5,000 or more and a separate line item appropriation for vehicle depreciation that will fund future replacement of city vehicles and heavy equipment based on the vehicle replacement schedule developed by the Fleet Manager and Finance Director.
5. Annually, the City Manager will have a comprehensive Five Year Capital Improvements Program (CIP) developed for review and approval by the City Commission. The Five Year CIP will identify and schedule priority capital improvements and provide recommended financing and the estimated operating budget impact for each project.
6. The level of classification detail at which expenditures may not legally exceed appropriations is the fund level. Department Directors and Division Managers are held accountable for their respective budgets at the program level.
7. Encumbrances outstanding at year-end represent the estimated amount of the expenditures ultimately to result if unperformed contracts/receipt of goods or services in process at year-end are completed. Such encumbrances do not constitute expenditures or liabilities, but rather reservations of fund balance for subsequent years' appropriation.
8. Debt service millage will be set at levels which will generate sufficient revenue to make all required principal and interest payments.

# BUDGET OVERVIEW

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## REVENUE HIGHLIGHTS

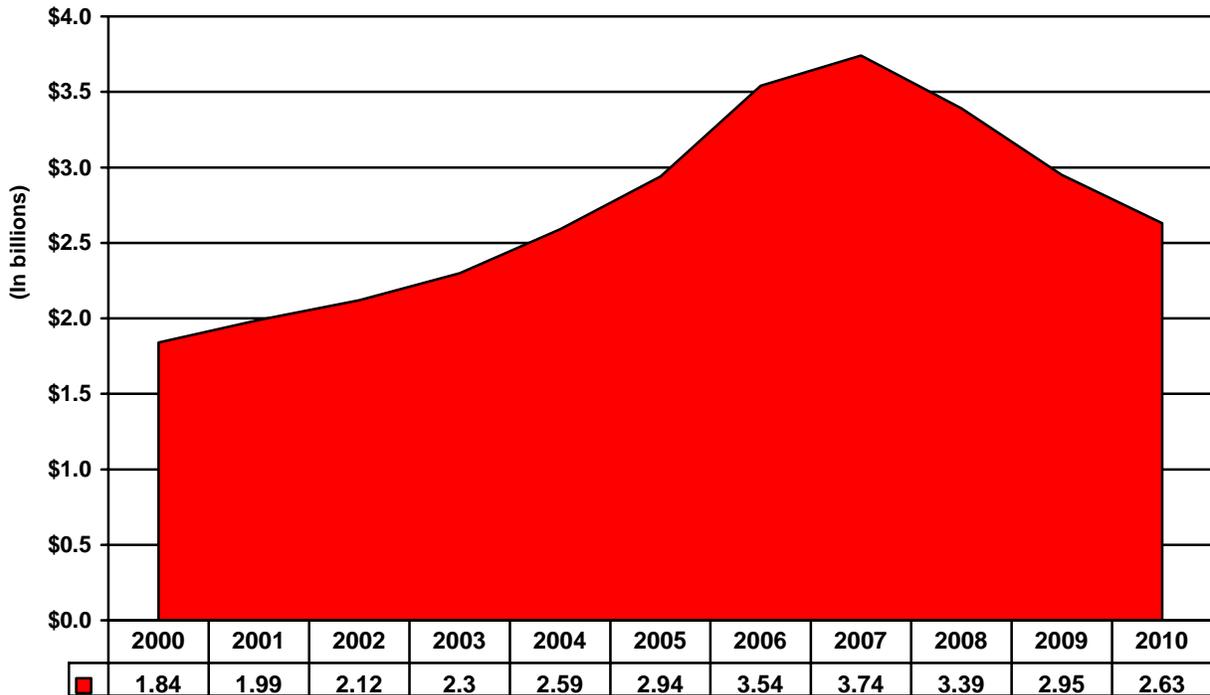
### Overview:

Citywide net revenues and use of prior year's reserves for FY 2010-11 are budgeted at \$64,979,553. Use of Fund Balance in the General Fund includes \$506,084 from the Revenue Stabilization Fund and \$332,478 for the Airport Transfer.

### Taxable Value:

The City of Ormond Beach has experienced an increase in the taxable value of \$790 million over the past ten years. However, in the last three years, the City has experienced a 30% decline in taxable value. The 2010 taxable value is \$2.63 billion, a decrease of \$320 million over the 2009 taxable value.

### Gross Taxable Value Ten Year Trend



**Property Tax Revenue and Rates:**

General operating revenue (available for general operations and capital improvements) declined by \$1,124,800 or 11.20%. Total property tax revenue declined by \$1,193,625 or 11.05%.

**General Operating Revenue:**

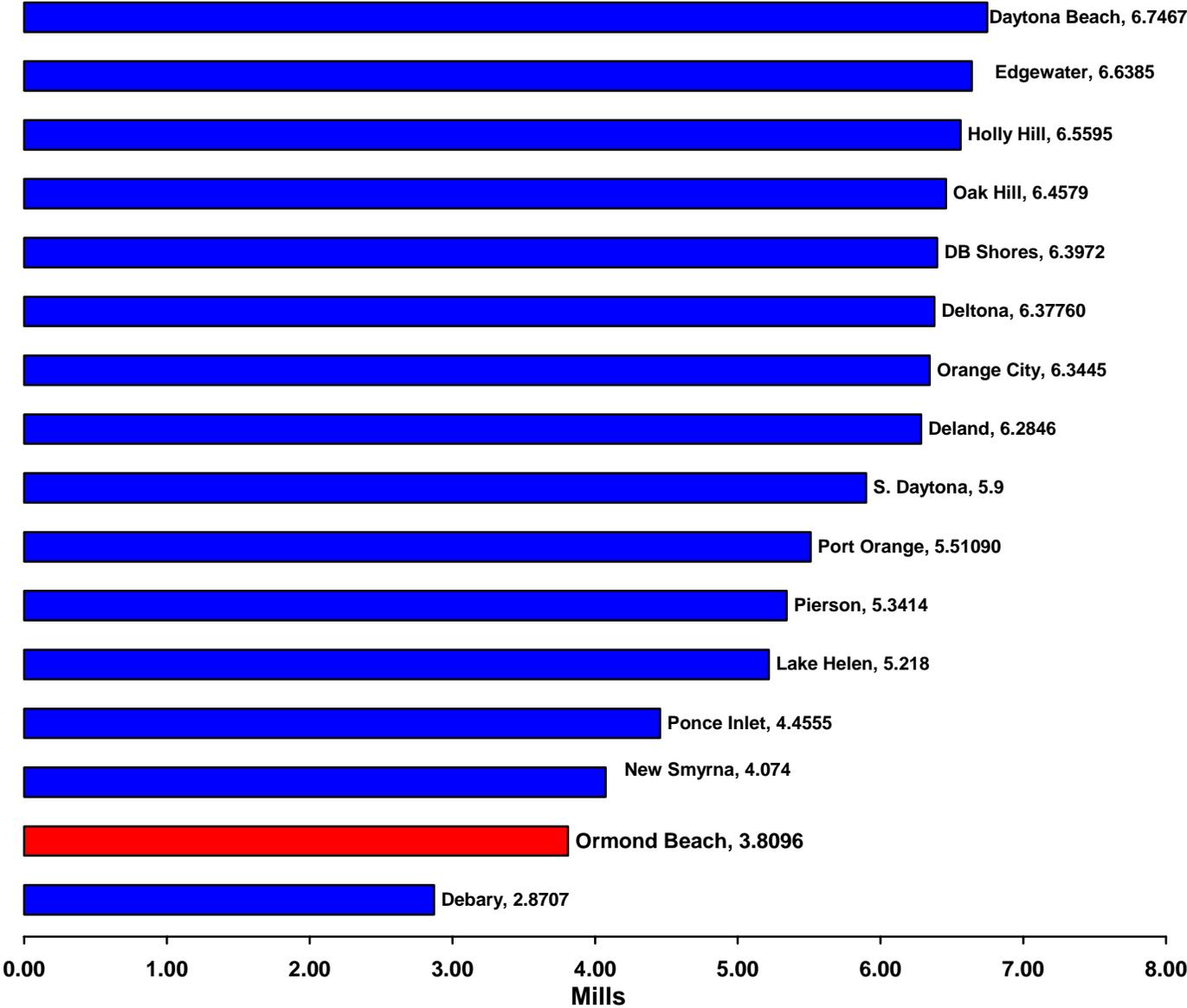
Description	Budget FY 2009-10	Budget FY 2010-11	Change from FY 2009-10 to FY 2010-11	% Change from FY 2009-10 to FY 2010-11
City Property Taxes	\$10,419,374	\$9,216,446	(\$1,202,928)	(11.56%)
Less: Taxes Transferred to TIF Fund	372,238	294,110	(78,128)	(20.99%)
City Property Taxes Available for General Fund and Capital Project Expenditures	\$10,047,136	\$8,922,336	(\$1,124,800)	(11.20%)

**Total Property Tax Revenue:**

Description	Budget FY 2009-10	Budget FY 2010-11	Change from FY 2009-10 to FY 2010-11	% Change from FY 2009-10 to FY 2010-11
General Operating	\$10,047,136	\$8,922,336	(\$1,124,800)	(11.20%)
TIF Fund	372,238	294,110	(78,128)	(20.99%)
2002 Debt Service	272,419	277,687	5,268	1.93%
2003 Debt Service	112,089	116,124	4,035	3.60%
Total Property Tax Revenue	\$10,803,882	\$9,610,257	(\$1,193,625)	(11.05%)

The tax rate is 3.8096 mills and is 11.31% **below** the rolled back tax rate and equal to the current rate. For FY 2009-10, the City of Ormond Beach had the second lowest proposed tax rate of the following 16 Volusia County cities:

# FY 2010-11 Property Tax Rates



Source: Volusia County Property Appraiser's website

## Summary of Property Tax Rates and Taxable Value

	Operating Millage				Subtotal Operating Millage	2003 General Obligation Bond Sinking Fund	2002A and 2002B GOB Refunded Sinking Funds	Combined City Tax Rate
	General Fund	Capital Improvements	Facilities Renewal & Replacement	Transportation Improvements Fund				

TAX RATE SUMMARY								
FY 2010-11 Millage Rate	3.05530	0.14350	0.12350	0.33130	3.65360	0.04600	0.11000	3.80960
FY 2010-11 Rolled Back Millage Rate					4.11930			N/A
FY 2009-10 Millage Rate	3.23588	0.12350	0.12350	0.19130	3.67418	0.03950	0.09600	3.80968
% Increase (Decrease) in Tax Rate Compared to Rolled Back Millage Rate	N/A	N/A	N/A	N/A	-11.31%	N/A	N/A	N/A
% Increase (Decrease) in Tax Rate Compared to Prior Year Adopted Millage Rate					-0.56%	16.46%	14.58%	0.00%

CITY PROPERTY TAX PAYMENT FOR \$125,000 HOME WITH \$50,000 HOMESTEAD EXEMPTION ASSUMING 2.7% ASSESSMENT INCREASE								
- FY 2010-11	\$239.46	\$11.25	\$9.68	\$25.97	\$286.35	\$3.61	\$8.62	\$298.58
- FY 2009-10	\$242.69	\$9.26	\$9.26	\$14.35	\$275.56	\$2.96	\$7.20	\$285.73
Increase (Decrease) Over FY 2009-10	(\$3.23)	\$1.98	\$0.42	\$11.62	\$10.79	\$0.64	\$1.42	\$12.85

SUMMARY OF TAX BASE DATA FOR FY 2010-11				
	Total Taxable Value	Percent Change	TIF Incremental Taxable Value	Percent Change
2009 Final Gross Taxable Value	2,944,810,955		112,400,475	
2010 Preliminary Gross Taxable Value	2,627,672,571	-10.77%	80,494,750	-28.39%

**Tax Rate History:**

<b>TAX RATE HISTORY</b>								
<b>Fiscal Year</b>	<b>General Operating</b>	<b>Facility Renewal &amp; Replacement</b>	<b>Capital Improvement</b>	<b>Transportation</b>	<b>Subtotal Operating</b>	<b>Operating Rolled Back Rate</b>	<b>Debt Millage</b>	<b>Combined Millage Rate</b>
95-96*	2.62500	-	-	-	2.62500	2.62500	0.77500	3.40000
96-97	2.55400	-	-	0.50000	3.05400	2.55443	0.71260	3.76660
97-98*	2.53895	-	-	0.42172	2.96067	2.96067	0.66903	3.62970
98-99*	2.49533	-	-	0.40000	2.89533	2.89533	0.75551	3.65084
99-00*	2.39275	-	-	0.40000	2.79275	2.79275	0.86425	3.65700
00-01*	2.30835	-	-	0.40000	2.70835	2.70835	0.83188	3.54023
01-02*	2.18271	-	-	0.40000	2.58271	2.58271	0.75571	3.33842
02-03	2.31258	-	-	0.30000	2.61258	2.52264	0.72584	3.33842
03-04	2.38665	-	-	0.27500	2.66165	2.46963	0.67677	3.33842
04-05	2.84558	-	0.16473	0.27500	3.28531	2.45601	0.60907	3.89438
05-06	2.99604	0.17690	0.16473	0.27500	3.61267	2.92330	0.54049	4.15316
06-07	2.82341	0.17690	0.16473	0.27500	3.44004	2.92330	0.44220	3.88224
07-08	2.57600	0.15000	0.14500	0.14000	3.01100	3.30885	0.43250	3.44350
08-09	2.95179	0.09985	0.17098	0.16622	3.38884	3.38884	0.42084	3.80968
09-10	3.23588	0.12350	0.12350	0.19130	3.67418	3.92802	0.13550	3.80968
10-11	3.05530	0.14350	0.12350	0.33130	3.65360	4.11930	0.15600	3.80960

\* Rolled-Back Tax Rate was adopted

### **General Fund Revenues:**

General Fund net revenues are budgeted to be \$25.3 million, a decrease of \$1.3 million from FY 2009-10. Tax revenue is expected to decline by \$1.5 million while sales tax is expected to increase by approximately \$90,000.

The largest components of General Fund revenue include property taxes (\$7.7 million), franchise fees (\$3.1 million), utility taxes (\$2.9 million), and communications service tax (\$2.06 million). Intergovernmental revenues (totaling \$3.0 million) include the half cent sales tax and municipal revenue sharing.

Total transfers to the General Fund amount to \$3.5 million, a decline of \$680,000. The decrease in transfers reflects a change in budget methodology whereby expenditures of the Engineering Division will be charged directly to the fund which benefits as opposed to being charged indirectly through a transfer into the General Fund.

### **Downtown Development Fund**

Tax increment proceeds are the primary revenue source for the Downtown Development Fund. The incremental taxable value of the district decreased by \$24 million. Revenue from tax increment proceeds are used for capital improvements within the district.

### **Stormwater Utility Fund:**

The primary revenue source is stormwater user fees. User fees account for \$2.55 million of revenues.

### **Airport Fund:**

The budget includes grant funding of \$1.6 million provided through the FAA and FDOT grants.

### **Facilities Renewal & Replacement Fund:**

The budget includes a dedicated millage of .1235 mills for facilities renewal and replacement which will generate \$312,000.

### **Capital Improvement Fund:**

The budget includes a dedicated millage for capital improvements of .1435 mills. This millage generates \$362,000 in property tax revenue.

**Vehicle/Equipment Renewal and Replacement:**

Prior year contributions by the General Fund have provided sufficient fund balance for future vehicle replacements. Therefore, General Fund contributions to this fund have been suspended. The Stormwater Fund continues to contribute \$48,000 annual.

**Water and Wastewater:**

The primary revenue source of the Water and Wastewater Fund consists of user fees to customers both inside and outside the City. Water and sewer fees account for \$16.2 million. While the overall budget has decreased, the budget incorporates a rate increase of 2.5% necessitated by the addition of a 2 inch watermain program and the decline in water/sewer sales resulting from the current economic climate.

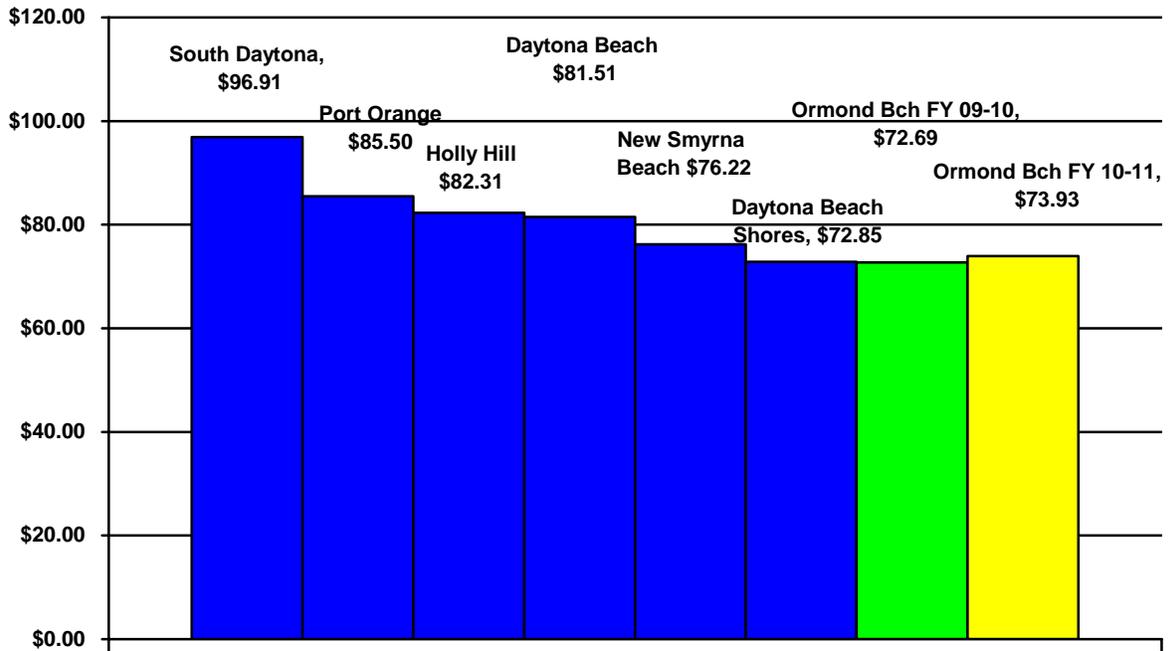
**Water and Wastewater Renewal and Replacement Fund:**

Revenues of the Renewal and Replacement Fund include a transfer of \$1.7 million from the Water and Wastewater Operating Fund.

**Solid Waste:**

The primary revenue source is stormwater user fees. No rate increase is being recommended. Use of reserves in the amount of \$676,600 is included in the budget to fund capital projects.

## Utility Rate Comparison FY 2009-10 (5,000 gallons)



City	Monthly	Water	Sewer	Refuse	Recycling	Stormwater	Annual
South Daytona	\$ 96.91	\$ 31.64	\$ 37.30	\$ 18.97	\$ -	\$ 9.00	\$1,162.92
Port Orange	\$ 85.50	\$ 23.20	\$ 32.00	\$ 22.05	\$ -	\$ 8.25	\$1,026.00
Holly Hill	\$ 82.31	\$ 28.74	\$ 33.05	\$ 13.33	\$ -	\$ 7.19	\$ 987.72
Daytona Beach	\$ 81.51	\$ 25.04	\$ 33.44	\$ 14.39	\$ 2.01	\$ 6.63	\$ 978.12
New Smyrna Beach	\$ 76.22	\$ 17.23	\$ 34.77	\$ 19.22	\$ -	\$ 5.00	\$ 914.64
Daytona Beach Shores	\$ 72.85	\$ 23.20	\$ 32.00	\$ 15.15	\$ 2.50	\$ -	\$ 874.20
Ormond Beach FY 09-10	\$ 72.69	\$ 20.56	\$ 27.65	\$ 13.59	\$ 2.89	\$ 8.00	\$ 872.28
Ormond Beach FY 10-11	\$ 73.93	\$ 21.09	\$ 28.36	\$ 13.59	\$ 2.89	\$ 8.00	\$ 887.16

Note: FY 2010-11 rate increases for surrounding municipalities is not currently available.

## EXPENDITURE HIGHLIGHTS

### Overview:

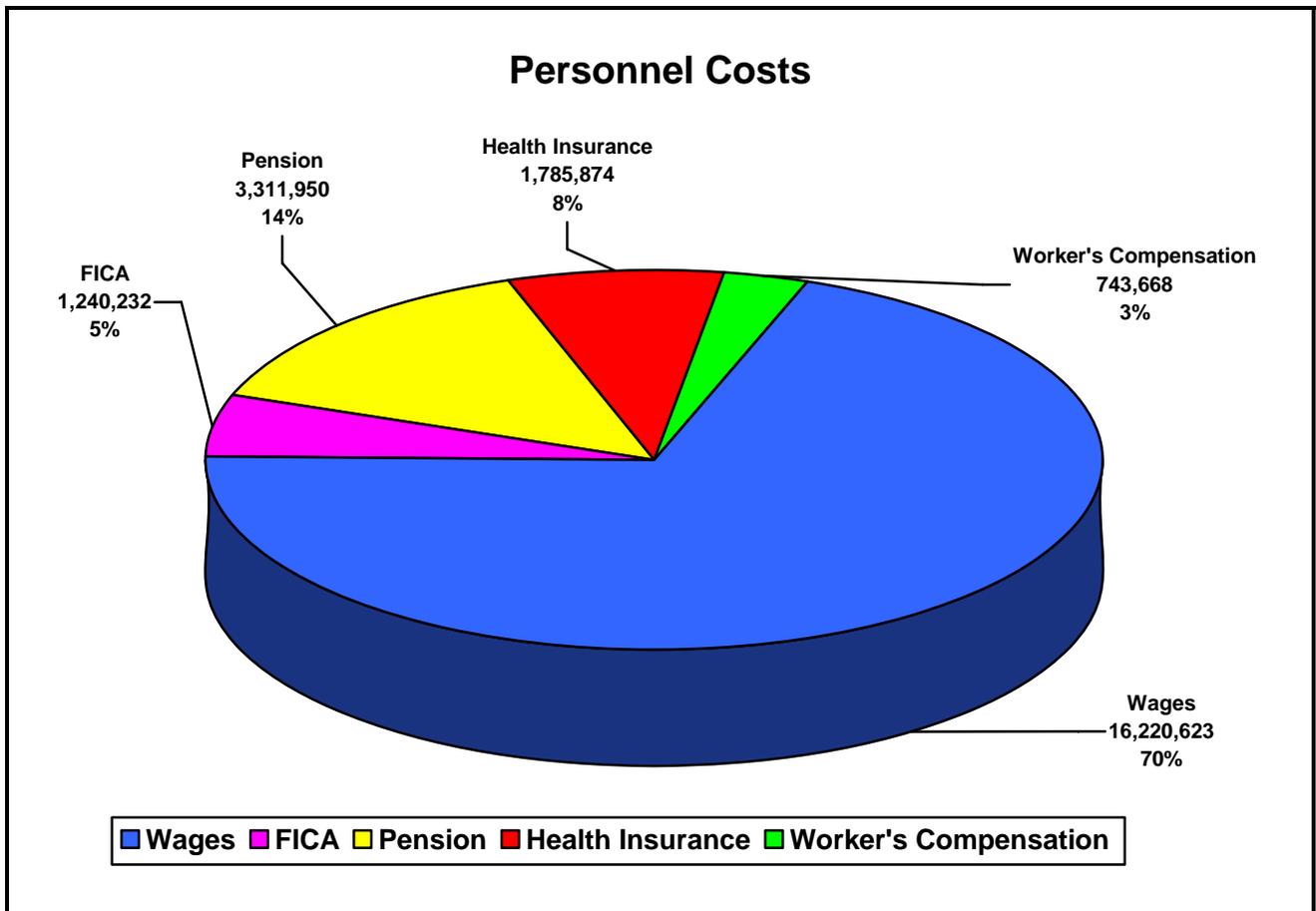
The FY 2010-11 budget includes total net appropriations of \$64.98 million.

ALL FUNDS SUMMARY					
Description	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
GENERAL FUND (001)	27,372,554	28,085,153	27,644,716	(440,437)	-1.57%
DOWNTOWN REDEVELOPMENT TRUST FUND (104)	1,605,614	2,327,770	1,213,246	(1,114,524)	-47.88%
ORMOND CROSSINGS CRA (106)	-	50,000	-	(50,000)	-100.00%
STORMWATER UTILITY FUND (107)	1,356,372	3,605,794	7,252,552	3,646,758	101.14%
AIRPORT FUND (108)	306,339	947,461	2,221,233	1,273,772	134.44%
LOCAL LAW ENFORCEMENT TRUST FUND (109)	-	5,000	5,000	-	0.00%
ECONOMIC DEVELOPMENT FUND (110)	149,985	40,500	30,000	(10,500)	-25.93%
FEDERAL LAW ENFORCEMENT TRUST FUND (112)	55,000	75,000	75,000	-	0.00%
PENSION CONTRIBUTION PASS THROUGH (113)	630,619	800,000	632,000	(168,000)	-21.00%
RECREATION FACILITY FEE FUND (115)	19,854	101,400	26,400	(75,000)	-73.96%
GRANTS FUND (116)	354,942	850,300	146,517	(703,783)	-82.77%
FACILITIES RENEWAL & REPLACEMENT (117)	373,997	419,000	311,537	(107,463)	-25.65%
FINANCING DEBT SERVICE FUND (205)	248,986	156,963	356,963	200,000	127.42%
2002 GOB DEBT SERVICE FUND (209)	1,258,091	272,419	277,687	5,268	1.93%
2003 GOB DEBT SERVICE FUND (210)	114,261	112,089	116,124	4,035	3.60%
2004 REVENUE BOND FUND (211)	157,077	157,796	156,402	(1,394)	-0.88%
CAPITAL IMPROVEMENTS FUND (301)	2,909,885	1,617,351	403,088	(1,214,263)	-75.08%
EQUIPMENT RENEWAL AND REPLACEMENT FUND (302)	162,762	1,162,751	427,083	(735,668)	-63.27%
TAX INCREMENT FINANCING CONSTRUCTION FUND (307)	153,759	-	-	-	0.00%
TRANSPORTATION IMPROVEMENTS FUND (308)	2,828,782	5,123,448	6,511,501	1,388,053	27.09%
2003 FIRE STATION #92 CONSTRUCTION FUND (322)	12,000	-	-	-	0.00%
2005 FIRE STATION #91 CONSTRUCTION FUND (323)	121,301	-	-	-	0.00%
WATER AND WASTEWATER FUND (401)	16,395,840	17,034,930	16,606,823	(428,107)	-2.51%
VEHICLE REPLACEMENT FUND (408)	95,968	115,000	115,000	-	0.00%
RENEWAL AND REPLACEMENT FUND (409)	786,176	2,084,500	2,013,661	(70,839)	-3.40%
WATER/WASTEWATER CONSOLIDATE DEBT SERVICE (414)	3,723,517	9,423,565	3,991,332	(5,432,233)	-57.65%
WEST ORMOND REUSE IMPACT FEE FUND (433)	-	10,000	10,000	-	0.00%
WATER SYSTEM IMPACT FEE FUND (434)	74,267	132,000	385,082	253,082	191.73%
WASTEWATER SYSTEM IMPACT FEE FUND (435)	1,128,413	227,000	620,219	393,219	173.22%
WATER PLANT CONSTRUCTION FUND (440)	798,876	4,070,000	-	(4,070,000)	-100.00%
WASTEWATER EXPANSION PROJECTS FUND (442)	4,902,776	24,555,000	-	(24,555,000)	-100.00%
SOLID WASTE FUND (460)	5,622,240	6,279,209	6,626,855	347,646	5.54%
WORKERS COMPENSATION FUND (502)	601,211	541,388	743,668	202,280	37.36%
GENERAL LIABILITY FUND (504)	752,844	680,883	636,853	(44,030)	-6.47%
<b>TOTAL BUDGET APPROPRIATION</b>	<b>75,074,308</b>	<b>111,063,670</b>	<b>79,556,542</b>	<b>(31,507,128)</b>	<b>-28.37%</b>
<b>Less: Interfund Transfers</b>	<b>(12,152,361)</b>	<b>(16,834,307)</b>	<b>(10,921,166)</b>	<b>5,913,141</b>	<b>-35.13%</b>
Fleet Operations (Internal Service Charges)	(1,367,977)	(1,449,642)	(1,408,048)	41,594	-2.87%
Engineering (Internal Service Charges)	-	-	(867,254)	(867,254)	0.00%
Consolidated Insurance Fund (Internal Service Charges)	(1,354,055)	(1,222,271)	(1,380,521)	(158,250)	12.95%
<b>TOTAL NET BUDGET</b>	<b>60,199,915</b>	<b>91,557,450</b>	<b>64,979,553</b>	<b>(26,577,897)</b>	<b>-29.03%</b>

**Personnel Costs:**

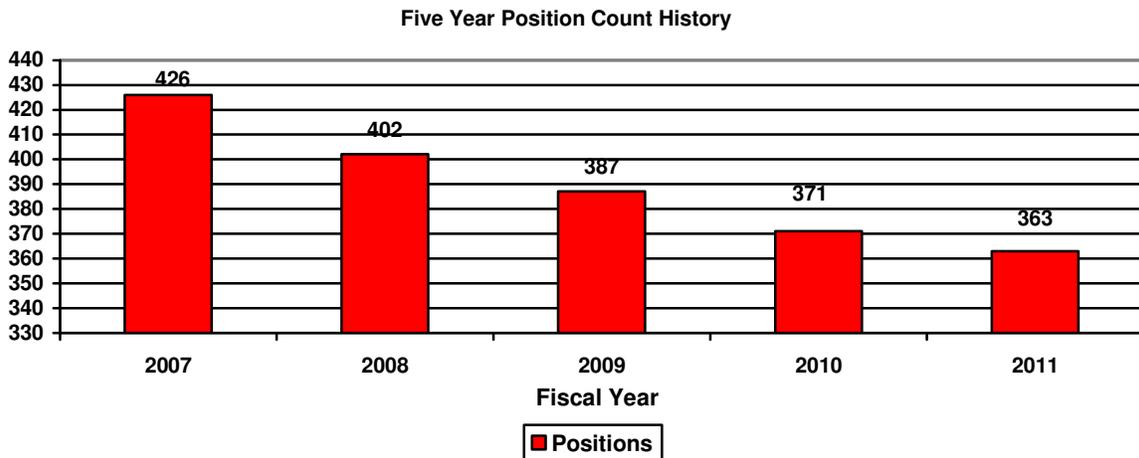
Total personnel costs are budgeted to be \$23.2 million for FY 2010-11. The budget reflects the elimination of six full-time, two part-time, and one temporary positions.

<b>All Funds Wages and Benefits</b>				
	<b>Budget FY 2009-10</b>	<b>Budget FY 2010-11</b>	<b>Change FY 2009-10 to FY 2010-11</b>	<b>% Change FY 2009-10 to FY 2010-11</b>
Wages	16,674,111	16,220,623	(453,488)	-2.72%
FICA	1,283,930	1,240,232	(43,698)	-3.40%
Pension	2,641,561	3,311,950	670,389	25.38%
Health Insurance	1,779,108	1,785,874	6,766	0.38%
Worker's Compensation	541,388	743,668	202,280	37.36%
	22,920,098	23,302,347	382,249	1.67%

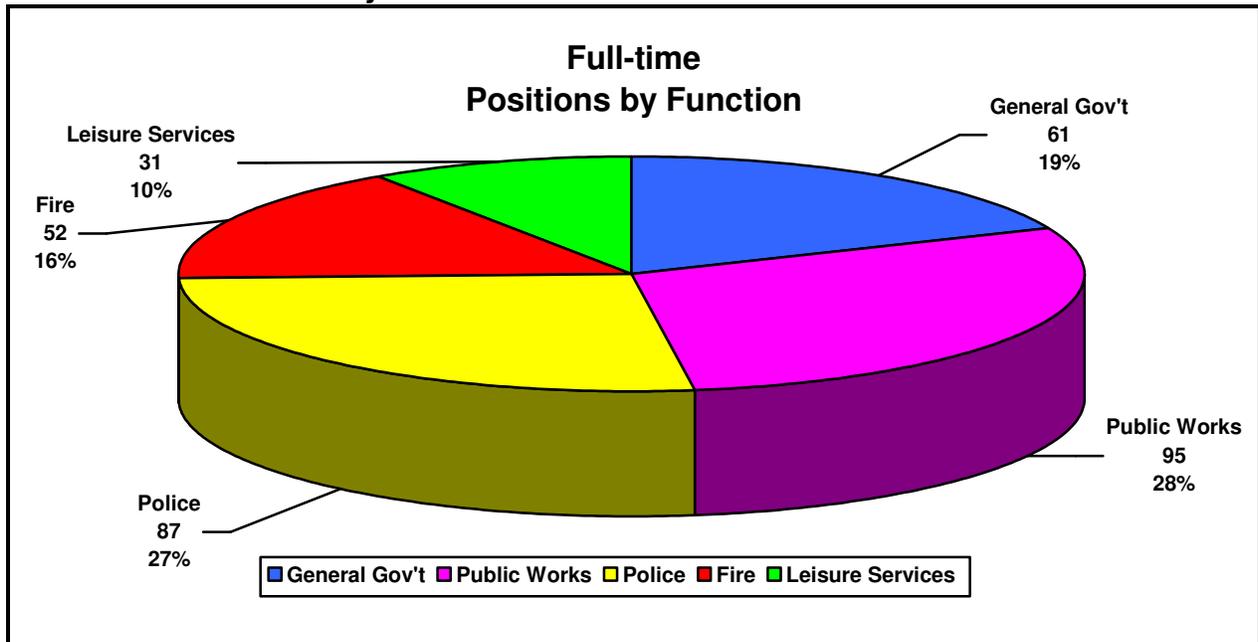


**Position Count History:**

The budget includes 326 full-time positions and 37 part-time positions. The FY 2010-11 budget proposes a reduction of six full-time positions: Permit Technician (Building Inspections Division), Office Assistant (Police Administration), Office Assistant (Water/Wastewater), and three Firefighters. The proposed budget also incorporates eliminated two part-time positions and one temporary position: Courier, Planner (Temporary-Ormond Crossings), and Office Assistant (Leisure Service Registration) which totals 1.2 FTE's.



**FY 2010-11: Positions by Function**



**Authorized Position Count and Full-time Equivalency  
(excluding seasonal positions)**

Department / Division	FY 08-09			FY 09-10			FY 10-11		
	Full-time Positions	Part-time Positions	FTE	Full-time Positions	Part-time Positions	FTE	Full-time Positions	Part-time Positions	FTE
<b>Office of City Manager</b>	4.00	-	3.60	4.00	-	3.60	4.00	-	3.60
<b>Support Services</b>	7.00	1.00	7.40	5.00	2.00	6.10	5.00	1.00	5.50
<b>Office of City Attorney</b>	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
<b>Human Resources</b>	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
<b>Finance Department</b>									
Budget/Finance	6.00	-	6.15	6.00	-	5.65	6.00	-	5.65
Utility Billing	12.00	-	11.85	11.00	-	11.35	11.00	-	11.35
<b>Information Technology</b>	7.00	-	7.00	6.00	-	6.00	6.00	-	6.00
<b>Planning Department</b>	6.00	2.00	6.37	6.00	1.00	6.15	6.00	1.00	6.05
<b>Building Inspections/Permitting</b>	10.00	1.00	10.85	9.00	-	9.35	8.00	-	8.35
<b>Economic Development</b>	2.00	-	1.65	1.00	-	0.90	1.00	-	0.90
<b>Police Department</b>	90.00	-	90.32	88.00	-	88.32	87.00	-	87.32
<b>Neighborhood Improvement</b>	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
<b>Fire Department</b>	56.00	-	56.00	55.00	-	55.00	52.00	-	52.00
<b>Public Works Department</b>									
Engineering	11.00	2.00	12.33	10.00	1.00	10.83	10.00	1.00	10.83
Streets and Roadside Mnt.	17.00	-	17.80	16.00	-	16.80	16.00	-	16.80
Fleet Operations	6.00	1.00	6.50	6.00	1.00	6.50	6.00	1.00	6.50
<b>Page Subtotal</b>	248.00	7.00	251.82	237.00	5.00	240.55	232.00	4.00	234.85

Department / Division	FY 08-09			FY 09-10			FY 10-11		
	Full-time Positions	Part-time Positions	FTE	Full-time Positions	Part-time Positions	FTE	Full-time Positions	Part-time Positions	FTE
<b>Stormwater Maintenance</b>	9.00	-	8.70	9.00	-	8.70	9.00	-	8.70
<b>Utilities</b>									
Water Production	16.00	2.00	15.05	16.00	2.00	15.05	16.00	2.00	14.80
Wastewater Treatment	13.00	2.00	15.05	13.00	2.00	15.05	13.00	2.00	14.80
Water Distribution	14.00	-	13.55	13.00	-	12.55	12.00	-	12.30
Wastewater Collection	11.00	-	12.55	11.00	-	12.55	11.00	-	12.30
<b>Sub-Total: Utilities</b>	<b>54.00</b>	<b>4.00</b>	<b>56.20</b>	<b>53.00</b>	<b>4.00</b>	<b>55.20</b>	<b>52.00</b>	<b>4.00</b>	<b>54.20</b>
<b>Solid Waste</b>									
Collection and Disposal	2.00	-	1.65	2.00	-	1.65	2.00	-	1.65
Recycling	-	-	0.35	-	-	0.35	-	-	0.35
<b>Sub-Total: Solid Waste Services</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>
<b>Total: Public Works Department</b>	<b>99.00</b>	<b>7.00</b>	<b>103.53</b>	<b>96.00</b>	<b>6.00</b>	<b>100.03</b>	<b>95.00</b>	<b>6.00</b>	<b>99.03</b>
<b>Leisure Services</b>									
Building Maintenance	7.00	-	6.50	7.00	-	6.50	7.00	-	6.50
Parks and Grounds Mnt.	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
The Casements	1.00	4.00	3.70	1.00	4.00	3.70	1.00	4.00	3.70
Performing Arts Center	1.00	5.00	3.25	1.00	5.00	3.25	1.00	5.00	3.25
Senior Center	-	2.00	1.00	-	2.00	1.00	-	2.00	1.00
Community Events	2.00	3.00	4.80	1.00	3.00	2.75	1.00	2.00	2.00
Administration	6.00	2.00	7.00	5.00	2.00	6.00	5.00	1.00	5.50
Gymnastics	1.00	3.00	2.25	1.00	3.00	2.25	1.00	3.00	2.25
City Sponsored	1.00	3.00	3.40	1.00	3.00	3.40	1.00	3.00	2.50
Nova Community Center	1.00	4.00	4.95	1.00	4.00	6.00	1.00	5.00	6.75
South Ormond Neighborhood Center	1.00	3.00	2.95	1.00	3.00	2.95	1.00	3.00	2.95
Athletic Field Maintenance	10.00	-	10.00	10.00	-	10.00	10.00	-	10.00
<b>Sub-Total: Leisure Services</b>	<b>33.00</b>	<b>29.00</b>	<b>51.80</b>	<b>31.00</b>	<b>29.00</b>	<b>49.80</b>	<b>31.00</b>	<b>28.00</b>	<b>48.40</b>
<b>Airport</b>	<b>-</b>	<b>1.00</b>	<b>0.98</b>	<b>-</b>	<b>1.00</b>	<b>0.73</b>	<b>-</b>	<b>1.00</b>	<b>0.95</b>
<b>TIF</b>	<b>-</b>	<b>-</b>	<b>0.20</b>	<b>-</b>	<b>-</b>	<b>0.20</b>	<b>-</b>	<b>-</b>	<b>0.20</b>
<b>Total FTE</b>	<b>346.00</b>	<b>41.00</b>	<b>371.70</b>	<b>332.00</b>	<b>39.00</b>	<b>357.18</b>	<b>326.00</b>	<b>37.00</b>	<b>349.30</b>

**FY 10-11 Changes:**

**Full-time:**

Building Inspections-Eliminate Permit Tech (Reduction 1.0 FTE)  
Police Department-Eliminate Office Assistant (Reduction 1.0 FTE)  
Fire Department-Eliminate 3 Firefighters (Reduction 3.0 FTE)  
Water/Wastewater-Eliminate Office Assistant (Reduction 1.0 FTE)

**Part-time**

Support Services-Eliminate PT Courier(Reduction of .60 FTE)  
Planning-Eliminate PT Planner/Ormond Crossings (Reduction of .10 FTE)  
Community Events to Nova Community Center: Transfer Therapeutic Aide  
Leisure Services Administration-Eliminate PT Office Assistant (Reduction .50 FTE)  
City Sponsored-Eliminate Seasonal Counselors (Reduction .90 FTE)  
Airport-(Add .22 FTE)

**General Fund:**  
**Expenditures-**

General fund net expenditures are \$25.3 million which includes \$18.7 million for personal services. Major changes to the General Fund budget include:

- Elimination of 5 full-time, 2 part-time and 1 temporary positions (\$300,000)
- Elimination of annual vehicle replacement funding (\$260,000)
- A 3% vacancy factor is reflected (payroll expenses budgeted at 97%).
- An overall reduction in the General fund net budget of \$1.26 million, a 4.75% reduction from the current year budget.

**Stormwater Utility Fund:**

The budget includes \$973,000 for personnel and operating costs. transfers of \$290,000 and \$5.3 million in capital improvement projects.

**Facilities Renewal and Replacement Fund:**

The budget includes funding for the following improvements: Ames Park seawall repairs (\$50,000), Cassen Park dock repairs (\$14,000), City Hall Landscaping (\$25,000), Ormond Beach Sports Complex baseball restroom renovations (\$4,500), Riverbend Nature park dock replacement (\$20,000) and Riviera Park seawall repair (\$25,000).

**Capital Improvements Fund:**

The budget includes \$320,000 for capital improvement funding for the following projects: Central Park paving, Magic Forest playground refurbishment, Ormond Beach Sports Complex improvements (Sign, Portable Bleachers, Batting Cages) and City Welcome Signs.

**Transportation Fund:**

The budget includes \$5.4 million in infrastructure improvements. These improvements include John Anderson Collector road upgrades (\$3.86 million), road resurfacing (\$700,000), Tomoka State Park sidewalk (\$473,800), traffic signal interconnect on Granada Boulevard (\$250,000).

**Water and Wastewater:**

The budget includes \$16.6 million of expenditures and transfers, a decrease of \$448,000 (2.63%). The budget includes the elimination of one full-time positions: Office Assistant II. The budget also includes a transfer of \$1.7 million to the Water/Wastewater Renewal & Replacement Fund for capital projects including: 2 inch watermain replacement, sanitary sewer pipeline repair, utility relocations, water plant well rehabilitation, lift station rehabilitation and general facility maintenance.

**Solid Waste:**

This fund receives fees for solid waste removal and recycling services from City residents and business and pays an outside contractor to perform these services. The budget includes funding for the replacement of a street sweeper (\$225,000) and replacement of the solid lift transfer facility lift station (\$230,000),

## Estimated Use of Fund Balance- Governmental Funds

Description	Estimated Beginning Fund Balance	Budget Revenue FY 2010-11	Budget Expenditures FY 2010-11	Use of Fund Balance	Estimated Ending Fund Balance
<b>GENERAL FUND (001)</b>	<b>8,342,000</b>	26,717,319	<b>27,644,716</b>	<b>927,397</b>	7,414,603
<b>SPECIAL REVENUE FUNDS</b>					
DOWNTOWN REDEVELOPMENT TRUST FUND (104)	2,175,000	1,001,376	1,213,246	211,870	1,963,130
STORMWATER UTILITY FUND (107)	291,000	7,250,000	7,252,552	2,552	288,448
AIRPORT FUND (108)	-491,000	2,221,233	2,221,233	-	-491,000
LOCAL LAW ENFORCEMENT TRUST FUND (109)	67,000	5,000	5,000	-	67,000
ECONOMIC DEVELOPMENT FUND (110)	148,000	-	30,000	30,000	118,000
FEDERAL LAW ENFORCEMENT TRUST FUND (112)	111,000	10,000	75,000	65,000	46,000
PENSION CONTRIBUTION PASS THROUGH (113)	0	632,000	632,000	-	0
RECREATION FACILITY FEE FUND (115)	80000	26,400	26,400	-	80,000
GRANTS FUND (116)	0	146,517	146,517	-	0
FACILITIES RENEWAL & REPLACEMENT (117)	325000	311,537	311,537	-	325,000
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>2,706,000</b>	<b>11,604,063</b>	<b>11,913,485</b>	<b>309,422</b>	<b>2,396,578</b>
<b>DEBT SERVICE FUNDS</b>					
FINANCING DEBT SERVICE FUND (205)	1100	356,963	356,963	-	1,100
2002 GOB DEBT SERVICE FUND (209)	65,000	277,687	277,687	-	65,000
2003 GOB DEBT SERVICE FUND (210)	13,000	116,124	116,124	-	13,000
2005 REVENUE BOND FUND (211)	2,000	156,402	156,402	-	2,000
<b>TOTAL DEBT SERVICE FUNDS</b>		<b>907,176</b>	<b>907,176</b>	<b>-</b>	
<b>CAPITAL PROJECT FUNDS</b>					
CAPITAL IMPROVEMENTS FUND (301)	1,000,000	401,988	403,088	1,100	998,900
EQUIPMENT RENEWAL AND REPLACEMENT FUND (302)	1,200,000	48,000	427,083	379,083	820,917
TRANSPORTATION IMPROVEMENTS FUND (308)	0	6,511,501	6,511,501	-	0
<b>TOTAL CAPITAL PROJECTS FUNDS</b>	<b>2,200,000</b>	<b>6,961,489</b>	<b>7,341,672</b>	<b>380,183</b>	<b>1,819,817</b>



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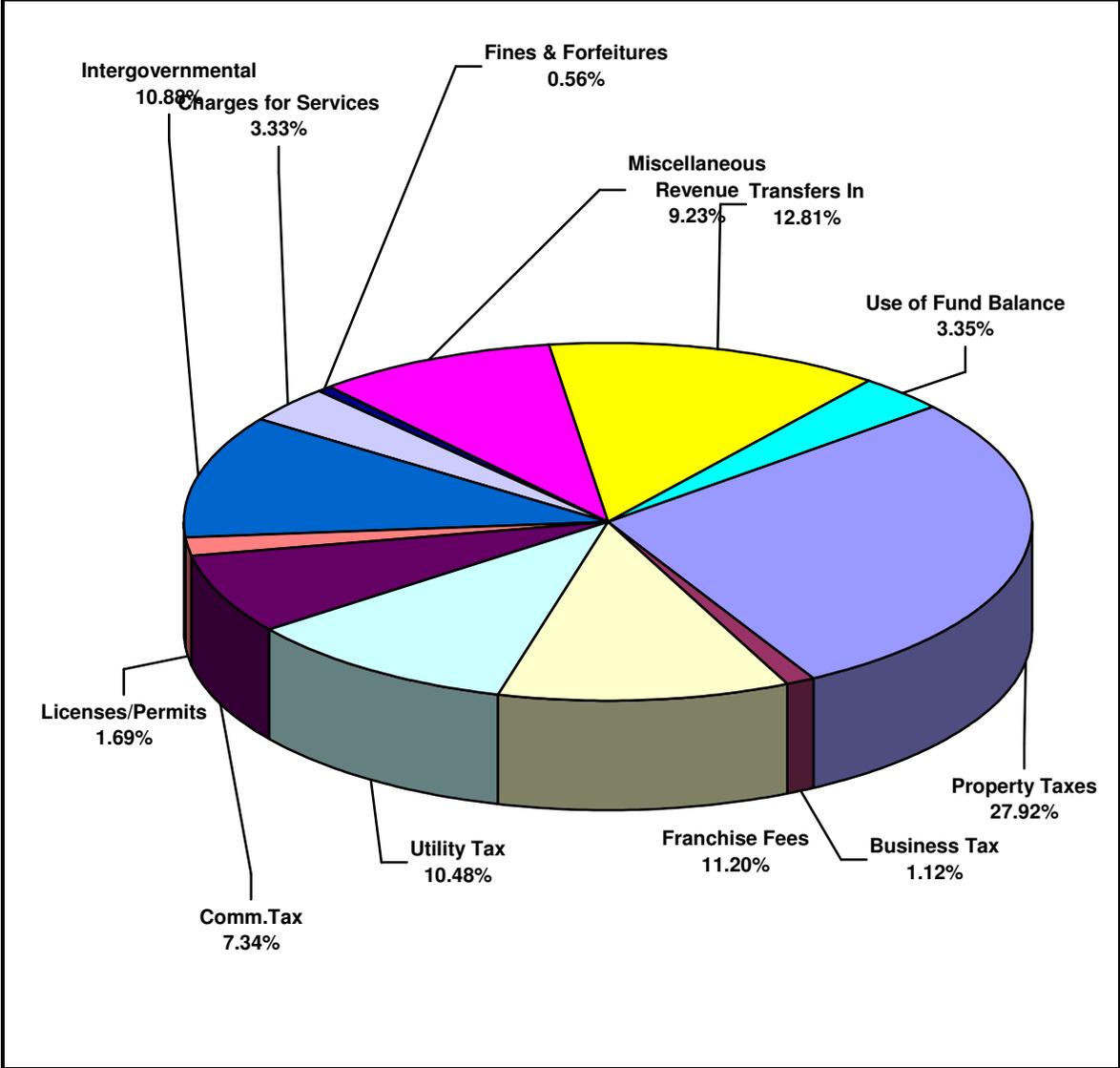
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## GENERAL FUND REVENUES

	Actual	Budget	Budget	Change	% Change
Description	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Revenues</b>					
Property Taxes	9,654,982	9,188,422	7,719,195	(1,469,227)	-15.99%
Business Tax	314,412	309,600	309,600	-	0.00%
Franchise Fees	3,208,320	3,095,000	3,095,000	-	0.00%
Utility Tax	3,075,641	2,897,000	2,897,000	-	0.00%
Communications Tax	2,450,897	2,055,000	2,055,000	-	0.00%
License and Permits	468,481	467,800	467,800	-	0.00%
Intergovernmental	3,169,430	2,869,866	3,006,546	136,680	4.76%
Charges for Services	996,111	973,870	919,670	(54,200)	-5.57%
Fines & Forfeitures	177,098	179,100	154,100	(25,000)	-13.96%
Miscellaneous Revenue	1,756,761	1,744,654	2,551,802	807,148	46.26%
Transfers In	4,138,828	4,221,341	3,541,606	(679,735)	-16.10%
Use of Fund Balance	-	83,500	927,397	843,897	0.00%
<b>Total Revenues</b>	<b>29,410,961</b>	<b>28,085,153</b>	<b>27,644,716</b>	<b>(440,437)</b>	<b>-1.57%</b>
<b>Less: Fleet</b>	<b>1,367,977</b>	<b>1,449,642</b>	<b>1,408,048</b>	<b>(41,594)</b>	<b>-2.87%</b>
<b>Less: Engineering</b>	<b>-</b>	<b>-</b>	<b>867,254</b>	<b>867,254</b>	<b>0.00%</b>
<b>Total Net Revenues</b>	<b>28,042,984</b>	<b>26,635,511</b>	<b>25,369,414</b>	<b>(1,266,097)</b>	<b>-4.75%</b>

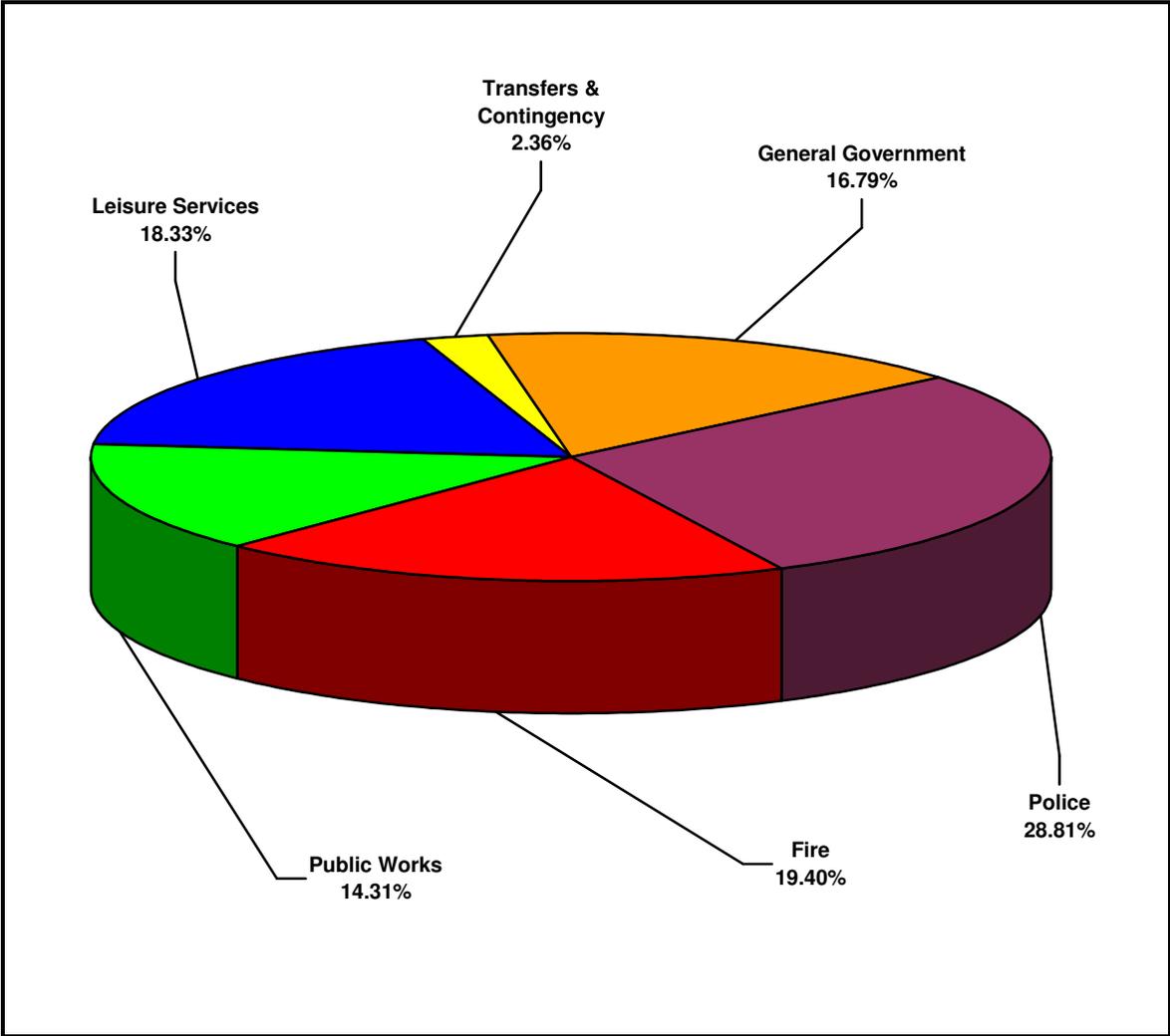
# GENERAL FUND REVENUES



# GENERAL FUND EXPENDITURE SUMMARY

Description	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Expenditures</b>					
<b>General Government</b>					
City Commission	257,871	262,103	249,820	(12,283)	-4.69%
City Manager	401,376	403,186	416,432	13,246	3.29%
Support Services	429,537	404,137	393,671	(10,466)	-2.59%
City Attorney	483,088	484,676	517,368	32,692	6.75%
Finance	440,808	421,902	425,596	3,694	0.88%
Information Technology	767,983	765,971	771,040	5,069	0.66%
Human Resources	400,629	412,296	403,198	(9,098)	-2.21%
Planning	601,633	567,208	586,718	19,510	3.44%
Building Inspections	759,451	697,298	683,303	(13,995)	-2.01%
Economic Development	202,441	181,925	195,279	13,354	7.34%
<b>Total General Government</b>	<b>4,744,817</b>	<b>4,600,702</b>	<b>4,642,425</b>	<b>41,723</b>	<b>0.91%</b>
<b>Police</b>					
Administration	741,599	810,642	769,388	(41,254)	-5.09%
Operations	4,777,103	4,841,808	4,943,119	101,311	2.09%
Community Outreach	330,832	349,002	350,944	1,942	0.56%
Criminal Investigations	859,919	946,359	987,595	41,236	4.36%
Community Services	303,467	347,972	356,113	8,141	2.34%
Records	218,799	223,903	233,562	9,659	4.31%
Neighborhood Improvements	296,397	308,705	324,368	15,663	5.07%
<b>Total Police</b>	<b>7,528,116</b>	<b>7,828,391</b>	<b>7,965,089</b>	<b>136,698</b>	<b>1.75%</b>
<b>Fire</b>					
Fire & EMS	5,167,572	5,669,070	5,362,920	(306,150)	-5.40%
<b>Total Fire</b>	<b>5,167,572</b>	<b>5,669,070</b>	<b>5,362,920</b>	<b>(306,150)</b>	<b>-5.40%</b>
<b>Public Works</b>					
Roadside and Right of Way Mnt.	1,580,366	1,662,508	1,680,973	18,465	1.11%
Engineering	811,931	827,618	867,254	39,636	4.79%
Fleet	1,367,977	1,449,642	1,408,048	(41,594)	-2.87%
<b>Total Public Works</b>	<b>3,760,274</b>	<b>3,939,768</b>	<b>3,956,275</b>	<b>16,507</b>	<b>0.42%</b>
<b>Leisure Services</b>					
Building Maintenance	611,789	599,397	626,185	26,788	4.47%
Parks & Grounds	1,291,233	1,144,335	1,221,162	76,827	6.71%
Casements	183,060	236,676	238,642	1,966	0.83%
Performing Arts Center	334,945	295,269	358,153	62,884	21.30%
Senior Center	124,594	110,392	106,239	(4,153)	-3.76%
Community Events	225,319	182,681	170,500	(12,181)	-6.67%
Administration	549,585	603,787	624,608	20,821	3.45%
Gymnastics	97,360	101,246	105,183	3,937	3.89%
Raquet Sports	-	-	-	-	0.00%
City Sponsored Activities	257,800	304,303	269,061	(35,242)	-11.58%
Nova Recreation Center	163,177	223,138	231,466	8,328	3.73%
South Ormond Center	188,607	176,573	179,797	3,224	1.83%
Athletic Fields Maintenance	791,534	824,120	936,850	112,730	13.68%
<b>Total Leisure Services</b>	<b>4,819,003</b>	<b>4,801,917</b>	<b>5,067,846</b>	<b>265,929</b>	<b>5.54%</b>
<b>Non-Departmental</b>					
Contributions/Contingency	62,400	(18,760)	(507,202)	(488,442)	2603.64%
Transfers	1,290,372	1,264,065	1,157,363	(106,702)	-8.44%
<b>Total Expenditures</b>	<b>27,372,554</b>	<b>28,085,153</b>	<b>27,644,716</b>	<b>(440,437)</b>	<b>-1.57%</b>
<b>Less: Fleet expenditures</b>	<b>1,367,977</b>	<b>1,449,642</b>	<b>1,408,048</b>	<b>(41,594)</b>	<b>-2.87%</b>
<b>Less: Engineering</b>	<b>-</b>	<b>-</b>	<b>867,254</b>	<b>867,254</b>	<b>0.00%</b>
<b>Total Net Expenditures</b>	<b>26,004,577</b>	<b>26,635,511</b>	<b>25,369,414</b>	<b>(1,266,097)</b>	<b>-4.75%</b>

# GENERAL FUND EXPENDITURES



## **CITY COMMISSION**

The five member City Commission is the elected legislative and governing body of the City responsible for establishing policies, managing growth and land use, adopting an annual budget and tax rate, setting water and wastewater rates and other fees and charges for City services, adopting local laws and ordinances and hiring and overseeing the City Manager and City Attorney.

Four members of the City Commission are elected from geographically defined zones and must reside within the zone to be its elected representative. The Mayor is elected by voters City-wide and must reside within the City limits of Ormond Beach. All members serve two year terms.

## CITY COMMISSION

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
General Fund	257,871	262,103	249,820	(12,283)	-4.69%
<b>Total</b>	<b>257,871</b>	<b>262,103</b>	<b>249,820</b>	<b>(12,283)</b>	<b>-4.69%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	94,348	87,415	90,768	3,353	3.84%
Operating	163,523	174,688	159,052	(15,636)	-8.95%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>257,871</b>	<b>262,103</b>	<b>249,820</b>	<b>(12,283)</b>	<b>-4.69%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Mayor	1.00	1.00	1.00	0.00	0.00%
City Commissioners	4.00	4.00	4.00	0.00	0.00%
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00</b>	<b>0.00%</b>

## **OFFICE OF CITY MANAGER**

The City Manager is the chief executive officer of the City and provides executive leadership necessary to carry out the mission, goals, and policies established by the City Commission.

The City Manager's Office is responsible for administration of all City services and enforcement of all laws pursuant to the City Charter, including: 1) appointment and removal of all employees (except City Attorney and the Attorney's staff, 2) operational and financial management of City services, 3) preparation and recommendation of an annual operating budget and five (5) year capital improvements program, 4) keeping the City Commission informed as to the financial condition and future needs of the City, 5) signing contracts on behalf of the City, 6) preparation of the City Commission's meeting agendas, and 7) implementing and administering the policy directives of the City Commission within the parameters of the City Charter.

## OFFICE OF CITY MANAGER

### Revenue and Expenditure Summaries

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
General Fund	401,376	403,186	416,432	13,246	3.29%
<b>Total</b>	<b>401,376</b>	<b>403,186</b>	<b>416,432</b>	<b>13,246</b>	<b>3.29%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	377,011	368,414	381,857	13,443	3.65%
Operating	24,365	34,772	34,575	(197)	-0.57%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>401,376</b>	<b>403,186</b>	<b>416,432</b>	<b>13,246</b>	<b>3.29%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
City Manager	1.00	1.00	1.00	0.00	0.00%
Assistant City Manager	0.60	0.60	0.60	0.00	0.00%
Executive Secretary	1.00	1.00	1.00	0.00	0.00%
Secretary to City Manager	1.00	1.00	1.00	0.00	0.00%
<b>Total</b>	<b>3.60</b>	<b>3.60</b>	<b>3.60</b>	<b>0.00</b>	<b>0.00%</b>

## **SUPPORT SERVICES**

Support Services provides the following services: preparation of Commission meeting agenda packets and minutes; clerical and word processing services to various City departments and advisory boards; records management including security, retrieval and disposition for all City Commission actions; election administration; internal mail collection and distribution; operating of the receptionist station on the second floor of City Hall.

## SUPPORT SERVICES

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
General Fund	429,537	404,137	393,671	(10,466)	-2.59%
<b>Total</b>	<b>429,537</b>	<b>404,137</b>	<b>393,671</b>	<b>(10,466)</b>	<b>-2.59%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	377,697	341,733	339,858	(1,875)	-0.55%
Operating	51,840	62,404	53,813	(8,591)	-13.77%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>429,537</b>	<b>404,137</b>	<b>393,671</b>	<b>(10,466)</b>	<b>-2.59%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Support Services Director	0.90	0.00	0.00	0.00	0.00%
City Clerk	1.00	1.00	1.00	0.00	0.00%
Grants Coordinator	1.00	1.00	1.00	0.00	0.00%
Office Assistant III	2.00	2.00	2.00	0.00	0.00%
Assistant City Clerk	1.00	1.00	1.00	0.00	0.00%
Receptionist/Office Assistant I	0.00	0.00	0.00	0.00	0.00%
Courier	1.00	0.00	0.00	0.00	0.00%
<b>Part-time Positions:</b>					
Public Media Assistant	0.50	0.50	0.50	0.00	0.00%
Courier	0.00	0.60	0.00	-0.60	0.00%
<b>Total</b>	<b>7.40</b>	<b>6.10</b>	<b>5.50</b>	<b>-0.60</b>	<b>-9.84%</b>

## **CITY ATTORNEY**

The Office of City Attorney is responsible for providing legal advice and recommendations to the City Commission, City Department Directors and Division Managers and to the various advisory and quasi-judicial boards. In addition, the Office of City Attorney is responsible for all litigation brought against or on behalf of the City; is responsible for handling all legal issues involving or affecting the City; and communicates the City's position on various legislative matters to State and Federal legislative bodies.

The Office of City Attorney coordinates the City's response and strategy regarding general liability insurance claims brought against the City, handles related litigation, and determines if specialized outside legal assistance is needed.

## CITY ATTORNEY

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
General Fund	483,088	484,676	517,368	32,692	6.75%
<b>Total</b>	<b>483,088</b>	<b>484,676</b>	<b>517,368</b>	<b>32,692</b>	<b>6.75%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	440,914	447,687	480,458	32,771	7.32%
Operating	42,174	36,989	36,910	(79)	-0.21%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>483,088</b>	<b>484,676</b>	<b>517,368</b>	<b>32,692</b>	<b>6.75%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
City Attorney	1.00	1.00	1.00	0.00	0.00%
Deputy City Attorney	1.00	1.00	1.00	0.00	0.00%
Para-Legal	3.00	3.00	3.00	0.00	0.00%
<b>Part-time Positions:</b>					
Office Assistant I	0.50	0.00	0.00	0.00	0.00%
<b>Total</b>	<b>5.50</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00</b>	<b>0.00%</b>

## **BUDGET/FINANCE/PURCHASING**

The Department is responsible for maintaining the City's financial accounting system that includes processing of all City financial transactions, maintaining and disseminating financial statements and related reports to City departments, governmental agencies and insurance and bond rating companies, and preparation of the City's bi-weekly payroll.

In addition, this program produces the City's Comprehensive Annual Financial Report (CAFR), provides assistance to the City's external auditing firm, provides pension administration services for retired City employees, oversees the investment of City funds and is responsible for debt administration.

The Department provides support service of City government responsible for coordinating and directing the development of the City's Annual Operating Budget and five-year Capital Improvement Program. In addition, the Budget Office monitors revenues and expenditures, evaluates performance results of all City programs, provides technical assistance to City departments, oversees the performance outcome system, and provides information and technical assistance to the City Manager, elected officials and City staff.

The Department is responsible for overseeing a decentralized purchasing system that reviews and processes purchase orders for commodities and services that exceed \$500. The Purchasing Office is also responsible for obtaining price quotes to ensure competitive bidding in accordance with City purchasing thresholds, coordinating and developing formal bids and requests for proposals and ensuring compliance with the City's Purchasing Ordinance and accepted industry standards.

## BUDGET/FINANCE/PURCHASING

### Revenue and Expenditure Summaries

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10	FY 2009-10
				to FY 2010-11	to FY 2010-11
General Fund	440,808	421,902	425,596	3,694	0.88%
<b>Total</b>	<b>440,808</b>	<b>421,902</b>	<b>425,596</b>	<b>3,694</b>	<b>0.88%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10	FY 2009-10
				to FY 2010-11	to FY 2010-11
Personal Services	408,317	395,405	401,319	5,914	1.50%
Operating	32,491	26,497	24,277	(2,220)	-8.38%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>440,808</b>	<b>421,902</b>	<b>425,596</b>	<b>3,694</b>	<b>0.88%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10	FY 2009-10
				to FY 2010-11	to FY 2010-11
<b>Full-time Positions:</b>					
Finance Director	1.00	0.65	0.65	0.00	0.00%
Accounting Manager	0.00	1.00	1.00	0.00	0.00%
Accounting Technician	3.00	3.00	3.00	0.00	0.00%
Customer Service Supervisor	0.50	0.00	0.00	0.00	0.00%
Budget Director	0.65	0.00	0.00	0.00	0.00%
Purchasing Coordinator	1.00	1.00	1.00	0.00	0.00%
<b>Total</b>	<b>6.15</b>	<b>5.65</b>	<b>5.65</b>	<b>0.00</b>	<b>0.00%</b>

## INFORMATION TECHNOLOGY

Information Technology is a support service operation of City government that provides operating system support, software support and technical assistance for the City's local and Wide Area Networks (WAN). The WAN consists of an IBM AS/400 mini-computer, servers, Local Area Networks (LAN), microcomputers and the electronics that connect them. The primary mini-computer applications supported by MIS include: 1) Accounting, Miscellaneous Receivables, Purchasing, and Fixed Assets 2) Utility Billing, 3) Site Plan Review, Building Permits, Occupational Licenses and Code Enforcement, 4) Computer Aided Dispatch and Records Management, 5) Work Order/Facility Management, 6) Payroll and Personnel Management, 7) Cash Receipts and 8) Land/Parcel Management. In addition, there are eight supporting modules which communicate with the primary mini-computer applications which allow both citizens and city staff to conduct business processes and inquiries over the intranet/internet. A Geographic Information System module (Looking Glass) allows the City's users to produce maps from the existing GIS with integrated information from the data base of the primary mini-computer applications.

Networking and telecommunications support are provided for all City departmental systems, which include: 1) Leisure Services Registration and Facility Reservation, 2) Support Services (City Clerk) Document Imaging System and Clerks Index, 3) inventory systems for Fleet, 4) the Police network, 5) FireHouse (data management) and TeleStaff (scheduling program) for the Fire Department and 6) the City's internet and e-mail systems.

## INFORMATION TECHNOLOGY

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
General Fund	767,983	765,971	771,040	5,069	0.66%
<b>Total</b>	<b>767,983</b>	<b>765,971</b>	<b>771,040</b>	<b>5,069</b>	<b>0.66%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	418,440	427,317	450,741	23,424	5.48%
Operating	349,543	338,654	320,299	(18,355)	-5.42%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>767,983</b>	<b>765,971</b>	<b>771,040</b>	<b>5,069</b>	<b>0.66%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
MIS Manager	1.00	1.00	1.00	0.00	0.00%
Information Systems Specialist	3.00	2.00	2.00	0.00	0.00%
Network Coordinator	1.00	1.00	1.00	0.00	0.00%
Chief GIS Technician	1.00	1.00	1.00	0.00	0.00%
GIS Technician	1.00	1.00	1.00	0.00	0.00%
<b>Total</b>	<b>7.00</b>	<b>6.00</b>	<b>6.00</b>	<b>0.00</b>	<b>0.00%</b>

## HUMAN RESOURCES

The Human Resources Department provides administrative and technical support services to assist in the management of the City's workforce of approximately 400 employees. The core services provided by Human Resources include: 1) recruitment, selection and processing of new employees, 2) maintenance of the pay and classification system, 3) maintenance of employee personnel records, 4) administration of the City's employee benefits program, 5) coordination of employee and supervisory training and publishing of employee and supervisory newsletters, 6) liaison with the City's Human Resources Board and 7) the negotiation and management of collective bargaining agreements with the City's three bargaining units.

The Department also is responsible for coordinating the City's Risk Management program through the efforts of a full time Risk Manager. This program conducts employee safety workshops and on-site inspections, keeps departments advised of safety issues, recommends loss control measures and conducts investigations on workers' compensation, accidents and general liability claims.

## HUMAN RESOURCES

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
General Fund	400,629	412,296	403,198	(9,098)	-2.21%
<b>Total</b>	<b>400,629</b>	<b>412,296</b>	<b>403,198</b>	<b>(9,098)</b>	<b>-2.21%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	297,779	317,718	324,378	6,660	2.10%
Operating	102,850	94,578	78,820	(15,758)	-16.66%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>400,629</b>	<b>412,296</b>	<b>403,198</b>	<b>(9,098)</b>	<b>-2.21%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Human Resources Director	1.00	1.00	1.00	0.00	0.00%
Human Resources Specialist	1.00	1.00	1.00	0.00	0.00%
Risk Manager	1.00	1.00	1.00	0.00	0.00%
Employee Relations Assistant	1.00	1.00	1.00	0.00	0.00%
<b>Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>0.00</b>	<b>0.00%</b>

## PLANNING

The Planning Department performs two distinct functions: comprehensive planning and development review.

Comprehensive planning is responsible for monitoring compliance with and administering the City's Comprehensive Plan in accordance with Chapter 163, Florida Statutes, and Chapter 9J-5, Florida Administrative Code. The primary services provided in this program include: 1) review of Comprehensive Plan Amendments; 2) coordination with various regional and State authorities; 3) review for consistency with the Volusia County Growth Management Commission, City Planning Board, and the City's Official Zoning Map and Land Development Code; and, 4) review and updating of the various required elements of the Comprehensive Plan.

Development Review is responsible for current planning in general and for administering the City's Land Development Code. Specific activities include: 1) site plan review and permitting of proposed development applications, 2) inspection of all residential and commercial development projects, 3) staff support and liaison with the Planning Board and the Development Review Board, 4) interpreting and processing amendments to the Land Development Code 5) coordinating the activities of the City's Site Plan Review Committee (SPRC) – this involves interdepartmental cooperation with Engineering, Building Inspection and the City Attorney. 6) responding to informational requests by the public regarding zoning, flood zone classification, land use information, and development regulations. 7) reviewing and providing comments to Volusia County for certain applications in the County but located within the Ormond Beach service area, and 8) remaining up-to-date with Federal and State mandates and regulations that will affect development review and procedures (the Unified Mitigation Assessment Methodology, for example).

## PLANNING

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Development Review Fees	31,825	41,250	32,000	(9,250)	-22.42%
Zoning Variances/Appeals	7,300	7,000	7,000	-	0.00%
Recording Charges	6,280	8,000	8,000	-	0.00%
Bid Documents	975	1,500	1,500	-	0.00%
General Fund	555,253	509,458	538,218	28,760	5.65%
<b>Total</b>	<b>601,633</b>	<b>567,208</b>	<b>586,718</b>	<b>19,510</b>	<b>3.44%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	511,139	474,955	494,805	19,850	4.18%
Operating	90,494	92,253	91,913	(340)	-0.37%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>601,633</b>	<b>567,208</b>	<b>586,718</b>	<b>19,510</b>	<b>3.44%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Planning Director *	0.65	0.55	0.55	0.00	0.00%
Chief Planner	0.00	0.00	0.00	0.00	0.00%
Senior Planner	3.00	2.90	2.90	0.00	0.00%
Planning Technician	2.00	2.00	2.00	0.00	0.00%
Office Manager	0.00	0.00	0.00	0.00	0.00%
<b>Part-time Positions:</b>					
Board Minutes Technician	0.12	0.00	0.00	0.00	0.00%
Temp-Planner	0.10	0.10	0.00	-0.10	0.00%
Civil Engineer	0.50	0.60	0.60	0.00	0.00%
<b>Total</b>	<b>6.37</b>	<b>6.15</b>	<b>6.05</b>	<b>-0.10</b>	<b>-1.63%</b>
* Indicates primary department					

# POLICE DEPARTMENT

**The Police Department consists of the following divisions:**

- Administration, Operations, Community Outreach, Criminal Investigations, Community Service/Animal Control, Records, Neighborhood Improvement

**Revenue and Expenditure Summaries:**

**Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Special Duty	69,223	47,800	47,800	-	0.00%
Fines/Forfeits	164,656	172,000	147,000	(25,000)	-14.53%
Forfeiture Funds	55,000	65,000	65,000	-	0.00%
General Fund	7,239,237	7,543,591	7,705,289	161,698	2.14%
<b>Total</b>	<b>7,528,116</b>	<b>7,828,391</b>	<b>7,965,089</b>	<b>136,698</b>	<b>1.75%</b>

**Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Administration	741,599	810,642	769,388	(41,254)	-5.09%
Operations	4,777,103	4,841,808	4,943,119	101,311	2.09%
Community Outreach	330,832	349,002	350,944	1,942	0.56%
Criminal Investigations	859,919	946,359	987,595	41,236	4.36%
Community Services	303,467	347,972	356,113	8,141	2.34%
Records	218,799	223,903	233,562	9,659	4.31%
Neighborhood Improvements	296,397	308,705	324,368	15,663	5.07%
<b>Total</b>	<b>7,528,116</b>	<b>7,828,391</b>	<b>7,965,089</b>	<b>136,698</b>	<b>1.75%</b>

**Staffing Summary:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Police Chief	1.00	1.00	1.00	0.00	0.00%
Division Chief	2.00	1.00	1.00	0.00	0.00%
Sergeant	8.00	7.00	7.00	0.00	0.00%
Corporal	8.00	7.00	7.00	0.00	0.00%
Police Officer	49.00	51.00	51.00	0.00	0.00%
Office Assistant III	1.00	1.00	1.00	0.00	0.00%
Community Program Coordinator	1.00	1.00	1.00	0.00	0.00%
After School Aide	1.00	1.00	1.00	0.00	0.00%
Recreation Leader	1.00	1.00	1.00	0.00	0.00%
Victim Advocate Coordinator	1.00	1.00	1.00	0.00	0.00%
Evidence/Crime Scene Custodian	1.00	1.00	1.00	0.00	0.00%
Evidence/Crime Scene Technician	1.00	1.00	1.00	0.00	0.00%
Crime Analyst	1.00	1.00	1.00	0.00	0.00%
Community Service Officer	6.00	5.00	5.00	0.00	0.00%
Lead Community Service Officer	1.00	1.00	1.00	0.00	0.00%
Records Clerk	4.00	4.00	4.00	0.00	0.00%
<b>Seasonal:</b>					
Tutors	0.32	0.32	0.32	0.00	0.00%
<b>Total</b>	<b>87.32</b>	<b>85.32</b>	<b>85.32</b>	<b>0.00</b>	<b>0.00%</b>

## POLICE ADMINISTRATION

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
General Fund	741,599	810,642	769,388	(41,254)	-5.09%
<b>Total</b>	<b>741,599</b>	<b>810,642</b>	<b>769,388</b>	<b>(41,254)</b>	<b>-5.09%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	388,881	394,804	385,834	(8,970)	-2.27%
Operating	352,718	415,838	383,554	(32,284)	-7.76%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>741,599</b>	<b>810,642</b>	<b>769,388</b>	<b>(41,254)</b>	<b>-5.09%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Police Chief	1.00	1.00	1.00	0.00	0.00%
Assistant Police Chief	0.00	0.00	0.00	0.00	0.00%
Division Chief	0.00	0.00	0.00	0.00	0.00%
Sergeant (Accreditation)	1.00	1.00	1.00	0.00	0.00%
Corporal	0.00	0.00	0.00	0.00	0.00%
Sergeant	0.00	0.00	0.00	0.00	0.00%
Police Officer (Training)	1.00	1.00	1.00	0.00	0.00%
Office Assistant III	1.00	1.00	0.00	-1.00	-100.00%
Office Manager	1.00	1.00	1.00	0.00	0.00%
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>4.00</b>	<b>-1.00</b>	<b>-20.00%</b>

## **POLICE OPERATIONS**

Operations is the core law enforcement and community policing arm of the Police Department that responds to approximately 60,000 to 65,000 calls for service annually and provides patrol and traditional law enforcement activities such as traffic control and initiates proactive steps to reduce crime and enhance the quality of life in Ormond Beach. Approximately 8% of all calls involve some type of serious crime, whereas all other calls are service-related.

## POLICE OPERATIONS

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Special Duty	69,223	47,800	47,800	-	0.00%
Fines/Forfeits	164,656	172,000	147,000	(25,000)	-14.53%
General Fund	4,543,224	4,622,008	4,748,319	126,311	2.73%
<b>Total</b>	<b>4,777,103</b>	<b>4,841,808</b>	<b>4,943,119</b>	<b>101,311</b>	<b>2.09%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	3,851,839	3,909,713	4,026,778	117,065	2.99%
Operating	925,264	932,095	916,341	(15,754)	-1.69%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>4,777,103</b>	<b>4,841,808</b>	<b>4,943,119</b>	<b>101,311</b>	<b>2.09%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Division Chief	2.00	1.00	1.00	0.00	0.00%
Sergeant	7.00	6.00	6.00	0.00	0.00%
Corporal	7.00	6.00	6.00	0.00	0.00%
Police Officer	41.00	43.00	43.00	0.00	0.00%
<b>Total</b>	<b>57.00</b>	<b>56.00</b>	<b>56.00</b>	<b>0.00</b>	<b>0.00%</b>

## **POLICE-COMMUNITY OUTREACH**

Community Outreach provides several educational and intervention-oriented programs that are designed to enhance life skills and prevent crime including the Drug Abuse Resistance Education (DARE), Police Athletic League (PAL), Explorers, volunteers and neighborhood and business watches, and DARE program for middle schools.

The program is supported in part through grant funding from the National Police Athletic League Youth Enrichment Program (PALYEP) and the Youth Leadership Council (YDC). In addition to City revenues that are the primary source of program funding, a not-for-profit PAL board raises funds for Police Athletic League activities.

## POLICE-COMMUNITY OUTREACH

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Forefeiture Funds	55,000	65,000	65,000	-	0.00%
General Fund	275,832	284,002	285,944	1,942	0.68%
<b>Total</b>	<b>330,832</b>	<b>349,002</b>	<b>350,944</b>	<b>1,942</b>	<b>0.56%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	285,093	292,191	302,157	9,966	3.41%
Operating	45,739	56,811	48,787	(8,024)	-14.12%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>330,832</b>	<b>349,002</b>	<b>350,944</b>	<b>1,942</b>	<b>0.56%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Community Program Coordinator	1.00	1.00	1.00	0.00	0.00%
After School Aide	1.00	1.00	1.00	0.00	0.00%
Recreation Leader	1.00	1.00	1.00	0.00	0.00%
Corporal	0.00	0.00	0.00	0.00	0.00%
Police Officer	2.00	2.00	2.00	0.00	0.00%
<b>Seasonal:</b>					
Tutors	0.32	0.32	0.32	0.00	0.00%
<b>Total</b>	<b>5.32</b>	<b>5.32</b>	<b>5.32</b>	<b>0.00</b>	<b>0.00%</b>

## **POLICE-CRIMINAL INVESTIGATIONS**

The Criminal Investigations program provides follow up investigations on over 1,500 UCR reported crimes annually and conducts pro-active investigations into illegal drug sales and possession.

## POLICE-CRIMINAL INVESTIGATIONS

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
General Fund	859,919	946,359	987,595	41,236	4.36%
<b>Total</b>	<b>859,919</b>	<b>946,359</b>	<b>987,595</b>	<b>41,236</b>	<b>4.36%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	799,086	877,296	920,862	43,566	4.97%
Operating	60,833	69,063	66,733	(2,330)	-3.37%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>859,919</b>	<b>946,359</b>	<b>987,595</b>	<b>41,236</b>	<b>4.36%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Police Officer	6.00	6.00	6.00	0.00	0.00%
Sergeant	1.00	1.00	1.00	0.00	0.00%
Corporal	1.00	1.00	1.00	0.00	0.00%
Victim Advocate Coordinator	1.00	1.00	1.00	0.00	0.00%
Evidence/Crime Scene Custodian	1.00	1.00	1.00	0.00	0.00%
Evidence/Crime Scene Technician	1.00	1.00	1.00	0.00	0.00%
Crime Analyst	1.00	1.00	1.00	0.00	0.00%
Office Assistant III	0.00	0.00	0.00	0.00	0.00%
<b>Total</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>0.00</b>	<b>0.00%</b>

## **POLICE-COMMUNITY SERVICE AND ANIMAL CONTROL**

Community Services provides operational and logistical support to other police department functions such as animal control, police forensics, alcohol breath testing, traffic control, and communications. The program's animal control responsibilities include the investigation, documentation and tracking of animal bite complaints and dangerous/vicious animals throughout the city.

The program also serves as a proving ground for employees seeking to become sworn law enforcement officers with the Police Department.

## POLICE-COMMUNITY SERVICE AND ANIMAL CONTROL

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
General Fund	303,467	347,972	356,113	8,141	2.34%
<b>Total</b>	<b>303,467</b>	<b>347,972</b>	<b>356,113</b>	<b>8,141</b>	<b>2.34%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	259,880	286,502	293,549	7,047	2.46%
Operating	43,587	61,470	62,564	1,094	1.78%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>303,467</b>	<b>347,972</b>	<b>356,113</b>	<b>8,141</b>	<b>2.34%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Community Service Officer	6.00	5.00	5.00	0.00	0.00%
Lead Community Service Officer	1.00	1.00	1.00	0.00	0.00%
<b>Total</b>	<b>7.00</b>	<b>6.00</b>	<b>6.00</b>	<b>0.00</b>	<b>0.00%</b>

## **POLICE-RECORDS**

Records Management provides internal upkeep and management of all Police Department records through a computerized records management system, processing approximately 18,000 to 20,000 reports and citations annually. Records personnel also serve as the point of first contact in person representing the Ormond Beach Police Department to respond to information requests. Records personnel are also first point of contact for many incoming telephone calls.

## POLICE-RECORDS

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
General Fund	218,799	223,903	233,562	9,659	4.31%
<b>Total</b>	<b>218,799</b>	<b>223,903</b>	<b>233,562</b>	<b>9,659</b>	<b>4.31%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	191,203	183,283	195,337	12,054	6.58%
Operating	27,596	40,620	38,225	(2,395)	-5.90%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>218,799</b>	<b>223,903</b>	<b>233,562</b>	<b>9,659</b>	<b>4.31%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Records Clerk	4.00	4.00	4.00	0.00	0.00%
<b>Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>0.00</b>	<b>0.00%</b>

## **CITY FIRE SUPPRESSION AND EMERGENCY MEDICAL SERVICES**

The Fire Department is responsible for providing fire protection, technical rescue, hazardous material response/mitigation and emergency medical services within the city limits of Ormond Beach from four (4) fire station locations. The Department personnel include firefighters many of which are certified as Emergency Medical Technicians (EMT's) and certified as paramedics.

## CITY FIRE SUPPRESSION AND EMERGENCY MEDICAL SERVICES

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
General Fund	5,167,572	5,669,070	5,362,920	(306,150)	-5.40%
<b>Total</b>	<b>5,167,572</b>	<b>5,669,070</b>	<b>5,362,920</b>	<b>(306,150)</b>	<b>-5.40%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	4,560,846	5,020,421	4,724,532	(295,889)	-5.89%
Operating	606,726	648,649	638,388	(10,261)	-1.58%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>5,167,572</b>	<b>5,669,070</b>	<b>5,362,920</b>	<b>(306,150)</b>	<b>-5.40%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Division Chief	0.00	0.00	0.00	0.00	0.00%
Fire Battalion Commander	4.00	3.00	3.00	0.00	0.00%
Captain	12.00	12.00	12.00	0.00	0.00%
Driver Engineer	15.00	15.00	15.00	0.00	0.00%
Lieutenant	3.00	3.00	3.00	0.00	0.00%
Firefighters	18.00	18.00	15.00	-3.00	-16.67%
Fire Chief	1.00	1.00	1.00	0.00	0.00%
Assistant Fire Chief	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	1.00	1.00	1.00	0.00	0.00%
Office Manager	1.00	1.00	1.00	0.00	0.00%
<b>Total</b>	<b>56.00</b>	<b>55.00</b>	<b>52.00</b>	<b>-3.00</b>	<b>-5.45%</b>

## **ROADSIDE AND RIGHT OF WAY MAINTENANCE**

The Roadside and Right-of-Way Maintenance program is responsible for the maintenance and repair of City Parks and Properties, 150 + mile network of local roads and related public right of way, including: 1) vegetation and debris maintenance of road shoulders, and sidewalks, 2) right-of-way mowing on a contractual basis, 3) maintenance and grading of 11 miles of unpaved roads and parking lots that are under the maintenance responsibility of the City and 4) mowing at the Business Park, Airport and the closed class III Landfill.

Program costs are offset in part by the Florida Department of Transportation (FDOT) for road shoulder maintenance and mowing rights-of-way on State roads within the City limits of Ormond Beach. Approximately 98 lane miles of roads are maintained in accordance with an agreement between the City and FDOT for State Road 40, US 1, Nova Road, and A1A (10 lane miles added on Nova Rd). Approximately \$99,000 of the \$175,000 FDOT contract amount offsets road maintenance costs with the balance dedicated to drainage maintenance.

In-house city personnel provide the services listed above except for right-of-way mowing which is a contracted operation.

## ROADSIDE AND RIGHT OF WAY MAINTENANCE

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Right of Way Maintenance	90,000	99,000	99,000	-	0.00%
General Fund	1,490,366	1,563,508	1,581,973	18,465	1.18%
<b>Total</b>	<b>1,580,366</b>	<b>1,662,508</b>	<b>1,680,973</b>	<b>18,465</b>	<b>1.11%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	712,386	697,440	775,515	78,075	11.19%
Operating	867,980	965,068	905,458	(59,610)	-6.18%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>1,580,366</b>	<b>1,662,508</b>	<b>1,680,973</b>	<b>18,465</b>	<b>1.11%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Facilities Mnt. Manager	0.00	0.00	0.00	0.00	0.00%
Environmental Systems Mgr.	0.30	0.30	0.30	0.00	0.00%
Streets Supervisor	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	0.00	0.00	0.00	0.00	0.00%
Maintenance Worker IV	3.00	3.00	3.00	0.00	0.00%
Maintenance Worker II	8.00	7.00	7.00	0.00	0.00%
Public Works Dir/City Engineer	0.00	0.00	0.00	0.00	0.00%
Office Assistant II	0.50	0.50	0.50	0.00	0.00%
Maintenance Worker III	5.00	5.00	5.00	0.00	0.00%
<b>Total</b>	<b>17.80</b>	<b>16.80</b>	<b>16.80</b>	<b>0.00</b>	<b>0.00%</b>

## **BUILDING MAINTENANCE**

Building Maintenance is a support service function of City government that provides repair and maintenance services for City buildings and structures, including routine electrical, plumbing, carpentry, air conditioning, painting and miscellaneous repairs. This program is also responsible for overseeing and monitoring service contracts for janitorial, electrical and air conditioning and performs one-time building and minor renovation projects when it is less costly than using an outside contractor.

Direct costs for materials and supplies that cannot be assigned or charged to a department operating budget are charged to the Building Maintenance budget. Otherwise, these costs and HVAC maintenance are charged directly to the department or program where the repair has occurred. All in-house labor costs are charged directly to the Building Maintenance budget regardless of where the work is performed.

In addition, building maintenance personnel are assisting with the maintenance of the Airport Tower and repair of the City's airport runway and taxiway lighting systems. This includes weekly lighting inspections and immediate repair of discrepancies found.

## BUILDING MAINTENANCE

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
General Fund	611,789	599,397	626,185	26,788	4.47%
<b>Total</b>	<b>611,789</b>	<b>599,397</b>	<b>626,185</b>	<b>26,788</b>	<b>4.47%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	300,606	295,527	313,166	17,639	5.97%
Operating	311,183	303,870	313,019	9,149	3.01%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>611,789</b>	<b>599,397</b>	<b>626,185</b>	<b>26,788</b>	<b>4.47%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Facilities Mnt. Manager	0.00	0.00	0.00	0.00	0.00%
Office Assistant II *	0.50	0.50	0.50	0.00	0.00%
Bldg. Mnt. Supervisor	0.00	0.00	0.00	0.00	0.00%
Maintenance Worker II	1.00	1.00	1.00	0.00	0.00%
Tradesworker	5.00	5.00	5.00	0.00	0.00%
<b>Total</b>	<b>6.50</b>	<b>6.50</b>	<b>6.50</b>	<b>0.00</b>	<b>0.00%</b>
* Indicates primary department					

## **PARKS AND GROUNDS MAINTENANCE**

This program is responsible for routine grounds maintenance, mowing and general beautification and upkeep of all City parks and on-site buildings, including grass mowing, flower bed and shrub maintenance, trash collection and maintenance of the medians along A1A and State Road 40.

With the exception of the Memorial Art Gardens, all parks and ground maintenance is performed on a contracted basis.

## PARKS AND GROUNDS MAINTENANCE

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
General Fund	1,291,233	1,144,335	1,221,162	76,827	6.71%
<b>Total</b>	<b>1,291,233</b>	<b>1,144,335</b>	<b>1,221,162</b>	<b>76,827</b>	<b>6.71%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	66,258	69,387	74,017	4,630	6.67%
Operating	1,224,975	1,074,948	1,147,145	72,197	6.72%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>1,291,233</b>	<b>1,144,335</b>	<b>1,221,162</b>	<b>76,827</b>	<b>6.71%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Facilities Maintenance Mgr.	0.00	0.00	0.00	0.00	0.00%
Maintenance Worker III	2.00	2.00	2.00	0.00	0.00%
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>	<b>0.00%</b>

## ENGINEERING

The Engineering Department is responsible for the following functions:

- ❖ Liaison with consultant engineers for the design and construction management for airport, road, drainage, water and sewer, recreational facility, beautification and other capital improvement projects.
- ❖ Survey and mapping and computer aided design for in-house projects that are not contracted to a consultant engineer.
- ❖ Site plan review and permitting of proposed development applications and inspection of all residential and commercial development projects.

## ENGINEERING

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
General Fund	811,931	827,618	867,254	39,636	4.79%
<b>Total</b>	<b>811,931</b>	<b>827,618</b>	<b>867,254</b>	<b>39,636</b>	<b>4.79%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	720,756	745,989	787,532	41,543	5.57%
Operating	91,175	81,629	79,722	(1,907)	-2.34%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>811,931</b>	<b>827,618</b>	<b>867,254</b>	<b>39,636</b>	<b>4.79%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Public Works Dir/City Engineer	0.00	0.00	0.00	0.00	0.00%
Asst. City Manager	0.20	0.20	0.20	0.00	0.00%
Office Assistant IV	1.00	1.00	1.00	0.00	0.00%
Deputy City Engineer	1.00	1.00	1.00	0.00	0.00%
Civil Engineer	1.00	1.00	1.00	0.00	0.00%
Construction Engineer	1.00	1.00	1.00	0.00	0.00%
Principal Landscape Architect	1.00	1.00	1.00	0.00	0.00%
Chief Engineering Technician	1.00	1.00	1.00	0.00	0.00%
Engineering Technician	1.00	0.00	0.00	0.00	0.00%
Chief GIS Technician	0.00	0.00	0.00	0.00	0.00%
GIS Technician	0.00	0.00	0.00	0.00	0.00%
Engineering Project Coordinator	1.00	1.00	1.00	0.00	0.00%
Engineering Inspector	3.00	3.00	3.00	0.00	0.00%
<b>Part-time Positions:</b>					
Civil Engineers (2)*	0.50	0.00	0.00	0.00	0.00%
Engineering Technician	0.63	0.63	0.63	0.00	0.00%
<b>Total</b>	<b>12.33</b>	<b>10.83</b>	<b>10.83</b>	<b>0.00</b>	<b>0.00%</b>

\*One part-time Civil Engineer transferred to Planning in FY 2008-09

## **BUILDING INSPECTIONS AND PERMITTING**

### Building Inspection

Building Inspections provides the following services: 1) review of all construction plans for residential, commercial and industrial construction, 2) issuance of approximately 3,000 building permits annually and 3) conducts approximately 13,000 building, plumbing, mechanical and electrical inspections for various types of construction within the City limits of Ormond Beach in accordance with the Florida building Code and other State and local laws.

### Occupational Licensing

Issues occupational license renewals, new occupational licenses and contractor registrations.

## BUILDING INSPECTIONS AND PERMITTING

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	to FY 2010-11	to FY 2010-11
Permit Fees	468,481	467,800	467,800	-	0.00%
General Fund	290,970	229,498	215,503	(13,995)	-6.10%
<b>Total</b>	<b>759,451</b>	<b>697,298</b>	<b>683,303</b>	<b>(13,995)</b>	<b>-2.01%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	to FY 2010-11	to FY 2010-11
Personal Services	698,483	621,159	612,160	(8,999)	-1.45%
Operating	60,968	76,139	71,143	(4,996)	-6.56%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>759,451</b>	<b>697,298</b>	<b>683,303</b>	<b>(13,995)</b>	<b>-2.01%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	to FY 2010-11	to FY 2010-11
<b>Full-time Positions:</b>					
Chief Building Official	1.00	1.00	1.00	0.00	0.00%
Planning Director	0.35	0.35	0.35	0.00	0.00%
Office Manager	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	0.00	0.00	0.00	0.00	0.00%
Permitting & Licensing Coordinator	0.00	0.00	0.00	0.00	0.00%
Permit Technician	2.00	2.00	1.00	-1.00	-50.00%
Plans Examiner	1.00	1.00	1.00	0.00	0.00%
Chief Building Inspector	1.00	1.00	1.00	0.00	0.00%
Building Inspector	3.00	2.00	2.00	0.00	0.00%
Engineering Inspector	1.00	1.00	1.00	0.00	0.00%
<b>Part-time Positions:</b>					
Office Assistant IV	0.50	0.00	0.00	0.00	0.00%
<b>Total</b>	<b>10.85</b>	<b>9.35</b>	<b>8.35</b>	<b>-1.00</b>	<b>-10.70%</b>

## **NEIGHBORHOOD IMPROVEMENT**

Neighborhood Improvement investigates approximately 5600 cases annually to ensure compliance with City codes and ordinances through inspections, neighborhood sweeps, and citizen complaints and inquiries. More specifically, Neighborhood Improvement enforces the City's Land Development Code requirements regarding land use and development regulations, sign usage, as well as environmental code requirements. This Division also enforces the regulations contained in the Code of Ordinances with regard to water restrictions, solid waste and various other regulations. In addition, Neighborhood Improvement processes approximately 760-tree removal permits, conducts approximately 940 landscape inspections for new residential construction, and approximately 75 landscape maintenance inspections on existing commercial sites.

Neighborhood Improvement also coordinates a "partnering" effort with neighborhood associations, interested citizens and civic organizations to improve the appearance of neighborhoods.

## NEIGHBORHOOD IMPROVEMENT

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Tree Removal Permits	10,918	15,000	15,000	-	0.00%
Code Violations	12,442	7,100	7,100	-	0.00%
General Fund	273,037	286,605	302,268	15,663	5.47%
<b>Total</b>	<b>296,397</b>	<b>308,705</b>	<b>324,368</b>	<b>15,663</b>	<b>5.07%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	245,949	258,220	280,001	21,781	8.44%
Operating	50,448	50,485	44,367	(6,118)	-12.12%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>296,397</b>	<b>308,705</b>	<b>324,368</b>	<b>15,663</b>	<b>5.07%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Neighborhood Improvement Manager	1.00	1.00	1.00	0.00	0.00%
Environmental Enforcement Officer	1.00	1.00	1.00	0.00	0.00%
Neighborhood Improvement Officer	2.00	2.00	2.00	0.00	0.00%
Office Assistant II	1.00	1.00	0.00	-1.00	-100.00%
Office Assistant III*	0.00	0.00	1.00	1.00	100.00%
Public Works Dir/City Engineer	0.00	0.00	0.00	0.00	0.00%
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00</b>	<b>0.00%</b>
*Transferred from Police Administration					

## **FLEET OPERATIONS**

Fleet Operations is a support service of city government that provides a comprehensive array of repair and preventive maintenance services for a fleet of approximately 229 vehicles and 399 pieces of equipment and other non-rolling stock. Fleet Operations also maintains a parts shop and inventory, coordinates all sublet repairs, manages the City's vehicle replacement program, oversees operations of the City's central fueling facility and maintains management and billing information for all vehicles and equipment.

As an "internal service" operation, Fleet Maintenance recovers its labor and overhead through an hourly labor rate billed to user departments and from a 25% surcharge levied on parts and sublet repairs and a 10% surcharge on fuel. The cost of all parts and sublet repairs are charged directly to the user department.

## FLEET OPERATIONS

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	to FY 2010-11	to FY 2010-11
General Fund	1,367,977	1,449,642	1,408,048	(41,594)	-2.87%
<b>Total</b>	<b>1,367,977</b>	<b>1,449,642</b>	<b>1,408,048</b>	<b>(41,594)</b>	<b>-2.87%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	to FY 2010-11	to FY 2010-11
Personal Services	386,951	375,986	369,712	(6,274)	-1.67%
Operating	981,026	1,073,656	1,038,336	(35,320)	-3.29%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>1,367,977</b>	<b>1,449,642</b>	<b>1,408,048</b>	<b>(41,594)</b>	<b>-2.87%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	to FY 2010-11	to FY 2010-11
<b>Full-time Positions:</b>					
Fleet Operations Manager	1.00	1.00	1.00	0.00	0.00%
Garage Supervisor	1.00	1.00	1.00	0.00	0.00%
Fleet Maintenance Supervisor	1.00	1.00	1.00	0.00	0.00%
Mechanic III	1.00	1.00	1.00	0.00	0.00%
Mechanic II	0.00	0.00	0.00	0.00	0.00%
Mechanic I	1.00	1.00	1.00	0.00	0.00%
Mechanic I/Parts Clerk	1.00	1.00	1.00	0.00	0.00%
<b>Part-time Positions:</b>					
Courier (part-time)	0.50	0.50	0.50	0.00	0.00%
<b>Total</b>	<b>6.50</b>	<b>6.50</b>	<b>6.50</b>	<b>0.00</b>	<b>0.00%</b>

## **ECONOMIC DEVELOPMENT**

The City's Economic Development Department promotes development and redevelopment in Ormond Beach, including the Airport Business Park, downtown, and other areas within the community. In addition, Economic Development works closely with private property owners and City and County officials in the creation and development of a business park in the area along north US1 and Interstate 95. Economic Development also markets the City of Ormond Beach to prospective businesses and visitors.

## ECONOMIC DEVELOPMENT

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
General Fund	202,441	181,925	195,279	13,354	7.34%
<b>Total</b>	<b>202,441</b>	<b>181,925</b>	<b>195,279</b>	<b>13,354</b>	<b>7.34%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	135,145	117,564	125,007	7,443	6.33%
Operating	20,296	17,903	16,814	(1,089)	-6.08%
Capital	-	-	-	-	0.00%
Charges for Service	47,000	46,458	53,458	7,000	-100.00%
<b>Total</b>	<b>202,441</b>	<b>181,925</b>	<b>195,279</b>	<b>13,354</b>	<b>7.34%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Economic Development Dir. *	0.90	0.90	0.90	0.00	0.00%
Administrative Assistant *	0.75	0.00	0.00	0.00	0.00%
<b>Total</b>	<b>1.65</b>	<b>0.90</b>	<b>0.90</b>	<b>0.00</b>	<b>0.00%</b>
* Indicates primary department					

## THE CASEMENTS

The Casements is the flagship community enrichment center on the peninsula serving nearly one third of the city's population. Programs in environmental education such as urban homeowner's landscape conservation, organic gardening, safe boating, manatee and wildlife protection classes and the arts take place at The Casements, in Central Park or as outreach experiences. Youth-at-Risk programs through story-telling, computer enrichment classes, arts and literacy education at Osceola School and the Casements raise confidence and self-esteem to benefit youth, serve families and enhance community values.

***As a historic facility***, the former home of John D. Rockefeller, Sr., a Great Floridian is on the National Register for Historic Places and is an echo-tourism destination for visitors in Ormond Beach. It serves as an important landmark and symbol of historic preservation for the community within an urban park setting of leisure service facilities.

## THE CASEMENTS

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Casement Fees	32,019	30,450	63,000	33,000	108.37%
General Fund	151,041	206,226	175,642	(30,584)	-14.83%
<b>Total</b>	<b>183,060</b>	<b>236,676</b>	<b>238,642</b>	<b>1,966</b>	<b>0.83%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	96,047	113,846	110,485	(3,361)	-2.95%
Operating	87,013	122,830	128,157	5,327	4.34%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>183,060</b>	<b>236,676</b>	<b>238,642</b>	<b>1,966</b>	<b>0.83%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Cultural Center Coordinator	1.00	1.00	1.00	0.00	0.00%
Cultural Affairs Prog. Coord.	0.00	0.00	0.00	0.00	0.00%
Office Assistant III	0.00	0.00	0.00	0.00	0.00%
<b>Part-time Positions:</b>					
Custodian (1)	0.50	0.50	0.50	0.00	0.00%
Recreation Leader (1)	0.00	0.00	0.00	0.00	0.00%
Program Specialist (1)	0.50	0.50	0.50	0.00	0.00%
Special Events Tech (1)	0.50	0.50	0.50	0.00	0.00%
Office Assistant I (1)	0.75	0.75	0.75	0.00	0.00%
<b>Seasonal:</b>					
Summer Counselors (3)	0.45	0.45	0.45	0.00	0.00%
<b>Total</b>	<b>3.70</b>	<b>3.70</b>	<b>3.70</b>	<b>0.00</b>	<b>0.00%</b>

## **PERFORMING ARTS CENTER**

The Ormond Beach Performing Arts Center (OBPAC) consists of an auditorium, rehearsal room, studio and music rooms for City-sponsored groups, professional theater and musical productions. The Center has a seating capacity for 627 people and is built in a fan-shaped, stadium-style configuration.

The Center is also used for youth dance classes, recitals, senior shows, music events and children's theater. Additional uses include voice and piano lessons, acting classes, additional dance classes and a children's choir, among other various cultural arts classes and activities seminars and workshops.

## PERFORMING ARTS CENTER

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Tickets/Concessions	169,309	146,000	163,000	17,000	11.64%
General Fund	165,636	149,269	195,153	45,884	30.74%
<b>Total</b>	<b>334,945</b>	<b>295,269</b>	<b>358,153</b>	<b>62,884</b>	<b>21.30%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	108,106	104,170	97,560	(6,610)	-6.35%
Operating	226,839	191,099	260,593	69,494	36.37%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>334,945</b>	<b>295,269</b>	<b>358,153</b>	<b>62,884</b>	<b>21.30%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
P.A.C. Supervisor	1.00	1.00	1.00	0.00	0.00%
<b>Part-time Positions:</b>					
Custodian (2)	0.75	0.75	0.75	0.00	0.00%
Theatrical Services Tech (1)	0.50	0.50	0.50	0.00	0.00%
Box Office Attendant (2)	1.00	1.00	1.00	0.00	0.00%
<b>Total</b>	<b>3.25</b>	<b>3.25</b>	<b>3.25</b>	<b>0.00</b>	<b>0.00%</b>

## **SENIOR CENTER**

The Senior Center program coordinates the activities of a multi-purpose center that includes programs in the area of health, arts, languages, nutrition, theater, personal finance and technology and music for persons over 55 years of age. The Center also offers classes and activities for physically and mentally challenged citizens and those with other special needs.

In addition, the Center hosts the Ormond Senior Games and maintains the Mainland Council on Aging Senior Congregate Dining and Meals on Wheels programs.

## SENIOR CENTER

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Senior Center	11,347	20,000	12,000	(8,000)	-40.00%
General Fund	113,247	90,392	94,239	3,847	4.26%
<b>Total</b>	<b>124,594</b>	<b>110,392</b>	<b>106,239</b>	<b>(4,153)</b>	<b>-3.76%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	29,713	18,684	18,467	(217)	-1.16%
Operating	94,881	91,708	87,772	(3,936)	-4.29%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>124,594</b>	<b>110,392</b>	<b>106,239</b>	<b>(4,153)</b>	<b>-3.76%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Part-time Positions:</b>					
Custodian (1)	0.50	0.50	0.50	0.00	0.00%
Center Leader (1)	0.50	0.50	0.50	0.00	0.00%
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>	<b>0.00%</b>

## **COMMUNITY EVENTS**

Community Events coordinates and produces community and City-sponsored holiday and cultural events such as the Fireworks on the Halifax & Independence Day Celebration, Santa Land, Holiday Parade, Art in the Park and the Birthplace of Speed Celebration. This division also coordinates various celebrations, dedications, remembrances, groundbreaking, historical celebrations and various other official City events. Assistance is also provided to other City departments, boards and committees, outside agencies and community service clubs with the presentation of their event schedules.

## COMMUNITY EVENTS

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Miscellaneous	19,196	5,700	1,700	(4,000)	-70.18%
General Fund	206,123	176,981	168,800	(8,181)	-4.62%
<b>Total</b>	<b>225,319</b>	<b>182,681</b>	<b>170,500</b>	<b>(12,181)</b>	<b>-6.67%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	109,159	73,673	73,415	(258)	-0.35%
Operating	116,160	109,008	97,085	(11,923)	-10.94%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>225,319</b>	<b>182,681</b>	<b>170,500</b>	<b>(12,181)</b>	<b>-6.67%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Special Populations Coordinator	1.00	0.00	0.00	0.00	0.00%
Community Events Coordinator	1.00	1.00	1.00	0.00	0.00%
<b>Seasonal Positions:</b>					
Summer Counselor (7)	1.05	0.00	0.00	0.00	0.00%
<b>Part-time Positions:</b>					
Community Events Technician (1)	0.50	0.50	0.50	0.00	0.00%
Community Events Leader (1)	0.75	0.75	0.50	-0.25	0.00%
Therapeutic Aide	0.50	0.50	0.00	-0.50	0.00%
<b>Total</b>	<b>4.80</b>	<b>2.75</b>	<b>2.00</b>	<b>-0.75</b>	<b>-27.27%</b>

## **LEISURE SERVICES ADMINISTRATION/REGISTRATION**

Leisure Services Administration provides the executive leadership and guidance necessary to carry out the mission, goals and policies for recreational, cultural, senior center, special events, special populations, and athletic field's maintenance programs. Registration and processing for enrollment in youth and adult recreation programs, contractual instructor classes, gymnastics, summer camp programs, tennis programs, field and park rentals, and recreation center activities held at Nova Community Center, South Ormond Neighborhood Center, Ormond Beach Gymnastics Center and Performing Arts Center

## LEISURE SERVICES ADMINISTRATION

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Summer Playground	28,064	50,000	28,000	(22,000)	-44.00%
Sports-Parent Sponsored	130,609	112,000	122,000	10,000	8.93%
Recreation Cards	41,101	37,000	37,000	-	0.00%
Bldg. Rental Fees	22,703	15,000	15,000	-	0.00%
General Fund	327,108	389,787	422,608	32,821	8.42%
<b>Total</b>	<b>549,585</b>	<b>603,787</b>	<b>624,608</b>	<b>20,821</b>	<b>3.45%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	288,806	351,029	346,132	(4,897)	-1.40%
Operating	197,934	193,308	219,026	25,718	13.30%
Capital	-	-	-	-	0.00%
Contributions and Transfers	62,845	59,450	59,450	-	0.00%
<b>Total</b>	<b>549,585</b>	<b>603,787</b>	<b>624,608</b>	<b>20,821</b>	<b>3.45%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Leisure Services Director	1.00	1.00	1.00	0.00	0.00%
Recreation Manager	2.00	1.00	1.00	0.00	50.00%
Office Manager	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	2.00	1.00	1.00	0.00	0.00%
Office Assistant III	1.00	1.00	1.00	0.00	0.00%
<b>Part-time Positions:</b>					
Office Assistant I	0.00	1.00	0.50	-0.50	0.00%
<b>Total</b>	<b>7.00</b>	<b>6.00</b>	<b>5.50</b>	<b>-0.50</b>	<b>-8.33%</b>

## **GYMNASTICS**

The Gymnastics program provides United States Gymnastics Association (USGA) level instruction for classes beginning at the developmental stage through skill Level 7 for boys and girls ages three (3) to seventeen (17).

In all instances, students are placed in the appropriate class based on skill and ability rather than by age for programmatic and safety reasons.

## GYMNASTICS

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Gymnastics Fees	35,558	37,500	30,000	(7,500)	-20.00%
General Fund	61,802	63,746	75,183	11,437	17.94%
<b>Total</b>	<b>97,360</b>	<b>101,246</b>	<b>105,183</b>	<b>3,937</b>	<b>3.89%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	66,401	74,412	78,414	4,002	5.38%
Operating	30,959	26,834	26,769	(65)	-0.24%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>97,360</b>	<b>101,246</b>	<b>105,183</b>	<b>3,937</b>	<b>3.89%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Gymnastics Instructor	1.00	1.00	1.00	0.00	0.00%
<b>Part-time Positions:</b>					
Assistant Gymnastics Instructor (1)	0.75	0.75	0.75	0.00	0.00%
Recreation Leaders (2)	0.50	0.50	0.50	0.00	0.00%
<b>Total</b>	<b>2.25</b>	<b>2.25</b>	<b>2.25</b>	<b>0.00</b>	<b>0.00%</b>

## CITY SPONORED SPORTS

City-Sponsored Sports coordinates and schedules an array of activities for City sponsored sports, parent run sports, local high schools, colleges, and outside rentals. Games and practices take place at Ormond Beach Sports Complex, Nova Community Park, Nova Community Center and South Ormond Neighborhood Center Gymnasiums.

Youth sports programs include flag football, cheerleading, volleyball, a basketball training league, girl's basketball leagues, softball sports camps, and golf clinics.

Adult sports consist of men and women's softball, coed softball, church leagues, senior softball, coed volleyball, men's basketball and various softball tournaments.

Parent Run Sports The City acts as the facilitator by providing top-notch athletic facilities for children to play baseball, softball, basketball, and soccer. In addition to providing facilities, the Athletic Supervisor schedules all games, practices, and offers NYSCA Coaching clinics for all sports.

Outside user groups also use City facilities such as Seabreeze High School, Father Lopez High School, ERAU, BCC, and local churches. The Athletic Supervisor provides assistance to groups renting fields for tournaments.

## CITY SPONSORED SPORTS

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Fees	33,823	25,000	25,000	-	0.00%
General Fund	223,977	279,303	244,061	(35,242)	-12.62%
<b>Total</b>	<b>257,800</b>	<b>304,303</b>	<b>269,061</b>	<b>(35,242)</b>	<b>-11.58%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	98,208	113,569	105,227	(8,342)	-7.35%
Operating	159,592	190,734	163,834	(26,900)	-14.10%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>257,800</b>	<b>304,303</b>	<b>269,061</b>	<b>(35,242)</b>	<b>-11.58%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Athletics Supervisor	1.00	1.00	1.00	0.00	0.00%
<b>Part-time Positions:</b>					
Recreation Leader (1)	0.50	0.50	0.50	0.00	0.00%
Athletic Coordinator (2)	1.00	1.00	1.00	0.00	0.00%
<b>Seasonal Positions:</b>					
Summer Counselor (6)	0.90	0.90	0.00	-0.90	-100.00%
<b>Total</b>	<b>3.40</b>	<b>3.40</b>	<b>2.50</b>	<b>-0.90</b>	<b>-26.47%</b>

## **NOVA COMMUNITY CENTER**

The Nova Community Center is a totally air-conditioned facility, which includes a gymnasium, family game room, fitness room, restrooms, classroom, and multi-purpose activity room. There are ongoing classes and activities for both children and adults throughout the year.

Outdoor facilities located at the Nova Community Park include a basketball court, tennis & racquetball courts, a jogging trail, playground, skateboard court, baseball fields, and wide sidewalks.

## NOVA COMMUNITY CENTER

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Fees	22,382	71,250	14,500	(56,750)	-79.65%
General Fund	140,795	151,888	216,966	65,078	42.85%
<b>Total</b>	<b>163,177</b>	<b>223,138</b>	<b>231,466</b>	<b>8,328</b>	<b>3.73%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	115,254	162,421	170,844	8,423	5.19%
Operating	47,923	60,717	60,622	(95)	-0.16%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>163,177</b>	<b>223,138</b>	<b>231,466</b>	<b>8,328</b>	<b>3.73%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Recreation Center Coordinator	1.00	1.00	1.00	0.00	0.00%
<b>Seasonal Positions:</b>					
Summer Counselors*	1.95	3.00	3.00	0.00	0.00%
<b>Part-time Positions:</b>					
Center Leader (1)	0.50	0.50	0.75	0.25	50.00%
Recreation Leaders (3)	1.50	1.50	2.00	0.50	33.33%
<b>Total</b>	<b>4.95</b>	<b>6.00</b>	<b>6.75</b>	<b>0.75</b>	<b>12.50%</b>
*Transferred from Community Events					

## **SOUTH ORMOND NEIGHBORHOOD CENTER**

The South Ormond Neighborhood Center is an air-conditioned facility with an indoor gymnasium, weight and game room, full service kitchen, concession stand, small theatrical stage for special events, multi purpose room, and computer and learning center. Recreational programs include arts and crafts, ceramics, dances, tutoring classes, teen programs, young ladies club, boys and girls club, progressive young men's club, chess club, sports and occasional field trips.

## SOUTH ORMOND NEIGHBORHOOD CENTER

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Fees	3,285	2,800	2,800	-	0.00%
General Fund	185,322	173,773	176,997	3,224	1.86%
<b>Total</b>	<b>188,607</b>	<b>176,573</b>	<b>179,797</b>	<b>3,224</b>	<b>1.83%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	105,456	98,391	102,910	4,519	4.59%
Operating	83,151	78,182	76,887	(1,295)	-1.66%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>188,607</b>	<b>176,573</b>	<b>179,797</b>	<b>3,224</b>	<b>1.83%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Recreation Center Coordinator	1.00	1.00	1.00	0.00	0.00%
<b>Seasonal Positions:</b>					
Summer Counselors (3)	0.45	0.45	0.45	0.00	0.00%
<b>Part-time Positions:</b>					
Center Leader (1)	0.50	0.50	0.50	0.00	0.00%
Recreation Leaders (2)	1.00	1.00	1.00	0.00	0.00%
<b>Total</b>	<b>2.95</b>	<b>2.95</b>	<b>2.95</b>	<b>0.00</b>	<b>0.00%</b>

## **ATHLETIC FIELDS MAINTENANCE**

Athletic Fields Maintenance is responsible for turf maintenance and related athletic field repairs at the Nova Community Park, Ormond Beach Sports Complex and the South Ormond Neighborhood Center. Additional responsibilities include general maintenance and clean up of various hard courts and playgrounds. Current maintenance responsibilities include the following: 9 playgrounds, 4 major league baseball fields, 9 softball fields, 11 youth baseball fields, 8 soccer fields, 4 football fields, 10 tennis courts, 3-1/2 basketball courts, 8 handball/racquetball courts and the skateboard and shuffleboard courts.

## ATHLETIC FIELDS MAINTENANCE

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Fees	30,594	27,500	32,000	4,500	16.36%
General Fund	760,940	796,620	904,850	108,230	13.59%
<b>Total</b>	<b>791,534</b>	<b>824,120</b>	<b>936,850</b>	<b>112,730</b>	<b>13.68%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	430,954	446,538	460,840	14,302	3.20%
Operating	360,580	377,582	476,010	98,428	26.07%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>791,534</b>	<b>824,120</b>	<b>936,850</b>	<b>112,730</b>	<b>13.68%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Athletic Field Maint Supervisor	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker III	2.00	2.00	2.00	0.00	0.00%
Maintenance Worker II	7.00	7.00	7.00	0.00	0.00%
<b>Total</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>0.00</b>	<b>0.00%</b>

# CONTRIBUTIONS

## Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
General Fund	62,400	56,018	48,578	(7,440)	-13.28%
<b>Total</b>	<b>62,400</b>	<b>56,018</b>	<b>48,578</b>	<b>(7,440)</b>	<b>-13.28%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	62,400	56,018	48,578	(7,440)	-13.28%
Contingency	-	-	-	-	0.00%
<b>Total</b>	<b>62,400</b>	<b>56,018</b>	<b>48,578</b>	<b>(7,440)</b>	<b>-13.28%</b>

# TRANSFERS

## **Revenue and Expenditure Summaries:**

### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
General Fund	1,290,372	1,189,287	601,583	(587,704)	-49.42%
Total	1,290,372	1,189,287	601,583	(587,704)	-49.42%

### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Contingency	-	(74,778)	(555,780)	(481,002)	0.00%
Transfers	1,290,372	1,264,065	1,157,363	(106,702)	-8.44%
Total	1,290,372	1,189,287	601,583	(587,704)	-49.42%

Note: Services provided by the Engineering Division to Other Funds are budgeted as department charges beginning in FY 2010-11.

# **DEPARTMENTAL GOALS, PERFORMANCE MEASURES AND ACCOMPLISHMENTS**

## **CITY COMMISSION/CITY MANAGER**

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### **Goals:**

- Maintain or reduce property tax burden through staffing reduction, contracting selected services and productivity improvements.
- Reevaluate personnel and compensation policies.
- Implement systems to expedite the City's development regulation process.

## SUPPORT SERVICES

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### **Goals:**

- Provide initial response to all citizen and media information requests within one work day.
- Maintain a completion rate for preparation of minutes, processing of agenda items, maintenance of Clerk's Index system, and scanning, archiving and disposing of documents of 98%.
- Maintain scanning program for all City Commission meeting minutes and packets for the next fiscal year.
- Post City Commission meeting agenda and packet in house no later than 12 hours after the packet is distributed.
- Maintain the City's web site to meet citizen expectations.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Grants Administration:</b>					
Number of grants prepared	21	15	15	-	0.00%
Number of grants received	17	13	10	(3)	-23.08%
Value of grants received	1,167,379	2,500,000	1,250,000	(1,250,000)	-50.00%
<b>City Commission Meetings:</b>					
Number agenda items	479	507	493	(14)	-2.76%
Number of items processed within 4 days of meetings	479	507	493	(14)	-2.76%
% of minutes completed in 6 working days	98%	98%	98%	-	0.00%

### **Accomplishments:**

- Implemented a new and updated City website.
- Provided simultaneous webcast of City Commission meetings as well as an archive of past meetings.
- Responded to citizen inquiries/complaints (95% within one business day).
- Maintained a 100% completion rate for processing of agenda packet items and scanning and indexing of City Commission meeting minutes and packet items.
- Scanned and indexed agenda packets from 1990 to present; City Commission minutes from 1920 to present; subdivision files from A-H; ordinances from 1966 to present; resolutions from 1964 to present and bid documents from 1996 to 2009.
- Archived 134 cu. ft. of paper documents, and disposed of 291 cu. ft. of documents.
- Qualified for election and provided support to 9 City Commission candidates as well as support for 4 Political Action Committees.

## CITY ATTORNEY

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### **Goals:**

- Keep the City Commission and management staff apprised of new developments in statutory, regulatory, and decisional law.
- Assist the City Commission and management staff in avoiding litigation and claims to the maximum extent possible.
- Successfully defend/prosecute litigation involving the City.
- Provide legal opinions to the City Commission and management staff in a timely manner.
- Keep City laws and policies in compliance with current law.



### **Accomplishments:**

- Informed the City Commission and management staff apprised of new developments in statutory, regulatory, and decisional law.
- Assist the City Commission and management staff in avoiding litigation and claims to the maximum extent possible.
- Successfully defend/prosecute litigation involving the City.
- Provide legal opinions to the City Commission and management staff in a timely manner.
- City laws and policies are in compliance with current law.

## FINANCE/BUDGET/PURCHASING

### **Goals:**

- Maintain the high standard and level of financial reporting in obtaining GFOA “Certificate of Achievement for Excellence in Financial Reporting”.
- Complete publication of the Comprehensive Annual Financial Report (CAFR) and submit to the City Commission no later than February following the end of the prior fiscal year.
- Process 100% of invoice payments within 25 days of approval date.
- Submit the proposed Five-Year CIP and Annual Budget documents to the City Commission five days prior to the respective scheduled budget workshops.
- Complete budget document with 30 days of adoption.
- Achieve a forecast accuracy rate (estimate vs. actual) for undesignated fund balance in the General Fund that is within 5% of audited results.
- Obtain an average of three (3) responses to formal bids and RFP’s.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
# of cash receipts processed	208,128	210,000	210,000	-	0.00%
# of funds maintained	35	35	35	-	0.00%
# of A/P checks	11,464	11,500	11,500	-	0.00%
# of Purchase orders issued	910	900	900		
# of Payroll checks	2,002	2,000	2,000	-	0.00%
<b>Effectiveness:</b>					
% participating in direct deposit	85%	85%	85%	-	0.00%
Number of days to issue CAFR	131	130	130	-	0.00%

### **Accomplishments:**

- Continued maintaining the high standard and level of financial reporting in obtaining the GFOA “Certificate of Achievement for Excellence in Financial Reporting”.
- Completed publication of the Comprehensive Annual Financial Report (CAFR) and submitted to the City Commission by February 20 following the end of the prior fiscal year and implemented the final phase of Governmental Accounting Standards Board (GASB) Statement Number 34 for the inventory of the donated land, roads, sidewalks, and drainage infrastructure.
- Maintained participation in the payroll direct deposit program at 75%.
- Processed 100% of invoice payments within 25 days of approval date.
- Completed budget document within 30 days of budget adoptions.
- Submitted proposed Five-Year CIP and Annual Budget to City Commission at least five days before workshops.

## INFORMATION TECHNOLOGY

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### **Goals:**

- Maintain data network overall uptime at 99% or better.
- Complete 97% of hardware and software “help desk” support requests within 2 working days.
- Maintain all Servers and Workstations to current vendor service pack levels within 1 month of release.

### **Performance Measures:**

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
<b><u>Workload:</u></b>					
# of workstations	350	330	325	(5)	-1.52%
# of sites maintained	23	20	20	-	0.00%
# of hardware support calls	340	310	300	(10)	-3.23%
<b><u>Efficiency/Effectiveness:</u></b>					
Windows Servers uptime	99.99%	99.99%	99.99%	-	0.00%
iSeries HTE system uptime	99.95%	99.95%	99.95%	-	0.00%

### **Accomplishments:**

- Data networks overall uptime was at 99.9% or better.
- 97% of hardware and software “help desk” support requests were completed within 2 working days.
- Maintained all Servers and Workstations at current vendor service pack levels within 1 month of release.

## HUMAN RESOURCES

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### **Goals:**

- Implement new and revised Administrative policies; provide supervisor training on the same.
- Negotiate Collective Bargaining Agreement renewals/reopeners with two (2) unions representing City employees through continuing tax/budget reduction.
- Complete City employee new hire orientation for standardization of education on policies and procedures.
- Continue to update and standardize recruitment and selection process for new employees.
- Continue to monitor and expand the City's ongoing recruitment for City positions with greater emphasis on electronic media with the goal of reducing cost by 70%.
- Monitor employee voluntary turnover rate with a goal of 5% or lower.
- Resolve 90% of all grievances internally without intervention of the Human Resources Board or an outside arbitrator.
- Continue to coordinate county-wide standardization of salary and benefit data through the use of a centralized database shared.
- Provide resources and training materials to employees that are valuable and useful in performing their day-to-day jobs and/or enhances services to citizens, e.g., customer service and ethics.
- Maintain below industry average frequency and severity of employee injuries.
- Use the accident review process to drive improvements in safe work practices and reporting procedures.
- Develop and implement improved FMLA process.

## HUMAN RESOURCES

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
# of recruitments	23	20	20	-	0.00%
Applications processed	1,209	800	700	(100)	-12.50%
# of applicants hired	42	31	40	9	29.03%
Turnover Rate (resignations only)	6%	5%	5%	-	0.00%
# of supervisor training courses	2	2	4	2	100.00%
# of grievances filed		6	4	(2)	-33.33%
# of safety/training/information hours per employee	12	12	12	-	0.00%
# of wellness activities	12	12	20	8	66.67%
# of on the job injuries	22	23	21	(2)	-8.70%
# of on the job vehicle/equipment accidents	15	12	11	(1)	-8.33%
# of liability claims	26	21	20	(1)	-4.76%
# of claims in litigation	6	5	5	-	0.00%
<b>Efficiency/Effectiveness:</b>					
Ave. hiring time per position in days	75	75	75	-	0.00%
% of time departments are provided with a list of applicants within one week of position closing date	100%	100%	100%	-	0.00%
# of formal greivances resolved without arbitration/HR Board hearings	1	5	1	(4)	-80.00%
Work days lost from job related injuries	106	43	40	(3)	-6.25%

### **Accomplishments:**

- Negotiated collective bargaining agreement renewals/reopeners with one (1) union representing City employees through continuing tax/budget reduction.
- Successfully recruited and hired a Police Chief.
- Resolved 100% of grievances internally without intervention of the Human Resource Board or an outside arbitrator.
- Realized a reduction in the frequency of on-the-job vehicle and equipment accidents reduced by 5%.
- Realized a reduction in the frequency of employee injuries by 8%.
- Monitor work days lost from on-the job injuries with a goal of 5% reduction.
- Enhanced the City's ongoing recruitment process for City positions with greater emphasis on electronic media resulting in a net savings last year of \$6,000
- Completed update of salary/benefits survey
- Continued to lead efforts for the county-wide standardization of salary and benefit data through the use of a centralized database.
- Achieved a reduction in Workers' Compensation litigation and lost-time due to on-the-job injuries.
- Secured a two-year rate guarantee for property and casualty insurance.
- Completed a property appraisal for all properties with a value greater than \$100,000.
- Began formation of a city-wide wellness program.
- Implement the National League of Cities (NLC)/CVS Caremark prescription drug program.

## PLANNING

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### **Goals:**

- Complete within 21 days the initial staff review or report for the following types of applications: administrative site plan approval, conditional use/site plan, Special Exceptions, variances, Certificates of Appropriateness, Property Improvement Grants, Landmark designations. Complete within 90 days of the date that the application is deemed a complete application submittal, rezoning/site plan such as a Planned Developments, Preliminary Plat, and Land Use Map Amendments.
- Complete the Interchange Justification (IJR)/Interchange Modification Report (IMR) for I-95 and US1 by October, 2009.
- Continue the implementation of the Ormond Crossing project.
- Coordinate intersection of US1 and Granada Boulevard improvements, including streetscape design.
- Implement Downtown projects such as public-way finding signage, streetscape update, and arts project.
- Continue to revise and improve the City's Planning Department website.
- Prepare and impact fee study and revise the City's impact fee schedule accordingly.

## PLANNING

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
# of site plan applications	42	40	50	10	25.00%
# of subdivision applications	3	5	3	(2)	-40.00%
# of planned developments	3	8	4	(4)	0.00%
# of special exception/conditional use	4	4	2	(2)	-50.00%
# of Certificates of Appropriateness	24	10	5	(5)	-50.00%
# of Variances	12	12	10	(2)	-16.67%
# of Property Improvement Grants	9	7	8	1	14.29%
# OF Street ROW Vacations	11	1	1	-	
# of Easement Vacations	2	3	3	-	0.00%
# of Comp Plan amendments	9	10	3	(7)	-70.00%
# of LDC Amendments	11	10	12	2	20.00%
# of Annexations	3	5	4	(1)	-20.00%
# of Annexation Agreements	5	4	5	1	25.00%
# of lot splits	2	4	3	(1)	-25.00%
# of plats	3	2	3	1	50.00%
# of rezonings	2	5	10	5	100.00%
<b>Efficiency/Effectiveness:</b>	119	100	89	(11)	-11.00%
Days to process application for minor site plan modifications	45	45	45	-	0.00%
Days to process application for planned developments and conditional use permits	200	200	200	-	0.00%
Days to process application for rezoning and small scale land use amendments	90	90	120	30	33.33%

### **Accomplishments:**

- Completed the Evaluation and Appraisal Report (EAR) and DCA found Report acceptable in January, 2009 for implementation.
- Completed the Water Supply Plan and associated Comprehensive Plan amendments in December, 2008.
- Completed the update to the City's CIE on December, 2008
- Integrated the Affordable Housing Plan update recommendations into the LDC.
- Completed 60% of the streamline revisions to the LDC.
- Completed the Planning Department's revised web site.

## POLICE ADMINISTRATION

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### **Goals:**

- Maintain a compliance rate of 90% or better for internal departmental inspections for professional standards.
- Maintain a 90% proof of compliance rate with Accreditation standards prior to corrective action.
- Maintain a composite rating of good/excellent from 90% of training participants.
- Complete the transition of Computer Aided Dispatch (CAD) and automated Record Management System (RMS) to the Volusia County Sheriff's Office.
- Complete the audit and inventory of the Property and Evidence Unit and make any necessary revisions to current policies and procedures in order to ensure the efficient and effective operation of the unit, prevent any backlog of submitted items, properly dispose of contraband and items no longer needed by the courts and to process and submit items of evidence for analysis and return items of property to owners as quickly as possible.
- Transition from 9mm to .40 caliber issued duty-weapons for all personnel.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
Number of training hours	5,217	5,500	5,750	(250)	-4.55%
# of LEO per 1000 of population	1.8	1.7	1.7	-	0.00%
# of inspections	750	750	750	-	0.00%
<b>Efficiency/Effectiveness:</b>					
Internal inspection rate %	100	100	100	-	0.00%

### **Accomplishments:**

- Completed training for all Departmental staff on the National Incident Management System (NIMS) and Incident Command System (ICS) as required for FEMA reimbursements.
- Conducted Emergency Management drills for City staff to facilitate preparations for actual emergency situations that may impact the City.
- Maintained a 96% satisfaction rating on the training provided to members of the Department during the previous fiscal year, exceeding our original goal.
- Obtained in-car printers and in-car video cameras for patrol cars through grant funding.
- All Departmental personnel completed the requisite report writing training for the transition to the County Computer Aided Dispatch (CAD) and Records Management System (RMS).

## POLICE OPERATIONS

### **Goals:**

- To enhance the quality of life in Ormond Beach through the provision of effective, efficient and responsive police services.
- Respond to priority calls (life-threatening, emergency) with an average response time of 5 minutes or less per call.
- Conduct a minimum of 15 community policing projects, such as, code violations, crime prevention, traffic, civil complaints, etc., in order to reduce the number of repeat calls for service and increase the quality of life in Ormond Beach.
- Update the zone reconfiguration and workload study in an effort to reduce response times, reduce cross beat dispatching, and calculate staffing needs for anticipated future growth of the City and Department.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
Calls for service (annually)	61,478	61,000	61,500	(500)	-0.82%
Community policing projects	11	15	15	-	0.00%
Sworn Officers per 1000/population	2	2		2	100.00%

\*\* = This information is no longer captured/available since moving communication services to the County.

### **Accomplishments:**

- Responded to approximately 61,500 calls for service.
- Provided over 5,200 hours of training to Departmental personnel.
- Completed 15 Community Policing Projects targeting crime and quality of life issues.
- Completed successful operations during Race Week 2009, Bike Week 2010, BCR 2010, Spring Break 2010, 4th of July fireworks display, Biketoberfest 2009 and the Home For the Holidays Christmas Parade, 2009.
- Completed successful operations during the Sustained Traffic Safety Events thus far.
  - 1) 3D Wave (Drugs, Drinking, and Driving) – December 2009
  - 2) Aggressive Driver Wave – February 2<sup>nd</sup> to the 127<sup>th</sup>, 2010
  - 3) Work Zone Safety Week – 1<sup>st</sup> week of April 2010
  - 4) Click It or Ticket- May 19<sup>th</sup> to June 1<sup>st</sup>, 2010.

## POLICE-COMMUNITY OUTREACH

### **Goals:**

- Present Drug Abuse Resistance Education (DARE) educational programming to 700 public and private school students and achieve a “graduation” rate of 95%.
- Provide educational tutoring and reading enhancement programs to 90 academically at risk youth.
- Provide anti-bullying presentations to youth attending Ormond Beach Elementary School and Ormond Beach Middle School.
- Expand the educational program partnership with Ormond Beach Middle School and Ormond Beach Elementary School to include Osceola Elementary School.
- Maintain the number of Police Officer hours (excluding time of assigned officers) in PAL activities at 250 annually.
- Expand the educational program partnership with Ormond Beach Middle School and Ormond Beach Elementary School to include Osceola Elementary School.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
Neighborhood watch/crime prevention presentations	27	32	37	(5)	-15.63%
Attendees at presentations	1,153	1,500	1,600	(100)	-6.67%
PAL participants	2,279	2,000	2,250	(250)	-12.50%
<b>Efficiency/Effectiveness:</b>					
DARE graduation rate	100%	100%	100%	-	0.00%

### **Accomplishments:**

- *R.E.A.D. Reading Exploration Adventure and Discovery* provided 28 youth the opportunity to increase their reading skills through the program partnership with Ormond Beach Elementary School. Based on statistics collected by the school 90% attained learning gains and scored a 3.0 or higher as a result of participation in the program.
- The *Tutors Are Us* program provided an opportunity for youth to receive one on one instruction geared to each participant’s specific need. A grant JAG grant provided funds for 10 new computers to enhance the Tutors R Us program. Pre and post evaluative tests have shown that the program positively enhances academic performance for participants.
- *Science on Patrol (SOP)* provided an opportunity for 23 youth to participate in the program partnership with Ormond Beach Middle School and 16 youth at Ormond Beach Elementary School to increase their skills in math and science The science program enhances skills through the resolution of crime scene scenarios.
- The OBPAL 12 and under boys won first in their division at the Regional PAL Basketball Tournament. The teams qualified for participation in the State of Florida Police Athletic League Tournament.
- The OBPAL 5<sup>th</sup> and 6<sup>th</sup> grade basketball teams qualified to participate in the USSSA national Tournament held in July 2010.
- OBPAL Youth Directors Program was received and outstanding Leadership award during the State of Florida Association of PAL in Jan. 2010.
- Raised over \$3000 for PAL from the National Night Out event.
- Partnered with Florida Hospital as a sponsor for the DARE and child bike safety programs.

## POLICE-CRIMINAL INVESTIGATIONS

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### **Goals:**

- Maintain a Uniform Crime Report (UCR) clearance rate above the national average of 25% or better.
- Maintain a 70% clearance rate or better on narcotic investigations.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
Crimes reported	3,667	3,500	3,550	50	1.43%
UCR reported crimes	1,252	1,200	1,225	25	2.08%
<b>Efficiency/Effectiveness:</b>					
% cleared crimes by CID	29%	29%	29%	-	0.00%

### **Accomplishments:**

- Exceeded UCR clearance rate goal with an annual clearance rate of 34% for those cases assigned to the Criminal Investigation Division.
- Cleared 81% of narcotics crimes investigated by members of Narcotics Task Forces.
- Assigned an investigator to the Volusia County Narcotics Task Force.
- Initiated the purging of outdated/no longer needed items of property and evidence as part of the on-going Property and Evidence Unit audit and inventory.
- Solved an occupied home invasion sexual battery from the collection of evidence and media releases.
- Cleared over 85 vehicle burglaries by arrest.
- Arrested three subjects that were responsible for numerous air conditioner thefts (unit conducted business and suspect surveillances to resolve the rash of thefts.)

## **POLICE-COMMUNITY SERVICE AND ANIMAL CONTROL**

### **Goals:**

- Increase CSO generated community-policing and public awareness/education projects by 10%.
- Decrease CSO response times to animal control and traffic assistance calls.
- Provide wildlife handling training for all CSO's.
- Increase public awareness and education regarding the availability of Spay and Neuter programs for their pets.
- Increase the number of animals returned to owners and adopted out through the Department to defer costs associated with transporting stray animals to the Humane Society.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
Animal complaints	1,344	1,850	2,000	(150)	-8.11%
Animal bites	56	40	50	(10)	-25.00%
Code enforcement citations	71	50	60	(10)	-20.00%
Alarms sounding	53	25	50	(25)	-100.00%

### **Accomplishments:**

- Ormond Beach Animal Services has continued the TNR (trap, neuter, return/relocate) program to deal with feral cat colonies. Ormond Beach Animal Services continues to partner with area citizens as well as grass root organizations and local veterinarians to trap, neuter, and release these cats back into managed colonies. Animal Services identify and train colony caregivers then oversee the care of the feral cat colonies. Animal Services coordinates and/or supervises any alternate solutions in situations where TNR would not be effective.
- Throughout the year Animal Services has utilized these same volunteer and grass root organizations and programs as an alternative means of finding suitable homes for lost, stray and unclaimed domestic animals rather than transporting them directly to the Flagler Humane Society and an uncertain fate. Because of these efforts by the Community Service Officers, over ninety-two (92) domestic animals have been adopted out to suitable homes and families, resulting in over \$6,000.00 in savings of standard fees that would have otherwise been charged to the City for impound, adoption and/or euthanasia services through the Flagler Humane Society.
- All Community Service Officers obtained training and certification through the Florida Animal Control Association.

## POLICE-RECORDS

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### **Goals:**

- Maintain an entry rate of 100% for reports and citations.
- Ensure all report narratives are entered into the records management system in a timely manner to prevent any backlog of data entry from developing.
- Purge old records starting with 1988 to 2005 this will give us room to store 2006 and 2007 allowing easy access to the files.
- Have all the clerks cross trained in gathering information using the Investigative/Administrative Analysis Reports
- Maintain the entry of UCR's with no more than 3 to 4 days that need to be entered.
- Purge old arrest folders that have superseded their administrative value.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
Number of reports	7,693	7,500	7,750	(250)	-3.33%
Number of citations	10,367	11,900	12,000	(100)	-0.84%

### **Accomplishments:**

- Automated the House Watch tracking. Developed menu-driven Access module for the "House Watch Program" on the server. Each Clerk has access to this software and enters requests when received by citizens. The list is provided electronically to officers' laptop computers and provided to each shift supervisor to be reviewed with personnel along with the regular activity boards on a daily basis.
- As a member of Crime Watch America, the Department posts information to the Crime Watch America website.
- The backlog of over 3,400 reports that needed to be data entered has been completed. Each report, with the exception of the narrative section, has been appropriately entered and can be researched via the computer data base. (Original copies of these reports are being maintained to complete the narrative data entry and for reference purposes).
- Since the elimination of the 3,400 report backlog, the day-to-day backlog of reports has been kept well under 100, normally running less than 20 reports on any given day/time.
- Citation data entry has been at 100% entered with the exception of special events, i.e. Bike Week and Biketoberfest, and then entry is caught up within two to three working days.
- Entry of crash reports are being routinely completed/entered within 2 to 3 working days of the reports being submitted.

## CITY FIRE SUPPRESSION AND EMERGENCY MEDICAL SERVICES

### **Goals:**

- Evaluate Wildfire Risks within our community and prioritize mitigation efforts.
- Renegotiate a one-year contract with IAFF Local 3499.
- Evaluate efficiencies gained from implementation of Emergency Medical Dispatch Program.
- Continue to explore cost savings opportunities without reducing services.
- Implement a firefighter fitness standard to reduce the risk of injuries and cost to the City.
- Maintain a zero tolerance policy for those who willfully violate safe practices. Maintain a reasonable fire inspection program, given the loss of our fire inspectors.
- Recognizing revenue short falls; make efforts to provide more in-house training thereby reducing outside training costs.
- Maintain NIMS (National Incident Management System) compliance through providing federally mandated courses to City employees.
- Increase fire training hours to meet ISO recommendations.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
# of Fire calls	141	138	138	-	0.00%
# of Hazardous Conditions	155	150	150	-	0.00%
# of Service calls	1,157	1,026	1,026	-	0.00%
# of EMS calls	3,848	3,792	3,792	-	0.00%
# of False calls	295	272	272	-	0.00%
<b>Efficiency/Effectiveness:</b>					
# of work related injuries	4	4	4	-	0.00%
Lost time due to injuries (shifts)	10	19	10	(9)	-47.37%
Ave. response time-Fire suppression	5	5	5	-	0.00%
Ave. response time-EMS	4	5	5	-	0.00%
<b>Productivity</b>					
Training Hours	8,776	5,362	7,800	2,438	45.47%
# of Fire Inspections	539	1,370	1,680	310	22.63%
# of Fire Hydrants (maintenance)	3,202	3,258	3,308	50	1.53%
# of Fire Hydrant Activity Hours	1,308	1,634	1,659	25	1.53%

### **Accomplishments:**

- Instituted seasonal flu shot program for our community.
- Updated City's Peacetime Emergency Plan.
- Instituted electronic building pre-fire plan program for the fire department.
- Awarded grant from FEMA Assistance to Firefighter program allowing us to upgrade aging fire equipment and for fire station life safety improvements.
- Continued reduction to overtime budget.
- Applied to FEMA Assistance to Firefighter Grant program for obtaining software program for in-house training as well as upgrades to current firefighting equipment.
- Implemented Emergency Medical Dispatch pilot program for non-emergency medical responses.

## **ROADSIDE AND RIGHT OF WAY MAINTENANCE**

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### **Goals:**

- Respond to calls for customer service by the end of business daily and within 1 hour for after hour call-outs.
- Respond to non-Public Works related work orders by end of business for scheduling.
- Incur no more than six (6) reported deficiencies on FDOT inspections yearly.
- Complete FDOT deficiencies with 7 working days.
- Assist in providing traffic control for special events.
- Assist with emergency management issues as they arise.
- Work to create greater efficiency in all aspects of Street repair.

### **Accomplishments:**

#### **Street Right of Way Maintenance**

- 389 miles of shell roads were graded. Projected 400 miles in FY 09/10.
- 1,160 maintenance work orders were completed. Projected 1,200 maintenance w/o in FY 09/10.
- 239 maintenance work orders were completed on FDOT roads. Most of the R/W maintenance was removed from the FDOT MOA. Projected 200 maintenance work orders for FY 09/10.
- 2,525 man-hours were expended assisting other City departments. Projected 2,500 man-hours assisting other departments in FY 09/10.
- 244 man-hours working for other departments were for maintenance in City Parks. Projected 200 man-hours in FY 09/10.

#### **Asphalt Maintenance**

- 316 asphalt work orders were completed repairing city streets, requiring 183 tons of asphalt. Projected 350 asphalt work orders in FY 09/10, 195 tons of asphalt.
- There were 3 asphalt work orders completed on repairing FDOT roads, requiring .9 tons of asphalt. Asphalt repairs were taken off the FDOT MOA in FY 06/07.

#### **Concrete Maintenance**

- 173 work orders were completed for repairs to City sidewalks, curbs, gutters and catch basin aprons, requiring 188 cubic yards of concrete. Projected 175 concrete work orders, 180 cubic yards of concrete in FY 07/08.
- There were 39 work orders completed on FDOT walks, curbs, and gutters, requiring 34 cubic yards of concrete. Projected 40 concrete work orders, 35 cubic yards of concrete in FY 07/08.

#### **Sign Maintenance**

- There were 975 work orders completed for Traffic Sign installation and repair. Projected 995 work orders for Traffic Sign installation and / or repairs FY 09/10.

#### **Urban Forestry**

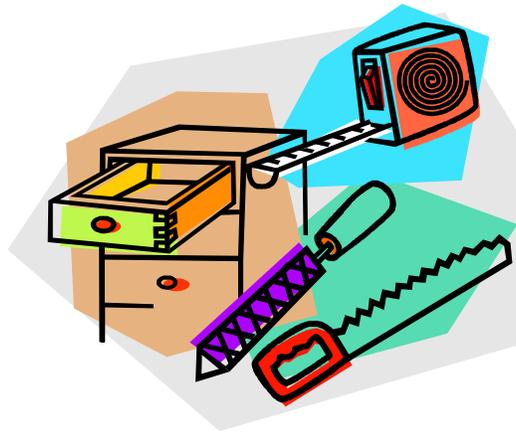
There were 219 trees removed from City R/W's or properties. Projected FY 09/10 to remove 200 trees, 8 trees were removed from FDOT R/W's. Projected remove 5 trees from FDOT R/W's in FY 07/08.

## BUILDING MAINTENANCE

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### Goals:

- Receive a composite rating of satisfactory or better on quarterly janitorial service ratings from 90% of respondents.
- Complete 98% of all non-emergency work orders within five working days of request.
- Maintain the appearance of City parks through regular maintenance.
- Manage the successful completion of projects described in the Facilities Renewal and Replacement Fund.
- Ensure that no injuries to buildings' occupants and users occur due to improperly maintained facilities.
- Implement energy saving devices and measures to reduce operating costs at city buildings.



### Accomplishments:

- Replaced HVAC units due to their life expectancy, upgrading to new energy efficient models.
- Renovated restrooms at Ames Park, Sanchez Park and OB Sports Complex Softball Quad.
- Oversight of PAC window replacement.
- Oversight of the Airport Tower waterproofing and repainting.
- Renovated the “green room” in the Performing Arts Center.
- Oversight of a/c system replacement at cupola, PAL House, Performing Arts Center, Water Treatment Plant.
- Interior Painting of Hallways at City Hall.
- Removal and replacement of benches and trash receptacles along Streetscape.
- Renovation of Public Works storage area.

## **PARKS AND GROUNDS MAINTENANCE**

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### **Goals:**

- Ensure that all parks and grounds are inspected bi-weekly to ensure safety, accessibility and cleanliness.
- Achieve a contract compliance rate of 90% for major maintenance services.
- Ensure that no injuries to parks users occur due to improperly maintained park facilities.
- Continue to effectively communicate with Facilities Maintenance Supervisor for proper contract monitoring, performance and level of finish.
- Ensure all city irrigation systems are wet tested, timer inspected and calibrated to ensure compliance with St. Johns Water Management District on a quarterly basis.
- Continue community partnership through the Memorial Bench Program



### **Accomplishments:**

- Direct daily communication worked in assisting with the direction of the performance of the grounds maintenance contractor and has upgraded appearance to the City parks and properties maintained.
- Facilitating the budget items for new park amenities has improved the level of finish in City parks.
- Timely repairs of irrigation matters.
- Installation of reuse irrigation system at the entrance to the Airport Business Park.
- Irrigation installation at labyrinth in Central Park II.
- Removal and replacement of benches and trash receptacles along Streetscape.
- Purchased and installed memorial benches through community partnership in several City parks.

## ENGINEERING

### **Goals:**

- Complete 75% of assigned capital improvement projects within 30 days of the substantial completion date established with the Notice to Proceed.
- Final project costs not to exceed 10% of bid cost for all change orders with the exception of City requested additions to original project scope of work.
- To receive 85% of bids below Engineer's final design cost estimate.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
<b>CIP projects managed by category:</b>					
Airport & Business Park	3	2	3	1	50%
Beautification	3	3	2	(1)	-33%
Community Redevelopment	n/a	11	8	(3)	-27%
Facility Renewal & Replacement	-	5	7	2	0%
Facility Construction & Renovation	6	-	1	1	0%
Parks, Recreation & Cultural Impvmts	4	4	4	-	0%
Stormwater	2	3	8	5	167%
Technology	1	-	-	-	0%
Transportation	5	13	8	(5)	-38%
Water & Wastewater	8	8	6	(2)	-25%
Carryover Projects	17	8	13	5	63%
Miscellaneous	12	12	11	(1)	-8%
Total Projects	61	69	71		
<b>Efficiency/Effectiveness:</b>					
% of projects completed within 30 days of NTP substantial completion date	89%	90%	90%	-	0%
Final costs not to exceed 10% of bid cost for all change orders w/the exception of City requested additions to project	100%	100%	100%	-	0%
% of projects received with bids below engineer's final design cost estimate	78%	100%	100%	-	0%

### **Accomplishments:**

- 2009 Roadway Resurfacing: 4.3 miles of City streets were resurfaced this year and up to 5 miles of streets are planned for resurfacing in the upcoming cycle.
- 2009 Corrugated Metal Pipe Replacement: Over 1,000 feet of deteriorated metal pipe was replaced in various locations throughout the City this year. This is an ongoing program to replace old failing storm drain which causes reduction in stormwater conveyance and can cause undermining of roadways.
- Cassen Park Boat Ramp Extension: Construction of a of 4' pre-cast concrete addition across the width of each ramp, with a vertical pre-cast concrete endwall at the end of each ramp to act as a trailer stop, and the addition of recycled concrete stones to fill and stabilize the ramp additions.

## ENGINEERING

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- CDBG 2009-Milton Pepper Park: Installed a new playground feature with benches and landscaping within the small pocket park at Bayberry Court.
- CDBG Beachside Decorative Pavers, Signage and Landscaping: Installed two monument signs with decorative brick paver entrance features and landscaping in Ellinor Village, and decorative brick paver entrance features with improved landscaping at both intersections of Valencia and Magnolia Drive.
- Clyde Morris Widening/Utility Relocation: JPA with Volusia County to share costs to widen the road and relocate water and sewer mains to avoid conflicts with storm drains being installed for the road widening, upsizing the existing 10-inch water main with a larger 12-inch main.
- Distribution System Improvements-Ph I: A new 12-inch water main was installed along Division Avenue between South Beach Street and US1. This new water main has helped increase circulation of the water and provided improved system pressure for increased fire protection.
- Division Avenue Collector Rd Upgrade-Ph V: Division Avenue was reconstructed from South Beach Street to US1. The roadway was upgraded to collector road standards and included new driveways, stormdrain, curb & gutter and sidewalk. The ride quality and appearance of the new road was greatly improved compared to the old failing roadway.
- Downtown-Streetscape Modifications-Benches & Trash Receptacles: Staff implemented the removal of the planter boxes and replacement of the aging streetscape furnishings as identified by the adopted 2007 Downtown Master Plan.
- Granada Beach Approach Improvements: Constructed a parking area with a pedestrian sidewalk, decorative colored paving, architectural features, signage, furnishings, landscaping and irrigation.
- Gymnastics Center Improvements: A new ceiling system was installed to improve thermal efficiency. A similar ceiling system was added to the primary gym area of the facility in 2007 which proved to be a significant benefit in reducing heating and cooling cost and improved the acoustics and esthetics of the gym.
- Hardened Data Center: Rehabilitation of an existing concrete building at the wastewater treatment plant for use as a Hardened Data Center for the City's new fiber optic system. The project included installation of electrical and HVAC components.
- I95/SR40 Bridge Landscaping: Installed landscape plantings with accompanying irrigation systems along the four side slopes of the bridge.
- Park Improvements-Ormond Parkway Park: Installed landscape plantings, irrigation, a small patio and site furnishings within the small pocket park.
- Pineland Trail Connection – Ph I: Construction of a connector road, referred to as Business Park Drive, from the intersection of Tower Circle West for approximately 450 linear feet to the former City nursery parcel/mulch site.
- Senior Center Fire Sprinklers: Installation of a fire suppression to meet current building code safety standards. The system was integrated with the existing fire alarm system.

## ENGINEERING

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- Senior Center Restroom & Entrance Improvements: Renovated entrance doors, including automatic door openers, and restrooms for ADA compliance.
- SONC Improvements & Roof Repair: Improvements included a new roof, gym floor, ceiling, and upgrade to the gym walls. These improvements will eliminate leaking problems, improve thermal efficiency and replace a deteriorated floor.
- Sports Complex-Replace Safety Netting MLB: Replaced the worn and ripped netting between the 3 major league baseball fields within the Sports Complex.
- SR40 Multi-Use Trail-Ph I & Ph II: Construction of an eight foot wide concrete sidewalk on SR40 between Tymber Creek Road and Breakaway Trails (Ph I), and continued between Breakaway Trails and Old Tomoka Rd (Ph II).
- Sunshine Blvd Signage: Constructed two (2) monument signs and one (1) directory sign with landscaping, irrigation and lighting at the entrance to the Airport Business Park.
- Sunshine Blvd Impvmts & Airport Rd Utility relocation: A turn lane was added to the Sunshine Blvd entrance to the Airport Business Park Complex which greatly improved the turn radius for large trucks and delivery vehicles and also provided a pull off area for drivers to observe the new directional sign for the complex.
- Traffic Signal Rehabilitation-2010: Rehabilitation of traffic signals on SR40 at Ridgewood Avenue and Halifax Drive. The work included painting poles/mast arms, re-wiring signals, replacing housings/push button/signs, and installing new internal illuminated street signs.
- The Casements Architectural Improvements: Significant renovations and upgrades were completed at the Casements.
- WTP High Service Pump VFD Conversion: Replacement of two (2) older high service pumps and installation of energy efficient Variable Frequency Drives to control all the high service pumps at the water treatment plant. This project will promote reliable operation of high service pumps and provide the ability to more efficiently regulate distribution pressures of the water system as it leaves the plant.
- WWTP Rehabilitation: This first phase of rehabilitation at the WWTP addressed equipment in the plant that needed to be rehabilitated or replaced immediately to keep the plant in compliance with FDEP requirements for reliability. Improvements were made at the influent pump station, solids handling facility, and influent headworks. The final phase II of scheduled improvements will be performed with the expansion of the WWTP, planned for award of bid in July 2010.

## BUILDING INSPECTIONS

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### **Goals:**

- Maintain established permit review timeframes (examples include: single family residence is 10 to 25 working days, commercial interior build out is 10 to 15 working days, and a reroof is 1 to 3 working days).
- Continue providing time sensitive inspection response (next business day) to contractors and homeowners.
- Update/revise fee schedule for building and related permits.
- To obtain multi-certifications (including fire inspector) of building inspectors to allow for multiple inspections on a single site visit. (On-going)
- Help facilitate consistent regulatory reviews for building permits by having all city regulatory departments (Engineering, Planning, Fire, Utilities and Building), fully use the Naviline system vs. paper transmittals. Establish time frames for review/approval by all depts.
- Identify and improve development review processes.
- Establish procedures for outstanding and open permit follow-up.
- Work towards a paperless office environment with electronic storage.
- Work towards obtaining Building Inspector and/or plans examiner certifications for permit technicians.



### **Accomplishments:**

- Maintained 99% of inspection requests being completed within 24 hours.
- Obtained multi-certifications of building inspectors to allow for multiple inspections on a single site visit.
- Fee schedule has been revised.
- Have a building inspector and a plans examiner now certified as fire safety inspectors.
- Three inspectors have a one and two family standard license allowing them to perform multi inspections on one and two-family dwellings. Four inspectors have a commercial building standard license.
- Incorporated fire safety inspection and fire plans review into the building department function.

## NEIGHBORHOOD IMPROVEMENT

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### **Goals:**

- Automate Special Master Case Presentations and reduce costs associated with copying case files.
- Process Foreclosure/Abandoned Property registration in house.
- Research information for potential code amendment to deal with hazard trees and nuisance invasive plant species.
- Continue to configure and implement the new notification system and automating processes within Naviline.
- Continue to resolve 99% of all code enforcement cases before the case reaches the Special Master.
- Initiate at least 40% of all code enforcement cases by staff.
- Initiate 90% of all citizen complaints and tree removal permit requests within seven (7) business days of receiving request. Exceptions will include building, land clearing, tree removal without a permit, or unsecured pools. In these instances, immediate inspections will be conducted.
- Continue to enhance task team approach consisting of Police Officers, Community Service Officers, Neighborhood Improvement Officers, Florida Fish and Wildlife Conservation Commission, Volusia County Health Department, Department of Environmental Protection, and other agencies and organizations to coordinate inspection activities.
- Continue to increase public awareness and provide education to Ormond Beach citizens by participation in Neighborhood Watch and Home Owner Association meetings, community service projects and activities such as National Night Out, and Earth Day. Coordinate with the Chamber of Commerce to also educate the commercial industry on common code violations that occur in commercially and industrially zoned properties.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
Tree removal permits processed	530	500	500	-	0.00%
Landscape maintenance inspections	67	40	40	-	0.00%
# of code violation inspections	5,459	4,000	4,000	-	0.00%
# of code enforcement cases initiated	824	1,760	1,760	-	0.00%
<b>Efficiency/Effectiveness:</b>					
% of cases initiated by staff	43	44	44	-	0.00%
Cases presented to Special Master	246	72	85	13	18.06%

## **NEIGHBORHOOD IMPROVEMENT**

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### **Accomplishments:**

- Code Amendments – NID initiates or otherwise participates in amendments to the Code of Ordinances or Land Development Code (LDC). This past year NID has been involved in the preparation of amendments to LDC regarding sign code and Code of Ordinances regarding Foreclosure/abandoned property registration, administrative fees associated with processing code enforcement cases, newspaper distribution, front yard parking, irrigation ordinance.
- Assisted the Community Service Officers in creating notices of violation and updated methods of notification to ensure property owners are held accountable for violations of the code by tenants.
  
- Community Outreach Programs – Continue to attend meetings and programs to educate the public regarding code violations and code enforcement processes. Meetings and programs included attendance at Home Owner Association meetings, National Night Out, Earth Day, and North US #1 Task Force at the Ormond Beach Chamber of Commerce, and Make A Difference Day. Continue to create new brochures to educate the public regarding new regulations as the need arises. Continue to amend existing brochures consistent with changes in the code regulations.
- HTE Naviline Usage – Continuing to improve utilization of Naviline by preparing preformatted notices of violation.
- Operational Enhancements – Continue to enhance internal operations between Police Department Patrol, CID, Animal Control, and Neighborhood Improvement as well as other governmental agencies including but not limited to Building Division, Florida Fish and Wildlife Conservation Commission, Department of Environmental Protection, and Volusia County Health Department by coordinating investigations at site specific locations to correct multiple civil violations.

## FLEET OPERATIONS

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### **Goals:**

- Achieve a composite rating of satisfactory or better on a semi-annual service evaluation from 90% of respondents.
- Maintain vehicle downtime of no more than 5% for all fire and police vehicles.
- Maintain an average productivity rate for all mechanics of 80% that generates 4608 billed labor hours. (2080 – 80 vacation – 80 holidays = 1920 X 3 mechanics = 5760 X 80% = 4608 hours)
- Maintain an hourly labor rate that is at or below the average private sector labor rate for similar sized operations in the Daytona Beach area (the FY 10-11 hourly labor rate is \$27.43).
- Reduce tire and parts inventories by 15%. Identify obsolete parts and provide a cost effective recovery and disposal.
- Establish partnerships with city departments to explore new methods by which fuel consumption can be reduced by 5%.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
# of vehicles	227	227	227	-	0.00%
# of equipment	466	465	465	-	0.00%
# of repair work orders	3,192	3,528	3,500	(28)	-0.79%
# of preventative maintenance work orders	1,716	1,908	1,800	(108)	-5.66%
# of sublets	337	432	500	68	15.74%
Annual vehicle replacements	5	5	20	15	300.00%
<b>Efficiency/Effectiveness:</b>					
% Good to excellent customer ratings	98.00%	98.00%	98.00%	-	0.00%
% preventative mnt. Completed within 2 weeks	98.00%	98.00%	98.00%	-	0.00%
% of downtime for public safety vehicles	2.75%	3.00%	3.00%	-	0.00%

## **FLEET OPERATIONS**

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### **Accomplishments:**

- Containerize stationary generator #E 071 for foul weather operation, unit will now provide uninterrupted emergency power to the city's central fueling station and repair facility.
- Containerize surplus generator #E 349 for mobile use throughout the city in case of existing equipment failure. This unit is rated at 370KW, having sufficient power to operate the Police station, City Hall, and limited Water and Waste Water demands.
- Evaluated utilization of all city vehicles, departmental changes resulted in a 3% decrease to the city's fleet.
- Completed the replacement of single wall tanks at fleet's oil storage compound, replacement tanks are of double wall construction meeting all environmental requirements.
- Replaced the main generator day tank with larger capacity unit located at the city's water plant allowing extended run time, all below ground piping was removed and replaced with above ground lines. Modified and enhanced alarm system with special attention to low fuel notification.
- Obtained and modified a federal surplus road tractor to handle daily switching operations of sludge trailers at the waste water plant. Tractor also has capabilities of hauling equipment and supplies during emergency's if required.

## ECONOMIC DEVELOPMENT

### **Goals:**

- Retain industrial businesses through visitation program and assist with incentives and expansion projects
- Collaborate with economic development partners to market & attract out-of-state businesses/visitors to the City
- Work with Tomoka Holdings to complete following:
  - Land use regulations and design standards
  - Infrastructure for Commerce Park
  - Promote, market, and recruit businesses to Commerce Park
- Develop/Implement Main Street economic development initiatives
- Assist local businesses with city permitting related issues
- Manage City's Business Park Municipal Airport including:
  - Market and sell remaining lots in Airport Business Park
  - Lease remaining parcels at SE Quadrant
  - Complete RFP process and select lessee(s) to develop SW Quad property and former nursery site
  - Manage noise abatement program
- Work with hospital management/realtors to facilitate reuse of Florida Hospital-Memorial Division property
- Create an Ormond Beach industrial property inventory/prospect database
- Develop business assistance programs w/Ormond Chamber
- Update City's Economic Development Strategic Plan

### **Performance Measures:**

	Actual FY 2009-10	Projection FY 2010-11
<b>Major Service #1 Economic Development Impact</b>		
<u>Ormond Crossings</u>		
Comp Plan Amendment	Yes, final	
DRI Approval	NA	
Develop. Order	Yes, final	
Fiscal Impact Analysis	Yes, revised	
Architectural standards/convenants		Yes
Infrastructure plan		Yes
<u>Airport Business Park</u>		
Landscaping Improvements	Yes	
Business Park Meeting	1	1
Design Second Entrance plan	60% complete	NA
<u>Main Street</u>		
Revise TIF program	Yes	Yes
Redevelopment projects	Yes	Yes
Assist with Development Plans	Yes	Yes
<b>Major Service #2 Economic Development Marketing</b>		
<u>Economic Development Marketing Packet</u>		
Distribution	Yes	Yes
	75	100
<u>Job Creation/Retention</u>	50	75
<u>Strategic ED Plan</u>		
Plan community work session		Yes
Final Plan		Yes
Implementation of Plan	Yes	Yes
<b>Major Service #3 Land Sales/leases</b>		
Land Sales Agreements	NA	1
Agreements Closed	NA	
Airport leases closed	2	1
\$ Amount	\$39,000	\$100,000

## ECONOMIC DEVELOPMENT

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### **Accomplishments:**

- Worked with businesses throughout the City to retain and expand their operations and employment base.
- Worked closely with the Halifax Area Business Development Partnership/Team Volusia EDC and Volusia County Economic Development Department on business recruitment prospects to the City.
- Instrumental in business expansion related projects i.e. Playtex manufacturing and Hudson Technologies, Peggy's Wholefoods, and Craftbuggs Cottage.
- Worked with City staff and Tomoka Holdings in final regulatory approvals for the Ormond Crossings Planned Development project from the Florida Department of Community Affairs, Florida Department of Transportation, Volusia County, and City of Ormond Beach.
- Provided leadership and consultation to the Ormond Beach Chamber of Commerce, Main Street Inc., and Halifax Business Development Partnership organizations to improve the business climate in the City.
- Negotiated leases for parcels 1, 2 and 3 at the SE Quadrant of the Ormond Beach Airport at a total annual rent of \$39,000.
- Implementation of year four of the Strategic Economic Development Plan.
- Worked with Florida Hospital officials and real estate brokers for the reuse options for Florida Hospital properties on Sterthaus Avenue.
- Working with a number of existing manufacturing companies on their expansion plans including Pace Analytical Laboratories located in the Airport Business Park.

## THE CASEMENTS

### **Goals:**

- Develop and sustain community cultural events with local civic organizations including, Riverfest, Seafood Festival, Celtic Festival, Native American Festival, Salsa Festival and the Family Fun Walk.
- Increase revenue with facility rentals/programs and special events.
- Partner with Volusia County ECO RANGERS to offer an educational and historical program for their young participants and their parents.
- Expand the outdoor concert series throughout the summer months.
- Continue to offer monthly free “Movies on the Halifax” in Rockefeller Gardens and seek to expand partnerships and sponsors to defray the cost of movie permits.
- Expand opportunities for a variety of monthly gallery exhibits.
- Increase volunteer opportunities with assistance in programs and special events.
- Work with The Casements Guild to offer a new Youth Apprentice Program for local high school students. This program will teach students the history of the home, train them for tours and assist with archiving historical items currently kept by the Guild.
- Develop a self guided tour video for use on off hours of the guild, for training new members and the youth apprentices, and for additional marketing opportunities.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
<b>Attendance/Participants:</b>					
Special Events	6,955	35,000	38,000	3,000	8.57%
Tours	2,925	6,000	6,500	500	8.33%
Programs/Classes	49	65	70	5	7.69%
<b># Rentals:</b>					
Rentals/Groups - Casements	21	42	50	8	19.05%
Rentals/Groups - Riverbridge	181	240	250	10	4.17%
<b>Efficiency/Effectiveness:</b>					
Overall "satisfied/very satisfied" %	97	90	90	-	0.00%

## THE CASEMENTS

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### **Accomplishments:**

- The Casements is the only beachside community center that offers various fitness, cooking, art, informative and educational opportunities for both the young and old.
- Partnered with Jimmy Sawgrass to present Native American Festival.
- Partnered with The Casements Guild to offer monthly free movie nights to the community.
- Partnered with The Casements Guild to offer a holiday showcase with decorations inside the historic home as well as outside to kick off the holiday season. These decorations are kept up throughout the month of December for many other holiday events to enjoy.
- Celebrated and acknowledged members of The Casements Guild, both before the Commission and at their annual volunteer luncheon for the dedicated service to the City of Ormond Beach for 30 years.
- Worked with a local caterer to sponsor the cost of the annual volunteer luncheon, in an effort to minimize cost and continue this worthwhile event.
- Developed several new rental opportunities in Rockefeller Gardens for both private and public events.
- Worked with First Friday merchants to sponsor many of the free movie night programs.
- Partnered with Ormond Memorial Art Museum and Ormond Beach Historical Society to offer the 20<sup>th</sup> annual Starry, Starry, Night.
- Partnered with Ormond Beach Mainstreet to offer the weekly Farmers' Market, Riverfest and the Seafood Festival.
- Partnered with Ormond Beach Chamber of Commerce to offer their Leadership Training and Graduation Ceremony along with the annual Family Fun Walk.
- Partnered with Ormond Beach Kiwanis to offer their Bike Race.
- Worked with United Cerebral Palsy to offer the first annual "Salsa Fiesta" for a Cinco de Mayo celebration for the community.
- Worked with the National MS Foundation to offer a fund raising walk.
- Obtained a substantial donation for a battery operated cart to assist with park clean up and set up and strike for outdoor events.
- Obtained a donation from The Casements Guild to replace the old double oven in the kitchen with a new commercial convection and regular oven.
- Partnered with several local community churches to offer National Day of Prayer in Rockefeller Gardens.
- Began taking registrations for two other area parks, Ormond Memorial Art Museum and Gardens and Ames Park, for various private events.

## PERFORMING ARTS CENTER

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### **Goals:**

- Revamp survey to include online opportunities for completion.
- Achieve a 90% or better satisfaction rating from show producers, classes and instructors.
- Seek business partnerships to generate grants/donations.
- Achieve
- 80% or better of return contracts/rentals.
- Continue to produce a (12) day children's summer theatre/production camp through partnership with local theatre/children's arts group.
- Produce a (9) day summer dance camp through local partnerships.
- Increase rental/facility revenue by partnering with local producer to bring in national performers.
- Work with internal show groups to improve ticket sales.
- Increase day-to-day volunteerism with internal show groups.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
Rentals	75	115	120	5	4.35%
Shows/Rentals Attendance	6,970	9,000	9,500	500	5.56%
New Contracts	5	12	15	3	25.00%
City Functions	5,011	6,000	6,100	100	1.67%
Not for Profit Shows	16,887	17,000	17,500	500	2.94%
For Profit Shows	3,606	3,800	3,800	-	0.00%
<b>Efficiency/Effectiveness:</b>					
Returning Contracts	23	24	25	1	4.17%
Customer Satisfaction %	95%	90%	90%	-	0.00%

## PERFORMING ARTS CENTER

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### **Accomplishments:**

- The Performing Arts Center has continues to expand its' services to local businesses by incorporating business meetings and training sessions in addition to facility rentals.
- The Performing Arts Center successfully transitioned from the contracted cleaning services to performing all janitorial tasks by staff.
- The Performing Arts Center hosted Danny and The Juniors, Menopause The Musical, 24K Golden Oldies Music Shows, Senior Show Club Follies Revue, Kopy Kats Revue, Childrens Musical Theatre, South Beach Dance, Aberdeen Revue, Recovery Comedy Show, Kids Got Talent, Malt Shoppe Memories, The King In Concert Elvis Presley Tribute, Blues Brothers Tribute Band, South Beach Dance, KEDA Dance, Daytona Beach Concert Band, FCC Ministries Gospel Headliners, Legends of Doo Wop
- The Performing Arts Center continues to serve in an emergency capacity for the Hurricane/ emergencies as a shelter and food distribution site for emergency crews and City Employees.
- The Performing Arts Center Show Club Follies Dancers won their 3<sup>rd</sup> straight National Dance Competition held in Orlando which brought additional recognition to the City and the program.
- The Performing Arts Center continued to host five community theatre groups, Senior Show Club, Kopy Kats, Theatre Workshop, Aberdeen Revue, and Children' Musical Theatre Workshop.
- The Performing Arts Center has expanded its' volunteer base of over 220 total volunteers who donate approximately 3,000 hours annually.

## SENIOR CENTER

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**Goals:**

- Monitor the management agreement with Council on Aging to ensure terms of the contract are met.
- Alter current part-time staff responsibilities to include daily janitorial services and general care of the building.
- Develop alternative staffing to ensure building's rental needs are met.
- Continue to expand evening and weekend rentals to further increase revenue.

**Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
Sr. Center will be operated by Council on Aging weekdays. Facility will be rented thru City evenings & weekends.					
<b>Attendance/Participants:</b>					
Facility Rentals	86	70	71	-	0.00%
<b>Efficiency/Effectiveness:</b>					
Customer Satisfaction %	97%	90%	90%	-	0.00%

**Accomplishments:**

- Expanded rentals to include Dance Classes, Sunday church service, Thursday Church Socials, Homeowners Association meetings and Sports association meetings.
- Continued partnerships with long time facility rentals Tomoka Duplicate Bridge and Granada Squares Dancers.



## COMMUNITY EVENTS

### **Goals:**

- Create and design fundraising events for the Department of Leisure Services.
- Redevelop surveys to increase customer satisfaction for annual events and make forms available online.
- Continue the development of the popular Art in the Park event to encompass components for children and Volusia County Schools inside the Casements.
- Assist in the development of possible future Community Events
- Assist in the coordination & management of major co-sponsored events at Rockefeller Gardens and other venues.
- Revitalize and develop the series of summer concert events at Rockefeller Gardens.
- Assist with improving the Senior Games events with the cooperation and support with the Senior Games Board.
- Restructure current programs to encompass more community involvement.
- Assist in the redevelopment of the Independence Day Celebration .
- Continue to increase sponsorships for all annual community events.
- Continue the encouragement of all event advisory boards to solicit new members and funding.
- Research and develop new partnerships for the annual Hippy Hop Night Event.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Community Events</b>					
<b>Workload:</b>					
Events Total	55	59	60	1	1.69%
Annual Events	38	39	40	1	2.56%
Non-annual events	17	17	18	1	5.88%
<b>Efficiency/Effectiveness:</b>					
Customer Satisfaction % - Events	98%	90%	90%	-	0.00%

### **Accomplishments:**

- Developed and executed the City's final-centennial Birthplace of Speed event.
- Continued agreement with Lamar Sign Company to post our event flyers on their electronic billboard signs in Ormond Beach and Daytona Beach. This service is an in-kind contribution saving the City \$1,200 per quarter in marketing and advertising.
- Redevelopment and reduction of staffing needs for the July 4<sup>th</sup> Independence Day Celebration were implemented. Coordinator was able to reduce staffing by 40% from the 2008 event to the 2009 event and continuing to 2010.

## COMMUNITY EVENTS

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- The Community Events staff with the Memorial Day Committee held the first Memorial Day Remembrance Service at Rockefeller Gardens. With the support of local businesses, civic organizations and sponsors, we provided the community with a memorable ceremony with nearly 1800 attending to honor our fallen military men and women.
- Restructured the Art in the Park event. Changes were very well received in large part due to the greater quality of the arts and crafts vendors, expanded entertainment, and highly customer service orientated' Community Event Staff. The event was once again a partnership with the Ormond Memorial Art Museum with Community Events taking the lead on soliciting sponsorships & vendors and increasing monetary & attendance numbers. The event drew over 7000 attendees, 2000 more than last year, and increased vendors from 89 to 110 and generated more revenue.
- The July 4<sup>th</sup> Independence Day Celebration was restructured with avenues to solicit additional sponsorships opportunities at various levels of contributions with local businesses and gained more sponsors and donation. This in turn provided us with more partnerships and revenue.
- Community Events assisted with the Caribbean Night Event in moving it to the new Rockefeller Gardens venue. This event continues to grow in attendance and community partnerships.
- Aided in presenting the Volusia League of Cities (VLOC) Dinner event.
- Hosted dedications/events for the Labyrinth at Central Park, Arbor Day Celebration and Thompson's Creek.
- Community continued to assist the Home for the Holidays Parade Board, to increase sponsorship money, attendance and overall presentation of the Home for the Holidays Parade.
- Hosted first Holiday Concert at the Casements moved to Rockefeller Gardens with over (700) in attendance.
- The Community Events presented and executed 30+ internal events including, dedications, receptions, meeting set-up, luncheons and other hospitality events.
- Assisted with four (4) community park clean-up projects.
- Assisted in presenting the first Camp-expo event at Nova community center.
- Supported community health fairs: Tomoka Elementary and Ormond Beach Presbyterian Church.
- Continued with community partnerships with many non-profits and civic groups including: Kiwanis Club, Lions Club, Motor Racing Heritage Association, Relay for Life, Conklin Center for the blind, Boy & Girl Scouts, O.B. Historic Trust, O.B. Historic Society, Casements Guild, Caring thru Sharing, Ormond Main Street, Ormond Chamber of Commerce, American Legion, Disabled Veterans, United Way, and Habitat for Humanity.
- Analyze annual events to include more revenue producing components within each event: photo sales, beverage concession sales, snack concession sales, admission fees and event t-shirts sales (on-going).

## **LEISURE SERVICES ADMINISTRATION/REGISTRATION**

### **Goals:**

- Continue researching “going green” methods and implement them if and when feasible.
- Explore innovative opportunities for marketing
- Continue to explore methods of site amenity replacement at low or no cost to the City
- Promote “Adopt-A-Park” to involve more local residents in park and facility beautification.
- Continue to nurture and increase community partnerships, not only as a cost reduction for the City but also to involve the community in City’s endeavors.
- Assure through program evaluations that more than 90% of the participants receive the desired program benefits throughout the Department.
- Achieve all City Commission goals for Leisure Services for FY 2010-11 by the end of the fiscal year.
- Develop and implement the use of volunteers.
- Encourage youth sports associations to perform their own registrations
- Implement online registration

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
Total Program Attendance for Dept	542,096	545,000	545,000	-	0.00%
# of Facility Rentals **	163	115	115	-	0.00%
# of Registrations **	6,500	5,000	3,000	(2,000)	-40.00%
<b>Efficiency/Effectiveness:</b>					
Achieve City Commission Goals	100%	100%	100%	-	0.00%
No Double Bookings	100%	100%	100%	-	0.00%
Customer Satisfaction %	96%	90%	90%	-	0.00%
** Memorial Gardens rentals no longer handled in Admin/Reg. Office					
** Soccer Assoc. doing own registrations					

## **LEISURE SERVICES ADMINISTRATION/REGISTRATION**

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### **Accomplishments:**

- Community Partnerships: Several programs, projects and events were completed through new and ongoing community partnerships this year:
  - Soccer goals and nets were purchased by the soccer association to partner with the City to replace outdated goals and nets
  - Optimist Park's ongoing renovation continues to be accomplished through community organizations and citizens working with Leisure Services staff.
  - Volusia County co-sponsor Ormond Beach Centennial Birthplace of Speed event.
  - Partnered with Ormond Beach Youth Baseball Association to redo the restroom for Nova fields and the restroom floors at the Ormond Beach Sports Complex
  - Partnered with Main Street Association to put on Riverfest and the Seafood Festival
  - Partnered with Kiwanis Club to hold a Youth Fishing Derby
  - Partnered with Disney to put on park clean up days
  - Partnered with community to renovate Bailey Riverbridge Gardens
  - Partnered with Cobb Family to provide public art at the Rockefeller Gardens
  - Partnered with the Pop Warner Association in an effort to make the Ormond Beach Middle School's football field more playable
  - Partnered with Economy Electric and Hall Construction for the installation costs of the press box at the Ormond Beach Sports Complex
  - Partner with YMCA for service delivery
- Evaluated and implemented green methods when feasible
  - Changed out lights from T-12 to T-8 when needed
  - Reduced the use of sports lights by altering schedules of City programs when possible
  - Installing motion sensors in offices and hallways when possible
  - Installing hand dryers in restrooms when possible
  - Installing programmable thermostats when possible
  - Installing park amenities made from recycled materials
- Explore innovative opportunities for marketing including free advertising for department through partnership with Lamar Outdoor Signs and working with local parent magazine for advertising
- The Kiwanis Club has joined the Adopt-A-Park program by committing to do a Central Park Clean Up on a quarterly basis.
- The use of volunteers by the department increased during the past year.
  - Park clean up a major focus for the additional use of volunteers.
  - The Campus Outreach volunteers worked in all areas of park clean up and maintenance during the summer. This program is in its third year and has proven to be a great success
- Implemented online background check for City run programming

## GYMNASTICS

### **Goals:**

- Hold at least (1) gymnastic shows in the Gymnastic center.
- Movie Nights & Gymnastics functions with an anti-tobacco drug and anti-alcohol theme in conjunction with the city youth at risk programs throughout the year.
- Continue offering the Cheer program which began in 08/09.
- Increase attendance by 10%
- Try to maintain a full coaching staff so that we may serve the need of the gymnastics community.
- To get more kids of all ages interested in the sport of gymnastics to promote a more healthy life style
- To maintain a safe learning environment for the students.
- Promoting the program throughout the local schools.
- Restructure classes to be more cost effective.
- Promote lifetime health activities as well as prevention and/or elimination of obesity in young children and teenagers through exercise and fitness, with motivational skills to stay healthy.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
Total Attendance	6,337	6,400	6,500	100	1.56%
Implement new classes	0	1	0	(1)	-100.00%
State Competitions Attended	2	2	2	-	0.00%
<b>Efficiency/Effectiveness:</b>					
Customer Satisfaction %	90%	90%	90%	-	0.00%

### **Accomplishments:**

- 25 Gymnasts competed in the spring and fall state meets this year. Several gymnasts took 1<sup>st</sup>, 2<sup>nd</sup>, and 3<sup>rd</sup> place in individual awards.
- Level 7 gymnast participated in National meet in Savannah, Ga. and placed 4<sup>th</sup> on Beam and 4<sup>th</sup> on Floor and 6<sup>th</sup> over all
- Staff attended at least two (2) AAU or USGA coaching clinics per year.
- Partnered with the Special Olympics for the last 7 years to help them compete in the sport of gymnastics.
- A new Cheer program for the center was started with 25 students enrolled. The team went to 2 competitions placing 2<sup>nd</sup> in one and 1<sup>st</sup> in the other one.
- Also for the first time we did a summer clinic for Gymnastics teaching various skills from Cartwheels to back handsprings. Classes were small but there was interest in it.
- Attended USAG Congress and Training Seminars.
- Implemented a facility rental with Pop Warner.

## CITY SPONSORED SPORTS

### **Goals:**

- Achieve a customer service rating of higher than 90%
- Continue to hold Summer Youth Sports Camps for children in baseball, soccer, softball, golf, and volleyball.
- Hold yearly officiating clinics to focus on handling of coaches/parents, as well as on-field play.
- Promote lifetime health activities as well as prevention and/or elimination of obesity.
- Continue to work closely with the Athletic Field Maintenance Department, to ensure seamless preparation for daily activities.
- Continue to work hand-in-hand with the Associations (Baseball/Softball, Soccer, and Basketball) in better utilization of fields through scheduling
- Eliminate/decrease light costs at the Sports and Nova complexes, especially during Daylight Savings Time.
- Continue use of volunteers.
- Design a list of requests to associations to help keep playing fields/courts/dugouts in “top notch” condition before and after play.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload: Attendance</b>					
City Sponsored Sports Participants	25,490	26,000	26,500	500	1.92%
City Sponsored Sports Spectators	19,595	20,000	20,100	100	0.50%
Contractual User Groups Participants	139,527	140,000	140,100	100	0.07%
Contractual User Groups Spectators	190,720	192,000	192,100	100	0.05%
<b>Efficiency/Effectiveness:</b>					
Customer Satisfaction	98%	90%	90%	-	0.00%

### **Accomplishments:**

- Continued the reduction of electricity for utilizing overhead field lights at the Ormond Beach Sports Complex and the Nova Community Complex.
- Increased the number of registrations in flag football, youth volleyball, and Coed adult softball.
- Revised fee schedule by increasing fees during current budget period.
- Increased outside rentals with additional Adult Soccer Leagues, Youth Sports Tournaments, and Men’s Softball Tournaments.
- Increased High School Athletic Rentals
- Added National Extreme Baseball League & USSSA Baseball Tournaments for additional rentals.
- Adopted Men’s Baseball League into City’s Sports Program for Summer 2010.
- Added Adult Soccer League to City’s Sports Program for Spring 2010
- Added rental of a Lacrosse Tournament for the summer of 2010

## NOVA COMMUNITY CENTER

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### **Goals:**

- Receive a 90% “satisfactory or better” rating for services and support provide to various agencies and citizens.
- Increase daily volunteerism by 5%.
- Maintain existing rentals for Nova Community Center and increase rental programming by 5%.
- Develop and improve skate court environment to include enclosure around court and partial restructuring of surface.
- Continued research toward the development of a partially inclusive summer camp program with the special needs community and the Nova Summer Connection Day Camp to be able to increase the opportunity for special needs participants in the community.
- Work within allotted budget to increase quality of programs offered to the community.

### **SPECIAL POPULATIONS**

- Receive a 90% “satisfactory or better” rating for services and support provided to various agencies and citizens.
- Increase daily volunteerism by 5%.
- Maintain existing programs and events for special populations while increasing participant numbers by 5%.
- Develop an inclusive sports program with an existing City of Ormond Beach Athletics program for special needs participants
- Continued research toward the development of a partially inclusive summer camp program with the Nova Summer Connection Day Camp to be able to increase the opportunity for special needs participants in the community.
- Continue to offer Camp T. Rec for those special needs participants who need more individualized care.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
Total Visits (inside only) Attendance	33,369	35,000	36,000	1,000	2.86%
Youth at Risk Pledge Cards	-	40	40	-	0.00%
<b>Special Populations</b>					
<b>Workload:</b>					
Special Needs Division Programs/Events	25	24	24	-	0.00%
Special Needs Division Community Partners	11	12	12	-	0.00%
<b>Efficiency/Effectiveness:</b>					
Customer Satisfaction %	97%	90%	90%	-	0.00%

## **NOVA COMMUNITY CENTER**

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### **Accomplishments:**

- Developed new partnership with Seabreeze High School Exceptional Student Education Program in which the students were given job preparation assignments including park and center clean-up.
- Increased volunteers for summer camp program from two each day during the prior year to between three and eight volunteers each day.
- Increased events with the March Camp Fair and Summer Vacation Expo. Benefits included Leisure Services programming and event advertising in Volusia Parent Magazine.
- Increased rental programming with FitGyms (personal training, tennis lessons, FitMoms).

### **SPECIAL POPULATIONS**

#### **Accomplishments**

- Increased events by (2) adding special needs collaborative event with the Special Populations Activity and Recreation Council called “The Luau” and “The Hoedown”.
- Ongoing development and improvement of Camp T. Rec, a summer camp for children with special needs, through collaboration of the Therapeutic Recreation Aide, the Site Supervisor and the Special Populations Coordinator. Camp T. Rec successfully was planned and implemented through increasing the assignment of responsibilities by 10% to the seasonal summer camp counselors. Both sessions were filled to capacity.
- Increased volunteer participation by 15% in all programs and events through partnership with community middle schools and high schools.
- Improvement in the quality of all special needs programs and events through client satisfaction surveys and additional training and responsibilities for the Therapeutic Recreation Aide.
- Programming and event participation increased by 5% from previous year.

## **SOUTH ORMOND NEIGHBORHOOD CENTER**

---

### **Goals:**

- Achieve a higher than 90% rating from the Customer Satisfaction Survey.
- Continue to offer Youth at Risk Programs, anti-drug, anti-tobacco and educational programs in the After School Program with the desired outcome of having 250+ children sign a pledge not to get involved in negative behavior type activities.
- Continue to promote lifetime health activities as well as prevention and/or elimination of obesity.
- Hold three (3) Neighborhood Festivals.
- Hold two (1) intergenerational events

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
Total Visits/Attendance	47,420	45,000	46,000	1,000	2.22%
Youth at Risk Pledge Cards	-	250	250	-	0.00%
<b>Efficiency/Effectiveness:</b>					
Customer Satisfaction %	97%	90%	90%	-	0.00%

### **Accomplishments:**

- Continuing to form a partnership with the Ormond Beach YMCA to provide opportunities for under privileged children at the YMCA and to aid in cross utilization of facilities.
- Through the partnership with Police Athletic League we received a grant to buy ten (10) new computers for the youth educational programs.
- Sent (4) youth boys teams and (2) youth girls teams to spring basketball tournaments across the state as part of our South Ormond Sports Club. This program is considered as one of the crime prevention programs at the center by keeping the youth focused on positive activity and off the streets.
- Through volunteer and community support sent out forty (40) food baskets to needy families in the area. This was a renewal of feed the needy program the City of Ormond Beach did in the 70's and 80's.
- Continue the partnership with the Ormond Beach PAL in providing Arts & Crafts programs and additional funding to promote healthy life styles programs.
- Increased usage of the splash park to included area public and private schools on end of the year field trips.
- Held a successful Martin Luther King JR. breakfast for the community spearheaded by a newly developed community based group The Helping Hands.

## ATHLETIC FIELDS MAINTENANCE

---

### **Goals:**

- Achieve a customer satisfaction rating of “satisfactory or better” from 90% of surveyed participants regarding facility maintenance.
- Maintain turf PH range 6.0 – 6.5 within University of Florida’s turf soil standards.
- Continue annual roto-tilling of clay infields at Nova Community Park fields and Ormond Beach Sports Complex.
- Continue to work with Public Works on mutual projects.
- Track true costs to City for tournaments.
- Continue to obtain staff re-certification and licensure from State of Florida.
- Increase use of volunteers.
- To work with the sports associations in an effort to better manage practices and games to reduce wear on athletics fields.
- To establish a preventive maintenance program by partnering with Fleet to train one ball field maintenance employee to perform a daily maintenance program with each machine.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b><u>Workload:</u></b>					
Field Prep. For League Games	2,055	2,100	2,200	100	4.76%
Field Prep. For Tournaments	417	500	650	150	30.00%
<b><u>Efficiency/Effectiveness:</u></b>					
Customer satisfaction	97%	90%	90%	-	0.00%

### **Accomplishments:**

- Infield tune-ups on coed fields, including laser grading, additional clay and Turface.
- Installation of new scoreboards at Softball fields 1 – 4 at Ormond Beach Sports Complex.
- Additional employees earned Chemical Spill Response training certification.
- Employees earned CEU credits towards Pesticide Applicators License.
- Utilization of volunteers to reduce overtime and enhance the beautification of athletic fields.
- Conversion of hydraulic irrigation control valves to electric control valves on soccer fields 1, 2 & 3 in an effort to reduce maintenance costs and to increase overall dependability of the system.
- Installation of fencing around Field #7
- Installation of new safety netting on baseball complex and along soccer fields
- Installation of metal roofing and repairing restroom at baseball
- Renovate soccer fields, aerate, verti-cut, re-sod main areas, top dress.



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## DOWNTOWN REDEVELOPMENT TRUST FUND

Used to account for tax increment proceeds received by the City within a specific district authorized by state statute. These revenues are transferred to its Debt Service Fund in accordance with the 1994 Tax Increment Bond Resolution.

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Intergovernmental Revenue	967,410	907,451	707,320	(200,131)	-22.05%
Miscellaneous Revenue	21,932	5,000	2,500	(2,500)	-50.00%
Transfers	446,734	372,238	291,556	(80,682)	-21.67%
Use of Fund Balance	-	1,043,081	211,870	(831,211)	-79.69%
Total	1,436,076	2,327,770	1,213,246	(1,114,524)	-47.88%

#### Expenditures:

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	59,770	25,906	(33,864)	100.00%
Operating	127,198	-	75,340	75,340	0.00%
Capital	260,194	1,621,000	760,000	(861,000)	-53.12%
Contributions and Transfers	1,218,222	647,000	352,000	(295,000)	-45.60%
Contingency	-	-	-	-	0.00%
Total	1,605,614	2,327,770	1,213,246	(1,114,524)	-47.88%



## **STORMWATER DRAINAGE UTILITY FUND**

Stormwater Maintenance is responsible for maintaining the drainage systems along City-maintained roads in an effort to reduce flooding and impacts to water quality of receiving streams associated with stormwater runoff. The program responds to public concerns and needs by investigating and resolving complaints of localized flooding. Routine inspections of facilities are scheduled to ensure that all swales, ditches, drains, creeks, rivers, water retention areas and drainage structures are functioning as intended.

In accordance with a formal agreement with FDOT, the City also maintains drainage ways along US 1, SR 40, A1A and Nova Road. The operating costs associated with maintenance on the State roads are offset with a payment of approximately \$40,000 from FDOT.

Maintenance operations are supported through a monthly stormwater utility fee of \$8.00 per "equivalent residential unit" which is charged to all residential and commercial units within the City limits of Ormond Beach. The balance of all revenue generated by the fee that is not applied to maintenance operations is dedicated to the ten-year stormwater improvements program approved in FY 96-97.

## STORMWATER DRAINAGE UTILITY FUND

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Intergovernmental	90,674	705,841	1,165,000	459,159	0.00%
Charges for Service	2,601,805	2,475,000	2,570,000	95,000	3.84%
Miscellaneous	2,464	-	460,000	460,000	0.00%
Bond Proceeds	-	-	3,055,000	3,055,000	0.00%
Use of Fund Balance	-	424,953	2,552	(422,401)	0.00%
<b>Total</b>	<b>2,694,943</b>	<b>3,605,794</b>	<b>7,252,552</b>	<b>3,646,758</b>	<b>101.14%</b>

#### Expenditures:

	Actual	Budget	Budget	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	440,873	419,946	443,880	23,934	5.70%
Operating	384,814	557,012	531,537	(25,475)	-4.57%
Capital	116,849	2,215,000	5,300,000	3,085,000	139.28%
Contributions and Transfers	413,836	413,836	290,243	(123,593)	-29.87%
Contingency	-	-	686,892	686,892	0.00%
<b>Total</b>	<b>1,356,372</b>	<b>3,605,794</b>	<b>7,252,552</b>	<b>3,646,758</b>	<b>101.14%</b>

### Staffing Summary:

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Environmental System Mgr.	0.20	0.20	0.20	0.00	0.00%
Office Manager	0.50	0.50	0.50	0.00	0.00%
Office Assistant III	0.00	0.00	0.00	0.00	0.00%
System Mnt. Supervisor	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker IV	2.00	2.00	2.00	0.00	0.00%
Maintenance Worker III	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker II	4.00	4.00	4.00	0.00	0.00%
<b>Total</b>	<b>8.70</b>	<b>8.70</b>	<b>8.70</b>	<b>0.00</b>	<b>0.00%</b>

## MUNICIPAL AIRPORT FUND

The Municipal Airport is located on 1,164 acres of land that was granted to the City in 1959 by the Federal Government. The Airport facility includes two (2) active runways and six (6) taxiways that are fully lighted. Aviation management and other flight support services are provided through private operations including two (2) full service Fixed Based Operators, an automated weather observation system and ten (10) specialty FBOs that include an aircraft paint shop, maintenance facilities, aircraft sales and flight instructors. In addition, there are two (2) non-precision instrument approaches and an FAA Vortac facility.

There are approximately 140 aircraft based at the airport including three (3) flight schools that are based at the airport and two (2) other flight schools that use the airport extensively for training.

## MUNICIPAL AIRPORT FUND

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Intergovernmental	114,998	738,338	1,624,194	885,856	119.98%
Miscellaneous	167,759	108,570	202,761	94,191	86.76%
Transfers	64,653	100,553	394,278	293,725	292.11%
<b>Total</b>	<b>347,410</b>	<b>947,461</b>	<b>2,221,233</b>	<b>1,273,772</b>	<b>134.44%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	47,043	59,282	72,377	13,095	22.09%
Operating	96,441	92,055	84,680	(7,375)	-8.01%
Capital	121,148	754,250	1,703,555	949,305	125.86%
Contributions and Transfers	41,707	41,707	62,836	21,129	50.66%
Contingency	-	167	297,785	297,618	100.00%
<b>Total</b>	<b>306,339</b>	<b>947,461</b>	<b>2,221,233</b>	<b>1,273,772</b>	<b>134.44%</b>

### **Staffing Summary:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b><u>Full-time Positions:</u></b>					
Support Services Director	0.10	0.00	0.00	0.00	100.00%
Economic Development Director	0.00	0.10	0.10	0.00	100.00%
Administrative Assistant	0.25	0.00	0.00	0.00	0.00%
<b><u>Part-time Positions:</u></b>					
Airport	0.63	0.63	0.85	0.22	0.00%
<b>Total</b>	<b>0.98</b>	<b>0.73</b>	<b>0.95</b>	<b>0.22</b>	<b>30.14%</b>

## LOCAL LAW ENFORCEMENT TRUST FUND

This fund accounts for proceeds generated by confiscation activities of the Police Department. Expenditures are restricted for law enforcement purposes only.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Fines and Forfeits	6,247	5,000	5,000	-	0.00%
Miscellaneous	3,713	-	-	-	100.00%
<b>Total</b>	<b>9,960</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>	<b>0.00%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	5,000	5,000	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	-	-	0.00%
<b>Total</b>	<b>-</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>	<b>0.00%</b>

## ECONOMIC DEVELOPMENT FUND

This fund accounts for the City's proceeds of land sales and development costs associated with the City's airport business park.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Intergovernmental	72,230	-	-	-	0.00%
Miscellaneous	6,689	-	-	-	0.00%
Use of Fund Balance	-	40,500	30,000	(10,500)	0.00%
<b>Total</b>	<b>78,919</b>	<b>40,500</b>	<b>30,000</b>	<b>(10,500)</b>	<b>-25.93%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	380	-	30,000	30,000	0.00%
Capital	149,605	40,500	-	(40,500)	100.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	-	-	0.00%
<b>Total</b>	<b>149,985</b>	<b>40,500</b>	<b>30,000</b>	<b>(10,500)</b>	<b>-25.93%</b>

## FEDERAL LAW ENFORCEMENT TRUST FUND

Used to account for proceeds generated by confiscation activities of the Police Department. Expenditures are restricted for law enforcement purposes only.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Fines and Forfeits	56,567	10,000	10,000	-	0.00%
Miscellaneous	951	-	-	-	100.00%
Use of Fund Balance	-	65,000	65,000	-	0.00%
<b>Total</b>	<b>57,518</b>	<b>75,000</b>	<b>75,000</b>	<b>-</b>	<b>0.00%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	10,000	10,000	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	55,000	65,000	65,000	-	0.00%
Contingency	-	-	-	-	0.00%
<b>Total</b>	<b>55,000</b>	<b>75,000</b>	<b>75,000</b>	<b>-</b>	<b>0.00%</b>

## PENSION CONTRIBUTION PASS THROUGH

Used to account for State contributions to the Police and Fire pension funds.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Intergovernmental	630,619	800,000	632,000	(168,000)	-21.00%
Total	630,619	800,000	632,000	(168,000)	-21.00%

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers- Police	301,225	350,000	302,000	(48,000)	-13.71%
Contributions and Transfers-Fire	329,394	450,000	330,000	(120,000)	-26.67%
Total	630,619	800,000	632,000	(168,000)	-21.00%

## RECREATIONAL FACILITY FEE FUND

This fund accounts for impact fees assessed against users of recreation and cultural facilities within the City. Use of these funds is limited to expansion of those facilities.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Miscellaneous (Impact Fees)	42,062	26,400	26,400	-	0.00%
Use of Fund Balance	-	75,000	-	(75,000)	0.00%
<b>Total</b>	<b>42,062</b>	<b>101,400</b>	<b>26,400</b>	<b>(75,000)</b>	<b>-73.96%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	19,854	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	101,400	26,400	(75,000)	100.00%
<b>Total</b>	<b>19,854</b>	<b>101,400</b>	<b>26,400</b>	<b>(75,000)</b>	<b>-73.96%</b>

## GRANT FUND

This fund accounts for proceeds of federal and state financial assistance and related capital expenditures.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Intergovernmental	379,812	484,300	116,517	(367,783)	-75.94%
Miscellaneous	130	200,000	-	(200,000)	0.00%
Transfers	-	30,000	30,000	-	0.00%
Use of Fund Balance	-	136,000	-	(136,000)	-100.00%
<b>Total</b>	<b>379,942</b>	<b>850,300</b>	<b>146,517</b>	<b>(703,783)</b>	<b>-82.77%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	192	-	-	-	0.00%
Capital	354,750	730,300	131,517	(598,783)	-81.99%
Contributions and Transfers	-	-	15,000	15,000	0.00%
Contingency	-	120,000	-	(120,000)	100.00%
<b>Total</b>	<b>354,942</b>	<b>850,300</b>	<b>146,517</b>	<b>(703,783)</b>	<b>-82.77%</b>

## FACILITIES RENEWAL AND REPLACEMENT

This fund accounts for dedicated tax revenues and corresponding facilities maintenance expenditures.

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Property Taxes	326,592	350,000	311,537	(38,463)	-10.99%
Miscellaneous	20,874	-	-	-	0.00%
Transfers	-	-	-	-	0.00%
Use of Fund Balance	-	69,000	-	(69,000)	-100.00%
<b>Total</b>	<b>347,466</b>	<b>419,000</b>	<b>311,537</b>	<b>(107,463)</b>	<b>-25.65%</b>

#### Expenditures:

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	232,909	259,300	192,000	(67,300)	-25.95%
Capital	141,088	159,700	118,000	(41,700)	-26.11%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	1,537	1,537	0.00%
<b>Total</b>	<b>373,997</b>	<b>419,000</b>	<b>311,537</b>	<b>(107,463)</b>	<b>-25.65%</b>

## FINANCING DEBT SERVICE FUND

This fund records principal and interest payments on various capital lease and notes payable obligations. Revenue sources include interest on investments and transfers from the General Fund.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Miscellaneous	-	-	-	-	0.00%
Transfers	256,743	156,963	356,963	200,000	127.42%
Use of Fund Balance	-	-	-	-	100.00%
<b>Total</b>	<b>256,743</b>	<b>156,963</b>	<b>356,963</b>	<b>200,000</b>	<b>127.42%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	248,986	156,963	356,963	200,000	127.42%
Contingency	-	-	-	-	100.00%
<b>Total</b>	<b>248,986</b>	<b>156,963</b>	<b>356,963</b>	<b>200,000</b>	<b>127.42%</b>

## 2002 GENERAL OBLIGATION DEBT SERVICE FUND

This fund records principal and interest payments on Series 2002 General Obligation Bonds. Revenues include ad valorem property taxes and interest on investments.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Property Taxes	1,262,233	272,419	277,687	5,268	1.93%
Miscellaneous	1,746	-	-	-	100.00%
Use of Fund Balance	-	-	-	-	0.00%
<b>Total</b>	<b>1,263,979</b>	<b>272,419</b>	<b>277,687</b>	<b>5,268</b>	<b>1.93%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	1,258,091	271,126	273,356	2,230	0.82%
Contingency	-	1,293	4,331	3,038	100.00%
<b>Total</b>	<b>1,258,091</b>	<b>272,419</b>	<b>277,687</b>	<b>5,268</b>	<b>1.93%</b>

## 2003 GENERAL OBLIGATION DEBT SERVICE FUND

This fund records principal and interest payments on Series 2003 General Obligation Bonds. The proceeds of this debt issue were utilized to construction Fire Station #92. Revenues include ad valorem property taxes and interest on investments.

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Property Taxes	115,634	112,089	116,124	4,035	3.60%
Miscellaneous	160	-	-	-	100.00%
Transfer	-	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
<b>Total</b>	<b>115,794</b>	<b>112,089</b>	<b>116,124</b>	<b>4,035</b>	<b>3.60%</b>

#### Expenditures:

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	114,261	111,917	114,579	2,662	2.38%
Contingency	-	172	1,545	1,373	798.26%
<b>Total</b>	<b>114,261</b>	<b>112,089</b>	<b>116,124</b>	<b>4,035</b>	<b>3.60%</b>

## 2004 REVENUE BONDS

This fund records principal and interest payments on Series 2004 Revenue Bonds. The proceeds of this bond issue were used to construct Fire Station #91.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Transfers	169,078	157,796	156,402	(1,394)	-0.88%
Use of Fund Balance	-	-	-	-	0.00%
<b>Total</b>	<b>169,078</b>	<b>157,796</b>	<b>156,402</b>	<b>(1,394)</b>	<b>-0.88%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	157,077	156,796	156,402	(394)	-0.25%
Contingency	-	1,000	-	(1,000)	-100.00%
<b>Total</b>	<b>157,077</b>	<b>157,796</b>	<b>156,402</b>	<b>(1,394)</b>	<b>-0.88%</b>

## DEBT SERVICE SUMMARY

### DEBT SERVICE REQUIREMENTS TO MATURITY

Fiscal Year Ending	2002 A & 2002 B General Obligation Refunding Bonds			2003 General Obligation Bonds Fire Station #92		
	Principal	Interest	Total	Principal	Interest	Total
2011	185	88	273	75	40	115
2012	194	80	274	75	37	112
2013	202	72	274	80	35	115
2014	211	63	274	80	32	112
2015	220	53	273	85	29	114
2016	228	43	271	90	26	116
2017	237	33	270	90	23	113
2018	250	23	273	95	20	115
2019	263	12	275	95	17	112
2020	0	0	0	100	14	114
2021	0	0	0	105	11	116
2022	0	0	0	105	7	112
2023	0	0	0	110	4	114
2024	0	0	0	0	0	0
<b>Total</b>	<b>1,990</b>	<b>467</b>	<b>2,457</b>	<b>1,185</b>	<b>295</b>	<b>1,480</b>

Fiscal Year Ending	2005 Revenue Bonds Fire Station #91			Total		
	Principal	Interest	Total	Principal	Interest	Total
2011	93	64	157	353	192	545
2012	97	60	157	366	177	543
2013	101	56	157	383	163	546
2014	104	52	156	395	147	542
2015	108	49	157	413	131	544
2016	112	45	157	430	114	544
2017	117	40	157	444	96	540
2018	121	36	157	466	79	545
2019	126	31	157	484	60	544
2020	130	26	156	230	40	270
2021	135	22	157	240	33	273
2022	140	16	156	245	23	268
2023	146	11	157	256	15	271
2024	151	6	157	151	6	157
<b>Total</b>	<b>1,681</b>	<b>514</b>	<b>2,195</b>	<b>4,856</b>	<b>1,276</b>	<b>6,132</b>

## CAPITAL IMPROVEMENT FUND

This fund is used to account for capital asset acquisitions and construction from general government resources and intergovernmental grants.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Property Taxes	559,256	350,000	361,988	11,988	3.43%
Intergovernmental	397,110	365,500	-	(365,500)	-100.00%
Miscellaneous	18,669	-	40,000	40,000	0.00%
Transfers	1,050,000	467,351	-	(467,351)	-100.00%
Use of Fund Balance	-	434,500	1,100	(433,400)	-99.75%
<b>Total</b>	<b>2,025,035</b>	<b>1,617,351</b>	<b>403,088</b>	<b>(1,214,263)</b>	<b>-75.08%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	2,909,885	1,587,351	357,379	(1,229,972)	-77.49%
Contributions and Transfers	-	30,000	45,709	15,709	0.00%
Contingency	-	-	-	-	0.00%
<b>Total</b>	<b>2,909,885</b>	<b>1,617,351</b>	<b>403,088</b>	<b>(1,214,263)</b>	<b>-75.08%</b>

## EQUIPMENT RENEWAL AND REPLACEMENT FUND

This fund accounts for replacement of existing capital assets provided by general government resources.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Intergovernmental	-	854,751	-	(854,751)	0.00%
Miscellaneous	44,195	-	-	-	#DIV/0!
Transfers	408,000	308,000	48,000	(260,000)	-84.42%
Lease Financing	-	-	-	-	100.00%
Use of Fund Balance	-	-	379,083	379,083	0.00%
<b>Total</b>	<b>452,195</b>	<b>1,162,751</b>	<b>427,083</b>	<b>(735,668)</b>	<b>-63.27%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	162,762	1,025,724	427,083	(598,641)	-58.36%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	137,027	-	(137,027)	0.00%
<b>Total</b>	<b>162,762</b>	<b>1,162,751</b>	<b>427,083</b>	<b>(735,668)</b>	<b>-63.27%</b>

## TRANSPORTATION IMPROVEMENTS FUND

This fund is used to account for transportation related capital infrastructure acquisition and construction from general government resources.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Property Taxes	543,688	542,952	835,726	292,774	53.92%
Other Taxes	1,140,497	1,144,000	1,154,975	10,975	0.96%
Intergovernmental	354,651	1,624,698	566,040	(1,058,658)	-65.16%
Miscellaneous	14,828	-	94,760	94,760	0.00%
Bond Proceeds	-	1,070,000	3,860,000	2,790,000	260.75%
Transfers	-	-	-	-	0.00%
Use of Fund Balance	-	741,798	-	(741,798)	-100.00%
<b>Total</b>	<b>2,053,664</b>	<b>5,123,448</b>	<b>6,511,501</b>	<b>1,388,053</b>	<b>27.09%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	239,439	239,439	0.00%
Capital	2,288,782	4,583,448	5,433,800	850,352	18.55%
Contributions and Transfers	540,000	540,000	665,673	125,673	23.27%
Contingency	-	-	172,589	172,589	0.00%
<b>Total</b>	<b>2,828,782</b>	<b>5,123,448</b>	<b>6,511,501</b>	<b>1,388,053</b>	<b>27.09%</b>

## RECREATION IMPACT FEE FUND

This fund accounts for impact fees assessed and collected against new construction activities. Use of funds is restricted for expansion of existing recreational facilities or construction of new recreational facilities.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Miscellaneous (Impact Fees)	-	-	-	-	0.00%
Transfers	-	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
<b>Total</b>	-	-	-	-	0.00%

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	-	-	0.00%
<b>Total</b>	-	-	-	-	0.00%

## LOCAL ROADS IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion of existing local roadway links or construction of new local roadways.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Miscellaneous	-	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
Total	-	-	-	-	0.00%

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	-	-	0.00%
Total	-	-	-	-	0.00%

## STORMWATER DRAINAGE IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion of existing stormwater management facilities or construction of new stormwater management facilities.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Miscellaneous (Impact Fees)	-	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
<b>Total</b>	-	-	-	-	0.00%

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	-	-	0.00%
<b>Total</b>	-	-	-	-	0.00%

# **DEPARTMENTAL GOALS, PERFORMANCE MEASURES AND ACCOMPLISHMENTS**

## STORMWATER DRAINAGE UTILITY FUND

### **Goals:**

- Receive less than twelve (12) maintenance-related complaints annually.
- Perform 2,668 catch basin inspections annually.
- Perform 125 outfall inspections annually.
- Maintain 9 million square feet (sf.) of ditches within the City and 24 million sf. in the FDOT contract area.
- Clean a minimum of 60,000 linear feet of storm sewer annually.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
Linear Ft. of lines cleaned (City)	58,000	60,000	61,000	3,000	5.17%
Sq footage of ditch maintenance (City)	9,000,250	901,000	902,500	(8,097,750)	-89.97%
Sq footage of ditch maintenance (FDOT)	24,000,000	24,000,000	24,000,000	-	0.00%
Pump station inspections	144	144	144	-	0.00%
Outfall inspections	125	125	125	-	0.00%
Catch basin inspections	2,668	2,700	2,725	57	2.14%
Miles of street sweeping	5,304	5,409	5,410	106	2.00%
<b>Efficiency/Effectiveness:</b>					
Street Sweeper Uptime	98	92	90	(8)	-7.82%
Maintenance Related Inquiries	50	12	12	(38)	-76.00%

### **Accomplishments:**

- Received less than 12 maintenance related complaints during FY 10-11. Performed more than 2750 catch basin inspections in FY 10-11.
- Performed 125 outfall inspections in FY 10-11
- Maintained more than 9.0 million sq. ft. of ditches and 24 million sq. ft. of ditches within the FDOT MOA in FY 10-11

## MUNICIPAL AIRPORT FUND

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### **Goals:**

- Complete the installation of a security surveillance system to help monitor and secure airport infrastructure.
- Complete the construction of a public-use heliport in the SE Quad.
- Assist Tomlinson Aviation with the design and construction of a public-use FBO.
- Complete the design and construction of a new, full-length Taxiway "A."
- Complete the renovation of Taxiway "C" in the SE Quad.
- Complete the design and construction of new precision approach path indicators (PAPIs) on all runways.
- Complete the design and construction of new runway end identifier lights (REILS) on Runway 17.
- Market and lease remaining property in the SE Quad.
- Prepare an RFP on the SW Quad.
- Assess undeveloped lands at the airport to determine economic value and potential best uses.
- Secure all FDOT and FAA grants necessary to complete airport capital improvement projects.

### **Accomplishments:**

- Completed the rehabilitation of the medium intensity runway lighting system (MIRLS) on Runway 17-35, the construction of a medium intensity taxiway lighting system (MITLS) on Taxiway "E," the construction of a new airport rotating beacon, and the construction of new runway end identifier lights (REILS) on Runways 8, 26, and 35.
- Completed the installation of new airport security fencing in the SW Quad, a new pedestrian gate mechanism near FBO Area 1, and new security fencing around the rotating beacon, all of which were 100% funded under a JPA from FDOT.
- Completed efforts to site, permit, and design the public-use heliport. Construction is pending availability of FAA funding, and will be coordinated with the Taxiway "A" and "C" construction projects. The city's cost-share for the heliport is being privately funded.
- A new airport lease has been executed which will afford the construction of a new fuel farm at the airport. This new facility will provide additional revenue to the airport fund in the form of lease payments and fuel flowage fees.
- The voluntary noise abatement program continues to be refined and expanded. The program has been promulgated to all area flight schools, and advisory signage has been installed at the airport.
- Preparations were made in anticipation of the 2009 FDOT inspection of the airport. The inspection results were positive, and the airport license was renewed.

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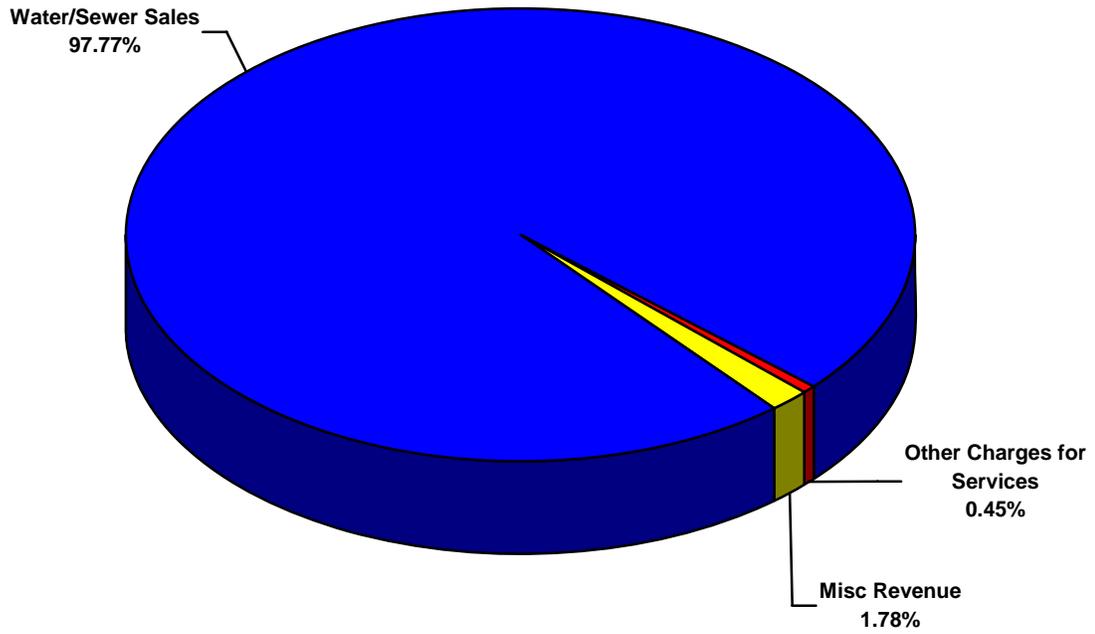
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## WATER & WASTEWATER FUND SUMMARY

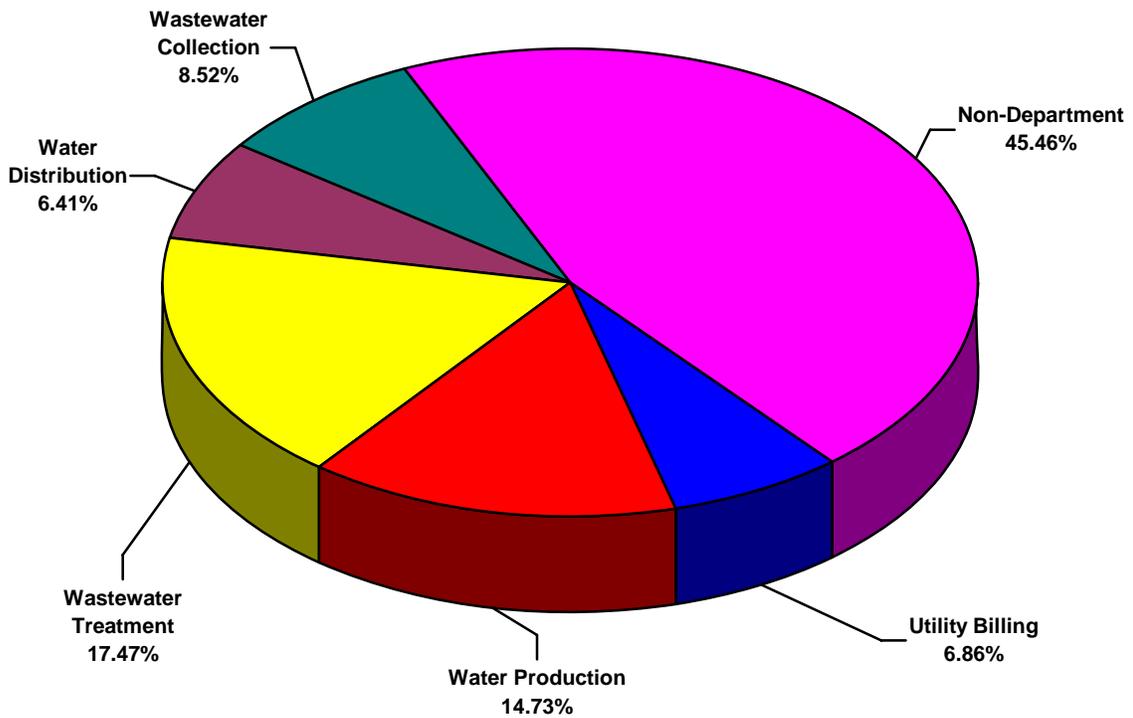
Description	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Revenues</b>					
Water/Sewer Sales	16,277,945	16,689,430	16,235,794	(453,636)	-2.72%
Misc Revenue	107,222	100,000	75,000	(25,000)	-25.00%
Transfers In	245,500	245,500	296,029	50,529	20.58%
Use of Retained Earnings	-	-	-	-	0.00%
<b>Total Net Revenues</b>	<b>16,630,667</b>	<b>17,034,930</b>	<b>16,606,823</b>	<b>(428,107)</b>	<b>-2.51%</b>

<b>Expenditures</b>					
Utility Billing	1,039,276	1,109,043	1,142,421	33,378	3.01%
Water Production	2,682,207	2,683,216	2,446,635	(236,581)	-8.82%
Wastewater Treatment	2,776,478	2,921,348	2,901,655	(19,693)	-0.67%
Water Distribution	1,093,419	1,092,117	1,157,704	65,587	6.01%
Wastewater Collection	1,188,435	1,397,441	1,417,383	19,942	1.43%
Non-Departmental	7,616,025	7,831,765	7,541,025	(290,740)	-3.71%
<b>Total Net Expenditures</b>	<b>16,395,840</b>	<b>17,034,930</b>	<b>16,606,823</b>	<b>(428,107)</b>	<b>-2.51%</b>

## WATER & WASTEWATER FUND REVENUES



## WATER & WASTEWATER FUND EXPENDITURES



## **UTILITY BILLING AND CUSTOMER SERVICE**

Utility Billing and Customer Service administers the City's utility billing system, which includes meter reading, billing and collection, and customer service support. This program produces approximately 263,000 bills annually for water and wastewater service, stormwater utility, solid waste collection and recycling and performs approximately 256,000 meter readings per year.

## UTILITY BILLING AND CUSTOMER SERVICE

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Water & Wastewater	1,039,276	1,109,043	1,142,421	33,378	3.01%
<b>Total</b>	<b>1,039,276</b>	<b>1,109,043</b>	<b>1,142,421</b>	<b>33,378</b>	<b>3.01%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	523,333	521,332	557,763	36,431	6.99%
Operating	515,943	587,711	584,658	(3,053)	-0.52%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>1,039,276</b>	<b>1,109,043</b>	<b>1,142,421</b>	<b>33,378</b>	<b>3.01%</b>

### **Staffing Summary:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b><u>Full-time Positions:</u></b>					
Budget Director	0.35	0.00	0.00	0.00	0.00%
Finance Director	0.00	0.35	0.35	0.00	0.00%
Accounting Manager	0.00	0.00	0.00	0.00	0.00%
Accounting Clerk II	2.00	2.00	3.00	1.00	50.00%
Accounting Technician	2.00	2.00	2.00	0.00	0.00%
Senior Accountant	1.00	1.00	1.00	0.00	0.00%
Customer Service Supervisor	0.50	0.00	0.00	0.00	0.00%
Meter Reader Supervisor	1.00	1.00	1.00	0.00	0.00%
Meter Reader	5.00	5.00	4.00	-1.00	-20.00%
<b><u>Part-time Positions:</u></b>					
Accounting Technician	0.00	0.00	0.00	0.00	0.00%
Account Clerk II	0.00	0.00	0.00	0.00	0.00%
<b>Total</b>	<b>11.85</b>	<b>11.35</b>	<b>11.35</b>	<b>0.00</b>	<b>0.00%</b>

## **WATER PRODUCTION**

The Water Production program is responsible for the operation and maintenance of all equipment associated with the City's eight (8) million gallon per day (MGD) lime softening water treatment plant. It also operates and maintains 30 wells, two elevated storage tanks, 2 ground storage tanks and five booster pumping stations.

The program also maintains the water system in conformance with the requirements of the Safe Drinking Water Act, the regulations of the Florida Department of Environmental Protection and the Consumptive Use Permit issued by the St. Johns River Water Management District.

## WATER PRODUCTION

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10	FY 2009-10
				to FY 2010-11	to FY 2010-11
Water & Wastewater	2,682,207	2,683,216	2,446,635	(236,581)	-8.82%
<b>Total</b>	<b>2,682,207</b>	<b>2,683,216</b>	<b>2,446,635</b>	<b>(236,581)</b>	<b>-8.82%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10	FY 2009-10
				to FY 2010-11	to FY 2010-11
Personal Services	1,084,195	873,674	918,402	44,728	5.12%
Operating	1,598,012	1,809,542	1,528,233	(281,309)	-15.55%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>2,682,207</b>	<b>2,683,216</b>	<b>2,446,635</b>	<b>(236,581)</b>	<b>-8.82%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10	FY 2009-10
				to FY 2010-11	to FY 2010-11
<b>Full-time Positions:</b>					
PW Director/City Engineer	0.00	0.00	0.00	0.00	0.00%
Asst. City Manager	0.05	0.05	0.05	0.00	0.00%
Utilities Manager *	0.25	0.25	0.25	0.00	0.00%
Utilities Engineering Manager *	0.25	0.25	0.25	0.00	0.00%
Office Assistant II	1.25	1.25	1.00	-0.25	0.00%
Chief Treatment Plant Oper. "A"	1.00	1.00	1.00	0.00	0.00%
Supervisor of Equipment Mnt.	1.00	1.00	1.00	0.00	0.00%
Utility Mnt. Foremen	1.00	1.00	1.00	0.00	0.00%
Lead WTP Operator	1.00	1.00	1.00	0.00	0.00%
Treatment Plant Operator	6.00	6.00	6.00	0.00	0.00%
Plant/Pump Mechanic	1.00	1.00	1.00	0.00	0.00%
Utility Electrician *	0.25	0.25	0.25	0.00	0.00%
Water Quality Control Tech	0.00	0.00	0.00	0.00	0.00%
Sludge Hauling Tech	1.00	1.00	1.00	0.00	0.00%
<b>Part-time Positions:</b>					
Treatment Plant Operator (1)	0.50	0.50	0.50	0.00	0.00%
PT Compliance Tech	0.50	0.50	0.50	0.00	0.00%
<b>Total</b>	<b>15.05</b>	<b>15.05</b>	<b>14.80</b>	<b>-0.25</b>	<b>-1.66%</b>
* Indicates primary department					

## **WASTEWATER TREATMENT**

Wastewater Treatment is responsible for the operation and maintenance of all equipment associated with 68 pumping stations, a six (6) million gallon per day (MGD) advanced wastewater treatment plant and two reclaimed water pumping stations. The program is responsible for operating the plant in conformance with the requirements of the Clean Water Act, the operating permit and NPDES (National Pollution Discharge Elimination System) permit issued by the Florida Department of Environmental Protection (DEP) and the Environmental Protection Agency (EPA).

## WASTEWATER TREATMENT

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Water & Wastewater	2,776,478	2,921,348	2,901,655	(19,693)	-0.67%
<b>Total</b>	<b>2,776,478</b>	<b>2,921,348</b>	<b>2,901,655</b>	<b>(19,693)</b>	<b>-0.67%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	836,822	925,083	982,920	57,837	6.25%
Operating	1,939,656	1,996,265	1,918,735	(77,530)	-3.88%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>2,776,478</b>	<b>2,921,348</b>	<b>2,901,655</b>	<b>(19,693)</b>	<b>-0.67%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
PW Director/City Engineer	0.00	0.00	0.00	0.00	0.00%
Asst. City Manager	0.05	0.05	0.05	0.00	0.00%
Utilities Manager	0.25	0.25	0.25	0.00	0.00%
Utilities Engineering Manager	0.25	0.25	0.25	0.00	0.00%
Office Assistant II	0.25	0.25	0.00	-0.25	-100.00%
Utility Mnt. Foreman	1.00	1.00	1.00	0.00	0.00%
Plant/Pump Mechanic	2.00	2.00	2.00	0.00	0.00%
Treatment Plant Operator Trainee	2.00	1.00	1.00	0.00	0.00%
Chief Treatment Plant Operator	1.00	1.00	1.00	0.00	0.00%
Chief Laboratory Technician	0.00	0.00	0.00	0.00	0.00%
Lead Operator	1.00	1.00	1.00	0.00	0.00%
Treatment Plant Operator	5.00	5.00	5.00	0.00	0.00%
Utility Electrician	0.25	0.25	0.25	0.00	0.00%
Maintenance Worker IV	0.00	0.00	0.00	0.00	0.00%
Maintenance Worker II	2.00	2.00	2.00	0.00	100.00%
<b>Part-time Positions:</b>					
Treatment Plant Operator (1)	0.00	1.00	1.00	0.00	0.00%
<b>Total</b>	<b>15.05</b>	<b>15.05</b>	<b>14.80</b>	<b>-0.25</b>	<b>-1.66%</b>

## **WATER DISTRIBUTION**

This program is responsible for distributing an average of 6.02 million gallons per day of water to more than 26,800 accounts and maintaining over 334 miles of water mains, valves and 1,750 fire hydrants.

In addition, this program is responsible for the installation of all new water meters, testing, calibration and/or replacement of existing water meters, enforcement of the water cross connection control program per City Ordinance and response to customer requests for assistance and any repairs necessary to maintain the system.

## WATER DISTRIBUTION

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10	FY 2009-10
				to FY 2010-11	to FY 2010-11
Water & Wastewater	1,093,419	1,092,117	1,157,704	65,587	6.01%
<b>Total</b>	<b>1,093,419</b>	<b>1,092,117</b>	<b>1,157,704</b>	<b>65,587</b>	<b>6.01%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10	FY 2009-10
				to FY 2010-11	to FY 2010-11
Personnel Services	608,471	654,693	679,791	25,098	3.83%
Operating	484,948	437,424	477,913	40,489	9.26%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>1,093,419</b>	<b>1,092,117</b>	<b>1,157,704</b>	<b>65,587</b>	<b>6.01%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10	FY 2009-10
				to FY 2010-11	to FY 2010-11
<b>Full-time Positions:</b>					
PW Director/City Engineer	0.05	0.00	0.00	0.00	0.00%
Asst. City Manager	0.00	0.05	0.05	0.00	0.00%
Utilities Manager	0.25	0.25	0.25	0.00	0.00%
Utilities Engineering Manager	0.25	0.25	0.25	0.00	0.00%
Supervisor of Water Distribution	1.00	1.00	1.00	0.00	0.00%
Office Assistant II *	0.25	0.25	0.00	-0.25	-100.00%
Utility Mapping/Locate Tech. *	0.50	0.50	0.50	0.00	0.00%
System Maintenance Foreman	2.00	2.00	2.00	0.00	0.00%
Maintenance Worker II	1.00	0.00	0.00	0.00	0.00%
Maintenance Worker III	2.00	2.00	2.00	0.00	0.00%
Maintenance Worker IV	5.00	5.00	5.00	0.00	0.00%
Utility Electrician	0.25	0.25	0.25	0.00	0.00%
Water Quality Control Tech	1.00	1.00	1.00	0.00	100.00%
<b>Total</b>	<b>13.55</b>	<b>12.55</b>	<b>12.30</b>	<b>-0.25</b>	<b>-1.99%</b>
* Indicates primary department					

## **WASTEWATER COLLECTION AND REUSE DISTRIBUTION**

This program is responsible for collecting an annual average of 4.82 million gallons per day of wastewater from approximately 14,861 accounts. The system utilizes approximately 175 miles of sanitary sewers, 50 miles of wastewater force mains, 67 pumping stations, 20 miles of low-pressure sewage piping, and 1,165 pre-treatment effluent pumps. (PEP tanks).

In addition approximately 1.66 MGD of reclaimed water is reused for irrigation on the Oceanside golf course, 955 residences on the Peninsula and parks and common areas. Approximately 545,150 gallons per day of groundwater are provided for approximately 824 residences in Breakaway Trails for landscape irrigation and fire protection and 325,000 gallons per day of groundwater are distributed to approximately 307 residences in Hunter's Ridge for landscape irrigation and fire protection.

## WASTEWATER COLLECTION AND REUSE DISTRIBUTION

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Water & Wastewater	1,188,435	1,397,441	1,417,383	19,942	1.43%
<b>Total</b>	<b>1,188,435</b>	<b>1,397,441</b>	<b>1,417,383</b>	<b>19,942</b>	<b>1.43%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
Personal Services	688,644	719,090	762,778	43,688	6.08%
Operating	499,791	678,351	654,605	(23,746)	-3.50%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>1,188,435</b>	<b>1,397,441</b>	<b>1,417,383</b>	<b>19,942</b>	<b>1.43%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10 to FY 2010-11	FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
PW Director/City Engineer	0.05	0.05	0.00	-0.05	-100.00%
Asst. City Manager	0.00	0.00	0.05	0.05	0.00%
Utilities Manager	0.25	0.25	0.25	0.00	0.00%
Utilities Engineering Manager	0.25	0.25	0.25	0.00	0.00%
Office Assistant II	0.25	0.25	0.00	-0.25	-100.00%
Utility Mapping/Locate Tech	0.50	0.50	0.50	0.00	0.00%
Utilities Maintenance Foreman	1.00	1.00	0.00	-1.00	0.00%
System Mnt. Foremen	2.00	2.00	2.00	0.00	0.00%
Supervisor of Collection/Reuse	1.00	1.00	1.00	0.00	0.00%
Plant/Pump Mechanic	1.00	1.00	2.00	1.00	100.00%
Maintenance Worker II	3.00	3.00	3.00	0.00	0.00%
Maintenance Worker III	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker IV	2.00	2.00	2.00	0.00	0.00%
Utility Electrician	0.25	0.25	0.25	0.00	0.00%
<b>Total</b>	<b>12.55</b>	<b>12.55</b>	<b>12.30</b>	<b>-0.25</b>	<b>-1.99%</b>

## WATER AND WASTEWATER TRANSFERS

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10	FY 2009-10
				to FY 2010-11	to FY 2010-11
Water & Wastewater	7,616,025	7,831,765	7,541,025	(290,740)	-3.71%
<b>Total</b>	<b>7,616,025</b>	<b>7,831,765</b>	<b>7,541,025</b>	<b>(290,740)</b>	<b>-3.71%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2009-10	FY 2009-10
				to FY 2010-11	to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Debt Service	-	-	-	-	0.00%
Contributions and Transfers	7,616,025	7,831,765	7,541,025	(290,740)	-3.71%
<b>Total</b>	<b>7,616,025</b>	<b>7,831,765</b>	<b>7,541,025</b>	<b>(290,740)</b>	<b>-3.71%</b>

## WATER AND WASTEWATER VEHICLE AND EQUIPMENT REPLACEMENT FUND

This fund accounts for replacement of existing vehicles and equipment for the benefit of Water and Wastewater.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Miscellaneous	16,600	-	-	-	0.00%
Transfer	115,000	115,000	115,000	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
<b>Total</b>	<b>131,600</b>	<b>115,000</b>	<b>115,000</b>	<b>-</b>	<b>0.00%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	95,968	115,000	115,000	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	-	-	100.00%
<b>Total</b>	<b>95,968</b>	<b>115,000</b>	<b>115,000</b>	<b>-</b>	<b>0.00%</b>

## WATER AND WASTEWATER RENEWAL AND REPLACEMENT FUND

This fund accounts for replacement of existing capital assets for the benefit of Water and Wastewater.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Intergovernmental	11,279	-	-	-	100.00%
Miscellaneous	89,072	30,000	30,000	-	0.00%
Transfers	1,150,000	1,150,000	1,700,000	550,000	47.83%
Use of Retained Earnings	-	904,500	283,661	(620,839)	-68.64%
<b>Total</b>	<b>1,250,351</b>	<b>2,084,500</b>	<b>2,013,661</b>	<b>(70,839)</b>	<b>-3.40%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	198,661	198,661	0.00%
Capital	677,176	1,975,500	1,815,000	(160,500)	-8.12%
Contributions and Transfers	109,000	109,000	-	(109,000)	-100.00%
Contingency	-	-	-	-	100.00%
<b>Total</b>	<b>786,176</b>	<b>2,084,500</b>	<b>2,013,661</b>	<b>(70,839)</b>	<b>-3.40%</b>

## WATER AND WASTEWATER CONSOLIDATED DEBT SERVICE FUND

Used to account for principal and interest payments resulting from the issue of revenue bonds and debt financing.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Transfer	3,723,517	9,423,565	3,991,332	(5,432,233)	-57.65%
Total	3,723,517	9,423,565	3,991,332	(5,432,233)	-57.65%

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	3,723,517	8,844,471	3,991,332	(4,853,139)	-54.87%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	579,094	-	(579,094)	100.00%
Total	3,723,517	9,423,565	3,991,332	(5,432,233)	-57.65%

## DEBT SERVICE SUMMARY

### WATER AND SEWER REVENUE BONDS

FY Ending	Bonds Series 2000			Bonds Series 2004		
	Principal	Interest	Total	Principal	Interest	Total
2011	2,500	212	2,712	219	51	270
2012	2,605	109	2,714	225	43	268
2013	0	0	0	231	35	266
2014	0	0	0	242	27	269
2015	0	0	0	252	18	270
2016	0	0	0	261	10	271
2017	0	0	0	0	0	0
<b>Total</b>	<b>5,105</b>	<b>321</b>	<b>5,426</b>	<b>1,430</b>	<b>184</b>	<b>1,614</b>

### WATER AND SEWER REVENUE BONDS

Fiscal Year Ending	Water & Sewer Revenue Bonds Series 2006			Water & Sewer Revenue Bonds Series 2007		
	Principal	Interest	Total	Principal	Interest	Total
2011	0	333	333	0	266	266
2012	0	333	333	0	266	266
2013	1,957	333	2,290	502	266	768
2014	2,033	254	2,287	527	241	768
2015	2,113	172	2,285	553	215	768
2016	2,197	88	2,285	582	187	769
2017	0	0	0	3,166	160	3,326
<b>Total</b>	<b>8,300</b>	<b>1,513</b>	<b>9,813</b>	<b>5,330</b>	<b>1,601</b>	<b>6,931</b>

Fiscal Year Ending	Water & Sewer		
	Total		
	Principal	Interest	Total
2011	2,719	862	3,581
2012	2,830	751	3,581
2013	2,690	634	3,324
2014	2,802	522	3,324
2015	2,918	405	3,323
2016	3,040	285	3,325
2017	3,166	160	3,326
<b>Total</b>	<b>20,165</b>	<b>3,619</b>	<b>23,784</b>

Note: Schedule does not include SRF loan.

## WEST ORMOND REUSE IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of West Ormond irrigation facilities.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Intergovernmental	-	-	-	-	0.00%
Miscellaneous (Impact Fees)	2,354	10,000	10,000	-	0.00%
Use of Retained Earnings	-	-	-	-	0.00%
<b>Total</b>	<b>2,354</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>0.00%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	10,000	10,000	-	0.00%
<b>Total</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>0.00%</b>

## WATER SYSTEM IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of water facilities.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Intergovernmental	-	-	-	-	0.00%
Miscellaneous (Impact Fees)	170,749	132,000	307,000	175,000	132.58%
Transfers	-	-	-	-	0.00%
Use of Retained Earnings	-	-	78,082	78,082	0.00%
<b>Total</b>	<b>170,749</b>	<b>132,000</b>	<b>385,082</b>	<b>253,082</b>	<b>191.73%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	7,582	7,582	0.00%
Capital	19,767	-	300,000	300,000	0.00%
Contributions and Transfers	54,500	54,500	-	(54,500)	-100.00%
Contingency	-	77,500	77,500	-	0.00%
<b>Total</b>	<b>74,267</b>	<b>132,000</b>	<b>385,082</b>	<b>253,082</b>	<b>191.73%</b>

## WASTEWATER SYSTEM IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of wastewater facilities.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Intergovernmental	190,416	-	-	-	#DIV/0!
Miscellaneous (Impact Fees)	156,683	53,000	253,000	200,000	377.36%
Transfers	-	-	-	-	0.00%
Use of Retained Earnings	-	174,000	367,219	193,219	111.05%
<b>Total</b>	<b>347,099</b>	<b>227,000</b>	<b>620,219</b>	<b>393,219</b>	<b>173.22%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	20,219	20,219	0.00%
Capital	1,101,413	200,000	600,000	400,000	200.00%
Contributions and Transfers	27,000	27,000	-	(27,000)	-100.00%
Contingency	-	-	-	-	0.00%
<b>Total</b>	<b>1,128,413</b>	<b>227,000</b>	<b>620,219</b>	<b>393,219</b>	<b>173.22%</b>

## WATER SYSTEM IMPROVEMENTS

This fund accounts for expenditures associated with the expansion of the water treatment plant and water system improvements.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Intergovernmental	21,950	-	-	-	0.00%
Miscellaneous	12,782	3,350,000	-	(3,350,000)	0.00%
Transfers	-	-	-	-	0.00%
Use of Fund Balance	-	720,000	-	(720,000)	-100.00%
<b>Total</b>	<b>34,732</b>	<b>4,070,000</b>	<b>-</b>	<b>(4,070,000)</b>	<b>-100.00%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	798,876	4,070,000	-	(4,070,000)	-100.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	-	-	100.00%
<b>Total</b>	<b>798,876</b>	<b>4,070,000</b>	<b>-</b>	<b>(4,070,000)</b>	<b>-100.00%</b>

## WASTEWATER SYSTEM IMPROVEMENTS

This fund accounts for expenditures associated with the expansion of the wastewater treatment plant and wastewater system improvements.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Miscellaneous	47,223	-	-	-	0.00%
Bond Proceeds	4,433,466	24,555,000	-	(24,555,000)	-100.00%
Transfer	-	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
<b>Total</b>	<b>4,480,689</b>	<b>24,555,000</b>	<b>-</b>	<b>(24,555,000)</b>	<b>-100.00%</b>

#### **Expenditures:**

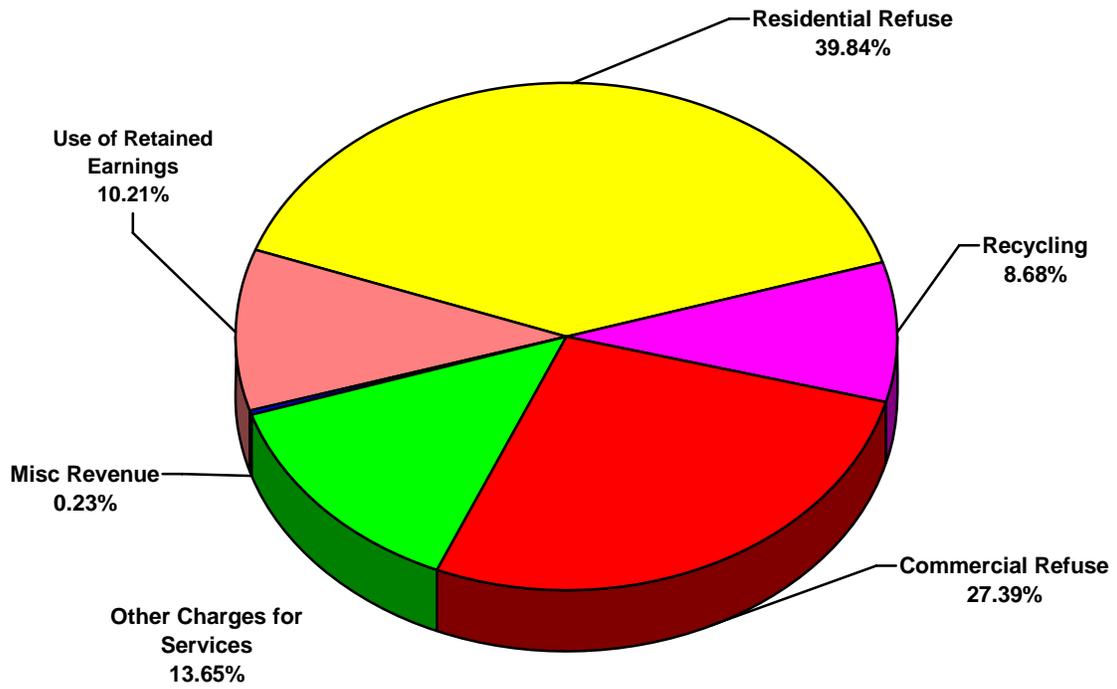
	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	4,902,776	24,555,000	-	(24,555,000)	-100.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>4,902,776</b>	<b>24,555,000</b>	<b>-</b>	<b>(24,555,000)</b>	<b>-100.00%</b>

## SOLID WASTE FUND SUMMARY

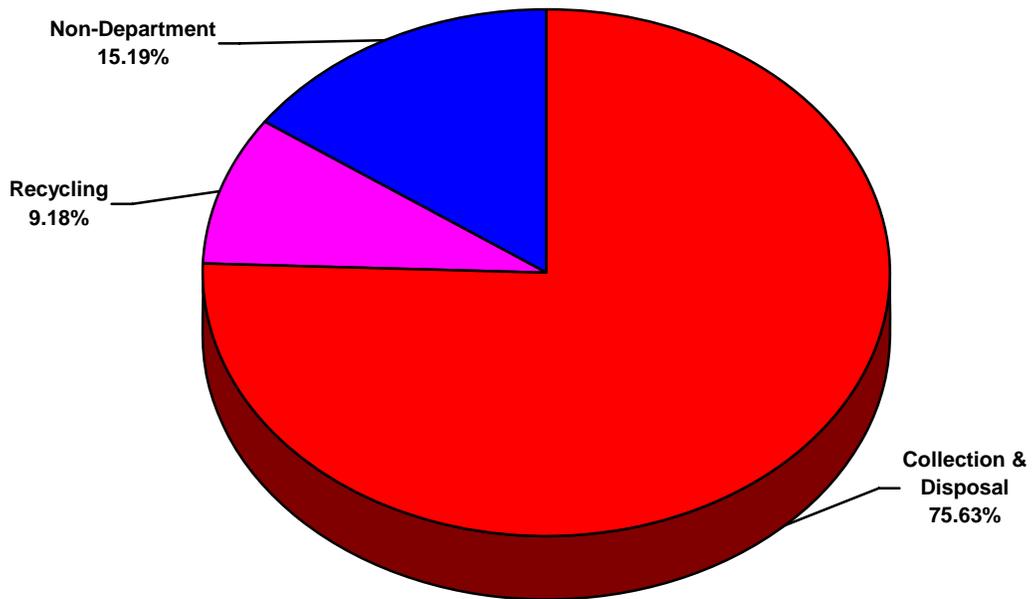
Description	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Revenues</b>					
Intergovernmental	44,729	-	-	-	0.00%
Residential Refuse	2,423,383	2,653,500	2,640,000	(13,500)	-0.51%
Recycling	524,753	570,263	575,000	4,737	0.83%
Commercial Refuse	1,700,929	1,883,000	1,815,000	(68,000)	-3.61%
Other Charges for Services	838,311	892,415	905,055	12,640	1.42%
Misc. Revenue	22,835	37,200	15,200	(22,000)	-59.14%
Transfers In	-	-	-	-	0.00%
Use of Retained Earnings	-	242,831	676,600	433,769	178.63%
<b>Total Net Revenues</b>	<b>5,554,940</b>	<b>6,279,209</b>	<b>6,626,855</b>	<b>347,646</b>	<b>5.54%</b>

<b>Expenditures</b>					
Collection & Disposal	4,134,337	4,667,425	5,011,712	344,287	7.38%
Recycling	554,879	605,853	608,347	2,494	0.41%
Non-Departmental	933,024	1,005,931	1,006,796	865	0.09%
<b>Total Net Expenditures</b>	<b>5,622,240</b>	<b>6,279,209</b>	<b>6,626,855</b>	<b>347,646</b>	<b>5.54%</b>

# SOLID WASTE FUND REVENUES



# SOLID WASTE FUND EXPENDITURES



## **SOLID WASTE COLLECTION AND DISPOSAL**

Through an exclusive franchise with a private contractor, the Collection and Disposal program provides for curbside collection of Class I residential solid waste twice per week and yard once per week. The contractor also collects solid waste from all commercial businesses a minimum of three (3) days per week to a maximum of six (6) days per week.

The contractor disposes of all Class I solid waste at the Volusia County solid waste facility at a current disposal rate of \$34 per ton. Residential customers pay a monthly fee of \$11.75 to cover the costs of collection and disposal. Commercial customers are presently charged \$4.65 per cubic yard of solid waste disposed in two, four, six and eight cubic yard containers.

Approximately 27,462 tons of solid waste consisting of residential (14,693 tons) and commercial (12,769 tons) is collected annually (excludes 8,304 tons of yard waste).

## SOLID WASTE COLLECTION AND DISPOSAL

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Solid Waste	4,134,337	4,667,425	5,011,712	344,287	7.38%
<b>Total</b>	<b>4,134,337</b>	<b>4,667,425</b>	<b>5,011,712</b>	<b>344,287</b>	<b>7.38%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personnel Services	136,364	110,467	119,021	8,554	7.74%
Operating	3,997,973	4,556,958	4,437,691	(119,267)	-2.62%
Capital	-	-	455,000	455,000	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>4,134,337</b>	<b>4,667,425</b>	<b>5,011,712</b>	<b>344,287</b>	<b>7.38%</b>

### **Staffing Summary:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Full-time Positions:</b>					
Environmental System Mgr. *	0.40	0.40	0.40	0.00	0.00%
Office Manager *	0.25	0.25	0.25	0.00	0.00%
Maintenance Worker III	1.00	1.00	1.00	0.00	0.00%
<b>Total</b>	<b>1.65</b>	<b>1.65</b>	<b>1.65</b>	<b>0.00</b>	<b>0.00%</b>

\* Indicates primary department

## **SOLID WASTE RECYCLING**

The Recycling program provides curbside collection of fourteen (14) different recyclable products for all residential customers on a once per week basis through a private contractor. The program was initiated on a citywide basis on July 1, 1991 in order to meet the requirements of the 1988 Solid Waste Management Act, which requires cities and counties in the State of Florida to reduce the amount of solid waste disposed at landfills by 30%. Approximately 3,513 tons of recyclable materials are collected annually.

In addition, the program provides educational classes and materials through publications, trade shows and in-school presentations.

## SOLID WASTE RECYCLING

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Solid Waste	554,879	605,853	608,347	2,494	0.41%
<b>Total</b>	<b>554,879</b>	<b>605,853</b>	<b>608,347</b>	<b>2,494</b>	<b>0.41%</b>

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	31,192	23,188	24,872	1,684	7.26%
Operating	523,687	582,665	583,475	810	0.14%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>554,879</b>	<b>605,853</b>	<b>608,347</b>	<b>2,494</b>	<b>0.41%</b>

### **Staffing Summary:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b><u>Full-time Positions:</u></b>					
Environmental System Mgr.	0.10	0.10	0.10	0.00	0.00%
Office Manager	0.25	0.25	0.25	0.00	0.00%
Office Assistant III	0.00	0.00	0.00	0.00	0.00%
<b>Total</b>	<b>0.35</b>	<b>0.35</b>	<b>0.35</b>	<b>0.00</b>	<b>0.00%</b>

## SOLID WASTE TRANSFERS

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Solid Waste	933,024	1,005,931	1,006,796	865	0.09%
Total	933,024	1,005,931	1,006,796	865	0.09%

#### Expenditures:

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Debt Service	29,624	30,018	-	(30,018)	-100.00%
Contributions and Transfers	903,400	975,913	1,006,796	30,883	3.16%
Contingency	-	-	-	-	100.00%
Total	933,024	1,005,931	1,006,796	865	0.09%



## WORKERS COMPENSATION FUND

This fund is used to account for expenditures associated with providing workers compensation coverage to employees.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Internal Service Charges	550,668	541,338	743,668	202,330	37.38%
Miscellaneous	3,356	-	-	-	0.00%
Total	554,024	541,338	743,668	202,330	37.38%

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	552,543	492,720	695,000	202,280	41.05%
Capital	-	-	-	-	0.00%
Contributions and Transfers	48,668	48,668	48,668	-	0.00%
Total	601,211	541,388	743,668	202,280	37.36%

## GENERAL LIABILITY INSURANCE FUND

This fund is used to account for expenditures associated with providing general liability coverage to employees.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Internal Service Charges	566,172	660,883	616,853	(44,030)	-6.66%
Miscellaneous	44,535	20,000	20,000	-	0.00%
Total	610,707	680,883	636,853	(44,030)	-6.47%

#### **Expenditures:**

	Actual FY 2008-09	Budget FY 2009-10	Budget FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Personal Services	-	-	-	-	0.00%
Operating	714,991	643,030	599,000	(44,030)	-6.85%
Capital	-	-	-	-	0.00%
Contributions and Transfers	37,853	37,853	37,853	-	0.00%
Total	752,844	680,883	636,853	(44,030)	-6.47%

# **DEPARTMENTAL GOALS, PERFORMANCE MEASURES AND ACCOMPLISHMENTS**

## UTILITY BILLING AND CUSTOMER SERVICE

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### **Goals:**

- Maintain generation of 90% of all utility bills within forty-eight hours of the meter read date.
- Maintain the active participation rate for bank drafting utility account payments at 20% of the customer base.
- Increase the active participation rate for customers using the Internet account charge and consumption inquiry.
- Increase the active participation rate for customers paying by Internet credit card method.
- Complete 98% of utility work orders within three business days of request.
- Continue working with the utilities distribution program staff replacing commercial meters with radio read meters.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b><u>Workload:</u></b>					
Number of utility bills	269,196	270,000	270,000	-	0.00%
Customers participating in bank drafting	3,781	3,800	3,900	100	2.63%
Number of work orders - initial reads	3,797	3,800	3,800	-	0.00%
Number of work orders - final reads	4,031	4,200	4,200	-	0.00%
Number of work orders - re-reads	1,639	1,600	1,600	-	0.00%
Number of work orders - delinquent cut-offs & restores	3,895	4,200	4,200	-	0.00%
<b><u>Efficiency/Effectiveness:</u></b>					
% customers using bank draft payment	20%	20%	20%	-	0.00%

### **Accomplishments:**

- Maintained generation of 90% of all utility bills within forty-eight hours of the meter read date.
- Maintained the active participation rate for bank drafting utility account payments.
- Maintained the active participation rate for customers using the Internet account charge and consumption inquiry at 12% of the customer base.
- Completed 98% of utility work orders within three business days of request.

## WATER PRODUCTION

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### Goals:

- Maintain compliant and reliable water production activities meeting customer use demands and regulatory standards. Current production is approximately 5.2 Million Gallons per Day (MGD) for most recent 12 month period. Maintain accurate records and submit regulatory reports on schedule. Revise and improve current distribution system monitoring and sampling program to promote better understanding of system operating conditions.
- Provide thorough response to all requests for additional information for recent year submittal of SJRWMD Consumptive Use Permit (CUP) 5 Year Compliance Report. Enhance operations record keeping activities in accordance with current FDEP and CUP requirements.
- Continue dialogue with FDEP and Volusia County Health Department for obtaining 4 log Removal Disinfection Certification Status for 12 MGD Water Treatment Facility in accordance with requirements promulgated by recent Groundwater Rule modifications.
- Continue to perform Corrosion Control Study in distribution system for lead and copper parameters in accordance with EPA and FDEP requirements. Continue associated corrosion inhibitor selection study for determining most effective product for corrosion protection of water distribution system and minimizing customer water quality complaints.
- Enhance record keeping and tracking practices for water loss prevention and audit purposes. Continue to assess in-plant and distribution system operations for identifying all sources of finished water use. Maintain accurate database for recording water distribution system flushing, leak detection, main break and fire hydrant flushing activities for quantifying intermittent water use.
- Promptly and efficiently address recommendations made during periodic Volusia County Health Department (FDEP) inspections.
- Continue plant improvements related to both LPRO and lime softening treatment trains to include lime dust arrestor and aerator equipment repairs to increase reliability of overall plant operations.
- Continue improvements for SCADA/ RTU systems for in-plant and remote wellfields and storage tanks and booster pumping stations, increase number of remote distribution system pressure points.

## **WATER PRODUCTION**

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### **Accomplishments:**

- Prepared in-house computations, plant schematics and chemical analyzer equipment specifications and permit application submittal to obtain 4 log Removal Disinfection Certification Status for 12 MGD Water Treatment Facility in accordance with FDEP/ Volusia County Health Department requirements. Currently awaiting FDOH acceptance notice. Once acceptance issued, facility will realize benefits of disinfection status by offsetting additional sampling, monitoring and public notice concerns promulgated by recent Groundwater Rule modifications.
- Completed initial submittal of SJRWMD 5 Year Compliance Report per Consumptive Use Permit (CUP) requirements.
- Completed 2009 Annual Water Quality “Consumer Confidence” Report. Performed Stage 1 Disinfectant By-Product, Initial Distribution System Evaluation and Lead & Copper water quality compliance monitoring and testing with results indicating no violations or action levels exceeded.
- Completed well pump/ motor rehabilitation for two water supply wells and assisted construction completion and placed into operation two new wells at Division Wellfield. Reviewed plans for current construction activities associated with three new Rima Ridge well sites.
- Completed Standish Tank and Control Building Repairs. Project provides repair of current ground storage tank and general housekeeping and minor building improvements to the pump building at this location. Tank repairs were performed by Crom Corporation, the original tank manufacturer. Miscellaneous control building repairs and upgrades performed by Utilities Maintenance Division staff.
- Completed High Service Pump Variable Frequency Drive Installation Project for 3 each 125 horsepower pump–motor systems enabling higher water pressures to be delivered from water plant. Increase in pumping reliability and programming efficiency for meeting various system demands scenarios was also realized by project.
- Completed aerator engineering report for assessing most efficient repair option. Replaced High Service Pumps #2 and #6.
- Completed preparation of bid specifications for 2010-11 annual collective bid being advertised by the City of Palm Coast.

## **WASTEWATER TREATMENT**

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### **Goals:**

- Maintain wastewater treatment operations to meet all permit conditions at most recent annual period daily average of 4.3 MGD and peak day flow of 9.0 MGD. Monitor plant discharge and perform quality control testing to ensure compliance with FDEP and EPA parameters to include incorporation of mixing zone study-consent order agreement findings with FDEP permit and water plant LPRO concentrate inflow characteristics. Maintain reliable WWTP operations during Phase 1 Rehabilitation Construction Project activities nearing completion.
- Provide continued support to Engineering Division during design review phase of WWTP Expansion/ Phase-2 Rehabilitation Project. Maintain reliable WWTP operations during Phase 2 Rehabilitation-Expansion Phase Construction Project activities anticipated to begin in early Fall 2010.
- Accurately monitor and report operation parameters in accordance with recently received 5 Year FDEP Operating Permit for existing 6 MGD plant and Construction Permit for 8 MGD Plant Expansion.
- Continue to encourage expansion of reuse disposal opportunities to further reduce surface water discharge and to promote conservation of potable and raw water sources used for irrigation. Provide in-house support as needed by engineering for continued forward movement of Airport Road FM and Reuse Main Conversion Project.
- Prepare a Plan of Study and perform a Local Limits Evaluation for Industrial Pretreatment Program in accordance with FDEP requirements. Complete the Annual Capacity Analysis and Annual Reuse Reports.

### **Accomplishments:**

- Completed the Annual Capacity Analysis and Annual Reuse Reports.
- Completed the Enforcement Response Plan for Industrial Pretreatment Program and Updates to Sewer Use Ordinance. Complete Plan of Study and Local Limits Evaluation for Industrial Pretreatment Program.
- Received issuance from FDEP of operation permit (6 MGD) with Phase 2 Rehab/ Expansion Project Construction Permit to 8 MGD included. Also included in newly issued operation permit was recently completed mixing zone study findings and resolution of consent order.
- Maintained effluent and reuse water quality discharge standards while receiving LPRO concentrate flow from water plant.
- Completed sodium hypochlorite/ sodium bisulfate storage building.
- Completed retrofit project for wet weather by-pass of WWTP to enhance reliability and offer additional capacity for discharge to river during inclement weather events.

## **WATER DISTRIBUTION**

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### **Goals:**

- Maintain reliable water distribution system operations for meeting customers use and quality demands.
- Continue to search for sources of unaccounted for water with emphasis on leak detection program, frequent large meter testing and maintenance of accurate flushing record database to detect all usage throughout City's distribution system. Perform leak detection with in-house personnel for 5 of 40 distribution system grid areas annually.
- Ensure main breaks and service interruptions are repaired in a timely manner and noticed in accordance with pertinent Health Department Regulations.
- Test and inspect all City owned backflow preventers on an annual basis.
- Complete 100% of all service work orders prepared for fire hydrants as identified by Utilities and Fire Department inspections.
- Continue 2<sup>nd</sup> year of three-year implementation of updating and enhancing the City's Cross Connection Control Program as requested by VCHD. Ongoing activities include maintenance of backflow device database and hazard surveys performed for all commercial user accounts.
- Modify for efficiencies and continue to improve current distribution system monitoring, sampling and flushing programs to promote better understanding of system operating conditions and improve water quality.
- Assist contractor with customer notification and outage schedules to support fire hydrant replacement project. Approximately thirty non-standard configuration hydrants are scheduled for replacement annually. Where warranted, in line valves will be added to offer additional reliability and minimization of customer outage during future isolation activities.

### **Accomplishments:**

- Inspected and repaired when warranted all city owned backflow devices.
- Installed new or exchanged approximately 200 meters.
- Exercised and maintained water distribution main valves in approximately 6 grid areas.
- Serviced approximately 265 County fire hydrants and all City fire hydrants where work orders were prepared.
- Responded to and performed repairs on approximately 20 main breaks and 100 service laterals and prepared the necessary Precautionary Boil Water Notices. Large amount of main and service breaks during record cold weather in early January.
- Supported large water plant piping modifications and valve installation in support of high service pump VFD Project.
- Tested and repaired 100% of all meters within City sized 3" and larger.

## WATER DISTRIBUTION

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- Upgraded water distribution system (main, hydrant and valves) at following locations: Ormond Parkway 6" main relocation to support contractor performed work associated with storm drainage repairs; Roberta Road 8" - 2" mains and Briggs Drive 6" main relocation to support Volusia County drainage improvement projects; Oleander Drive 2" main and service installations; and disconnected out of service valve vault from vacated tank site between Bonnie View Drive and A1A.
- US 1- SR40 Water Main Relocation Project: Prepared design plans, coordinated main isolation events and outage notices and re-installed all water service connections to support future intersection widening project by FDOT.
- Installed 4 new automatic flushing devices at strategic locations within water distribution system to improve water quality and flushing efficiency.

## **WASTEWATER COLLECTION AND REUSE DISTRIBUTION**

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### **Goals:**

- Maintain reliable wastewater collection system (gravity and force main) and reuse storage and distribution operations for customers.
- Clean and televise approximately 25,000 feet of gravity sewer main.
- Prioritize and correct known defects or deteriorated portions of sewer mains to ensure the integrity of the system and reduce inflow and infiltration.
- Implement improvements to the recently upgraded lift station SCADA system to promote reliability and efficiency.
- Rehabilitation of 50 PEP Systems in Hunter's Ridge and Breakaway Trails Areas.
- Perform repairs to major Inflow/ Infiltration contributors identified in the recently completed smoke test study for 6M Sewer Service Area.
- Support Wastewater Plant Upgrade Projects as necessary.

### **Accomplishments:**

- Successfully operated the new 4 MGD Reuse Storage and Pumping Facility Project for annual period delivering reuse product to over 1100 residential and 2 golf course customers.
- Completed rehabilitation of 50 PEP System units in Hunter's Ridge and Breakaway Trails areas and installation of new PEP System-force main at Sports Complex Soccer Field House to replace aged septic tank system.
- Completed monthly and annual scheduled preventative maintenance service calls for 85 sewage lift stations throughout the collection system.
- Completed repairs to all known sewer main breaks and sewer service lateral trouble calls.
- Completed approximately 12 pump/ motor replacements and repaired approximately 30 pump/ motors at various lift stations throughout the collection system.
- Completed pump bases, riser piping and valve rehabilitation of three large lift stations and coordinated bypass pumping activities with contracted support services.
- Performed root control on pertinent service lateral locations. Prepared bid specifications and awarded annual main line root control services contract.
- Supported all facets of contractor lift station and force main by-pass activities associated with the 2008 Lift Station and Wastewater Treatment Plant Phase 1 Rehabilitation Projects.
- Prepared design plans and specifications for procurement of bids and completed construction activities for Airport Road Force Main & Water Main Relocation and Wilmette Avenue Force Main Replacement Projects.

## **SOLID WASTE COLLECTION AND DISPOSAL**

### **Goals:**

#### *Collection and Disposal:*

- Complete 98% of daily residential and commercial collections no later than 7:00 p.m. each day.
- Achieve an on-time daily collection rate of at least 90% (collections time variance of no more than four (4) hours from original time).

#### *Recycling:*

- Achieve a monthly participation rate for residential customers of 80%.
- Divert a total of 32% from all solid waste (includes C/D, yard waste tires, etc.) generated within the City from being disposed at the Class I portion of the Volusia County Landfill (includes commercial recycling).
- Maintain the amount of recyclables collected per residential unit at an average of eight (8.2) pounds.

### **Performance Measures:**

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
<b>Workload:</b>					
Residential collections	16,349	16,355	16,375	26	0.16%
Commercial collections	508	498	500	(8)	-1.57%
Recycling customers	16,599	16,603	16,623	24	0.14%
Miles of street sweeping	5,305	5,405	5,410	105	1.98%
<b>Efficiency/Effectiveness:</b>					
Inquiries-Residential collections	1,467	1,288	1,250	(217)	-14.79%
Inquiries-Commercial collections	126	117	115	(11)	-8.73%

### **Accomplishments:**

#### *Collection and Disposal*

- Completed 100% of solid waste collections on time (residential/commercial)
- Achieved a 100% on-time daily collection rate.
- Received compliments for excellence in service provided
- Completed re-routing of all solid waste, yard waste and recycling customers within the City.

#### *Recycling:*

- Achieved a monthly participation rate of 90%.
- Achieved a diversion rate of 31.76%
- Maintained 14 recyclable items collected curbside.
- Maintained a 100% compliance with daily recycling bin delivery.
- Maintained an average 8.97 pounds per household of recyclables collected curbside.
- Successfully promoted recycling programs to the community.

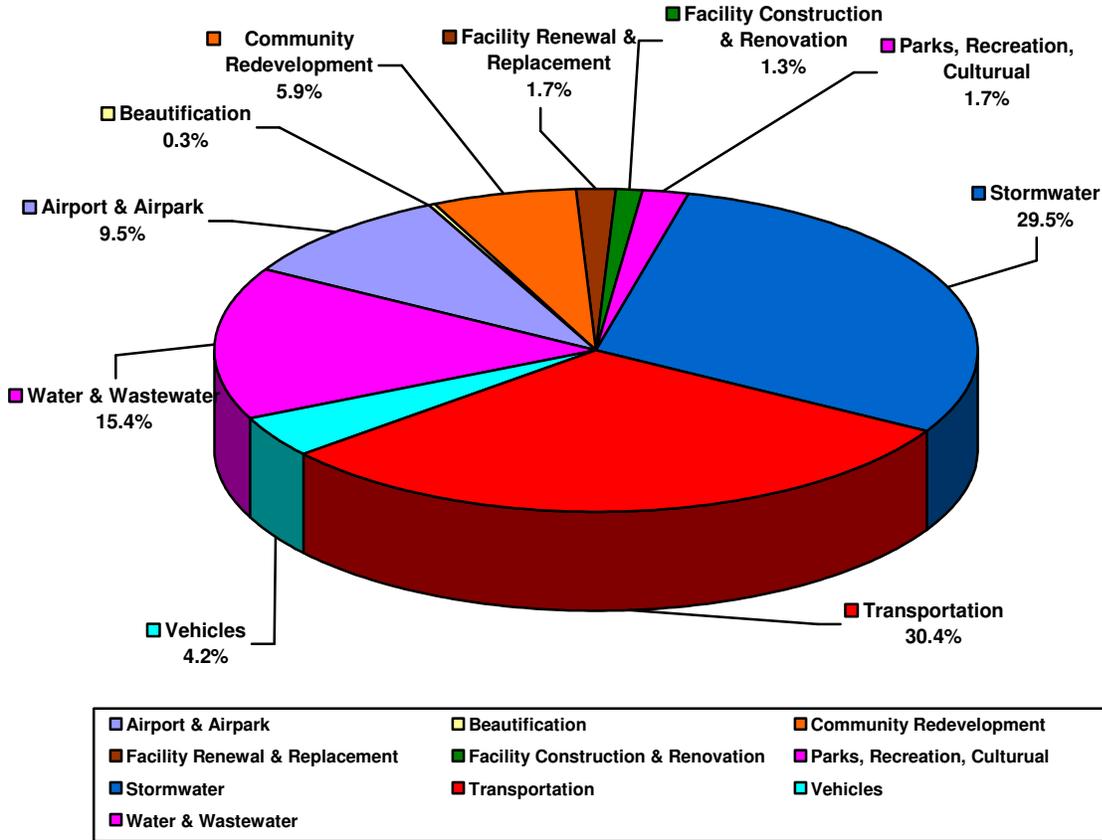
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## CAPITAL IMPROVEMENTS

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## CIP EXPENDITURES BY CATEGORY



Category	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	Total
Airport & Airpark	1,703,555	1,705,000	-	150,000	833,000	4,391,555
Beautification	60,000	60,000	60,000	50,000	-	230,000
Community Redevelopment	1,060,000	1,575,000	1,370,000	1,175,000	1,075,000	6,255,000
Facility Renewal & Replacement	310,000	293,200	292,500	328,150	324,550	1,548,400
Facility Construction & Renovation	230,000	-	-	-	-	230,000
Parks, Recreation, Cultural	310,000	310,000	322,000	450,000	140,000	1,532,000
Stormwater	5,300,000	3,575,000	6,650,000	250,000	250,000	16,025,000
Technology	-	-	130,000	-	-	130,000
Transportation	5,463,800	970,000	600,000	600,000	600,000	8,233,800
Vehicles	748,083	557,000	760,000	400,000	400,000	2,865,083
Water & Wastewater	2,766,517	2,178,517	3,383,517	1,980,517	790,517	11,099,585
<b>Total</b>	<b>17,951,955</b>	<b>11,223,717</b>	<b>13,568,017</b>	<b>5,383,667</b>	<b>4,413,067</b>	<b>52,540,423</b>

## Projects by Fund

	2010-11	2011-12	2012-13	2013-14	2014-15	Total 2010-11 to 2014-15
<b>104-TIF</b>						
<b>EXPENDITURE</b>						
Downtown: Fire Hydrant/Water Improve	25,000	15,000	10,000	15,000	15,000	80,000
Downtown: Granada Medians	50,000	0	300,000	0	0	350,000
Downtown: Land Acquisitions/Redevelo	200,000	0	0	0	0	200,000
Downtown: Maintenance & Rehabilitatio	200,000	200,000	100,000	200,000	200,000	900,000
Downtown: Property Improvement Assis	300,000	200,000	100,000	300,000	300,000	1,200,000
Downtown: Public Art	10,000	10,000	10,000	10,000	10,000	50,000
Downtown: Sidestreet Lighting Conversi	50,000	50,000	50,000	50,000	50,000	250,000
Downtown: Stormwater Improvements	0	500,000	300,000	600,000	500,000	1,900,000
Downtown: Thompson Creek, Phase II	25,000	0	0	0	0	25,000
Downtown: Underground Utilities	125,000	600,000	500,000	0	0	1,225,000
Downtown: US1 and SR40 Intersection	75,000	0	0	0	0	75,000
<b>TOTAL EXPENDITURE</b>	<b>1,060,000</b>	<b>1,575,000</b>	<b>1,370,000</b>	<b>1,175,000</b>	<b>1,075,000</b>	<b>6,255,000</b>
<b>FUNDING</b>						
Property Taxes-TIF	1,060,000	1,575,000	1,370,000	1,175,000	1,075,000	6,255,000
<b>TOTAL FUNDING</b>	<b>1,060,000</b>	<b>1,575,000</b>	<b>1,370,000</b>	<b>1,175,000</b>	<b>1,075,000</b>	<b>6,255,000</b>
<b>107-Stormwater</b>						
<b>EXPENDITURE</b>						
Central Park Area Phase I Improvement	1,095,000	2,130,000	0	0	0	3,225,000
Central Park Area Phase II Improvemen	900,000	700,000	6,400,000	0	0	8,000,000
Corrugated Metal Pipe Rehabilitation	250,000	250,000	250,000	250,000	250,000	1,250,000
Stormwater Infrastructure	3,055,000	495,000	0	0	0	3,550,000
<b>TOTAL EXPENDITURE</b>	<b>5,300,000</b>	<b>3,575,000</b>	<b>6,650,000</b>	<b>250,000</b>	<b>250,000</b>	<b>16,025,000</b>
<b>FUNDING</b>						
Bond Proceeds-Stormwater	3,055,000	995,000	1,600,000	0	0	5,650,000
Grant-FEMA (pending approval)	675,000	525,000	4,800,000	0	0	6,000,000
Grant-FEMA HMA (pending appro	150,000	0	0	0	0	150,000
Grant-FEMA HMGP(pending appr	340,000	1,500,000	0	0	0	1,840,000
Special Assessment	460,000	130,000	0	0	0	590,000
Stormwater Fees	620,000	425,000	250,000	250,000	250,000	1,795,000
<b>TOTAL FUNDING</b>	<b>5,300,000</b>	<b>3,575,000</b>	<b>6,650,000</b>	<b>250,000</b>	<b>250,000</b>	<b>16,025,000</b>

	2010-11	2011-12	2012-13	2013-14	2014-15	Total 2010-11 to 2014-15
<b><u>108-Airport</u></b>						
<b>EXPENDITURE</b>						
Precision Approach Path Indicators	93,000	0	0	0	0	93,000
Stormwater Master Plan	0	0	0	0	83,000	83,000
Taxiway A Design and Construction	1,400,000	0	0	0	0	1,400,000
Taxiway Charlie Design and Constructio	210,555	0	0	0	0	210,555
Taxiway D Relocation	0	0	0	150,000	750,000	900,000
<b>TOTAL EXPENDITURE</b>	<b>1,703,555</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>833,000</b>	<b>2,686,555</b>
<b>FUNDING</b>						
Airport Fund	37,250	0	0	3,750	35,350	76,350
Developer Contribution	42,111	0	0	0	0	42,111
FAA	1,418,500	0	0	142,500	712,500	2,273,500
FDOT	205,694	0	0	3,750	85,150	294,594
<b>TOTAL FUNDING</b>	<b>1,703,555</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>833,000</b>	<b>2,686,555</b>
<b><u>110-Economic Development</u></b>						
<b>EXPENDITURE</b>						
Business Park Way - Phase II	0	1,705,000	0	0	0	1,705,000
<b>TOTAL EXPENDITURE</b>	<b>0</b>	<b>1,705,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,705,000</b>
<b>FUNDING</b>						
Land Sales or Grants	0	1,705,000	0	0	0	1,705,000
<b>TOTAL FUNDING</b>	<b>0</b>	<b>1,705,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,705,000</b>
<b><u>116-Grant Fund</u></b>						
<b>EXPENDITURE</b>						
Beach Ramp Beautification	50,000	50,000	50,000	50,000	0	200,000
CDBG Sidewalk Improvements	30,000	0	0	0	0	30,000
CDBG Watermain Improvements	51,517	100,517	100,517	100,517	100,517	453,585
<b>TOTAL EXPENDITURE</b>	<b>131,517</b>	<b>150,517</b>	<b>150,517</b>	<b>150,517</b>	<b>100,517</b>	<b>683,585</b>
<b>FUNDING</b>						
CDBG	81,517	100,517	100,517	100,517	100,517	483,585
Property Taxes-General CIP	30,000	30,000	30,000	30,000	0	120,000
Volusia County Beautification Gra	20,000	20,000	20,000	20,000	0	80,000
<b>TOTAL FUNDING</b>	<b>131,517</b>	<b>150,517</b>	<b>150,517</b>	<b>150,517</b>	<b>100,517</b>	<b>683,585</b>

	2010-11	2011-12	2012-13	2013-14	2014-15	Total 2010-11 to 2014-15
<b><u>117-Facilities Renewal and Replacement</u></b>						
<b>EXPENDITURE</b>						
Ames Park	50,000	15,000	0	3,000	5,000	73,000
Art Museum/Memorial Gardens	4,000	12,000	8,500	34,000	0	58,500
Birthplace of Speed Park	0	0	3,000	1,500	5,000	9,500
Cassen Park	14,000	0	0	15,500	5,000	34,500
Central Park I	4,000	0	25,000	0	41,000	70,000
Central Park II	14,000	0	0	2,500	10,700	27,200
Central Park III	0	5,000	0	0	0	5,000
Central Park IV	0	0	0	0	18,800	18,800
City Hall	34,000	20,000	35,000	0	10,000	99,000
Fire Station 91	9,000	0	3,000	20,000	0	32,000
Fire Station 92	0	15,000	0	38,000	0	53,000
Fire Station 93	15,000	5,000	0	10,000	0	30,000
Fire Station 94	0	0	33,000	15,000	0	48,000
Fleet Complex	0	10,000	0	30,000	0	40,000
Fortunato Park	15,500	31,500	5,500	0	3,750	56,250
MacDonald House	0	0	0	11,000	0	11,000
New Britain Parking Lot	0	0	0	0	0	0
Nova Community Park	8,700	11,000	9,500	8,000	32,000	69,200
Ormond Beach Sports Complex	20,400	8,300	53,300	37,150	88,300	207,450
Ormond Shores Park	3,000	3,000	0	0	0	6,000
Osceola Elementary School	0	40,000	0	0	37,500	77,500
PAL House	2,000	0	0	0	0	2,000
Performing Art Center	29,400	58,200	34,700	0	0	122,300
Police Department	0	0	20,000	14,000	0	34,000
Public Works Complex	5,000	5,000	0	38,000	0	48,000
Riverbend Nature Park	25,000	4,000	20,000	6,000	0	55,000
Riverbridge Gardens	4,000	5,000	3,000	8,500	0	20,500
Riviera Park	48,000	18,000	4,000	0	0	70,000
Sanchez Park	5,000	7,500	0	0	34,200	46,700
Senior Center	0	0	30,000	16,000	11,500	57,500
SONC Park	0	19,700	5,000	15,000	13,800	53,500
The Casements/Rockefeller Gardens	0	0	0	5,000	8,000	13,000
<b>TOTAL EXPENDITURE</b>	<b>310,000</b>	<b>293,200</b>	<b>292,500</b>	<b>328,150</b>	<b>324,550</b>	<b>1,548,400</b>
<b>FUNDING</b>						
Property Taxes-R&R	310,000	293,200	292,500	328,150	324,550	1,548,400
<b>TOTAL FUNDING</b>	<b>310,000</b>	<b>293,200</b>	<b>292,500</b>	<b>328,150</b>	<b>324,550</b>	<b>1,548,400</b>

	2010-11	2011-12	2012-13	2013-14	2014-15	Total 2010-11 to 2014-15
<b><u>301-General Improvement Fund</u></b>						
<b>EXPENDITURE</b>						
Central Park Paving	125,000	0	0	0	0	125,000
City Welcome Signs	10,000	10,000	10,000	0	0	30,000
Fiber Optic Network Infrastructure	0	0	130,000	0	0	130,000
Magic Forest Playground Refurbishing	80,000	0	0	0	0	80,000
Nova Community Park Paving	0	0	0	0	140,000	140,000
Nova Community Park Racquetball Cou	0	250,000	0	0	0	250,000
Nova Community Park Renovations	0	60,000	322,000	0	0	382,000
Nova Community Skate Park Rebuild	0	0	0	450,000	0	450,000
OBSC Improvements	105,000	0	0	0	0	105,000
<b>TOTAL EXPENDITURE</b>	<b>320,000</b>	<b>320,000</b>	<b>462,000</b>	<b>450,000</b>	<b>140,000</b>	<b>1,692,000</b>
<b>FUNDING</b>						
FRDAP (pending approval)	0	0	135,000	200,000	0	335,000
Fund Raising	40,000	0	0	0	0	40,000
Property Taxes-General CIP	280,000	320,000	327,000	250,000	140,000	1,317,000
<b>TOTAL FUNDING</b>	<b>320,000</b>	<b>320,000</b>	<b>462,000</b>	<b>450,000</b>	<b>140,000</b>	<b>1,692,000</b>

**302-General Vehicle Replacement Fund**

<b>EXPENDITURE</b>						
Emergency Generator Replacement	45,083	0	0	0	0	45,083
Vehicle Replacement-General	382,000	527,000	660,000	300,000	300,000	2,169,000
<b>TOTAL EXPENDITURE</b>	<b>427,083</b>	<b>527,000</b>	<b>660,000</b>	<b>300,000</b>	<b>300,000</b>	<b>2,214,083</b>
<b>FUNDING</b>						
General Vehicle Repl. Fund	427,083	527,000	660,000	300,000	300,000	2,214,083
<b>TOTAL FUNDING</b>	<b>427,083</b>	<b>527,000</b>	<b>660,000</b>	<b>300,000</b>	<b>300,000</b>	<b>2,214,083</b>

	2010-11	2011-12	2012-13	2013-14	2014-15	Total 2010-11 to 2014-15
<b><u>308-Transportation</u></b>						
<b>EXPENDITURE</b>						
Audible Pedestrian Signals - Nova Roa	20,000	95,000	0	0	0	115,000
Collector Road Upgrades	3,860,000	0	0	0	0	3,860,000
Railroad Crossing	50,000	50,000	50,000	50,000	50,000	250,000
Road Resurfacing	700,000	725,000	450,000	450,000	450,000	2,775,000
Street Light Maintenance	0	20,000	20,000	20,000	20,000	80,000
Tomoka State Park Sidewalk	473,800	0	0	0	0	473,800
Traffic Signal Interconnect on Granada	250,000	0	0	0	0	250,000
Traffic Signal Maintenance	80,000	80,000	80,000	80,000	80,000	400,000
<b>TOTAL EXPENDITURE</b>	<b>5,433,800</b>	<b>970,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>8,203,800</b>
<b>FUNDING</b>						
Bond Proceeds-Transportation	3,860,000	0	0	0	0	3,860,000
City in-kind Services	94,760	0	0	0	0	94,760
ECHO	0	0	0	0	0	0
FDOT	379,040	0	0	0	0	379,040
Local Option Gas Tax	550,000	550,000	500,000	500,000	500,000	2,600,000
MPO	187,000	86,250	0	0	0	273,250
Property Taxes-Transportation	363,000	333,750	100,000	100,000	100,000	996,750
<b>TOTAL FUNDING</b>	<b>5,433,800</b>	<b>970,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>8,203,800</b>
<b><u>408-Water and Wastewater Vehicle Repl.</u></b>						
<b>EXPENDITURE</b>						
Vehicle Replacement-Water & Wastew	96,000	30,000	100,000	100,000	100,000	426,000
<b>TOTAL EXPENDITURE</b>	<b>96,000</b>	<b>30,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>426,000</b>
<b>FUNDING</b>						
W&WW Veh. Repl. Fund	96,000	30,000	100,000	100,000	100,000	426,000
<b>TOTAL FUNDING</b>	<b>96,000</b>	<b>30,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>426,000</b>

	2010-11	2011-12	2012-13	2013-14	2014-15	Total 2010-11 to 2014-15
<b><u>409-Water and Wastewater R and R</u></b>						
<b>EXPENDITURE</b>						
Concentrate Piping Connection to Reus	50,000	0	0	0	0	50,000
Distribution System-North Peninsula	0	0		1,100,000	0	
General Facility Upgrades-Wastewater	80,000	80,000	80,000	80,000	80,000	400,000
General Facility Upgrades-Water	175,000	175,000	175,000	175,000	175,000	875,000
Hydrant Replacement	175,000	175,000	175,000	0	0	525,000
Lift Station Rehabilitation 2010	170,000	0	0	0	0	170,000
Low Pressure Effluent Pump Replacem	55,000	55,000	55,000	55,000	55,000	275,000
Meter Installation - New	90,000	90,000	90,000	90,000	0	360,000
Pep Tanks	30,000	30,000	30,000	30,000	30,000	150,000
Sanitary Sewer Pipeline Repair	200,000	200,000	200,000	0	0	600,000
Utility Relocation	300,000	350,000	200,000	0	0	850,000
Water Main Replacement	350,000	350,000	350,000	350,000	350,000	1,750,000
Water Plant Membrane Replacement	0	365,000	0	0	0	365,000
Water Plant Well Rehab Program	140,000	78,000	78,000	0	0	296,000
<b>TOTAL EXPENDITURE</b>	<b>1,815,000</b>	<b>1,948,000</b>	<b>1,433,000</b>	<b>1,880,000</b>	<b>690,000</b>	<b>7,766,000</b>
<b>FUNDING</b>						
Bond Proceeds-Water	0	0	0	1,100,000	0	1,100,000
Pep Tank Fees	30,000	30,000	30,000	30,000	30,000	150,000
Water & Sewer Charges	1,265,000	1,568,000	1,053,000	400,000	310,000	4,596,000
Water & Sewer Charges	520,000	350,000	350,000	350,000	350,000	1,920,000
<b>TOTAL FUNDING</b>	<b>1,815,000</b>	<b>1,948,000</b>	<b>1,433,000</b>	<b>1,880,000</b>	<b>690,000</b>	<b>7,766,000</b>
<b><u>433-Reuse Impact Fees</u></b>						
<b>EXPENDITURE</b>						
Hunters Ridge Irrigation	0	130,000	950,000	0	0	1,080,000
<b>TOTAL EXPENDITURE</b>	<b>0</b>	<b>130,000</b>	<b>950,000</b>	<b>0</b>	<b>0</b>	<b>1,080,000</b>
<b>FUNDING</b>						
Reuse Impact Fees	0	130,000	0	0	0	130,000
SRF Loan	0	0	950,000	0	0	950,000
<b>TOTAL FUNDING</b>	<b>0</b>	<b>130,000</b>	<b>950,000</b>	<b>0</b>	<b>0</b>	<b>1,080,000</b>

	2010-11	2011-12	2012-13	2013-14	2014-15	Total 2010-11 to 2014-15
<b><u>434-Water Impact Fees</u></b>						
<b>EXPENDITURE</b>						
Distribution System-John Anderson	300,000	0	0	0	0	300,000
Water Master Plan	0	0	150,000	0	0	150,000
<b>TOTAL EXPENDITURE</b>	<b>300,000</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>450,000</b>
<b>FUNDING</b>						
Water Impact Fees	300,000	0	150,000	0	0	450,000
<b>TOTAL FUNDING</b>	<b>300,000</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>450,000</b>
<b><u>435-Wastewater Impact Fees</u></b>						
<b>EXPENDITURE</b>						
Force Main Improvements	600,000	0	600,000	0	0	1,200,000
Wastewater Master Plan	0	0	150,000	0	0	150,000
<b>TOTAL EXPENDITURE</b>	<b>600,000</b>	<b>0</b>	<b>750,000</b>	<b>0</b>	<b>0</b>	<b>1,350,000</b>
<b>FUNDING</b>						
Wastewater Impact Fees	600,000	0	750,000	0	0	1,350,000
<b>TOTAL FUNDING</b>	<b>600,000</b>	<b>0</b>	<b>750,000</b>	<b>0</b>	<b>0</b>	<b>1,350,000</b>
<b><u>460-Solid Waste</u></b>						
<b>EXPENDITURE</b>						
Solid Waste Transfer Facility Lift Statio	230,000	0	0	0	0	230,000
Vehicle Replacement-Solid Waste	225,000	0	0	0	0	225,000
<b>TOTAL EXPENDITURE</b>	<b>455,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>455,000</b>
<b>FUNDING</b>						
Lease Purchase	225,000	0	0	0	0	225,000
Solid Waste Reserve	230,000	0	0	0	0	230,000
<b>TOTAL FUNDING</b>	<b>455,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>455,000</b>
 <b>Grand Total</b>	 <b>17,951,955</b>	 <b>11,223,717</b>	 <b>13,568,017</b>	 <b>5,383,667</b>	 <b>4,413,067</b>	 <b>52,540,423</b>

**SCHEDULE 1**  
**CITY OF ORMOND BEACH, FLORIDA**  
**NET ASSETS BY COMPONENT**  
**LAST SEVEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

	2009	2008	2007	2006	2005	2004	2003	2002
<b>Governmental activities</b>								
Invested in capital assets, net of related debt	\$ 97,976	\$ 94,971	\$ 84,638	\$ 79,885	\$ 46,780	\$ 40,744	\$ 38,407	\$ 37,958
Restricted for:								
Debt service	32	-	-	12	-	75	67	154
Construction	957	795	710	4,256	3,886	2,994	2,322	1,008
Renewal and replacement	1,751	4,568	2,128	976	803	2,922	2,124	1,622
Redevelopment trust	3,220	3,391	3,286	-	-	-	-	-
For other purposes	1,629	4,013	874	2,751	2,639	1,318	1,271	1,061
Unrestricted	9,744	3,118	6,430	3,274	1,297	2,164	4,742	6,730
<b>Total governmental activities net assets</b>	<b>\$ 115,309</b>	<b>\$ 110,856</b>	<b>\$ 98,066</b>	<b>\$ 91,154</b>	<b>\$ 55,405</b>	<b>\$ 50,217</b>	<b>\$ 48,933</b>	<b>\$ 48,533</b>
<b>Business-type activities</b>								
Invested in capital assets, net of related debt	\$ 61,367	\$ 66,441	\$ 61,106	\$ 45,650	\$ 48,009	\$ 46,881	\$ 43,550	\$ 42,618
Restricted								
Debt service	3,193	2,809	2,895	2,811	2,811	557	636	715
Construction	10,936	8,119	11,787	17,866	13,458	13,042	14,813	13,713
Renewal and replacement	400	400	400	3,553	4,259	4,343	3,931	4,612
Redevelopment trust	-	-	-	-	-	-	-	-
For other purposes	-	-	-	-	-	-	-	-
Unrestricted	14,708	14,013	12,883	10,069	8,000	10,854	11,577	10,866
<b>Total business-type activities net assets</b>	<b>\$ 90,604</b>	<b>\$ 91,782</b>	<b>\$ 89,071</b>	<b>\$ 79,949</b>	<b>\$ 76,537</b>	<b>\$ 75,677</b>	<b>\$ 74,507</b>	<b>\$ 72,524</b>
<b>Primary government</b>								
Invested in capital assets, net of related debt	\$ 159,343	\$ 161,412	\$ 145,744	\$ 125,535	\$ 94,789	\$ 87,625	\$ 81,957	\$ 80,576
Restricted								
Debt service	3,225	2,809	2,895	2,823	2,811	632	703	869
Construction	11,893	8,914	12,497	22,122	17,344	16,036	17,135	14,721
Renewal and replacement	2,151	4,968	2,528	4,529	5,062	7,265	6,055	6,234
Redevelopment trust	3,220	3,391	3,286	-	-	-	-	-
For other purposes	1,629	4,013	874	2,751	2,639	1,318	1,271	1,061
Unrestricted	24,452	17,131	19,313	13,343	9,297	13,018	16,319	17,596
<b>Total primary government net assets</b>	<b>\$ 205,913</b>	<b>\$ 202,638</b>	<b>\$ 187,137</b>	<b>\$ 171,103</b>	<b>\$ 131,942</b>	<b>\$ 125,894</b>	<b>\$ 123,440</b>	<b>\$ 121,057</b>

Notes: The City began to report accrual information when it implemented GASB Statement 34 in fiscal year 2002.

In 2006, the City completed the implementation of GASB Statement Number 34, by retroactively reporting all major general infrastructure assets that were acquired in fiscal years 1979 through 2001, or that received major renovations, restorations or improvements during that period. In addition to requirements, the City also retroactively capitalized and reported those major general infrastructure assets that were acquired prior to fiscal year ending September 30, 1979.

**SCHEDULE 2**  
**CITY OF ORMOND BEACH, FLORIDA**  
**CHANGES IN NET ASSETS**  
**LAST SEVEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

	2009	2008	2007	2006	2005	2004	2003	2002
<b>Expenses</b>								
<b>Governmental activities:</b>								
General government	\$ 4,041	\$ 5,012	\$ 4,404	\$ 4,853	\$ 3,918	\$ 4,178	\$ 3,638	\$ 3,338
Public safety	13,951	14,065	13,826	13,959	12,601	12,459	11,707	10,400
Public works	9,710	10,003	9,511	9,620	8,812	8,563	9,334	8,141
Human services	265	308	331	139	164	163	175	101
Culture and recreation	3,912	4,722	4,337	4,084	3,908	3,766	3,744	3,466
Economic development	205	230	226	409	163	163	124	-
Interest/Fiscal charges on long-term debt	267	326	390	406	443	424	474	792
<b>Total governmental activities expenses</b>	<b>32,351</b>	<b>34,666</b>	<b>33,025</b>	<b>33,470</b>	<b>30,009</b>	<b>29,716</b>	<b>29,196</b>	<b>26,238</b>
<b>Business-type activities:</b>								
Water and sewer	16,053	14,469	14,310	13,818	12,254	12,161	11,324	11,408
Solid waste	4,690	4,497	4,452	4,464	6,003	8,439	3,415	3,667
<b>Total business-type activities expenses</b>	<b>20,743</b>	<b>18,966</b>	<b>18,762</b>	<b>18,282</b>	<b>18,257</b>	<b>20,600</b>	<b>14,739</b>	<b>15,075</b>
<b>Total primary government expenses</b>	<b>\$ 53,094</b>	<b>\$ 53,632</b>	<b>\$ 51,787</b>	<b>\$ 51,752</b>	<b>\$ 48,266</b>	<b>\$ 50,316</b>	<b>\$ 43,935</b>	<b>\$ 41,313</b>
<b>Program Revenues</b>								
<b>Governmental activities:</b>								
Charges for services:	\$ 105	\$ 93	\$ 115	\$ 109	\$ 274	\$ 150	\$ 176	\$ 239
General government	326	313	436	383	398	426	1,680	1,673
Public safety	3,591	3,183	2,977	3,347	3,560	3,205	2,988	2,628
Public works	593	697	706	650	570	549	567	577
Culture and recreation	1,451	1,166	1,311	1,239	1,313	1,720	1,226	1,323
Operating grants and contributions	1,423	3,819	3,023	1,595	3,027	3,232	2,465	1,765
Capital grants and contributions	7,489	9,271	8,568	7,323	9,142	9,282	9,102	8,205
<b>Total governmental activities program revenues</b>	<b>16,316</b>	<b>16,079</b>	<b>15,546</b>	<b>14,202</b>	<b>12,235</b>	<b>12,325</b>	<b>12,106</b>	<b>11,460</b>
<b>Business-type activities:</b>								
Charges for services:	4,732	4,524	4,452	4,440	4,283	4,460	4,366	4,242
Water and sewer	862	659	759	802	1,947	4,440	-	-
Solid waste	543	2,670	8,534	3,257	2,910	2,748	2,252	3,677
Operating grants and contributions	22,453	23,932	29,291	22,701	21,375	23,973	18,724	19,379
<b>Total business-type activities program revenues</b>	<b>\$ 29,942</b>	<b>\$ 33,203</b>	<b>\$ 37,859</b>	<b>\$ 30,024</b>	<b>\$ 30,517</b>	<b>\$ 33,255</b>	<b>\$ 27,826</b>	<b>\$ 27,584</b>

SCHEDULE 2  
CITY OF ORMOND BEACH, FLORIDA  
CHANGES IN NET ASSETS  
LAST SEVEN FISCAL YEARS  
SEPTEMBER 30, 2009  
(In Thousands)  
(Continued)

	2009	2008	2007	2006	2005	2004	2003	2002
<b>Net (Expense) Revenue</b>								
Governmental activities	\$ (24,862)	\$ (25,395)	\$ (24,457)	\$ (26,147)	\$ (20,867)	\$ (20,434)	\$ (20,094)	\$ (18,033)
Business-type activities	1,710	4,966	10,529	4,419	3,118	3,373	3,985	4,304
Total primary government net expense	\$ (23,152)	\$ (20,429)	\$ (13,928)	\$ (21,728)	\$ (17,749)	\$ (17,061)	\$ (16,109)	\$ (13,729)
<b>General Revenues and Other Changes in Net Assets</b>								
Governmental activities:								
Taxes								
Property taxes	\$ 12,477	\$ 12,615	\$ 13,256	\$ 11,842	\$ 9,629	\$ 7,385	\$ 6,791	\$ 6,479
Sales taxes	1,687	1,862	2,027	2,145	2,149	1,965	2,024	1,940
Insurance premium taxes	630	736	679	614	496	-	-	-
Franchise and utility taxes	8,422	8,758	8,287	8,277	7,545	7,100	6,986	6,668
Unrestricted intergovernmental revenue	2,259	2,380	2,580	2,580	2,080	1,715	1,572	1,462
Interest revenue	145	660	1,168	920	379	173	200	343
Miscellaneous	603	959	931	568	610	670	364	485
Transfers	3,092	3,116	2,997	2,888	3,167	2,710	2,557	2,452
Total governmental activities	29,315	31,086	31,925	29,762	26,055	21,718	20,494	19,829
Business-type activities:								
Interest revenue	195	876	1,599	1,803	908	507	555	712
Miscellaneous	9	(15)	(9)	78	1	-	-	-
Transfers	(3,092)	(3,116)	(2,997)	(2,888)	(3,167)	(2,710)	(2,557)	(2,452)
Total business-type activities	(2,888)	(2,255)	(1,407)	(1,007)	(2,258)	(2,203)	(2,002)	(1,740)
Total primary government	\$ 26,427	\$ 28,831	\$ 30,518	\$ 28,755	\$ 23,797	\$ 19,515	\$ 18,492	\$ 18,089
<b>Change in Net Assets</b>								
Governmental activities	\$ 4,453	\$ 5,691	\$ 7,468	\$ 3,615	\$ 5,188	\$ 1,284	\$ 400	\$ 1,796
Business-type activities	(1,178)	2,711	9,122	3,412	860	1,170	1,983	2,564
Total primary government	\$ 3,275	\$ 8,402	\$ 16,590	\$ 7,027	\$ 6,048	\$ 2,454	\$ 2,383	\$ 4,360

Note: The City began to report accrual information when it implemented GASB Statement 34 in fiscal year 2002

**SCHEDULE 3**  
**CITY OF ORMOND BEACH, FLORIDA**  
**FUND BALANCES, GOVERNMENTAL FUNDS**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
General Fund										
Reserved	\$ 987	\$ 824	\$ 802	\$ 779	\$ 217	\$ 177	\$ 160	\$ 12	\$ 1,365	\$ 1,301
Unreserved	7,355	5,478	6,095	5,848	5,517	4,515	5,172	5,844	4,164	4,427
Total general fund	<u>\$ 8,342</u>	<u>\$ 6,302</u>	<u>\$ 6,897</u>	<u>\$ 6,627</u>	<u>\$ 5,734</u>	<u>\$ 4,692</u>	<u>\$ 5,275</u>	<u>\$ 5,856</u>	<u>\$ 5,529</u>	<u>\$ 5,728</u>
All Other Governmental Funds										
Reserved	\$ 90	\$ 63	\$ 51	\$ 101	\$ 114	\$ 180	\$ 189	\$ 270	\$ 4,456	\$ 4,065
Unreserved, reported in:										
Special revenue funds	4,059	2,859	2,042	(911)	(988)	317	259	90	(397)	(400)
Capital project funds	7,147	8,444	7,196	7,583	8,065	6,206	5,539	3,979	1,682	5,237
Total all Other Governmental Funds	<u>\$ 11,296</u>	<u>\$ 11,366</u>	<u>\$ 9,289</u>	<u>\$ 6,773</u>	<u>\$ 7,191</u>	<u>\$ 6,703</u>	<u>\$ 5,987</u>	<u>\$ 4,339</u>	<u>\$ 5,741</u>	<u>\$ 8,902</u>

SCHEDULE 4  
CITY OF ORMOND BEACH, FLORIDA  
CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS  
SEPTEMBER 30, 2009  
(In Thousands)

	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
<b>Revenues</b>										
Taxes	\$ 22,967	\$ 22,687	\$ 23,467	\$ 21,932	\$ 18,862	\$ 15,639	\$ 14,942	\$ 14,205	\$ 14,045	\$ 13,126
Licenses and permits	783	977	877	1,229	1,468	1,186	1,046	660	618	600
Intergovernmental	5,548	7,044	5,540	6,032	6,231	6,019	4,432	4,330	3,953	3,266
Charges for services	3,598	3,049	3,037	2,938	3,709	3,401	4,616	4,415	4,261	5,379
Fines and forfeitures	240	245	304	303	322	382	365	348	242	578
Miscellaneous	2,203	3,456	3,542	2,841	2,761	2,339	2,179	2,230	1,894	2,034
Total revenues	35,339	37,438	36,767	35,275	33,353	28,966	27,580	26,188	25,013	24,983
<b>Expenditures</b>										
General government	3,795	4,591	4,028	4,214	4,012	3,808	3,434	3,108	3,360	2,824
Public safety	13,052	13,509	13,428	13,259	12,137	11,386	11,853	10,399	10,090	9,404
Public works	7,881	8,552	8,329	8,050	7,081	6,524	6,148	5,852	2,813	2,892
Culture and recreation	3,069	3,993	3,723	3,401	3,201	3,134	3,054	2,906	3,418	3,308
Human services	265	308	331	139	164	163	175	101	73	41
Economic development	202	231	228	408	164	163	118	99	73	100
Capital improvements	6,505	6,004	5,810	6,435	8,656	4,728	4,368	6,610	8,742	6,063
Debt service:										
Principal	1,500	1,651	1,513	1,443	1,413	1,312	1,330	523	1,313	1,185
Interest and other	278	339	382	426	429	442	486	674	632	629
Total expenditures	36,547	39,178	37,772	37,775	37,257	31,660	30,966	30,272	30,514	26,446
Excess of revenues over (under) expenditures	(1,208)	(1,720)	(1,005)	(2,500)	(3,904)	(2,694)	(3,386)	(4,084)	(5,501)	(1,463)
<b>Other Financing Sources (Uses)</b>										
Transfers in	6,534	6,487	7,108	6,174	7,152	5,113	5,191	5,628	4,924	3,692
Transfers out	(3,356)	(3,285)	(4,025)	(3,199)	(3,898)	(2,316)	(2,550)	(3,096)	(2,783)	(2,774)
Financing proceeds	-	-	708	-	2,180	30	1,810	548	-	399
Refunding bond issued	-	-	-	-	-	-	-	10,345	-	-
Payment to refund bond	-	-	-	-	-	-	-	(11,015)	-	-
Total other financing sources (uses)	3,178	3,202	3,791	2,975	5,434	2,827	4,451	2,410	2,141	1,317
Net change in fund balance	\$ 1,970	\$ 1,482	\$ 2,786	\$ 475	\$ 1,530	\$ 133	\$ 1,065	\$ (1,674)	\$ (3,360)	\$ (146)
Debt service as a percentage of noncapital expenditures	5.92%	6.00%	5.93%	5.96%	6.44%	6.51%	6.83%	5.06%	8.93%	8.90%

**SCHEDULE 5**  
**CITY OF ORMOND BEACH, FLORIDA**  
**GENERAL FUND BALANCE COMPARED TO ANNUAL EXPENDITURES**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

Fiscal Year Ending September 30	Undesignated Fund Balance	General Fund Annual Expenditures (1)	Balance as % of Expenditures
2000	4,426	19,568	22.62%
2001	4,164	20,644	20.17%
2002	5,844	22,741	25.70%
2003	5,115	24,805	20.62%
2004	4,526	24,848	18.21%
2005	5,517	25,976	21.24%
2006	5,848	28,126	20.79%
2007	6,095	29,851	20.42%
2008	5,478	30,008	18.26%
2009	7,355	27,371	26.87%

(1) Includes operating transfers out

Source: City of Ormond Beach Finance Department

**SCHEDULE 6**  
**CITY OF ORMOND BEACH, FLORIDA**  
**GENERAL GOVERNMENTAL EXPENDITURES AND OTHER USES BY FUNCTION**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

Fiscal Year Ended	General Government		Public Safety		Human Services		Physical Environment		Economic Environment		Transportation		Culture and Recreation		Operating Transfers	
	Total	%	Total	%	Total	%	Total	%	Total	%	Total	%	Total	%	Total	%
2000	19,568	15%	9,431	48%	41	-%	-	-%	-	-%	2,266	12%	3,351	17%	1,624	8%
2001	20,644	16%	10,113	49%	73	-%	-	-%	-	-%	2,343	11%	3,452	17%	1,277	7%
2002	22,741	14%	10,448	46%	101	-%	-	-%	-	-%	5,357	24%	2,952	13%	752	3%
2003	24,805	14%	11,828	48%	175	-%	118	-%	118	-%	5,561	23%	3,052	12%	607	3%
2004	24,848	15%	11,151	45%	163	1%	163	1%	163	1%	5,841	24%	3,123	12%	599	2%
2005	23,976	15%	11,419	44%	139	1%	164	1%	164	1%	6,303	24%	3,200	12%	755	3%
2006	28,126	15%	12,315	44%	139	-%	165	1%	165	1%	6,697	24%	3,246	11%	1,353	5%
2007	29,851	13%	12,717	43%	83	-%	228	1%	228	1%	7,180	24%	3,559	12%	2,056	7%
2008	30,008	15%	12,720	42%	73	-%	227	1%	227	1%	7,521	25%	3,766	13%	1,110	4%
2009	27,371	14%	12,400	45%	62	-%	202	1%	202	1%	6,719	24%	2,916	11%	1,290	5%
<b>Combined Special Revenue Funds</b>																
2000	2,212	-%	90	4%	-	-%	1,207	55%	127	6%	224	10%	-	-%	564	25%
2001	3,240	2%	71	2%	-	-%	1,947	60%	81	3%	200	6%	-	-%	890	27%
2002	2,975	-%	30	1%	-	-%	-	-%	99	3%	1,713	58%	-	-%	1,133	38%
2003	3,472	-%	86	3%	-	-%	-	-%	-	-%	2,310	67%	41	1%	1,022	29%
2004	4,440	-%	235	6%	-	-%	-	-%	-	-%	3,080	69%	107	2%	1,018	23%
2005	6,656	16%	776	12%	25	-%	-	-%	26	1%	4,281	64%	25	-%	1,507	23%
2006	5,181	3%	975	19%	243	5%	-	-%	39	1%	2,652	51%	127	2%	1,142	22%
2007	3,725	-%	818	22%	248	7%	-	-%	316	8%	1,639	44%	106	3%	598	16%
2008	6,328	-%	814	13%	235	4%	-	-%	466	7%	3,191	50%	91	2%	1,531	24%
2009	4,478	13%	630	14%	203	5%	-	-%	149	3%	1,908	43%	49	1%	1,526	34%

Capital outlay and debt service are included in expenditures by function.  
Source: City of Ormond Beach Finance Department

**SCHEDULE 7**  
**CITY OF ORMOND BEACH, FLORIDA**  
**TAX REVENUES BY SOURCE, GOVERNMENTAL FUNDS**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

Fiscal Year	Property	Local Option Gas (6 cents)	Local Option Gas (5 cents)	Franchise and Utilities		Fire Insurance Premium	Casualty Insurance Premium	Total
				Utilities	Premium			
2000	6,116	705	368	5,937	186	185	13,497	
2001	6,078	632	476	6,859	218	210	14,473	
2002	6,426	627	483	6,669	193	221	14,619	
2003	6,855	631	470	6,986	225	249	15,416	
2004	7,394	658	487	7,100	252	279	16,170	
2005	9,618	701	503	7,545	197	298	18,862	
2006	11,856	690	495	8,277	312	302	21,932	
2007	13,312	693	496	8,287	370	309	23,467	
2008	12,553	653	479	8,266	430	306	22,687	
2009	12,462	650	490	8,735	329	301	22,967	
Change 2000 - 2009	103.8%	-7.8%	100.0%	47.1%	76.9%	62.7%	70.2%	

**SCHEDULE 8**  
**CITY OF ORMOND BEACH, FLORIDA**  
**GROSS TAXABLE VALUE AND COMPOSITION BY MAJOR PROPERTY CLASSIFICATION**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**

Fiscal Year	Residential	%	Commercial	%	Industrial	%	Institutional, Agricultural & Miscellaneous	%	Personal & Centrally Assessed Property	%	Total Final Gross Taxable Value	% Change From Prior Year	Total Direct Tax Rate
2000	*	*	*	*	*	*	*	*	*	*	1,728,682,588	6.0%	3.657
2001	*	*	*	*	*	*	*	*	*	*	1,839,616,295	6.4%	3.540
2002	*	*	*	*	*	*	*	*	*	*	1,987,214,883	8.0%	3.339
2003	*	*	*	*	*	*	*	*	*	*	2,114,516,416	6.4%	3.339
2004	*	*	*	*	*	*	*	*	*	*	2,292,100,703	8.4%	3.339
2005	1,914,114,148	74.80%	341,328,037	13.3%	84,011,316	3.3%	48,961,864	1.9%	170,450,203	6.7%	2,558,865,568	11.6%	3.894
2006	2,239,773,088	75.90%	383,774,114	13.0%	91,950,538	3.1%	57,836,293	2.0%	176,108,792	6.0%	2,949,442,825	15.3%	4.153
2007	2,709,916,791	75.80%	483,155,983	13.5%	106,733,733	3.0%	86,505,125	2.4%	187,279,766	5.3%	3,573,591,398	21.2%	3.882
2008	2,854,908,148	75.20%	570,701,186	15.0%	107,064,588	2.8%	65,787,621	1.7%	197,651,596	5.3%	3,796,113,109	6.2%	3.444
2009	2,480,694,982	73.00%	573,977,070	16.9%	107,486,580	3.2%	64,256,514	1.9%	173,423,779	5.2%	3,399,838,925	-10.4%	3.810

Notes: The City assesses property annually. Property is assessed at actual market value.

\* - Information not available.

Source: Volusia County Property Appraiser

SCHEDULE 9  
 CITY OF ORMOND BEACH, FLORIDA  
 DIRECT AND OVERLAPPING PROPERTY TAX RATES AND TAX LEVIES  
 LAST TEN FISCAL YEARS  
 SEPTEMBER 30, 2009

Fiscal Year Ended	Ormond Beach Debt Service		Total City Millage	School District	Volusia County	Mosquito Control	Inlet and Port Authority	Halifax Hospital*	St. Johns Water Management District	Florida Inland	Total - All Taxing Districts
	Operating Millage	Millage									
2000	2.793	0.864	3.657	9.917	6.373	0.238	0.090	2.152	0.482	0.044	22,953
2001	2.708	0.832	3.540	9.158	6.367	0.238	0.090	2.500	0.472	0.041	22,406
2002	2.583	0.756	3.339	9.015	6.604	0.238	0.090	2.500	0.462	0.039	22,287
2003	2.613	0.726	3.339	8.899	6.604	0.238	0.090	2.380	0.462	0.039	22,051
2004	2.662	0.677	3.339	8.699	6.604	0.238	0.090	2.380	0.462	0.039	21,851
2005	3.285	0.609	3.894	8.517	6.604	0.238	0.090	3.000	0.462	0.039	22,844
2006	3.613	0.540	4.153	8.259	6.294	0.238	0.090	3.000	0.462	0.039	22,535
2007	3.440	0.442	3.882	7.685	5.133	0.190	0.072	2.750	0.462	0.039	20,213
2008	3.011	0.433	3.444	7.467	4.703	0.179	0.068	2.500	0.416	0.035	18,811
2009	3.389	0.421	3.810	7.459	5.404	0.206	0.078	2.250	0.416	0.035	19,658
2000	4,828	1,494	6,322	17,143	11,012	398	156	3,717	830	69	39,647
2001	4,981	1,531	6,512	16,848	11,713	438	166	4,599	868	75	41,219
2002	5,191	1,519	6,710	18,117	13,271	478	181	5,024	928	78	44,787
2003	5,524	1,535	7,059	18,817	13,964	503	190	6,673	977	82	48,265
2004	6,102	1,552	7,654	19,938	15,137	545	206	6,958	1,058	89	51,585
2005	8,406	1,558	9,964	21,794	16,899	609	230	7,677	1,182	100	58,455
2006	10,657	1,593	12,250	24,359	18,564	702	265	8,848	1,363	115	66,466
2007	12,217	1,570	13,787	27,290	18,229	675	255	9,766	1,641	137	71,780
2008	11,363	1,634	12,997	28,182	17,751	674	255	9,435	1,569	130	70,993
2009	11,522	1,431	12,953	25,359	18,373	699	264	7,650	1,414	117	66,829

\* Tax levy based on homestead exemption and nonexempt values.

Note: Tax levy indicated is for Ormond Beach only. Property tax rates are based upon \$1,000 of assessed taxable value.

Source: Volusia County Property Appraiser

**SCHEDULE 10  
CITY OF ORMOND BEACH, FLORIDA  
PRINCIPAL PROPERTY TAXPAYERS  
CURRENT FISCAL YEAR AND TEN YEARS AGO**

2009						
Name	Type of Business	Taxable Assessed Value (in Thousands)	Rank	Percentage Taxable Assessed Value	Taxable Assessed Value	(in Thousands)
Casa Del Mar Joint Venture	Resort	\$ 33,561	1	0.99%	\$	16,262
Royal Floridian by Spinnaker	Resort	31,298	2	0.92%		8,790
Bray & Gillespie LLC	Development Corp.	31,250	3	0.92%		-
Florida Power & Light	Power Company	29,573	4	0.87%		20,340
Island One, Inc.	Resort	26,331	5	0.77%		-
Bermuda Estates		22,151	6	0.65%		-
Florida Production Engineering Inc	Engineering Arm	17,895	7	0.53%		10,982
Bear Creek Venture Ltd.	Mobile Home Park	15,267	8	0.45%		-
Bell South Telecommunications	Telecommunications	14,345	9	0.42%		20,042
Wal-Mart Stores Inc.	Shopping Center	13,536	10	0.40%		8,435
Aqua Sun Investments	Resort	-		0.00%		47,141
Developers Diversified Finance	Shopping Center	-		0.00%		10,369
Oceans East Club Assoc.	Resort	-		0.00%		10,369
Medical Center of Santa Rosa	Medical Center	-		0.00%		9,510
		\$ 235,207		6.92%	\$	162,240

Source: Volusia County Property Appraiser

**SCHEDULE 11**  
**CITY OF ORMOND BEACH, FLORIDA**  
**PROPERTY TAX LEVIES AND COLLECTIONS**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

Fiscal Year Ended	Collected within the Fiscal			Collections in			Total Collections to Date	
	Taxes Levied for the Fiscal Year	Year of the Levy Amount	Percentage of Levy <sup>(1)</sup>	Subsequent Years <sup>(2)</sup>	Amount	Percentage of Levy	Amount	Percentage of Levy
2000	6,322	6,097	96.4	107	6,204	98.1	6,204	98.1
2001	6,512	6,289	96.6	9	6,298	96.7	6,298	96.7
2002	6,710	6,417	95.6	36	6,453	96.2	6,453	96.2
2003	7,059	6,819	96.6	22	6,841	96.9	6,841	96.9
2004	7,654	7,373	96.3	16	7,389	96.5	7,389	96.5
2005	9,964	9,599	96.3	34	9,633	96.7	9,633	96.7
2006	12,250	11,821	96.5	24	11,845	96.7	11,845	96.7
2007	13,787	13,287	96.4	12	13,299	96.5	13,299	96.5
2008	12,997	12,539	96.5	62	12,601	97.0	12,601	97.0
2009	12,953	12,400	95.7	-	12,400	95.7	12,400	95.7

**Notes:** (1) Taxes are levied on November 1 of each year. Taxes are due by March 31 of the following year. Taxes paid prior to March 31 receive discounts of up to 4%. See note 1 of the financial statements for more details.

(2) Details relating to collections in subsequent years is unavailable. Subsequent collections have been applied to the previous tax levied year.

**Source:** County of Volusia Tax Assessor's Office

**SCHEDULE 12**  
**CITY OF ORMOND BEACH, FLORIDA**  
**FRANCHISE AND UTILITIES SERVICE TAX REVENUES BY SOURCE**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

Fiscal Year Ended	Total Tax	Electric		Communications		Gas		Electric		Gas	
		Utilities	Utilities	Taxes	Utilities	Utilities	Franchise	Franchise	Franchise	Franchise	
2000	5,937	2,527	1,473	101	1,804	32					
2001	6,859	2,610	1,785	123	2,297	44					
2002	6,668	2,580	1,876	92	2,107	13					
2003	6,986	2,766	1,808	113	2,278	21					
2004	7,100	2,678	1,893	118	2,383	28					
2005	7,545	2,882	1,874	131	2,631	27					
2006	8,277	2,989	1,929	137	3,190	32					
2007	8,287	2,908	2,006	136	3,204	33					
2008	8,266	2,865	2,101	157	3,125	18					
2009	8,735	2,942	2,451	146	3,183	13					
Change 2000 - 2009	47.13%	16.42%	66.40%	44.55%	76.44%	-59.38%					

**SCHEDULE 13**  
**CITY OF ORMOND BEACH, FLORIDA**  
**SCHEDULE OF PROPERTY VALUATIONS AND**  
**PROPERTY TAX MILLAGE**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

Fiscal Year	Valuation			Property Tax Millage							Total
	Total Assessed	Exempt	Percent Exempt	Taxable	Percent Taxable	Operating	Capital Improvements	Transportation Improvements	General Facilities Renewal and Replacement	Debt Service	
2000	2,193,882	464,935	21.19	1,728,947	78.81	2.393	-	0.400	-	0.864	3.657
2001	2,376,137	536,476	22.58	1,839,661	77.42	2.308	-	0.400	-	0.832	3.540
2002	2,568,410	558,761	21.76	2,009,649	78.24	2.183	-	0.400	-	0.756	3.339
2003	2,803,577	689,061	24.58	2,114,516	75.42	2.313	-	0.300	-	0.726	3.339
2004	3,100,771	808,671	26.08	2,292,100	73.92	2.387	-	0.275	-	0.677	3.339
2005	3,639,499	1,080,633	29.69	2,558,866	70.31	2.846	0.165	0.275	-	0.609	3.894
2006	4,402,810	1,453,367	33.01	2,949,443	66.99	2.996	0.165	0.275	0.177	0.540	4.153
2007	5,564,115	2,013,006	36.18	3,551,109	63.82	2.823	0.165	0.275	0.177	0.442	3.882
2008	5,748,842	1,974,651	34.35	3,774,191	65.65	2.566	0.145	0.150	0.150	0.433	3.444
2009	5,285,396	1,885,557	35.67	3,399,839	64.33	2.952	0.171	0.166	0.100	0.421	3.810

Source: Volusia County Property Appraiser

SCHEDULE 14  
**CITY OF ORMOND BEACH, FLORIDA**  
**GENERAL GOVERNMENTAL REVENUES AND OTHER SOURCES BY FUNCTION**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

Fiscal Year Ended	Inter-										Miscellaneous Revenue		Other Financing Sources		
	Taxes		Licenses and Permits		Governmental Revenues		Charges for Services		Fines and Forfeitures		(1)	(2)			
	Total		Total		General Fund										
2000	19,438	9,938	51%	600	3%	2,868	15%	3,718	19%	258	1%	577	3%	1,479	8%
2001	20,445	10,712	52%	618	3%	2,947	15%	2,348	11%	211	1%	550	3%	3,059	15%
2002	22,571	10,870	48%	660	3%	3,225	14%	2,692	12%	246	1%	1,328	6%	3,550	16%
2003	24,172	11,733	48%	1,046	4%	3,272	14%	2,827	12%	321	1%	1,373	6%	3,600	15%
2004	24,276	12,387	51%	1,186	5%	3,739	15%	1,586	7%	256	1%	1,369	6%	3,753	15%
2005	27,018	14,571	54%	1,468	5%	3,722	14%	1,852	7%	227	1%	1,500	5%	3,678	14%
2006	29,019	16,827	58%	1,229	4%	3,723	13%	1,040	3%	216	1%	1,976	7%	4,008	14%
2007	30,121	17,967	59%	877	3%	3,623	12%	1,141	4%	228	1%	2,140	7%	4,145	14%
2008	29,413	17,619	60%	977	3%	3,292	11%	1,056	4%	163	1%	2,116	7%	4,190	14%
2009	29,411	18,390	63%	783	3%	3,169	11%	996	3%	177	1%	1,757	6%	4,139	14%
<b>Combined Special Revenue Funds</b>															
2000	3,118	-	-%	-	-%	298	10%	1,661	53%	320	10%	230	7%	609	20%
2001	3,108	-	-%	-	-%	736	24%	1,913	61%	31	1%	271	9%	157	5%
2002	3,227	-	-%	-	-%	797	25%	1,723	53%	102	3%	194	6%	411	13%
2003	3,194	-	-%	-	-%	916	29%	1,789	56%	44	1%	215	7%	230	7%
2004	4,508	-	-%	-	-%	2,019	45%	1,815	40%	126	3%	352	8%	196	4%
2005	5,351	496	9%	-	-%	1,906	36%	1,857	35%	95	2%	393	7%	604	11%
2006	5,258	614	12%	-	-%	1,923	36%	1,898	36%	87	2%	205	4%	531	10%
2007	5,203	679	13%	-	-%	1,392	27%	1,896	36%	76	2%	389	7%	771	15%
2008	7,145	736	10%	-	-%	3,051	43%	1,993	28%	82	1%	779	11%	504	7%
2009	5,679	631	11%	-	-%	1,627	29%	2,602	46%	63	1%	245	4%	511	9%

(1) Miscellaneous encompasses miscellaneous revenues, rentals and interest on investments per the incorporation of the Uniform Accounting System for Units of Local Governments in the State of Florida.

(2) Includes proceeds from issuance of long-term debt and transfers in.

Source: City of Ormond Beach Finance Department

**SCHEDULE 15**  
**CITY OF ORMOND BEACH, FLORIDA**  
**SCHEDULE OF IMPACT FEES**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

Fiscal Year	West Ormond District Reuse	Primary Water System	Primary Sewer System	Recreational Facility	Administrative Facility	Conservation Land	Cultural Facility	Fire Protection Facility	Law Enforcement Facility	Local Roads	Road Drainage	Storm-Water Drainage
2000	101	569	556	245	-	-	-	-	-	55	-	31
2001	91	544	537	226	-	-	-	-	-	59	-	29
2002	113	1,198	1,252	282	-	-	-	-	-	111	-	47
2003	145	667	708	300	-	-	-	-	-	108	-	44
2004	221	669	711	340	-	-	-	-	-	66	-	37
2005	101	771	844	467	-	-	-	-	-	129	-	41
2006	97	371	370	113	-	-	-	-	-	65	-	36
2007	(18)	169	177	40	-	-	-	-	-	48	-	13
2008	-	297	399	81	-	-	-	-	-	136	-	28
2009	-	164	91	64	-	-	-	-	-	22	-	11

**Note:** In 2007, the City refunded \$18 of previously recorded West Ormond District Reuse Impact Fees.

**SCHEDULE 16**  
**CITY OF ORMOND BEACH, FLORIDA**  
**INTEREST EARNED—ALL FUNDS**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

Fiscal Year	Governmental Funds				Proprietary Funds		Fiduciary Funds		Total All Funds
	General Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds	Pension Trust Fund		
2000	385	67	53	676	1,825	122	28	3,156	
2001	339	65	45	480	1,835	129	932	3,825	
2002	144	15	38	98	712	—	1,407	2,414	
2003	94	18	3	85	555	—	1,311	2,066	
2004	64	15	2	91	507	—	1,457	2,136	
2005	135	29	2	213	908	—	1,569	2,856	
2006	440	66	2	415	1,803	—	1,925	4,651	
2007	543	197	2	425	1,600	—	2,242	5,009	
2008	303	126	3	231	876	—	2,334	3,873	
2009	64	27	2	52	173	22	1,856	2,196	

**SCHEDULE 17**  
**CITY OF ORMOND BEACH, FLORIDA**  
**RATIO OF OUTSTANDING DEBT BY TYPE**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**  
*(In Thousands, Except Per Capita)*

Fiscal Year	Other Governmental Activities Debt			
	General Obligation Bonds	Special Obligation Bonds	Tax Increment Revenue Bonds	Capital Improvement Note
2000	\$ 11,924	\$ 328	\$ 484	\$ -
2001	11,015	298	214	-
2002	10,145	270	-	-
2003	10,746	280	-	-
2004	9,615	246	-	-
2005	8,435	213	-	2,100
2006	7,208	178	-	2,022
2007	5,931	145	-	1,941
2008	4,608	112	-	1,858
2009	3,420	83	-	1,771

Fiscal Year	Business-type Activities				Total Primary Government	Percentage of Personal Income	Per Capita
	Revenue Bonds	State Revolving Fund Loans	Capital Leases	Capital Leases			
2000	\$ 27,637	\$ -	-	-	\$ 40,610	5.15%	\$ 1,119
2001	26,118	-	-	-	37,778	4.45%	1,023
2002	24,268	-	-	-	35,283	3.94%	938
2003	22,332	-	-	-	33,827	3.66%	883
2004	20,363	-	-	-	30,576	3.24%	784
2005	18,250	-	137	-	25,368	2.93%	740
2006	24,351	-	111	-	33,999	3.17%	838
2007	28,619	-	85	-	37,436	3.14%	915
2008	31,250	-	58	-	38,389	3.09%	936
2009	28,799	4,563	30	-	38,973	3.14%	951

Notes: Details regarding the City's outstanding debt can be found in the notes to the financial statements.

See Schedule 13 for taxable property value data.

See Schedule 24 for personal income and population data.

\*Not Available

**SCHEDULE 18**  
**CITY OF ORMOND BEACH, FLORIDA**  
**RATIO OF NET GENERAL BONDED DEBT TO**  
**ASSESSED VALUE AND NET BONDED DEBT PER CAPITA**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

Fiscal Year	Assessed Value (1)	Gross General Bonded Debt	Less Debt Service Fund (2)	Net General Bonded Debt	General Bonded Debt to Assessed Value	Estimated Population (3)	Net General Debt Per Capita
2000	2,193,882	11,924	129	11,795	.54	36	327.64
2001	2,376,137	11,015	169	10,846	.46	37	293.14
2002	2,568,410	10,145	141	10,004	.39	38	266.04
2003	2,803,577	10,746	185	10,561	.38	38	275.56
2004	3,100,771	9,615	155	9,460	.31	39	242.56
2005	3,636,499	8,435	114	8,321	.23	40	208.03
2006	4,402,810	7,208	91	7,117	.16	41	173.59
2007	5,564,115	5,931	49	5,882	.11	41	143.46
2008	5,748,842	4,608	71	4,537	.08	41	110.66
2009	5,285,396	3,420	76	3,344	.06	41	81.56

- (1) From Schedule 13
- (2) Amount available for repayment of General Obligation Bonds
- (3) From Schedule 24

**SCHEDULE 19**  
**CITY OF ORMOND BEACH, FLORIDA**  
**RATIO OF ANNUAL DEBT SERVICE FOR GENERAL BONDED**  
**DEBT TO TOTAL GENERAL GOVERNMENTAL EXPENDITURES**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

Fiscal Year	Principal	Interest (1)	Total Debt		Total General Governmental Expenditures (2)	Ratio of Debt Service to General Governmental Expenditures
			Service	Expenditures (2)		
2000	859	596	1,455	21,780	6.68	
2001	909	586	1,495	23,884	6.26	
2002	870	648	1,518	25,716	5.90	
2003	1,039	410	1,449	28,327	5.12	
2004	1,131	424	1,555	29,288	5.31	
2005	1,180	410	1,558	32,632	4.77	
2006	1,227	332	1,559	33,307	4.68	
2007	1,277	285	1,562	33,576	4.65	
2008	1,323	236	1,559	36,336	4.29	
2009	1,188	184	1,372	31,849	4.31	

(1) Includes bond issuance and other costs

(2) Includes general and special revenue expenditures and other financing uses

Source: City of Ormond Beach Finance Department

**SCHEDULE 20**  
**CITY OF ORMOND BEACH, FLORIDA**  
**COMPUTATION OF DIRECT AND OVERLAPPING DEBT**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

	<u>Net Debt Outstanding</u>	<u>Percentage Applicable to the Governmental Unit</u>	<u>City of Ormond Beach — Share of Debt</u>
Direct:			
City of Ormond Beach	\$ 3,420 (1)	100.00%	\$ 3,420
Overlapping:			
Volusia County	31,813 (2)	9.77%	3,108
Total direct and overlapping debt			<u>\$ 6,528</u>

(1) From Schedule 18  
(2) Volusia County

Notes: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the City of Ormond Beach, Florida. This process recognizes that, when considering the City's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident — and therefore responsible for repaying the debt — of each overlapping government.

For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable assessed property values.

**SCHEDULE 21**  
**CITY OF ORMOND BEACH, FLORIDA**  
**REVENUE BOND COVERAGE**  
**WATER AND SEWER SYSTEM FUND**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

Fiscal Year End	Gross Revenues	Operating Expense (1)	Net Revenues	Debt Service Requirements	Debt Service Coverage
2000	13,003	5,765	7,238	3,300	2.19
2001	12,802	5,013	7,789	3,013	2.59
2002	12,065	5,695	6,370	3,010	2.12
2003	12,557	5,756	6,801	3,010	2.26
2004	12,776	6,368	6,408	2,986	2.15
2005	13,089	6,697	6,392	2,986	2.14
2006	15,932	7,693	8,239	3,318	2.48
2007	16,932	8,368	8,564	3,590	2.39
2008	16,855	8,555	8,300	3,740	2.22
2009	16,605	8,778	7,827	3,745	2.09

- (1) Maximum Debt Service for Series 1992 and Series 1996 combined.  
(2) Maximum Debt Service for Series 1996 and Series 2000 combined.  
(3) Maximum Debt Service for Series 2000 and Series 2004 combined.  
(4) Maximum Debt Service for Series 2000, Series 2004 and Series 2006 combined.  
(5) Maximum Debt Service for Series 2000, Series 2004, Series 2006 and Series 2007 combined.

**SCHEDULE 22**  
**CITY OF ORMOND BEACH, FLORIDA**  
**LEGAL DEBT MARGIN INFORMATION**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**

The Constitution of the State of Florida, Florida Statute 200.181, and the Charter of the City of Ormond Beach, Florida set no legal debt margin.

**SCHEDULE 23**  
**CITY OF ORMOND BEACH, FLORIDA**  
**PLEGGED-REVENUE COVERAGE**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

Fiscal Year	Water & Wastewater Revenue Bonds					Utility Tax Revenue Bonds					Tax Increment Bonds				
	Utility Service Charges	Less: Operating Expenses	Net Available Revenue	Principal	Interest	Coverage	Utility Tax Revenue	Principal	Interest	Coverage	Tax Increment	Principal	Interest	Coverage	
2000	11,208	5,765	5,443	1,500	1,801	1.65	-	80	5	-	397	130	15	2.74	
2001	11,200	5,013	6,187	1,020	1,491	2.46	-	-	-	-	472	270	21	1.62	
2002	11,460	5,695	5,765	1,910	1,095	1.92	-	-	-	-	498	214	5	2.27	
2003	12,059	5,756	6,303	1,995	1,012	2.10	-	-	-	-	540	-	-	-	
2004	12,283	6,368	5,915	2,029	919	2.01	-	-	-	-	631	-	-	-	
2005	12,235	6,697	5,538	2,173	804	1.86	-	-	-	-	831	-	-	-	
2006	14,202	7,693	6,509	2,259	727	2.18	-	-	-	-	1,406	-	-	-	
2007	15,546	8,368	7,178	2,341	695	2.36	-	-	-	-	1,633	-	-	-	
2008	16,079	8,555	7,524	2,429	1,088	2.14	-	-	-	-	1,423	-	-	-	
2009	16,316	8,778	7,538	2,511	1,213	2.02	-	-	-	-	1,414	-	-	-	

**Notes:** Fiscal year 2001 – principal amount of water & wastewater revenue bonds reflects the net change in bonds for the fiscal year due to bond refunding.

Fiscal year 2004 – principal amount of water & wastewater revenue bonds reflects the net change in bonds for the fiscal year due to bond refunding.

**SCHEDULE 24**  
**CITY OF ORMOND BEACH, FLORIDA**  
**DEMOGRAPHIC AND ECONOMIC STATISTICS**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**

Fiscal Year	Population <sup>(1)</sup>	Personal Income (in thousands)	Per Capita Personal Income <sup>(2)</sup>	Labor Force	Employment	Unemployment Rate
2000	36,301	789,220	21,741	17,459	17,063	2.30%
2001	36,943	848,359	22,964	17,949	17,448	2.60%
2002	37,603	895,591	23,817	18,206	17,586	3.40%
2003	38,325	924,514	24,123	18,785	18,165	3.30%
2004	39,009	944,018	24,200	19,239	18,669	3.00%
2005	39,683	1,003,543	25,289	19,405	18,837	2.90%
2006	40,595	1,072,033	26,408	20,101	19,573	2.60%
2007	40,925	1,190,877	29,099	20,155	19,491	3.30%
2008	41,000	1,242,997	30,317	*	*	7.20%
2009	41,000	1,242,382	30,302	*	*	11.70%

Sources: (1) Florida Research & Economic Database

(2) United States Department of Commerce, Bureau of Economic and Business Research  
 (based on calculation for Volusia County)

\*Not Available

**SCHEDULE 25**  
**CITY OF ORMOND BEACH, FLORIDA**  
**PRINCIPAL EMPLOYERS**  
**CURRENT YEAR AND FOUR YEARS AGO**  
**SEPTEMBER 30, 2009**

	Fiscal Year 2009		Fiscal Year 2003 *		
	Employer	Number of Employees	Percent of Total Employment	Employer	Number of Employees
Volusia County School Board	8,273	3.26	Volusia County School Board	8,341	3.88
Halifax Community Health	4,232	1.67	Halifax Community Health System	5,062	2.35
County of Volusia	3,519	1.39	County of Volusia	2,895	1.35
Floirda Hospital - All Divisions	3,717	1.47	Publix Supermarkets Incorporated	2,796	1.3
State of Florida	2,423	0.96	Embry Riddle Aeronautical University	2,189	1.02
Walmart	2,139	0.84	Memorial Health Systems	1,398	0.65
Publix Supermarkets Incorporated	2,415	0.95	City of Daytona Beach	1,126	0.52
Daytona State College	1,589	0.63	Daytona Beach Community College	899	0.42
U.S Government	1,434	0.57	Tyco Healthcare Kendall Products	770	0.36
Embry Riddle Aeronautical University	1,198	0.47	United States Postal Service	733	0.34
<b>Total</b>	<b>30,939</b>	<b>12.21</b>	<b>Total</b>	<b>26,209</b>	<b>12.19</b>

Estimated total workforce

253,605

Estimated total workforce

215,045

\* **Note:** Information was not available before fiscal year 2003.

**Note:** No statistics are kept on primary employers within the City of Ormond Beach, Florida

**Sources:** County of Volusia, Department of Economic Development  
Labor Market Statistics, Florida Research and Economic Database

SCHEDULE 26  
 CITY OF ORMOND BEACH, FLORIDA  
 AUTHORIZED POSITIONS BY DEPARTMENT/DIVISION/SECTION  
 LAST TEN FISCAL YEARS  
 SEPTEMBER 30, 2009

	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
City Administration	3.60	4.00	4.00	4.00	4.00	4.00	4.00	3.50	3.50	3.50
Support Services	7.40	6.90	9.00	9.00	8.75	8.75	8.75	7.75	7.00	5.50
City Attorney	5.00	5.50	5.50	5.50	5.50	5.50	5.00	5.00	5.00	4.50
Finance:										
Budget/Finance	6.15	7.50	7.50	7.40	7.40	7.30	7.30	7.30	8.55	8.30
Utility and Customer Services	11.85	11.75	11.75	11.85	11.85	10.60	10.60	11.60	9.60	9.60
Information Technology	7.00	5.00	5.00	4.00	4.00	4.10	4.10	4.10	3.10	3.10
Human Resources	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Planning	6.27	6.77	7.15	6.65	6.65	7.00	7.00	7.00	7.00	7.00
Police Department	88.43	89.00	103.00	104.00	104.00	105.00	100.00	100.00	94.75	92.50
Fire Department	56.00	56.00	59.00	57.00	57.00	57.00	72.00	72.00	72.00	71.50
Economic Development	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.50	1.75
Public Works Department:										
Public Works Administration	-	-	-	-	-	-	-	1.50	1.50	1.50
Parks and Grounds Maintenance	2.00	3.40	3.40	3.40	1.40	1.40	1.40	1.40	1.65	1.65
Disposal	1.65	1.75	1.75	0.65	0.65	0.55	0.80	0.80	0.80	0.30
Recycling	0.35	0.45	0.45	0.45	0.45	0.45	0.45	0.45	0.45	0.70
Street Sweeping	-	-	-	1.10	1.10	1.10	1.10	1.10	1.10	1.10
Yard Waste Mulching	-	-	-	-	-	2.10	2.10	2.10	2.10	2.10
Streets and Roadside Maintenance	17.80	17.60	19.00	18.95	18.95	18.90	18.90	18.90	18.65	18.65
Engineering	12.33	16.33	16.70	16.70	16.70	17.80	18.00	18.00	17.00	11.97
Building Inspection/Permitting	10.85	10.85	11.35	10.35	10.35	9.00	9.00	9.00	9.00	9.00
Neighborhood Improvement	5.00	5.00	6.00	5.05	5.05	4.00	4.00	4.50	4.00	-
Building Maintenance	6.50	8.10	6.70	6.70	6.70	6.70	6.70	6.70	6.70	5.20
Stormwater Drainage	8.70	8.80	8.80	8.80	8.80	8.80	6.55	6.55	6.55	6.20
Fleet Operations Management	6.50	6.50	6.50	6.50	7.50	7.50	7.50	7.50	7.50	6.00
Water Treatment and Distribution	28.60	28.10	29.60	23.85	23.85	25.60	25.00	25.00	24.00	24.50
Treatment	27.60	27.60	26.10	28.10	26.10	27.10	26.50	26.50	26.00	24.50
Leisure Services:										
Leisure Services Administration	3.50	3.50	3.50	3.40	3.40	2.60	2.60	2.60	2.60	3.85
Recreation Activities	17.05	22.50	22.50	19.00	19.00	12.05	12.55	12.05	12.05	12.05
Athletic Fields Maintenance	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	9.00
The Casements	3.45	3.95	3.95	3.70	4.70	4.70	4.70	4.70	4.70	4.20
Performing Arts Center	3.25	4.25	4.25	4.50	4.50	4.33	4.33	4.33	3.50	3.00
Senior Center	1.00	3.25	3.25	3.00	3.00	1.34	3.59	3.59	3.50	2.75
Special Services	4.80	4.66	4.66	4.40	4.40	3.33	3.33	3.33	2.50	3.25
Municipal Airport	0.35	0.35	1.25	1.25	0.50	0.50	0.50	0.50	0.25	1.25
	368.73	385.11	407.36	395.00	392.00	384.85	394.10	395.10	382.10	363.97

Note: Number of positions are full time equivalents  
 Source: City of Ormond Beach Finance Department

SCHEDULE 27  
CITY OF ORMOND BEACH, FLORIDA  
OPERATING INDICATORS BY FUNCTION/PROGRAM  
LAST TEN FISCAL YEARS  
SEPTEMBER 30, 2009

	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
<b>Police</b>										
Number of traffic citations issued	10,367	8,118	10,851	10,463	5,293	7,439	9,832	8,202	5,391	4,583
Number of offense reports	7,693	8,391	8,760	8,938	13,348	14,554	8,672	8,397	8,314	10,624
Number of calls for service	61,478	55,932	63,589	65,119	49,620	62,052	62,057	61,370	N/A	N/A
<b>Fire</b>										
Emergency fire responses	1,748	1,856	1,935	1,694	1,440	1,440	1,566	1,355	1,242	1,349
Emergency rescue responses (ALS/BLS)	3,848	3,875	3,667	3,467	3,654	3,654	4,548	3,258	4,776	4,677
Education classroom presentations	70	71	80	49	45	45	43	91	82	87
Education (not included in reporting entity)										
Kindergarten-Grade 5 students	2,917	2,960	3,100	3,107	3,135	3,019	3,052	3,171	3,171	3,962
Grades 6-8 students	924	935	970	977	1,037	1,714	1,761	1,731	1,731	1,716
<b>Airport</b>										
Fixed based operator	12	12	12	12	12	12	12	12	12	12
Flight School	2	2	3	2	2	2	2	2	2	2
Based aircraft	N/A	N/A	N/A	117	169	169	169	140	140	140
Total 12 hour, operations	145,000	145,000	145,818	148,700	148,500	130,000	127,000	120,000	120,000	120,000
<b>Water treatment plants</b>										
Jefferson Street Plant:										
Design capacity	12.00 MGD	12.00 MGD	8.00 MGD							
Current production rate	5.20 MGD	6.90 MGD	6.90 MGD	6.90 MGD	5.89 MGD	5.78 MGD	5.54 MGD	5.40 MGD	6.12 MGD	5.67 MGD
Number of water utility connections	21,048	22,036	22,036	21,937	21,706	21,459	21,296	20,839	19,900	19,800
Number of active water utility customers (units)	27,662	27,951	28,417	28,366	28,297	27,953	27,472	26,866	25,013	24,900
<b>Solid waste system</b>										
Number of solid waste disposal customers	16,637	16,229	16,196	16,031	15,805	15,620	15,524	15,242	14,644	14,355
Number of active participating recycling program (units)	16,450	16,855	16,972	16,774	16,610	16,435	N/A	N/A	N/A	N/A
<b>Water pollution control plants</b>										
Orchard Street Plant:										
Design capacity	6.00 MGD	6.00 MGD	6.00 MGD	6.00 MGD	6.00 MGD	6.00 MGD	6.00 MGD	6.00 MGD	6.00 MGD	6.00 MGD
Current treatment rate	4.70 MGD	4.10 MGD	4.10 MGD	4.10 MGD	4.34 MGD	4.24 MGD	3.57 MGD	3.69 MGD	3.96 MGD	4.06 MGD
Number of collection system connections	15,657	15,669	15,606	15,400	15,228	14,916	14,813	14,501	13,809	13,500
Number of collecting system units	20,571	20,650	20,642	20,157	19,625	19,330	19,065	18,413	17,450	17,002
Number of effluent reuse connections	2,378	2,348	2,327	2,300	2,191	2,092	1,983	1,927	1,866	1,760

\* Information not available.

Sources: City of Ormond Beach Police Department, City of Ormond Beach Fire Department, School Board of Volusia County, City of Ormond Beach Airport Department, City of Ormond Beach Public Works Department, City of Ormond Beach Finance Department.

SCHEDULE 28  
CITY OF ORMOND BEACH, FLORIDA  
CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM  
LAST TEN FISCAL YEARS  
SEPTEMBER 30, 2009

	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
Police																				
Police station	1	1	1	1	1	1	1	1	1	1	532	532	532	532	532	270	270	270	270	270
Holding facility	1	1	1	1	1	1	1	1	1	1	11	11	11	11	11	11	11	11	11	11
Vehicular patrol units	50	50	48	48	49	48	47	42	39	39	11	11	11	11	11	11	11	13	13	13
Animal control/service vehicles	6	6	6	6	6	6	6	4	4	4	1	1	1	1	1	1	1	1	1	1
Motorcycle units	5	5	5	5	5	5	4	4	4	4	14	14	14	14	16	16	16	16	16	16
Evidence vehicles	1	1	1	1	1	1	1	1	1	1	8	8	8	8	8	8	8	8	8	8
Administrative vehicles	7	7	7	7	7	7	7	8	8	8	8	8	8	8	8	8	8	8	8	8
Investigative units	8	8	8	8	10	8	6	6	6	6	8	8	8	10	10	10	10	16	16	16
Leased investigative units	-	-	-	-	-	-	2	2	2	2	12	12	12	12	12	13	13	11	11	11
Outreach vehicles	3	3	3	3	2	3	3	2	2	2	3	3	3	3	3	3	3	3	3	3
Fire stations in City limits	4	4	4	4	4	4	4	4	4	4	1	1	1	1	1	1	1	1	1	1
Medical facilities (not included in reporting entity)											8	8	8	8	8	8	8	8	8	8
Number of hospitals	2	2	2	2	2	2	2	2	2	2	11	11	11	11	11	11	11	10	10	10
Number of patient beds	324	324	324	324	324	324	324	324	324	324	2	2	2	2	2	2	2	2	2	2
Public library square footage	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000	2	2	2	2	2	2	2	2	2	2
Education (not included in reporting entity)											2	2	2	2	2	2	2	2	2	2
Volusia County Schools - Kindergarten - Grade 5	5	5	5	5	5	5	5	5	5	5	1	1	1	1	1	1	1	1	1	1
Grades 6-8	1	1	1	1	1	1	1	1	1	1	2	2	2	2	2	2	2	2	2	2
Airport Runways	2	2	2	2	2	2	2	2	2	2	7	7	7	7	7	7	7	7	7	7
Taxiways - fully listed	4	4	4	4	4	4	4	6	6	6	1	1	1	1	1	1	1	1	1	1
Recreation																				
1 Parks (acres)											532	532	532	532	532	270	270	270	270	270
1 Picnic areas											11	11	11	11	11	11	11	11	11	11
39 Playgrounds											11	11	11	11	11	11	11	13	13	13
4 Baseball/softball complexes											1	1	1	1	1	1	1	1	1	1
4 Baseball fields											14	14	14	14	16	16	16	16	16	16
1 Softball fields											8	8	8	8	8	8	8	8	8	8
8 Soccer fields											8	8	8	8	8	8	8	8	8	8
6 Handball/racquetball courts											8	8	8	8	10	10	10	16	16	16
2 Shuffleboard courts											12	12	12	12	12	13	13	11	11	11
2 Community centers											3	3	3	3	3	3	3	3	3	3
4 Gymnastics building											1	1	1	1	1	1	1	1	1	1
Tennis center - clay/lighted courts											8	8	8	8	8	8	8	8	8	8
Tennis courts - hard surface / 2 without lights											11	11	11	11	11	11	11	10	10	10
Tennis courts - hard surface / 324 lighted											2	2	2	2	2	2	2	2	2	2
Basketball courts - outside / 31,000 lighted											2	2	2	2	2	2	2	2	2	2
Senior Citizens Center											1	1	1	1	1	1	1	1	1	1
Civic Center/Performing Arts											1	1	1	1	1	1	1	1	1	1
5 Skate court											1	1	1	1	1	1	1	1	1	1
1 Tennis center											2	2	2	2	2	2	2	2	2	2
Boat ramps/public											6	6	6	6	6	6	6	6	6	6
2 Fishing piers/public											7	7	7	7	7	7	7	7	7	7
18-hole golf course/public (not included in the reporting entity)											1	1	1	1	1	1	1	1	1	1
Public works											36	36	36	36	36	36	36	29	29	29
Area: square miles											183	183	183	183	183	179	170	161	161	161
Miles paved streets											-	-	-	-	-	-	-	2	2	2
Miles unpaved streets											124	124	124	124	85	116	116	113	113	113
Miles sidewalks (est'd)											155	155	155	155	139	82	82	78	78	78
Miles storm sewers (est'd)											267	267	267	267	255	244	242	125	125	125
Miles sanitary sewer											2,175	2,175	2,175	2,174	2,091	2,025	2,000	2,000	2,000	2,000
Fire hydrants																				

Sources: City of Ormond Beach Police Department, City of Ormond Beach Fire Department, Florida Hospital,

**SCHEDULE 29**  
**CITY OF ORMOND BEACH, FLORIDA**  
**CHANGES IN NET ASSETS, ENTERPRISE FUNDS**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**

	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
<b>Operating revenues</b>										
Charges for services:										
Water sales	\$ 8,665	\$ 8,530	\$ 8,233	\$ 7,371	\$ 6,196	\$ 6,105	\$ 6,017	\$ 5,728	\$ 5,614	\$ 5,663
Service charges	514	486	447	579	571	758	742	710	672	587
Sewer charges	7,137	7,063	6,866	6,252	5,468	5,420	5,300	5,022	4,914	4,958
Refuse charges	4,732	4,524	4,452	4,440	4,283	3,719	3,669	3,575	3,562	3,467
Franchise fees	755	642	745	789	845	742	698	667	641	621
Miscellaneous	107	17	14	13	1,102	4,881	46	-	5	216
<b>Total operating revenues</b>	<b>21,910</b>	<b>21,262</b>	<b>20,737</b>	<b>19,444</b>	<b>18,465</b>	<b>21,225</b>	<b>16,472</b>	<b>15,702</b>	<b>15,408</b>	<b>15,512</b>
<b>Operating expenses</b>										
Billing and customer service	1,039	1,181	1,200	1,064	1,075	1,007	959	914	811	783
Water system	3,775	3,535	3,417	3,267	2,684	2,550	2,267	2,170	1,981	2,426
Sewer system	3,964	3,839	3,751	3,362	2,938	2,811	2,530	2,611	2,221	2,561
Solid waste system	4,680	4,486	4,427	4,435	5,982	8,398	3,380	3,632	3,528	3,558
Depreciation	5,993	4,757	5,192	5,353	4,858	4,690	4,493	4,401	4,715	3,362
<b>Total operating expenses</b>	<b>19,451</b>	<b>17,798</b>	<b>17,987</b>	<b>17,481</b>	<b>17,537</b>	<b>19,456</b>	<b>13,629</b>	<b>13,728</b>	<b>13,256</b>	<b>12,690</b>
<b>Operating income</b>	<b>2,459</b>	<b>3,464</b>	<b>2,770</b>	<b>1,963</b>	<b>928</b>	<b>1,769</b>	<b>2,843</b>	<b>1,974</b>	<b>2,152</b>	<b>2,822</b>
<b>Nonoperating income (expenses)</b>										
Interest revenue	195	876	1,599	1,803	908	507	555	712	1,835	1,825
Interest/amortization expense	(1,292)	(1,168)	(775)	(801)	(881)	(982)	(1,076)	(1,158)	(1,538)	(1,830)
Gain on disposal of capital assets	9	(15)	(9)	78	1	-	(34)	(189)	17	88
<b>Total nonoperating revenues (expenses)</b>	<b>(1,088)</b>	<b>(307)</b>	<b>815</b>	<b>1,080</b>	<b>28</b>	<b>(475)</b>	<b>(555)</b>	<b>(635)</b>	<b>314</b>	<b>83</b>
<b>Income before contributions, grants and transfers</b>	<b>1,371</b>	<b>3,157</b>	<b>3,585</b>	<b>3,043</b>	<b>956</b>	<b>1,294</b>	<b>2,288</b>	<b>1,339</b>	<b>2,466</b>	<b>2,905</b>
Capital contributions and grants	543	2,670	8,534	3,257	2,910	2,748	2,252	3,677	2,945	16
Transfers in	245	238	238	225	219	206	196	187	172	-
Transfers out	(3,337)	(3,354)	(3,235)	(3,113)	(3,386)	(2,916)	(2,753)	(2,639)	(2,230)	(910)
<b>Change in net assets</b>	<b>\$ (1,178)</b>	<b>\$ 2,711</b>	<b>\$ 9,122</b>	<b>\$ 3,412</b>	<b>\$ 699</b>	<b>\$ 1,332</b>	<b>\$ 1,983</b>	<b>\$ 2,564</b>	<b>\$ 3,353</b>	<b>\$ 2,011</b>

**SCHEDULE 30**  
**CITY OF ORMOND BEACH, FLORIDA**  
**OPERATING REVENUES BY SOURCE, ENTERPRISE FUNDS**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**

Fiscal Year	Water	Sales	Service Charges	Sewer Charges	Refuse Charges	Franchise Fees	Inter- governmental	Miscellaneous	Total Operating Revenues
2000		5,663	743	4,958	3,467	621	60	-	15,512
2001		5,614	672	4,914	3,561	641	6	-	15,408
2002		5,728	710	5,022	3,575	667	-	-	15,702
2003		6,017	742	5,300	3,669	697	-	47	16,472
2004		6,105	758	5,420	3,719	742	4,462	19	21,225
2005		6,196	571	5,468	4,283	845	1,093	9	18,465
2006		7,371	579	6,252	4,440	789	-	13	19,444
2007		8,233	447	6,866	4,452	745	-	14	20,757
2008		8,530	486	7,063	4,524	642	-	17	21,262
2009		8,665	514	7,137	4,732	755	-	107	21,910

**SCHEDULE 31**  
**CITY OF ORMOND BEACH, FLORIDA**  
**OPERATING EXPENSES, ENTERPRISE FUNDS**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**

Fiscal Year	Personal Services										Subtotal, Expenses before Depreciation	Depreciation	Total Operating Expenses
	Utility Billing & Customer Service	Water	Sewer	Solid Waste	Contractual Services	Materials & Supplies	Utilities	Landfill Closure Costs	Depreciation	Depreciation			
2000	345	968	946	137	3,566	2,686	698	(18)	9,328	3,362	12,690		
2001	365	1,025	1,054	140	3,600	1,587	786	(16)	8,541	4,715	13,256		
2002	440	1,159	1,237	175	3,788	1,775	791	(38)	9,327	4,401	13,728		
2003	435	1,174	1,240	180	3,993	1,691	876	(453)	9,136	4,493	13,629		
2004	509	1,329	1,412	179	8,580	1,830	945	(18)	14,766	4,690	19,456		
2005	532	1,364	1,473	136	5,836	2,472	1,005	(139)	12,679	4,858	17,537		
2006	547	1,379	1,626	140	4,908	1,584	1,326	618	12,128	5,353	17,481		
2007	639	1,593	1,658	147	4,909	2,407	1,430	34	12,817	5,170	17,987		
2008	622	1,669	1,497	153	4,932	2,499	1,673	(4)	13,041	4,757	17,798		
2009	602	1,575	1,601	106	5,649	2,127	1,831	(32)	13,459	5,992	19,451		

**SCHEDULE 32**  
**CITY OF ORMOND BEACH, FLORIDA**  
**WATER TREATED AND CONSUMED AND WASTEWATER TREATED**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**

Fiscal Year	Gallons of Raw Water Pumped	Gallons of Water Treated	Gallons of Water Consumed	%	Gallons of Water Unbilled	Average Percent Unbilled	Gallons of Wastewater Treated	Total Direct Rate				
								Base (a)	Use	Excess	Base	Use
2000	2,079,779	2,096,707	1,852,042	#REF!	244,665	11.67%	1,500,250	\$ 8.06	\$ 2.03 (b)	N/A	\$ 10.52	\$ 2.84
2001	2,034,821	2,060,233	1,755,701	-5.20%	304,532	14.78%	1,521,170	8.06	2.03 (b)	N/A	10.52	2.84
2002	2,023,457	2,026,601	1,806,104	2.87%	220,497	10.88%	1,372,990	8.06	2.03 (b)	N/A	10.52	2.84
2003	2,024,170	2,043,523	1,863,538	3.18%	179,985	8.81%	1,318,290	8.26	2.08 (b)	N/A	10.78	2.91
2004	2,113,368	2,191,265	1,888,348	1.33%	302,917	13.82%	1,559,040	8.26	2.08 (b)	N/A	10.78	2.91
2005	2,149,105	2,376,607	1,873,535	-0.78%	503,072	21.17%	1,582,930	8.26	2.08 (b)	N/A	10.78	2.91
2006	2,267,501	2,512,532	1,883,513	0.53%	629,019	25.04%	1,490,870	9.68	2.44 (c)	2.91	12.64	3.41
2007	2,211,833	2,352,756	1,897,013	0.72%	455,743	19.37%	1,438,810	10.26	2.59 (c)	3.08	13.40	3.61
2008	2,339,188	2,124,741	1,843,544	-2.12%	281,197	13.23%	1,469,330	10.85	2.74 (c)	3.26	14.17	3.82
2009	2,227,167	1,918,790	1,740,527	-8.25%	178,263	9.29%	1,686,650	11.50	2.90 (c)	3.46	15.02	4.05

**Notes:** See Schedule 36 for detail of water and sewer residential service rates, inside City.

In fiscal year 2005, faulty master meter reads resulted in increase in average percent unbilled.

In fiscal year 2006, the City experienced several breaks in major distribution lines which resulted in increase in average percent unbilled.

(a) Use 0 through 2,000 gallons

(b) Use over 2,000 gallons, charge per 1,000 gallons

(c) Use range 3,000 through 6,000 gallons, charge per 1,000 gallons  
 Use over 6,000 gallons, charge per 1,000 gallons

SCHEDULE 33

CITY OF ORMOND BEACH, FLORIDA  
 WATER CONSUMPTION, SALES, AND UNITS BY RATE CLASS  
 CURRENT YEAR AND NINE YEARS AGO  
 SEPTEMBER 30, 2009

(In Thousands, Except For Annual Total Number of Units Billed)

	Gallons Consumed			Revenue Produced (1)			Annual Total Number of Units Billed (2)	
	2009	2000	2009	2000	2009	2000	2009	2000
<b>Water service:</b>								
<b>Inside City:</b>								
Residential	770,607	788,501	3,378	2,201	175,967	152,944		
Multi-family	165,677	171,982	770	517	52,138	47,351		
Commercial	273,548	381,973	1,227	945	13,855	11,553		
	1,209,832	1,342,456	5,375	3,663	241,960	211,848		
<b>Outside City:</b>								
Residential	219,021	240,534	1,537	1,088	56,157	53,171		
Multi-family	80,461	73,381	611	363	31,643	24,058		
Commercial	53,347	39,050	351	156	1,940	1,476		
	352,829	352,965	2,499	1,607	89,740	78,705		
	1,562,661	1,695,421	7,874	5,270	331,700	290,553		
<b>Irrigation service:</b>								
<b>Inside City:</b>								
Residential	28,813	20,287	111	47	2,178	1,029		
Multi-family	2,799	3,069	9	7	590	100		
Commercial	131,495	125,524	626	341	1,688	1,199		
	163,107	148,880	746	395	4,456	2,328		
<b>Outside City:</b>								
Residential	93	243	1	1	24	12		
Multi-family	464	1,990	2	7	15	24		
Commercial	14,201	5,508	92	19	277	90		
	14,758	7,741	95	27	316	126		
	177,865	156,621	841	422	4,772	2,454		
	1,740,526	1,852,042	8,715	5,692	336,472	293,007		

Notes: (1) Exclusive of unbilled receivable

(2) Number of connections with respect to irrigation service.

See Schedule 36 for detail of water and sewer residential service rates, inside City.

Source: City of Ormond Beach Finance Department

**SCHEDULE 34**  
**CITY OF ORMOND BEACH, FLORIDA**  
**CUMULATIVE NUMBER OF WATER AND SEWER UNITS BY TYPE**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**

Fiscal Year	Water				Irrigation				Total Water & Irrigation
	Residential	Commercial	Multi	Subtotal	Residential	Commercial	Multi	Subtotal	
2000	206,288	13,058	74,664	294,010	1,005	1,311	138	2,454	296,464
2001	210,744	13,337	74,009	298,090	1,197	1,355	154	2,706	300,796
2002	217,081	13,544	75,053	305,678	1,290	1,412	141	2,843	308,521
2003	224,464	13,960	81,678	320,102	1,418	1,511	153	3,082	323,184
2004	227,162	14,087	80,325	321,574	1,537	1,515	161	3,213	324,787
2005	230,777	14,354	81,468	326,599	1,694	1,542	174	3,410	330,009
2006	233,469	14,964	84,693	333,126	1,841	1,650	144	3,635	336,761
2007	233,126	15,573	86,830	335,529	2,067	1,748	137	3,952	339,481
2008	232,581	15,858	87,118	335,557	2,147	1,867	618	4,632	340,189
2009	232,124	15,795	83,781	331,700	2,202	1,965	605	4,772	336,472

Fiscal Year	Sewer			Grand Total
	Residential	Commercial	Multi	
2000	145,648	10,799	49,753	206,200
2001	149,730	11,011	49,203	209,944
2002	154,319	11,130	49,452	214,901
2003	161,163	11,457	54,711	227,331
2004	163,508	11,680	55,545	230,733
2005	166,867	11,937	56,377	235,181
2006	169,673	12,528	58,116	240,317
2007	170,241	13,104	63,968	247,313
2008	170,675	13,455	64,688	248,818
2009	170,679	13,337	62,598	246,614

Note: Amounts represent total number of customer units billed during each fiscal year for water and sewer service. Irrigation units represent total number of connections billed during each fiscal year.

**SCHEDULE 35**  
**CITY OF ORMOND BEACH, FLORIDA**  
**WATER & SEWER RESIDENTIAL SERVICE RATES, INSIDE CITY**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**

Fiscal Year	Water Service Rates				Sewer Service Rates			
	Minimum Use		Additional Use		Minimum Use		Additional Use	
	Charge (0-2,000 Gallons)	Charge (3,000-6,000 Gallons)	Charge For Each 1,000 Gallons (Over 6,000)	Charge For Each 1,000 Gallons (Over 3,000)	Charge (0-2,000 Gallons)	Charge (3,000-6,000 Gallons)	Charge For Each 1,000 Gallons (Over 3,000)	Charge For Each 1,000 Gallons (Over 3,000)
2000 <sup>(1)</sup>	8.06	2.03	N/A	10.52	2.84			
2001	8.06	2.03	N/A	10.52	2.84			
2002	8.06	2.03	N/A	10.52	2.84			
2003 <sup>(2)</sup>	8.26	2.08	N/A	10.78	2.91			
2004	8.26	2.08	N/A	10.78	2.91			
2005	8.26	2.08	N/A	10.78	2.91			
2006 <sup>(3)</sup>	9.68	2.44	2.91	12.64	3.41			
2007 <sup>(4)</sup>	10.26	2.59	3.08	13.40	3.61			
2008 <sup>(5)</sup>	10.85	2.74	3.26	14.17	3.82			
2009 <sup>(6)</sup>	11.50	2.90	3.46	15.02	4.05			

Notes: Changes in water and sewer rates must be approved by the City Commission.

(1) City Commission approved a 5.00% increase in water and sewer rates, effective 10/1/1998.

(2) City Commission approved a 2.50% increase in water and sewer rates, effective 10/1/2002.

(3) City Commission approved a 17.25% increase in water and sewer rates and established an additional use charge for water use in excess of 6,000 total gallons, effective 2/1/2006.

(4) City Commission approved a 6.00% average increase in water and sewer rates, effective 10/1/2006.

(5) City Commission approved a 5.75% average increase in water and sewer rates, effective 1/1/2008.

(6) City Commission approved a 6.00% average increase in water and sewer rates, effective 10/1/2008.

**SCHEDULE 36**  
**CITY OF ORMOND BEACH, FLORIDA**  
**MAJOR WATER AND WASTEWATER CUSTOMERS**  
**CURRENT YEAR AND NINE YEARS AGO**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

Name	Fiscal Year 2009					
	Gallons Consumed	%	Irrigation Sales Revenue Produced	%	Sewer Revenue Produced	%
Tymer Creek Utilities Incorporated	29,190	1.68%	\$ 69	0.79%	\$ -	0.00%
Florida Hospital	27,061	1.56%	116	1.33%	72	1.06%
Bear Creek Venture, Ltd.	19,953	1.15%	97	1.11%	127	1.86%
Bermuda Estates LLC	13,522	0.78%	60	0.69%	78	1.14%
Ocean Village Villas Homeowners Association	12,084	0.69%	52	0.60%	-	0.00%
San Marco Association, Ltd.	11,745	0.67%	74	0.85%	101	1.48%
Gabriel Living Centers, LLC	10,302	0.59%	44	0.50%	52	0.76%
Shadow Lakes Ormond, Ltd.	9,454	0.54%	39	0.45%	51	0.75%
Volusia County School Board	9,249	0.53%	40	0.46%	38	0.56%
Homac Manufacturing Company	8,026	0.46%	34	0.39%	43	0.63%
Subtotal (10 largest)	150,586	8.65%	625	7.17%	562	8.24%
Balance from other customers	1,589,940	91.35%	8,090	92.83%	6,256	91.76%
Grand totals	1,740,526	100.00%	8,715	100.00%	6,818	100.00%

**SCHEDULE 36**  
**CITY OF ORMOND BEACH, FLORIDA**  
**MAJOR WATER AND WASTEWATER CUSTOMERS**  
**CURRENT YEAR AND NINE YEARS AGO**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*  
(Continued)

Name	Fiscal Year 2000							
	Gallons Consumed	%	Irrigation Sales		Water &		Sewer Revenue Produced	%
			Revenue Produced	%	Revenue Produced	%		
Tymler Creek Utilities Incorporated	46,452	2.51%	\$	66	1.16%	\$	-	0.00%
Florida Hospital	30,192	1.63%		76	1.33%		77	1.64%
Bear Creek Venture, Ltd.	29,269	1.58%		80	1.40%		108	2.30%
Volusia County School Board	18,794	1.01%		43	0.76%		38	0.82%
Homac Manufacturing Company	16,239	0.88%		41	0.72%		57	1.21%
Shadow Lakes Ormond, Ltd.	10,245	0.55%		26	0.46%		33	0.70%
NDC Asset Management, Inc., DBA								
Fisher's Landing Apartments	9,225	0.50%		25	0.44%		34	0.72%
Ormond in the Pines	8,740	0.47%		26	0.46%		35	0.75%
Rinker Material Corporation	8,368	0.45%		21	0.37%		1	0.02%
AOB, DBA Ivanhoe Beach	7,714	0.42%		19	0.33%		27	0.58%
Subtotal (10 largest)	185,238	10.00%		423	7.43%		410	8.74%
Balance from other customers	1,666,804	90.00%		5,269	92.57%		4,282	91.26%
Grand totals	1,852,042	100.00%	\$	5,692	100.00%	\$	4,692	100.00%

Source: City of Ormond Beach Finance Department

**SCHEDULE 37**  
**CITY OF ORMOND BEACH, FLORIDA**  
**MUNICIPAL FIREFIGHTERS' RETIREMENT TRUST**  
**REVENUES BY SOURCE AND EXPENSE BY TYPE**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

Fiscal Year Ended	Revenues by Source						
	Employee Contributions	Employer Contributions	Employer Contributions as a Percent of Total	Total Annual Contributions as a Percent of Payroll	State Contributions	Investment Income	Other
2000	\$ 242	\$ 86	16.76%	17.80%	\$ 185	\$ 660	\$ -
2001	251	201	30.00%	22.68%	218	36	-
2002	268	278	37.62%	23.37%	193	(667)	72
2003	299	498	48.73%	43.42%	225	1,465	2,487
2004	253	508	50.15%	37.16%	252	924	1,937
2005	243	646	59.48%	37.06%	197	1,209	2,295
2006	262	554	49.11%	34.89%	312	1,076	2,204
2007	271	624	49.33%	39.93%	370	1,719	2,984
2008	264	659	48.71%	42.16%	430	(2,521)	(1,168)
2009	346	599	47.02%	40.96%	329	488	38

Fiscal Year Ended	Expense by Type			Total
	Refunds	Benefits	Professional / Administrative Services	
2000	\$ -	12	14	\$ 190
2001	-	21	10	210
2002	-	6	15	228
2003	-	20	19	248
2004	-	33	25	1,114
2005	-	-	24	1,080
2006	-	30	39	1,117
2007	-	22	32	1,095
2008	-	5	32	1,085
2009	-	54	43	1,164

Source: City of Ormond Beach Finance Department

**SCHEDULE 38**  
**CITY OF ORMOND BEACH, FLORIDA**  
**GENERAL EMPLOYEES PENSION**  
**REVENUES BY SOURCE AND EXPENSE BY TYPE**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

Fiscal Year Ended	Revenues by Source					
	Employee Contributions	Employer Contributions	Employer Contributions as a Percent of Total		Total Annual Contributions as a Percent of Payroll	
			Investment Income	Total		
2000	\$ 217	\$ 362	62.52%	8.77%	\$ 1,635	\$ 2,214
2001	222	312	58.43%	7.53%	12	546
2002	307	428	58.23%	9.52%	(1,547)	(812)
2003	355	522	59.52%	10.61%	3,056	3,933
2004	360	820	69.49%	14.08%	1,777	2,957
2005	357	1,082	75.19%	16.72%	2,397	3,836
2006	370	1,006	73.11%	15.05%	2,074	3,450
2007	395	1,053	72.72%	15.32%	3,397	4,845
2008	375	1,078	74.19%	18.26%	(4,966)	(3,513)
2009	373	1,184	76.04%	19.91%	778	2,335

Fiscal Year Ended	Expense by Type				
	Refunds	Benefits	Professional / Administrative Services		Total
			Other	Total	
2000	\$ 15	\$ 921	17	\$ -	\$ 953
2001	79	856	11	-	946
2002	18	1,038	20	-	1,076
2003	32	1,032	21	-	1,085
2004	91	1,045	20	-	1,156
2005	9	1,175	32	-	1,216
2006	81	1,311	45	-	1,437
2007	87	1,283	15	-	1,385
2008	81	1,544	40	-	1,665
2009	92	2,274	48	38	2,452

Source: City of Ormond Beach Finance Department

**SCHEDULE 39**  
**CITY OF ORMOND BEACH, FLORIDA**  
**MUNICIPAL POLICE OFFICERS' RETIREMENT TRUST**  
**REVENUES BY SOURCE AND EXPENSE BY TYPE**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2009**  
*(In Thousands)*

Fiscal Year Ended	Revenues by Source						
	Employee Contributions	Employer Contributions	Employer Contributions as a Percent of Total	Total Annual Contributions as a Percent of Payroll	State Contributions	Investment Income	Total
2000	\$ 266	\$ -	0.00%	18.08%	\$ 185	\$ 1,169	\$ 1,620
2001	262	-	0.00%	19.02%	210	72	544
2002	383	-	0.00%	21.66%	221	(1,108)	(504)
2003	367	-	0.00%	23.35%	249	2,209	2,825
2004	298	55	8.70%	22.32%	279	1,306	1,938
2005	310	283	31.73%	33.21%	299	1,699	2,591
2006	300	370	38.07%	32.44%	302	1,478	2,450
2007	263	462	44.68%	35.73%	309	2,435	3,469
2008	250	449	44.68%	36.53%	306	(3,585)	(2,580)
2009	268	424	42.70%	34.29%	301	459	1,452

Fiscal Year Ended	Expense by Type			Total
	Refunds	Benefits	Professional / Administrative Services	
2000	\$ 29	\$ 567	17	\$ 413
2001	6	418	8	432
2002	13	461	15	489
2003	32	523	16	571
2004	10	805	19	834
2005	-	922	26	948
2006	43	826	30	899
2007	28	875	18	921
2008	56	1,235	27	1,318
2009	8	1,365	25	1,398

Source: City of Ormond Beach Finance Department  
Note: There were no Employer Contributions from 1999 to 2003, as the City was overfunded for the Plan.

**SCHEDULE 40**  
**CITY OF ORMOND BEACH, FLORIDA**  
**OTHER POST EMPLOYMENT BENEFITS (OPEB)**  
**STATISTICAL INFORMATION**  
**CURRENT FISCAL YEAR**  
**SEPTEMBER 30, 2009**

Medical Tier	Coverage Type	
	Active	Inactive
Employee Only	194	25
Employee + Spouse	33	13
Employee + One	27	2
Family	60	8
None	19	-
<b>Total</b>	<b>333</b>	<b>48</b>

Description	General Employees			Total
	Police	Fire	Police	
Number (Actives)	215	53	65	333
Number (Inactives) - Medical, Dental, Life	142	27	35	204
<b>Total Number</b>	<b>357</b>	<b>80</b>	<b>100</b>	<b>537</b>

Average Age (Active) 45  
 Average Age (Inactive) 63  
 Average Active Service 9.82

**SCHEDULE 40**  
**CITY OF ORMOND BEACH, FLORIDA**  
**OTHER POST EMPLOYMENT BENEFITS (OPEB)**  
**STATISTICAL INFORMATION**  
**CURRENT FISCAL YEAR**  
**SEPTEMBER 30, 2009**  
 (Continued)

Age Group	Completed Years of Service					
	< 1 Yr.	1-4 Yrs.	5-9 Yrs.	10-14 Yrs.	15-19 Yrs.	20-24 Yrs.
0-24	2	11	1	0	0	0
25-29	6	8	6	4	0	0
30-34	1	4	14	4	0	0
35-39	6	9	9	6	2	0
40-44	3	21	16	13	7	5
45-49	7	12	10	8	13	13
50-54	3	8	16	1	11	7
55-59	2	7	7	7	3	4
60-64	2	6	5	1	4	3
65-69	0	1	0	1	1	0
70+	0	0	0	0	0	0
<b>Total</b>	<b>32</b>	<b>87</b>	<b>84</b>	<b>42</b>	<b>41</b>	<b>32</b>

Age Group	Completed Years of Service (continued)					Total
	25-29 Yrs.	30-34 Yrs.	35-39 Yrs.	40 Yrs. +		
0-24	0	0	0	0	0	14
25-29	0	0	0	0	0	21
30-34	0	0	0	0	0	23
35-39	0	0	0	0	0	32
40-44	1	0	0	0	0	66
45-49	1	0	0	0	0	64
50-54	6	1	1	0	0	54
55-59	3	0	1	0	0	34
60-64	0	1	0	0	0	22
65-69	0	0	0	0	0	3
70+	0	0	0	0	0	0
<b>Total</b>	<b>11</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>333</b>

Cost Allocation Plan FY 2010-11

Allocation of General Fund Costs to Other Funds through interfund transfer

	General Fund Administration Budget (Commission, City Manager, Legal, Support Services)	General Fund Finance and Human Resources Budget	General Fund Neighborhood Improvement Budget	General Fund Police Department Budget	General Fund Fire Department Budget	General Fund Planning Department Budget	Total General Fund Costs Allocated to Other Funds
Amount to be allocated	\$ 1,570,909	\$ 1,589,832	\$ 322,855	\$ 7,607,221	\$ 5,340,920	\$ 584,965	
Allocation of costs to:							
Stormwater	4.0%	2.4%	NA	NA	NA	NA	101,146
Airport	4.0%	0.0%	NA	NA	NA	NA	62,836
General Capital Improvements	1.0%	0.0%	NA	NA	NA	NA	15,709
Transportation	8.0%	0.0%	NA	NA	NA	NA	125,673
Water/Wastewater Operating	15.0%	19.3%	12,914	38,036	106,818	87,745	787,623
Solid Waste	1.0%	0.6%	8,902	NA	NA	NA	24,611

Allocation of Engineering Costs to Other Funds through department charge

	General Fund Engineering Budget Allocation based on average CIP budget
Amount to be allocated	\$ 774,360
Allocation of costs to:	
Downtown Redevelopment	9.73%
Stormwater	24.53%
General Capital Improvements	4.83%
Transportation	30.92%
Water/Wastewater R&R	25.65%
Water Impact Fee	0.98%
Wastewater Impact Fee	2.61%
Solid Waste	0.75%

Allocation of Water/Wastewater Utility Billing Costs to Other Funds through interfund transfer

	Water/Wastewater Utility Billing Costs (Excluding Meter Reading Costs)
Amount to be allocated	\$ 885,554
Allocation of costs to:	
Stormwater	11.21%
Solid Waste	22.22%

## **GLOSSARY**

**Accrual:** A basis of accounting in which revenues are recognized when they are measurable and earned and expenditures are recorded when incurred.

**Appropriation:** Authorization by the City Commission that allows expenditures to be made on behalf of the City against governmental resources.

**Audit:** An examination of internal controls and financial statements.

**Balance Sheet:** A statement which presents the financial position of an entity as of a specified date.

**Budget:** A financial plan or proposed revenues and expenditures for a specified period of time (usually one year).

**Capital Outlay:** Expenditures for the acquisition of assets.

**Debt Service:** The City's obligation to pay principal and interest according to a predetermined schedule.

**Department:** A major organizational unit that indicates management responsibility for a group of related operations.

**Encumbrances:** Commitments against an appropriation.

**Fund Balance:** The amount by which assets exceed liabilities.

**Interfund Transfers:** Amounts transferred from one fund to another.

**Intergovernmental Revenues:** Revenues received from another government.

**Operating Expenditures:** Ongoing expenditures that are not wages, benefits or capital in nature.

**Reserved:** Indicates that a portion of fund balance is restricted for a specific purpose.

**Roll back tax rate:** The tax rate that generates the same amount of revenue as the prior year exclusive of gains from new construction.