



**City of Ormond Beach
Florida**

Adopted Annual Budget
Fiscal Year 2006-2007

**CITY OF ORMOND BEACH
ADOPTED ANNUAL BUDGET
FOR THE 2006-2007 FISCAL YEAR
OCTOBER 1, 2006 THROUGH
SEPTEMBER 30, 2007**



CITY COMMISSION

FRED COSTELLO

LORI GILLOOLY

TROY KENT

ED KELLEY

BILL PARTINGTON

MAYOR

ZONE ONE

ZONE TWO

ZONE THREE

ZONE FOUR

Isaac D. Turner

Theodore S. MacLeod, P.E.

Kelly A. McGuire

Paul M. Lane

City Manager

Assistant City Manager

Budget Director

Finance Director

TABLE OF CONTENTS

	<u>Page#</u>
Cover	
Title Page	
<u>Budget Introduction</u>	
Map	i
Community Overview	i
Statement of Vision	iii
Organizational Chart	iv
Transmittal Letter/Budget Message/FAQ	v
<u>Polices and Procedures</u>	
Budget Calendar	2
Fund Structure	3
Discussion of Major Funds	4
Financial Policies	8
<u>Overview</u>	
Revenue Highlights	14
Taxable Value Trends	14
Tax Rate Comparison	15
Summary of Property Tax Rate and Taxable Value	16
Tax Rate History	17
Utility and Solid waste Rate Comparison	19
Expenditure Highlights	21
Personnel Costs	22
Wages and Benefits	23
Position Count	24
Projected Fund Balance	30

TABLE OF CONTENTS

	<u>Page #</u>
BUDGETARY AND STAFFING INFORMATION	
<u>General Funds</u>	
General Fund Revenues/Expenditures	34
City Commission	38
Office of City Manager	40
Support Services	42
City Attorney	44
Accounting and Payroll	46
Information Technology	48
Budget and Purchasing	50
Human Resources	52
Planning	54
Police Administration	56
Police Operations	58
Police Emergency Communications	60
Police Community Outreach	62
Police Criminal Investigations	64
Police Community Service and Animal Control	66
Police Records	68
Fire Life Safety	70
Fire and Emergency Medical Services	72
Roadside and Right of Way Maintenance	74
Building Maintenance	76
Parks and Grounds	78
Engineering	80
Building Inspections	82
Neighborhood Improvement	84
Fleet Maintenance	86
Economic Development	88
The Casements	90
Performing Arts Center	92
Registration	94
Senior Center	96
Community Events	98
Leisure Service Administration	100
Gymnastics	102
Racquet Sports	104
City Sponsored Sports	106
Nova Community Center	108
South Ormond Neighborhood Center	110
Athletic Fields Maintenance	112
Contributions and Transfers	114

TABLE OF CONTENTS

	<u>Page #</u>
DEPARTMENTAL GOALS, PERFORMANCE MEASURES AND ACCOMPLISHMENTS	
City Commission	117
Office of City Manager	117
Support Services	118
City Attorney	119
Accounting and Payroll	120
Management Information Systems	121
Budget and Purchasing	122
Human Resources	123
Planning	125
Police Administration	126
Police Operations	127
Police Emergency Communications	128
Police Community Outreach	129
Police Criminal Investigations	130
Police Community Service and Animal Control	131
Police Records	132
Fire Life Safety	133
Fire and Emergency Medical Services	134
Roadside and Right of Way Maintenance	135
Building Maintenance	136
Parks and Grounds	137
Engineering	138
Building Inspections	139
Neighborhood Improvement	140
Fleet Maintenance	142
Economic Development	143
The Casements	145
Performing Arts Center	147
Registration	149
Senior Center	150
Community Events	152
Leisure Service Administration	155
Gymnastics	156
Racquet Sports	157
City Sponsored Sports	158
Nova Community Center	159
South Ormond Neighborhood Center	160
Athletic Fields Maintenance	161

TABLE OF CONTENTS

	<u>Page #</u>
BUDGETARY AND STAFFING INFORMATION	
<u>Special Revenue Funds</u>	
Downtown Redevelopment Trust Fund	162
Stormwater Utility Drainage Fund	165
Municipal Airport Fund	166
Local Law Enforcement Trust Fund	169
Economic Development Fund	170
Federal Law Enforcement Trust Fund	171
Pension Contribution Pass Through	172
Recreational Facility Fee Fund	173
Grant Fund	174
Facilities Renewal and Replacement Fund	175
<u>Debt Service Funds</u>	
Financing Debt Fund	176
2002 General Obligation Bond Debt Service Fund	177
2003 General Obligation Bond Debt Service Fund	178
2004 Revenue Bond Fund	179
Debt Service Summary	180
<u>Capital Project Funds</u>	
Capital Improvements Fund	181
Equipment Renewal and Replacement Fund	182
Tax Increment Financing Construction Fund	183
Transportation Improvements Fund	184
Recreation Impact Fee Fund	185
Local Roads Impact Fee Fund	186
Stormwater Drainage Impact Fee Fund	187
2003 Fire Station #92 Construction Fund	188
2004 Fire Station #91 Construction Fund	189
DEPARTMENTAL GOALS, PERFORMANCE MEASURES AND ACCOMPLISHMENTS	
Stormwater Utility Drainage Fund	191
Municipal Airport Fund	192

TABLE OF CONTENTS

	<u>Page #</u>
<u>BUDGETARY AND STAFFING INFORMATION</u>	
<u>Enterprise Funds</u>	
Water and Wastewater Operations Fund:	
Fund Summary	195
Utility Billing and Customer Service	197
Water Production	199
Wastewater Treatment	201
Water Distribution	203
Water Collection and Reuse Distribution	205
Transfers	207
Water and Wastewater Vehicle Replacement Fund	208
Water and Wastewater Renewal and Replacement Fund	209
2000 Water and Sewer Sinking Fund	210
2004 Water and Sewer Refunding Bond Fund	211
2006 Water Bond Fund	212
Water Expansion Projects 2007 Bond Fund	213
Debt Service Summary	215
West Ormond Reuse Impact Fee Fund	217
Water System Impact Fee Fund	218
Wastewater System Impact Fee Fund	219
Water Treatment Plant Construction Fund	220
Water Expansion Project Construction Fund	221
Solid Waste Fund:	
Fund Summary	223
Collection and Disposal	224
Recycling	227
Transfers	229
<u>Internal Service Funds</u>	
Workers Compensation Fund	231
General Liability Fund	232
 <u>DEPARTMENTAL GOALS, PERFORMANCE MEASURES AND ACCOMPLISHMENT</u>	
Water and Wastewater Operations Fund:	
Utility Billing and Customer Service	234
Water Production	235
Wastewater Treatment	236
Water Distribution	237
Water Collection and Reuse Distribution	238
Solid Waste Fund:	239

TABLE OF CONTENTS

Capital Improvements

CIP by Category 241

CIP by Fund 254

List of Unfunded Items 265

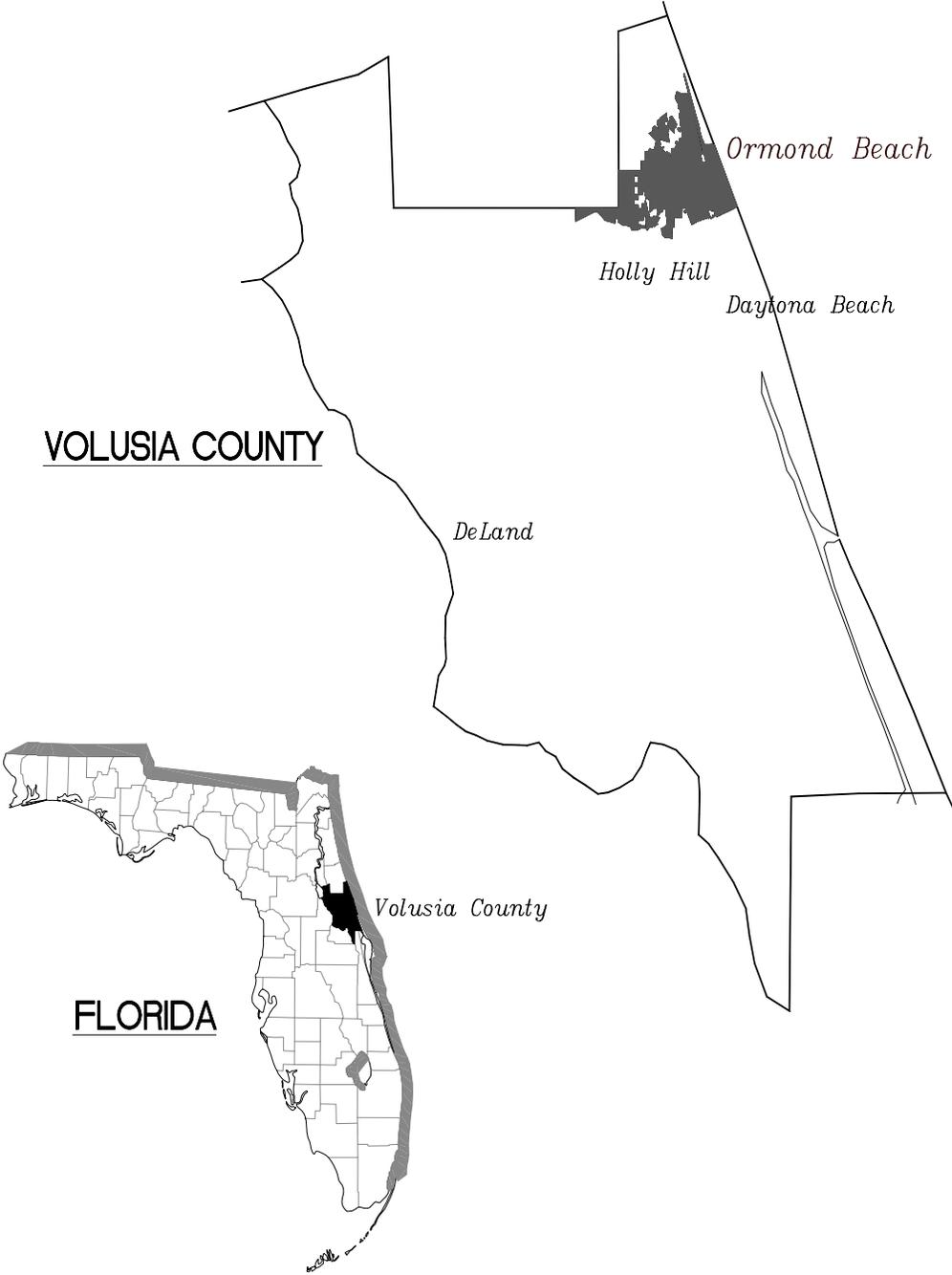
Statistical Section

269

Glossary

279

LOCATION MAP
CITY OF ORMOND BEACH, FLORIDA



Community Overview

The city that is now Ormond Beach, which is located on the northeast coast of Florida, dates from the period immediately following the Civil War. J. Andrew Bostrom, a former Union soldier originally born in Sweden, settled land on the peninsula. Concentrated settlement on the mainland began in 1873 with the establishment of New Britain, founded by a small community of New Englanders intent on making their living from citrus cultivation. In 1875, New Britain was subdivided into blocks and lots, with the original plat containing eleven (11) streets. Of the eleven (11) streets, seven (7) retain their original names, with four (4) located in present downtown Ormond Beach.

By 1880, New Britain had grown enough to warrant incorporation. During the elections for incorporation, the town name was changed to Ormond, in honor of James Ormond III, descendant of an early British colonist from the 1770's. The town was legally incorporated on April 22, 1880 and adopted the banana tree as the town emblem.

The development of Ormond Beach accelerated during the 1880's when John Anderson, Joseph Price, Stephen Van Cullen White and other pioneers saw that the small wilderness community was linked by rail with the eastern United States. Their entrepreneurial spirit led to the construction of a bridge spanning the Halifax River (Atlantic Intra-coastal Waterway) from the mainland to the peninsula and the Ormond Hotel, a building that helped define the social and economic character of the community. During the late nineteenth and early twentieth centuries, Ormond became one of Florida's most recognized resort communities and the location of some of the first automobile races in the United States. Consequently, Ormond Beach became and is still known today as the "Birthplace of Speed". Ironically, following World War I, as the automobile became increasingly available to middle America, the character of Florida tourism changed, and Ormond declined in importance as a winter resort and tourist mecca, becoming a more traditional residential community.

In 1959, the City was granted 1,164 acres of land from the Federal government that was developed into a municipal airport that consists of two (2) active runways and six (6) taxiways. In addition, the City purchased 176 acres from the Federal government in 1959; a site that has since been developed into a successful commerce center. Today the Business Park contains twenty-nine (29) businesses operating in approximately 807,000 square feet of light industrial space with total employment of approximately 2,000 workers.

Since 1970, the city's population increased from approximately 14,000, to the present population of approximately 37,000, which has resulted from a combination of real growth and annexations. During the 1990's, residential development and the City's commercial and retail center expanded westward beyond Interstate 95 as the size of the City grew to approximately 29 square miles with a current tax base of almost of \$2.3 billion. Of the sixteen municipalities in Volusia County, Ormond Beach is presently the fourth most populated city with the second lowest tax rate and is recognized regionally for its exceptional quality of life and rich tradition of cultural and recreational activities.

STATEMENT OF VISION CITY OF ORMOND BEACH FLORIDA

The future of the City of Ormond Beach depends on a partnership among citizens, businesses, civic organizations, elected officials and City employees. Working Together, we can make Ormond Beach one of the most attractive, stimulating and progressive cities in the nation.

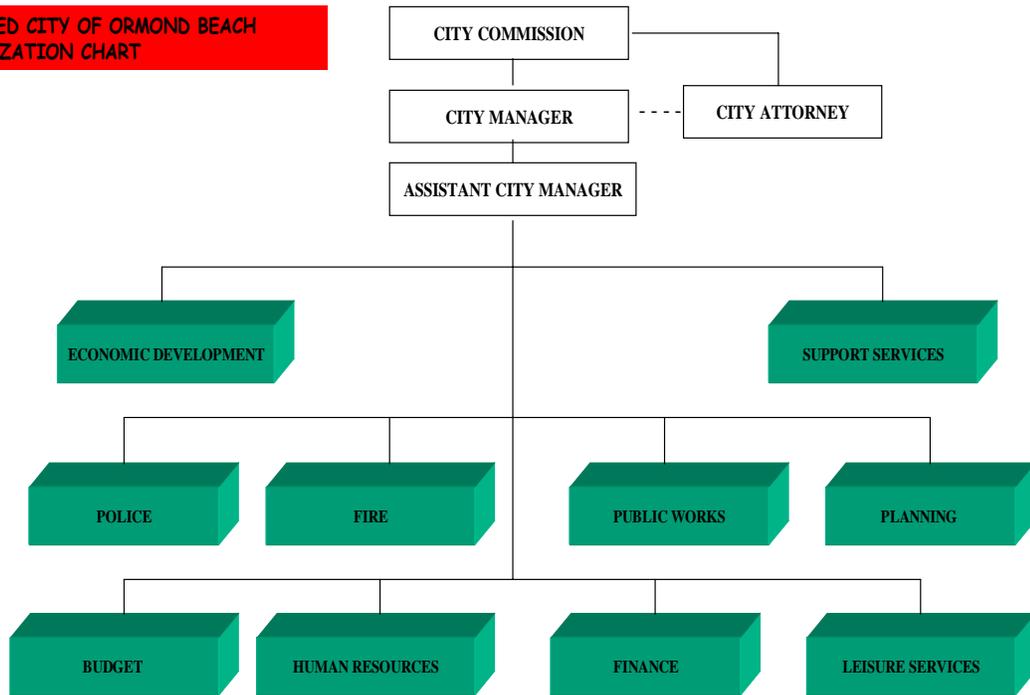
We see Ormond Beach as a community characterized by a high quality of life for all. From our youngest citizens to our oldest citizens, we want to provide significant opportunities for earning, for learning, for leisure and recreation, and for self-expression.

We see Ormond Beach as a community of many dimensions. Among these, we see our City as:

- ❖ A family oriented community, striving to provide a safe and supportive environment in which families of all ages can build on their strengths and their traditions.
- ❖ A learning community, in which all citizens may participate in life-long opportunities for personal growth and development, especially as they participate in the strong historic, cultural, artistic, and athletic traditions of the area.
- ❖ An environmentally sensitive community, marked by mature trees, clean water, well-kept neighborhoods, and attractively landscaped thoroughfares.
- ❖ An economically sound community, boasting a diverse economy and a balanced, controlled, but friendly approach to business and development.
- ❖ A diverse community, one in which all citizens and all sectors of the City find meaningful opportunities and one in which all are valued for the unique contribution they make.
- ❖ A responsive community, with a City government that cares and communicates well with the citizenry and provides timely, even-handed, and courteous service to all.
- ❖ A well-run community, offering high quality basic City services in an effective and efficient manner, and encouraging creative and proactive approaches to the conduct of government.
- ❖ An involved community, one in which citizens throughout the community acknowledge and respect their differences, but recognize that the accomplishment of our objectives will require the full participation of all.

ORMOND BEACH CITIZENS

PROPOSED CITY OF ORMOND BEACH ORGANIZATION CHART



This is to certify that this is the official organizational chart of the City of Ormond Beach referred to in Article II, Chapter 2, of the City of Ormond Beach, Florida, *Code of Ordinances*, adopted by Resolution No. 2002-94

Carl Persis
CARL PERSIS, MAYOR

Veronica Patterson
VERONICA PATTERSON, City Clerk

April 2, 2002



CITY OF ORMOND BEACH

Office of the City Manager • P.O. Box 277 • 22 South Beach St. • Ormond Beach, FL 32175-0277
(386) 676-3223 • Fax (386) 676-3384

November 14, 2006

Honorable Mayor Costello, City Commissioners and Citizens of the City of Ormond Beach:

I am pleased to provide you with the FY 2006-07 adopted annual budget. As in past years, the annual budget provides the City Commission and interested citizens with a one source document that addresses all City operating and capital appropriations and sources of revenue for each fund and program.

Budget Preparation Guidelines:

The following guidelines were provided by the City Commission at the 2006 Financial Trends and Budget Workshops to be used in preparing the FY 2006-07 budget:

Guidelines:

- Fund existing services and necessary maintenance of facilities within the existing tax rate.
- Continue the current level of dedicated funding for facility renewal and replacement, general capital projects and transportation projects.
- Continue to reduce reliance on fund balance within the General Fund.

Outcome:

- The adopted tax rate is 6.5% lower than last year's tax rate. As a result, a property owner with a \$125,000 home will get a reduction in City taxes of approximately \$12.50.
- Funding for facility renewal and replacement is included in the budget at the same millage rate as last year (.1769 mills). As a result of increased in the tax base, an additional \$180,000 will be generated over last year's amount.
- The existing tax rates are being maintained for general capital improvements (0.16473 mills) and transportation projects (0.275 mills). Maintaining the existing rates will provide additional funding in these areas over the current year amount due to increases in the tax base.
- The General Fund budget includes \$300,000 use of fund balance for an off beach parking bond issue.

Board Recommendations

The budget incorporates the following recommendations made by **the Budget Advisory Board**:

- Continuation of a dedicated millage to fund facilities renewal and replacement.
- Eliminating the reliance on fund balance within the General Fund budget for ongoing expenditures.
- Balancing the Water and Wastewater fund without the appropriation of fund balance.

Funding has been provided in FY 2006-07 for the following capital improvements which were part of the **Recreation Advisory Board** and/or the **Quality of Life Board** priority lists:

- The Casements Architectural Renovations
- Senior Center Improvements
- South Ormond Neighborhood Splash Park
- Nova Community Park Field #5
- Fiber Optics Infrastructure

Additionally, the Aviation Advisory Board recommended the rehabilitation of runway 17-35 which has been included in the budget.

Budget Highlights

The budget provides for the following:

- Continuation of current levels of services that citizens expect and desire to be provided by their City government.
- Funding to help accomplish the City Commission's goal of providing additional off-beach parking. The budget includes \$300,000 to be used towards bond payments (\$3.5 million on a 20 year bond). These funds will be used along with funding provided by another entity (the County).
- The addition of five positions to enhance the level of service provided to our citizens and promote employee safety through additional training.
- Limited increases in service level items including \$25,000 of additional funding for computer replacements, \$23,000 to maintain the existing level of funding for fire equipment (provided through grants in prior years) and \$25,000 for City-wide landscaping repairs. A complete list of increase service level items, both funded and unfunded, can be found at the end of the budget document.

The total net budget is \$96 million, an increase of \$1.4 million or 1.5% over the FY 2005-06 amended budget.

The combined operating tax rate is 3.44004, a 4.78% decrease over the FY 2005-06 rate. The total City tax rate, which includes debt service, is 3.88224 mills. The combined rate is 6.5% less than the FY 2005-06 rate. The overall City rate consists of:

General Fund	2.82341 mills
Transportation	0.27500 mills
Capital Improvements	0.16473 mills
Facilities Renewal & Replacement	0.17690 mills
Debt Services	0.44220 mills

The operating tax rate (General Fund, Transportation, Capital Improvements and Facilities Renewal and Replacement) represents a 11.85% increase over the rolled back tax rate.

At the adopted tax rate, a homeowner with an assessment increase of 3% (the maximum permitted by the Save our Homes Amendment) will pay approximately \$12.50 **less** per \$100,000 of taxable value in City property taxes.

The General Fund budget includes the addition of two full-time positions. In order to provide an improved level of services to our citizens, one Police Officer and one Office Assistant (Neighborhood Improvement Division) have been added. The General Fund budget also includes the elimination of the Assistant Police Chief position and the addition of a part-time Therapeutic Aide. The aforementioned personnel changes result in a \$14,000 reduction in ongoing costs and \$24,000 of one-time capital costs.

The Water and Wastewater budget includes the addition of one Sludge Hauling Technician, one Supervisor of Equipment Maintenance and one Water Treatment Plant Operator. The addition of the Sludge Hauling Technician is cost neutral as this service is currently being provided through contractual services. Once this position is filled, staff will assess the financial benefits of having this position also perform the function of wastewater sludge hauling. Hauling of wastewater sludge in-house would require the purchase of a sludge hauler at a cost of \$150,000 which has been included in the Water & Wastewater Vehicle replacement fund. This position was originally proposed and approved in the FY 2003-04 budget. The position was never filled, as funds were not appropriated for the purchase of the sludge hauler. The position was inadvertently deleted in the FY 2004-05 budget.

The overall budget reflects a continued investment in maintaining and enhancing the City's infrastructure. The proposed budget includes \$46 million in capital improvement funding of which \$11 million is proposed to be funded through grants.

General Fund:

Revenues-

General Fund net revenues are projected to be \$29.5 million, an increase of \$2 million over FY 2005-06. The largest components of General Fund revenue includes property taxes (\$9.6 million), franchise fees (\$3.2 million), utility taxes (\$3.4 million), and communications service tax (\$1.9 million). Combined, these revenue sources represent 59% of General Fund revenues.

Intergovernmental revenues include the half cent sales tax (\$2.2 million), state shared revenues (\$1.2 million), and miscellaneous intergovernmental revenues (\$353,000). These revenues comprise approximately 13% of General Fund revenues.

License and permit revenue is expected to decline by \$200,000 to \$1.2 million.

Total transfers to the General Fund amount to \$4.1 million. The largest component of this transfer in is from the Water and Wastewater Fund representing indirect cost allocation (increased by 5% or \$72,000) and payment in lieu of franchise fees (increased by 3% or \$30,000).

Expenditures-

General fund expenditures include \$21.1 million for personal services, \$8.1 million in operating costs, \$73,000 for grants, \$34,000 for capital outlay, \$1.3 million in transfers/debt payments and \$300,000 for off-beach parking.

Stormwater Utility Fund:

The budget does not include a rate increase for FY 2006-07. However, staff has indicated that a rate increase may be necessary mid-year. The rate increase will be discussed as part of the stormwater master plan update.

Personal services increased by \$23,000 or 5.8%. Operating costs increased by approximately \$14,000 or 5%. The FY 2006-07 budget includes a \$3.1 million appropriation for stormwater infrastructure improvements. These improvements will be financed through the issuance of approximately \$1.4 million in debt. The projects are contingent upon receiving grant funding in the amount of \$940,000.

Facilities Renewal and Replacement Fund:

The Facilities Renewal and Replacement Fund revenue consists of a dedicated millage of .1769 mills which will generate approximately \$690,000 for FY 2006-07.

Various improvements are scheduled such as: replacement of the pavilion and refurbishment of the tennis building at Nova Community Park, replacement of the

Performing Art Center roof, painting of the Public Works Complex, gable roof repairs at the Senior Center, and fencing replacement at South Ormond Neighborhood Center.

Capital Improvements Fund:

Revenues consists of a dedicated millage of .16473 mills (which will generate \$560,000) and approximately \$2 million in grant funding.

Funding has been included for the installation of a splash park at the South Ormond Neighborhood Center (\$210,000), continued development of Central Park (\$900,000), renovations to field # 5 at Nova Community Park (\$455,000), The Casements architectural improvements (\$1,880,000), the purchase of a Fire Department squad truck (\$363,120) and the first phase of a fiber optic network (\$153,600).

Transportation Fund:

Revenues include a dedicated millage of .275 mills (which will generate \$935,000) plus gas tax receipts of approximately \$1.3 million.

The budget includes \$4.1 million in infrastructure improvements. These improvements include \$2.4 million in collector road upgrades, \$536,000 for resurfacing of roadways, \$50,000 for reconstruction of a railroad crossing, and \$705,000 for sidewalk construction.

Water and Wastewater:

The primary revenue source of the Water and Wastewater Fund consists of user fees to customers both inside and outside the City. Water and sewer fees account for \$14 .4 million or 99% of the total Water and Wastewater Fund revenue.

The budget incorporates a rate increase of 6%. This rate increase was necessitated, in part, to provide an additional 2 MGD of capacity at the City's Water Plant.

Salary and benefits costs increased by \$313,609 or 8.6%. Operating costs increased by \$222,000 or 5.6 %. The primary increases in operating costs occurred in the areas of chemicals (\$60,000 or 12%), fuel (\$48,000 or 40%) and electricity (\$120,000 or 10%). A transfer of \$138,000 for debt service related to the additional 2 MGD's of capacity at the Water Plant is also included in the budget.

Solid Waste:

The largest appropriation within this fund relates to contractual refuse services amount to \$3.5 million or 67% of the budget.

Recognition

I would like to thank the City's Department Directors and Division Managers for their efforts in preparing and closely monitoring their respective budgets and programs. I would also like to recognize Kelly McGuire, Budget Director and Paul Lane, Finance Director for their work in completing the FY 2006-07 budget.

Respectfully submitted,

Isaac D. Turner
City Manager

FREQUENTLY ASKED QUESTIONS ABOUT THE BUDGET AND TAX RATES

GENERAL FUND BUDGET AND TAX RATE: QUESTIONS AND ANSWERS

Q. Is there a tax increase to fund the FY 2006-07 budget?

A. The current service level budget was balanced **with a 6.5% reduction in the tax rate**. Although the combined tax rate will be less, the General Operating tax rate is higher than the rolled-back tax rate, which is the basis of calculating any tax increase in accordance with State law. The tax rate is 11.85% above the rolled back rate.

Q. How much in additional property taxes will a homeowner with a \$125,000 home, less the \$25,000 homestead exemption, pay in 2006-07 based on the new tax rate?

A. If the assessment increased by the maximum of 3% permitted by the Save our Homes Amendment, **the property owner will pay \$12.50 less in City property tax**. It is important to remember that City property taxes comprise approximately 18% of the total Volusia County tax bill for Ormond Beach taxpayers.

Q. What is the rolled-back tax rate?

A. The rolled-back rate is the tax rate that produces the same amount of property tax revenue dollars that was received in the prior year exclusive of tax revenue generated from new construction. Any increase over the rolled-back tax rate is considered a tax increase in accordance with State law.

With an increase of \$515 million from the reassessment of existing properties, the rolled-back tax rate is 3.0755 mills, which would generate the same amount of tax revenue that was received in FY 05-06. When compared to the tax rate of 3.44004 mills (combined tax rate for the General, Capital Improvements, Transportation Funds and Facilities Renewal and Replacement) there is a tax increase of approximately 11.85%.

Q. Why is the property tax increase necessary?

A. The General Fund budget increased \$2.2 million or 7.7% over FY 2005-06. The budget increase and related property tax increase is largely due to increased personnel costs of \$1.2 million. The cost of fuel, utilities and property insurance added an additionally \$485,000 to the budget.

Q. What is the combined millage rate for FY 06-07?

A. The combined millage rate is 3.88224 mills. The rate consists of 2.82341 mills for General Fund, 0.16473 mills for Capital Improvements, 0.275 mills for Transportation Improvements, 0.1769 for Facilities Renewal and Replacement and 0.4422 for Debt Service.

Q. How do the City's property tax rate and other major fees compare with other cities in Volusia County?

A. The City currently has the fifth lowest among the 16 cities in Volusia County.

Similarly, the City's combined utility bill for water and sewer, solid waste collection and stormwater drainage remains one of the lowest among all east Volusia County (coastal) cities.

Q. What does the City's property tax pay for?

A. The property tax rate is allocated for four major purposes: 1) funding basic municipal services, 2) funding road and sidewalk improvements, 3) funding debt payments on voter-approved bond issues and 4) funding facilities renewal and replacement.

Of the combined rate of 3.88224 mills, 2.82341 mills helps fund traditional municipal services such as police, fire, local road maintenance, recreational programming and other general government services funded from the General Fund. Approximately 31% of the General Fund budget is supported with property taxes.

The remainder of the property tax rate is dedicated to road and sidewalk improvements (0.275 mills), capital improvements (0.16473 mills), facilities renewal and replacement (0.1769 mills) and debt payments on voter-approved bond issues (0.4422 mills).

Q. Is growth in the City's tax base sufficient to fund the increased costs of providing General Fund services?

A. The added value from new construction will generate approximately \$213,000 of new property tax revenue, which is clearly not sufficient to fund increased costs associated with the \$29.8 million General Fund budget.

The City's taxable value increased by \$587 million or 19.89% between 2005 and 2006. Approximately \$515 million or 17.47% of the increase is due to the reassessment of existing properties, whereas \$71 million is from new construction.

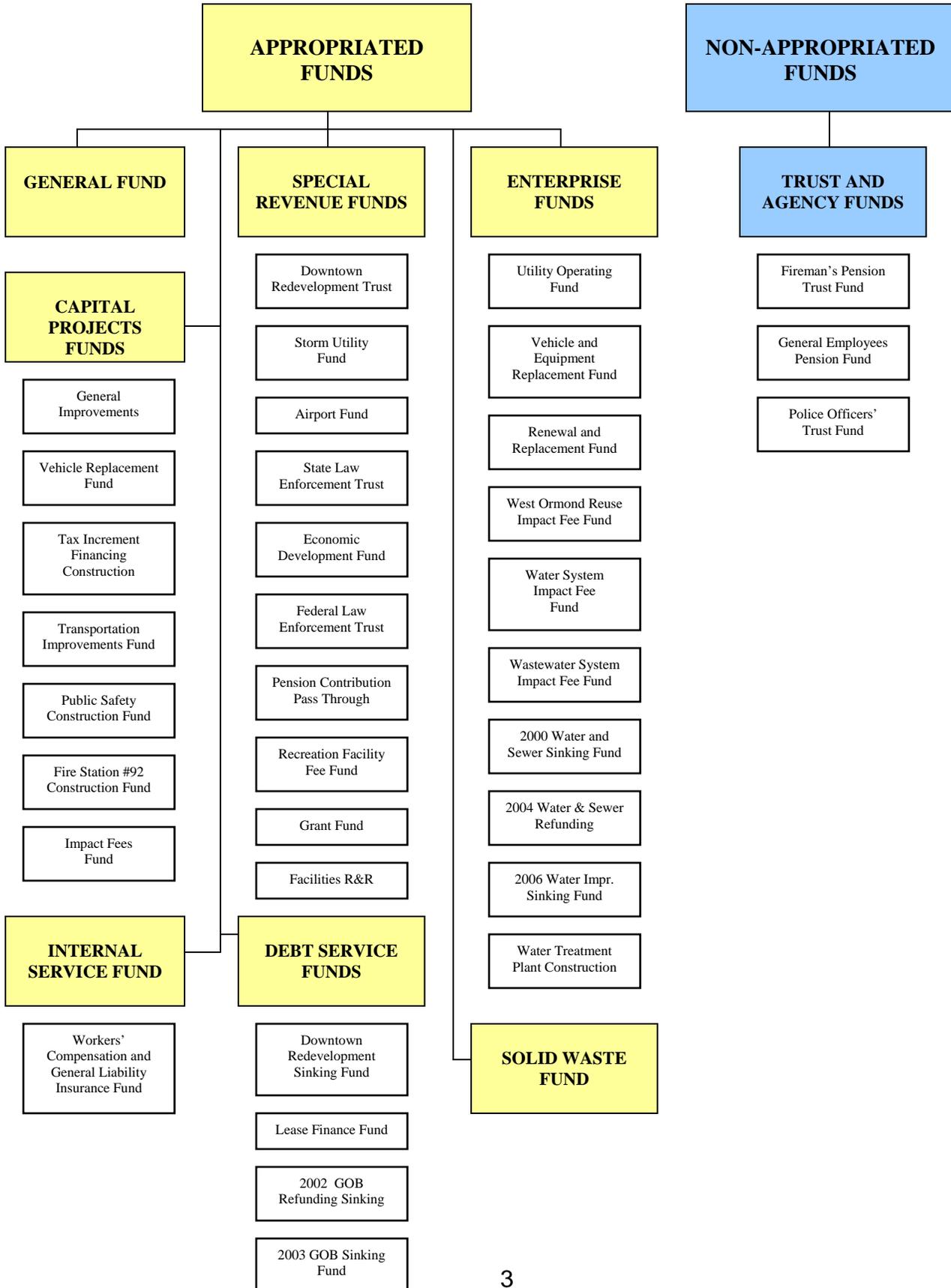
FINANCIAL POLICIES

<u>Description</u>	<u>Page#</u>
Budget Calendar	2
Fund Structure	3
Discussion of Major Funds	4
Financial Policies	8

**FY 2006 - 2007
BUDGET CALENDAR**

<u>DATE</u>	<u>ACTIVITY</u>
February 7	Review Budget Calendar with City Commission (regular CC meeting)
March 21	Financial Trends Workshop with City Commission (5:30 at City Hall training room)
April 28	Budget Requests due from Depts.
May 15-30	Budget Review Meetings with City Manager
June 20	City Commission Workshop to Review Proposed 5 Year Capital Improvements Program (5:30 at City Hall training room)
July 1	Certification of taxable value submitted to City
Week of July 10	Budget document submitted to City Commission
July 17	Operating Budget Workshop (5:30 at City Hall training room)
July 18	Operating Budget Workshop (5:30 at City Hall training room)
July 31	City Commission Budget Workshop/ Special Meeting (5:30 at City Hall training room)
August 1	Approval of tentative millage levy at regular City Commission meeting
September 6	First Public Hearing to adopt proposed millage rates and budget
September 14	Newspaper advertisement of Second Public Hearing and Budget Summary Statement
September 19	Second and Final Public Hearing to adopt Final millage rates and budget.

FUND STRUCTURE



MAJOR FUNDS

Governmental Fund Types

1. **General Fund** - The General Fund is the general operating fund of the City. It is used to account for all financial resources, except those required to be accounted for in another fund.
2. **Special Revenue Funds** - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes.
 - a. **Redevelopment Trust Fund** – Used to account for tax increment proceeds received by the City within a specific district authorized by state statute. These revenues are transferred to its Debt Service Fund in accordance with the 1994 Tax Increment Bond Resolution.
 - b. **Stormwater Drainage Utility Fund** – The fund’s purpose is to provide maintenance to the City’s existing stormwater drainage system. Revenues are provided from user charges assessed to utility customers.
 - c. **Municipal Airport Fund** – The fund accounts for the financial activities of the Ormond Beach Airport. The airport was deeded to the City in 1959. The agreement restricts the use of the land and revenues derived from aviation related purposes. The airport is funded through rentals and lease revenues, grant revenues and transfers from the General Fund.
 - d. **Local Law Enforcement Trust Fund** – Used to account for proceeds generated by confiscation activities of the Police Department. Expenditures are restricted for law enforcement purposes only.
 - e. **Economic Development Fund** – This fund accounts for the City’s proceeds of land sales and development costs associated with the City’s airport business park.
 - f. **Federal Law Enforcement Trust Fund** – Used to account for proceeds generated by confiscation activities of the Police Department. Expenditures are restricted for law enforcement purposes only.
 - g. **Pension Contribution Pass Through** – Used to account for State contributions to the Police and Fire pension funds.
 - h. **Recreational Facility Use Fee Fund** – This fund accounts for impact fees assessed against users of recreation and cultural facilities within the City. Use of these funds is limited to expansion of those facilities.
 - i. **Grant Funds** – This fund accounts for proceeds of federal and state financial assistance and related capital expenditures.
 - j. **Facilities Renewal and Replacement** – This fund accounts for dedicated tax revenue used to maintain City facilities.
3. **Debt Service Funds** - Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs.

- a. **Financing Debt Service Fund** – This fund records principal and interest payments on various capital lease and notes payable obligations. Revenue sources include interest on investments and transfers from the General Fund.
 - b. **2002 General Obligation Debt Service Fund** – This fund records principal and interest payments on Series 2002 General Obligation Bonds. Revenues include ad valorem property taxes and interest on investments.
 - c. **2003 General Obligation Debt Service Fund**- This fund records principal and interest payments on Series 2003 General Obligation Bonds. The proceeds of this debt issue were utilized to construction Fire Station #92. Revenues include ad valorem property taxes and interest on investments.
 - d. **2004 Revenue Bonds** – This fund records principal and interest payments on Series 2004 Revenue Bonds. The proceeds of this bond issue were used to construct Fire Station #91.
4. **Capital Projects Funds** - Capital Projects Funds are used to account for financial resources to be used for equipment replacement or the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).
- a. **Capital Improvement Fund** – This fund is used to account for capital asses acquisitions and construction from general government resources and intergovernmental grants.
 - b. **Equipment Renewal and Replacement Fund** – This fund accounts for replacement of existing capital assets provided by general government resources.
 - c. **Tax Increment Financing Construction Fund** – This fund accounts for capital expenditures of various improvements within a special district within the City.
 - d. **Transportation Improvements Fund** – This fund is used to account for transportation related capital infrastructure acquisition and construction from general government resources.
 - e. **Recreation Facilities Impact Fee Fund** – This fund accounts for impact fees assessed and collected against new construction activities. Use of funds is restricted for expansion of existing recreational facilities or construction of new recreational facilities.
 - f. **Local Roads Impact Fee Fund** – This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion of existing local roadway links or construction of new local roadways.
 - g. **Stormwater Drainage Impact Fee Fund** – This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion of existing stormwater management facilities or construction of new stormwater management facilities.
 - h. **2003 Fire Station #92 Construction** – This fund is used to account for the construction of Fire Station #92.

- i. **2004 Fire Station #91 Construction** – This fund is used to account for the construction of Fire Station #91.

Proprietary Fund Types

1. **Enterprise Funds** - Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises--where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.
 - a. **Water and Wastewater Fund** –This fund is used to account for general water and sewer operations. The primary source of funding is user charges to water and sewer customers.
 - b. **Water and Wastewater Vehicle and Equipment Replacement** – This fund accounts for replacement of existing vehicles and equipment for the benefit of Water and Wastewater.
 - c. **Water and Wastewater Renewal and Replacement** - This fund accounts for replacement of existing capital assets for the benefit of Water and Wastewater.
 - d. **Water and Sewer Sinking 2000 Revenue Bonds** – Used to account for principal and interest payments resulting from the issuance of revenue bonds.
 - e. **Water and Sewer Refunding 2004 Revenue Bonds** - Used to account for principal and interest payments resulting from the issuance of revenue bonds.
 - f. **Water Improvement Sinking 2006 Bonds** – Used to account for principal and interest payments resulting from the issuance of revenue bonds.
 - g. **Water Expansion 2007 Bonds**-Used to account for principal and interest payments resulting from the issuance of revenue bonds.
 - h. **Water Expansion Projects Fund**-Used to account for construction of water expansion projects.
 - i. **West Ormond Reuse Impact Fee** - This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of reuse facilities.
 - j. **Water Impact Fee** - This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of water facilities.
 - k. **Wastewater Impact Fee** - This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of wastewater facilities.

FINANCIAL POLICIES

The accounting policies of the City of Ormond Beach conform to generally accepted accounting principles as applicable to governments. The following is a summary of the most significant accounting and budgeting policies.

FUND ACCOUNTING

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The purposes of the City's various funds and account groups are as follows:

Basis of Budgeting

The *basis of budgeting* for all funds is on a *cash* basis.

Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All Governmental Funds are accounted for using the modified accrual basis of accounting. Under the modified accrual basis, revenues are recognized when they become measurable and available as net current assets. Revenues that are susceptible to accrual include taxes, intergovernmental revenues, charges for services and investment earnings. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include principal and interest on general long-term debt which are recognized when due.

All Proprietary Fund Types and Pension Trust Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when earned and expenses are recognized when incurred.

BUDGET AMENDMENT POLICY

1. Budget Transfers and Amendments

A. Administrative Approval of Intra-departmental Budget Transfers

Any budget transfer between line item expenditures accounts (personal service, operating, and capital outlay) that does not increase or decrease the approved total appropriation of a department within the same fund and is less than \$25,000 shall be reviewed by the Budget Director and approved by the City Manager or his designee.

B. Commission Approval of Budget Transfers

The following budget transfers shall be approved by a majority vote of the City Commission:

1. Transfers of \$25,000 or more
2. All interfund transfers

C. Commission Approval of Budget Amendments

The following budget amendments shall be approved by Resolution by a majority vote of the City Commission:

1. Recognition of non-budgeted and unanticipated revenues received during the fiscal year.
2. Any increase or decrease in appropriated fund balance.
3. Any increase or decrease in the total approved appropriation of a fund.

REVENUE GUIDELINES

The City employs the following revenue guidelines as part of the budget development process:

1. The General Fund operating budget millage rate will be based on a 96% tax collection rate as computed against the Current Year Gross Taxable Value as shown on Form DR-420 provided to the City by the Volusia County Property Appraiser.
2. The City will annually review Charges for Service to ensure that the fee structure, at a minimum, maintains the current level of cost recovery.
3. Ensure that fees charged in enterprise operations are calculated at a level that will support all direct and indirect costs of the enterprise.
4. Ensure that the basis for computing indirect cost allocations are reviewed annually and are based on prudent and defensible assumptions.
5. Revenue projections for all major non-ad valorem revenue sources will be based on prudent trend analysis that considers current and projected economic conditions. Budget projections for State-shared revenues will consider State of Florida estimates that are contained in the Local Government Financial Information Handbook as one of several factors for determining final revenue estimates.
6. Ensure that the City does not accept any revenue source whose terms of acceptance or collection may adversely affect the City.
7. The use of revenues which have been pledged to bond holders will conform to bond covenants which commit those revenues.
8. In balancing the City's annual budget, the City will attempt to balance the general fund operating budget against current income. If fund balance must be appropriated to balance the budget, no more than five percent (5%) of all General Fund revenue will be comprised of appropriated fund balance and will be targeted to the extent possible against funding one time capital improvement projects.
9. The undesignated fund balance in the General Fund will be maintained at no less than 12% of the total General Fund budget exclusive of budgeted reserves for contingency.
10. Water and Wastewater Impact fees will be set at a level that recovers at least 50% of the costs associated with new growth whereas all other impact fees will be set at a level that recovers 100% of the costs associated with new development.

REVENUE GUIDELINES (continued)

11. In financing capital improvements through the use of General Obligation Bonds, the City shall limit outstanding indebtedness to no more than 5% of current gross taxable value.

APPROPRIATION GUIDELINES

1. The City Commission adopts the annual budget at the fund level, whereas department managers prepare their respective budgets at the program level and allocate appropriations to specific line items in order to provide services at the current level of service.
2. Personal services are estimated based on collective bargaining provisions governing salary adjustments, whereas salary adjustments for non-bargaining unit employees are based on parameters defined by the City Manager and approved by the City Commission. Pension amounts are based on the defined level of funding as determined by the city's actuary. Health insurance premiums for employee coverage are estimated based on current market conditions that affect annual premium adjustments.
3. The emphasis in preparing the annual budget is on the development of performance outcomes and the relationship of those outcomes to providing the current or enhanced level of service and the budget resources needed to accomplish the identified service level.
4. The budget request for all programs will include an itemized list of capital equipment with a unit value of \$1,000 or more and a separate line item appropriation for vehicle depreciation that will fund future replacement of city vehicles and heavy equipment based on the vehicle replacement schedule developed by the Fleet Manager and Budget Manager.
5. Annually, the City Manager will have a comprehensive Five Year Capital Improvements Program (CIP) developed for review and approval by the City Commission. The Five Year CIP will identify and schedule priority capital improvements and provide recommended financing and the estimated operating budget impact for each project.
6. The level of classification detail at which expenditures may not legally exceed appropriations is the fund level. Department Directors and Division Managers are held accountable for their respective budgets at the program level.
7. Encumbrances outstanding at year-end represent the estimated amount of the expenditures ultimately to result if unperformed contracts/receipt of goods or services in process at year-end are completed. Such encumbrances do not constitute expenditures or liabilities, but rather reservations of fund balance for subsequent years' appropriation.
8. Debt service millage will be set at levels which will generate sufficient revenue to make all required principal and interest payments.

BUDGET OVERVIEW

<u>Description</u>	<u>Page#</u>
Revenue Highlights	14
Taxable Value Trends	14
Tax Rate Comparison	15
Summary of Property Tax Rate and Taxable Value	16
Tax Rate History	17
Utility and Solid waste Rate Comparison	19
Expenditure Highlights	21
Personnel Costs	22
Wages and Benefits	23
Position Count	24
Projected Fund Balance	30

REVENUE HIGHLIGHTS

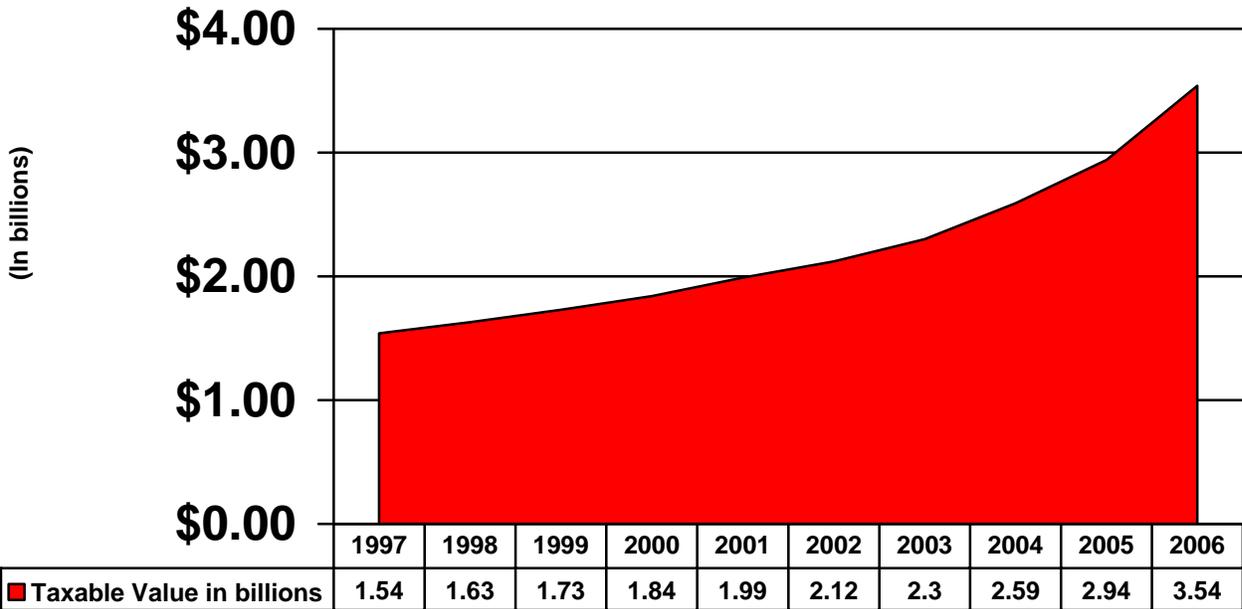
Overview:

Citywide net revenues for FY 2006-07 are projected to be approximately \$76 million.

Taxable Value:

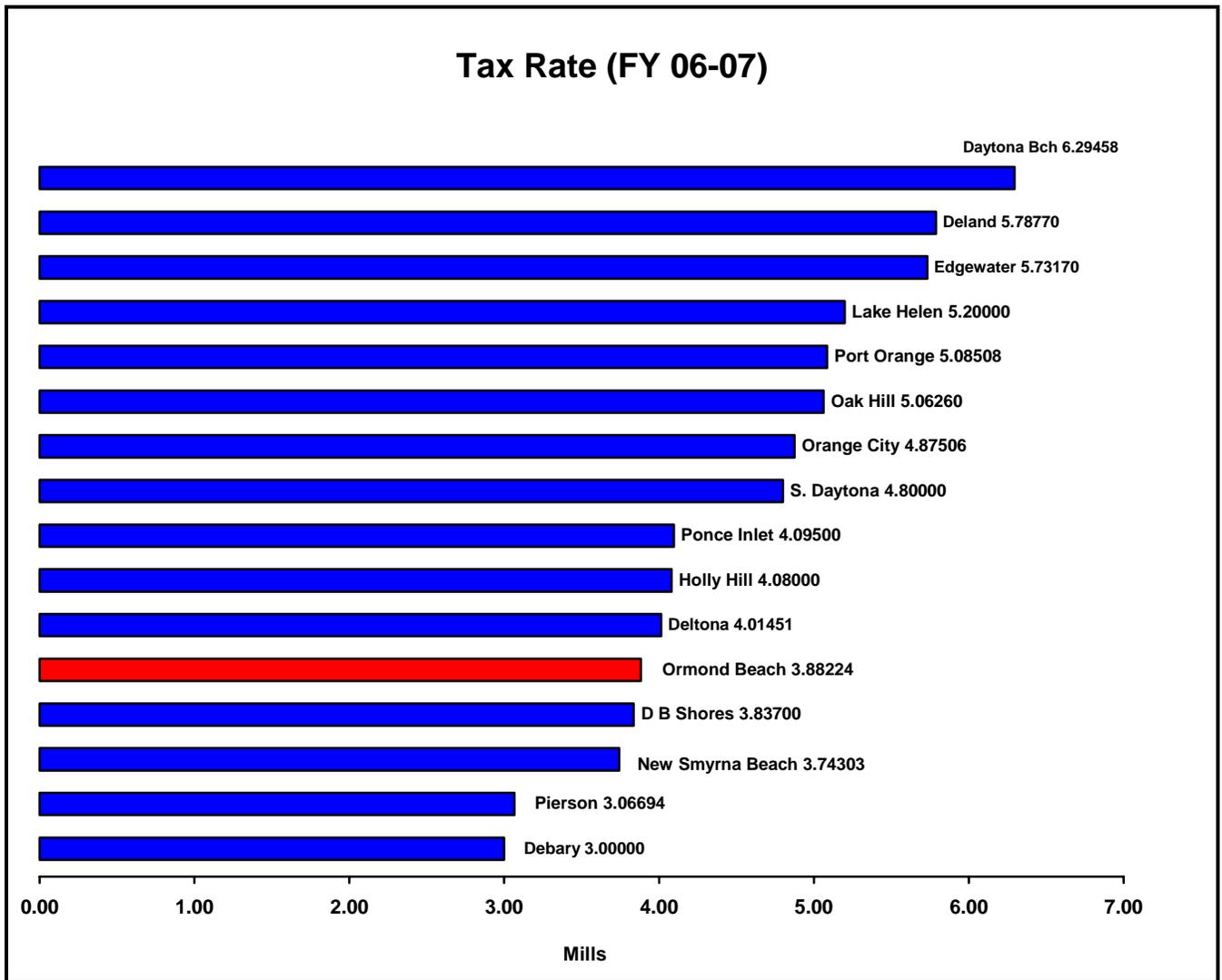
The City of Ormond Beach has experienced a taxable value increase of \$2 billion over the last ten years. In the most recent 3 years, the tax increase has averaged 14.7%. The 2006 taxable value is to be \$3.5 billion, an increase of \$587 million over the 2005 taxable value.

Gross Taxable Value Ten Year Trend



Property Tax Revenue and Rates:

The FY 2006-07 tax rate is expected to generate \$14 million in property tax revenue. The tax rate for FY 2006-07 is 3.88224 mills, **6.5% less than the current year**. The rate includes 2.82341 mills for General Fund operations, 0.275 mills for transportation, 0.16473 for capital improvements, 0.1769 mills for facilities renewal and replacement, .4062 mills for 2002 General Obligation Bonds related to Fire Station #92 construction, and .036 mills for 2004 Revenue Bonds related to Fire Station #91 construction. The City of Ormond Beach currently has the fifth lowest tax rate of the following 16 Volusia County cities:



The tax rate represents a 11.85% increase over the rolled back rate.

Summary of Property Tax Rates and Taxable Value

	Operating Millage				Subtotal Operating Millage	2003 General Obligation Bond Sinking Fund	2002A and 2002B GOB Refunded Sinking Funds	Combined City Tax Rate
	General Fund	Capital Improvements	Facilities Renewal & Replacement	Transportation Improvements Fund				

TAX RATE SUMMARY								
FY 2006-07 Proposed Millage Rate	2.82341	0.16473	0.17690	0.27500	3.44004	0.03600	0.40620	3.88224
FY 2006-07 Rolled Back Millage Rate					3.07550	0.03564	0.46983	N/A
FY 2005-06 Adopted Millage Rate	2.99604	0.16473	0.17690	0.27500	3.61267	0.04100	0.49949	4.15316
% Increase (Decrease) in Tax Rate Compared to Rolled Back Millage Rate	N/A	N/A	N/A	N/A	11.85%	N/A	N/A	N/A
% Increase (Decrease) in Tax Rate Compared to FY 05-06 Adopted Millage Rate					-4.78%	-12.20%	-18.68%	-6.52%

CITY PROPERTY TAX PAYMENT FOR \$125,000 HOME WITH \$25,000 HOMESTEAD EXEMPTION ASSUMING 3% ASSESSMENT INCREASE								
- FY 2006-07	\$292.93	\$17.09	\$18.35	\$28.53	\$356.90	\$3.74	\$42.14	\$402.78
- FY 2005-06	\$299.60	\$16.47	\$17.69	\$27.50	\$361.27	\$4.10	\$49.95	\$415.32
Increase (Decrease) Over FY 2005-06	(\$6.68)	\$0.62	\$0.66	\$1.03	(\$4.36)	(\$0.37)	(\$7.81)	(\$12.53)

SUMMARY OF TAX BASE DATA FOR FY 2005-06				
	Added Taxable Value			Percent Change
2005 Final Gross Taxable Value		\$ 2,949,442,825		
New Construction /Annexations	71,638,151			2.43%
Re-assessment of Existing Properties	515,150,724			17.47%
		586,788,875		19.89%
2006 Final Gross Taxable Value		\$ 3,536,231,700		

Tax Rate History

Fiscal Year	General Operating	Capital Improvement	Facility Renewal & Replacement	Transportation	Subtotal Operating	Operating Rolled Back Rate	Debt Millage	Combined Millage Rate
96-97	2.55400	-	-	0.50000	3.05400	2.55443	0.71260	3.76660
97-98*	2.53895	-	-	0.42172	2.96067	2.96067	0.66903	3.62970
98-99*	2.49533	-	-	0.40000	2.89533	2.89533	0.75551	3.65084
99-00*	2.39275	-	-	0.40000	2.79275	2.79275	0.86425	3.65700
00-01*	2.30835	-	-	0.40000	2.70835	2.70835	0.83188	3.54023
01-02*	2.18271	-	-	0.40000	2.58271	2.58271	0.75571	3.33842
02-03	2.31258	-	-	0.30000	2.61258	2.52264	0.72584	3.33842
03-04	2.38665	-	-	0.27500	2.66165	2.46963	0.67677	3.33842
04-05	2.84558	0.16473	-	0.27500	3.28531	2.45601	0.60907	3.89438
05-06	2.99604	0.16473	0.17690	0.27500	3.61267	2.92330	0.54049	4.15316
06-07	2.82341	0.16473	0.17690	0.27500	3.44004	3.07550	0.44220	3.88224

* Rolled-Back Tax Rate was adopted

General Fund Revenues:

General Fund net revenues are projected to be \$29.5 million, an increase of \$2 million over FY 2005-06. The largest components of General Fund revenue includes property taxes (\$9.6 million), franchise fees (\$3.2 million), utility taxes (\$3.4 million), and communications service tax (\$1.9 million). Combined, these revenue sources represent 59% of General Fund revenues.

General fund expenditures include \$21.1 million for personal services, \$8.1 million in operating costs, \$73,000 for grants, \$34,000 for capital outlay, \$1.3 million in transfers/debt payments and \$300,000 for off-beach parking.

Downtown Development Fund

Tax increment proceeds are the primary revenue source for the Downtown Development Fund. The taxable value of the district increased by \$48 million which will generate an additional \$500,000 in revenue over the FY 2005-06 amount. The fund generates approximately \$1.7 million annually.

Revenue from tax increment proceeds are transferred to the Tax Increment Financing Construction Fund for capital improvements within the district.

Stormwater Utility Fund:

The primary revenue source is stormwater user fees. The adopted budget assumes no increase in the monthly fee. User fees account for \$1.8 million of FY 2006-07 revenues. Grant funding of \$940,000 is also included in the budget

Airport Fund:

The budget includes grant funding of \$2 million for capital improvement, primarily funded through FAA and FDOT grants.

The budget includes use of fund balance (loans from the General Fund) of \$36,000. The loans are necessary to fund the City's match on capital projects.

Facilities Renewal & Replacement Fund:

The budget includes a dedicated millage of .1769 for facilities renewal and replacement which will generate \$601,000.

Capital Improvement Fund:

The budget includes a dedicated millage for capital improvements of .16473. This millage generates \$560,000 in property tax revenue which will be used to fund a splash park and a fiber optic network.

Vehicle/Equipment Renewal and Replacement:

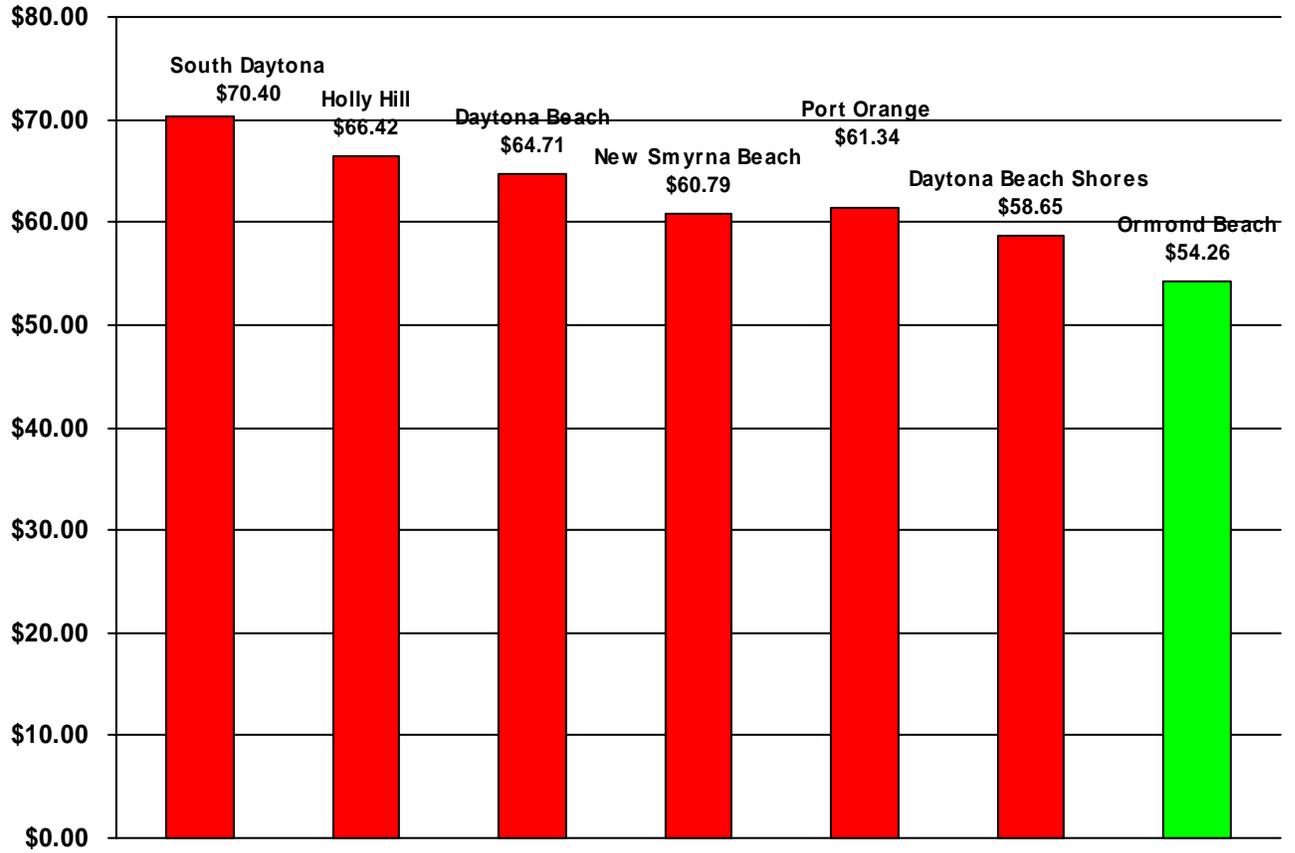
Revenues of this fund consist of General Fund contributions of \$360,000, Stormwater Fund contributions of \$48,000, and lease financing proceeds of \$350,000.

Water and Wastewater:

The primary revenue source of the Water and Wastewater Fund consists of user fees to customers both inside and outside the City. Water and sewer fees account for \$14.4 million or 99% of the total Water and Wastewater Fund revenue.

The budget incorporates a rate increase of 6%. This rate increase was necessitated, in part, to provide an additional 2 MGD of capacity at the City's Water Plant.

Monthly Utility & Solid Waste Rate Comparison



Utility Rate Comparison FY 2006-07

City	Monthly	Water	Sewer	Refuse	Recycling	Stormwater	Annual
South Daytona	\$ 73.90	\$ 25.25	\$ 29.49	\$ 13.16	\$ -	\$ 6.00	\$ 886.80
Holly Hill	\$ 68.78	\$ 23.94	\$ 27.53	\$ 12.56	\$ -	\$ 4.75	\$ 825.36
New Smyrna Beach	\$ 67.40	\$ 17.65	\$ 32.12	\$ 10.98	\$ 1.65	\$ 5.00	\$ 808.80
Port Orange	\$ 65.20	\$ 18.15	\$ 24.05	\$ 14.75	\$ -	\$ 8.25	\$ 782.40
Daytona Beach Shores	\$ 64.81	\$ 18.15	\$ 32.75	\$ 11.82	\$ 2.09	\$ -	\$ 777.72
Daytona Beach	\$ 55.60	\$ 13.80	\$ 23.80	\$ 11.40	\$ 1.60	\$ 5.00	\$ 667.20
Ormond Beach	\$ 62.51	\$ 18.02	\$ 24.24	\$ 11.75	\$ 2.50	\$ 6.00	\$ 750.12

Water and Wastewater Renewal and Replacement Fund:

Revenues of the Renewal and Replacement Fund include a transfer of \$1.65 million from the Water and Wastewater Operating Fund.

Solid Waste:

User fees are the primary revenue source of the Solid Waste Fund. User fees generate the following revenue: residential refuse pick-up \$2.3 million, commercial refuse pick-up \$1.47 million and recycling \$494,000.

EXPENDITURE HIGHLIGHTS

Overview:

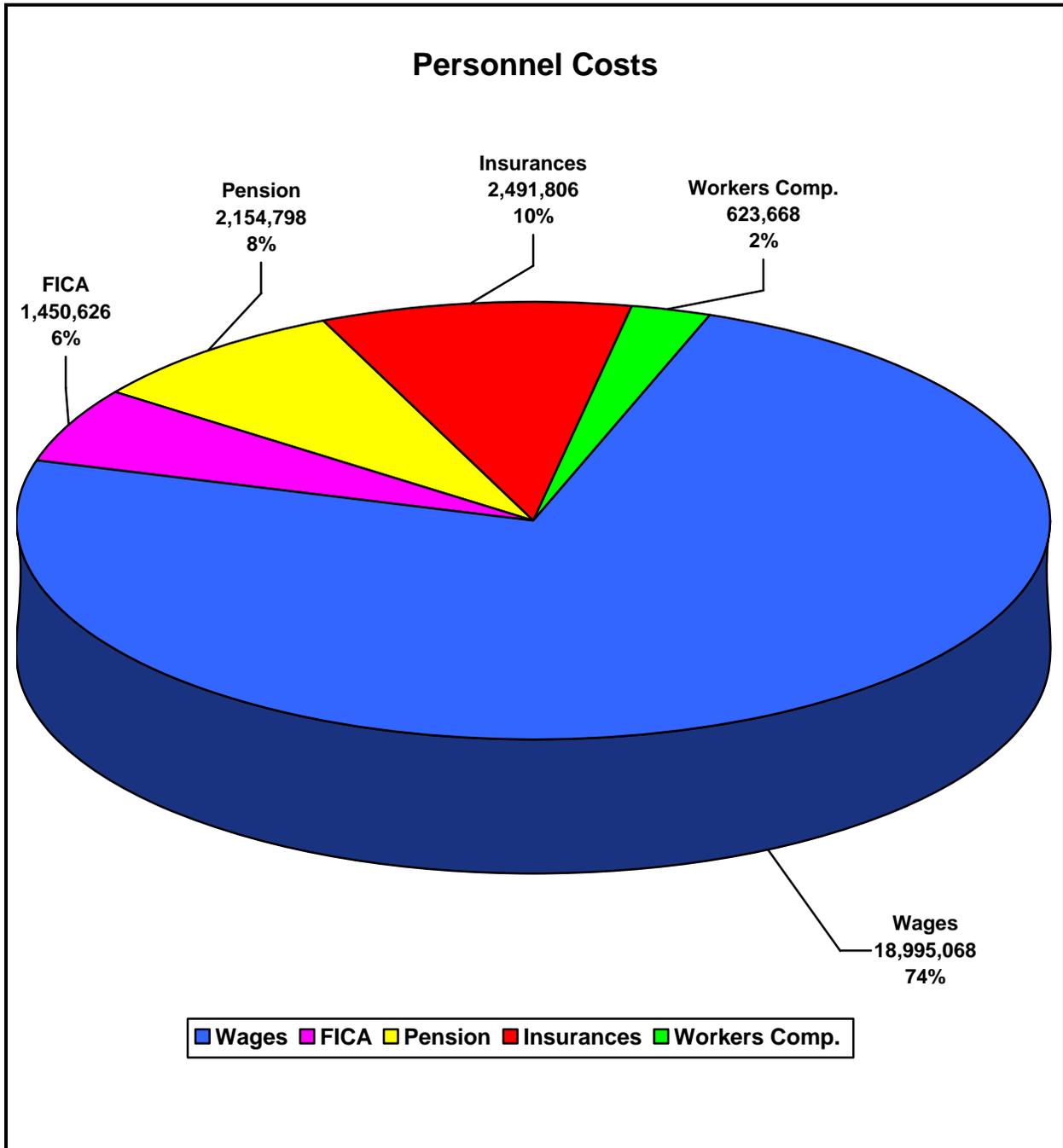
The FY 2006-07 proposed budget includes total net appropriations of \$86 million. This represents a decrease of 8.7% over FY 2005-06.

ALL FUNDS SUMMARY

Description	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
GENERAL FUND (001)	25,975,972	28,681,657	30,880,813	2,199,156	7.67%
SPECIAL REVENUE FUNDS					
DOWNTOWN REDEVELOPMENT TRUST FUND (104)	1,062,121	1,339,601	1,765,008	425,407	31.76%
STORMWATER UTILITY FUND (107)	3,235,635	3,803,860	4,407,949	604,089	15.88%
AIRPORT FUND (108)	1,468,368	1,901,658	2,238,058	336,400	17.69%
LOCAL LAW ENFORCEMENT TRUST FUND (109)	12,385	13,500	20,000	6,500	48.15%
ECONOMIC DEVELOPMENT FUND (110)	26,075	431,920	500,000	68,080	15.76%
FEDERAL LAW ENFORCEMENT TRUST FUND (112)	77,474	69,645	105,000	35,355	50.76%
PENSION CONTRIBUTION PASS THROUGH (113)	-	614,336	553,908	(60,428)	0.00%
RECREATION FACILITY FEE FUND (115)	51,218	91,300	79,441	(11,859)	-12.99%
GRANTS FUND (116)	257,435	1,571,706	1,207,679	(364,027)	-23.16%
FACILITIES RENEWAL & REPLACEMENT (117)	-	525,001	689,537	164,536	0.00%
NORTH US1 PROPERTY ACQUISITION FUND (118)	-	500,000	-	(500,000)	0.00%
TOTAL SPECIAL REVENUE FUNDS	6,190,711	10,862,527	11,566,580	704,053	6.48%
DEBT SERVICE FUNDS					
FINANCING DEBT SERVICE FUND (205)	252,077	124,879	195,780	70,901	56.78%
2002 GOB DEBT SERVICE FUND (209)	1,444,735	1,442,568	1,449,935	7,367	0.51%
2003 GOB DEBT SERVICE FUND (210)	112,939	115,935	122,242	6,307	5.44%
2004 REVENUE BOND FUND (211)	32,333	157,205	157,264	59	0.04%
TOTAL DEBT SERVICE FUNDS	1,842,084	1,840,587	1,925,221	84,634	4.60%
CAPITAL PROJECT FUNDS					
CAPITAL IMPROVEMENTS FUND (301)	803,877	3,243,198	5,376,668	2,133,470	65.78%
EQUIPMENT RENEWAL AND REPLACEMENT FUND (302)	242,715	1,265,998	1,023,820	(242,178)	-19.13%
TAX INCREMENT FINANCING CONSTRUCTION FUND (307)	300,539	940,000	890,000	(50,000)	-5.32%
TRANSPORTATION IMPROVEMENTS FUND (308)	3,196,678	4,001,227	4,635,565	634,338	15.85%
RECREATION IMPACT FEE FUND (310)	290,366	1,628,500	2,100,000	471,500	28.95%
LOCAL ROADS IMPACT FEE FUND (316)	348,861	242,000	515,000	273,000	112.81%
STORMWATER DRAINAGE IMPACT FEE FUND (318)	-	147,000	-	(147,000)	-100.00%
2003 FIRE STATION #92 CONSTRUCTION FUND (322)	823,783	830,000	200,000	(630,000)	-75.90%
2005 FIRE STATION #91 CONSTRUCTION FUND (323)	665,300	1,531,500	200,000	(1,331,500)	-86.94%
TOTAL CAPITAL PROJECTS FUNDS	6,672,119	13,829,423	14,941,053	1,111,630	8.04%
WATER AND WASTEWATER FUNDS					
WATER AND WASTEWATER FUND (401)	12,749,714	14,613,690	15,549,057	935,367	6.40%
VEHICLE REPLACEMENT FUND (408)	199,680	472,593	276,000	(196,593)	-41.60%
RENEWAL AND REPLACEMENT FUND (409)	1,413,447	4,179,343	3,340,748	(838,595)	-20.07%
WATER IMPROVEMENTS SINKING 2006 BOND FUND (417)	-	455,000	332,830	(122,170)	0.00%
WATER AND SEWER SINKING 2000 BOND FUND (427)	2,707,087	2,715,530	2,713,755	(1,775)	-0.07%
WATER AND SEWER REFUNDING 2004 BOND FUND (429)	268,632	270,303	270,709	406	0.00%
WATER EXPANSION 2007 BOND FUND	-	-	138,000	138,000	0.00%
WATER EXPANSION PROJECTS FUND	-	-	2,000,000	2,000,000	0.00%
WEST ORMOND REUSE IMPACT FEE FUND (433)	18,095	1,109,204	165,000	(944,204)	-85.12%
WATER SYSTEM IMPACT FEE FUND (434)	866,472	6,073,118	1,017,000	(5,056,118)	-83.25%
WASTEWATER SYSTEM IMPACT FEE FUND (435)	1,039,027	5,940,000	7,372,500	1,432,500	24.12%
WATER PLANT CONSTRUCTION FUND (440)	-	15,040,000	12,685,000	(2,355,000)	0.00%
TOTAL WATER AND WASTEWATER FUNDS	19,262,154	50,868,781	45,860,599	(5,008,182)	-9.85%
SOLID WASTE FUND (460)	7,365,534	5,323,995	5,241,536	(82,459)	-1.55%
INTERNAL SERVICE FUNDS					
WORKERS COMPENSATION FUND (502)	436,953	460,580	623,668	163,088	35.41%
GENERAL LIABILITY FUND (504)	496,781	617,670	666,603	48,933	7.92%
TOTAL BUDGET APPROPRIATION	68,242,308	112,485,220	111,706,073	(779,147)	-0.69%
Less: Interfund Transfers	(12,120,240)	(15,774,173)	(13,188,749)	2,585,424	-16.39%
Fleet Operations (Internal Service Charges)	(1,111,137)	(1,188,489)	(1,377,976)	(189,487)	15.94%
Consolidated Insurance Fund (Internal Service Charges)	(933,734)	(1,078,250)	(1,290,271)	(212,021)	19.66%
TOTAL NET BUDGET	54,077,197	94,444,308	95,849,077	1,404,769	1.49%

Personnel Costs:

Total personnel costs are projected to be \$25.7 million for FY 2006-07, an increase of \$1.4 million. Overall, wages increased by 4.6%, while benefit increases averaged 9.9%.



Wage and Benefit Highlights:

The FY 2006-07 budget includes the following:

- General salary increase of 6.35% with Series 300 employees (Police Officers) increases effective January 2007
- Health insurance rate increase of 4% and 10% rate increase in other insurances.
- Pension contribution increases of 6% for Series 400 (Firefighters), 15% for Series 300 employees (Police Officers) and 4.7% for Series 100, 200 and 500 employees (General Employees, Division Managers, Department Directors).

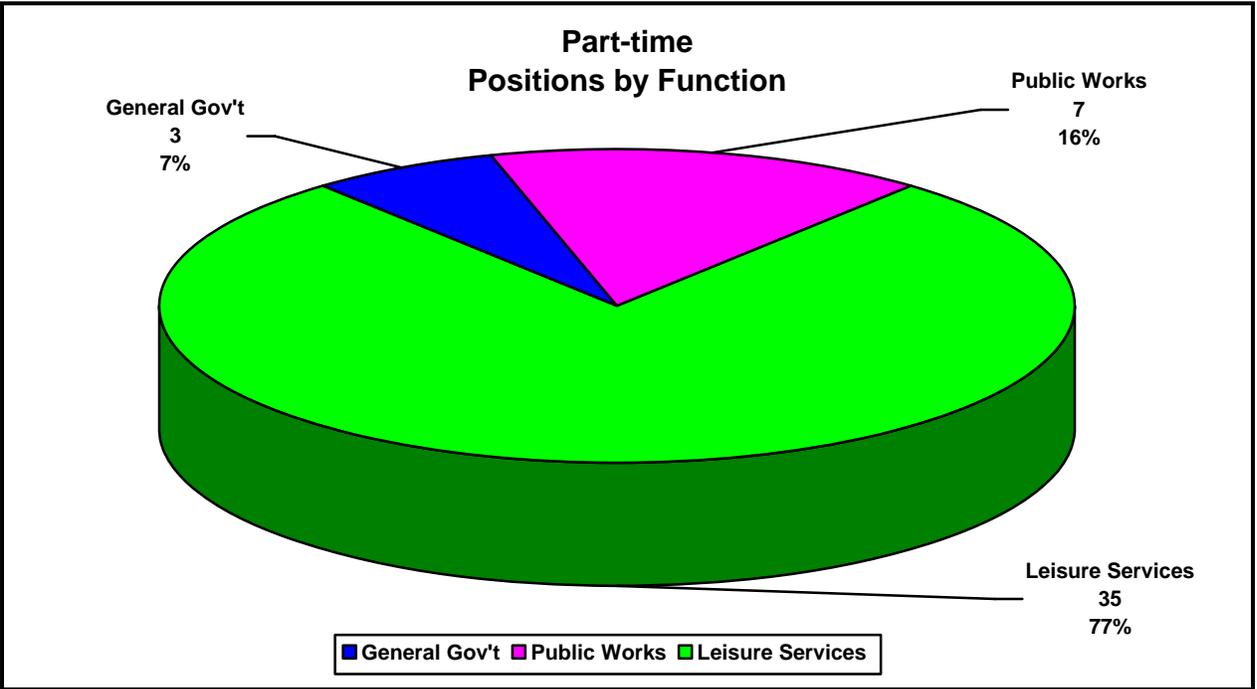
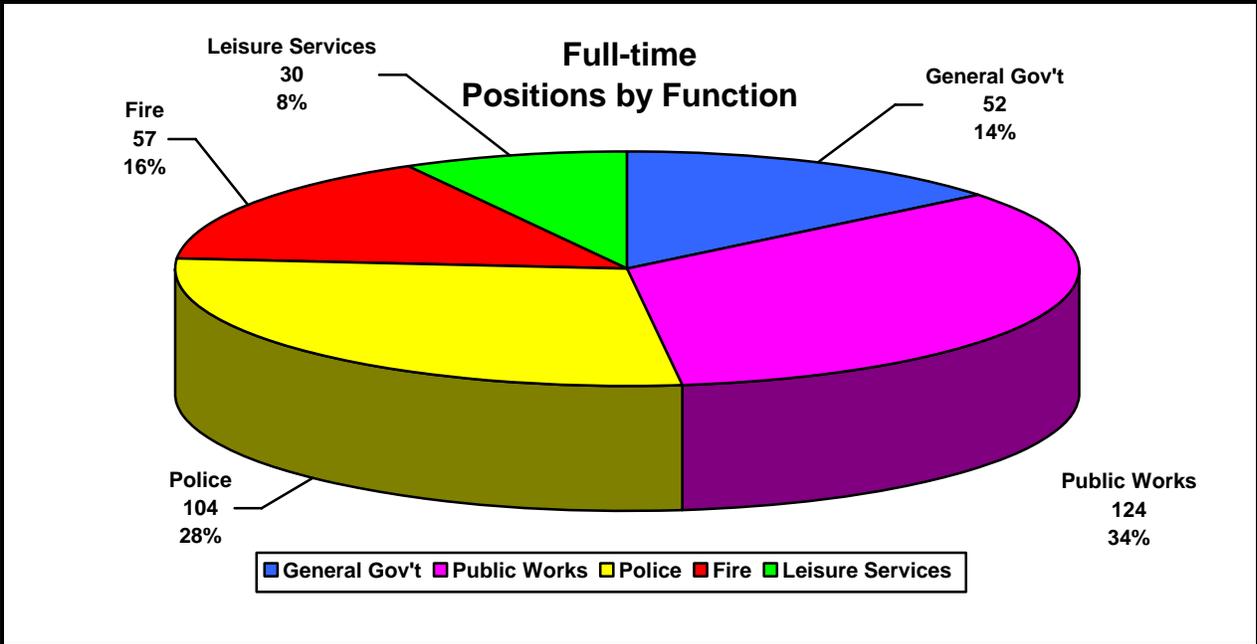
All Funds Wages and Benefits				
	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2005-06	FY 2005-06
			to FY 2006-07	to FY 2006-07
Wages	18,162,039	18,995,068	833,029	4.59%
FICA	1,363,903	1,450,626	86,723	6.36%
Pension	2,026,199	2,154,798	128,599	6.35%
Health Insurance	2,261,116	2,491,806	230,690	10.20%
Worker's Compensation	460,580	623,668	163,088	35.41%
	24,273,837	25,715,966	1,442,129	5.94%

General Fund Wages and Benefits				
	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2005-06	FY 2005-06
			to FY 2006-07	to FY 2006-07
Wages	14,888,320	15,564,286	675,966	4.54%
FICA	1,122,156	1,188,774	66,618	5.94%
Pension	1,732,166	1,847,552	115,386	6.66%
Health Insurance	1,788,943	1,983,165	194,222	10.86%
Worker's Compensation	364,527	493,602	129,075	35.41%
	19,896,112	21,077,379	1,181,267	5.94%

Other Fund Wages and Benefits				
	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2005-06	FY 2005-06
			to FY 2006-07	to FY 2006-07
Wages	3,273,719	3,430,782	157,063	4.80%
FICA	241,747	261,852	20,105	8.32%
Pension	294,033	307,246	13,213	4.49%
Health Insurance	472,173	508,641	36,468	7.72%
Worker's Compensation	96,053	130,066	34,013	35.41%
	4,377,725	4,638,587	260,862	5.96%

Position Count:

The budget includes 381 full-time positions and 45 part-time positions. The FY 2006-07 budget includes the addition of five full-time positions: one Police Officer, one Office Assistant, one Supervisor of Equipment Maintenance, one Water Treatment Plant Operator and one Sludge Hauling Technician. The budget also includes the elimination of the Assistant Police Chief position, the transfer of an Information Technology support member from the Police Department to the Information Technology Division and the addition of a part-time Therapeutic Aide.



Authorized Position Count and Full-time Equivalency (excluding seasonal positions)

	FY 04-05			FY 05-06			FY 06-07		
	Full-time	Part-time	FTE	Full-time	Part-time	FTE	Full-time	Part-time	FTE
<u>Department / Division</u>	<u>Positions</u>	<u>Positions</u>	<u>FTE</u>	<u>Positions</u>	<u>Positions</u>	<u>FTE</u>	<u>Positions</u>	<u>Positions</u>	<u>FTE</u>
Office of City Manager	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Budget and Purchasing	2.00	-	2.10	2.00	-	2.10	2.00	-	2.00
Support Services	9.00	-	8.75	9.00	-	9.00	9.00	-	9.00
Office of City Attorney	5.00	1.00	5.50	5.00	1.00	5.50	5.00	1.00	5.50
Human Resources	4.00	-	5.00	4.00	-	5.00	4.00	-	5.00
Finance Department									
Accounting and Finance	5.00	1.00	5.30	6.00	-	5.30	6.00	-	5.50
Utility Billing	11.00	2.00	11.85	11.00	1.00	11.85	11.00	1.00	11.75
Budget and Purchasing	-	-	-	-	-	-	-	-	-
Information Technology	4.00	-	4.00	5.00	-	5.00	5.00	-	5.00
Total: Finance Department	20.00	3.00	21.15	22.00	1.00	22.15	22.00	1.00	22.25
Planning Department	7.00	-	6.65	7.00	-	6.65	7.00	1.00	7.15
Economic Development	2.00	-	1.75	2.00	-	1.75	2.00	-	1.75
Police Department	104.00	-	104.00	103.00	-	103.00	103.00	-	103.00
Fire Department	57.00	-	57.00	59.00	-	59.00	59.00	-	59.00
Public Works Department									
Engineering	17.00	-	16.70	16.00	2.00	16.70	16.00	2.00	16.70
Building Inspections and Permitting	10.00	3.00	11.35	10.00	3.00	11.35	10.00	3.00	11.35
Neighborhood Improvement	5.00	-	5.00	5.00	-	5.00	6.00	-	6.00
Facilities Maintenance									
Streets and Roadside Mnt.	19.00	-	19.00	19.00	-	19.00	19.00	-	19.00
Building Maintenance	7.00	-	6.70	7.00	-	6.70	7.00	-	6.70
Parks and Grounds Mnt.	1.00	-	1.40	3.00	-	3.40	3.00	-	3.40
Sub-Total: Facilities Mnt.	27.00	-	27.10	29.00	-	29.10	29.00	-	29.10
Fleet Operations	7.00	1.00	7.50	6.00	1.00	6.50	6.00	1.00	6.50
Page Subtotal	280.00	8.00	283.55	283.00	8.00	286.80	284.00	9.00	288.30

	FY 04-05			FY 05-06			FY 06-07		
	Full-time	Part-time	FTE	Full-time	Part-time	FTE	Full-time	Part-time	FTE
Department / Division	Positions	Positions	FTE	Positions	Positions	FTE	Positions	Positions	FTE
Stormwater Maintenance	9.00	-	8.80	9.00	-	8.80	9.00	-	8.80
Utilities									
Water Production	15.00	1.00	14.30	15.00	1.00	14.30	18.00	1.00	17.30
Wastewater Treatment	12.00	-	12.80	13.00	-	13.80	13.00	-	13.80
Water Distribution	13.00	-	12.30	13.00	-	12.30	13.00	-	12.30
Wastewater Collection	11.00	-	12.30	11.00	-	12.30	11.00	-	12.30
Sub-Total: Utilities	51.00	1.00	51.70	52.00	1.00	52.70	55.00	1.00	55.70
Solid Waste									
Collection and Disposal	2.00	-	1.75	2.00	-	1.75	2.00	-	1.75
Recycling	-	-	0.45	-	-	0.45	-	-	0.45
Sub-Total: Solid Waste Services	2.00	-	2.20	2.00	-	2.20	2.00	-	2.20
Total: Public Works Department	128.00	5.00	130.35	129.00	7.00	132.35	133.00	7.00	136.35
Leisure Services									
The Casements	3.00	3.00	4.95	2.00	3.00	3.95	2.00	3.00	3.95
Performing Arts Center	2.00	5.00	4.50	2.00	5.00	4.25	2.00	5.00	4.25
Registration	3.00	-	3.40	3.00	-	3.50	3.00	-	3.50
Senior Center	1.00	4.00	3.00	1.00	4.00	3.25	1.00	4.00	3.25
Community Events	3.00	2.00	5.16	3.00	2.00	5.16	2.00	3.00	4.66
Administration	2.00	-	1.60	2.00	-	1.50	4.00	-	3.50
Gymnastics	1.00	5.00	3.25	1.00	5.00	3.50	1.00	5.00	3.50
Racquet Sports	2.00	5.00	4.20	2.00	5.00	4.20	2.00	5.00	4.20
City Sponsored	1.00	3.00	3.40	1.00	3.00	3.40	1.00	3.00	3.40
Nova Community Center	2.00	4.00	5.45	2.00	4.00	5.45	1.00	4.00	4.95
South Ormond Neighborhood Center	1.00	3.00	3.45	1.00	3.00	3.45	1.00	3.00	2.95
Athletic Field Maintenance	10.00	-	10.00	10.00	-	10.00	10.00	-	10.00
Sub-Total: Leisure Services	31.00	34.00	52.36	30.00	34.00	51.61	30.00	35.00	52.11
Airport	-	-	0.50	1.00	-	1.25	1.00	-	1.25
Total FTE	373.00	43.00	399.11	377.00	43.00	403.36	381.00	45.00	408.36

Changes from FY 04-05 to FY 05-06:

Full-time
Addition of 4 positions/4 FTE
 Finance-Addition of (1) Accounting Tech (combined 2 PT positions)
 Information Technology-Addition (1) Information Specialist (from Police Department)
 Police-Reduction (1) Data Manager Supervisor
 Addition of (2) Firefighters
 Engineering-Reduction (1) Civil Engineer
 Parks & Grounds-Addition (2) Irrigation Specialists
 Fleet-Reduction (1) Mechanic
 The Casements-Reduction (1) Cultural Affairs Coordinator
 Utilities-Addition (2) Maintenance Workers, Reduction (1) Chief Lab Tech
 Airport-Addition (1) Airport Manager

Part-time
Addition of 0 positions/ .25 FTE
 Finance-Reduced (1) Accounting Technician
 Engineering-Addition (2) Civil Engineers
 Leisure Services-Addition of .25 FTE of programming
 Utility Billing-Reduced (1) Accounting Technician

Changes from FY 05-06 to FY 06-07:

Full-time
Addition of 4 positions/4 FTE
 Police-Addition (1) Police Officer
 Police-Reduction (1) Assistant Police Chief
 Neighborhood Improvement-Addition (1) Office Assistant
 Utilities-Addition (1) Sludge Hauling Tech (Water Production)
 Utilities-Addition (1) Supervisor of Equipment Maintenance (Water Production)
 Utilities-Addition (1) Water Treatment Plant Operator C (Water Production)
 Utilities-Replace Superintendent with Utilities Engineering Manager (Water Production)
 Utilities-Replace Plant Pump Mechanic with Utilities Maintenance Foreman (Wastewater Treatment)

Part-time
Addition of 2 positions/1 FTE
 Planning-Addition (1) Board Minutes Tech (from temporary labor)
 Community Events-Addition (1) Special Population Therapeutic Aide

General Fund:

Personal services account for 68.3% of General Fund appropriations, totaling \$21.1 million. This represents an increase of \$1.2 million or 5.9% over FY 2005-06. \$676,000 of the increase is attributable to wages and \$505,000 is attributable to benefit increases. It should be noted that Series 300 employees (Police) rate increases do not become effective until January 2007.

General Fund operating appropriations increased by \$950,000, a 13% increase overall. The increase includes:

- Increases in fuel costs (\$160,000 or 40%)
- Property insurance premium increase (\$200,000 or 87%)
- Increases in utility charges (\$125,000 or 8%)
- Increase in grounds maintenance resulting from the addition of Fire Station #91, Fire Station #92 and Riverbend Nature Park to the contract (\$60,000)
- New funding for City-wide landscaping repairs (\$25,000)
- An increase in contractual services for Leisure Service events and classes (\$75,000-offset by additional revenue)
- Restore funding for fire equipment which was provided through grant funding in recent years (\$23,000)
- Additional funding for computer replacements (\$25,000)

Stormwater Utility Fund:

Personal services increased by \$23,000 or 5.8%. Operating costs increased by approximately \$14,000 or 5%. The FY 2006-07 budget includes a \$3.1 million appropriation for stormwater infrastructure improvements. These improvements will be financed through the issue of approximately \$1.4 million in debt. The projects are contingent upon receiving grant funding in the amount of \$940,000.

Facilities Renewal and Replacement Fund:

The \$690,000 in funding from the dedicated millage will be used to complete various improvements including replacement of the pavilion and refurbishment of the tennis building at Nova Community Park, replacement of the Performing Art Center roof, painting of the Public Works Complex, gable roof repairs at the Senior Center, and fencing replacement at South Ormond Neighborhood Center.

Capital Improvements Fund:

Funding has been included for the installation of a splash park at the South Ormond Neighborhood Center (\$210,000), continued development of Central Park (\$900,000), renovations to field # 5 at Nova Community Park (\$455,000), The Casements architectural improvements (\$1,880,000), the purchase of a Fire Department squad truck (\$363,120) and the first phase of a fiber optic network (\$153,600).

Transportation Fund:

The budget includes \$4.1 million in infrastructure improvements. These improvements include \$2.4 million in collector road upgrades, \$536,000 for resurfacing of roadways, \$50,000 for reconstruction of a railroad crossing, and \$705,000 for sidewalk construction.

Water and Wastewater:

Salary and benefits costs increased by \$313,609 or 8.6%. Operating costs increased by \$222,000 or 5.6%. The primary increases in operating costs occurred in the areas of chemicals (\$60,000 or 12%), fuel (\$48,000 or 40%) and electricity (\$120,000 or 10%).

Solid Waste:

The largest appropriation within this fund relates to contractual refuse services amount to \$3.5 million or 67% of the budget.

PROJECTED FUND BALANCE

Description	Estimated Beginning Fund Balance 9/30/2006	FY 2006-07 Proposed Revenues	FY 2006-07 Proposed Expenditures	Estimated Beginning Fund Balance 9/30/2007
GENERAL FUND (001)	4,800,000	30,413,540	30,880,813	4,332,727
SPECIAL REVENUE FUNDS				
DOWNTOWN REDEVELOPMENT TRUST FUND (104)	500,000	1,755,008	1,765,008	490,000
STORMWATER UTILITY FUND (107)	(2,000,000)	4,307,949	4,407,949	(2,100,000)
AIRPORT FUND (108)	(550,000)	2,201,858	2,238,058	(586,200)
STATE LAW ENFORCEMENT TRUST FUND (109)	30,000	-	20,000	10,000
ECONOMIC DEVELOPMENT FUND (110)	415,000	500,000	500,000	415,000
FEDERAL LAW ENFORCEMENT TRUST FUND (112)	150,000	20,000	105,000	65,000
PENSION CONTRIBUTION PASS THROUGH (113)	-	553,908	553,908	-
RECREATION FACILITY FEE FUND (115)	150,000	43,400	79,441	113,959
GRANTS FUND (116)	100,000	1,037,679	1,207,679	(70,000)
FACILITIES RENEWAL & REPLACEMENT FUND (117)	375,000	600,537	689,537	286,000
TOTAL SPECIAL REVENUE FUNDS	(830,000)	11,020,339	11,566,580	(1,376,241)
DEBT SERVICE FUNDS				
LEASE FINANCING FUND (205)	1,000	195,780	195,780	1,000
2002A and 2002B GOB REFUNDED SINKING FUND (209)	90,000	1,379,306	1,449,935	19,371
2003 GOB SINKING FUND (210)	-	122,242	122,242	-
2004 Station #91 Sinking Fund (211)	-	157,264	157,264	-
TOTAL DEBT SERVICE FUNDS	91,000	1,854,592	1,925,221	20,371
CAPITAL PROJECT FUNDS				
GENERAL IMPROVEMENTS FUND (301)	2,200,000	3,865,618	5,376,668	688,950
VEHICLE REPLACEMENT FUND (302)	870,000	976,820	1,023,820	823,000
TAX INCREMENT FINANCING CONSTRUCTION FUND (307)	1,500,000	210,361	890,000	820,361
TRANSPORTATION IMPROVEMENTS FUND (308)	(800,000)	3,158,565	4,635,565	(2,277,000)
RECREATION (310)	2,150,000	150,000	2,100,000	200,000
LOCAL ROADS (316)	440,000	75,000	515,000	-
STORMWATER DRAINAGE (318)	160,000	-	-	160,000
2003 FIRE STATION #92 CONSTRUCTION FUND (322)	200,000	-	200,000	-
2004 FIRE STATION #91 CONSTRUCTION FUND (323)	200,000	-	200,000	-
TOTAL CAPITAL PROJECTS FUNDS	6,920,000	8,436,364	14,941,053	415,311
WATER AND WASTEWATER FUNDS				
WATER AND WASTEWATER FUND (401)	4,800,000	15,549,057	15,549,057	4,800,000
VEHICLE REPLACEMENT FUND (408)	700,000	127,270	276,000	551,270
RENEWAL AND REPLACEMENT FUND (409)	2,800,000	2,047,000	3,340,748	1,506,252
2007 WATER AND SEWER SINKING FUND (412)	-	138,000	138,000	-
2006 WATER BOND FUND (417)	-	332,830	332,830	-
2000 WATER AND SEWER REFUNDING SINKING FUND (427)	-	2,713,755	2,713,755	-
2004 WATER AND SEWER SINKING FUND (429)	-	270,709	270,709	-
WEST ORMOND REUSE IMPACT FEE FUND (433)	380,000	100,000	165,000	315,000
WATER SYSTEM IMPACT FEE FUND (434)	1,100,000	632,000	1,017,000	715,000
WASTEWATER SYSTEM IMPACT FEE FUND (435)	6,600,000	2,028,000	7,372,500	1,255,500
WATER PLANT CONSTRUCTION FUND (440)	10,200,000	7,650,000	12,685,000	5,165,000
WATER EXPANSION PROJECTS CONSTRUCTION FUND (441)	-	2,000,000	2,000,000	-
TOTAL WATER AND WASTEWATER FUNDS	26,580,000	33,588,621	45,860,599	14,308,022
SOLID WASTE FUND (460)	2,300,000	5,209,563	5,241,536	2,268,027
TOTAL	39,861,000	90,523,019	110,415,802	19,968,217

TABLE OF CONTENTS

GENERAL FUND

	<u>Page#</u>
BUDGETARY AND STAFFING INFORMATION	
General Fund Revenues/Expenditures	34
City Commission	38
Office of City Manager	40
Support Services	42
City Attorney	44
Accounting and Payroll	46
Information Technology	48
Budget and Purchasing	50
Human Resources	52
Planning	54
Police Administration	56
Police Operations	58
Police Emergency Communications	60
Police Community Outreach	62
Police Criminal Investigations	64
Police Community Service and Animal Control	66
Police Records	68
Fire Life Safety	70
Fire and Emergency Medical Services	72
Roadside and Right of Way Maintenance	74
Building Maintenance	76
Parks and Grounds	78
Engineering	80
Building Inspections	82
Neighborhood Improvement	84
Fleet Maintenance	86
Economic Development	88
The Casements	90
Performing Arts Center	92
Registration	94
Senior Center	96
Community Events	98
Leisure Service Administration	100
Gymnastics	102
Racquet Sports	104
City Sponsored Sports	106
Nova Community Center	108
South Ormond Neighborhood Center	110
Athletic Fields Maintenance	112
Contributions and Transfers	114

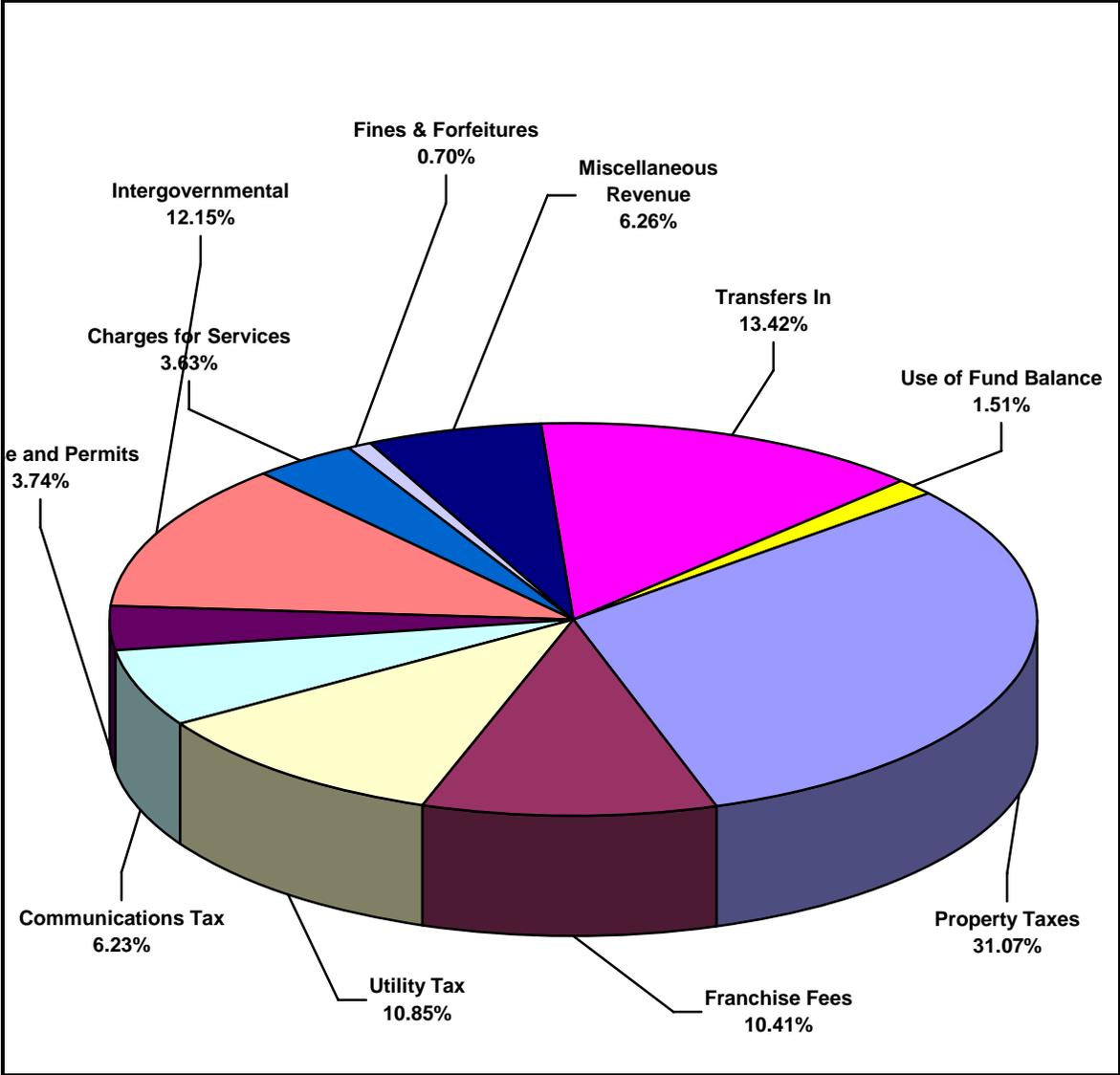
TABLE OF CONTENTS

GENERAL FUND

	<u>Page#</u>
DEPARTMENTAL GOALS, PERFORMANCE MEASURES AND ACCOMPLISHMENTS	
City Commission	117
Office of City Manager	117
Support Services	118
City Attorney	119
Accounting and Payroll	120
Management Information Systems	121
Budget and Purchasing	122
Human Resources	123
Planning	125
Police Administration	126
Police Operations	127
Police Emergency Communications	128
Police Community Outreach	129
Police Criminal Investigations	130
Police Community Service and Animal Control	131
Police Records	132
Fire Life Safety	133
Fire and Emergency Medical Services	134
Roadside and Right of Way Maintenance	135
Building Maintenance	136
Parks and Grounds	137
Engineering	138
Building Inspections	139
Neighborhood Improvement	140
Fleet Maintenance	142
Economic Development	143
The Casements	145
Performing Arts Center	147
Registration	149
Senior Center	150
Community Events	152
Leisure Service Administration	155
Gymnastics	156
Racquet Sports	157
City Sponsored Sports	158
Nova Community Center	159
South Ormond Neighborhood Center	160
Athletic Fields Maintenance	161



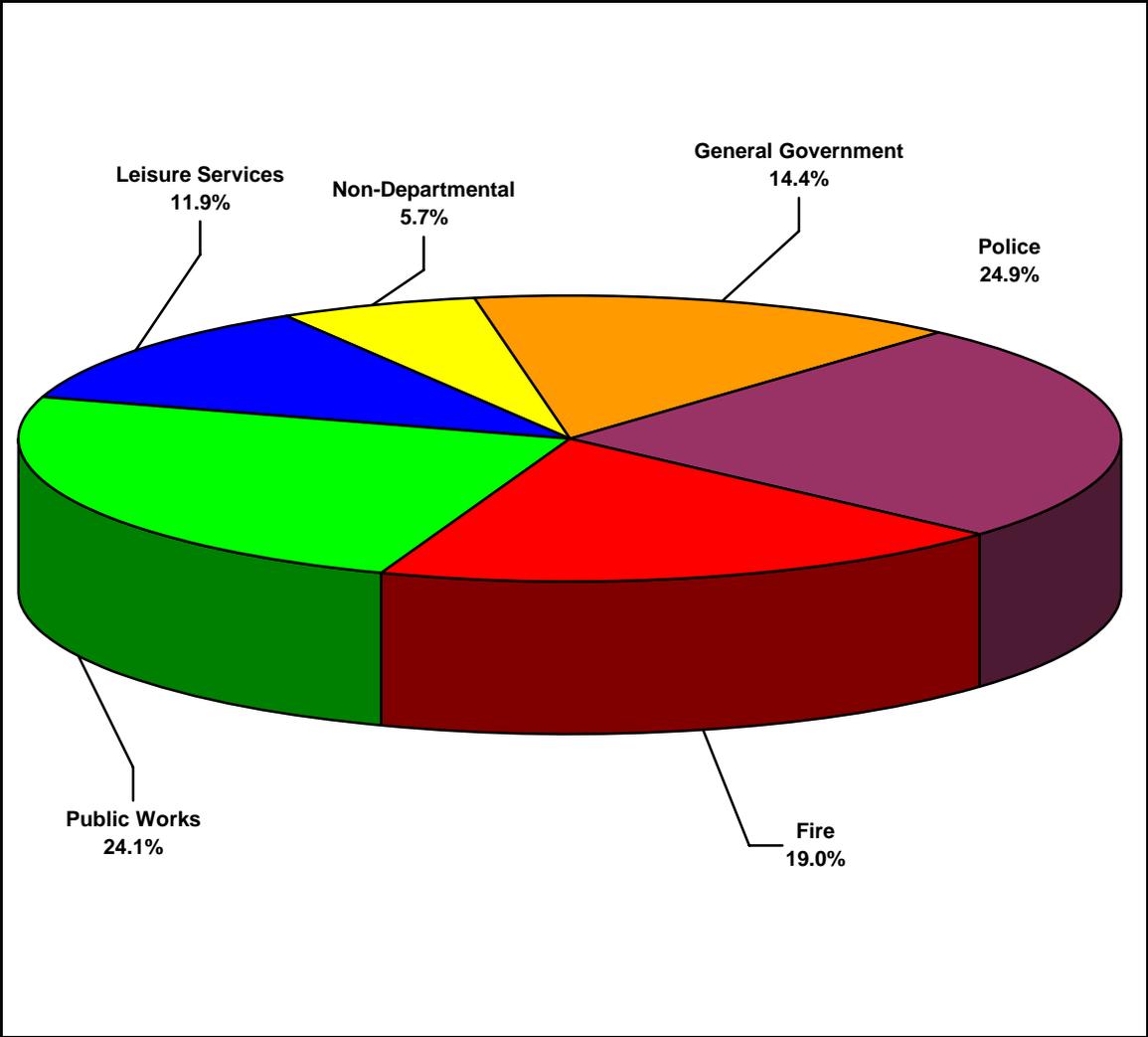
GENERAL FUND REVENUES



GENERAL FUND EXPENDITURE SUMMARY

Description	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Expenditures					
General Government					
City Commission	204,955	240,841	244,307	3,466	1.44%
City Manager	435,133	463,746	476,128	12,382	2.67%
Support Services	562,749	585,193	638,054	52,861	9.03%
City Attorney	462,718	495,723	518,244	22,521	4.54%
Finance	474,237	393,626	440,183	46,557	11.83%
Information Technology	696,895	586,043	688,310	102,267	17.45%
Budget	197,377	211,098	208,191	(2,907)	-1.38%
Human Resources	424,189	438,065	497,414	59,349	13.55%
Planning	537,129	606,051	667,296	61,245	10.11%
Economic Development	164,303	175,173	231,688	56,515	32.26%
Total General Government	4,159,685	4,195,559	4,609,815	414,256	9.87%
Police					
Administration	988,977	1,148,924	841,627	(307,297)	-26.75%
Operations	3,176,423	3,474,736	4,296,736	822,000	23.66%
Emergency Communications	550,144	583,875	713,904	130,029	22.27%
Community Outreach	342,938	319,114	335,715	16,601	5.20%
Criminal Investigations	875,658	960,622	897,212	(63,410)	-6.60%
Community Services	315,689	358,839	392,311	33,472	9.33%
Records	319,505	284,075	229,113	(54,962)	-19.35%
Total Police	6,569,334	7,130,185	7,706,618	576,433	8.08%
Fire					
Life Safety	144,292	156,200	162,813	6,613	4.23%
Fire & EMS	4,705,822	5,281,333	5,635,196	353,863	6.70%
Total Fire	4,850,114	5,437,533	5,798,009	360,476	6.63%
Public Works					
Roadside and Right of Way Mnt.	1,642,830	1,737,505	1,850,601	113,096	6.51%
Building Maintenance	580,000	643,050	698,614	55,564	8.64%
Parks & Grounds	849,096	1,066,945	1,137,328	70,383	6.60%
Engineering	1,118,278	1,185,800	1,258,128	72,328	6.10%
Building Inspections	689,351	748,353	778,346	29,993	4.01%
Fleet	1,111,137	1,188,489	1,377,976	189,487	15.94%
Neighborhood Improvements	312,248	324,709	392,421	67,712	20.85%
Total Public Works	6,302,940	6,894,851	7,493,414	598,563	8.68%
Leisure Services					
Casements	298,370	318,981	323,477	4,496	1.41%
Performing Arts Center	290,126	291,764	372,081	80,317	27.53%
Registration	238,271	265,162	303,339	38,177	14.40%
Senior Center	184,382	162,525	189,861	27,336	16.82%
Community Events	248,801	314,771	277,662	(37,109)	-11.79%
Administration	193,366	194,057	366,724	172,667	88.98%
Gymnastics	99,214	118,064	137,091	19,027	16.12%
Raquet Sports	172,284	180,711	198,435	17,724	9.81%
City Sponsored Activities	244,890	268,679	286,509	17,830	6.64%
Nova Recreation Center	275,760	288,937	255,689	(33,248)	-11.51%
South Ormond Center	216,846	211,109	189,069	(22,040)	-10.44%
Athletic Fields Maintenance	737,492	790,498	823,568	33,070	4.18%
Total Leisure Services	3,199,802	3,405,258	3,723,505	318,247	9.35%
Non-Departmental					
Contributions	138,581	161,925	73,000	(88,925)	-54.92%
Transfers	755,516	1,456,346	1,476,452	20,106	1.38%
Total Expenditures	25,975,972	28,681,657	30,880,813	2,199,156	7.67%
Less: Fleet expenditures	1,111,137	1,188,489	1,377,976	189,487	15.94%
Total Net Expenditures	24,864,835	27,493,168	29,502,837	2,009,669	7.31%

GENERAL FUND EXPENDITURES



CITY COMMISSION

The five member City Commission is the elected legislative and governing body of the City responsible for establishing policies, managing growth and land use, adopting an annual budget and tax rate, setting water and wastewater rates and other fees and charges for City services, adopting local laws and ordinances and hiring and overseeing the City Manager and City Attorney.

Four members of the City Commission are elected from geographically defined zones and must reside within the zone to be its elected representative. The Mayor is elected by voters City-wide and must reside within the City limits of Ormond Beach. All members serve two year terms.

CITY COMMISSION

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
General Fund	204,955	240,841	244,307	3,466	1.44%
Total	204,955	240,841	244,307	3,466	1.44%

Expenditures:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Personal Services	73,281	77,468	99,025	21,557	27.83%
Operating	131,674	163,373	145,282	(18,091)	-11.07%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	204,955	240,841	244,307	3,466	1.44%

Staffing Summary:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Mayor	1.00	1.00	1.00	0.00	0.00%
City Commissioners	4.00	4.00	4.00	0.00	0.00%
Total	5.00	5.00	5.00	0.00	0.00%

OFFICE OF CITY MANAGER

The City Manager is the chief executive officer of the City and provides executive leadership necessary to carry out the mission, goals, and policies established by the City Commission.

The City Manager's Office is responsible for administration of all City services and enforcement of all laws pursuant to the City Charter, including: 1) appointment and removal of all employees (except City Attorney and the Attorney's staff, 2) operational and financial management of City services, 3) preparation and recommendation of an annual operating budget and five (5) year capital improvements program, 4) keeping the City Commission informed as to the financial condition and future needs of the City, 5) signing contracts on behalf of the City, 6) preparation of the City Commission's meeting agendas, and 7) implementing and administering the policy directives of the City Commission within the parameters of the City Charter.

OFFICE OF CITY MANAGER

Revenue and Expenditure Summaries

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	435,133	463,746	476,128	12,382	2.67%
Total	435,133	463,746	476,128	12,382	2.67%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	394,020	432,655	438,145	5,490	1.27%
Operating	41,113	31,091	37,983	6,892	22.17%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	435,133	463,746	476,128	12,382	2.67%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
City Manager	1.00	1.00	1.00	0.00	0.00%
Assistant City Manager	1.00	1.00	1.00	0.00	0.00%
Executive Secretary	1.00	1.00	1.00	0.00	0.00%
Secretary to City Manager	1.00	1.00	1.00	0.00	0.00%
Total	2.00	2.00	2.00	0.00	0.00%

SUPPORT SERVICES

Support Services provides the following services: preparation of Commission meeting agenda packets and minutes; clerical and word processing services to various City departments and advisory boards; records management including security, retrieval and disposition for all City Commission actions; election administration; internal mail collection and distribution; operating of the receptionist station on the second floor of City Hall.

Support Services also oversees the City's public information program, including dissemination of information to the media and production of the City newsletter and other marketing materials.

The department includes the City's grants coordinating function. The Grants Coordinator also acts as liaison with Volusia County for the Community Development Block Grant Program.

SUPPORT SERVICES

Revenue and Expenditure Summaries:

Revenues:					
	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
General Fund	562,749	585,193	638,054	52,861	9.03%
Total	562,749	585,193	638,054	52,861	9.03%
Expenditures:					
	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Personal Services	468,178	499,664	546,690	47,026	9.41%
Operating	94,571	85,529	91,364	5,835	6.82%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	562,749	585,193	638,054	52,861	9.03%

Staffing Summary:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Full-time Positions:					
Support Services Director *	0.75	1.00	1.00	0.00	0.00%
City Clerk	1.00	1.00	1.00	0.00	0.00%
Public Information Officer	1.00	1.00	1.00	0.00	0.00%
Grants Coordinator	1.00	1.00	1.00	0.00	0.00%
Office Assistant III	2.00	2.00	2.00	0.00	0.00%
Office Assistant II	1.00	1.00	1.00	0.00	0.00%
Assistant City Clerk	1.00	1.00	1.00	0.00	0.00%
Receptionist/Office Assistant I	0.00	0.00	0.00	0.00	0.00%
Courier	1.00	1.00	1.00	0.00	0.00%
Total	8.75	9.00	9.00	0.00	0.00%
* Indicates primary department					

CITY ATTORNEY

The Office of City Attorney is responsible for providing legal advice and recommendations to the City Commission, City Department Directors and Division Managers and to the various advisory and quasi-judicial boards. In addition, the Office of City Attorney is responsible for all litigation brought against or on behalf of the City; is responsible for handling all legal issues involving or affecting the City; and communicates the City's position on various legislative matters to State and Federal legislative bodies.

The Office of City Attorney coordinates the City's response and strategy regarding general liability insurance claims brought against the City, handles related litigation, and determines if specialized outside legal assistance is needed.

CITY ATTORNEY

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	462,718	495,723	518,244	22,521	4.54%
Total	462,718	495,723	518,244	22,521	4.54%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	412,310	453,684	476,183	22,499	4.96%
Operating	50,408	42,039	42,061	22	0.05%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	462,718	495,723	518,244	22,521	4.54%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
City Attorney	1.00	1.00	1.00	0.00	0.00%
Deputy City Attorney	1.00	1.00	1.00	0.00	0.00%
Para-Legal	3.00	3.00	3.00	0.00	0.00%
Part-time Positions:					
Office Assistant I	0.50	0.50	0.50	0.00	0.00%
Total	5.50	5.50	5.50	0.00	0.00%

ACCOUNTING AND PAYROLL

Accounting and Payroll is responsible for maintaining the City's financial accounting system that includes processing of all City financial transactions, maintaining and disseminating financial statements and related reports to City departments, governmental agencies and insurance and bond rating companies, and preparation of the City's bi-weekly payroll.

In addition, this program produces the City's Comprehensive Annual Financial Report (CAFR), provides assistance to the City's external auditing firm, provides pension administration services for retired City employees, oversees the investment of City funds and is responsible for debt administration.

ACCOUNTING AND PAYROLL

Revenue and Expenditure Summaries

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	474,237	393,626	440,183	46,557	11.83%
Total	474,237	393,626	440,183	46,557	11.83%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	366,574	372,418	417,232	44,814	12.03%
Operating	107,663	21,208	22,951	1,743	8.22%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	474,237	393,626	440,183	46,557	11.83%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Finance Director *	0.80	0.80	1.00	0.20	25.00%
Accounting Manager	0.50	0.50	0.50	0.00	0.00%
Accounting Technician	3.00	3.00	3.00	0.00	0.00%
Customer Service Supervisor	0.50	0.50	0.50	0.00	0.00%
Part-time Positions:					
Accounting Technician	0.50	0.50	0.50	0.00	0.00%
Total	5.30	5.30	5.50	0.20	3.77%
* Indicates primary department					

INFORMATION TECHNOLOGY

Information Technology is a support service operation of City government that provides operating system support, software support and technical assistance for the City's local and Wide Area Networks (WAN). The WAN consists of an IBM AS/400 mini-computer, servers, Local Area Networks (LAN), microcomputers and the electronics that connect them. The primary mini-computer applications supported by MIS include: 1) Accounting, Miscellaneous Receivables, Purchasing, and Fixed Assets 2) Utility Billing, 3) Site Plan Review, Building Permits, Occupational Licenses and Code Enforcement, 4) Computer Aided Dispatch and Records Management, 5) Work Order/Facility Management, 6) Payroll and Personnel Management, 7) Cash Receipts and 8) Land/Parcel Management. In addition, there are eight supporting modules which communicate with the primary mini-computer applications which allow both citizens and city staff to conduct business processes and inquiries over the intranet/internet. A Geographic Information System module (Looking Glass) allows the City's users to produce maps from the existing GIS with integrated information from the data base of the primary mini-computer applications.

Networking and telecommunications support are provided for all City departmental systems, which include: 1) Leisure Services Registration and Facility Reservation, 2) Support Services (City Clerk) Document Imaging System and Clerks Index, 3) inventory systems for Fleet, 4) the Police network, 5) FireHouse (data management) and TeleStaff (scheduling program) for the Fire Department and 6) the City's internet and e-mail systems.

INFORMATION TECHNOLOGY

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	696,895	586,043	688,310	102,267	17.45%
Total	696,895	586,043	688,310	102,267	17.45%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	279,401	300,292	374,671	74,379	24.77%
Operating	417,494	285,751	313,639	27,888	9.76%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	696,895	586,043	688,310	102,267	17.45%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
MIS Manager	1.00	1.00	1.00	0.00	0.00%
Information Systems Specialist*	2.00	3.00	3.00	0.00	0.00%
Network Coordinator	1.00	1.00	1.00	0.00	0.00%
Total	4.00	5.00	5.00	0.00	0.00%
*One Information System Specialist transferred from Police Record in FY 2005-06					

BUDGET AND PURCHASING

The Budget Office is a support service of City government responsible for coordinating and directing the development of the City's Annual Operating Budget and five-year Capital Improvement Program. In addition, the Budget Office monitors revenues and expenditures, evaluates performance results of all City programs, provides technical assistance to City departments, oversees the performance outcome system, and provides information and technical assistance to the City Manager, elected officials and City staff.

The Purchasing Office is responsible for overseeing a decentralized purchasing system that reviews and processes purchase orders for commodities and services that exceed \$500. The Purchasing Office is also responsible for obtaining price quotes to ensure competitive bidding in accordance with City purchasing thresholds, coordinating and developing formal bids and requests for proposals and ensuring compliance with the City's Purchasing Ordinance and accepted industry standards.

BUDGET AND PURCHASING

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	197,377	211,098	208,191	(2,907)	-1.38%
Total	197,377	211,098	208,191	(2,907)	-1.38%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	156,629	201,259	197,664	(3,595)	-1.79%
Operating	40,748	9,839	10,527	688	6.99%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	197,377	211,098	208,191	(2,907)	-1.38%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Budget Director	1.00	1.00	1.00	0.00	0.00%
Purchasing Coordinator	1.00	1.00	1.00	0.00	0.00%
Finance Director	0.10	0.10	0.00	-0.10	-100.00%
Total	2.10	2.10	2.00	-0.10	-4.76%

HUMAN RESOURCES

The Human Resources Department provides administrative and technical support services to assist in the management of the City's workforce of approximately 400 employees. The core services provided by Human Resources include: 1) recruitment, selection and processing of new employees, 2) maintenance of the pay and classification system, 3) maintenance of employee personnel records, 4) administration of the City's employee benefits program, 5) coordination of employee and supervisory training and publishing of employee and supervisory newsletters, 6) liaison with the City's Human Resources Board and 7) the negotiation and management of collective bargaining agreements with the City's three bargaining units.

The Department also is responsible for coordinating the City's Risk Management program through the efforts of a full time Risk Manager. This program conducts employee safety workshops and on-site inspections, keeps departments advised of safety issues, recommends loss control measures and conducts investigations on workers' compensation, accidents and general liability claims.

HUMAN RESOURCES

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	424,189	438,065	497,414	59,349	13.55%
Total	424,189	438,065	497,414	59,349	13.55%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	265,711	302,208	326,842	24,634	8.15%
Operating	158,478	135,857	170,572	34,715	25.55%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	424,189	438,065	497,414	59,349	13.55%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Human Resources Director	1.00	1.00	1.00	0.00	0.00%
Human Resources Specialist	1.00	1.00	1.00	0.00	0.00%
Risk Manager	1.00	1.00	1.00	0.00	0.00%
Employee Relations Assistant	1.00	1.00	1.00	0.00	0.00%
Total	4.00	4.00	4.00	0.00	0.00%

PLANNING

The Planning Department performs two distinct functions: comprehensive planning and development review.

Comprehensive planning is responsible for monitoring compliance with and administering the City's Comprehensive Plan in accordance with Chapter 163, Florida Statutes, and Chapter 9J-5, Florida Administrative Code. The primary services provided in this program include: 1) review of Comprehensive Plan Amendments; 2) coordination with various regional and State authorities; 3) review for consistency with the Volusia County Growth Management Commission, City Planning Board, and the City's Official Zoning Map and Land Development Code; and, 4) review and updating of the various required elements of the Comprehensive Plan.

Development Review is responsible for current planning in general and for administering the City's Land Development Code. Specific activities include: 1) site plan review and permitting of proposed development applications, 2) inspection of all residential and commercial development projects, 3) staff support and liaison with the Planning Board and the Development Review Board, 4) interpreting and processing amendments to the Land Development Code 5) coordinating the activities of the City's Site Plan Review Committee (SPRC) – this involves interdepartmental cooperation with Engineering, Building Inspection and the City Attorney. 6) responding to informational requests by the public regarding zoning, flood zone classification, land use information, and development regulations. 7) reviewing and providing comments to Volusia County for certain applications in the County but located within the Ormond Beach service area, and 8) remaining up-to-date with Federal and State mandates and regulations that will affect development review and procedures (the Unified Mitigation Assessment Methodology, for example).

PLANNING

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Development Review Fees	65,306	50,000	45,000	(5,000)	-10.00%
Zoning Variance/Appeals	5,600	7,000	7,000	-	0.00%
Recording Charges	23,325	25,000	20,000	(5,000)	-20.00%
Bid Documents	1,939	5,000	3,000	(2,000)	-40.00%
General Fund	440,959	519,051	592,296	73,245	14.11%
Total	537,129	606,051	667,296	61,245	10.11%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	460,301	483,311	535,956	52,645	10.89%
Operating	76,828	122,740	131,340	8,600	7.01%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	537,129	606,051	667,296	61,245	10.11%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Planning Director *	0.65	0.65	0.65	0.00	0.00%
Chief Planner	1.00	1.00	1.00	0.00	0.00%
Senior Planner	3.00	3.00	3.00	0.00	0.00%
Planning Technician	1.00	1.00	1.00	0.00	0.00%
Office Manager	1.00	1.00	1.00	0.00	0.00%
Part-time Positions:					
Board Minutes Technician	0.00	0.00	0.50	0.50	0.00%
Total	6.65	6.65	7.15	0.50	7.52%
* Indicates primary department					

POLICE ADMINISTRATION

Administration provides the administrative and leadership support, as well as, command, control, and guidance to the Department's four program areas of Operations, Community Services and Animal Control, Criminal Investigations, Emergency Communications, Records and Community Outreach.

The Administration program also includes the Department's internal affairs, training and emergency management functions.

POLICE ADMINISTRATION

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	988,977	1,148,924	841,627	(307,297)	-26.75%
Total	988,977	1,148,924	841,627	(307,297)	-26.75%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	669,629	793,390	414,416	(378,974)	-47.77%
Operating	319,348	355,534	427,211	71,677	20.16%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	988,977	1,148,924	841,627	(307,297)	-26.75%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
<u>Full-time Positions:</u>					
Police Chief	1.00	1.00	1.00	0.00	0.00%
Assistant Police Chief	1.00	1.00	0.00	-1.00	-100.00%
Division Chief	1.00	0.00	0.00	0.00	0.00%
Sergeant (Accreditation)	1.00	1.00	1.00	0.00	0.00%
Corporal	1.00	0.00	0.00	0.00	0.00%
Sergeant	1.00	0.00	0.00	0.00	0.00%
Police Officer (Training)	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	0.00	0.00	0.00	0.00	0.00%
Office Assistant III	1.00	1.00	1.00	0.00	0.00%
Office Manager	1.00	1.00	1.00	0.00	0.00%
Total	9.00	6.00	5.00	-1.00	-16.67%
Division Chief and Corporal reassigned to Police Operations in FY 2005-06					
Segeant reassigned to Emergency Communications in FY 2005-06					

POLICE OPERATIONS

Operations is the core law enforcement and community policing arm of the Police Department that responds to approximately 60,000 to 65,000 calls for service annually and provides patrol and traditional law enforcement activities such as traffic control and initiates proactive steps to reduce crime and enhance the quality of life in Ormond Beach. Approximately 8% of all calls involve some type of serious crime, whereas all other calls are service-related.

POLICE OPERATIONS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Special Duty	58,829	126,000	75,000	(51,000)	-40.48%
Fines/Forfeits	162,332	192,000	192,000	-	0.00%
General Fund	2,955,262	3,156,736	4,029,736	873,000	27.66%
Total	3,176,423	3,474,736	4,296,736	822,000	23.66%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	2,796,115	3,125,156	3,795,451	670,295	21.45%
Operating	380,308	349,580	477,285	127,705	36.53%
Capital	-	-	24,000	24,000	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	3,176,423	3,474,736	4,296,736	822,000	23.66%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Division Chief	2.00	3.00	3.00	0.00	0.00%
Sergeant	6.00	6.00	6.00	0.00	0.00%
Corporal	4.00	7.00	7.00	0.00	0.00%
Police Officer	37.00	38.00	39.00	1.00	2.63%
Total	49.00	54.00	55.00	1.00	1.85%
Division Chief and Corporal reassigned from Police Administration in FY 2005-06					
Corporal and Police Officer reassigned from Community Outreach in FY 2005-06					
Corporal reassigned from Criminal Investigations in FY 2005-06					

POLICE-EMERGENCY COMMUNICATIONS

Emergency Communications provides central dispatching services and is the first point of contact for all emergency service calls, answering approximately 12,000 emergency 911 calls for service annually and dispatching approximately 57,000 calls for service annually. Re-assuming dispatch services for the Fire Department has increased the call workload by an estimated 4,900 additional calls for service annually.

POLICE-EMERGENCY COMMUNICATIONS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	550,144	583,875	713,904	130,029	22.27%
Total	550,144	583,875	713,904	130,029	22.27%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	500,910	563,035	691,039	128,004	22.73%
Operating	49,234	20,840	22,865	2,025	9.72%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	550,144	583,875	713,904	130,029	22.27%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Senior Emergency Communications Officer	1.00	1.00	1.00	0.00	0.00%
Sergeant	0.00	1.00	1.00	0.00	0.00%
Emergency Communications Officer	12.00	12.00	12.00	0.00	0.00%
Total	13.00	14.00	14.00	0.00	0.00%
Sergeant reassigned from Police Administration in FY 2005-06					

POLICE-COMMUNITY OUTREACH

Community Outreach provides several educational and intervention-oriented programs that are designed to enhance life skills and prevent crime including the Drug Abuse Resistance Education (DARE), Police Athletic League (PAL), Explorers, volunteers and neighborhood and business watches, and DARE program for middle schools.

The program is supported in part through grant funding from the National Police Athletic League Youth Enrichment Program (PALYEP) and the Youth Leadership Council (YDC). In addition to City revenues that are the primary source of program funding, a not-for-profit PAL board raises funds for Police Athletic League activities.

POLICE-COMMUNITY OUTREACH

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	342,938	319,114	335,715	16,601	5.20%
Total	342,938	319,114	335,715	16,601	5.20%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	275,314	252,853	252,738	(115)	-0.05%
Operating	67,624	66,261	82,977	16,716	25.23%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	342,938	319,114	335,715	16,601	5.20%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Community Program Coordinator	1.00	1.00	1.00	0.00	0.00%
After School Aide	1.00	1.00	1.00	0.00	0.00%
Recreation Leader	1.00	1.00	1.00	0.00	0.00%
Corporal	1.00	0.00	0.00	0.00	0.00%
Police Officer	3.00	2.00	2.00	0.00	0.00%
Total	7.00	5.00	5.00	0.00	0.00%
Corporal and Police Officer reassigned to Police Operations in FY 2005-06					

POLICE-CRIMINAL INVESTIGATIONS

The Criminal Investigations program provides follow up investigations on over 1,500 UCR reported crimes annually and conducts pro-active investigations into illegal drug sales and possession.

POLICE-CRIMINAL INVESTIGATIONS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	875,658	960,622	897,212	(63,410)	-6.60%
Total	875,658	960,622	897,212	(63,410)	-6.60%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	800,736	900,515	823,908	(76,607)	-8.51%
Operating	74,922	60,107	73,304	13,197	21.96%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	875,658	960,622	897,212	(63,410)	-6.60%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Police Officer	6.00	6.00	6.00	0.00	0.00%
Sergeant	1.00	1.00	1.00	0.00	0.00%
Corporal	2.00	1.00	1.00	0.00	0.00%
Victim Advocate Coordinator	1.00	1.00	1.00	0.00	0.00%
Evidence/Crime Scene Custodian	1.00	1.00	1.00	0.00	0.00%
Evidence/Crime Scene Technician	1.00	1.00	1.00	0.00	0.00%
Crime Analyst	1.00	1.00	1.00	0.00	0.00%
Office Assistant III	0.00	0.00	0.00	0.00	0.00%
Total	13.00	12.00	12.00	0.00	0.00%
Corporal reassigned to Police Operations in FY 2005-06					

POLICE-COMMUNITY SERVICE AND ANIMAL CONTROL

Community Services provides operational and logistical support to other police department functions such as animal control, police forensics, alcohol breath testing, traffic control, and communications. The program's animal control responsibilities include the investigation, documentation and tracking of animal bite complaints and dangerous/vicious animals throughout the city.

The program also serves as a proving ground for employees seeking to become sworn law enforcement officers with the Police Department.

POLICE-COMMUNITY SERVICE AND ANIMAL CONTROL

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	315,689	358,839	392,311	33,472	9.33%
Total	315,689	358,839	392,311	33,472	9.33%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	242,317	277,340	300,559	23,219	8.37%
Operating	73,372	81,499	91,752	10,253	12.58%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	315,689	358,839	392,311	33,472	9.33%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Community Service Officer	6.00	6.00	6.00	0.00	0.00%
Lead Community Service Officer	1.00	1.00	1.00	0.00	0.00%
Total	7.00	7.00	7.00	0.00	0.00%

POLICE-RECORDS

Records Management provides internal upkeep and management of all Police Department records through a computerized records management system, processing approximately 18,000 to 20,000 reports and citations annually. Records personnel also serve as the point of first contact in person representing the Ormond Beach Police Department to respond to information requests. Records personnel are also first point of contact for many incoming telephone calls.

POLICE-RECORDS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	to FY 2006-07	to FY 2006-07
General Fund	319,505	284,075	229,113	(54,962)	-19.35%
Total	319,505	284,075	229,113	(54,962)	-19.35%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	to FY 2006-07	to FY 2006-07
Personal Services	200,110	247,950	197,238	(50,712)	-20.45%
Operating	119,395	36,125	31,875	(4,250)	-11.76%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	319,505	284,075	229,113	(54,962)	-19.35%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	to FY 2006-07	to FY 2006-07
Full-time Positions:					
Records/Data Manager Supervisor*	1.00	0.00	0.00	0.00	0.00%
Records Clerk	5.00	5.00	5.00	0.00	0.00%
Total	6.00	5.00	5.00	0.00	0.00%

*Reassigned to Information Technology in FY 2005-06

FIRE LIFE SAFETY SERVICES

Life Safety Services provides three major services, including:

- Review of site plans as part of the City's site plan review process and construction plan review to ensure fire and life safety code compliance.
- Inspection and code enforcement through inspection of new and existing businesses, other commercial buildings and multi-family residential buildings to ensure compliance with City and State codes. Approximately 1,800 code inspections within the City of Ormond Beach are conducted annually.
- Assists in the development, presentation, and coordination of educational classes to the Ormond Beach residents in the area of safety awareness, medical emergency preparedness and fire prevention, including residential smoke detector replacement and FIREWISE programs.

FIRE LIFE SAFETY SERVICES

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	144,292	156,200	162,813	6,613	4.23%
Total	144,292	156,200	162,813	6,613	4.23%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	120,439	127,568	133,430	5,862	4.60%
Operating	23,853	28,632	29,383	751	2.62%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	144,292	156,200	162,813	6,613	4.23%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions					
Fire Inspector	1.00	1.00	1.00	0.00	0.00%
Chief Fire Inspector	1.00	1.00	1.00	0.00	0.00%
Total	2.00	2.00	2.00	0.00	0.00%

CITY FIRE SUPPRESSION AND EMERGENCY MEDICAL SERVICES

The Fire Department is responsible for providing fire protection, technical rescue, hazardous material response/mitigation and emergency medical services within the city limits of Ormond Beach from four (4) fire station locations. The Department operates with a staffing level of 57 personnel, including 53 firefighters of which 23 are certified as Emergency Medical Technicians (EMT's) and 29 are certified as paramedics.

Of the 5,067 calls for service in last year approximately 72% or 3650 calls are for medical emergencies and related health responses. The remaining 1,400+ calls are fire related of which 7% (of the 5,067) are false alarms and approximately 8% are structural fires.

CITY FIRE SUPPRESSION AND EMERGENCY MEDICAL SERVICES

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	4,705,822	5,281,333	5,635,196	353,863	6.70%
Total	4,705,822	5,281,333	5,635,196	353,863	6.70%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	4,267,687	4,745,891	4,978,349	232,458	4.90%
Operating	438,135	535,442	656,847	121,405	22.67%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	4,705,822	5,281,333	5,635,196	353,863	6.70%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Division Chief	3.00	3.00	3.00	0.00	0.00%
Captain	12.00	12.00	12.00	0.00	0.00%
Driver Engineer	15.00	15.00	15.00	0.00	0.00%
Lieutenant	3.00	3.00	3.00	0.00	0.00%
Firefighters	18.00	20.00	20.00	0.00	0.00%
Fire Chief	1.00	1.00	1.00	0.00	0.00%
Assistant Fire Chief	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	1.00	1.00	1.00	0.00	0.00%
Office Manager	1.00	1.00	1.00	0.00	0.00%
Total	55.00	57.00	57.00	0.00	0.00%
2 Firefighters were added in FY 2005-06					

ROADSIDE AND RIGHT OF WAY MAINTENANCE

The Roadside and Right-of-Way Maintenance program is responsible for the maintenance and repair of City Parks and Properties, 150 + mile network of local roads and related public right of way, including: 1) vegetation and debris maintenance of road shoulders, and sidewalks, 2) right-of-way mowing on a contractual basis, 3) maintenance and grading of 11 miles of unpaved roads and parking lots that are under the maintenance responsibility of the City and 4) mowing at the Business Park, Airport and the closed class III Landfill.

Program costs are offset in part by the Florida Department of Transportation (FDOT) for road shoulder maintenance and mowing rights-of-way on State roads within the City limits of Ormond Beach. Approximately 98 lane miles of roads are maintained in accordance with an agreement between the City and FDOT for State Road 40, US 1, Nova Road, and A1A (10 lane miles added on Nova Rd). Approximately \$91,000 of the \$175,000 FDOT contract amount offsets road maintenance costs with the balance dedicated to drainage maintenance.

In-house city personnel provide the services listed above except for right-of-way mowing which is a contracted operation.

ROADSIDE AND RIGHT OF WAY MAINTENANCE

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	1,642,830	1,737,505	1,850,601	113,096	6.51%
Total	1,642,830	1,737,505	1,850,601	113,096	6.51%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	745,851	809,088	864,956	55,868	6.91%
Operating	896,979	928,417	985,645	57,228	6.16%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	1,642,830	1,737,505	1,850,601	113,096	6.51%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Facilities Mnt. Manager *	0.40	0.40	0.40	0.00	0.00%
Streets Supervisor	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	0.25	0.25	0.25	0.00	0.00%
Maintenance Worker IV	3.00	3.00	3.00	0.00	0.00%
Maintenance Worker II	9.00	9.00	9.00	0.00	0.00%
Public Works Dir/City Engineer	0.10	0.10	0.10	0.00	0.00%
Office Assistant II	0.25	0.25	0.25	0.00	0.00%
Maintenance Worker III	5.00	5.00	5.00	0.00	0.00%
Total	19.00	19.00	19.00	0.00	0.00%
* Indicates primary department					

BUILDING MAINTENANCE

Building Maintenance is a support service function of City government that provides repair and maintenance services for seventy-one (71) City buildings and structures, including routine electrical, plumbing, carpentry, air conditioning, painting and miscellaneous repairs. This program is also responsible for overseeing and monitoring service contracts for janitorial, electrical and air conditioning and performs one-time building and minor renovation projects when it is less costly than using an outside contractor.

Direct costs for materials and supplies that cannot be assigned or charged to a department operating budget are charged to the Building Maintenance budget. Otherwise, these costs and HVAC maintenance are charged directly to the department or program where the repair has occurred. All in-house labor costs are charged directly to the Building Maintenance budget regardless of where the work is performed.

In addition, building maintenance personnel are assisting with the maintenance of the Airport Tower and repair of the City's airport runway and taxiway lighting systems. This includes weekly lighting inspections and immediate repair of discrepancies found.

BUILDING MAINTENANCE

Revenue and Expenditure Summaries:

Revenues:					
	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
General Fund	580,000	643,050	698,614	55,564	8.64%
Total	580,000	643,050	698,614	55,564	8.64%
Expenditures:					
	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Personal Services	286,179	320,337	331,619	11,282	3.52%
Operating	293,821	322,713	366,995	44,282	13.72%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	580,000	643,050	698,614	55,564	8.64%

Staffing Summary:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Full-time Positions:					
Facilities Mnt. Manager	0.20	0.20	0.20	0.00	0.00%
Office Assistant II *	0.50	0.50	0.50	0.00	0.00%
Bldg. Mnt. Supervisor	1.00	1.00	1.00	0.00	0.00%
Tradesworker	5.00	5.00	5.00	0.00	0.00%
Total	6.70	6.70	6.70	0.00	0.00%

* Indicates primary department

PARKS AND GROUNDS MAINTENANCE

This program is responsible for routine grounds maintenance, mowing and general beautification and upkeep of all City parks and on-site buildings, including grass mowing, flower bed and shrub maintenance, trash collection and maintenance of the medians along A1A and State Road 40.

With the exception of the Memorial Art Gardens, all parks and ground maintenance is performed on a contracted basis.

PARKS AND GROUNDS MAINTENANCE

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	849,096	1,066,945	1,137,328	70,383	6.60%
Total	849,096	1,066,945	1,137,328	70,383	6.60%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	83,041	151,430	156,364	4,934	3.26%
Operating	766,055	915,515	980,964	65,449	7.15%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	849,096	1,066,945	1,137,328	70,383	6.60%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Facilities Maintenance Mgr.	0.40	0.40	0.40	0.00	0.00%
Maintenance Worker III	1.00	3.00	3.00	0.00	0.00%
Total	1.40	3.40	3.40	0.00	0.00%

ENGINEERING

The Engineering Department is responsible for the following functions:

- ❖ Liaison with consultant engineers for the design and construction management for airport, road, drainage, water and sewer, recreational facility, beautification and other capital improvement projects.
- ❖ Survey and mapping and computer aided design for in-house projects that are not contracted to a consultant engineer.
- ❖ Site plan review and permitting of proposed development applications and inspection of all residential and commercial development projects.
- ❖ Development and design of the City's Geographic Information System (GIS), including development of base maps of City infrastructure, as well as providing support to all City departments for mapping requests.

ENGINEERING

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	1,118,278	1,185,800	1,258,128	72,328	6.10%
Total	1,118,278	1,185,800	1,258,128	72,328	6.10%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	1,015,877	1,104,761	1,161,138	56,377	5.10%
Operating	102,401	81,039	96,990	15,951	19.68%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	1,118,278	1,185,800	1,258,128	72,328	6.10%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Public Works Dir/City Engineer *	0.70	0.70	0.70	0.00	0.00%
Office Assistant IV	1.00	1.00	1.00	0.00	0.00%
Deputy City Engineer	1.00	1.00	1.00	0.00	0.00%
Civil Engineer	2.00	1.00	1.00	0.00	0.00%
Construction Engineer	1.00	1.00	1.00	0.00	0.00%
Principal Landscape Architect	1.00	1.00	1.00	0.00	0.00%
Chief Engineering Technician	1.00	1.00	1.00	0.00	0.00%
Engineering Technician	2.00	2.00	2.00	0.00	0.00%
Chief GIS Technician	1.00	1.00	1.00	0.00	0.00%
GIS Technician	1.00	1.00	1.00	0.00	0.00%
Engineering Project Coordinator	1.00	1.00	1.00	0.00	0.00%
Engineering Inspector	4.00	4.00	4.00	0.00	0.00%
Part-time Positions:					
Civil Engineer (2 positions)	0.00	1.00	1.00	0.00	0.00%
Total	16.70	16.70	16.70	0.00	0.00%
* Indicates primary department					

BUILDING INSPECTIONS AND PERMITTING

Building Inspection

Building Inspections provides the following services: 1) review of all construction plans for residential, commercial and industrial construction, 2) issuance of approximately 3,000 building permits annually and 3) conducts approximately 13,000 building, plumbing, mechanical and electrical inspections for various types of construction within the City limits of Ormond Beach in accordance with the Florida building Code and other State and local laws.

Occupational Licensing

Issues approximately 3,700 Occupational License renewals and 550 new occupational licenses and 300 contractor registrations annually.

BUILDING INSPECTIONS AND PERMITTING

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	689,351	748,353	778,346	29,993	4.01%
Total	689,351	748,353	778,346	29,993	4.01%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	521,113	658,711	680,992	22,281	3.38%
Operating	168,238	89,642	97,354	7,712	8.60%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	689,351	748,353	778,346	29,993	4.01%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Chief Building Official	1.00	1.00	1.00	0.00	0.00%
Planning Director	0.35	0.35	0.35	0.00	0.00%
Office Manager	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	1.00	0.00	0.00	0.00	0.00%
Permitting & Licensing Coordinator	1.00	0.00	0.00	0.00	0.00%
Permit Technician	1.00	3.00	3.00	0.00	0.00%
Plans Examiner	1.00	1.00	1.00	0.00	0.00%
Chief Building Inspector	1.00	1.00	1.00	0.00	0.00%
Building Inspector	3.00	3.00	3.00	0.00	0.00%
Part-time Positions:					
Building Inspector	0.25	0.25	0.25	0.00	0.00%
Office Assistant IV	0.50	0.50	0.50	0.00	0.00%
Plans Examiner	0.25	0.25	0.25	0.00	0.00%
Total	11.35	11.35	11.35	0.00	0.00%

NEIGHBORHOOD IMPROVEMENT

Neighborhood Improvement investigates approximately 5624 cases annually to ensure compliance with City codes and ordinances through inspections, neighborhood sweeps, and citizen complaints and inquiries. More specifically, Neighborhood Improvement enforces the City's Land Development Code requirements regarding land use and development regulations, sign usage, as well as environmental code requirements. This Division also enforces the regulations contained in the Code of Ordinances with regard to water restrictions, solid waste and various other regulations. In addition, Neighborhood Improvement processes approximately 760-tree removal permits, conducts approximately 940 landscape inspections for new residential construction, and approximately 75 landscape maintenance inspections on existing commercial sites.

Neighborhood Improvement also coordinates a "partnering" effort with neighborhood associations, interested citizens and civic organizations to improve the appearance of neighborhoods.

NEIGHBORHOOD IMPROVEMENT

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	312,248	324,709	392,421	67,712	20.85%
Total	312,248	324,709	392,421	67,712	20.85%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	237,317	268,197	313,002	44,805	16.71%
Operating	59,114	56,512	79,419	22,907	40.53%
Capital	15,817	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	312,248	324,709	392,421	67,712	20.85%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Neighborhood Improvement Manager	1.00	1.00	1.00	0.00	0.00%
Environmental Enforcement Officer	2.00	2.00	2.00	0.00	0.00%
Neighborhood Improvement Officer	2.00	2.00	2.00	0.00	0.00%
Office Assistant	0.00	0.00	1.00	1.00	0.00%
Public Works Dir/City Engineer	0.05	0.00	0.00	0.00	0.00%
Total	5.05	5.00	6.00	1.00	20.00%

FLEET OPERATIONS

Fleet Operations is a support service of city government that provides a comprehensive array of repair and preventive maintenance services for a fleet of approximately 229 vehicles and 399 pieces of equipment and other non-rolling stock. Fleet Operations also maintains a parts shop and inventory, coordinates all sublet repairs, manages the City's vehicle replacement program, oversees operations of the City's central fueling facility and maintains management and billing information for all vehicles and equipment.

As an "internal service" operation, Fleet Maintenance recovers its labor and overhead through an hourly labor rate billed to user departments and from a 25% surcharge levied on parts and sublet repairs and a 10% surcharge on fuel. The cost of all parts and sublet repairs are charged directly to the user department.

FLEET OPERATIONS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	1,111,137	1,188,489	1,377,976	189,487	15.94%
Total	1,111,137	1,188,489	1,377,976	189,487	15.94%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	352,711	358,799	375,506	16,707	4.66%
Operating	758,426	829,690	1,002,470	172,780	20.82%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	1,111,137	1,188,489	1,377,976	189,487	15.94%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Fleet Operations Manager	1.00	1.00	1.00	0.00	0.00%
Garage Supervisor	1.00	1.00	1.00	0.00	0.00%
Fleet Maintenance Supervisor	1.00	1.00	1.00	0.00	0.00%
Mechanic III	1.00	1.00	1.00	0.00	0.00%
Mechanic II	1.00	0.00	0.00	0.00	0.00%
Mechanic I	1.00	1.00	1.00	0.00	0.00%
Mechanic/Parts Clerk	1.00	1.00	1.00	0.00	0.00%
Part-time Positions:					
Courier (part-time)	0.50	0.50	0.50	0.00	0.00%
Total	7.50	6.50	6.50	0.00	0.00%

ECONOMIC DEVELOPMENT

The City's Economic Development Department promotes development and redevelopment in Ormond Beach, including the Airport Business Park, downtown, and other areas within the community. In addition, Economic Development works closely with private property owners and City and County officials in the creation and development of a business park in the area along north US1 and Interstate 95. Economic Development also markets the City of Ormond Beach to prospective businesses and visitors.

ECONOMIC DEVELOPMENT

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	164,303	175,173	231,688	56,515	32.26%
Total	164,303	175,173	231,688	56,515	32.26%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	136,490	147,743	153,298	5,555	3.76%
Operating	27,813	27,430	78,390	50,960	185.78%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	164,303	175,173	231,688	56,515	32.26%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Economic Development Dir.	1.00	1.00	1.00	0.00	0.00%
Administrative Assistant *	0.75	0.75	0.75	0.00	0.00%
Total	1.75	1.75	1.75	0.00	0.00%
* Indicates primary department					

THE CASEMENTS

The Casements is the flagship community enrichment center on the peninsula serving nearly one third of the city's population. Programs in environmental education such as urban homeowner's landscape conservation, organic gardening, safe boating, manatee and wildlife protection classes and the arts take place at The Casements, in Central Park or as outreach experiences. Youth-at-Risk programs through story-telling, computer enrichment classes, arts and literacy education at Osceola School and the Casements raise confidence and self-esteem to benefit youth, serve families and enhance community values.

As a historic facility, the former home of John D. Rockefeller, Sr., a Great Floridian is on the National Register for Historic Places and is an echo-tourism destination for visitors in Ormond Beach. It serves as an important landmark and symbol of historic preservation for the community within an urban park setting of leisure service facilities.

THE CASEMENTS

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Casement Class Fees	34,429	42,688	30,000	(12,688)	-29.72%
Casement Rental Fees	5,407	1,000	1,000	-	0.00%
General Fund	258,534	275,293	292,477	17,184	6.24%
Total	298,370	318,981	323,477	4,496	1.41%

Expenditures:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Personal Services	173,640	156,881	147,502	(9,379)	-5.98%
Operating	124,730	162,100	175,975	13,875	8.56%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	298,370	318,981	323,477	4,496	1.41%

Staffing Summary:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
<u>Full-time Positions:</u>					
Cultural Center Coordinator	1.00	1.00	1.00	0.00	0.00%
Cultural Affairs Prog. Coord.	1.00	0.00	0.00	0.00	0.00%
Office Assistant III	1.00	1.00	1.00	0.00	0.00%
<u>Part-time Positions:</u>					
Custodian (1)	0.50	0.50	0.50	0.00	0.00%
Recreation Leader (1)	0.50	0.50	0.50	0.00	0.00%
Receptionist (1)	0.50	0.50	0.50	0.00	0.00%
<u>Seasonal:</u>					
Summer Counselors (3)	0.45	0.45	0.45	0.00	0.00%
Total	4.95	3.95	3.95	0.00	0.00%

PERFORMING ARTS CENTER

The Ormond Beach Performing Arts Center (OBPAC) consists of an auditorium, rehearsal room, studio and music rooms for City-sponsored groups, professional theater and musical productions. The Center has a seating capacity for 627 people and is built in a fan-shaped, stadium-style configuration.

The Center is also used for youth dance classes, recitals, senior shows, music events and children's theater. Additional uses include voice and piano lessons, acting classes, additional dance classes and a children's choir, among other various cultural arts classes and activities seminars and workshops.

PERFORMING ARTS CENTER

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Class Fees	9,097	5,000	10,000	5,000	100.00%
Ticket Commissions	33,136	35,500	85,000	49,500	139.44%
General Fund	247,893	251,264	277,081	25,817	10.27%
Total	290,126	291,764	372,081	80,317	27.53%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	135,928	134,319	150,879	16,560	12.33%
Operating	154,198	157,445	221,202	63,757	40.49%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	290,126	291,764	372,081	80,317	27.53%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
P.A.C. Supervisor	1.00	1.00	1.00	0.00	0.00%
House Technician	1.00	1.00	1.00	0.00	0.00%
Part-time Positions:					
Custodian (2)	1.00	0.75	0.75	0.00	0.00%
Box Office Attendant (3)	1.50	1.50	1.50	0.00	0.00%
Total	4.50	4.25	4.25	0.00	0.00%

LEISURE SERVICES REGISTRATION

Registration and processing for enrollment in youth and adult recreation programs, contractual instructor classes, gymnastics, summer camp programs, tennis programs, field and park rentals, and recreation center activities held at Nova Community Center, South Ormond Neighborhood Center, Ormond Beach Gymnastics Center and Performing Arts Center.

LEISURE SERVICES REGISTRATION

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Summer Playground	51,191	60,000	50,000	(10,000)	-16.67%
Instructors Revolving	46,031	50,000	50,000	-	0.00%
Sports-Parent Sponsored	108,664	112,000	112,000	-	0.00%
Recreation Cards	31,255	30,000	30,000	-	0.00%
Recreation Rental Fees	13,440	25,000	10,000	(15,000)	-60.00%
General Fund	(12,310)	(11,838)	51,339	63,177	-533.68%
Total	238,271	265,162	303,339	38,177	14.40%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	86,627	112,350	149,960	37,610	33.48%
Operating	151,644	152,812	153,379	567	0.37%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	238,271	265,162	303,339	38,177	14.40%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Recreation Program Specialist	0.40	0.50	0.50	0.00	0.00%
Office Assistant III	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	2.00	2.00	2.00	0.00	0.00%
Total	3.40	3.50	3.50	0.00	0.00%

SENIOR CENTER

The Senior Center program coordinates the activities of a multi-purpose center that includes programs in the area of health, arts, languages, nutrition, theater, personal finance and technology and music for persons over 55 years of age. The Center also offers classes and activities for physically and mentally challenged citizens and those with other special needs.

In addition, the Center hosts the Ormond Senior Games and maintains the Mainland Council on Aging Senior Congregate Dining and Meals on Wheels programs.

SENIOR CENTER

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Senior Center	29,041	30,000	30,000	-	0.00%
Rental Fees	5,846	3,000	4,000	1,000	33.33%
General Fund	149,495	129,525	155,861	26,336	20.33%
Total	29,041	30,000	30,000	-	0.00%

Expenditures:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Personal Services	94,280	67,778	88,104	20,326	29.99%
Operating	90,102	94,747	101,757	7,010	7.40%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	184,382	162,525	189,861	27,336	16.82%

Staffing Summary:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
<u>Full-time Positions:</u>					
Senior Center Coordinator	1.00	1.00	1.00	0.00	0.00%
<u>Part-time Positions:</u>					
Custodian (1)	0.50	0.50	0.50	0.00	0.00%
Center Leader (3)	1.50	1.75	1.75	0.00	0.00%
Total	3.00	3.25	3.25	0.00	0.00%

COMMUNITY EVENTS

Community Events coordinates and produces community and City-sponsored holiday and cultural events such as the Fireworks on the Halifax & Independence Day Celebration, Santa Land, Holiday Parade, Art in the Park and the Birthplace of Speed Celebration. This division also coordinates various celebrations, dedications, remembrances, groundbreaking, historical celebrations and various other official City events. Assistance is also provided to other City departments, boards and committees, outside agencies and community service clubs with the presentation of their event schedules.

COMMUNITY EVENTS

Revenue and Expenditure Summaries:

Revenues:					
	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
General Fund	248,801	314,771	277,662	(37,109)	-11.79%
Total	248,801	314,771	277,662	(37,109)	-11.79%
Expenditures:					
	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Personal Services	142,602	198,277	154,724	(43,553)	-21.97%
Operating	106,199	116,494	122,938	6,444	5.53%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	248,801	314,771	277,662	(37,109)	-11.79%

Staffing Summary:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Full-time Positions:					
Recreation Manager	1.00	1.00	0.00	-1.00	-100.00%
Special Populations Coordinator	1.00	1.00	1.00	0.00	0.00%
Community Events Coordinator	1.00	1.00	1.00	0.00	0.00%
Seasonal Positions:					
Summer Counselor (6)	0.91	0.91	0.91	0.00	0.00%
Part-time Positions:					
Community Events Technician (1)	0.50	0.50	0.50	0.00	0.00%
Community Events Leader (1)	0.75	0.75	0.75	0.00	0.00%
Therapeutic Aide	0.00	0.00	0.50	0.50	0.00%
Total	5.16	5.16	4.66	-0.50	-9.69%

LEISURE SERVICES ADMINISTRATION

Leisure Services Administration provides the executive leadership and guidance necessary to carry out the mission, goals and policies for recreational, cultural, senior center, special events, special populations, and athletic fields maintenance programs.

LEISURE SERVICES ADMINISTRATION

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	193,366	194,057	366,724	172,667	88.98%
Total	193,366	194,057	366,724	172,667	88.98%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	157,598	163,212	288,062	124,850	76.50%
Operating	35,768	30,845	43,737	12,892	41.80%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	34,925	34,925	0.00%
Total	193,366	194,057	366,724	172,667	88.98%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Leisure Services Director	1.00	1.00	1.00	0.00	0.00%
Recreation Manager	0.00	0.00	2.00	2.00	0.00%
Recreation Program Specialist *	0.60	0.50	0.50	0.00	0.00%
Office Assistant III	0.00	0.00	0.00	0.00	0.00%
Total	1.60	1.50	3.50	2.00	133.33%
*Indicates primary assignment					
Recreation Manager reassigned from Community Events in FY 2006-07					
Recreation Manager reassigned from Nova Community Center/SONC in FY 2006-07					

GYMNASTICS

The Gymnastics program provides United States Gymnastics Association (USGA) level instruction for classes beginning at the developmental stage through skill Level 7 for boys and girls ages three (3) to seventeen (17).

In all instances, students are placed in the appropriate class based on skill and ability rather than by age for programmatic and safety reasons.

GYMNASTICS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Gymnastics Fees	42,256	50,000	45,000	(5,000)	-10.00%
General Fund	56,958	68,064	92,091	24,027	35.30%
Total	42,256	50,000	45,000	(5,000)	-10.00%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	63,723	84,480	94,556	10,076	11.93%
Operating	35,491	33,584	42,535	8,951	26.65%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	99,214	118,064	137,091	19,027	16.12%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Gymnastics Instructor	1.00	1.00	1.00	0.00	0.00%
Part-time Positions:					
Assistant Gymnastics Instructor (1)	0.75	0.75	0.75	0.00	0.00%
Recreation Leaders (3)	1.50	1.75	1.75	0.00	0.00%
Total	3.25	3.50	3.50	0.00	0.00%

RACQUET SPORTS

The Tennis Center operates two (2) public tennis facilities including the *Ormond Beach Tennis Center* consisting of eight (8) lighted clay courts and the *Nova Tennis Center* consisting of six (6) hard tennis courts (including 2-lighted courts) and four (4) lighted three-wall handball courts. The tennis program offers annual passes, private and group lessons, ball machine rental, hitting wall use, and daily walk-in business for court play. As well, the Tennis Center offers the services of a United States Tennis Association Teaching Professional (USPTA).

Additional tennis courts are available to the general public at the Osceola Elementary School, Central Park, and South Ormond Neighborhood Park.

RACQUET SPORTS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Actual	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Court Fees	41,064	54,000	56,000	2,000	3.70%
General Fund	131,220	126,711	142,435	15,724	12.41%
Total	41,064	54,000	56,000	2,000	3.70%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	119,597	129,525	149,458	19,933	15.39%
Operating	52,687	45,036	48,977	3,941	8.75%
Capital	-	6,150	-	(6,150)	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	172,284	180,711	198,435	17,724	9.81%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Tennis Instructor/Coordinator	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	1.00	1.00	1.00	0.00	0.00%
Part-time Positions:					
Tennis Leader (1)	0.75	0.75	0.75	0.00	0.00%
Tennis Aide (3)	1.45	1.45	1.45	0.00	0.00%
Total	4.20	4.20	4.20	0.00	0.00%

CITY SPONORED SPORTS

City-Sponsored Sports coordinates and schedules an array of activities for City sponsored sports, parent run sports, local high schools, colleges, and outside rentals. Games and practices take place at Ormond Beach Sports Complex, Nova Community Park, Nova Community Center and South Ormond Neighborhood Center Gymnasiums.

Youth sports programs include flag football, cheerleading, volleyball, a basketball training league, girl's basketball leagues, softball sports camps, and golf clinics.

Adult sports consist of men and women's softball, coed softball, church leagues, senior softball, coed volleyball, men's basketball and various softball tournaments.

Parent Run Sports The City acts as the facilitator by providing top-notch athletic facilities for children to play baseball, softball, basketball, and soccer. In addition to providing facilities, the Athletic Supervisor schedules all games, practices, and offers NYSCA Coaching clinics for all sports.

Outside user groups also use City facilities such as Seabreeze High School, Father Lopez High School, ERAU, BCC, and local churches. The Athletic Supervisor provides assistance to groups renting fields for tournaments.

CITY SPONSORED SPORTS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Fees	27,064	25,000	25,000	-	0.00%
General Fund	217,826	243,679	261,509	17,830	7.32%
Total	27,064	25,000	25,000	-	0.00%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	98,543	106,781	113,395	6,614	6.19%
Operating	146,347	161,898	173,114	11,216	6.93%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	244,890	268,679	286,509	17,830	6.64%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Athletics Supervisor	1.00	1.00	1.00	0.00	0.00%
Part-time Positions:					
Recreation Leader (1)	0.50	0.50	0.50	0.00	0.00%
Athletic Coordinator (2)	1.00	1.00	1.00	0.00	0.00%
Seasonal Positions:					
Summer Counselor (6)	0.90	0.90	0.90	0.00	0.00%
Total	3.40	3.40	3.40	0.00	0.00%

NOVA COMMUNITY CENTER

The Nova Community Center is a totally air-conditioned facility, which includes a gymnasium, family game room, fitness room, restrooms, classroom, and multi-purpose activity room. There are ongoing classes and activities for both children and adults throughout the year.

Outdoor facilities located at the Nova Community Park include a basketball court, tennis & racquetball courts, a jogging trail, playground, skateboard court, baseball fields, and wide sidewalks.

NOVA COMMUNITY CENTER

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Fees	4,574	5,000	5,000	-	0.00%
General Fund	271,186	283,937	250,689	(33,248)	-11.71%
Total	4,574	5,000	5,000	-	0.00%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	170,101	174,986	139,039	(35,947)	-20.54%
Operating	105,659	113,951	116,650	2,699	2.37%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	275,760	288,937	255,689	(33,248)	-11.51%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Recreation Manager	0.50	0.50	0.00	-0.50	-100.00%
Recreation Center Coordinator	1.00	1.00	1.00	0.00	0.00%
Seasonal Positions:					
Summer Counselors (14)	1.95	1.95	1.95	0.00	0.00%
Part-time Positions:					
Center Leader (1)	0.50	0.50	0.50	0.00	0.00%
Recreation Leaders (3)	1.50	1.50	1.50	0.00	0.00%
Total	5.45	5.45	4.95	-0.50	-9.17%
Recreation Manager reassigned to Leisure Service Administration in FY 2006-07					

SOUTH ORMOND NEIGHBORHOOD CENTER

The South Ormond Neighborhood Center is an air-conditioned facility with an indoor gymnasium, weight and game room, full service kitchen, concession stand, small theatrical stage for special events, multi purpose room, and computer and learning center. Recreational programs include arts and crafts, ceramics, dances, tutoring classes, teen programs, young ladies club, boys and girls club, progressive young men's club, chess club, sports and occasional field trips.

SOUTH ORMOND NEIGHBORHOOD CENTER

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Fees	-	1,000	1,000	-	0.00%
General Fund	216,846	210,109	188,069	(22,040)	-10.49%
Total	216,846	211,109	189,069	(22,040)	-10.44%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	141,200	133,279	98,856	(34,423)	-25.83%
Operating	75,646	77,830	90,213	12,383	15.91%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	216,846	211,109	189,069	(22,040)	-10.44%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Recreation Manager	0.50	0.50	0.00	-0.50	-100.00%
Recreation Center Coordinator	1.00	1.00	1.00	0.00	0.00%
Seasonal Positions:					
Summer Counselors (3)	0.45	0.45	0.45	0.00	0.00%
Part-time Positions:					
Center Leader (1)	0.50	0.50	0.50	0.00	0.00%
Recreation Leaders (2)	1.00	1.00	1.00	0.00	0.00%
Total	3.45	3.45	2.95	-0.50	-14.49%
Recreation Manager reassigned to Leisure Service Administration in FY 2006-07					

ATHLETIC FIELDS MAINTENANCE

Athletic Fields Maintenance is responsible for turf maintenance and related athletic field repairs at the Nova Community Park, Ormond Beach Sports Complex and the South Ormond Neighborhood Center. Additional responsibilities include general maintenance and clean up of various hard courts and playgrounds. Current maintenance responsibilities include the following: 9 playgrounds, 4 major league baseball fields, 9 softball fields, 11 youth baseball fields, 8 soccer fields, 4 football fields, 10 tennis courts, 3-1/2 basketball courts, 8 handball/racquetball courts and the skateboard and shuffleboard courts.

ATHLETIC FIELDS MAINTENANCE

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	737,492	790,498	823,568	33,070	4.18%
Total	737,492	790,498	823,568	33,070	4.18%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	423,580	455,054	461,633	6,579	1.45%
Operating	313,912	311,444	351,935	40,491	13.00%
Capital	-	24,000	10,000	(14,000)	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	737,492	790,498	823,568	33,070	4.18%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Foreman	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker III	2.00	2.00	2.00	0.00	0.00%
Maintenance Worker II	7.00	7.00	7.00	0.00	0.00%
Total	10.00	10.00	10.00	0.00	0.00%

CONTRIBUTIONS

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
General Fund	138,581	161,925	73,000	(88,925)	-54.92%
Total	138,581	161,925	73,000	(88,925)	-54.92%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	138,581	161,925	73,000	(88,925)	-54.92%
Total	138,581	161,925	73,000	(88,925)	-54.92%

TRANSFERS

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
General Fund	755,516	1,456,346	1,476,452	20,106	1.38%
Total	755,516	1,456,346	1,476,452	20,106	1.38%

Expenditures:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	755,516	1,456,346	1,476,452	20,106	1.38%
Total	755,516	1,456,346	1,476,452	20,106	1.38%

DEPARTMENTAL GOALS, PERFORMANCE MEASURES AND ACCOMPLISHMENTS

CITY COMMISSION

Goals:

- Reduce or maintain existing tax rate.
- Evaluate health and pension options with a focus on cost containment.
- Consider contracting fleet services and consolidating dispatch.
- Consider consolidation of emergency services.
- Improve accessibility to off-beach parking.
- Develop plan for South Atlantic/Ocean Shore.
- Address DB-CTLC water issues.
- Develop US1 overlay plan.
- Progress with Hand Avenue extension.
- Perform Wi-fi study.
- Consider Downtown Parking improvement options.
- Address Code Enforcement issues.
- Develop underground utilities pilot program.
- Consider having Town Hall meetings.
- Stimulate affordable housing.
- Reconfigure Nova Stormwater Ponds as passive park.
- Implement welcome sign program.
- Ormond Crossing interchange enhancements.
- Update impact fees.
- Consider additional entrance road to the Airport Business Park.
- Consider options for adding a dog park.
- Consider options for adding splash parks.

CITY MANAGER

Goals:

- Provide support and administrative leadership to implement the goals outline by the City Commission.
- Continue progress on Ormond Crossings regional business park and development.
- Assist in the resolution of Daytona Beach/Ormond Beach water/sewer service area issues.
- Develop and implement funding strategies as directed by the City Commission to fund goals.

SUPPORT SERVICES

Goals:

- Provide initial response to all citizen and media information requests within one work day.
- Maintain a completion rate for preparation of minutes, processing of agenda items, maintenance of Clerk's Index system, and archiving of documents of 98%.
- Submit at least twenty (20) grant applications for State and/or Federal funding and receive approval for 50% of all submitted applications.
- Maintain scanning program for all City Commission meeting minutes and packets for the next fiscal year.
- Publish six (6) newsletters.

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Grants Administration:					
Number of grants prepared	20	25	25	-	0.00%
Number of grants received	10	15	15	-	0.00%
Value of grants received	1,000,000	1,250,000	1,250,000	-	0.00%
City Commission Meetings:					
Number agenda items	455	475	475	-	0.00%
Number of items processed within 4 days of meetings	455	475	475	-	0.00%
% of minutes completed in 5 days	100	100	100	-	0.00%

Accomplishments:

- Provided simultaneous webcast of City Commission meetings as well as an archive of past meetings.
- The Public Information Officer responded to 280 e-mail citizen inquiries/complaints (95% within one business day); wrote-designed six Community Update citizen newsletters; directed over 300 media inquiries for the City Manager and department directors; and continued the expansion of the City's web site.
- Maintained a 100% completion rate for processing of agenda packet items and scanning and indexing of City Commission meeting minutes and packet items.

CITY ATTORNEY

Goals:

- Keep the City Commission and management staff apprised of new developments in statutory, regulatory, and decisional law.
- Assist the City Commission and management staff in avoiding litigation and claims to the maximum extent possible.
- Successfully defend/prosecute litigation involving the City.
- Provide legal opinions to the City Commission and management staff in a timely manner.
- Keep City laws and policies in compliance with current law.



Accomplishments:

- Informed the City Commission and management staff apprised of new developments in statutory, regulatory, and decisional law.
- Assist the City Commission and management staff in avoiding litigation and claims to the maximum extent possible.
- Successfully defend/prosecute litigation involving the City.
- Provide legal opinions to the City Commission and management staff in a timely manner.
- City laws and policies are in compliance with current law.

ACCOUNTING AND PAYROLL

Goals:

- Maintain the high standard and level of financial reporting in obtaining GFOA “Certificate of Achievement for Excellence in Financial Reporting”.
- Complete publication of the Comprehensive Annual Financial Report (CAFR) no later than March 31 and submit to the City Commission no later than May 31 following the end of the prior fiscal year.
- Evaluation and implementation of a defined contribution program for new hires after the effective date.

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Workload:					
# of cash receipts processed	234,551	235,000	236,000	1,000	0.43%
Average portfolio balance (\$)	39,480,554	40,000,000	40,500,000	500,000	1.25%
# of funds maintained	40	41	41	-	0.00%
# of A/P transactions	33,548	33,500	33,500		0.00%
# of A/P checks	17,419	19,000	19,000	-	0.00%
# of Payroll checks	2,908	2,950	2,950	-	0.00%
# of Direct deposits-full & partial	8,312	8,500	8,500	-	0.00%
Effectiveness:					
% participating in direct deposit	80%	80%	80%	-	0.00%
Number of days to issue CAFR	210	123	130	7	5.69%

Accomplishments:

- Continued maintaining the high standard and level of financial reporting in obtaining the GFOA “Certificate of Achievement for Excellence in Financial Reporting”.
- Completed publication of the Comprehensive Annual Financial Report (CAFR) and submitted to the City Commission by February 7 following the end of the prior fiscal year.

MANAGEMENT INFORMATION SYSTEMS

Goals:

- Maintain data communications overall uptime at 99% or better.
- Complete 97% of hardware and software “help desk” support requests within 2 working days.
- Maintain all Servers at current vendor service pack levels within 1 month of release.

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Workload:					
# of workstations	292	342	360	18	5.26%
# of sites maintained	19	22	23	1	4.55%
# of hardware support calls	734	480	390	(90)	-18.75%
Efficiency/Effectiveness:					
iSeries CAD system uptime	99.99%	99.99%	99.99%	-	0.00%
iSeries HTE system uptime	99.98%	99.95%	99.95%		

Accomplishments:

- Data communications overall uptime was at 99% or better.
- 97% of hardware and software “help desk” support requests were completed within 2 working days.
- Maintained all servers at current vendor service pack levels within 1 month of release.

BUDGET AND PURCHASING

Goals:

- Submit the proposed Five-Year CIP and Annual Budget documents to the City Commission five days prior to the respective scheduled budget workshops.
- Complete budget document with 30 days of adoption.
- Achieve a forecast accuracy rate (estimate vs. actual) for undesignated fund balance in the General Fund that is within 5% of audited results.
- Obtain an average of three (3) responses to formal bids and RFP's.
- Receive the Government Finance Officer's Association Distinguished Budget Award.

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Workload:					
# of purchase orders	767	1,000	1,000	-	0.00%
# of bids processed	24	20	22	2	10.00%
# of RFP/RFQ's processed	15	12	12	-	0.00%
Efficiency/Effectiveness:					
Ave. # of submittals for bids	3.30	3.00	3.00	-	0.00%
Ave. # of submittals for RFP/RFQ's	4.00	3.50	4.00	1	14.29%
Days from adoption of budget to completion of budget document	45	30	30	-	0.00%

Accomplishments:

- Averaged 4 submittals per bid.
- Averaged 6 submittals per request for proposal (RFP) and request for qualifications (RFQ).
- Completed budget document within 45 days of budget adoptions.
- Submitted proposed Five-Year CIP and Annual Budget to City Commission at least five days before workshops.

HUMAN RESOURCES

Goals:

- Negotiate collective bargaining agreements with three (3) unions representing City employees
- Conduct RFP for health insurance – consider continuation of current plan along with potential plan changes for consideration during collective bargaining
- Conduct comprehensive salary survey for consideration during collective bargaining
- 85% of training participants will agree with the statement “I am able to apply skills or knowledge learned through City training to my job”.
- Resolve 85% or more of all grievances internally without intervention of the Human Resource Board or an outside arbitrator.
- Monitor the employee turnover rate with a goal of 12% or lower.
- Monitor number of on-the-job vehicle and equipment accidents with a goal of 5% reduction
- Monitor number of Workers’ Compensation injuries with a goal of 5% reduction.
- Monitor work days lost from on-the job injuries with a goal of 5% reduction.

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Workload:					
# of recruitments	40	40	45	5	12.50%
Applications processed	1,225	1,000	1,200	200	20.00%
# of applicants hires	50	45	45	-	0.00%
Turnover Rate (resignations only)	10%	10%	10%	-	0.00%
# of supervisor training courses	4	2	2	-	0.00%
# of grievances files	4	4	4	-	0.00%
# of safety/training/information hours per employee	12	8	8	-	0.00%
# of wellness activities	12	10	10	-	0.00%
# of on the job injuries	35	35	35	-	0.00%
# of on the job vehicle/equipment accidents	50	45	45	-	0.00%
# of liability claims	65	65	65	-	0.00%
# of claims in litigation	10	10	15	5	50.00%
Efficiency/Effectiveness:					
Ave. hiring time per position in days	90	90	90	-	0.00%
% of time departments are provided with a list of applicants within one week of position closing date	98%	98%	98%	-	0.00%
% who agree that they are able to apply skills of knowledge learned through City training on the job.	95%	90%	90%	-	0.00%
# of formal greivances resolved without arbitration/HR Board hearings	4	2	2	-	0.00%
Work days lost from job related injuries	50	45	45	-	0.00%

HUMAN RESOURCES

Accomplishments:

- Conducted executive search for Leisure Services Director and Airport Manager
- Completed comprehensive pension study of similar governmental entities through a cooperative effort with the three (3) unions representing City employees
- Negotiated competitive health insurance renewal rates for FY 2006-07 – the lowest renewal rates in recent years
- Maintained effective working relationships with employees and unions throughout collective bargaining process and beyond.
- Oversaw the City's Task Teams
- Implemented a Merit Increase program for department directors and division managers.

PLANNING

Goals:

- Complete initial Site Plan Review for land uses permitted by right within 45 days, Conditional Uses within 60 days, and Special Exceptions within 120 days.
- Complete Site Plan and Zoning process within 145 days (planned developments).
- Complete Major Subdivision sign-off within 120 days.
- Developments of Regional Impact-Continuously monitor DRI's in the area to ensure compliance with Development Order requirements.
- Provide a response for submitted conceptual reviews within 14 days.
- Complete Ormond Crossings Comprehensive Plan and Development of Regional Impact.
- Initiate and complete two (2) Comprehensive Plan amendment cycles to include updates to water supply, capital improvements, recreation and open space and redevelopment of the south peninsula.
- Development of Joint Planning Agreements with Volusia County (on-going).

Performance Measures:

	Actual	Estimate	Projection	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Workload:					
# of site plan applications	71	65	25	(40)	-61.54%
# of subdivision applications	4	6		(6)	-100.00%
# of planned developments	9	10	5	(5)	-50.00%
# of special exception/conditional use	7	9	7	(2)	-22.22%
Efficiency/Effectiveness:					
Days to process application for minor site plan modifications	45	45	45	-	0.00%
Days to process application for planned developments and conditional use permits	200	200	200	-	0.00%
Days to process application for rezoning and small scale land use amendments	90	90	90	-	0.00%

Accomplishments:

- The Department completed the Ormond Crossings Community Redevelopment Area Plan. Assisted and participated in the land acquisition of outparcels through the use of the CRA.
- The Department successfully amended the MPO Long Range Transportation Plan to include specific improvements to the I-95/US 1 interchange.
- The Department has completed a major revision to the CBD redevelopment plan.

POLICE ADMINISTRATION

Goals:

- Maintain a compliance rate of 90% for internal departmental inspections for professional standards.
- Maintain a 90% proof of compliance rate with Accreditation standards prior to corrective action.
- Maintain a composite rating of good/excellent from 85% of training participants.
- Identify options for the acquisition of a Computer Aided Dispatch/Records Management/Laptop Reporting program.

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Workload:					
Number of training hours	3,545	3,500	3,800	300	8.57%
# of LEO per 1000 of population	1.8	1.7	1.7	-	0.00%
# of inspections	759	700	700	-	0.00%
Efficiency/Effectiveness:					
Internal inspection rate %	100	100	95	(5)	-5.00%

Accomplishments:

- Continued training for all City staff on the National Incident Management System (NIMS) and Incident Command System (ICS) as required for FEMA reimbursements.
- Conducted a number of Emergency Management drills for City staff to facilitate preparations for actual emergency situations that we may face.
- Maintained a 96% satisfaction rating on the training provided to members of the Department during the previous fiscal year, exceeding our original goal.
- Obtained Reaccreditation from the Florida Commission on Law Enforcement Accreditation.

POLICE OPERATIONS

Goals:

- To enhance the quality of life in Ormond Beach through the provision of effective, efficient and responsive police services.
- Respond to priority one (life-threatening, emergency) calls with an average response time of 4 minutes 30 seconds or less per call.
- Conduct a minimum of 25 community policing projects, such as, code violations, crime prevention, traffic, civil complaints, etc., in order to reduce the number of repeat calls for service and increase the quality of life in Ormond Beach.

Performance Measures:

	Actual	Estimate	Projection	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Workload:					
Priority 1 calls for service	1,157	1,100	1,200	100	9.09%
Call per service (annually)	64,985	62,660	63,500	840	1.34%
Community policing projects	23	25	25	-	0.00%
Sworn Officers per 1000/population	2	2	2	-	0.00%
Efficiency/Effectiveness:					
Response time (minutes)	5.6	5.5	5.0	(1)	-9.09%

Accomplishments:

- Increased traffic enforcement activity by over 14% for the first two quarters of 2005-06 as compared to the same time period in 2004-05.
- On track to conduct/complete approximately thirty-two (32) community policing projects by the end of the fiscal year, primarily focusing on traffic related problems and quality of life issues.
- Upgraded duty side arms for all personnel through the use of Federal Law Enforcement Trust Funds monies.

POLICE-EMERGENCY COMMUNICATIONS

Goals:

- Answer 95% of all emergency 911 calls for service within ten (10) seconds.
- Fill and retain all authorized positions within the Emergency Communications Unit with trained, competent personnel allowing sworn personnel utilized in this capacity to return to patrol duties.
- Reduce the amount of overtime expenditures associated with this unit of operation by filling all authorized positions.
- Appoint a full-time supervisor to oversee the Emergency Communications Unit/function.

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Workload:					
911 calls	14,557	20,650	26,743	6,093	29.51%
Transferred calls	4,367	6,034	7,701	1,667	27.63%
Wireless calls	NA	11,828	16,750	4,922	41.61%

Accomplishments:

- Laptop computers have been installed in all marked patrol vehicles. These computers allow the officers to make their own inquiries of vehicle tags, suspicious persons or stolen articles. The use of this technology reduces the radio traffic and the demands on the communications staff.
- Communications staff has begun providing information to officers via the in-car laptops that is being utilized as a replacement for roll-call briefings and for information sharing, allowing officers to go directly to their assigned patrol areas without having to report to the station at the beginning of their shifts for this purpose. This procedure also allows for "Be On the Look-Out" bulletins (BOLO's) to be provided to each officer as they are received (real time) and does not interfere with routine radio traffic.
- The Emergency Communications Unit has resumed the fire dispatch function and is continuing to learn the necessary processes and procedures for this specialized responsibility.
- The Emergency Communications Unit has been supervised by a corporal temporarily assigned to these duties while a permanent replacement/solution was found. This arrangement has worked well, but will be replaced with a permanent supervisor in the immediate future.

POLICE-COMMUNITY OUTREACH

Goals:

- Present Drug Abuse Resistance Education (DARE) educational programming to 750 public and private school students and achieve a “graduation” rate of 95%.
- Provide educational tutoring and reading enhancement programs to 50 academically at risk youth.
- Explore the development of an educational program partnership with Ormond Beach Middle School
- Maintain the number of Police Officer hours (excluding time of assigned officers) in PAL activities at 250 annually.

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Workload:					
Neighborhood watch/crime prevention presentations*	48	26	50	24	92.31%
Attendees at presentations	1,918	1,100	2,000	900	81.82%
PAL participants	1,580	1,600	1,600	-	0.00%
Efficiency/Effectiveness:				-	0.00%
DARE graduation rate	100%	99%	99%	-	0.00%

*New person in training

Accomplishments:

- *R.E.A.D. Reading Exploration Adventure and Discovery* is a partnership with Ormond Beach Elementary School. Based on statistics collected by the school, all youth who completed the 2006 R.E.A.D. program increased their reading skills and are currently reading at or above grade level.
- The *Tutors Are Us* program provided an opportunity for youth to receive one on one instruction geared to each participant’s specific need. Youth in the program focus on enhancing their skills in reading, mathematics, and science. Pre and post evaluative tests have shown that the program positively enhances academic performance for participants.
- The OPBAL 10 & under girls, 12 & under boys and 14 & under boys won first in their division at the Regional PAL Basketball Tournament. The teams qualified for participation in the State of Florida Police Athletic League Tournament.
- OBPAL successfully developed a partnership program with Ormond Beach Middle School. The program Teen Scene is targeted to begin during the 2006 – 2007 academic year.

POLICE-CRIMINAL INVESTIGATIONS

Goals:

- Maintain a under criminal review (UCR) clearance rate of 25%.
- Maintain a 70% clearance rate on narcotic investigations.

Performance Measures:

	Actual	Estimate	Projection	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Workload:					
Crimes reported	1,761	1,910	1,910	-	0.00%
UCR reported crimes	896	704	704	-	0.00%
Efficiency/Effectiveness:					
% cleared crimes by CID	44.24%	45%	45%	-	0.00%

Accomplishments:

- Exceeded UCR clearance rate goal with an annual clearance rate of 59% for those cases assigned to the Criminal Investigation Division.
- Cleared 90% of narcotics crimes investigated by members of Narcotics Task Forces.
- Arrest that cleared 1500 car breaks in Volusia County.
- Identified and arrested suspects who committed over 20 forced residential burglaries in Ormond Beach
- Identified a serial rapist in Volusia County through DNA submittal.

POLICE-COMMUNITY SERVICE AND ANIMAL CONTROL

Goals:

- Achieve certification by the Florida Animal Control Association for all Community Service Officers during the fiscal year.
- Increase CSO generated community-policing projects by 25%

Performance Measures:

	Actual	Estimate	Projection	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Workload:					
Animal complaints	1,692	3,000	4,300	1,300	43.33%
Animal bites	73	120	100	(20)	-16.67%
Code enforcement citations	38	120	165	45	37.50%
Alarms sounding	5	10	20	10	100.00%

Accomplishments:

- Ormond Beach Animal Services has instituted a TNR (trap, neuter, return/relocate) program combined with managed public education to deal with the feral cat issue. Ormond Beach Animal Services continues to partner with area citizens as well as grass root organizations and local veterinarians to trap, neuter, and release these cats back into managed colonies. Animal Services identify and train colony caregivers then oversee the care of the feral cat colonies. Animal Services coordinates and/or supervises any alternate solutions in situations where TNR would not be effective.

POLICE-RECORDS

Goals:

- Maintain an entry rate of at least 90% for reports and citations.
- Maintain an error rate of no more than 15% for report entry.
- Eliminate backlog of report narratives that need to be entered into the records management system.
- Fill and retain qualified and trained employees in all authorized positions.
- Assign/designate permanent supervisory position for the Records Division.

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Workload:					
Number of reports	17,884	19,380	20,885	1,505	7.77%
Number of citations	8,789	9,520	10,250	730	7.67%
Sampling of entries	40	40	40	-	0.00%
Efficiency/Effectiveness:					
% of reports entered without errors %	48	85	85	-	0.00%

Accomplishments:

- Automated Arrest Blotter. Developed menu-driven Access module on the server for data entry and records retrieval of Arrest Blotter data. This data is used for quarterly reporting, cross-checking under criminal review (UCR) data, special requests and more.
- Automated the House Watch tracking. Developed menu-driven Access module for the "House Watch Program" on the server. Each Clerk has access to this software and enters requests when received by citizens. The list is provided electronically to officers' laptop computers and provided to each shift supervisor to be reviewed with personnel along with the regular activity boards on a daily basis.
- As a member of Crime Watch America, the Department posts information to the Crime Watch America website.
- The backlog of over 3,400 reports that needed to be data entered has been completed. Each report, with the exception of the narrative section, has been appropriately entered and can be researched via the computer data base. (Original copies of these reports are being maintained to complete the narrative data entry and for reference purposes.)

FIRE LIFE SAFETY SERVICES

Goals:

- Complete 95% of all commercial construction and site plan reviews within five (5) business days of receipt.
- Assist in the coordination of contacting of 10,000 persons annually through public education, and emergency medical and safety awareness programs.
- Achieve a correction rate of 80% on the outstanding violations for the first return visit to the sites where violations were written.

Performance Measures:

	Actual	Estimate	Projection	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Workload:					
Construction plans reviewed	273	307	315	8	2.61%
Site plans reviewed	70	96	96	-	0.00%
Efficiency/Effectiveness:					
Ave.time for plan review (days)	5	5	5	-	0.00%
# hours spent reviewing plans	576	720	730	10	1.39%
*Site plan review does not include resubmittals/revisions					

Accomplishments:

- Conducted 2518 fire safety/compliance inspections in 2005. During those inspections, 3,730 violations were identified with 3,486 corrected by the first return visit, a 93% correction rate.
- Conducted an additional 245 inspections and testing of new fire protection systems.

CITY FIRE SUPPRESSION AND EMERGENCY MEDICAL SERVICES

Goals:

- Respond to 90% of all fire calls from fire stations #91, #92, and #93 within 4 minutes and 30 seconds and medical calls in 4 minutes and 15 seconds. Response times exclude call processing and turnout time segments.
- Respond to 90% of all fire calls from fire station #94 within 6 minutes and 30 seconds and within 6 minutes for medical calls. Response times exclude call processing and turnout time segments.
- Incur no more than five (5) "lost time" injuries to the workforce during the fiscal year.
- Provide 14,000 hours of training and education to field providers during the fiscal year.

Performance Measures:

	Actual	Estimate	Projection	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Workload:					
# of Fire calls	85	64	67	3	4.69%
# of Outside fires	40	81	85	4	4.94%
# of Hazardous Conditions	103	97	102	5	5.15%
# of Service calls	412	302	317	15	4.97%
# of EMS calls	3,588	3,115	3,273	158	5.07%
# of False calls	318	260	273	13	5.00%
Efficiency/Effectiveness:					
# of work related injuries	6	3	2	(1)	-33.33%
Lost time due to injuries (shifts)	21	124	5	(119)	-95.97%
Ave. response time-Fire suppression	6	6	6	-	0.00%
Ave. response time-EMS	6	6	6	-	0.00%

Accomplishments:

- Completed the transition into the newly constructed Fire Station #92 (189 S. Nova Road).
- Assisting in the oversight and coordination of the construction of a replacement Fire Station #91.
- Developed specifications and awarded a contract for the purchase of a fire truck to replace our aging Squirt 92. Delivery expected September/October 2006.
- Received a \$342,200.00 grant to replace aging Cardiac Defibrillators, mobile radios and portable radios. This grant will also enable the department to purchase mobile data terminals (MDT) for the fire trucks. This equipment enhancement of MDTs will make it possible to track real time unit responses.
- Coordinated National Incident Management System (NIMS) training for the City employees.

ROADSIDE AND RIGHT OF WAY MAINTENANCE

Goals:

- Respond to calls for customer service by the end of the next working day.
- Complete 95% of all major right-of-way mowing services on schedule and according to contract specifications.
- Incur no more than ten (10) reported deficiencies on FDOT inspections.
- Incur no more than four (4) repeat deficiencies on FDOT inspections.

Accomplishments:

Street & Right-of- Way Maintenance

From March 2005 through March 2006

- 543 miles of shell roads were graded.
- 1,006 maintenance work orders were completed.
- 295 maintenance work orders were completed on FDOT roads.
- 4,264 man-hours were expended assisting other City departments.
- 1,977 of the man-hours working for other City departments were for maintenance in City Parks. A major project was the restoration of River Bend Park. Dead trees were removed and others trimmed. A large area between the restrooms and Airport Road was underbrushed for better visibility was completed.

Asphalt Maintenance

- 228 asphalt work orders were completed repairing city streets, requiring 121 tons of asphalt.
- There were 48 asphalt work orders completed on repairing FDOT roads, requiring 20 tons of asphalt.

Concrete Maintenance

- 177 work orders were completed for repairs to City sidewalks, curbs, gutters and catch basin aprons, requiring 213 yards of concrete.
- There were 45 work orders completed on FDOT walks, curbs, and gutters, requiring 40 yards of concrete.

Sign Maintenance

- There were 634 work orders completed for Traffic Sign installation and repair.

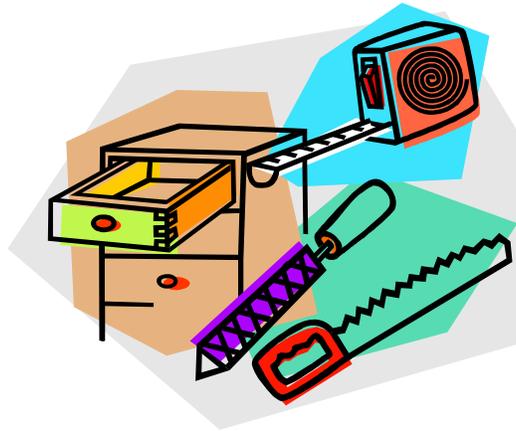
Urban Forestry

- There were 220 trees on city R/W or properties removed.
- 20 trees were removed from FDOT R/W's.
- 179 work orders for tree trimming were completed on city R/W's.
- 45 work orders for tree trimming were completed on FDOT R/W's.
- 32 work orders were completed for installation and removal of flags for holiday events.
- 2 work orders were completed for assisting other City departments with the use of the aerial bucket truck.

BUILDING MAINTENANCE

Goals:

- Complete 98% of all non-emergency work orders within five days of the request.
- Assist Leisure Services to enhance the appearance of park areas and facilities.
- Increase support of Engineering projects to include planning and inspections.
- Increase in-house projects to reduce budget allocations.



Accomplishments:

- Hurricane prep and damage control after storms. Construction of new office for Public Works Utilities Supervisor.
- Renovated three offices at City Hall. (Engineering, Planning and Permits)
- Renovated Central Park I bathroom to meet ADA standards. (\$12,000 project)
- Removed two (2) playground structures from S. Washington Street and S. Ridgewood Avenue.
- Assisted in reinstalling playground structures at Riviera Park and S. Washington Street.
- Renovated Riverbend Park to include restrooms, boardwalks, decks and picnic tables.

PARKS AND GROUNDS MAINTENANCE

Goals:

- Ensure that 95% of all parks and ground contract maintenance services are completed on schedule.
- Achieve a contract compliance rate of 90% for major maintenance services.
- Ensure that no injuries to parks users occur due to improperly maintained park facilities.



Accomplishments:

- The end of the calendar year for 2005 marked 10 years of service by private contract for the City's Grounds Maintenance. After a review of services if performed by in-house staff and related costs, a new Grounds Maintenance contract was implemented.

ENGINEERING

Goals:

- Complete 75% of assigned capital improvement projects within 30 days of the substantial completion date established with the Notice to Proceed.
- Final project costs not to exceed 10% of bid cost for all change orders with the exception of City requested additions to original project scope of work.
- To receive 85% of bids below Engineer's final design cost estimate.

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Workload:					
CIP projects managed by category:					
Facility Renovation & Construction	5	3	2	(1)	-33.33%
Recreation & Cultural Facilities	10	8	7	(1)	-12.50%
Beautification	1	3	2	(1)	-33.33%
Transportation	6	3	6	3	100.00%
Airport & Business Park	2	1	3	2	200.00%
Water & Wastewater	7	5	7	2	40.00%
Stormwater	3	2	4	2	100.00%
Miscellaneous	23	15	20	5	33.33%
Carryover Projects	21	36	20	(16)	-44.44%
Efficiency/Effectiveness:					
% of projects completed within 30 days of substantial completion date from NTP	45%	55%	75%	0	36.36%
% of completed assigned projects not exceeding 10% of post design cost estimate	67%	100%	100%	-	0.00%
% of projects received with bids below engineer's final design cost estimate	80%	56%	85%	0	51.79%

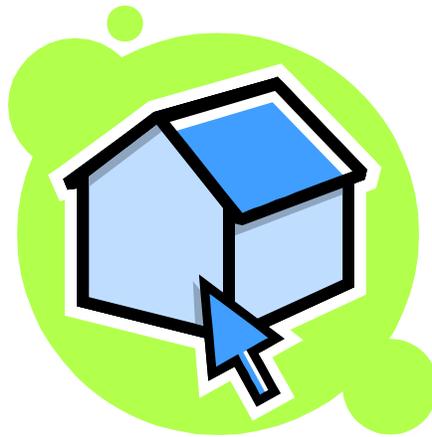
Accomplishments:

- Revised monthly capital projects report to provide a more comprehensive analysis of capital improvement projects.

BUILDING INSPECTION AND PERMITTING

Goals:

- To obtain multi-certifications of building inspectors to allow for multiple inspections on a single site visit. (On-going)
- Streamline the inspection process and customer service by utilizing field reporting devices (laptops) for real-time input of inspection results



Accomplishments:

- Filled vacant positions of Building Inspector, Plans Examiner
- Filled new established position of Permit Technician
- Began process of multi-certified building inspectors
- Developed Division policy and procedures
- Established consistency in inspections and plan review functions

NEIGHBORHOOD IMPROVEMENT

Goals:

- Resolve 99% of all code enforcement cases before the case reaches the Special Master.
- Have at least 40% of all code enforcement cases initiated by staff.
- Initiate 90% of all tree removal permit and preliminary and final construction inspection requests within two (2) business days of receiving request unless otherwise scheduled by the contractor.
- Create a task team approach consisting of Police Officers, Community Service Officers, Neighborhood Improvement Officers and volunteers to conduct sweeps in areas where proactive enforcement is needed.
- To increase participation in Neighborhood Watch and Home Owner Association meetings in order to educate the public on the most common types of code violations that occur in residential neighborhoods. Coordinate with the Chamber of Commerce to also educate the commercial industry on common code violations that occur in commercially and industrially zoned properties.

Performance Measures:

	Actual	Estimate	Projection	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	to FY 2006-07	to FY 2006-07
Workload:					
Tree removal permits processed	763	650	765	115	17.69%
New construction inspections	869	550	800	250	45.45%
Landscape maintenance inspections	79	21	75	54	257.14%
# of code violation inspections	7,319	5,000	7,500	2,500	50.00%
# of code enforcement cases initiated	3,910	2,000	4,000	2,000	100.00%
Efficiency/Effectiveness:					
% of cases initiated by staff	54	40	30	(10)	-25.00%
Cases presented to Special Master	82	140	160	20	14.29%
# of inspections performed daily	13	11	13	2	18.18%

NEIGHBORHOOD IMPROVEMENT

Accomplishments:

- Amendment to Chapter 2, Article VII of the Code of Ordinances (CO) relative to the classification of violations and civil fines. Chapter 2, Article VII of the CO governs the special master/citation code enforcement system for the enforcement of the regulations contained in the Land Development Code (LDC) and the Code of Ordinances. Civil penalties are classified based on the specific articles contained within both documents. Due to the LDC re-write the articles listed in the classification table in the CO are no longer consistent with the current LDC. Therefore, an amendment to the CO is required to reflect the appropriate articles of the newly adopted LDC.
- Volunteers Trained to Assist Neighborhood Improvement Division (NID)
Joanne Naumann, Neighborhood Improvement Manager, provided training to thirteen (13) of the Police Department's Volunteers in Code Enforcement procedures. These volunteers will initially assist NID by posting notices of watering violations. As the program progresses, the volunteers will be utilized to conduct follow-up inspections and assist with area sweeps in identified problem areas. Additionally, two of the Department's Volunteers have been scheduled for training in the entry of violation notices within the City data base to help reduce the load on other City employees.

FLEET OPERATIONS

Goals:

- Achieve a composite rating of satisfactory or better on a semi-annual service evaluation from 90% of respondents.
- Maintain vehicle downtime of no more than 5% for all fire and police vehicles.
- Maintain an average productivity rate for all mechanics of 77% that generates 4608 billed labor hours. (2080 – 80 vacation – 80 holidays = 1920 X 3 mechanics = 5760 X 77% = 4608 hours)
- Maintain an hourly labor rate that is at or below the average private sector labor rate for similar sized operations in the Daytona Beach area (the FY 05-06 hourly labor rate is \$75).
- Review purchasing contracts for vehicles and equipment by comparison to private sector suppliers for potential acquisition savings.
- Re-bid oils and greases in conjunction with the purchasing department.
- Investigate outsourcing of repair parts.

Performance Measures:

	Actual	Estimate	Projection	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Workload:					
# of vehicles	230	230	235	5	2.17%
# of equipment	403	403	420	17	4.22%
# of repair work orders	3,336	3,575	3,600	25	0.70%
# of preventative maintenance work orders	1,602	1,625	1,700	75	4.62%
# of sublets	520	680	700	20	2.94%
Annual vehicle replacements	21	28	21	(7)	-25.00%
Efficiency/Effectiveness:					
% Good to excellent customer ratings	1	1	1	(0)	-4.04%
% preventative maint. Completed within 2 weeks	1	1	1	-	0.00%
% of downtime for public safety vehicles	1.34%	2.75%	2.75%	-	0.00%

Accomplishments:

- Conducted annual customer survey resulting in a 99% customer satisfaction rating.
- Implemented a revised point system for evaluation of replacement vehicles.
- Achieved downtime rate of 1.34% for emergency vehicles and equipment.
- Received a successful review of the Budget Advisory Board.

ECONOMIC DEVELOPMENT

Goals:

- Facilitate the planning and development of a business park located along North US 1 and Interstate 95 referred to as Ormond Crossings.
- Implement the economic development plan of action for City of Ormond Beach. The plan identifies goals, objectives, and strategies for the implementation of economic development initiatives for Ormond Beach.
- Assist at least two (2) existing local businesses to expand during the fiscal year.
- Create and or retain at least fifty (50) additional value added jobs.
- Complete redesign, permitting, and construction of the extension of West Tower Circle and marketing of re-platted lots within the Airport Business Park.
- Work closely with Ormond Beach Chamber of Commerce on preparation of a business resource guide and other marketing material regarding the City of Ormond Beach.
- Assess the Parking needs for the downtown district
- Coordinate with Engineering Department the engineering design of a second

ECONOMIC DEVELOPMENT

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2006-07
Major Service #1 Economic Development Impact			
<u>Ormond Crossings</u>			
Comp Plan Amendment	No	Yes	
DRI Approval	No	No	Yes
Develop. Order			Yes
Infrastructure plan			Yes
<u>Airport Business Park</u>			
Landscaping Improvements	No	No	Yes
Business Park Meeting	No	1	1
Phase III Redesign	Yes	Yes	
Second Entrance plan			Yes
<u>Main Street</u>			
Parking Assessment RFP		Yes	
Parking Assessment plan			Yes
Job Creation/Retention	50	65	65
Major Service #2 Economic Development Marketing			
<u>Economic Development Marketing Packet</u>			
Distribution	40	50	50
Public Relations Meetings	25	35	35
<u>Strategic ED Plan</u>			
Draft Plan	Yes	Yes	
Final Plan	No	Yes	
Implementation of Plan			Yes
Major Service #3 Land Sales			
Land Sales Agreements	NA	1	3
Agreements Closed	0	0	2
\$ Amount	NA	\$450,000	\$700,000

Accomplishments:

- Worked with business throughout the City to retain, expand their operations and employment base.
- Instrumental in the retention, expansion, and attraction of businesses resulting in approximately 65 jobs in the City (to date).
- Facilitation of the multi-agency permitting for the Ormond Crossings planned development project.
- Worked with Ormond Beach Chamber of Commerce and Main Street organizations to improve the business climate in the City.
- Working with the City's engineering consultant in redesigning the extension of Tower Circle West roadway and re-plat of industrial lots that will be marketed for sale in the Ormond Beach Airport Business Park.
- Completing the Strategic Economic Development Plan.
- Completed the RFP for the Downtown Parking Assessment.
- Completed the RFP for the Ormond Crossings Redevelopment Plan.

THE CASEMENTS

Goals:

- Receive a service evaluation rating of 90% satisfactory or better from participants and instructors.
- Maintain annual visitations of 40,000 and at least 80,000 service hours.
- Add two new children's programs focusing on creativity and education.
- Achieve 3 community partnerships with environmental education programs with expansion on the Eco Explorer Program.
- Add three new collaborative programs with not for profit community organization for new cultural events.
- Completion of facility improvements including roof replacement, securing the porte-cochere, interior and exterior painting.
- Increase rental income by 10% for the Bailey Riverbridge facility.
- Increase revenues generated by programs by 10%

Performance Measures:

	Actual	Estimate	Projection	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Workload:					
Attendance/Participants:					
Special Events	14,099	18,500	20,000	1,500	8.11%
Tours	3,161	3,800	4,000	200	5.26%
Programs/Classes	3,324	1,000	1,200	200	20.00%
Rentals Clubs/Groups - Casements	7,857	3,200	3,500	300	9.38%
Rentals Clubs/Groups - Riverbridge	6,488	2,000	2,500	500	25.00%
Programs/Classes/Rentals/Meeting	n/a	28,500	31,200	2,700	9.47%
# Rentals	n/a	100	110	10	10.00%
Total Service Hours	120,300	82,000	95,000	13,000	15.85%
Efficiency/Effectiveness:					
Overall "satisfied/very satisfied" %	95%	95%	95%	-	0.00%

THE CASEMENTS

Accomplishments:

- The beachside community continues to benefit from an established computer lab, language programs for adults, adult health & fitness programs and various classes for both the younger and older citizens in our community.
- A new Environmental Camp was offered in the afternoons during the summer for children 5 – 12 years of age.
- The Ormond Beach Garden Club donated \$2500 for enhancing the front entrances of the Casements.
- A pilot program was conducted to increase Community Partnerships to increase musical awareness with an outdoor concert and a Musical Theatre Workshop for dance and choreography.
- The Casements Guild expanded their membership this year by 30%. Their annual Christmas Walk raised \$7800 to assist the Casements with facility enhancements and improvements.
- Nine new collaborative programs with East Coast Plein Air Painters, The Casements Camera Club, The Art Guild, Ormond Memorial Art Museum, and Daytona Beach Orchid Society were initiated this year to provide educational, environmental and cultural opportunities to the community.
- Increased number of rentals using Bailey Riverbridge by 10%.
- Expanded Community Partnerships to include the Chamber of Commerce, Mainstreet, Ormond Memorial Art Museum and Historic Trust to provide 3 more programs to enhance economic development opportunities.
- Hosted Birthplace of Speed Celebration commemorating the Stanley Steamer Re-enactment with over 5,000 attending. City of Ormond Beach was recognized at Amelia Island Event with the “Race Torations Award”, for best re-creation of the 1906 Stanley Rocket Racer.

PERFORMING ARTS CENTER

Goals:

- Achieve a 90% or better satisfaction rating from show producers, classes and instructors.
- Achieve customer retention of 90% or better.
- Maintain total visits at over 40,000 for shows and 90,000 service hours.
- Produce a children's summer theatre/production camp.
- Increase revenue through partnership with summer camp field trips to theater.
- Focus on facility improvements.
- Implement winter Holiday and St. Patrick's day programming.
- Increase visual arts exhibitions in the lobby.
- Host the Florida International Festival.
- Revise theater marketing plan.

Performance Measures:

	Actual	Estimate	Projection	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Workload:					
Rehearsal Days	50	50	55	5	10.00%
Show Days	42	75	80	5	6.67%
Show Attendance	17,350	20,000	25,000	5,000	25.00%
Rentals Classes/meetings	1	8	10	2	25.00%
Rentals Shows	60	75	80	5	6.67%
Rentals Attendance	29,301	40,000	42,500	2,500	6.25%
New Contracts	18	12	12	-	0.00%
City Functions	4	15	20	5	33.33%
Not for Profit Shows	18	31	31	-	0.00%
For Profit Shows	42	60	60	-	0.00%
Efficiency/Effectiveness:					
Returning Contracts	18	19	20	1	5.26%
Customer Retention %	93%	93%	93%	-	0.00%

PERFORMING ARTS CENTER

Accomplishments:

- The Performing Arts Center has implemented a new series of events in which the events are booked, produced and facilitated by the Performing Arts Center Staff with all proceeds after expenses going directly into City Funds.
- The Performing Arts Center has secured a partnership with the Ormond Beach Symphony to perform in the building on a regular basis throughout the year. Staff has also partnered with the producer of the symphony who owns local radio station WELE, to assist in advertising and other essentials relative to the theater.
- The Performing Arts Center has expanded its services to local businesses by incorporating business meetings and training sessions in addition to facility rentals.
- The Performing Arts Center serves in an emergency capacity for the hurricane/ emergencies as a shelter and food distribution site for emergency crews and City Employees.
- The PAC applied through the Florida Arts Foundation for a 1/3 grant to produce added programs throughout the year.
- The PAC has increased community partnerships with Brighthouse Networks, The Daytona PennySaver and The Piano Depot.
- The PAC Supervisor has increased annual and semi-annual training for technical staff to stay current with technology.
- The PAC Supervisor has expanded cultural programming through a partnership with the North East Florida Jazz Association with over 900 in attendance.
- The PAC has expanded dance and theatre classes by adding 3 new dance instruction classes including Ballroom, Jazz & Tap and Theatre Dance.
- The PAC has increased the number of performance Series shows from 3 to 9 in addition to 6 Summer Sounds concerts in an effort to attract a more diverse audience.

LEISURE SERVICES REGISTRATION

Goals:

- Achieve a customer service rating of “good or better” rating from 90% of surveyed registrants.
- Establish on-line registration capability.
- Compliance with State Public Records Exemption laws.
- Compliance with Legal waivers of liability policies and procedures.
- Review facility rental rates which have remained the same since 1995.
- Establish an improved proof of residency procedure.
- Establish an improved scholarship procedure.

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Workload:					
# of Facility Rentals	158	150	175	25	16.67%
# of Registrations	11,620	10,000	10,500	500	5.00%
Efficiency/Effectiveness:					
No Double Bookings	100%	100%	100%	-	0.00%
Customer Satisfaction %	95%	90%	90%	-	0.00%

Accomplishments:

- Summer camp registration packets were once again downloadable this year for parents.
- A new sports camp registration packet was made available as a download this year.
- Email notification of upcoming registration through the Registration Office continued for parents who have provided their email addresses. They may choose to “unsubscribe” at any time.
- Facility rentals through the Registration Office increased by 12% over 04/05 by the third quarter of this year. It is estimated that by year’s end the total increase will be as much as 31%.
- Registration office was painted providing a more soothing, more professional atmosphere for customers and better working atmosphere for employees.

SENIOR CENTER

Goals:

- Receive a customer service rating of “good or better” from 90% of participants in Center classes, programs and from instructors.
- Maintain the number of senior program volunteer hours at 25,000.
- Provide an opportunity for senior day trips in cooperation with the City of Port Orange Adult Center.
- Increase partnerships with local nursing home facilities and assisted living facilities.
- Expand on Senior Financial Counseling Programs.
- Initiate a senior job fair to assist seniors in seeking employment opportunities.
- Increase evening facility rentals by 10%.
- Increase care giver services.
- Initiate more crime prevention and senior safety seminars.
- Maintain annual visits of 40,000 and service hours of 175,000.
- Provide services and programming opportunities to at least 10% of the senior population at the age of 50 years or older.
- Expand Senior Games to include Pickleball and Bocce Ball instruction and competition.
- Facility improvements to the Shuffleboard complex.

Performance Measures:

	Actual	Estimate	Projection	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Workload:					
Attendance/Participants:					
Resident Registrations	5,304	5,400	5,475	75	1.39%
Nonresident Registrations	1,438	1,500	1,550	50	3.33%
Volunteer Hours	40,311	40,500	41,500	1,000	2.47%
Special Events	n/a	3,000	3,500	500	16.67%
Programs/Classes	n/a	40,000	42,000	2,000	5.00%
Community Partners	n/a	25	30	5	20.00%
Efficiency/Effectiveness:				-	
Customer Satisfaction %	95	95	95	-	0.00%

SENIOR CENTER

Accomplishments:

- Provided volunteer opportunities for seniors to keep them active and vital in the community.
- Hosted a Volunteer Recognition Program honoring 100+ volunteers that contributed over 40,311 hours at an estimated savings of \$257,990.
- Offered educational programs including: creative writing, languages, art, and computers.
- Offered various health and fitness programs for seniors including yoga, tai chi, exercise and pilates.
- Established a monthly art gallery display showcasing various senior artists.
- Completed several facility improvements including new roof, exterior painting, new patio furnishings, new gates for alleyway, new patio railings.
- Established several community partnerships to help with National Senior Health and Fitness Day, Senior Games, Veteran's Day and shuffleboard competitions.
- Coordinated with the Senior Games Board to offer local competitions and state qualifying opportunities to senior athletes.
- Hosted the February Volusia County Parks and Recreation Directors Luncheon.

COMMUNITY EVENTS

Goals:

- Receive a 90% “satisfactory or better” rating for services and support provided to various agencies that sponsor events.
- Coordinate and/or direct sixty-three (63) community events during the fiscal year.
- Increase sponsorship of primary events by 10%
- Increase volunteer participation by 10%
- Identify funding options for events
- Redesign Holiday Events
- Develop partnerships with Motor Racing Heritage Association, Historical Trust, Main Street Association, and OMAM to conduct downtown activities.

Special Populations-

- Receive a 90% “satisfactory or better” rating for services and support provided through special needs programs and events.
- Increase sponsorships by 10%.
- Increase volunteers by 10%
- Expansion of community partnerships by 10%
- Increase programs for special populations by adding at least three additional programs and two events.
- Expansion of Camp T. Rec to include additional programs for the Winter Holiday and Spring Break weeks.

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Community Events					
Workload:					
Events	40	38	42	4	10.53%
Non-annual events	20	25	28	3	12.00%
Total Service Hours - Events	86,622	50,000	57,000	7,000	14.00%
Efficiency/Effectiveness:					
Customer Satisfaction % - Events	95%	95%	95%	-	0.00%
Special Populations					
Workload:					
Special Needs Division Programs/Events	27	27	29	2	7.41%
Special Needs Division Community Partners	32	25	27	2	8.00%
Special Needs Department Service Hours	7,978	10,000	12,000	2,000	20.00%
Efficiency/Effectiveness:					
Customer Satisfaction % - Special Needs Programs/Events	96%	96%	97%	0	1.04%

COMMUNITY EVENTS

Accomplishments:

- Community Events hosted the Birthplace of Speed celebration in 2006 with the assistance of the Stanley Museum, The Motor Racing Heritage Association and various sponsors. The two days of festivities included the dedication of a historic memorial at The Birthplace of Speed Park in Ormond Beach, and a public reception at The Casements the evening before with all the cars on display and an historic beach run with over 60 Steamers.
- The city-owned replica of the 1906 Stanley Rocket Racer won the “Race Torations Award” for the best re-creation at the March 12 Amelia Island Concours d’Elegance classic car show. In addition to showcasing the City of Ormond Beach.
- Community Events is dedicated to the enrichment of the arts. Partnering with the Ormond Memorial Art Museum, the Art in the Park event has evolved into a premier event for our exhibitors, sponsors and attendees.
- A partnership with the Memorial Day Remembrance Committee, and the expanded support of local civic organizations and sponsors, provided the community with a memorable ceremony at City Hall to honor our fallen heroes.
- The Independence Day Celebration expanded venues to include a new Kids Patriotic Park in recognition of National Parks and Recreation Month. The operations of the event included decorations, vendors, entertainment and fireworks.
- This year, the Leisure Services Department received the Chamber of Commerce, President’s Cup trophy for the float design in the annual Home for the Holidays Parade. The event continues to grow in popularity among the community, sponsors and participants.
- Non-Annual events increased by 11%.
- Community recognition and improvements projects for ground breaking and dedications included:
 - Nova ball field 1 and 4 dedications/demolitions
 - Central Park Trails dedication
 - Nova Paving ground breaking
 - Fire Station 92 ground breaking
 - Officer Grim road dedication
 - River Bend picnic areas

COMMUNITY EVENTS

Accomplishments:

Special Population-

- Creator of CoMotion Performance Project, a theater/dance/movement program.
- Interlocal Agreement and Resolution with the cities of Daytona Beach and Port Orange.
- Creation of Challenger Soccer.
- Teacher Duty Days program development.
- Participated in the Florida Recreation and Park Association Central Region Membership Chair position resulting in increased involvement with the Association and the Therapeutic Recreation Inclusion Section.
- Increased community partnerships with Easter Seals, Special Populations Activity and Recreation Council, Volusia County Schools ESE and Multi VE programs and staff, Volusia County Schools Youth Motivators Program, Volusia/Flagler Community Transition Team, Daytona Beach Community College, United Cerebral Palsy of East Central Florida, the Division of Vocational Rehabilitation, United Way and First Step Therapeutics.
- Community Events continued the commitment of reclaiming Ormond Beach's Heritage as the Birthplace of Speed. In 2004 with the assistance of the volunteer committee, successfully reenacted a historic running of the 1904 Grey Wolf on the hard packed sands of Ormond Beach.
- One Hometown News article and three Daytona Beach News-journal articles aided in publicity and resulted in increased awareness of special needs programs.
- Implementation of Camp T. Rec, a summer camp for children with special needs.

LEISURE SERVICES ADMINISTRATION

Goals:

- Assure through program evaluations that more than 90% of the participants receive the desired program benefits throughout the Department.
- Achieve all City Commission goals for Leisure Services for FY 2006-07 by the end of the fiscal year.
- Review fees and charges for programs, classes which have remained the same since 2002 and review facility rental fees and charges which have remained the same since 1995.
- Implementation of the “It Starts in Parks”, FRPA Program.

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Workload:					
Total # Visits for Department	745,667	600,000	600,000	-	0.00%
Service Hours	1,956,336	2,000,000	2,000,000	-	0.00%
Efficiency/Effectiveness:					
Achieve City Commission Goals	100%	100%	100%	-	0.00%
Customer Service Survey %	96%	80%	80%	-	0.00%

Accomplishments:

- Volusia County Echo Grant funding was again achieved for Central Park. This grant was in the amount of \$300,000.00.
- The volunteer Eco-Explorer Program continues whereby hundreds of volunteer hours are used for the improvement of Central Park.
- Finished the plan, design and construction of Nova Field #4.
- Finished the plan, design and construction of a new concession/restroom building for the Nova east field.
- Nova Community Center infrastructure improvement project began which includes stormwater facilities, streetlights in parking area, paving of access road and parking lot, landscaping, irrigation, and sod.
- Several Senior Center facility improvements including new roof, exterior painting, new patio furnishings, new gates for alleyway, new patio railings were completed.
- 2006 Birthplace of Speed Celebration was a great success.
- Storm-damaged shade structures at the Ormond Beach Sports Complex were replaced.
- Continued Central Park improvements and continued to work with the Sports Authority to enhance the amenities at the Ormond Beach Sports Complex.
- Redesign of the leisure guide for improved customer awareness of opportunities.

GYMNASTICS

Goals:

- Hold two local gymnastics meets with an anti-tobacco, anti-drug and anti-alcohol theme in conjunction with the City's Youth At Risk Programs.
- Maintain annual visits at 16,000 and total clients served at 580.
- Continue to obtain a 90% or higher on Customer Satisfaction Survey.
- Promote lifetime health activities.
- Staff to attend at least two AAU or USGA coaching clinics per year.
- Try to reduce the use of contractual instructors by using the part time staff.
- Partner with the Special Needs Coordinator to introduce Gymnastics to children with special needs.

Performance Measures:

	Actual	Estimate	Projection	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Workload:					
Total Vists	12,416	13,000	13,000	-	0.00%
Participants in State Competition	17	20	20	-	0.00%
Host Gymnastic Meets	1	2	2	-	0.00%
Efficiency/Effectiveness:					
Customer Satisfaction %	95%	90%	90%	-	0.00%

Accomplishments:

- Reduced the number of children placed on a waiting list by 60% by adding new classes.
- Increased the number of students attending the AAU or USGA State Meet from 15 to 25 students.
- Level 2 Team took 3rd Place at State meet.

RACQUET SPORTS

Goals:

- Achieve a composite rating of 90% satisfactory or better from respondents to a customer service evaluation.
- Teach approximately 1,500 tennis lessons. (Individuals x # lessons). This is obtainable with an assistant only.
- Maintain total visits at 16,000 and clients served at 1,500.
- Continue to look for an assistant professional that will help with numbers on all programs.
- Promote tennis as a lifetime health activity.
- Plan and develop a class in proper use of the newly installed hitting wall, focusing on children ages 7 – 11.
- Replace clamps on fence.
- Partner with Senior Games to add pickleball as a state qualifying activity.

Performance Measures:

	Actual	Estimate	Projection	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Workload:					
Lessons	2,598	1,500	1,700	200	13.33%
Clients	1,214	1,450	1,500	50	3.45%
Annual Passes	146	135	140	5	3.70%
Total Visits	15,838	16,000	16,000	-	0.00%
Efficiency/Effectiveness:					
Customer Satisfaction %	95%	90%	90%	-	0.00%

Accomplishments:

- Developed a new adult designated age division USTA tournament in June.
- New landscaping has increased the beauty and overall feel at the Tennis Center.
- Practice hitting wall installed.

CITY SPONSORED SPORTS

Goals:

- Achieve a customer service rating of higher than 90%.
- Continue to hold summer youth sports camps for children in baseball, soccer, and softball, golf and volleyball.
- Schedule approximately 3500 games covering City Sports and Parent Run sports.
- Hold a special officiating clinic focusing more on the “hands on training” and covering how to handle unruly parents and coaches.
- Promote lifetime health activities as well as prevention and/or elimination of obesity.
- Utilize the new NYSCA online program to increase our certified coaches.
- Develop an adult kickball league for the winter season.

Performance Measures:

	Actual	Estimate	Projection	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Workload:					
City Sponsored Sports Participants	28,117	31,000	33,000	2,000	6.45%
City Sponsored Sports Spectators	37,800	39,500	42,800	3,300	8.35%
Contractual User Groups Participants	130,610	133,000	135,000	2,000	1.50%
Contractual User Groups Spectators	140,595	145,000	146,000	1,000	0.69%
Efficiency/Effectiveness:					
Customer Satisfaction	95%	90%	90%	-	0.00%

Accomplishments:

- Continued to reduce the cost of electricity for utilizing overhead field lights at the Ormond Beach Sports Complex
- Continue the Ball Field Advertising Banner program.
- Increased the number of registrations in Youth Coed Volleyball from 40 to 50 participants.
- Increased the number of Adult Coed softball teams from 8 to 12 teams.

NOVA COMMUNITY CENTER

Goals:

- Continue to achieve a customer service rating of 90% satisfactory or better.
- Continue to offer anti-drug and anti-tobacco programs with the desired outcome of obtaining 200 pledge cards from children stating they will not get involved in negative type behaviors.
- Coordinate with the police department to hold (2) skateboard court blitz in which skateboarders and bikers are reminded of the rules, procedures and safety. Involve local businesses in efforts.
- Promote lifetime health activities as well as prevention and/or elimination of obesity. One possible way would be to work towards an annual children's health expo.
- Continue to work with the Police Department in hosting the annual National Night Out event in August of each year.

Performance Measures:

	Actual	Estimate	Projection	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Workload:					
Clients	2,984	2,200	2,300	100	4.55%
Service Hours (inside only)	177,564	117,500	118,000	500	0.43%
Youth at Risk Pledge Cards	215	200	200	-	0.00%
Efficiency/Effectiveness:					
Customer Satisfaction %	98%	90%	90%	-	0.00%

Accomplishments:

- Coordinated one community wide skateboarding safety clinic with the Ormond Beach Police Department.
- Coordinated with the Ormond Beach Police Department in hosting the annual National Night Out event for the first time at Nova.
- Increased attendance in the fitness room for ages 18 and up by 20%.
- Increased the number of Friday night Dances for middle school students ages 11 thru 14.
- Increased our enrollment in summer camp from 185 to 200.

SOUTH ORMOND NEIGHBORHOOD CENTER

Goals:

- Achieve a higher than 90% rating from the Customer Satisfaction Survey.
- Continue to offer Youth At Risk Programs, anti-drug, anti-tobacco and educational programs in the After School Program with the desired outcome of having 300 children sign a pledge not to get involved in negative behavior type activities.
- Obtain a total of 117,500 annual service hours and 1300 clients.
- Promote lifetime health activities as well as prevention and/or elimination of obesity.
- Hold four (4) Neighborhood Festivals.
- Hold two (2) Intergenerational Events.
- Hold one (1) Health Fair.

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Workload:					
Clients	1,226	1,400	1,500	100	7.14%
Service Hours	121,776	114,000	115,000	1,000	0.88%
Youth at Risk Pledge Cards	300	300	300	-	0.00%
Efficiency/Effectiveness:					
Customer Satisfaction %	90%	90%	90%	-	0.00%

Accomplishments:

- Continued the SONC Computer & Learning Center, using FCAT Teaching Software for children 3rd grade and up to prepare for upcoming testing. This would provide the opportunity to keep practicing for the test and build the necessary confidence and less stress when taking the exam.
- Continued a Rhythm Step dance class for children ages 6 to 17 years of age. This program would improve hand and eye coordination, increase balance, build endurance, self-esteem, discipline, and self-confidence.
- Continuing the partnerships with BCC, DBCC, NAACP, Kiwanis Club, and Ormond Beach Chamber of Commerce to improve the quality of life for each child.
- Continue the partnership with the Ormond Beach PAL in providing Arts & Crafts Programs and additional funding to promote health life styles programs.
- Expanded South Ormond Sports Club program to three girls teams and four boys teams.
- Recruited more volunteers for community projects.
- Became more involved with area pastors on community events and concerns.

ATHLETIC FIELDS MAINTENANCE

Goals:

- Achieve a customer satisfaction rating of “satisfactory or better” from 90% of surveyed participants regarding facility maintenance.
- Routine 6 month inspection, replacement or repair of all irrigation heads and record results.
- Maintain turf PH range 6.0 – 6.5 within University of Florida’s turf soil standards.
- Develop average 3” of good root growth.
- Continue annual roto-tilling of clay infields at Nova Community Park fields and Ormond Beach Sports Complex.

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Workload:					
Field Prep. For League Games	1,473	1,300	1,600	300	23.08%
Service Hours	709,204	775,000	775,000	-	0.00%
Maintain turf PH within 90% of U of F guidelines 6-6.5 PH	6.5	6.4	6.4	-	0.00%
Efficiency/Effectiveness:					
Customer satisfaction survey-Nova	100%	90%	90%	-	0.00%
Customer satisfaction survey-OBSC	100%	90%	90%	-	0.00%

Accomplishments:

- Nova Field 4 Renovation included the addition of field dirt and clay prior to Laser Grading for proper grade for drainage; Diamond Pro which is a protective moisture barrier was applied prior to the installation of Bermuda 419 sod. The renovation allows for longer periods of playing time and less down time required for field drainage. New dugouts and lighting were installed and the maintenance staff built regulation foul poles for this field.
- Two additional staff members obtained certification and licensure from the State of Florida for Turf & Ornamental Spraying and one staff member received Hazards Material Operations/OSHA Level II training that was hosted by Verdicon, a subsidiary of United Agri-Products, Inc.
- Through community partnerships numerous bullpens were added at Nova Community Park and the Ormond Beach Sports Complex softball quad had its first ever batting cage installed.
- Play has drastically improved due to the extensive changes in the ways that infields are prepared for practices and/or games.

TABLE OF CONTENTS

SPECIAL REVENUE, DEBT SERVICE AND CAPITAL PROJECT FUNDS

	<u>Page#</u>
BUDGETARY AND STAFFING INFORMATION	
<u>Special Revenue Funds</u>	
Downtown Redevelopment Trust Fund	162
Stormwater Utility Drainage Fund	165
Municipal Airport Fund	166
Local Law Enforcement Trust Fund	169
Economic Development Fund	170
Federal Law Enforcement Trust Fund	171
Pension Contribution Pass Through	172
Recreational Facility Fee Fund	173
Grant Fund	174
Facilities Renewal and Replacement Fund	175
<u>Debt Service Funds</u>	
Financing Debt Fund	176
2002 General Obligation Bond Debt Service Fund	177
2003 General Obligation Bond Debt Service Fund	178
2004 Revenue Bond Fund	179
Debt Service Summary	180
<u>Capital Project Funds</u>	
Capital Improvements Fund	181
Equipment Renewal and Replacement Fund	182
Tax Increment Financing Construction Fund	183
Transportation Improvements Fund	184
Recreation Impact Fee Fund	185
Local Roads Impact Fee Fund	186
Stormwater Drainage Impact Fee Fund	187
2003 Fire Station #92 Construction Fund	188
2004 Fire Station #91 Construction Fund	189
DEPARTMENTAL GOALS, PERFORMANCE MEASURES AND ACCOMPLISHMENTS	
Stormwater Utility Drainage Fund	191
Municipal Airport Fund	192

DOWNTOWN REDEVELOPMENT TRUST FUND

Used to account for tax increment proceeds received by the City within a specific district authorized by state statute. These revenues are transferred to its Debt Service Fund in accordance with the 1994 Tax Increment Bond Resolution.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Intergovernmental Revenue	616,230	935,526	1,203,422	267,896	28.64%
Miscellaneous Revenue	10,785	1,500	1,500	-	0.00%
Transfers	214,961	402,575	550,086	147,511	36.64%
Use of Fund Balance	-	-	10,000	10,000	0.00%
Total	841,976	1,339,601	1,765,008	425,407	31.76%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	24,714	224,000	549,000	325,000	145.09%
Capital	-	-	-	-	0.00%
Contributions and Transfers	1,037,407	1,115,601	1,214,622	99,021	8.88%
Contingency	-	-	1,386	1,386	0.00%
Total	1,062,121	1,339,601	1,765,008	425,407	31.76%



STORMWATER DRAINAGE UTILITY FUND

Stormwater Maintenance is responsible for maintaining the drainage systems along City-maintained roads in an effort to reduce flooding and impacts to water quality of receiving streams associated with stormwater runoff. The program responds to public concerns and needs by investigating and resolving complaints of localized flooding. Routine inspections of facilities are scheduled to ensure that all swales, ditches, drains, creeks, rivers, water retention areas and drainage structures are functioning as intended.

In accordance with a formal agreement with FDOT, the City also maintains drainage ways along US 1, SR 40, A1A and Nova Road. The operating costs associated with maintenance on the State roads are offset with a payment of approximately \$40,000 from FDOT.

Maintenance operations are supported through a monthly stormwater utility fee of \$6.00 per "equivalent residential unit" which is charged to all residential and commercial units within the City limits of Ormond Beach. The balance of all revenue generated by the fee that is not applied to maintenance operations is dedicated to the ten-year stormwater improvements program approved in FY 96-97.

STORMWATER DRAINAGE UTILITY FUND

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Intergovernmental	64,569	1,000,000	940,000	(60,000)	-6.00%
Charges for Service	1,856,918	1,863,275	1,862,000	(1,275)	-0.07%
Miscellaneous	47,316	-	240,000	240,000	0.00%
Bond Proceeds	-	-	1,265,949	1,265,949	0.00%
Use of Fund Balance	-	940,585	100,000	(840,585)	0.00%
Total	1,968,803	3,803,860	4,407,949	604,089	15.88%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	378,018	405,639	429,078	23,439	5.78%
Operating	290,077	281,609	295,794	14,185	5.04%
Capital	2,234,254	2,100,585	3,065,000	964,415	45.91%
Contributions and Transfers	333,286	343,076	418,077	75,001	21.86%
Contingency	-	672,951	200,000	(472,951)	0.00%
Total	3,235,635	3,803,860	4,407,949	604,089	15.88%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Environmental System Mgr.	0.30	0.30	0.30	0.00	0.00%
Office Manager	0.00	0.50	0.50	0.00	0.00%
Office Assistant III	0.50	0.00	0.00	0.00	0.00%
System Mnt. Supervisor	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker IV	2.00	2.00	2.00	0.00	0.00%
Maintenance Worker III	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker II	4.00	4.00	4.00	0.00	0.00%
Total	8.80	8.80	8.80	0.00	0.00%

MUNICIPAL AIRPORT FUND

The Municipal Airport is located on 1,164 acres of land that was granted to the City in 1959 by the Federal Government. The Airport facility includes two (2) active runways and six (6) taxiways that are fully lighted. Aviation management and other flight support services are provided through private operations including two (2) full service Fixed Based Operators, an automated weather observation system and ten (10) specialty FBOs that include an aircraft paint shop, maintenance facilities, aircraft sales and flight instructors. In addition, there are two (2) non-precision instrument approaches and an FAA Vortac facility.

There are approximately 140 aircraft based at the airport including three (3) flight schools that are based at the airport and two (2) other flight schools that use the airport extensively for training. Total annual operations at the airport are estimated at 127,000.

MUNICIPAL AIRPORT FUND

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Intergovernmental	957,070	1,103,368	1,964,025	860,657	78.00%
Miscellaneous	126,791	132,273	165,213	32,940	24.90%
Transfers	300,741	81,671	72,620	(9,051)	-11.08%
Use of Fund Balance	-	584,346	36,200	(548,146)	-93.81%
Total	1,384,602	1,901,658	2,238,058	336,400	17.69%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	38,188	111,075	102,222	(8,853)	-7.97%
Operating	87,856	99,298	96,129	(3,169)	-3.19%
Capital	1,252,783	1,651,938	1,998,000	346,062	20.95%
Contributions and Transfers	89,541	39,347	41,707	2,360	6.00%
Total	1,468,368	1,901,658	2,238,058	336,400	17.69%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Airport Manager	0.00	1.00	1.00	0.00	0.00%
Support Services Director	0.25	0.00	0.00	0.00	0.00%
Administrative Assistant	0.25	0.25	0.25	0.00	0.00%
Total	0.50	1.25	1.25	0.00	0.00%

LOCAL LAW ENFORCEMENT TRUST FUND

This fund accounts for proceeds generated by confiscation activities of the Police Department. Expenditures are restricted for law enforcement purposes only.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Fines and Forfeits	22,792	-	-	-	0.00%
Miscellaneous	1,245	100	-	(100)	-100.00%
Use of Fund Balance	-	13,400	20,000	6,600	49.25%
Total	24,037	13,500	20,000	6,500	48.15%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	1,389	3,500	1,000	(2,500)	-71.43%
Capital	10,996	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	10,000	19,000	9,000	90.00%
Total	12,385	13,500	20,000	6,500	48.15%

ECONOMIC DEVELOPMENT FUND

This fund accounts for the City's proceeds of land sales and development costs associated with the City's airport business park.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Intergovernmental	-	-	-	-	0.00%
Miscellaneous	153,128	352,000	500,000	148,000	42.05%
Transfers	88,000	79,920	-	(79,920)	0.00%
Use of Fund Balance	-	-	-	-	0.00%
Total	241,128	431,920	500,000	68,080	15.76%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	26,075	127,120	61,000	(66,120)	-52.01%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	304,800	439,000	134,200	0.00%
Total	26,075	431,920	500,000	68,080	15.76%

FEDERAL LAW ENFORCEMENT TRUST FUND

Used to account for proceeds generated by confiscation activities of the Police Department. Expenditures are restricted for law enforcement purposes only.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Intergovernmental	11,254	-	-	-	0.00%
Fines and Forfeits	72,563	-	20,000	20,000	0.00%
Miscellaneous	2,932	2,000	-	(2,000)	-100.00%
Use of Fund Balance	-	67,645	85,000	17,355	25.66%
Total	86,749	69,645	105,000	35,355	50.76%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	23,323	17,325	-	(17,325)	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	54,151	52,320	55,000	2,680	5.12%
Contingency	-	-	50,000	50,000	0.00%
Total	77,474	69,645	105,000	35,355	50.76%

PENSION CONTRIBUTION PASS THROUGH

Used to account for State contributions to the Police and Fire pension funds.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Intergovernmental	-	614,336	553,908	(60,428)	-9.84%
Miscellaneous	-	-	-	-	0.00%
Transfers	-	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
Total	-	614,336	553,908	(60,428)	0.00%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers- Police	-	204,178	243,562	39,384	19.29%
Contributions and Transfers- Fire	-	410,158	310,346	(99,812)	-24.34%
Total	-	614,336	553,908	(60,428)	-9.84%

RECREATIONAL FACILITY FEE FUND

This fund accounts for impact fees assessed against users of recreation and cultural facilities within the City. Use of these funds is limited to expansion of those facilities.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Miscellaneous (Impact Fees)	51,218	49,500	43,400	(6,100)	-12.32%
Use of Fund Balance	-	41,800	36,041	(5,759)	-13.78%
Total	51,218	91,300	79,441	(11,859)	-12.99%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	51,218	91,300	79,441	(11,859)	-12.99%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	-	-	0.00%
Total	51,218	91,300	79,441	(11,859)	-12.99%

GRANT FUND

This fund accounts for proceeds of federal and state financial assistance and related capital expenditures.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Intergovernmental	257,435	1,514,330	1,037,679	(476,651)	-31.48%
Miscellaneous	-	-	-	-	0.00%
Use of Fund Balance	-	57,376	170,000	112,624	0.00%
Total	257,435	1,571,706	1,207,679	(364,027)	-23.16%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	257,435	1,571,706	1,057,679	(514,027)	-32.71%
Contingency	-	-	150,000	150,000	0.00%
Total	257,435	1,571,706	1,207,679	(364,027)	-23.16%

FACILITIES RENEWAL AND REPLACEMENT

This fund accounts for dedicated tax revenues and corresponding facilities maintenance expenditures.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Property Taxes	-	500,001	600,537	100,536	20.11%
Transfers	-	25,000	-	(25,000)	0.00%
Use of Fund Balance	-	-	89,000	89,000	0.00%
Total	-	525,001	689,537	164,536	31.34%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	525,001	627,800	102,799	19.58%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	61,737	61,737	0.00%
Total	-	525,001	689,537	164,536	31.34%

FINANCING DEBT SERVICE FUND

This fund records principal and interest payments on various capital lease and notes payable obligations. Revenue sources include interest on investments and transfers from the General Fund.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Miscellaneous	775	-	-	-	0.00%
Transfers	236,008	124,879	195,780	70,901	56.78%
Use of Fund Balance	-	-	-	-	0.00%
Total	236,783	124,879	195,780	70,901	56.78%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	252,077	124,879	195,780	70,901	56.78%
Contributions and Transfers	-	-	-	-	0.00%
Total	252,077	124,879	195,780	70,901	56.78%

2002 GENERAL OBLIGATION DEBT SERVICE FUND

This fund records principal and interest payments on Series 2002 General Obligation Bonds. Revenues include ad valorem property taxes and interest on investments.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Property Taxes	1,395,588	1,412,568	1,379,306	(33,262)	-2.35%
Miscellaneous	1,228	-	-	-	0.00%
Use of Fund Balance	-	30,000	70,629	40,629	135.43%
Total	1,396,816	1,442,568	1,449,935	7,367	0.51%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	1,444,735	1,442,568	1,448,148	5,580	0.39%
Contingency	-	-	1,787	1,787	0.00%
Total	1,444,735	1,442,568	1,449,935	7,367	0.51%

2003 GENERAL OBLIGATION DEBT SERVICE FUND

This fund records principal and interest payments on Series 2003 General Obligation Bonds. The proceeds of this debt issue were utilized to construction Fire Station #92. Revenues include ad valorem property taxes and interest on investments.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06	FY 2005-06
				to FY 2006-07	to FY 2006-07
Property Taxes	109,506	115,935	122,242	6,307	5.44%
Miscellaneous	86	-	-	-	0.00%
Transfer	-	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
Total	109,592	115,935	122,242	6,307	5.44%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06	FY 2005-06
				to FY 2006-07	to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	112,939	115,935	113,764	(2,171)	-1.87%
Contingency	-	-	8,478	8,478	0.00%
Total	112,939	115,935	122,242	6,307	5.44%

2004 REVENUE BONDS

This fund records principal and interest payments on Series 2004 Revenue Bonds. The proceeds of this bond issue were used to construct Fire Station #91.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Transfers	32,336	157,205	157,264	59	0.04%
Use of Fund Balance	-	-	-	-	0.00%
Total	32,336	157,205	157,264	59	0.04%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	32,333	157,205	157,264	59	0.04%
Contingency	-	-	-	-	0.00%
Total	32,333	157,205	157,264	59	0.04%

DEBT SERVICE SUMMARY

DEBT SERVICE REQUIREMENTS TO MATURITY

Fiscal Year Ending	2002 A & 2002 B General Obligation Refunding Bonds			2003 General Obligation Bonds Fire Station #92		
	Principal	Interest	Total	Principal	Interest	Total
2006	1,162	281	1,443	65	51	116
2007	1,212	236	1,448	65	49	114
2008	1,253	190	1,443	70	47	117
2009	1,118	140	1,258	70	44	114
2010	175	96	271	70	42	112
2011	185	88	273	75	40	115
2012	194	80	274	75	37	112
2013	202	72	274	80	35	115
2014	211	63	274	80	32	112
2015	220	53	273	85	29	114
2016	228	43	271	90	26	116
2017	237	33	270	90	23	113
2018	250	23	273	95	20	115
2019	263	12	275	95	17	112
2020				100	14	114
2021				105	11	116
2022				105	7	112
2023				110	4	114
2024						
Total	6,910	1,410	8,320	1,525	528	2,053

Fiscal Year Ending	2005 Revenue Bonds Fire Station #91			Total		
	Principal	Interest	Total	Principal	Interest	Total
2006	78	79	157	1,305	411	1,716
2007	81	76	157	1,358	361	1,719
2008	83	74	157	1,406	311	1,717
2009	87	70	157	1,275	254	1,529
2010	90	67	157	335	205	540
2011	93	64	157	353	192	545
2012	97	60	157	366	177	543
2013	101	56	157	383	163	546
2014	104	52	156	395	147	542
2015	108	49	157	413	131	544
2016	112	45	157	430	114	544
2017	117	40	157	444	96	540
2018	121	36	157	466	79	545
2019	126	31	157	484	60	544
2020	130	26	156	230	40	270
2021	135	22	157	240	33	273
2022	140	16	156	245	23	268
2023	146	11	157	256	15	271
2024	151	6	157	151	6	157
Total	2,100	880	2,980	10,535	2,818	13,353

CAPITAL IMPROVEMENT FUND

This fund is used to account for capital asset acquisitions and construction from general government resources and intergovernmental grants.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Property Taxes	407,976	465,603	559,222	93,619	20.11%
Intergovernmental	280,643	794,997	1,952,396	1,157,399	145.59%
Miscellaneous	30,525	2,500	10,000	7,500	300.00%
Transfers	1,300,000	825,000	1,344,000	519,000	62.91%
Use of Fund Balance		1,155,098	1,511,050	355,952	30.82%
Total	2,019,144	3,243,198	5,376,668	2,133,470	65.78%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	703,877	3,243,198	5,192,668	1,949,470	60.11%
Contributions and Transfers	100,000	-	-	-	0.00%
Contingency	-	-	184,000	184,000	0.00%
Total	803,877	3,243,198	5,376,668	2,133,470	65.78%

EQUIPMENT RENEWAL AND REPLACEMENT FUND

This fund accounts for replacement of existing capital assets provided by general government resources.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Intergovernmental	99,814	-	-	-	0.00%
Miscellaneous	36,823	65,000	20,000	(45,000)	-69.23%
Transfers	405,246	440,873	606,820	165,947	37.64%
Lease Financing	-	550,000	350,000	(200,000)	0.00%
Use of Fund Balance		210,125	47,000	(163,125)	0.00%
Total	541,883	1,265,998	1,023,820	(242,178)	-19.13%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	107,056	1,240,125	838,000	(402,125)	-32.43%
Contributions and Transfers	135,659	-	-	-	0.00%
Contingency	-	25,873	185,820	159,947	0.00%
Total	242,715	1,265,998	1,023,820	(242,178)	-19.13%

TAX INCREMENT FINANCING CONSTRUCTION FUND

This fund accounts for capital expenditures of various improvements within a special district within the City.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Miscellaneous	110,927	-	-	-	0.00%
Transfers	977,407	940,000	210,361	(729,639)	-77.62%
Use of Fund Balance	-	-	679,639	679,639	0.00%
Total	1,088,334	940,000	890,000	(50,000)	-5.32%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personnel Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	300,539	940,000	890,000	(50,000)	-5.32%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	-	-	0.00%
Total	300,539	940,000	890,000	(50,000)	-5.32%

TRANSPORTATION IMPROVEMENTS FUND

This fund is used to account for transportation related capital infrastructure acquisition and construction from general government resources.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Property Taxes	676,907	778,935	933,565	154,630	19.85%
Other Taxes	1,203,637	1,249,756	1,290,000	40,244	3.22%
Intergovernmental/Misc.	132,985	302,000	495,000	193,000	63.91%
Transfers	-	36,000	440,000	404,000	0.00%
Use of Fund Balance	-	1,634,536	1,477,000	(157,536)	-9.64%
Total	2,013,529	4,001,227	4,635,565	634,338	15.85%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	2,006,678	3,461,227	4,095,565	634,338	18.33%
Contributions and Transfers	1,190,000	540,000	540,000	-	0.00%
Contingency	-	-	-	-	0.00%
Total	3,196,678	4,001,227	4,635,565	634,338	15.85%

RECREATION IMPACT FEE FUND

This fund accounts for impact fees assessed and collected against new construction activities. Use of funds is restricted for expansion of existing recreational facilities or construction of new recreational facilities.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Miscellaneous (Impact Fees)	543,480	405,000	150,000	(255,000)	-62.96%
Use of Fund Balance	-	1,223,500	1,950,000	726,500	59.38%
Total	543,480	1,628,500	2,100,000	471,500	28.95%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	80,366	1,093,500	1,550,000	456,500	41.75%
Contributions and Transfers	210,000	535,000	450,000	(85,000)	-15.89%
Contingency	-	-	100,000	100,000	0.00%
Total	290,366	1,628,500	2,100,000	471,500	28.95%

LOCAL ROADS IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion of existing local roadway links or construction of new local roadways.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Miscellaneous (Impact Fees)	152,405	82,000	75,000	(7,000)	-8.54%
Use of Fund Balance	-	160,000	440,000	280,000	0.00%
Total	152,405	242,000	515,000	273,000	112.81%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	348,861	160,000	-	(160,000)	0.00%
Contributions and Transfers	-	-	440,000	440,000	0.00%
Contingency	-	82,000	75,000	(7,000)	-8.54%
Total	348,861	242,000	515,000	273,000	112.81%

STORMWATER DRAINAGE IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion of existing stormwater management facilities or construction of new stormwater management facilities.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Miscellaneous (Impact Fees)	48,016	47,000	-	(47,000)	-100.00%
Use of Fund Balance	-	100,000	-	(100,000)	0.00%
Total	48,016	147,000	-	(147,000)	-100.00%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	100,000	-	(100,000)	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	47,000	-	(47,000)	-100.00%
Total	-	147,000	-	(147,000)	-100.00%

2003 FIRE STATION #92 CONSTRUCTION FUND

This fund is used to account for the construction of Fire Station #92.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Miscellaneous	10,500	5,000	-	(5,000)	-100.00%
Use of Fund Balance	-	825,000	200,000	(625,000)	0.00%
Total	10,500	830,000	200,000	(630,000)	-75.90%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	823,783	825,000	-	(825,000)	0.00%
Contributions and Transfers	-	-	200,000	200,000	0.00%
Contingency	-	5,000	-	(5,000)	0.00%
Total	823,783	830,000	200,000	(630,000)	-75.90%

2004 FIRE STATION #91 CONSTRUCTION FUND

This fund is used to account for the construction of Fire Station #91.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Bond Proceeds	2,122,000	-	-	-	0.00%
Miscellaneous	-	10,000	-	(10,000)	0.00%
Transfers	-	18,500	-	(18,500)	0.00%
Use of Fund Balance	-	1,503,000	200,000	(1,303,000)	0.00%
Total	2,122,000	1,531,500	200,000	(1,331,500)	-86.94%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	665,300	1,531,500	200,000	(1,331,500)	-86.94%
Contributions and Transfers	-	-	-	-	0.00%
Total	665,300	1,531,500	200,000	(1,331,500)	-86.94%

DEPARTMENTAL GOALS, PERFORMANCE MEASURES AND ACCOMPLISHMENTS

STORMWATER DRAINAGE UTILITY FUND

Goals:

- Receive less than twelve (12) maintenance-related complaints annually.
- Perform 1625 catch basin inspections annually.
- Perform 125 outfall inspections annually.
- Maintain 8.8 million square feet (sf.) of ditches within the City and 3.66 million sf. in the FDOT contract area.
- Clean a minimum of 62,000 linear feet of storm sewer annually.

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Workload:					
Linear Ft. of lines cleaned (City)	45,789	52,343	62,000	9,657	18.45%
Linear Ft. of lines cleaned (FDOT)	9,222	10,121	3,482	(6,639)	-65.60%
Sq footage of ditch maintenance (City)	2,351,602	5,828,519	8,863,850	3,035,331	52.08%
Sq footage of ditch maintenance (FDOT)	14,069,578	20,166,945	23,582,042	3,415,097	16.93%
Pump station inspections	482	279	450	171	61.29%
Outfall inspections	201	119	125	6	5.04%
Catch basin inspections	1,605	1,559	1,625	66	4.23%
Miles of street sweeping	5,276	4,586	5,450	864	18.84%
Efficiency/Effectiveness:					
Street Sweeper Uptime	92	100	98	(2)	-2.00%
Maintenance Related Inquiries	181	182	246	64	35.16%

Accomplishments:

- Received less than 12 maintenance related complaints during FY 05-06.
- Performed more than 1625 catch basin inspections in FY 05-06.
- Performed more than 125 outfall inspections in FY 05-06.
- Maintained more than 8.8 million sq. ft. of ditches and 3.66 million sq. ft. of ditches within the FDOT MOA in FY 05-06.
- Completed 4 FY 05-06 with an efficiency rating exceeding 95%.

MUNICIPAL AIRPORT FUND

Goals:

- Secure all FDOT and FAA grants necessary to complete capital improvement projects.
- Initiate construction of infrastructure to increase leaseable land.
- Construct safety improvements within the airport that will serve to separate aircraft and automobile traffic and respond to the increase in aircraft operations coupled with the variety of aircraft that require the construction of a control tower.
- Replace electrical equipment and lighting that has reached its life expectancy and has become obsolete and difficult to repair.
- Provide access to the portion of the AirPark previously designated for the US Airship project so that lots can be marketed and leased.



Accomplishments:

- A substantial investment in improvements totaling approximately \$10 million over the five-year period is scheduled. Of this amount, \$9 million or almost 90% of all funding would be derived from Federal and State grants. The matching funds are available in the form of restricted fund balance set aside in prior years in the General Fund and net income in the Airport Fund.



TABLE OF CONTENTS

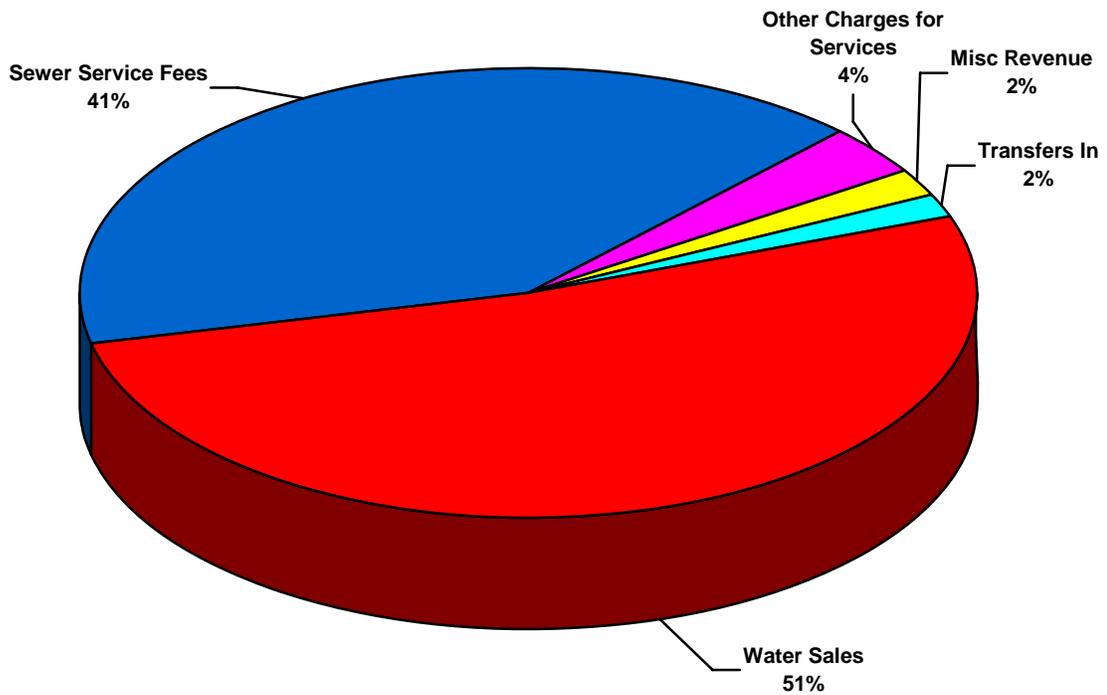
ENTERPRISE AND INTERNAL SERVICE FUNDS

	<u>Page#</u>
<u>BUDGETARY AND STAFFING INFORMATION</u>	
<u>Enterprise Funds</u>	
Water and Wastewater Operations Fund:	
Fund Summary	195
Utility Billing and Customer Service	197
Water Production	199
Wastewater Treatment	201
Water Distribution	203
Water Collection and Reuse Distribution	205
Transfers	207
Water and Wastewater Vehicle Replacement Fund	208
Water and Wastewater Renewal and Replacement Fund	209
2000 Water and Sewer Sinking Fund	210
2004 Water and Sewer Refunding Bond Fund	211
2006 Water Bond Fund	212
Water Expansion Projects 2007 Bond Fund	213
Debt Service Summary	215
West Ormond Reuse Impact Fee Fund	217
Water System Impact Fee Fund	218
Wastewater System Impact Fee Fund	219
Water Treatment Plant Construction Fund	220
Water Expansion Project Construction Fund	221
Solid Waste Fund:	
Fund Summary	223
Collection and Disposal	224
Recycling	227
Transfers	229
<u>Internal Service Funds</u>	
Workers Compensation Fund	231
General Liability Fund	232
 <u>DEPARTMENTAL GOALS, PERFORMANCE MEASURES</u>	
<u>AND ACCOMPLISHMENT</u>	
Water and Wastewater Operations Fund:	
Utility Billing and Customer Service	234
Water Production	235
Wastewater Treatment	236
Water Distribution	237
Water Collection and Reuse Distribution	238
Solid Waste Fund:	239

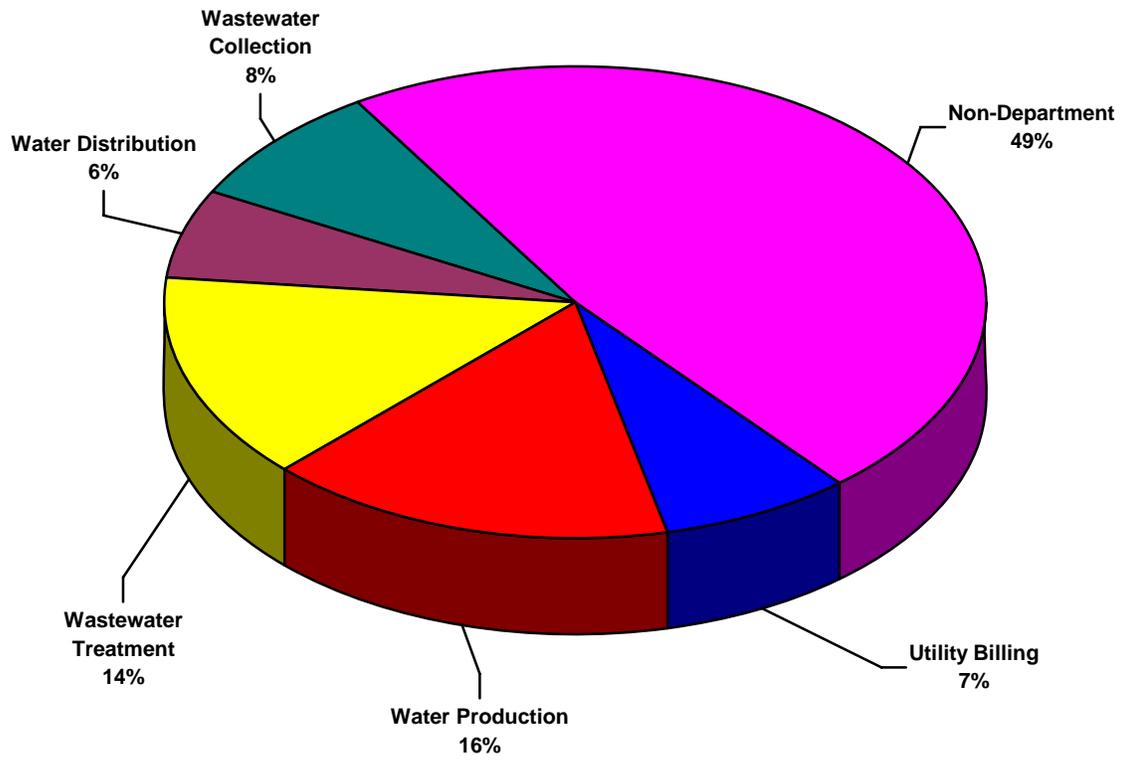
WATER & WASTEWATER FUND SUMMARY

	Actual	Budget	Budget	Change	% Change
Description	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Revenues					
Water Sales	6,196,225	7,311,309	8,056,000	744,691	10.19%
Sewer Service Fees	5,153,598	5,923,802	6,360,000	436,198	7.36%
Other Charges for Services	885,150	1,010,500	589,973	(420,527)	-41.62%
Misc Revenue	198,904	143,000	305,000	162,000	113.29%
Transfers In	218,620	225,079	238,084	13,005	5.78%
Use of Retained Earnings		-	-	-	0.00%
Total Net Revenues	12,652,497	14,613,690	15,549,057	935,367	6.40%
Expenditures					
Utility Billing	1,091,147	1,104,054	1,163,618	59,564	5.40%
Water Production	1,781,667	2,156,188	2,500,297	344,109	15.96%
Wastewater Treatment	1,903,135	2,218,266	2,224,080	5,814	0.26%
Water Distribution	913,812	934,510	939,573	5,063	0.54%
Wastewater Collection	1,178,408	1,398,723	1,312,717	(86,006)	-6.15%
Non-Departmental	5,881,545	6,801,949	7,408,772	606,823	8.92%
Total Net Expenditures	12,749,714	14,613,690	15,549,057	935,367	6.40%

WATER & WASTEWATER FUND REVENUES



WATER & WASTEWATER FUND EXPENDITURES



UTILITY BILLING AND CUSTOMER SERVICE

Utility Billing and Customer Service administers the City's utility billing system, which includes meter reading, billing and collection, and customer service support. This program produces approximately 263,000 bills annually for water and wastewater service, stormwater utility, solid waste collection and recycling and performs approximately 256,000 meter readings per year.

UTILITY BILLING AND CUSTOMER SERVICE

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Water & Wastewater	1,091,147	1,104,054	1,163,618	59,564	5.40%
Total	1,091,147	1,104,054	1,163,618	59,564	5.40%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	531,576	589,252	622,061	32,809	5.57%
Operating	559,571	514,802	541,557	26,755	5.20%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	1,091,147	1,104,054	1,163,618	59,564	5.40%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
Finance Director	0.10	0.10	0.00	-0.10	-100.00%
Accounting Manager *	0.50	0.50	0.50	0.00	0.00%
Accounting Clerk II	2.00	2.00	2.00	0.00	0.00%
Accounting Technician	1.00	1.00	1.00	0.00	0.00%
Senior Accountant	1.00	1.00	1.00	0.00	0.00%
Customer Service Supervisor *	0.50	0.50	0.50	0.00	0.00%
Meter Reader Supervisor	1.00	1.00	1.00	0.00	0.00%
Meter Reader	5.00	5.00	5.00	0.00	0.00%
Part-time Positions:					
Accounting Technician	0.50	0.50	0.50	0.00	0.00%
Account Clerk II	0.25	0.25	0.25	0.00	0.00%
Total	11.85	11.85	11.75	-0.10	-0.84%
* Indicates primary department					

WATER PRODUCTION

The Water Production program is responsible for the operation and maintenance of all equipment associated with the City's eight (8) million gallon per day (MGD) lime softening water treatment plant. It also operates and maintains 30 wells, two elevated storage tanks, 2 ground storage tanks and five booster pumping stations.

The program also maintains the water system in conformance with the requirements of the Safe Drinking Water Act, the regulations of the Florida Department of Environmental Protection and the Consumptive Use Permit issued by the St. Johns River Water Management District.

WATER PRODUCTION

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Water & Wastewater	1,781,667	2,156,188	2,500,297	344,109	15.96%
Total	1,781,667	2,156,188	2,500,297	344,109	15.96%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	679,725	746,080	1,099,048	352,968	47.31%
Operating	1,090,242	1,410,108	1,401,249	(8,859)	-0.63%
Capital	11,700	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	1,781,667	2,156,188	2,500,297	344,109	15.96%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
PW Director/City Engineer	0.05	0.05	0.05	0.00	0.00%
Utilities Manager *	0.25	0.25	0.25	0.00	0.00%
Utilities Engineering Manager	0.00	0.00	1.00	1.00	0.00%
Office Assistant III	0.25	0.25	0.25	0.00	0.00%
Office Assistant II	1.00	1.00	1.00	0.00	0.00%
Chief Treatment Plant Oper. "A"	1.00	1.00	1.00	0.00	0.00%
Supervisor of Equipment Mnt.	1.00	1.00	1.00	0.00	0.00%
Utility Mnt. Foremen	1.00	1.00	1.00	0.00	0.00%
Lead WTP Operator	0.00	0.00	1.00	1.00	0.00%
Treatment Plant Operator	6.00	6.00	6.00	0.00	0.00%
Plant/Pump Mechanic	2.00	2.00	2.00	0.00	0.00%
Utility Electrician *	0.25	0.25	0.25	0.00	0.00%
Water Quality Control Tech	1.00	1.00	1.00	0.00	0.00%
Sludge Hauling Tech	0.00	0.00	1.00	1.00	0.00%
Part-time Positions:					
Treatment Plant Operator (1)	0.50	0.50	0.50	0.00	0.00%
Total	14.30	14.30	17.30	3.00	20.98%
* Indicates primary department					

WASTEWATER TREATMENT

Wastewater Treatment is responsible for the operation and maintenance of all equipment associated with 68 pumping stations, a six (6) million gallon per day (MGD) advanced wastewater treatment plant and two reclaimed water pumping stations. The program is responsible for operating the plant in conformance with the requirements of the Clean Water Act, the operating permit and NPDES (National Pollution Discharge Elimination System) permit issued by the Florida Department of Environmental Protection (DEP) and the Environmental Protection Agency (EPA).

WASTEWATER TREATMENT

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Water & Wastewater	1,903,135	2,218,266	2,224,080	5,814	0.26%
Total	1,903,135	2,218,266	2,224,080	5,814	0.26%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	820,091	915,981	853,553	(62,428)	-6.82%
Operating	1,064,688	1,302,285	1,370,527	68,242	5.24%
Capital	18,356	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	1,903,135	2,218,266	2,224,080	5,814	0.26%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
PW Director/City Engineer	0.05	0.05	0.05	0.00	0.00%
Utilities Manager	0.25	0.25	0.25	0.00	0.00%
Office Assistant III	0.25	0.25	0.25	0.00	0.00%
Utility Mnt. Foreman	1.00	1.00	1.00	0.00	0.00%
Plant/Pump Mechanic	1.00	1.00	1.00	0.00	0.00%
Treatment Plant Operator Trainee	2.00	2.00	2.00	0.00	0.00%
Chief Treatment Plant Operator	1.00	1.00	1.00	0.00	0.00%
Chief Laboratory Technician	1.00	0.00	0.00	0.00	0.00%
Lead Operator	1.00	1.00	1.00	0.00	0.00%
Treatment Plant Operator	5.00	5.00	5.00	0.00	0.00%
Utility Electrician	0.25	0.25	0.25	0.00	0.00%
Maintenance Worker IV	0.00	2.00	2.00	0.00	0.00%
Total	12.80	13.80	13.80	0.00	0.00%

WATER DISTRIBUTION

This program is responsible for distributing an average of 6.02 million gallons per day of water to more than 26,800 accounts and maintaining over 334 miles of water mains, valves and 1,750 fire hydrants.

In addition, this program is responsible for the installation of all new water meters, testing, calibration and/or replacement of existing water meters, enforcement of the water cross connection control program per City Ordinance and response to customer requests for assistance and any repairs necessary to maintain the system.

WATER DISTRIBUTION

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Water & Wastewater	913,812	934,510	939,573	5,063	0.54%
Total	913,812	934,510	939,573	5,063	0.54%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personnel Services	684,248	706,328	651,709	(54,619)	-7.73%
Operating	229,564	228,182	287,864	59,682	26.16%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	913,812	934,510	939,573	5,063	0.54%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
PW Director/City Engineer	0.05	0.05	0.05	0.00	0.00%
Utilities Manager	0.25	0.25	0.25	0.00	0.00%
Supervisor of Water Distribution	1.00	1.00	1.00	0.00	0.00%
Office Assistant III *	0.25	0.25	0.25	0.00	0.00%
Utility Mapping/Locate Tech. *	0.50	0.50	0.50	0.00	0.00%
System Maintenance Foreman	2.00	2.00	2.00	0.00	0.00%
Maintenance Worker II	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker III	2.00	2.00	2.00	0.00	0.00%
Maintenance Worker IV	5.00	5.00	5.00	0.00	0.00%
Utility Electrician	0.25	0.25	0.25	0.00	0.00%
Total	12.30	12.30	12.30	0.00	0.00%

* Indicates primary department

WASTEWATER COLLECTION AND REUSE DISTRIBUTION

This program is responsible for collecting an annual average of 4.82 million gallons per day of wastewater from approximately 14,861 accounts. The system utilizes approximately 175 miles of sanitary sewers, 50 miles of wastewater force mains, 67 pumping stations, 20 miles of low-pressure sewage piping, and 1,165 pre-treatment effluent pumps. (PEP tanks).

In addition approximately 1.66 MGD of reclaimed water are reused for irrigation on the Oceanside golf course, 955 residences on the Peninsula and parks and common areas. Approximately 545,150 gallons per day of groundwater are provided for approximately 824 residences in Breakaway Trails for landscape irrigation and fire protection and 325,000 gallons per day of groundwater are distributed to approximately 307 residences in Hunter's Ridge for landscape irrigation and fire protection.

WASTEWATER COLLECTION AND REUSE DISTRIBUTION

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Water & Wastewater	1,178,408	1,398,723	1,312,717	(86,006)	-6.15%
Total	1,178,408	1,398,723	1,312,717	(86,006)	-6.15%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	652,769	686,840	731,719	44,879	6.53%
Operating	401,055	504,883	580,998	76,115	15.08%
Capital	124,584	207,000	-	(207,000)	-100.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	1,178,408	1,398,723	1,312,717	(86,006)	-6.15%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Full-time Positions:					
PW Director/City Engineer	0.05	0.05	0.05	0.00	0.00%
Utilities Manager	0.25	0.25	0.25	0.00	0.00%
Office Assistant III	0.25	0.25	0.25	0.00	0.00%
Utility Mapping/Locate Tech	0.50	0.50	0.50	0.00	0.00%
Utilities Maintenance Foreman	0.00	0.00	1.00	1.00	0.00%
System Mnt. Foremen	2.00	2.00	2.00	0.00	0.00%
Supervisor of Collection/Reuse	1.00	1.00	1.00	0.00	0.00%
Plant/Pump Mechanic	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker II	3.00	3.00	3.00	0.00	0.00%
Maintenance Worker III	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker IV	2.00	2.00	2.00	0.00	0.00%
Utility Electrician	0.25	0.25	0.25	0.00	0.00%
Total	11.30	11.30	12.30	1.00	8.85%

WATER AND WASTEWATER TRANSFERS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Solid Waste	1,195,000	884,483	893,602	9,119	1.03%
Total	1,195,000	884,483	893,602	9,119	1.03%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Debt Service	-	-	33,602	33,602	0.00%
Contributions and Transfers	1,195,000	884,483	860,000	(24,483)	-2.77%
Total	1,195,000	884,483	893,602	9,119	1.03%

WATER AND WASTEWATER VEHICLE AND EQUIPMENT REPLACEMENT FUND

This fund accounts for replacement of existing vehicles and equipment for the benefit of Water and Wastewater.

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Miscellaneous	37,486	15,000	15,000	-	0.00%
Transfer	131,419	109,593	112,270	2,677	2.44%
Use of Fund Balance		348,000	148,730	(199,270)	0.00%
Total	168,905	472,593	276,000	(196,593)	-41.60%

Expenditures:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	199,680	461,000	276,000	(185,000)	-40.13%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	11,593	-	(11,593)	0.00%
Total	199,680	472,593	276,000	(196,593)	-41.60%

WATER AND WASTEWATER RENEWAL AND REPLACEMENT FUND

This fund accounts for replacement of existing capital assets for the benefit of Water and Wastewater.

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Intergovernmental	785	-	-	-	0.00%
Miscellaneous	190,817	70,000	397,000	327,000	467.14%
Transfers	1,170,000	1,510,935	1,650,000	139,065	9.20%
Use of Retained Earnings	-	2,598,408	1,293,748	(1,304,660)	-50.21%
Total	1,361,602	4,179,343	3,340,748	(838,595)	-20.07%

Expenditures:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	1,313,447	4,079,343	3,234,748	(844,595)	-20.70%
Contributions and Transfers	100,000	100,000	106,000	6,000	6.00%
Contingency	-	-	-	-	0.00%
Total	1,413,447	4,179,343	3,340,748	(838,595)	-20.07%

WATER AND SEWER SINKING 2000 REVENUE BONDS

Used to account for principal and interest payments resulting from the issue of revenue bonds.

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Transfer	2,707,849	2,715,530	2,713,755	(1,775)	-0.07%
Total	2,707,849	2,715,530	2,713,755	(1,775)	-0.07%

Expenditures:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	2,707,087	2,715,530	2,713,755	(1,775)	-0.07%
Contributions and Transfers	-	-	-	-	0.00%
Total	2,707,087	2,715,530	2,713,755	(1,775)	-0.07%

WATER AND SEWER REFUNDING 2004 BONDS

Used to account for principal and interest payments resulting from the issue of revenue bonds.

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Transfer	292,651	270,303	270,709	406	0.00%
Total	292,651	270,303	270,709	406	0.00%

Expenditures:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	268,632	270,303	270,709	406	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	268,632	270,303	270,709	406	0.00%

WATER IMPROVEMENTS SINKING 2006 BONDS

Used to account for principal and interest payments resulting from the issue of revenue bonds.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Transfer	-	455,000	332,830	(122,170)	0.00%
Total	-	455,000	332,830	(122,170)	0.00%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	-	455,000	332,830	(122,170)	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	-	455,000	332,830	(122,170)	0.00%

WATER EXPANSION PROJECTS 2007 BONDS

Used to account for principal and interest payments resulting from the issue of revenue bonds.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Transfer	-	-	138,000	138,000	0.00%
Total	-	-	138,000	138,000	0.00%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	-	-	138,000	138,000	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	-	-	138,000	138,000	0.00%



DEBT SERVICE SUMMARY

WATER AND SEWER REVENUE BONDS						
Fiscal Year Ending	Water & Sewer Refunding Revenue Bonds Series 2000			Water & Sewer Refunding Revenue Bonds Series 2004		
	Principal	Interest	Total	Principal	Interest	Total
2007	175	120	295	191	40	231
2008	180	111	291	194	73	267
2009	190	101	291	201	66	267
2010	200	91	291	208	60	268
2011	215	80	295	219	51	270
2012	225	68	293	225	43	268
2013	235	56	291	231	35	266
2014	250	43	293	242	27	269
2015	265	30	295	252	18	270
2016	280	15	295	261	10	271
2017	0	0	0	0	0	0
2018	0	0	0	0	0	0
2019	0	0	0	0	0	0
2020	0	0	0	0	0	0
2021	0	0	0	0	0	0
2022	0	0	0	0	0	0
2023	0	0	0	0	0	0
Total	2,215	715	2,930	2,224	423	2,647

WATER AND SEWER REVENUE BONDS						
Fiscal Year Ending	Water & Sewer Revenue Bonds Series 2006			Water & Sewer Total		
	Principal	Interest	Total	Principal	Interest	Total
2007	0	333	333	366	493	859
2008	0	333	333	374	517	891
2009	0	333	333	391	500	891
2010	0	333	333	408	484	892
2011	0	333	333	434	464	898
2012	0	333	333	450	444	894
2013	1,957	333	2,290	2,423	424	2,847
2014	2,033	254	2,287	2,525	324	2,849
2015	2,113	172	2,285	2,630	220	2,850
2016	2,197	88	2,285	2,738	113	2,851
2017	0	0	0	0	0	0
2018	0	0	0	0	0	0
2019	0	0	0	0	0	0
2020	0	0	0	0	0	0
2021	0	0	0	0	0	0
2022	0	0	0	0	0	0
2023	0	0	0	0	0	0
Total	8,300	2,845	11,145	12,739	3,983	16,722

WEST ORMOND REUSE IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of West Ormond irrigation facilities.

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Intergovernmental	34,842	15,000	-	(15,000)	0.00%
Miscellaneous (Impact Fees)	101,396	125,000	100,000	(25,000)	-20.00%
Use of Retained Earnings	-	969,204	65,000	(904,204)	-93.29%
Total	136,238	1,109,204	165,000	(944,204)	-85.12%

Expenditures:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	18,095	1,109,204	65,000	(1,044,204)	-94.14%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	100,000	100,000	0.00%
Total	18,095	1,109,204	165,000	(944,204)	-85.12%

WATER SYSTEM IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of water facilities.

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Intergovernmental	188,898	486,000	157,000	(329,000)	-67.70%
Miscellaneous (Impact Fees)	776,247	650,000	350,000	(300,000)	-46.15%
Interest Income	-	-	125,000	125,000	0.00%
Transfers	83,318	-	-	-	0.00%
Use of Retained Earnings	-	4,937,118	385,000	(4,552,118)	-92.20%
Total	1,048,463	6,073,118	1,017,000	(5,056,118)	-83.25%

Expenditures:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	480,222	570,000	464,000	(106,000)	-18.60%
Contributions and Transfers	386,250	5,503,118	53,000	(5,450,118)	-99.04%
Contingency	-	-	500,000	500,000	0.00%
Total	866,472	6,073,118	1,017,000	(5,056,118)	-83.25%

WASTEWATER SYSTEM IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of wastewater facilities.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Intergovernmental	135,392	638,000	1,478,000	840,000	131.66%
Miscellaneous	253,321	130,000	200,000	70,000	53.85%
Impact Fees	844,432	675,000	350,000	(325,000)	-48.15%
Use of Retained Earnings	-	4,497,000	5,344,500	847,500	18.85%
Total	1,233,145	5,940,000	7,372,500	1,432,500	24.12%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	839,777	5,565,000	7,046,000	1,481,000	26.61%
Contributions and Transfers	199,250	375,000	26,500	(348,500)	-92.93%
Contingency	-	-	300,000	300,000	0.00%
Total	1,039,027	5,940,000	7,372,500	1,432,500	24.12%

WATER TREATMENT PLANT CONSTRUCTION

This fund accounts for expenditures associated with the expansion of the water treatment plant.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Bond Issue	-	8,300,000	4,600,000	(3,700,000)	-44.58%
Transfer	-	3,535,000	-	(3,535,000)	-100.00%
Grants	-	3,050,000	3,050,000	-	0.00%
Miscellaneous	-	155,000	-	(155,000)	0.00%
Use of Fund Balance	-	-	5,035,000	5,035,000	0.00%
Total	-	15,040,000	12,685,000	(2,355,000)	-15.66%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	15,040,000	12,685,000	(2,355,000)	-15.66%
Contributions and Transfers	-	-	-	-	0.00%
Total	-	15,040,000	12,685,000	(2,355,000)	-15.66%

WATER EXPANSION PROJECTS CONSTRUCTION

This fund accounts for capital expenditures associated with water expansion projects.

Revenue and Expenditure Summaries:

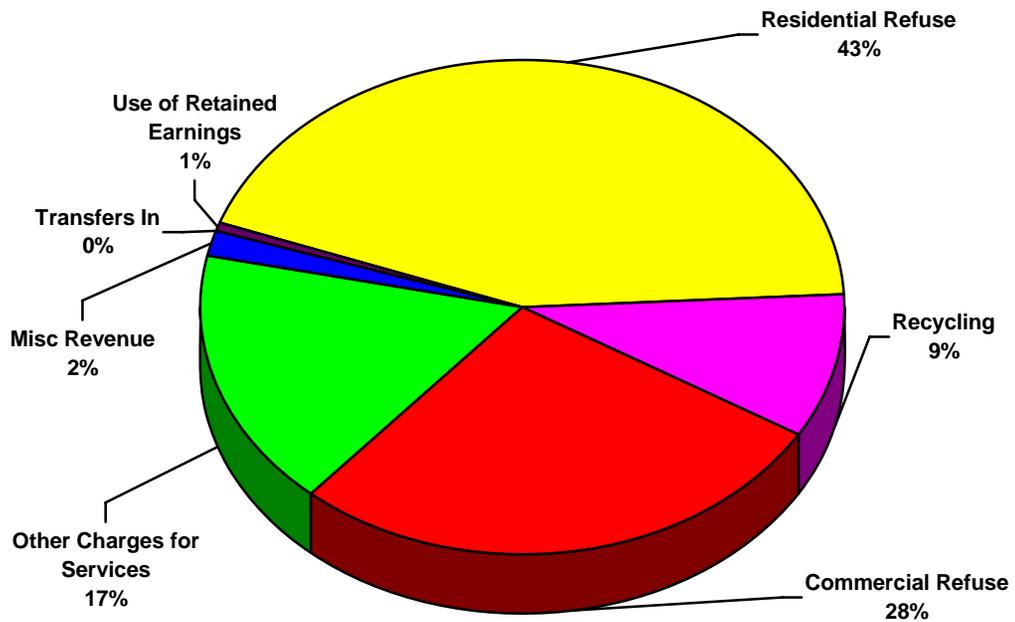
<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Bond Proceeds	-	-	2,000,000	2,000,000	0.00%
Total	-	-	2,000,000	2,000,000	0.00%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	2,000,000	2,000,000	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	-	-	2,000,000	2,000,000	0.00%



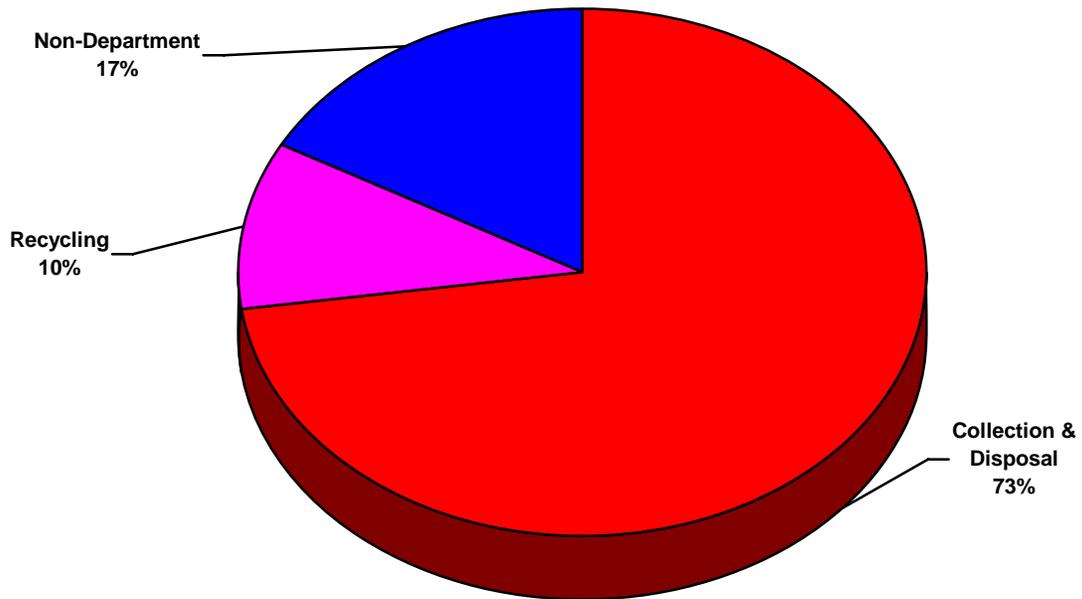
SOLID WASTE FUND SUMMARY

Description	Actual	Budget	Budget	Change	% Change
	FY 2004-05	FY 2005-06	FY 2006-07	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Revenues					
Residential Refuse	2,263,157	2,289,100	2,282,508	(6,592)	-0.29%
Recycling	490,592	498,000	494,700	(3,300)	-0.66%
Commercial Refuse	1,453,264	1,514,269	1,465,355	(48,914)	-3.23%
Other Charges for Services	921,157	901,915	882,000	(19,915)	-2.21%
Misc. Revenue	1,156,731	90,000	85,000	(5,000)	-5.56%
Transfers In	-	-	-	-	0.00%
Use of Retained Earnings	-	30,711	31,973	1,262	4.11%
Total Net Revenues	6,284,901	5,323,995	5,241,536	(82,459)	-1.55%
Expenditures					
Collection & Disposal	5,651,229	3,905,403	3,815,302	(90,101)	-2.31%
Recycling	519,305	534,109	532,632	(1,477)	-0.28%
Non-Departmental	1,195,000	884,483	893,602	9,119	1.03%
Total Net Expenditures	7,365,534	5,323,995	5,241,536	(82,459)	-1.55%

SOLID WASTE FUND REVENUES



SOLID WASTE FUND EXPENDITURES



SOLID WASTE COLLECTION AND DISPOSAL

Through an exclusive franchise with a private contractor, the Collection and Disposal program provides for curbside collection of Class I residential solid waste twice per week and yard once per week. The contractor also collects solid waste from all commercial businesses a minimum of three (3) days per week to a maximum of six (6) days per week.

The contractor disposes of all Class I solid waste at the Volusia County solid waste facility at a current disposal rate of \$34 per ton. Residential customers pay a monthly fee of \$11.75 to cover the costs of collection and disposal. Commercial customers are presently charged \$4.65 per cubic yard of solid waste disposed in either two, four, six and eight cubic yard containers.

Approximately 27,462 tons of solid waste consisting of residential (14,693 tons) and commercial (12,769 tons) is collected annually (excludes 8,304 tons of yard waste).

SOLID WASTE COLLECTION AND DISPOSAL

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Solid Waste	5,651,229	3,905,403	3,815,302	(90,101)	-2.31%
Total	5,651,229	3,905,403	3,815,302	(90,101)	-2.31%

Expenditures:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Personnel Services	109,057	107,444	118,232	10,788	10.04%
Operating	5,383,347	3,723,959	3,693,070	(30,889)	-0.83%
Capital	158,825	70,000	-	(70,000)	0.00%
Contributions and Transfers	-	4,000	4,000	-	0.00%
Total	5,651,229	3,905,403	3,815,302	(90,101)	-2.31%

Staffing Summary:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Full-time Positions:					
Environmental System Mgr. *	0.50	0.50	0.50	0.00	0.00%
Office Manager *	0.25	0.25	0.25	0.00	0.00%
Maintenance Worker III	1.00	1.00	1.00	0.00	0.00%
Total	1.75	1.75	1.75	0.00	0.00%

* Indicates primary department

SOLID WASTE RECYCLING

The Recycling program provides curbside collection of fourteen (14) different recyclable products for all residential customers on a once per week basis through a private contractor. The program was initiated on a citywide basis on July 1, 1991 in order to meet the requirements of the 1988 Solid Waste Management Act, which requires cities and counties in the State of Florida to reduce the amount of solid waste disposed at landfills by 30%. Approximately 3,513 tons of recyclable materials are collected annually.

In addition, the program provides educational classes and materials through publications, trade shows and in-school presentations.

SOLID WASTE RECYCLING

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Solid Waste	519,305	534,109	532,632	(1,477)	-0.28%
Total	519,305	534,109	532,632	(1,477)	-0.28%

Expenditures:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Personal Services	27,085	29,086	30,965	1,879	6.46%
Operating	492,220	505,023	501,667	(3,356)	-0.66%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	519,305	534,109	532,632	(1,477)	-0.28%

Staffing Summary:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
<u>Full-time Positions:</u>					
Environmental System Mgr.	0.20	0.20	0.20	0.00	0.00%
Office Manager	0.00	0.25	0.25	0.00	0.00%
Office Assistant III	0.25	0.00	0.00	0.00	0.00%
Total	0.45	0.45	0.45	0.00	0.00%

SOLID WASTE TRANSFERS

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Solid Waste	1,195,000	884,483	893,602	9,119	1.03%
Total	1,195,000	884,483	893,602	9,119	1.03%

Expenditures:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Debt Service	-	-	33,602	33,602	0.00%
Contributions and Transfers	1,195,000	884,483	860,000	(24,483)	-2.77%
Total	1,195,000	884,483	893,602	9,119	1.03%



WORKERS COMPENSATION FUND

This fund is used to account for expenditures associated with providing workers compensation coverage to employees.

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Internal Service Charges	477,668	460,580	623,668	163,088	35.41%
Miscellaneous	57,130	-	-	-	0.00%
Total	534,798	460,580	623,668	163,088	35.41%

Expenditures:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Personal Services	134,611	120,000	100,000	(20,000)	0.00%
Operating	253,674	291,912	475,000	183,088	62.72%
Capital	-	-	-	-	0.00%
Contributions and Transfers	48,668	48,668	48,668	-	0.00%
Total	436,953	460,580	623,668	163,088	35.41%

GENERAL LIABILITY INSURANCE FUND

This fund is used to account for expenditures associated with providing general liability coverage to employees.

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Internal Service Charges	450,403	597,670	646,603	48,933	8.19%
Miscellaneous	23,787	20,000	20,000	-	0.00%
Total	474,190	617,670	666,603	48,933	7.92%

Expenditures:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Personal Services	-	-	-	-	0.00%
Operating	458,928	579,817	628,750	48,933	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	37,853	37,853	37,853	-	0.00%
Total	496,781	617,670	666,603	48,933	7.92%

**DEPARTMENTAL
GOALS, PERFORMANCE
MEASURES AND
ACCOMPLISHMENTS**

UTILITY BILLING AND CUSTOMER SERVICE

Goals:

- Produce 95% of all utility bills within twenty-four hours of the meter read date.
- Increase the participation rate for bank drafting payment service to 21%.
- Increase the participation rate for customers using the Internet inquiry and payment service to 13%.
- Continue working with the utilities distribution program staff replacing meters with radio read and touch read technology.

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2005-06	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Workload:					
Number of utility bills	264,419	265,000	265,500	500	0.19%
Customers participating in bank drafting	4,300	4,375	44,500	40,125	917.14%
Customers participating in internet program	2,050	2,600	2,700	100	3.85%
Number of meter readings	259,389	263,000	263,500	500	0.19%
# of meters that are touch read capability	7,200	9,500	11,900	2,400	25.26%
# of meters that are radio read capability	450	500	600	100	20.00%
# of meters that are visual read	14,100	12,000	9,800	(2,200)	-18.33%
Number of work orders total read/bill program	15,316	15,900	16,000	100	0.63%
Number of work orders - initial reads	4,115	3,700	3,750	50	1.35%
Number of work orders - final reads	4,097	3,700	3,750	50	1.35%
Number of work orders - re-reads	1,139	1,200	1,200	-	0.00%
Number of work orders - service maintenance	2,842	3,200	3,200	-	0.00%
Number of work orders - delinquent cut-offs	2,823	4,100	4,100	-	0.00%
Efficiency/Effectiveness:					
% customers using bank draft payment	21	21	21	-	0.00%
% customers using internet payment method	10	11	12	1	9.82%
Number of meter readings per meter reader	86,463	87,333	87,654	321	0.37%

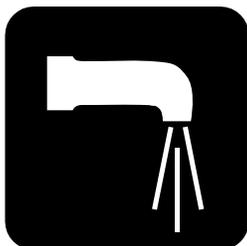
Accomplishments:

- The utility billing and customer service program staff has continued working with the utilities distribution program staff replacing commercial meters with radio read meters, and replacing residential visual read meters with touch read meters.
- Produced 95% of all utility bills within twenty-four hours of the meter read date.
- Increased the participation rate for bank drafting payment service to 20%.
- Increased the participation rate for customers using the Internet inquiry and payment service to 12%.

WATER PRODUCTION

Goals:

- Maintain water production and system operation to adequately provide a projected average day demand of 6.45 MGD and projected maximum day demand of 7.74 MGD.
- Operate and maintain water treatment operations to address all deficiencies and recommendations noted in sanitary survey report from Volusia County Health Department
- Meet all the monitoring requirements of the Consumptive Use Permit.
- Rebuild Filter #6. Replenish Anthracite in filters 1-4.
- Complete design-build package and 30% design drawings for replacement of filters 1-4 and stairway and walkway.
- Complete SCADA and RTU improvements for wells.
- Complete interconnects with Holly Hill and Daytona Beach.
- Complete flow pacing of chlorine, ammonia and fluoride for existing lime softening plant
- Relocate chemical feed addressing recommendations of CT study.
- Replace old lime slaker.
- Address all prioritized repairs/maintenance addressed in CDM's Facility Assessment
- Respond to all water quality complaints within 2 hours of receiving the call.
- Keep emergency work order cost to less than 10% of maintenance budget.



Accomplishments:

- Completed Design of Expansion of our Water Treatment Plant using low pressure reverse osmosis technology.
- Completed Consumer Confidence Report
- Completed Capacity Analysis Report
- Completed bypass of Softeners

WASTEWATER TREATMENT

Goals:

- Maintain wastewater treatment capability to meet all the requirements and effluent limitations of the permits at an expected annual average daily flow rate of 5.26 MGD
- Monitor and perform quality control testing to assure 100 % compliance with all physical and chemical water quality parameters as set by the DEP and EPA.
- Operate and maintain sludge de-watering process to achieve a minimum of 15% solids.
- Complete 95% of all corrective action work orders within one (1) working day.
- Keep unscheduled work order costs to less than 10% of maintenance budget.

Performance Measures:

	Actual	Estimate	Projection	Change	% Change
	FY 2004-05	FY 2005-06	FY 2005-06	FY 2005-06 to FY 2006-07	FY 2005-06 to FY 2006-07
Workload:					
Millions of gallons treated	1,586.36	1,745	1,920	175	10.03%
Samples analyzed	60,523	60,800	61,000	200	0.33%
Sludge produced	6,367.53	7,005	7,705	700	9.99%
Efficiency/Effectiveness:					
Treatment Plant Capacity %	72.33	76	80		0.00%
Effluent utilized for reuse (MGD)	470.85	700.00	860.00	160.00	22.86%
Time to complete corrective action (days)	1	1	1	1	100.00%

Accomplishments:

- Completed Capacity Analysis Report
- Completed Annual Reuse Report
- Completed Annual Report for Industrial Pretreatment Program
- Completed conversion from Chlorine and Sulfur Dioxide to safer chemicals, Sodium hypochlorite and sodium bisulfite in accordance with the Process Safety Management Plan developed for the wastewater plant.
- FDEP accepted report on Mixing Zone Study; currently collecting more background data on Halifax River in order to obtain permit modification for mixing zone in accordance with the schedule in our consent agreement.

WATER DISTRIBUTION

Goals:

- Respond to all customer complaints within one (1) hour of receiving the call.
- Install all new meters within ten (10) working days of the work request.
- Complete 90% of all corrective work orders within four (4) hours.
- Keep unaccounted water loss at no more than 10% of water production through an effective large meter testing program, small meter replacement program and a leak detection survey.
- Implement a valve maintenance program whereby 15% of all valves in the system are checked, exercised and maintained annually.

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2005-06	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Workload:					
# of service repairs	403	400	400	-	0.00%
# of hydrant repairs	191	160	160	-	0.00%
# of main breaks	46	50	50	-	0.00%
Efficiency/Effectiveness:					
Average response time (hours)	<1 hr	<1 hr	<1 hr	-	0.00%
Hydrants flushed annually	469	500	600	100	20.00%

Accomplishments:

- Inspected 250 dual check backflow preventers and tested or replaced 108 backflow preventers.
- Replaced Tymber Creek master meter.
- Replaced 3,105 residential meters
- Conducted semi-annual system wide flushing to improve water quality.

WASTEWATER COLLECTION AND REUSE DISTRIBUTION

Goals:

- Clean and TV 132,000 feet of sewer main annually.
- Maintain an uninterrupted collection of wastewater for the utility customers.
- Rehabilitate 1,000 feet of deteriorated sewer main using no-dig, trenchless technology.
- Connect service within 2 weeks of the request.
- Clean 2,000 feet of force main per year.

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2005-06	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Workload:					
Feet of main lines cleaned annually	74,038	132,000	132,000	-	0.00%
Feet of main lines rehabilitated	397	1,000	2,000	1,000	100.00%
PEP tanks rehabilitated	13	30	50	20	66.67%
Efficiency/Effectiveness:					
Time to connect sewer/reuse (weeks)	2	2	2	-	0.00%
Number of accidents		4	5	1	25.00%

Accomplishments:

- Rehabilitated 400 ft. of gravity sewer main
- Rehabilitated 13 PEP units
- Executed agreement with Tomoka Oaks Golf Course for Reuse
- Completed construction of new ground storage tank in Hunter's Ridge for the irrigation and fire protection system.
- Improved reliability and emergency response by purchasing additional 9 portable generators (pending July 11 City Commission approval)

SOLID WASTE COLLECTION AND DISPOSAL

Goals:

Collection and Disposal:

- Complete 98% of daily residential and commercial collections no later than 7:00 p.m. each day.
- Achieve an on-time daily collection rate of at least 90% (collections time variance of no more than four (4) hours from original time).

Recycling:

- Achieve a monthly participation rate for residential customers of 85%.
- Divert a total of 30% from all solid waste (includes C/D, yard waste tires, etc.) generated within the City from being disposed at the Class I portion of the Volusia County Landfill (includes commercial recycling).
- Maintain the amount of recyclables collected per residential unit at an average of eight (8) pounds.

Performance Measures:

	Actual FY 2004-05	Estimate FY 2005-06	Projection FY 2005-06	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Workload:					
Residential collections	14,693	15,063	15,150	87	0.58%
Commercial collections	802	816	822	6	0.74%
Recycling customers	16,330	16,631	16,672	41	0.25%
Miles of street sweeping	5,276	4,586	5,450	864	18.84%
Efficiency/Effectiveness:					
Inquiries-Residential collections	3,028	3,036	3,000	(36)	-1.19%
Inquiries-Commercial collections	144	136	120	(16)	-11.76%

Accomplishments:

Collection and Disposal

- Completed 98% of solid waste collections on time (residential/commercial)
- Achieved a 96% on-time daily collection rate.
- Received less than 12 legitimate complaints.
- Received compliments for excellence in service provided
- Levied no liquidated damages within the fiscal year.

Recycling:

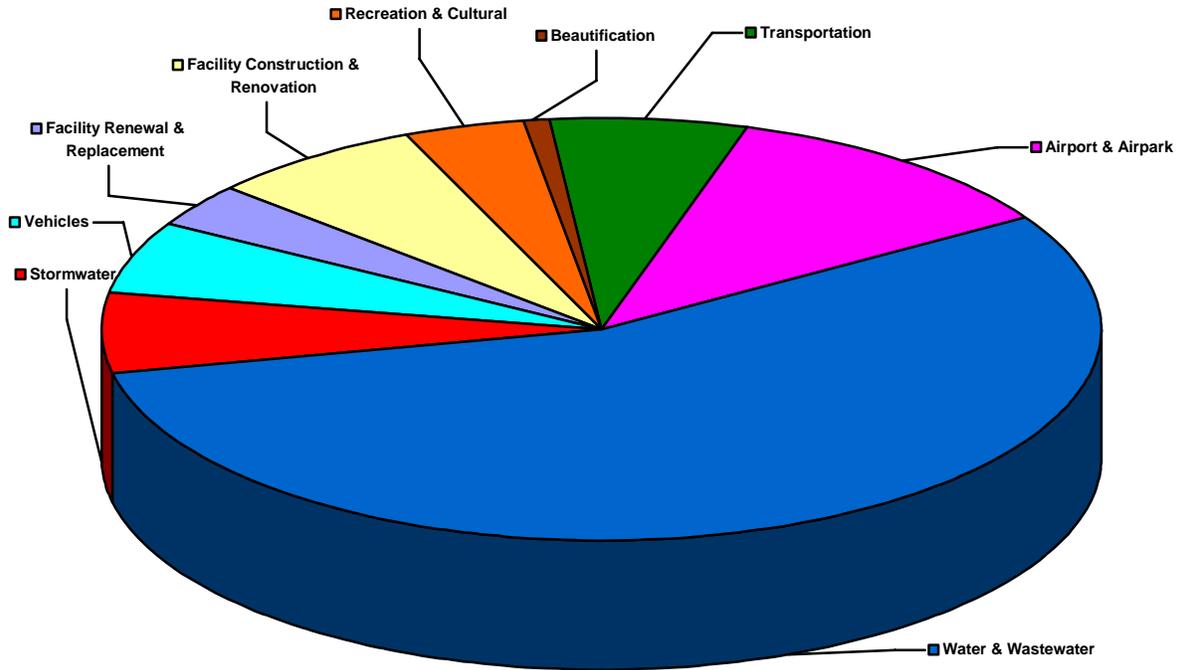
- Achieved a monthly participation rate of 95%.
- Achieved a diversion rate of 30%
- Maintained 14 recyclable items collected curbside.
- Maintained a 100% compliance with daily recycling bin delivery.
- Successfully promoted recycling programs to the community.

TABLE OF CONTENTS

CAPITAL IMPROVEMENTS

	<u>Page#</u>
<u>Capital Improvements</u>	
CIP by Category	241
CIP by Fund	254
List of Unfunded Items	265
Statistical Information	
Assessed Values, Property Tax Levies	269
Demographics	270
Major Industries	271
Major Taxpayers	272
General Government Revenues	273
General Government Expenditures	274
Miscellaneous	275
Population	277
Debt Service	278
Glossary	279

CIP EXPENDITURES BY CATEGORY



■ Facility Renewal & Replacement	■ Facility Construction & Renovation	■ Recreation & Cultural
■ Beautification	■ Transportation	■ Airport & Airpark
■ Water & Wastewater	■ Stormwater	■ Vehicles

Category	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	Total
Airport & Airpark	2,453,920	1,737,683	2,192,872	3,343,309	508,726	10,236,510
Beautification	888,211	105,211	125,211	115,211	105,211	1,339,055
Facility Renewal & Replacement	627,800	507,000	597,000	629,000	390,000	2,750,800
Facility Construction & Renovation	1,335,000	7,275,000	400,000	727,000	641,000	10,378,000
Recreation and Cultural	6,334,416	671,000	354,400	80,000	333,640	7,773,456
Stormwater	2,825,000	250,000	1,400,000	1,200,000	290,000	5,965,000
Technology	153,600	257,550	235,000	250,000	58,625	954,775
Transportation	4,070,565	961,332	834,915	552,032	416,625	6,835,469
Vehicles	1,957,120	597,000	981,000	650,000	700,000	4,885,120
Water & Wastewater	25,362,748	10,056,098	2,036,098	1,990,098	881,098	40,326,140
Total	46,008,380	22,417,874	9,156,496	9,536,650	4,324,925	91,444,325

Projects by Category

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
<u>Airpark Improvements</u>						
<i>Expenditures</i>						
Airpark Access Road and Utility Extension	0	1,063,000	0	0	0	1,063,000
Airport Master Plan Update	0	0	0	210,000	0	210,000
Install Instrument Approach Aid	0	0	0	367,500	0	367,500
Install Noise Berm	35,000	0	0	0	0	35,000
Stormwater Master Plan	0	83,000	210,000	0	0	293,000
Taxiway J Rehabilitation	0	320,250	0	0	0	320,250
Airpark Improvements	35,000	1,466,250	210,000	577,500	0	2,288,750
<u>Airpark Improvements</u>						
<i>Revenues</i>						
Airport Fund	875	112,150	42,000	14,438	0	169,463
Developer Contribution	0	300,000	0	0	0	300,000
FAA	33,250	0	0	548,625	0	581,875
FDOT	875	854,100	168,000	14,437	0	1,037,412
Sewer Impact Fees	0	100,000	0	0	0	100,000
Water Impact Fees	0	100,000	0	0	0	100,000
Airpark Improvements	35,000	1,466,250	210,000	577,500	0	2,288,750
<u>Airport Business Park</u>						
<i>Expenditures</i>						
Pineland Trail Access Road	79,920	0	0	0	0	79,920
Sunshine Boulevard Improvements	61,000	0	0	0	0	61,000
Tower Circle Extension	315,000	0	0	0	0	315,000
Airport Business Park	455,920	0	0	0	0	455,920
<u>Airport Business Park</u>						
<i>Revenues</i>						
Economic Development Fund	376,000	0	0	0	0	376,000
General Fund Contribution	79,920	0	0	0	0	79,920
Airport Business Park	455,920	0	0	0	0	455,920

Projects by Category

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
<u>Airport Improvements</u>						
<i>Expenditures</i>						
Beacon Replacement	91,000	0	0	0	0	91,000
Heliport Construction	113,000	0	0	0	0	113,000
Precision Approach Path Indicators	0	0	15,751	89,250	0	105,001
Rehab and Overlay Runway 17-35	1,725,000	0	0	0	0	1,725,000
Runway End Identifier Lights	34,000	0	0	0	0	34,000
Runway Safety Areas	0	111,000	735,000	630,000	0	1,476,000
Taxiway A Construction	0	0	219,697	1,244,955	0	1,464,652
Taxiway D Relocation	0	0	125,616	711,829	0	837,445
Taxiway E Rehabilitate and Light	0	97,433	552,119	0	0	649,552
Taxiway G Extension	0	63,000	334,689	89,775	508,726	996,190
Airport Improvements	1,963,000	271,433	1,982,872	2,765,809	508,726	7,491,840
<u>Airport Improvements</u>						
<i>Revenues</i>						
Airport Fund	46,250	6,786	49,571	69,145	12,718	184,470
Developer Contribution	2,850	0	0	0	0	2,850
FAA	1,864,800	257,861	1,883,730	2,627,519	483,290	7,117,200
FDOT	49,100	6,786	49,571	69,145	12,718	187,320
Airport Improvements	1,963,000	271,433	1,982,872	2,765,809	508,726	7,491,840

Projects by Category

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
<u>Beautification</u>						
<i>Expenditures</i>						
City Welcome Signs	20,000	0	20,000	10,000	10,000	60,000
I-95 Bridge Landscape & Irrigation	350,000	0	0	0	0	350,000
Nova Median Landscaping	300,000	0	0	0	0	300,000
Nova Rd Stormwater Pond Fountains	80,000	0	0	0	0	80,000
Safety Enhancements	95,211	105,211	105,211	105,211	95,211	506,055
Tree Giveaway Program	43,000	0	0	0	0	43,000
Beautification	888,211	105,211	125,211	115,211	105,211	1,339,055
<u>Beautification</u>						
<i>Revenues</i>						
CDBG	95,211	105,211	105,211	105,211	95,211	506,055
Chamber of Commerce	10,000	0	0	0	0	10,000
City Tree Mitigation Fund	10,750	0	0	0	0	10,750
FDOT	650,000	0	0	0	0	650,000
General Fund Contribution	29,000	0	0	0	0	29,000
Property Taxes-General CIP	61,000	0	20,000	10,000	10,000	101,000
UCF Grant	32,250	0	0	0	0	32,250
Beautification	888,211	105,211	125,211	115,211	105,211	1,339,055

Projects by Category

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
<u>Facilities Renewal and Replacement</u>						
<i>Expenditures</i>						
Airport Sports Complex	37,500	23,000	53,000	25,000	5,000	143,500
Ames Park	3,000	3,000	0	25,000	10,000	41,000
Art Museum/Memorial Gardens	30,000	7,000	0	15,000	20,000	72,000
Birthplace of Speed Park	2,500	30,000	0	0	0	32,500
Cassen Park	3,000	5,000	7,000	15,000	0	30,000
Central Park I	0	35,000	70,000	35,000	0	140,000
Central Park II	5,000	27,000	38,000	67,000	0	137,000
Central Park III	0	0	0	30,000	55,000	85,000
City Hall	36,000	65,000	150,000	55,000	20,000	326,000
Fire Station 93	4,000	0	0	0	10,000	14,000
Fire Station 94	2,500	10,000	10,000	20,000	0	42,500
Fleet Complex	14,000	60,000	10,000	10,000	15,000	109,000
Fortunato Park	0	3,000	20,000	10,000	15,000	48,000
MacDonald House	0	80,000	5,000	15,000	35,000	135,000
New Britain Parking Lot	0	3,000	0	0	0	3,000
Nova Community Park	148,000	41,000	55,000	25,000	25,000	294,000
Ormond Shores Park	0	0	4,000	10,000	0	14,000
Osceola Elementary School	0	0	0	45,000	70,000	115,000
Performing Art Center	140,000	35,000	0	50,000	40,000	265,000
Police Department	0	6,000	0	0	0	6,000
Public Works Complex	27,000	0	0	20,000	5,000	52,000
Riverbend Nature Park	15,000	0	0	0	0	15,000
Riverbridge Gardens	30,000	15,000	5,000	0	0	50,000
Riviera Park	16,000	3,000	5,000	20,000	10,000	54,000
Sanchez Park	10,000	0	130,000	17,000	15,000	172,000
Senior Center	35,800	6,000	20,000	20,000	10,000	91,800
SONC Park	32,500	45,000	0	55,000	5,000	137,500
The Casements/Rockefeller Gardens	36,000	5,000	15,000	45,000	25,000	126,000

Projects by Category

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
Facilities Renewal and Replacement	627,800	507,000	597,000	629,000	390,000	2,750,800
<u>Facilities Renewal and Replacement</u>						
<i>Revenues</i>						
Property Taxes-Facilities R&R	627,800	507,000	597,000	629,000	390,000	2,750,800
Facilities Renewal and Replacement	627,800	507,000	597,000	629,000	390,000	2,750,800
<u>Facility Construction and Renovation</u>						
<i>Expenditures</i>						
City Hall generator upgrade	0	0	0	327,000	0	327,000
Downtown Improvements	100,000	875,000	0	0	0	975,000
Downtown Improvements-Façade	400,000	400,000	400,000	400,000	400,000	2,000,000
Downtown Parking Garage	600,000	6,000,000	0	0	0	6,600,000
Fire Station #91	200,000	0	0	0	0	200,000
Fleet Maintenance Storage Area	0	0	0	0	241,000	241,000
Underground fuel tank removal	35,000	0	0	0	0	35,000
Facility Construction and Renovation	1,335,000	7,275,000	400,000	727,000	641,000	10,378,000
<u>Facility Construction and Renovation</u>						
<i>Revenues</i>						
Bond Proceeds	200,000	0	0	0	0	200,000
Debt Financing	0	6,000,000	0	0	0	6,000,000
Property Taxes-General CIP	35,000	0	0	327,000	241,000	603,000
Property Taxes-TIF	1,100,000	1,275,000	400,000	400,000	400,000	3,575,000
Facility Construction and Renovation	1,335,000	7,275,000	400,000	727,000	641,000	10,378,000

Projects by Category

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
<u>Recreation and Cultural Facility Improvements</u>						
<i>Expenditures</i>						
Airport Sports Complex Concept Phase I	1,550,000	0	0	0	0	1,550,000
Airport Sports Complex Field Renovations	0	421,000	0	0	0	421,000
Central Park	900,000	50,000	0	0	0	950,000
Emergency Preparedness	0	0	0	0	120,000	120,000
Fire Station #91 Playground Equipment	53,468	0	0	0	0	53,468
Gymnastic Center Improvements	0	0	0	35,000	0	35,000
Nova Community Park Field #5	451,300	0	0	0	0	451,300
Nova Community Park Infrastructure	790,000	0	0	0	0	790,000
Nova Community Park Renovations	0	0	0	0	213,640	213,640
OBSC Girls' Softball Field Renovations	75,000	0	0	0	0	75,000
OBSC Irrigation	25,000	0	0	0	0	25,000
Osceola Elementary School Racquetball Courts	132,198	0	0	0	0	132,198
River Bend Nature park	40,000		0	0	0	
Senior Center Renovations	37,450	0	354,400	0	0	391,850
South Ormond Neighborhood Park	0	200,000	0	45,000	0	245,000
Splash Park-SONC	210,000	0	0	0	0	210,000
Splash Park-TIF District	190,000	0	0	0	0	190,000
The Casements Architectural Improvements Pha	1,880,000	0	0	0	0	1,880,000

Projects by Category

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
Recreation and Cultural Facility Improvement	6,334,416	671,000	354,400	80,000	333,640	7,773,456

Recreation and Cultural Facility Improvements

Revenues

CDBG	53,468	0	0	0	0	53,468
ECHO	800,000	0	0	0	0	800,000
Facility Fees	0	10,000	0	0	0	10,000
FEMA	118,978	0	0	0	0	118,978
FRDAP Grant	250,000	300,000	0	0	0	550,000
General Fund Contribution	100,000	0	0	0	0	100,000
Land & Water Conservation	100,000	0	0	0	0	100,000
Property Taxes-General CIP	1,568,360	311,000	354,400	80,000	333,640	2,647,400
Property Taxes-TIF	987,000	0	0	0	0	987,000
Recreation Impact Fees	2,000,000	50,000	0	0	0	2,050,000
Special Categories Grant	350,000	0	0	0	0	350,000
State Disaster Fund	6,610	0	0	0	0	6,610
Recreation and Cultural Facility Improvement	6,334,416	671,000	354,400	80,000	333,640	7,773,456

Stormwater Improvements

Expenditures

Stormwater Infrastructure	2,825,000	250,000	1,400,000	1,200,000	290,000	5,965,000
Stormwater Improvements	2,825,000	250,000	1,400,000	1,200,000	290,000	5,965,000

Stormwater Improvements

Revenues

HGMP Grant	900,000	0	0	0	0	900,000
SJRWMD Grant	40,000	0	0	0	0	40,000
Solid Waste Advance	525,000	0	0	0	0	525,000
Stormwater Utility Fees	1,360,000	250,000	1,400,000	1,200,000	290,000	4,500,000
Stormwater Improvements	2,825,000	250,000	1,400,000	1,200,000	290,000	5,965,000

Projects by Category

**Total
2006-07
to
2010-11**

	2006-07	2007-08	2008-09	2009-10	2010-11	
<u>Technology</u>						
<i>Expenditures</i>						
Document Mgtt/Agenda Preparation	0	162,000	35,000	0	0	197,000
Fiber Optic Network Infrastructure	153,600	95,550	0	0	58,625	307,775
Interactive Voice Response	0	0	200,000	0	0	200,000
Time & Attendance	0	0	0	250,000	0	250,000
Technology	153,600	257,550	235,000	250,000	58,625	954,775

Technology

Revenues

Property Taxes-General CIP	153,600	219,400	235,000	250,000	58,625	916,625
Water & Sewer Charges	0	38,150	0	0	0	38,150
Technology	153,600	257,550	235,000	250,000	58,625	954,775

Transportation

Expenditures

Collector Road Upgrades	2,370,000	0	0	0	0	2,370,000
Dirt Road Paving	0	0	200,000	0	0	200,000
Main Trail Bridge Rehabilitation	30,000	200,000	0	0	0	230,000
Orchard/SR 40 Traffic Signal	325,000	0	0	0	0	325,000
Railroad Crossing	50,000	50,000	50,000	50,000	50,000	250,000
Road Resurfacing	536,565	357,332	351,915	352,032	351,625	1,949,469
Sidewalk Construction	705,000	354,000	218,000	135,000	0	1,412,000
Traffic Signal Emerg. Control System Funded	54,000	0	0	0	0	54,000
Traffic Signal Painting	0	0	15,000	15,000	15,000	45,000
Transportation	4,070,565	961,332	834,915	552,032	416,625	6,835,469

Transportation

Revenues

FDOT	485,000	0	0	0	0	485,000
General Fund Contribution	54,000	0	0	0	0	54,000
Local Option Gas Tax	1,207,565	736,332	634,915	552,032	416,625	3,547,469
Local Road Impact Fees	440,000	0	0	0	0	440,000
Property Taxes-Transportation	992,000	225,000	200,000	0	0	1,417,000
Solid Waste Advance	892,000	0	0	0	0	892,000
Transportation	4,070,565	961,332	834,915	552,032	416,625	6,835,469

Projects by Category

**Total
2006-07
to
2010-11**

	2006-07	2007-08	2008-09	2009-10	2010-11	
<u>Vehicle Replacement</u>						
<i>Expenditures</i>						
Engine #91	0	0	325,000	0	0	325,000
Fire Equipment Replacement	200,000	0	0	0	0	200,000
Fire Equipment Replacement-First Aid	6,000	0	0	0	0	6,000
Squad Truck & Large Diameter Hose	363,120	0	0	0	0	363,120
Squirt #92	550,000	0	0	0	0	550,000
Vehicle Replacement-General	322,000	349,000	525,000	608,000	640,000	2,444,000
Vehicle Replacement-Solid Waste	0	0	23,000	0	0	23,000
Vehicle Replacement-Stormwater	240,000	0	0	0	0	240,000
Vehicle Replacement-Water & Wastewater	276,000	248,000	108,000	42,000	60,000	734,000
Vehicle Replacement	1,957,120	597,000	981,000	650,000	700,000	4,885,120

Vehicle Replacement

Revenues

AFG Grant	506,808	0	0	0	0	506,808
EMPATF Grant	6,000	0	0	0	0	6,000
General Fund	34,000	0	0	0	0	34,000
General Vehicle Replacement Fund	288,000	349,000	525,000	608,000	640,000	2,410,000
Grant Fund	20,000	0	0	0	0	20,000
Lease Purchase	550,000	0	325,000	0	0	875,000
Lease Purchase-Stormwater	240,000	0	0	0	0	240,000
Property Taxes-General CIP	36,312	0	0	0	0	36,312
Solid Waste User Charges	0	0	23,000	0	0	23,000
Transfer from FS#92 Construction Fund	200,000	0	0	0	0	200,000
Water & Sewer Vehicle Repl. Fund	276,000	248,000	108,000	42,000	60,000	734,000
Vehicle Replacement	2,157,120	597,000	981,000	650,000	700,000	5,085,120

Projects by Category

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
<u>Wastewater System Expansion</u>						
<i>Expenditures</i>						
Force Main	3,220,000	1,500,000	0	0	0	4,720,000
Hunters Ridge Irrigation	65,000	0	420,000	0	0	485,000
Reuse Storage and Pumping Facility	3,146,000	0	0	0	0	3,146,000
Wastewater Plant Expansion	375,000	4,026,000	0	0	0	4,401,000
Wastewater System Expansion	6,806,000	5,526,000	420,000	0	0	12,752,000
<u>Wastewater System Expansion</u>						
<i>Revenues</i>						
Bond Proceeds	375,000	4,026,000	0	0	0	4,401,000
Reuse Impact Fees	65,000	0	420,000	0	0	485,000
SJRWMD Grant	1,478,000	0	0	0	0	1,478,000
Wastewater Impact Fees	4,888,000	1,500,000	0	0	0	6,388,000
Wastewater System Expansion	6,806,000	5,526,000	420,000	0	0	12,752,000
<u>Wastewater System Improvements</u>						
<i>Expenditures</i>						
Gear Boxes (10)	37,000	0	0	0	0	37,000
General Facility Upgrades-Wastewater	50,000	50,000	50,000	50,000	50,000	250,000
Gravity Sewer Pipeline Repair	100,000	100,000	200,000	200,000	0	600,000
Influent Pump Replacement	135,000	0	0	0	0	135,000
Low Pressure Effluent Pump Replacement	100,000	100,000	100,000	100,000	100,000	500,000
Pump Station Repair & Replacement	742,000	0	0	0	0	742,000
US1 Sewer Service	155,000	0	0	0	0	155,000
Wastewater Master Plan	150,000	0	0	0	0	150,000
Wastewater Plant Rehabilitation	65,000	65,000	65,000	65,000	65,000	325,000
Wastewater System Improvements	1,534,000	315,000	415,000	415,000	215,000	2,894,000
<u>Wastewater System Improvements</u>						
<i>Revenues</i>						
Wastewater Impact Fees	305,000	0	0	0	0	305,000
Water & Sewer Charges	1,229,000	315,000	415,000	415,000	215,000	2,589,000
Wastewater System Improvements	1,534,000	315,000	415,000	415,000	215,000	2,894,000

Projects by Category

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
<u>Water System Expansion</u>						
<i>Expenditures</i>						
Distribution System	988,000	468,000	295,000	470,000	0	2,221,000
Potable Water Interconnects	314,000	0	0	0	0	314,000
Rima Ridge Wells	880,000	0	0	0	0	880,000
Water Treatment Plant Expansion	10,660,000	2,452,000	0	0	0	13,112,000
Water System Expansion	12,842,000	2,920,000	295,000	470,000	0	16,527,000
<u>Water System Expansion</u>						
<i>Revenues</i>						
SJRWMD GRANT	3,050,000	0	0	0	0	3,050,000
STAG Grant	157,000	0	0	0	0	157,000
Utility Revenue Bonds	7,610,000	1,452,000	0	0	0	9,062,000
Water Impact Fees	2,025,000	468,000	295,000	470,000	0	3,258,000
Water System Expansion	12,842,000	1,920,000	295,000	470,000	0	15,527,000

Projects by Category

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
<u>Water System Improvements</u>						
<i>Expenditures</i>						
Backflow Preventer Replacement	85,500	90,000	0	0	0	175,500
Flow Proportional Chemical Feed	70,000	0	0	0	0	70,000
General Facility Upgrades-Water	300,000	50,000	50,000	50,000	50,000	500,000
Hydrant Replacement	0	127,850	127,850	127,850	127,850	511,400
Lime Slurry Feed System	75,000	0	0	0	0	75,000
New Diesel Back-up Pump	75,000	0	0	0	0	75,000
Pep Tanks	207,000	0	0	0	0	207,000
Recarbonation Basin	341,000	0	0	0	0	341,000
Replacement two Lime Slaking Units	83,000	0	0	0	0	83,000
Residential Meter Replacement	352,000	262,000	262,000	262,000	262,000	1,400,000
SCADA Improvements	101,000	0	0	0	0	101,000
Security Improvements	70,000	70,000	70,000	70,000	70,000	350,000
Utility Relocation	50,000	100,000	200,000	0	0	350,000
Water Master Plan	150,000	0	0	0	0	150,000
Water Plant Rehabilitation	156,248	156,248	156,248	156,248	156,248	781,240
Water Treatment Plant Filter Replacement	2,025,000	0	0	0	0	2,025,000
Wellfields Replacement	40,000	439,000	40,000	439,000	0	958,000
Water System Improvements	4,180,748	1,295,098	906,098	1,105,098	666,098	8,153,140
<u>Water System Improvements</u>						
<i>Revenues</i>						
Meter fees	90,000	0	0	0	0	90,000
Pep Tank Fees	207,000	0	0	0	0	207,000
Utility Revenue Bonds	2,025,000	0	0	0	0	2,025,000
Water & Sewer Charges	1,708,748	1,295,098	906,098	1,105,098	666,098	5,681,140
Water Impact Fees	150,000	0	0	0	0	150,000
Water System Improvements	4,180,748	1,295,098	906,098	1,105,098	666,098	8,153,140
Grand Total	46,008,380	22,417,874	9,156,496	9,536,650	4,324,925	91,444,325

Projects by Fund

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
<u>104-Tax Increment Financing</u>						
EXPENDITURE						
Downtown Improvements-Façade	400,000	400,000	400,000	400,000	400,000	2,000,000
TOTAL EXPENDITURE	400,000	400,000	400,000	400,000	400,000	2,000,000
FUNDING						
Property Taxes-TIF	400,000	400,000	400,000	400,000	400,000	2,000,000
TOTAL FUNDING	400,000	400,000	400,000	400,000	400,000	2,000,000
<u>107-Stormwater</u>						
EXPENDITURE						
Stormwater Infrastructure	2,825,000	250,000	1,400,000	1,200,000	290,000	5,965,000
Vehicle Replacement-Stormwater	240,000	0	0	0	0	240,000
TOTAL EXPENDITURE	3,065,000	250,000	1,400,000	1,200,000	290,000	6,205,000
FUNDING						
HGMP Grant	900,000	0	0	0	0	900,000
Lease Purchase-Stormwater	240,000	0	0	0	0	240,000
SJRWMD Grant	40,000	0	0	0	0	40,000
Solid Waste Advance	525,000	0	0	0	0	525,000
Stormwater Utility Fees	1,360,000	250,000	1,400,000	1,200,000	290,000	4,500,000
TOTAL FUNDING	3,065,000	250,000	1,400,000	1,200,000	290,000	6,205,000

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
108-Airport						
EXPENDITURE						
Airpark Access Road and Utility Extensi	0	1,063,000	0	0	0	1,063,000
Airport Master Plan Update	0	0	0	210,000	0	210,000
Beacon Replacement	91,000	0	0	0	0	91,000
Heliport Construction	113,000	0	0	0	0	113,000
Install Instrument Approach Aid	0	0	0	367,500	0	367,500
Install Noise Berm	35,000	0	0	0	0	35,000
Precision Approach Path Indicators	0	0	15,751	89,250	0	105,001
Rehab and Overlay Runway 17-35	1,725,000	0	0	0	0	1,725,000
Runway End Identifier Lights	34,000	0	0	0	0	34,000
Runway Safety Areas	0	111,000	735,000	630,000	0	1,476,000
Stormwater Master Plan	0	83,000	210,000	0	0	293,000
Taxiway A Construction	0	0	219,697	1,244,955	0	1,464,652
Taxiway D Relocation	0	0	125,616	711,829	0	837,445
Taxiway E Rehabilitate and Light	0	97,433	552,119	0	0	649,552
Taxiway G Extension	0	63,000	334,689	89,775	508,726	996,190
Taxiway J Rehabilitation	0	320,250	0	0	0	320,250
TOTAL EXPENDITURE	1,998,000	1,737,683	2,192,872	3,343,309	508,726	9,780,590
FUNDING						
Airport Fund	47,125	118,936	91,571	83,583	12,718	353,933
Developer Contribution	2,850	300,000	0	0	0	302,850
FAA	1,898,050	257,861	1,883,730	3,176,144	483,290	7,699,075
FDOT	49,975	860,886	217,571	83,582	12,718	1,224,732
Sewer Impact Fees	0	100,000	0	0	0	100,000
Water Impact Fees	0	100,000	0	0	0	100,000
TOTAL FUNDING	1,998,000	1,737,683	2,192,872	3,343,309	508,726	9,780,590

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
<u>110-Economic Development</u>						
EXPENDITURE						
Pineland Trail Access Road	79,920	0	0	0	0	79,920
Sunshine Boulevard Improvements	61,000	0	0	0	0	61,000
Tower Circle Extension	315,000	0	0	0	0	315,000
TOTAL EXPENDITURE	455,920	0	0	0	0	455,920
FUNDING						
Economic Development Fund	376,000	0	0	0	0	376,000
General Fund Contribution	79,920	0	0	0	0	79,920
TOTAL FUNDING	455,920	0	0	0	0	455,920
 <u>116-Grant Fund</u>						
EXPENDITURE						
Fire Equipment Replacement	200,000	0	0	0	0	200,000
Fire Equipment Replacement-First Aid	6,000	0	0	0	0	6,000
Fire Station #91 Playground Equipment	53,468	0	0	0	0	53,468
I-95 Bridge Landscape & Irrigation	350,000	0	0	0	0	350,000
Nova Median Landscaping	300,000	0	0	0	0	300,000
Safety Enhancements	95,211	105,211	105,211	105,211	95,211	506,055
Tree Giveaway Program	43,000	0	0	0	0	43,000
TOTAL EXPENDITURE	1,047,679	105,211	105,211	105,211	95,211	1,458,523
FUNDING						
AFG Grant	180,000	0	0	0	0	180,000
CDBG	148,679	105,211	105,211	105,211	95,211	559,523
City Tree Mitigation Fund	10,750	0	0	0	0	10,750
EMPATF Grant	6,000	0	0	0	0	6,000
FDOT	650,000	0	0	0	0	650,000
Grant Fund	20,000	0	0	0	0	20,000
UCF Grant	32,250	0	0	0	0	32,250
TOTAL FUNDING	1,047,679	105,211	105,211	105,211	95,211	1,458,523

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
117-Facilities Renewal and Replacement						
EXPENDITURE						
Airport Sports Complex	37,500	23,000	53,000	25,000	5,000	143,500
Ames Park	3,000	3,000	0	25,000	10,000	41,000
Art Museum/Memorial Gardens	30,000	7,000	0	15,000	20,000	72,000
Birthplace of Speed Park	2,500	30,000	0	0	0	32,500
Cassen Park	3,000	5,000	7,000	15,000	0	30,000
Central Park I	0	35,000	70,000	35,000	0	140,000
Central Park II	5,000	27,000	38,000	67,000	0	137,000
Central Park III	0	0	0	30,000	55,000	85,000
City Hall	36,000	65,000	150,000	55,000	20,000	326,000
Fire Station 93	4,000	0	0	0	10,000	14,000
Fire Station 94	2,500	10,000	10,000	20,000	0	42,500
Fleet Complex	14,000	60,000	10,000	10,000	15,000	109,000
Fortunato Park	0	3,000	20,000	10,000	15,000	48,000
MacDonald House	0	80,000	5,000	15,000	35,000	135,000
New Britain Parking Lot	0	3,000	0	0	0	3,000
Nova Community Park	148,000	41,000	55,000	25,000	25,000	294,000
Ormond Shores Park	0	0	4,000	10,000	0	14,000
Osceola Elementary School	0	0	0	45,000	70,000	115,000
Performing Art Center	140,000	35,000	0	50,000	40,000	265,000
Police Department	0	6,000	0	0	0	6,000
Public Works Complex	27,000	0	0	20,000	5,000	52,000
Riverbend Nature Park	15,000	0	0	0	0	15,000
Riverbridge Gardens	30,000	15,000	5,000	0	0	50,000
Riviera Park	16,000	3,000	5,000	20,000	10,000	54,000
Sanchez Park	10,000	0	130,000	17,000	15,000	172,000
Senior Center	35,800	6,000	20,000	20,000	10,000	91,800
SONC Park	32,500	45,000	0	55,000	5,000	137,500
The Casements/Rockefeller Gardens	36,000	5,000	15,000	45,000	25,000	126,000
TOTAL EXPENDITURE	627,800	507,000	597,000	629,000	390,000	2,750,800
FUNDING						
Property Taxes-Facilities R&R	627,800	507,000	597,000	629,000	390,000	2,750,800
TOTAL FUNDING	627,800	507,000	597,000	629,000	390,000	2,750,800

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
301-General Improvement Fund						
EXPENDITURE						
Airport Sports Complex Field Renovatio	0	421,000	0	0	0	421,000
Central Park	900,000	50,000	0	0	0	950,000
City Hall generator upgrade	0	0	0	327,000	0	327,000
City Welcome Signs	20,000	0	20,000	10,000	10,000	60,000
Document Mgtt/Agenda Preparation	0	162,000	35,000	0	0	197,000
Emergency Preparedness	0	0	0	0	120,000	120,000
Fiber Optic Network Infrastructure	153,600	95,550	0	0	58,625	307,775
Fleet Maintenance Storage Area	0	0	0	0	241,000	241,000
Gymnastic Center Improvements	0	0	0	35,000	0	35,000
Interactive Voice Response	0	0	200,000	0	0	200,000
Nova Community Park Field #5	451,300	0	0	0	0	451,300
Nova Community Park Infrastructure	790,000	0	0	0	0	790,000
Nova Community Park Renovations	0	0	0	0	213,640	213,640
Nova Rd Stormwater Pond Fountains	80,000	0	0	0	0	80,000
OBSC Girls' Softball Field Renovations	75,000	0	0	0	0	75,000
OBSC Irrigation	25,000	0	0	0	0	25,000
Osceola Elementary School Racquetbal	132,198	0	0	0	0	132,198
River Bend Nature park	40,000		0	0	0	
Senior Center Renovations	37,450	0	354,400	0	0	391,850
South Ormond Neighborhood Park	0	200,000	0	45,000	0	245,000
Splash Park-SONC	210,000	0	0	0	0	210,000
Squad Truck & Large Diameter Hose	363,120	0	0	0	0	363,120
The Casements Architectural Improvem	1,880,000	0	0	0	0	1,880,000
Time & Attendance	0	0	0	250,000	0	250,000
Underground fuel tank removal	35,000	0	0	0	0	35,000
TOTAL EXPENDITURE	5,192,668	928,550	609,400	667,000	643,265	8,040,883

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
FUNDING						
AFG Grant	326,808	0	0	0	0	326,808
Chamber of Commerce	10,000	0	0	0	0	10,000
ECHO	800,000	0	0	0	0	800,000
Facility Fees	0	10,000	0	0	0	10,000
FEMA	118,978	0	0	0	0	118,978
FRDAP Grant	250,000	300,000	0	0	0	550,000
General Fund Contribution	129,000	0	0	0	0	129,000
Land & Water Conservation	100,000	0	0	0	0	100,000
Property Taxes-General CIP	1,854,272	530,400	609,400	667,000	643,265	4,304,337
Property Taxes-TIF	797,000	0	0	0	0	797,000
Recreation Impact Fees	450,000	50,000	0	0	0	500,000
Special Categories Grant	350,000	0	0	0	0	350,000
State Disaster Fund	6,610	0	0	0	0	6,610
Water & Sewer Charges	0	38,150	0	0	0	38,150
TOTAL FUNDING	5,192,668	928,550	609,400	667,000	643,265	8,040,883

302-General Vehicle Replacement Fund

EXPENDITURE						
Engine #91	0	0	325,000	0	0	325,000
Squirt #92	550,000	0	0	0	0	550,000
Vehicle Replacement-General	322,000	349,000	525,000	608,000	640,000	2,444,000
TOTAL EXPENDITURE	872,000	349,000	850,000	608,000	640,000	3,319,000

FUNDING						
General Fund	34,000	0	0	0	0	34,000
General Vehicle Replacement Fu	288,000	349,000	525,000	608,000	640,000	2,410,000
Lease Purchase	550,000	0	325,000	0	0	875,000
Transfer from FS#92 Construction	200,000	0	0	0	0	200,000
TOTAL FUNDING	1,072,000	349,000	850,000	608,000	640,000	3,519,000

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
<u>307-Tax increment Financing</u>						
EXPENDITURE						
Downtown Improvements	100,000	875,000	0	0	0	975,000
Downtown Parking Garage	600,000	6,000,000	0	0	0	6,600,000
Splash Park-TIF District	190,000	0	0	0	0	190,000
TOTAL EXPENDITURE	890,000	6,875,000	0	0	0	7,765,000
FUNDING						
Debt Financing	0	6,000,000	0	0	0	6,000,000
Property Taxes-TIF	890,000	875,000	0	0	0	1,765,000
TOTAL FUNDING	890,000	6,875,000	0	0	0	7,765,000

308-Transportation

EXPENDITURE						
Collector Road Upgrades	2,370,000	0	0	0	0	2,370,000
Dirt Road Paving	0	0	200,000	0	0	200,000
Main Trail Bridge Rehabilitation	30,000	200,000	0	0	0	230,000
Orchard/SR 40 Traffic Signal	325,000	0	0	0	0	325,000
Railroad Crossing	50,000	50,000	50,000	50,000	50,000	250,000
Road Resurfacing	536,565	357,332	351,915	352,032	351,625	1,949,469
Sidewalk Construction	705,000	354,000	218,000	135,000	0	1,412,000
Traffic Signal Emerg. Control System F	54,000	0	0	0	0	54,000
Traffic Signal Painting	0	0	15,000	15,000	15,000	45,000
TOTAL EXPENDITURE	4,070,565	961,332	834,915	552,032	416,625	6,835,469
FUNDING						
FDOT	485,000	0	0	0	0	485,000
General Fund Contribution	54,000	0	0	0	0	54,000
Local Option Gas Tax	1,207,565	736,332	634,915	552,032	416,625	3,547,469
Local Road Impact Fees	440,000	0	0	0	0	440,000
Property Taxes-Transportation	992,000	225,000	200,000	0	0	1,417,000
Solid Waste Advance	892,000	0	0	0	0	892,000
TOTAL FUNDING	4,070,565	961,332	834,915	552,032	416,625	6,835,469

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
--	---------	---------	---------	---------	---------	--------------------------------

310-Recreation Impact Fee Fund

EXPENDITURE

Airport Sports Complex Concept Phase	1,550,000	0	0	0	0	1,550,000
--------------------------------------	-----------	---	---	---	---	-----------

TOTAL EXPENDITURE	1,550,000	0	0	0	0	1,550,000
--------------------------	------------------	----------	----------	----------	----------	------------------

FUNDING

Recreation Impact Fees	1,550,000	0	0	0	0	1,550,000
------------------------	-----------	---	---	---	---	-----------

TOTAL FUNDING	1,550,000	0	0	0	0	1,550,000
----------------------	------------------	----------	----------	----------	----------	------------------

323-Fire Station #91

EXPENDITURE

Fire Station #91	200,000	0	0	0	0	200,000
------------------	---------	---	---	---	---	---------

TOTAL EXPENDITURE	200,000	0	0	0	0	200,000
--------------------------	----------------	----------	----------	----------	----------	----------------

FUNDING

Bond Proceeds	200,000	0	0	0	0	200,000
---------------	---------	---	---	---	---	---------

TOTAL FUNDING	200,000	0	0	0	0	200,000
----------------------	----------------	----------	----------	----------	----------	----------------

408-Water and Wastewater Vehicle Repl.

EXPENDITURE

Vehicle Replacement-Water & Wastewa	276,000	248,000	108,000	42,000	60,000	734,000
-------------------------------------	---------	---------	---------	--------	--------	---------

TOTAL EXPENDITURE	276,000	248,000	108,000	42,000	60,000	734,000
--------------------------	----------------	----------------	----------------	---------------	---------------	----------------

FUNDING

Water & Sewer Vehicle Repl. Fun	276,000	248,000	108,000	42,000	60,000	734,000
---------------------------------	---------	---------	---------	--------	--------	---------

TOTAL FUNDING	276,000	248,000	108,000	42,000	60,000	734,000
----------------------	----------------	----------------	----------------	---------------	---------------	----------------

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
409-Water and Wastewater R and R						
EXPENDITURE						
Backflow Preventer Replacement	85,500	90,000	0	0	0	175,500
Flow Proportional Chemical Feed	70,000	0	0	0	0	70,000
Gear Boxes (10)	37,000	0	0	0	0	37,000
General Facility Upgrades-Wastewater	50,000	50,000	50,000	50,000	50,000	250,000
General Facility Upgrades-Water	300,000	50,000	50,000	50,000	50,000	500,000
Gravity Sewer Pipeline Repair	100,000	100,000	200,000	200,000	0	600,000
Hydrant Replacement	0	127,850	127,850	127,850	127,850	511,400
Influent Pump Replacement	135,000	0	0	0	0	135,000
Lime Slurry Feed System	75,000	0	0	0	0	75,000
Low Pressure Effluent Pump Replacem	100,000	100,000	100,000	100,000	100,000	500,000
New Diesel Back-up Pump	75,000	0	0	0	0	75,000
Pep Tanks	207,000	0	0	0	0	207,000
Pump Station Repair & Replacement	742,000	0	0	0	0	742,000
Recarbonation Basin	341,000	0	0	0	0	341,000
Replacement two Lime Slaking Units	83,000	0	0	0	0	83,000
Residential Meter Replacement	352,000	262,000	262,000	262,000	262,000	1,400,000
SCADA Improvements	101,000	0	0	0	0	101,000
Security Improvements	70,000	70,000	70,000	70,000	70,000	350,000
Utility Relocation	50,000	100,000	200,000	0	0	350,000
Wastewater Plant Rehabilitation	65,000	65,000	65,000	65,000	65,000	325,000
Water Plant Rehabilitation	156,248	156,248	156,248	156,248	156,248	781,240
Wellfields Replacement	40,000	439,000	40,000	439,000	0	958,000
TOTAL EXPENDITURE	3,234,748	1,610,098	1,321,098	1,520,098	881,098	8,567,140
FUNDING						
Meter fees	90,000	0	0	0	0	90,000
Pep Tank Fees	207,000	0	0	0	0	207,000
Water & Sewer Charges	2,937,748	1,610,098	1,321,098	1,520,098	881,098	8,270,140
TOTAL FUNDING	3,234,748	1,610,098	1,321,098	1,520,098	881,098	8,567,140

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
<u>433-Reuse Impact Fees</u>						
EXPENDITURE						
Hunters Ridge Irrigation	65,000	0	420,000	0	0	485,000
TOTAL EXPENDITURE	65,000	0	420,000	0	0	485,000
FUNDING						
Reuse Impact Fees	65,000	0	420,000	0	0	485,000
TOTAL FUNDING	65,000	0	420,000	0	0	485,000
<u>434-Water Impact Fees</u>						
EXPENDITURE						
Potable Water Interconnects	314,000	0	0	0	0	314,000
Water Master Plan	150,000	0	0	0	0	150,000
TOTAL EXPENDITURE	464,000	0	0	0	0	464,000
FUNDING						
STAG Grant	157,000	0	0	0	0	157,000
Water Impact Fees	307,000	0	0	0	0	307,000
TOTAL FUNDING	464,000	0	0	0	0	464,000
<u>435-Wastewater Impact Fees</u>						
EXPENDITURE						
Force Main	3,220,000	1,500,000	0	0	0	4,720,000
Reuse Storage and Pumping Facility	3,146,000	0	0	0	0	3,146,000
US1 Sewer Service	155,000	0	0	0	0	155,000
Wastewater Master Plan	150,000	0	0	0	0	150,000
Wastewater Plant Expansion	375,000	4,026,000	0	0	0	4,401,000
TOTAL EXPENDITURE	7,046,000	5,526,000	0	0	0	12,572,000
FUNDING						
Bond Proceeds	375,000	4,026,000	0	0	0	4,401,000
SJRWMD Grant	1,478,000	0	0	0	0	1,478,000
Wastewater Impact Fees	5,193,000	1,500,000	0	0	0	6,693,000
TOTAL FUNDING	7,046,000	5,526,000	0	0	0	12,572,000

	2006-07	2007-08	2008-09	2009-10	2010-11	Total 2006-07 to 2010-11
<u>440-Wastewater Treatment Plant</u>						
EXPENDITURE						
Water Treatment Plant Expansion	10,660,000	2,452,000	0	0	0	13,112,000
Water Treatment Plant Filter Replacem	2,025,000	0	0	0	0	2,025,000
TOTAL EXPENDITURE	12,685,000	2,452,000	0	0	0	15,137,000
FUNDING						
SJRWMD GRANT	3,050,000	0	0	0	0	3,050,000
Utility Revenue Bonds	9,635,000	1,452,000	0	0	0	11,087,000
TOTAL FUNDING	12,685,000	1,452,000	0	0	0	14,137,000
<u>460-Solid Waste</u>						
EXPENDITURE						
Vehicle Replacement-Solid Waste	0	0	23,000	0	0	23,000
TOTAL EXPENDITURE	0	0	23,000	0	0	23,000
FUNDING						
Solid Waste User Charges	0	0	23,000	0	0	23,000
TOTAL FUNDING	0	0	23,000	0	0	23,000
<u>NEW-Water Expansion Projects</u>						
EXPENDITURE						
Distribution System	988,000	468,000	295,000	470,000	0	2,221,000
Rima Ridge Wells	880,000	0	0	0	0	880,000
TOTAL EXPENDITURE	1,868,000	468,000	295,000	470,000	0	3,101,000
FUNDING						
Water Impact Fees	1,868,000	468,000	295,000	470,000	0	3,101,000
TOTAL FUNDING	1,868,000	468,000	295,000	470,000	0	3,101,000
Grand Total	46,008,380	22,417,874	9,156,496	9,536,650	4,324,925	91,444,325

General Fund Operating/Capital Increase Service Level Requests UNFUNDED		
<u>Dept/Division</u>	<u>Description</u>	<u>Amount</u>
<u>FY 2006-07</u>		
City Commission	Request to speak system	6,800
City Commission	Upgrade Chambers	49,595
Info. Technology	Office furniture	2,000
Info. Technology	Hardware Replacement	142,295
Planning	Consulting services	15,000
Police	Electronic Citation Printers	112,816
Police Operations	Per Diem for Admin Training	4,700
Police Operations	Admin Training	2,995
Police-Comm. Outreach	Camera, CD Burner, Firebox for document storage, Folding chairs, light meter	2,640
Police/Fire	CAD/RMS/Field Reporting	320,000
Police/Fire	Annual maintenance cost for CAD/RMS/Field Reporting	65,000
Streets	Temporary labor to provide moving services to other departments	3,000
Building Maintenance	Replace banners (Birthplace of Speed, Welcome to Downtown, Happy Holidays)	24,000
Fleet	Replace tire room access door	14,000
Leisure Services-Performing Arts Center	Telex wireless intercom system	6,627
Leisure Services-Performing Arts Center	Chairs and musical cart	6,550
Leisure Services-Registration	Additional funding to enhance Leisure Guide	2,000
Leisure Services-Registration	LED Sign to market programs	7,950
Leisure Services-Senior Center	Intercom system	2,200
Grants & Aids	Operation Caring Through Sharing	1,500
Grants & Aids	Meals on Wheels	1,000
Grants & Aids	Central FL Cultural Endeavors	11,000
Grants & Aids	Friends of the Bandshell	500
Grants & Aids	Ormond Beach Symphony Orchestra	2,500
Grants & Aids	Great Kids Explorers Club	2,000
Grants & Aids	Hospice	3,000
	<u>FY 2006-07 TOTAL REQUESTS</u>	811,668
<u>FY 2005-06</u>		
Management Info. Systems	LG Notify-Code Red (annual cost)	12,000
Management Info. Systems	LG Notify-Code Red (one time cost)	6,000
Police Operations	Advance management training and DBCC scholarship	12,000
City Commission	Electronic voting request to speak system and timing light	8,700
Building Inspections	Tools/Uniforms	5,542
City Commission	Plaques	5,200
Fire	Overtime for training	22,000
Police Administration	Data sharing consortium	2,500
Police Administration	Printer	3,250
Police Community Outreach	Equipment-PAL	4,280
Police Community Outreach	Training	1,350
Police Criminal Investigations	Training	2,154
Police Records	Training	6,000
Police Records	Office equipment	3,315
	<u>FY 2005-06 TOTAL REQUESTS</u>	94,291

General Fund Operating/Capital Increase Service Level Requests FUNDED		
<u>Dept/Division</u>	<u>Description</u>	<u>Amount</u>
<u>FY 2006-07</u>		
Info. Technology	Hardware Replacement	25,000
Info. Technology	Internet Policy Mgt. Software	12,700
Info. Technology	Netmotion Wireless Mgt. Software	25,700
Info. Technology	Educational Classes	1,500
Info. Technology	Certified Public Technology Mgr. Certification	3,000
Police-Comm. Outreach	Books, Repl. Basketballs, Team uniforms, add'l tournament fees	7,980
Fire Safety	Service for two laptops (ongoing cost)	1,680
Fire Safety	Two laptops	4,800
Fire	For equipment previously provided through grant funding	23,000
Fire	Telestaff upgrade and training	13,900
Neighborhood Improvement	2 Laptops, mounts	4,800
Parks	City wide landscaping repairs	25,000
Econ. Development	Alternative Energy Task Force Forum	2,000
Leisure Services-The Casements	Industrial Freezer	3,200
Leisure Services-The Casements	Southern Shakespeare in the park, multicultuture unity fest, caribbean celebration, cinco de may dinner & dance, Pops in the park concert, Casements cinema (Offset of revenue expected \$19,450)	8,400
Leisure Services-Community Events	Portable audio system, video recorder, podium with audio	5,800
Leisure Services-City Sponsored Sports	To provide additional awards	2,000
Leisure Services-SONC	Replace treadmill	4,500
Leisure Services-Athletic Field Mnt	Sand Pro Infield Machine	10,000
Grants & Aids	Central FL Cultural Endeavors	2,000
Grants & Aids	SCORE	500
Grants & Aids	Ormond Beach Historical Trust	500
<u>FY 2006-07 TOTAL REQUESTS</u>		187,960

General Fund Operating/Capital Increase Service Level Requests FUNDED (Continued)		
<u>Dept/Division</u>	<u>Description</u>	<u>Amount</u>
<u>FY 2005-06</u>		
Fire	15 AED's	19,650
Fire	Fire equipment-Grant match	34,220
Info. Technology	HTE Consulting Services-Needs Assessment & Improvement Planning	20,000
Management Info. Systems	Notebooks and printers for City Commission	16,650
Management Info. Systems	Notebooks for wireless inspections	25,000
Management Info. Systems	Qrep reporting software	34,000
Building Inspections	Training for multi-licensing	3,200
Human Resources	Temporary labor	7,500
Athletic Fields Maintenance	Temporary labor	5,000
Athletic Fields Maintenance	Ballfield Maintenance	24,340
Building Inspections	Contractual inspection service	45,000
Building Inspections	Training	4,000
Police Emergency Communications	Furniture	3,000
Grants & Aids	Ormond Beach Historical Trust	3,500
	<u>FY 2005-06 TOTAL REQUESTS</u>	<u>245,060.00</u>
WWW Fund Operating/Capital Increase Service Level Requests UNFUNDED		
<u>Dept/Division</u>	<u>Description</u>	<u>Amount</u>
<u>FY 2006-07</u>		
Utility Billing	Document imaging-Finance	24,700
Utility Billing	Computer Modifications and miscellaneous equipment	16,000
	<u>FY 2006-07 TOTAL REQUESTS</u>	<u>40,700</u>
<u>FY 2005-06</u>		
Water Distribution	Meter testing	8,250
	<u>FY 2005-06 TOTAL REQUESTS</u>	<u>8,250</u>

General Fund New Position Requests			
Requested Position	Department/Division	Annual Total	Capital Costs
UNFUNDED			
GIS Administrator	Engineering	73,365	3,200
Applications Coordinator	Information Technology	48,470	6,000
Training/Safety Officer	Fire-Also requested in FY 2005-06	69,341	25,000
Neighborhood Impr. Officer	Neighborhood Improvement-Also requ	42,735	22,000
Maintenance Workers II	Facilities Maintenance	33,031	2,000
General Fund Total Unfunded-FY 2006-07		266,942	58,200
Records Clerks	Police	25,490	-
Records Clerks	Police	25,490	-
Police Officer	Police	38,957	26,000
Police Officer	Police	38,957	26,000
Civil Engineer	Engineering	76,650	15,000
Mnt. Worker II	Streets	26,992	-
General Fund Total Unfunded-FY 2005-06		232,536	67,000
FUNDED			
Police Officer	Police	49,624	39,963
Office Assistant II	Neighborhood Improvement	33,728	4,000
Asst Police Chief	Police	(97,246)	(20,000)
Special Populations Therapeutic Aide	Leisure Services	9,516	-
General Fund Total Funded-FY 2006-07		(13,894)	23,963
FY 2005-06			
Department	Position		
Fire	Firefighter	58,000	1,000
Fire	Firefighter	58,000	1,000
General Fund Total Funded-FY 2005-06		116,000	2,000
Water & Wastewater Fund New Position Requests			
Requested Position	Department/Division	Annual Total	Capital Costs
FUNDED			
Sludge Hauling Tech	Water	34,961	300
Supervisor of Equipment Maintenance	Water	66,868	-
Water Treatment Plant Operator C	Water	42,790	-
Water & Wastewater Fund Total Funded-FY 2006-07		144,619	300

**CITY OF ORMOND BEACH
 ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY:
 PROPERTY TAX LEVIES AND COLLECTIONS
 LAST TEN FISCAL YEARS
 SEPTEMBER 30, 2005
 (In Thousands)**

Fiscal Year Ended	Assessed Value (1)	Estimated Actual Value (2)		Exempt	Percent Exempt	Taxable	Percent Taxable	Total Tax Levy	Current Tax Collections	Percent of Levy Collected
1995	1,636,641	1,636,641	100	315,061	19.25	1,321,580	80.75	4,730	4,452	94.1
1996	1,704,364	1,704,364	100	352,273	20.67	1,352,091	79.33	4,597	4,433	96.4
1997	1,826,003	1,826,003	100	379,810	20.80	1,441,839	78.96	5,431	5,227	96.2
1998	1,829,423	1,829,423	100	286,845	15.68	1,542,578	84.32	5,600	5,396	96.4
1999	1,921,958	1,921,958	100	291,090	15.15	1,630,868	84.85	5,954	5,724	96.1
2000	2,193,882	2,193,882	100	464,935	21.19	1,728,947	78.81	6,322	6,097	96.4
2001	2,376,137	2,376,137	100	536,476	22.58	1,839,661	77.42	6,512	6,289	96.6
2002	2,568,410	2,568,410	100	558,761	21.76	2,009,649	78.24	6,710	6,417	95.6
2003	2,803,577	2,803,577	100	689,061	24.58	2,114,516	75.42	7,059	6,819	96.6
2004	3,100,771	3,100,771	100	808,671	26.08	2,292,100	73.92	7,654	7,373	96.3
2005	3,606,082	3,606,082	100	661,851	18.35	2,944,231	81.65	9,964	9,599	96.3

(1) Obtained from the County of Volusia Tax Assessor's Office.

(2) Computed based on level of assessment percentage obtained from Florida Department of Revenue.

Source: Volusia County Property Appraiser

**CITY OF ORMOND BEACH, FLORIDA
 DEMOGRAPHIC STATISTICS
 LAST TEN FISCAL YEARS
 SEPTEMBER 30, 2005
 (In Thousands)**

Fiscal Year	Ormond Beach Population	Percent Change During Period	Ormond Beach Unemployment Rate (5)	Volusia County Population (1)	Percent Change During Period	Volusia County Unemployment Rate (5)
1994	31 (1)	1.1	4.4	397 (1)	1.7	6.2
1995	32 (1)	3.2	3.6	403 (1)	1.5	5.1
1996	33 (1)	3.1	3.1	407 (1)	1.0	4.4
1997	34 (1)	3.2	2.9	414 (1)	1.6	4.1
1998	35 (1)	2.9	2.3	420 (1)	1.6	3.3
1999	36 (1)	2.4	3.1	427 (1)	1.7	3.1
2000	36 (3)	1.9	2.1	443 (6)	3.8	3.0
2001	37 (1)	1.8	3.2	452 (1)	2.0	4.6
2002	38 (1)	3.4	3.6	460 (1)	3.7	5.1
2003	38 (1)	1.9	5.2	471 (1)	2.3	5.2
2004	39 (1)	2.6	3.0	484 (1)	2.8	5.0
2005	40 (1)	1.7	2.9	495 (1)	2.2	3.4

- (1) Bureau of Economic and Business Research, College of Business Administration, University of Florida.
- (2) 1990 U.S. Census.
- (3) City of Ormond Beach Planning and Development Department.
- (4) Volusia Council of Governments.
- (5) Florida Agency for Workforce Innovation.
- (6) Volusia County.

**CITY OF ORMOND BEACH, FLORIDA
MAJOR INDUSTRIES
SEPTEMBER 30, 2005**

Business Name	Industry	Number of Employees
Hawaiian Tropic-Tanning Research Laboratories	Skin Care Products	360
Florida Production Engineering	Automotive	360
Homac Manufacturing Company	Electronics	550
Command Medical Products, Inc.	Medical	100
Florida Hospital-Ormond Memorial	Health Care	1,400
Stylemark	Eye Care Products	350
Hudson Tool and Die Company	Electronic and Automotive	220
Vital Aire	Health Care	60
Costa del Mar Headquarters	Eye Care Products	60

Source: Volusia County Department of Economic Development
City of Ormond Beach Department of Economic Development

**CITY OF ORMOND BEACH, FLORIDA
SCHEDULE OF MAJOR TAXPAYERS
SEPTEMBER 30, 2005**

Name	Type of Business	Assessed Value <i>(in Thousands)</i>
Case Del Mar Joint Venture	Resort	\$34,612
Aqua Sun Investments	Resort	30,822
Royal Floridian	Resort	30,126
Florida Power & Light	Power Company	24,919
Florida Production Engineering	Engineering Arm	21,096
Bell South Telecommunications	Telecommunications	14,885
Developers Diversified Finance	Shopping Center	14,879
Island One, Inc.	Resort	14,716
Tropic Sun Towers Condominium	Resort	14,491
Jaffee, Richard D & Jeanne E	Shopping Center	13,200
		<u>\$213,746</u>

Source: Volusia County Property Appraiser

CITY OF ORMOND BEACH, FLORIDA
GENERAL GOVERNMENTAL REVENUES AND OTHER SOURCES BY FUNCTION
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2005
(In Thousands)

Fiscal Year Ended	Total	Taxes	Licenses and Permits	Intergovernmental Revenues	Charges for Services	Fines and Forfeitures	Miscellaneous Revenue (1)	Other Financing Sources (2)							
General Fund															
1995	15,122	8,433	56	458	3	2,369	16	2,413	16	207	1	479	3	753	22
1996	16,008	9,237	58	524	3	2,284	14	2,475	15	247	2	445	3	796	22
1997	16,122	9,274	58	547	3	2,263	14	2,369	15	196	1	585	4	888	17
1998	17,288	9,734	57	595	4	2,473	14	2,795	16	206	1	589	3	896	18
1999	18,000	9,838	55	607	3	2,787	15	3,023	17	200	1	571	3	974	18
2000	19,438	9,938	51	600	3	2,868	15	3,718	19	258	1	577	3	1,479	17
2001	20,445	10,712	52	618	3	2,947	15	2,348	11	211	1	550	3	3,059	17
2002	22,571	10,870	48	660	3	3,225	14	2,692	12	246	1	1,328	6	3,550	13
2003	24,172	11,733	48	1,046	4	3,272	14	2,827	12	321	1	1,373	6	3,600	12
2004	24,276	12,387	51	1,186	5	3,739	15	1,586	7	256	1	1,369	6	3,753	12
2005	27,018	14,571	54	1,468	5	3,722	14	1,852	7	227	1	1,500	5	3,678	12
Combined Special Revenue Funds															
1995	1,017	-	-	-	-	196	19	455	45	102	10	178	18	86	8
1996	1,646	-	-	-	-	356	22	687	42	106	6	421	26	76	4
1997	1,892	-	-	-	-	425	23	840	44	17	1	440	23	170	9
1998	2,240	-	-	-	-	367	16	1,115	50	280	13	217	10	261	11
1999	2,361	-	-	-	-	286	12	1,471	62	78	3	384	16	142	7
2000	3,118	-	-	-	-	298	10	1,661	53	320	10	230	7	609	20
2001	3,108	-	-	-	-	736	24	1,913	61	31	1	271	9	157	5
2002	3,227	-	-	-	-	797	25	1,723	53	102	3	194	6	411	13
2003	3,194	-	-	-	-	916	29	1,789	56	44	1	215	7	230	7
2004	4,508	-	-	-	-	2,019	45	1,815	40	126	3	352	8	196	4
2005	5,351	496	9	-	-	1,906	36	1,857	35	95	2	393	7	604	11

(1) Miscellaneous encompasses miscellaneous revenues, rentals and interest on investments per the incorporation of the Uniform Accounting System for Units of Local Governments in the State of Florida

(2) Includes proceeds from issuance of long-term debt and transfers in.

Source: City of Ormond Beach Finance Department

CITY OF ORMOND BEACH, FLORIDA
GENERAL GOVERNMENTAL EXPENDITURES AND OTHER USES BY FUNCTION
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2005
(In Thousands)

Fiscal Year Ended	Total	General Government		Public Safety		Human Services		Physical Environment		Economic Environment		Transportation		Culture and Recreation		Operating Transfers Out	
General Fund																	
1995	15,077	2,062	14	6,562	43	40	-	-	-	-	-	1,499	10	3,304	22	1,610	11
1996	14,809	2,134	15	6,723	45	29	-	-	-	-	-	1,571	11	3,253	22	1,099	7
1997	15,774	2,493	16	6,716	43	34	-	-	-	-	-	1,958	12	2,743	17	1,830	12
1998	15,959	2,471	15	7,108	45	28	-	-	-	-	-	2,060	13	2,919	18	1,373	9
1999	18,001	2,770	15	8,397	47	32	-	-	-	-	-	2,107	12	3,202	18	1,493	8
2000	19,568	2,855	15	9,431	48	41	-	-	-	-	-	2,266	12	3,351	17	1,624	8
2001	20,644	3,386	16	10,113	49	73	-	-	-	-	-	2,343	11	3,452	17	1,277	7
2002	22,741	3,131	14	10,448	46	101	-	-	-	-	-	5,357	24	2,952	13	752	3
2003	24,805	3,464	14	11,828	48	175	-	-	-	-	-	5,561	23	3,052	12	607	3
2004	24,848	3,808	15	11,151	45	163	1	-	-	163	1	5,841	24	3,123	12	599	2
2005	25,976	3,996	15	11,419	44	139	1	-	-	164	1	6,303	24	3,200	12	755	3
Combined Special Revenue Funds																	
1995	924	-	-	15	1	-	-	365	40	79	8	247	27	-	-	218	24
1996	1,217	-	-	21	1	-	-	427	35	96	8	469	39	-	-	204	17
1997	1,598	-	-	13	1	-	-	793	50	20	1	241	15	-	-	531	33
1998	2,385	50	2	21	1	-	-	1,588	67	61	2	185	8	-	-	480	20
1999	4,235	-	-	86	2	-	-	3,398	80	104	3	185	4	-	-	462	11
2000	2,212	-	-	90	4	-	-	1,207	55	127	6	224	10	-	-	564	25
2001	3,240	51	2	71	2	-	-	1,947	60	81	3	200	6	-	-	890	27
2002	2,875	-	-	30	1	-	-	-	-	99	3	1,713	58	-	-	1,133	38
2003	3,472	13	-	86	3	-	-	-	-	-	-	2,310	67	41	1	1,022	29
2004	4,440	-	-	235	6	-	-	-	-	-	-	3,080	69	107	2	1,018	23
2005	6,656	16	-	776	12	25	-	-	-	26	1	4,281	64	25	-	1,507	23

Capital outlay and debt service are included in expenditures by function.

Source: City of Ormond Beach Finance Department

**CITY OF ORMOND BEACH, FLORIDA
MISCELLANEOUS STATISTICAL DATA
SEPTEMBER 30, 2005**

Date of incorporation

Under the General Laws of Florida Town of
Ormond Beach--April 22, 1880
Present Charter incorporating the City of
Ormond Beach adopted--1931

Form of government

Commission/Manager

Area: square miles	35.8
Miles paved streets	183
Miles unpaved streets	0
Miles sidewalks (est'd)	84.8
Miles storm sewers (est'd)	139
Miles sanitary sewer	255
Fire hydrants	2,091

Major highways

State Road 40 (Granada Boulevard)
U.S. Route 1 (Yonge Street)
State Road 415 (Nova Road)
U.S. Route A1A (Oceanshore
Boulevard/South Atlantic Avenue)

Fire Protection

Fire Stations in City Limits	4
Number of employees	57
Full-time fire firefighters	51
Full-time fire inspectors	2
Administration personnel	4

Number of responses by type

Emergency fire responses	1,440
Emergency rescue responses (ALS/BLS)	3,564

Fire Prevention Bureau activities

Inspections	2324
Construction plans review	343
Education classroom presentations	45

Police Protection

Police Station	1
Holding Facility	1
Vehicular patrol units	49
Animal Control/service vehicles	6
Motorcycle units	5
Evidence vehicles	1
Administrative vehicles	7
Investigative units	10
Leased investigative units	0
Outreach vehicles	2
Number of employees	104
Full-time police officers	69
Number of traffic citations	
Issues	5,293
Number of offense reports	13,348
Number of calls for service	49,620

Medical facilities

(Not included in the reporting entity)

Number of hospitals	2
Number of patient beds	205

Fixed Public Library

Public Library square footage	31,000
-------------------------------	--------

Education:

Volusia County Schools--	
Kindergarten -- Grade 5	5
Grades 6--8	1

Students

Kindergarten -- Grade 5	3,135
Grades 6--8	1,037

Facilities and services not included in the reporting entity

Labor force	19,492
Employment	18,921

**CITY OF ORMOND BEACH, FLORIDA
MISCELLANEOUS STATISTICAL DATA
SEPTEMBER 30, 2005**

(Continued)

Employees as of September 30, 2005

Civil service (full-time)	315
Exempt (salary)	78
Part-time staff	88
Total	484

Ormond Beach Municipal Airport

Airport total--	
Runways	2
Taxiways--fully listed	4
Fixed base operator (full service)	12
Flight school	4
Based aircraft	169
Total 24 hour operations	148,500

Recreation

Parks (total over 559 acres)	
Picnic areas	11
Playgrounds	11
Baseball/softball complexes	1
Baseball fields	16
Softball fields	8
Soccer fields	8
Handball/racquetball courts	10
Shuffleboard courts	12
Community centers	3
Gymnastics building	1
Tennis center--clay/lighted courts	8
Tennis courts--hard surface/ without lights	11
Tennis courts--hard surface/lighted	2
Basketball courts--outside/lighted	1
Senior Citizens Center	1
Civic Center/Performing Arts	1
Skate court	1
Tennis center	2
Boat ramps/public	6
Fishing piers/public	7
18--hole golf course/public (not included in the reporting entity)	1

Water treatment plants:

Jefferson Street Plant	
Design capacity	8.00 MGD
Current production rate	5.89 MGD

Number of water utility Connections	21,706
Number of active water utility Customers (units)	28,297

Solid waste system

Number of solid waste disposal Customers	15,805
Number of active participating Recycling program (units)	16,610

Water pollution control plants

Orchard Street Plant:	
Design Capacity	6.00 MGD
Current treatment rate	4.34 MGD

Number of collection systems Connections	15,228
Number of collection systems Units	19,625
Number of effluent reuse Connections	2,191

Sources:

- City of Ormond Beach Public Works Department
- City of Ormond Beach Leisure Services Department
- City of Ormond Beach Finance Department
- City of Ormond Beach Human Resources Department
- City of Ormond Beach Police Department
- City of Ormond Beach Fire Department
- City of Ormond Beach Engineering Department
- City of Ormond Beach Airport Department
- City of Ormond Beach Economic Development Department
- School Board of Volusia County
- Florida Agency for Workforce Innovation
- Florida Hospital

**CITY OF ORMOND BEACH, FLORIDA
SIGNIFICANT POPULATION STATISTICS
SEPTEMBER 30, 2005**

	City of Ormond Beach, Florida	City of Daytona Beach, Florida	City of Port Orange, Florida
Square Mileage	35.71	67.24	28.13
Population	39,617	68,476	51,153
Households	16,943	30,538	21,757
Families	11,121	14,389	14,299
Average household size	2.29	2.07	2.33
Owner-occupied households	14,105	15,194	18,081
Renter-occupied households	2,838	15,344	3,676
Median age	48.9	38.3	46.9
Marketplace population (1)	476,946	444,287	502,937
Median Household Income (2005 est.)	\$ 48,600	\$ 29,313	\$ 44,754
Average Home Value (2005 est.)	\$ 220,299	\$ 160,154	\$ 182,795
Florida Price Level Index (2004)	95.53	95.53	95.53

(1) Marketplace population based upon a 25 mile radius review of consumer population, ESRI Business Information Systems, 2002

Source: U.S. Bureau of the Census, 2000 Census of Population and Housing
ESRI BIS Forecasts for 2004 and 2009

Volusia County Department of Economic Development

CITY OF ORMOND BEACH, FLORIDA
RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2005
(In Thousands)

Fiscal Year Ended	Assessed Value	Gross General Bonded Debt	Less Debt Service	Net General Bonded Debt	General Bonded Debt to Assessed Value	Estimated Population	Net General Debt Per Capita
General Fund							
1995	1,636,641	10,185	65	10,120	0.62	32	316
1996	1,704,364	9,645	79	9,566	0.56	33	290
1997	1,826,003	9,085	73	9,012	0.49	34	265
1998	1,829,423	10,118	54	10,064	0.55	35	288
1999	1,921,958	12,783	106	12,677	0.66	36	352
2000	2,193,882	11,924	129	11,795	0.54	36	328
2001	2,376,137	11,015	169	10,846	0.46	37	293
2002	2,568,410	10,145	141	10,004	0.39	38	266
2003	2,803,577	10,746	185	10,561	0.38	38	276
2004	3,100,771	9,615	155	9,460	0.31	39	243
2005	3,606,082	8,435	114	8,320	0.23	40	208

CITY OF ORMOND BEACH, FLORIDA
REVENUE BOND COVERAGE-WATER AND SEWER SYSTEM FUND
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2005

Fiscal year Ended	Gross Revenues	Operating Expenses	Net Revenues	Debt Service Requirements	Debt Service Coverage
1995	10,169	5088	5081	3085	1.65
1996	10,753	4860	5893	3301	1.79
1997	10,929	4895	6034	3301	1.83
1998	11,457	5094	6363	3301	1.93
1999	12,488	5417	7071	3392	2.08
2000	13,003	5765	7238	3300	2.19
2001	12,802	5013	7789	3013	2.59
2002	12,065	5695	6370	3010	2.12
2003	12,557	5756	6801	3010	2.26
2004	12,776	6368	6408	2986	2.15
2005	13,089	6697	6392	2986	2.14

GLOSSARY

Accrual: A basis of accounting in which revenues are recognized when they are measurable and earned and expenditures are recorded when incurred.

Appropriation: Authorization by the City Commission that allows expenditures to be made on behalf of the City against governmental resources.

Audit: An examination of internal controls and financial statements.

Balance Sheet: A statement which presents the financial position of an entity as of a specified date.

Budget: A financial plan or proposed revenues and expenditures for a specified period of time (usually one year).

Capital Outlay: Expenditures for the acquisition of assets.

Debt Service: The City's obligation to pay principal and interest according to a predetermined schedule.

Department: A major organizational unit that indicates management responsibility for a group of related operations.

Encumbrances: Commitments against an appropriation.

Fund Balance: The amount by which assets exceed liabilities.

Interfund Transfers: Amounts transferred from one fund to another.

Intergovernmental Revenues: Revenues received from another government.

Operating Expenditures: Ongoing expenditures that are not wages, benefits or capital in nature.

Reserved: Indicates that a portion of fund balance is restricted for a specific purpose.

Roll back tax rate: The tax rate that generates the same amount of revenue as the prior year exclusive of gains from new construction.