

# **City of Ormond Beach Florida**

**Adopted Annual Budget  
Fiscal Year 2007-2008**

**CITY OF ORMOND BEACH  
ADOPTED ANNUAL BUDGET  
FOR THE 2007-2008 FISCAL YEAR  
OCTOBER 1, 2007 THROUGH  
SEPTEMBER 30, 2008**



**CITY COMMISSION**

**FRED COSTELLO  
LORI GILLOOLY  
TROY KENT  
ED KELLEY  
BILL PARTINGTON**

**MAYOR  
ZONE ONE  
ZONE TWO  
ZONE THREE  
ZONE FOUR**

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Isaac D. Turner  
Theodore S. MacLeod, P.E.  
Kelly A. McGuire  
Paul M. Lane

City Manager  
Assistant City Manager  
Budget Director  
Finance Director

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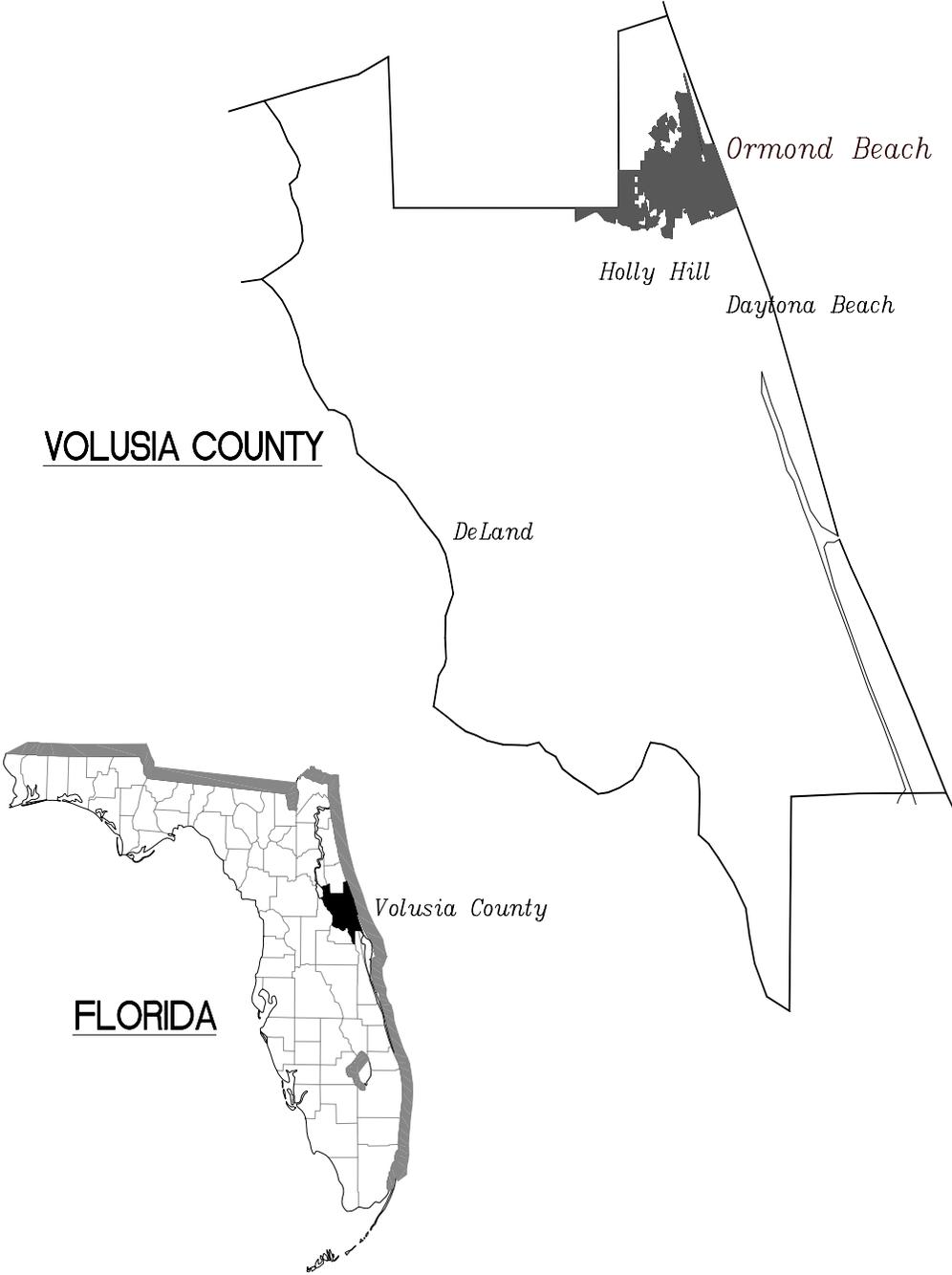
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LOCATION MAP  
CITY OF ORMOND BEACH, FLORIDA



## Community Overview

The city that is now Ormond Beach, which is located on the northeast coast of Florida, dates from the period immediately following the Civil War. J. Andrew Bostrom, a former Union soldier originally born in Sweden, settled land on the peninsula. Concentrated settlement on the mainland began in 1873 with the establishment of New Britain, founded by a small community of New Englanders intent on making their living from citrus cultivation. In 1875, New Britain was subdivided into blocks and lots, with the original plat containing eleven (11) streets. Of the eleven (11) streets, seven (7) retain their original names, with four (4) located in present downtown Ormond Beach.

By 1880, New Britain had grown enough to warrant incorporation. During the elections for incorporation, the town name was changed to Ormond, in honor of James Ormond III, descendant of an early British colonist from the 1770's. The town was legally incorporated on April 22, 1880 and adopted the banana tree as the town emblem.

The development of Ormond Beach accelerated during the 1880's when John Anderson, Joseph Price, Stephen Van Cullen White and other pioneers saw that the small wilderness community was linked by rail with the eastern United States. Their entrepreneurial spirit led to the construction of a bridge spanning the Halifax River (Atlantic Intra-coastal Waterway) from the mainland to the peninsula and the Ormond Hotel, a building that helped define the social and economic character of the community. During the late nineteenth and early twentieth centuries, Ormond became one of Florida's most recognized resort communities and the location of some of the first automobile races in the United States. Consequently, Ormond Beach became and is still known today as the "Birthplace of Speed". Ironically, following World War I, as the automobile became increasingly available to middle America, the character of Florida tourism changed, and Ormond declined in importance as a winter resort and tourist mecca, becoming a more traditional residential community.

In 1959, the City was granted 1,164 acres of land from the Federal government that was developed into a municipal airport that consists of two (2) active runways and six (6) taxiways. In addition, the City purchased 176 acres from the Federal government in 1959; a site that has since been developed into a successful commerce center. Today the Business Park contains twenty-nine (29) businesses operating in approximately 807,000 square feet of light industrial space with total employment of approximately 2,000 workers.

Since 1970, the city's population increased from approximately 14,000, to the present population of approximately 37,000, which has resulted from a combination of real growth and annexations. During the 1990's, residential development and the City's commercial and retail center expanded westward beyond Interstate 95 as the size of the City grew to approximately 29 square miles.

# STATEMENT OF VISION CITY OF ORMOND BEACH FLORIDA

The future of the City of Ormond Beach depends on a partnership among citizens, businesses, civic organizations, elected officials and City employees. Working Together, we can make Ormond Beach one of the most attractive, stimulating and progressive cities in the nation.

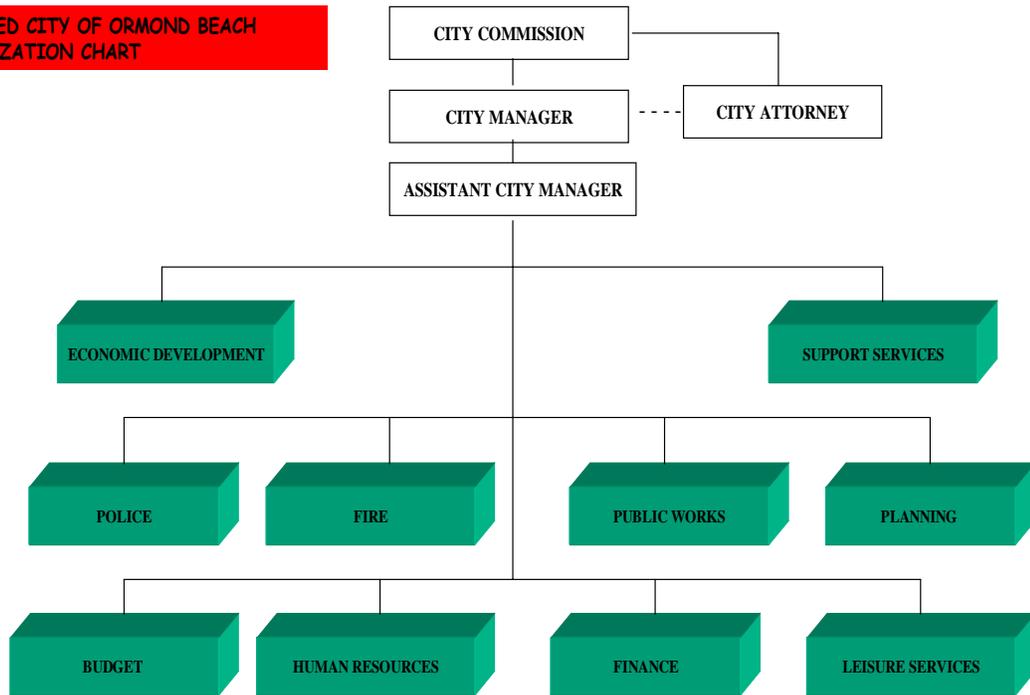
We see Ormond Beach as a community characterized by a high quality of life for all. From our youngest citizens to our oldest citizens, we want to provide significant opportunities for earning, for learning, for leisure and recreation, and for self-expression.

We see Ormond Beach as a community of many dimensions. Among these, we see our City as:

- ❖ A family oriented community, striving to provide a safe and supportive environment in which families of all ages can build on their strengths and their traditions.
- ❖ A learning community, in which all citizens may participate in life-long opportunities for personal growth and development, especially as they participate in the strong historic, cultural, artistic, and athletic traditions of the area.
- ❖ An environmentally sensitive community, marked by mature trees, clean water, well-kept neighborhoods, and attractively landscaped thoroughfares.
- ❖ An economically sound community, boasting a diverse economy and a balanced, controlled, but friendly approach to business and development.
- ❖ A diverse community, one in which all citizens and all sectors of the City find meaningful opportunities and one in which all are valued for the unique contribution they make.
- ❖ A responsive community, with a City government that cares and communicates well with the citizenry and provides timely, even-handed, and courteous service to all.
- ❖ A well-run community, offering high quality basic City services in an effective and efficient manner, and encouraging creative and proactive approaches to the conduct of government.
- ❖ An involved community, one in which citizens throughout the community acknowledge and respect their differences, but recognize that the accomplishment of our objectives will require the full participation of all.

**ORMOND BEACH CITIZENS**

**PROPOSED CITY OF ORMOND BEACH ORGANIZATION CHART**



This is to certify that this is the official organizational chart of the City of Ormond Beach referred to in Article II, Chapter 2, of the City of Ormond Beach, Florida, *Code of Ordinances*, adopted by Resolution No. 2002-94

*Carl Persis*  
CARL PERSIS, MAYOR

*Veronica Patterson*  
VERONICA PATTERSON, City Clerk

April 2, 2002

October 1, 2007

Honorable Mayor Costello, City Commissioners and Citizens of the City of Ormond Beach:

The development of the 2007-2008 Fiscal Year budget has been dramatically impacted by the State Legislature's tax reform efforts. The property tax reform debate in Tallahassee provided the Commission and staff with a unique challenge; constructing a budget while General Fund revenue reductions of \$500,000 to \$5.5 million were debated. Ultimately, this year's legislative mandate to reduce taxes to 9% below the rolled-back rate resulted in a reduction of almost \$1.1 million in property tax revenue.

The \$1.1 million reduction in property tax revenue, along with reductions in other major revenue sources, resulted in the need to make \$1.3 million in cuts in the General Fund. Several previously planned cost reductions in the area of transferring Police Dispatch to the County, the elimination of the Public Information Officer position and reducing the number of inspector positions were combined with newer recommended cuts including eliminating the City Hall receptionist position to achieve the reduction goal. The specific recommended reductions are on page ix.

While twenty-one (21) full-time positions have been eliminated, thirteen (13) are Emergency Communications Officers (ECO) positions. Four of these positions were eliminated earlier in the year when Fire emergency communications was contracted with the Sheriff's Department. Of the remaining ECO positions, one position was vacant and eight were offered employment with the Sheriff's Department under the contract for dispatching services. The remaining positions include the City Hall Receptionist, Public Information Officer, Airport Manager, one Records Clerk, one Neighborhood Improvement Officer, two Fire Inspectors and one Fire Division Chief. Assignment of duties in the Fire Department is under review and may result in further recommendations.

Increases in expenses will also be contained next year because the City's health insurance costs will only rise by 2.5%. The budget contains \$235,000 for benefits and one-time salary bonuses for non-management employees. Given the funding availability, one-time bonuses could provide up to \$500 per non-management employee. Please be aware that compensation is an issue which is subject to collective bargaining and these numbers are provided for budgeting purposes. As

we have discussed, all three union contracts expired at the end of this fiscal year; therefore, state mandated collective bargaining has commenced, and should be expected to impact FY 2007-08 expenditures. The City's management employees understand that no wage increase, lump-sum or otherwise, will be provided to them in the budget. I want to commend our Department Directors and Division Managers for foregoing a wage increase due to the City's financial situation.

There will be additional challenges in FY 2008-09. If the latest proposal by the State Legislature is approved by the voters, it could require more than \$1 million in additional reductions to be made. This proposal will double the homestead exemption, provide a personal property tax exemption, limit taxable value increases on non-homestead property and provide portability of Save Our Homes. If the ballot initiative fails, I believe the legislature will pursue some other property tax reduction program during its next session. Therefore, the reduction option list includes items in the Tier 3 category which are tentatively identified as potential reductions for FY 2008-2009. This complete list can be found beginning on page xiv.

Also of great concern are the caps for property tax revenues for future years which will likely not keep pace with anticipated expenditures. Over the next year, the mission of the Commission and staff will be to work with the community to define the "core" services and restructure service delivery to meet the available revenue.

With those comments, I present you with the FY 2007-08 annual budget. As in each of the previous five budgets I have presented to the Commission, this document contains the financial plan for the services and capital projects that will be implemented to meet your goals for the community. The annual budget provides the City Commission and interested citizens with a one source document that addresses all City operating and capital appropriations and sources of revenue for each fund and program.

### **BUDGET PREPARATION GUIDELINES**

The following guidelines were provided by the City Commission at the 2007 Goals Workshop, Financial Trends Workshop, and Budget Workshops to be used in preparing the FY 2007-08 budget:

#### **Guidelines:**

- Develop budget proposals which maintain or reduce existing tax rate.
- Use of fund balance only for one-time expenditures.
- Annually review user fees and charges.
- Continue to fund facility renewal and replacement, general capital projects and transportation projects through dedicated millage.
- Explore health insurance options to reduce costs.
- Solicit resident suggestions at the earliest stage of the budget process.

Outcomes:

- The budget includes a reduction in the tax rate that is 11.3% below the current rate and 9% below the rolled-back rate.
- The budget includes use of General Fund fund balance for one-time lump sum payments to non-management employees.
- A water/wastewater user fee increase of 5.75% is being proposed, in part, to fund the first phase of the wastewater treatment plant expansion and critical plant improvements.
- All millages were reduced. While no specific projects were eliminated from the facility renewal and replacement or general capital projects areas, many projects will be rescheduled (resulting in delays). Annual funding for sidewalks in the transportation area was reduced from \$400,000 per year to \$50,000 per year.
- The City was able to limit increases in health care costs to a modest 2.5%. The average increase in the past four years has been 11%.
- An electronic suggestion box was established on the City's website to allow citizens to make suggestions in conjunction with a citywide budget update newsletter. Additionally, the Budget Advisory Board hosted a public forum to solicit input from citizens.

**BUDGET HIGHLIGHTS**

**Major Issues:**

**As a result of the legislative mandate to levy taxes at 9% below the rolled-back rate, the City's operating property tax revenue will be reduced by \$1,078,000. The amount of reduction and areas impacted are as follows:**

- **General Fund (\$449,000)**
- **Facilities Renewal and Replacement (\$99,000)**
- **General Capital Improvements (\$74,000)**
- **Transportation (\$456,000)**

The combined operating tax rate is 3.011, a 12.5% decrease from the FY 2006-07 rate. The total City tax rate, which includes debt service, is 3.4435 mills. The combined rate is 11.3% less than the FY 2006-07 rate. The overall City rate consists of:

	FY 2007-08 Adopted Tax Rates	FY 2006-07 Adopted Tax Rates	Difference	Percentage Reduction
General Fund	2.56600	2.82341	(0.25741)	9.1%
Facilities Renewal and Replacement	0.15000	0.17690	(0.02690)	15.2%
Capital Improvements	0.14500	0.16473	(.019730)	12.0%
Transportation	0.15000	0.27500	(0.12500)	45.5%
Voted Debt	0.43250	0.44220	(0.00970)	2.2%
TOTAL TAX RATE	3.44350	3.88224	(0.43874)	11.3%

At the adopted tax rate, a homeowner with an assessment increase of 2.5% will pay approximately \$33 **less** per \$100,000 of taxable value in City property taxes.

In addition to the \$1,078,000 in property tax loss, the City also experienced reductions in other major revenue sources and increases in operating costs that resulted in an additional \$230,000 shortfall within the General Fund. In order to balance the budget, reductions of \$1.3 million were made as detailed on the following page.

GENERAL FUND AND PROPERTY TAX SUPPORTED CAPITAL PROJECTS		
<b>CITY OF ORMOND BEACH, FLORIDA</b>		<b>BUDGET</b>
<b>FY 2007-08 BUDGET</b>	<b>BUDGET</b>	<b>FY07-08</b>
	<b>FY06-07</b>	<b>(BEFORE REDUCTIONS)</b>
<b>REVENUES</b>		
PROPERTY TAXES (FY 2007-08 IS @ 9 % BELOW ROLLBACK)	11,678,187	10,898,917
DELINQUENT PROPERTY TAXES	9,981	12,000
ELECTRIC FRANCHISE	3,415,000	3,415,000
ELECTRIC UTILITY TAX	3,152,000	3,152,000
COMMUNICATIONS SERVICES TAX	1,925,000	2,056,000
LICENSES AND PERMITS TOTALS	1,154,500	817,500
INTERGOVERNMENTAL REVENUES	3,753,500	3,584,500
TOTAL CHARGES FOR SERVICES	1,122,300	1,107,079
FINES AND FORFEITURES	217,000	237,000
MISCELLANEOUS REVENUES	1,933,976	2,037,251
TRANSFERS IN	4,145,420	4,039,794
APPROPRIATED FUND BALANCE	593,773	51,510
<b>TOTAL REVENUES</b>	<b>33,100,637</b>	<b>31,408,551</b>
<b>EXPENDITURES</b>		
PERSONAL SERVICES	21,077,379	20,793,751
OPERATING EXPENDITURES	8,148,558	8,402,489
HUMAN SERVICES (CONTRIBUTIONS)	156,924	156,925
CAPITAL OUTLAY	34,000	-
PROPERTY TAX FUNDED IMPROVEMENTS-FACILITIES R&R	600,537	642,706
PROPERTY TAX FUNDED IMPROVEMENTS-GEN. CIP	559,222	598,491
PROPERTY TAX FUNDED IMPROVEMENTS-TRANSPORTATION	933,565	999,119
TRANSFERS OUT	1,432,320	1,105,477
CONTINGENCY	158,132	13,842
<b>TOTAL EXPENDITURES</b>	<b>33,100,637</b>	<b>32,712,800</b>
<b>SHORTFALL</b>	<b>-</b>	<b>(1,304,249)</b>
<b>REDUCTIONS</b>		
CONTRACT WITH SHERIFF'S OFFICE		80,000
INCREASE CHARGES TO TIF		150,000
COMBINE DUTIES OF FIRE/BUILDING INSPECTOR		120,000
ELIMINATE INTERN PROGRAM		18,000
ELIMINATE PIO (POSITION NOT FUNCTION)		60,000
REASSIGNMENT OF DUTIES IN FIRE DEPT. (REDUCTION OF 1 DIVISION CHIEF POSITION)		116,000
ELIMINATE 2ND FLOOR RECEPTIONIST		37,700
ELIMINATE RECORDS CLERK		27,000
ELIMINATE ENVIRONMENTAL IMPROVEMENT OFFICER		43,000
ENGINEERING TECH FROM FULL-TIME TO PART-TIME		23,000
REDUCTION IN FACILITIES R&R FUNDING*		99,751
REDUCTION IN GENERAL CIP FUNDING*		73,634
REDUCTION IN TRANSPORTATION FUNDING*		106,164
ELIMINATE SIDEWALK PROGRAM		350,000
<b>TOTAL REDUCTIONS</b>		<b>1,304,249</b>
<b>TOTAL EXPENDITURES AFTER REDUCTIONS</b>		<b>31,408,551</b>

## **General Fund (\$28.5 million):**

### **Revenues:**

General Fund net revenues are \$28.5 million, a decrease of approximately \$1 million from FY 2006-07. In addition to a reduction in property tax revenue, permit revenue declined by \$337,000 and intergovernmental revenue (sales tax and municipal revenue sharing) declined by \$169,000. Miscellaneous revenues increased by \$178,000 primarily due to favorable investment returns.

The largest components of General Fund revenue include property taxes (\$9.3 million), franchise fees (\$3.4 million), utility taxes (\$3.2 million), and communications service tax (\$2.1 million). Intergovernmental revenues (totaling \$3.6 million) include the half cent sales tax (\$2.1 million), state shared revenues (\$1.1 million), and miscellaneous intergovernmental revenues (\$373,000).

Total transfers to the General Fund amount to \$4.2 million. The largest component of this transfer is from the Water and Wastewater Fund representing indirect cost allocation and payment in lieu of franchise. Additionally, the budget includes use of fund balance in the amount of \$51,510.

### **Expenditures:**

General fund net expenditures are \$28.5 million which includes \$19.9 million for personal services. Major changes to the General Fund budget include:

- Elimination of 20 positions for a savings of \$1.1 million
- A 23% increase in General Liability Insurance costs

## **Stormwater Utility Fund (\$1.9 million):**

In 1998 the City Commission approved a Stormwater Master Plan to eliminate chronic flooding problems, upgrade the stormwater infrastructure and improve stormwater treatment. In accordance with the 1998 Stormwater Improvement Plan, the City has invested \$11.6 million in improvements. Four projects (Coolidge-Hand Ave. to Division Ave.; Alcazar, Buena Vista & Seville; John Anderson Drive; and Allenwood, Ridgewood & Sanchez) from this Plan remain to be completed.

This year the City updated the Stormwater Master Plan and identified 43 areas with corrugated pipes needing replacement or repair, in addition to completing the four remaining projects from the 1998 Plan. The specific projects in the Stormwater Master Plan Update were presented to the City Commission in June.

In the past, advances have been made to provide funding for stormwater projects from the Water/Wastewater Fund and Solid Waste Fund. The repayment of these loans is scheduled to begin in FY 2007-08. As there is not sufficient funding for the internal loans to continue, the projects contained within the master plan will require the issuance of debt and a rate increase of approximately \$2.00 per month to support the debt service. The FY 2007-08 budget includes a \$189,000 appropriation for Ponce DeLeon stormwater infrastructure improvements only. No other improvements have been included within the budget nor has any rate increase been assumed.

**Airport Fund: (\$2.0 million)**

The budget includes grant funding of \$1.7 million for capital improvement, primarily funded through FAA and FDOT grants. The budget also includes use of fund balance (loans from the General Fund) of \$21,000 to fund the City's match on capital projects and the elimination of the full-time Airport Manager position.

**Facilities Renewal and Replacement Fund: (\$862,000):**

Two years ago, the Commission created the Facilities Renewal and Replacement Fund to provide a dedicated millage for rehabilitation of the City's facilities. In FY 2007 this millage was used for improvements in Riverbend Nature Park, Riviera Park, the Senior Center, the Airport Sports Complex, Nova Community Center, the Art Museum and Gardens, City Hall, Cassen Park, the Performing Arts Center, and Riverbridge Gardens.

This year that millage will generate approximately \$543,000. Various improvements are scheduled such as: playground equipment at Central Park I, lift replacement at the Fleet complex, and fencing for the Tennis Center and Nova Community Park. The budget also includes \$304,000 use of fund balance to complete project originally budgeted in the prior fiscal year.

**Capital Improvements Fund: (\$4 million):**

This fund consists of a dedicated millage of 0.145 mills for construction of new facilities and equipment in the City not eligible for funding under water, sewer, transportation, or stormwater fees.

Funding has been included for The Casements architectural improvements (\$1,880,000 with approximately \$1.3 million in grant funding), the first phase of a fiber optic network (\$322,000), Nova Community Center gymnasium floor (\$90,000), Ormond Beach Sports Complex field renovations (\$400,000), document

management system (\$127,000), City welcome signs (\$30,000) and Nova Field #5 (\$400,000).

**Transportation Fund: (\$5.5 million):**

This fund consists of a dedicated millage of 0.15 mills (which will generate \$543,000) plus gas tax receipts (of approximately \$1.165 million) for improvements to streets and sidewalks. Additionally, \$776,000 is being provided by FDOT, \$200,000 from local impact fees and \$1.7 million from bond proceeds.

The budget includes \$4.8 million in infrastructure improvements. These improvements include \$2.4 million in collector road upgrades, \$360,000 for resurfacing of roadways, \$50,000 for reconstruction of a railroad crossing, \$776,000 for the I-95/US1 Interchange Study and \$650,000 for Clyde Morris Widening.

**Water and Wastewater Funds (\$16.5 million):**

The primary revenue source of the Water and Wastewater Fund consists of user fees to customers both inside and outside the City. Water and sewer fees account for \$15.8 million.

The budget incorporates a rate increase of 5.75%. This rate increase was necessitated, in part, to provide debt service funding for the Wastewater Treatment Plant Expansion/Improvements Phase I, force main infrastructure, and Water Distribution System infrastructure. A second rate increase of approximately 3.5% will be needed in FY 2008-09 to fund the second phase of the Wastewater Treatment Plant Expansion/Improvements. The estimated rate increase of 3.5% is for the plant expansion debt service and does not include any operating rate increase that may be needed.

Operating cost increases include \$100,000 for electricity, \$345,000 for repair/maintenance, and \$286,000 for general liability insurance.

**Solid Waste Fund (\$5.5 million):**

This fund receives fees for solid waste removal and recycling services from City residents and businesses and pays an outside contractor to perform these services. The payments to the contractor will be approximately \$4.2 million.

**Summary:**

The overall citywide budget reflects a continued investment in maintaining and improving the City's infrastructure. The proposed budget includes \$33 million in capital improvement funding of which \$6 million is proposed to be funded through grants.

**Recognition**

I would like to thank the City's Department Directors and Division Managers for their efforts in preparing and closely monitoring their respective budgets and programs. I would also like to recognize Kelly McGuire, Budget Director, Dan Stauffer, Senior Accountant and Paul Lane, Finance Director for their work in completing the FY 2007-08 budget.

Respectfully submitted,

Isaac D. Turner  
City Manager

## FREQUENTLY ASKED QUESTIONS ABOUT THE BUDGET AND TAX RATES

### GENERAL FUND BUDGET AND TAX RATE: QUESTIONS AND ANSWERS

Q. Is there a tax increase to fund the FY 2007-08 budget?

A. The total City tax rate, which includes debt service, is 3.4435 mills. The combined rate is **11.3% less** than the FY 2007-08 rate. The overall City rate consists of:

General Fund	2.5660 mills
Transportation	0.1500 mills
Capital Improvements	0.1450 mills
Facilities Renewal & Replacement	0.1500 mills
Debt Services	0.4325 mills

The operating tax rate (General Fund, Transportation, Capital Improvements and Facilities Renewal and Replacement) represents a 9% decrease from the rolled-back tax rate.

Q. How much in additional property taxes will a homeowner with a \$125,000 home, less the \$25,000 homestead exemption, pay in 2007-08 based on the new tax rate?

A. At the proposed tax rate, a homeowner with an assessment increase of 2.5% will pay approximately \$33 **less** per \$100,000 of taxable value in City property taxes.

Q. What is the rolled-back tax rate?

A. The rolled-back rate is the tax rate that produces the same amount of property tax revenue dollars that was received in the prior year exclusive of tax revenue generated from new construction. Any increase over the rolled-back tax rate is considered a tax increase in accordance with State law.

With an increase of \$129 million from the reassessment of existing properties, the rolled-back tax rate is 3.30885 mills, which would generate the same amount of tax revenue that was received in FY 06-07. The City's proposed rate is 9% below the rolled-back rate as mandated by recent property tax reform legislation.

Q. How do the City's property tax rate and other major fees compare with other cities in Volusia County?

A. For FY 2006-07, the City had the fourth lowest among the 16 cities in Volusia County. Proposed tax rates for FY 2007-08 are currently being established.

Similarly, the City's combined utility bill for water and sewer, solid waste collection and stormwater drainage remains one of the lowest among all east Volusia County (coastal) cities.

Q. What does the City's property tax pay for?

A. The property tax rate is allocated for four major purposes: 1) funding basic municipal services, 2) funding road and sidewalk improvements, 3) funding debt payments on voter-approved bond issues and 4) funding facilities renewal and replacement.

Of the combined rate of 3.4435 mills, 2.566 mills helps fund traditional municipal services such as police, fire, local road maintenance, recreational programming and other general government services funded from the General Fund. Approximately 31% of the General Fund budget is supported with property taxes.

The remainder of the property tax rate is dedicated to road and sidewalk improvements (0.150 mills), capital improvements (0.145 mills), facilities renewal and replacement (0.15 mills) and debt payments on voter-approved bond issues (0.4325 mills).

Q. Is growth in the City's tax base sufficient to fund the increased costs of providing General Fund services?

A. The added value from new construction generates approximately \$270,000 of property tax revenue. As a result of property tax reform, the City's overall property tax revenue declined by \$1.1 million. The reduction in property tax revenue required corresponding reductions primarily in the General Fund and Transportation Fund.

# FINANCIAL POLICIES

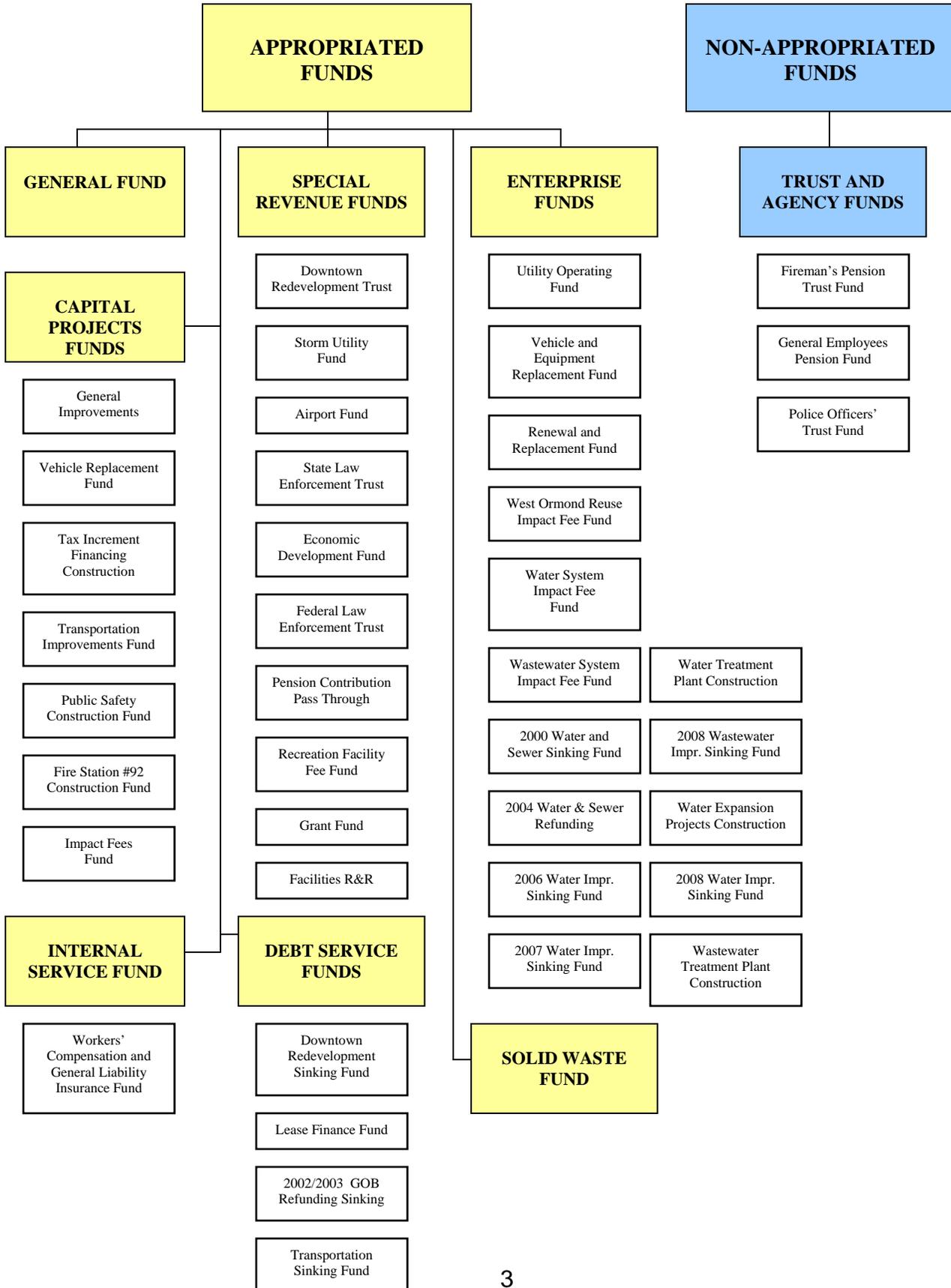
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Discussion of Major Funds	4
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**FY 2007-08  
BUDGET CALENDAR**

<b><u>DATE</u></b>	<b><u>ACTIVITY</u></b>
February 20	Review Budget Calendar with City Commission (regular CC meeting)
March 20	Financial Trends Workshop with City Commission (5:30 at City Commission Chambers)
April 27	Budget Requests due from Depts.
May 14-31	Budget Review Meetings with City Manager
June 5	City Commission Workshop to Review Proposed 5 Year Capital Improvements Program (5:30 at City Commission Chambers)
July 1	Certification of taxable value submitted to City
July 10	Budget document submitted to City Commission
July 16	Operating Budget Workshop (5:30 at City Commission Chambers)
July 17	Operating Budget Workshop (5:30 at City Commission Chambers, if needed)
July 30	Approval of tentative millage levy at regular City Commission meeting (7:00 at City Commission Chambers)
September 4	First Public Hearing to adopt proposed millage rates and budget
September 13	Newspaper advertisement of Second Public Hearing and Budget Summary Statement
September 18	Second and Final Public Hearing to adopt Final millage rates and budget.

# FUND STRUCTURE



# MAJOR FUNDS

## Governmental Fund Types

1. **General Fund** - The General Fund is the general operating fund of the City. It is used to account for all financial resources, except those required to be accounted for in another fund.
2. **Special Revenue Funds** - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes.
  - a. **Redevelopment Trust Fund** – Used to account for tax increment proceeds received by the City within a specific district authorized by state statute. These revenues are transferred to its Debt Service Fund in accordance with the 1994 Tax Increment Bond Resolution.
  - b. **Stormwater Drainage Utility Fund** – The fund’s purpose is to provide maintenance to the City’s existing stormwater drainage system. Revenues are provided from user charges assessed to utility customers.
  - c. **Municipal Airport Fund** – The fund accounts for the financial activities of the Ormond Beach Airport. The airport was deeded to the City in 1959. The agreement restricts the use of the land and revenues derived from aviation related purposes. The airport is funded through rentals and lease revenues, grant revenues and transfers from the General Fund.
  - d. **Local Law Enforcement Trust Fund** – Used to account for proceeds generated by confiscation activities of the Police Department. Expenditures are restricted for law enforcement purposes only.
  - e. **Economic Development Fund** – This fund accounts for the City’s proceeds of land sales and development costs associated with the City’s airport business park.
  - f. **Federal Law Enforcement Trust Fund** – Used to account for proceeds generated by confiscation activities of the Police Department. Expenditures are restricted for law enforcement purposes only.
  - g. **Pension Contribution Pass Through** – Used to account for State contributions to the Police and Fire pension funds.
  - h. **Recreational Facility Use Fee Fund** – This fund accounts for impact fees assessed against users of recreation and cultural facilities within the City. Use of these funds is limited to expansion of those facilities.
  - i. **Grant Funds** – This fund accounts for proceeds of federal and state financial assistance and related capital expenditures.
  - j. **Facilities Renewal and Replacement** – This fund accounts for dedicated tax revenue used to maintain City facilities.
3. **Debt Service Funds** - Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs.

- a. **Financing Debt Service Fund** – This fund records principal and interest payments on various capital lease and notes payable obligations. Revenue sources include interest on investments and transfers from the General Fund.
  - b. **2002 General Obligation Debt Service Fund** – This fund records principal and interest payments on Series 2002 General Obligation Bonds. Revenues include ad valorem property taxes and interest on investments.
  - c. **2003 General Obligation Debt Service Fund**- This fund records principal and interest payments on Series 2003 General Obligation Bonds. The proceeds of this debt issue were utilized to construction Fire Station #92. Revenues include ad valorem property taxes and interest on investments.
  - d. **2004 Revenue Bonds** – This fund records principal and interest payments on Series 2004 Revenue Bonds. The proceeds of this bond issue were used to construct Fire Station #91.
  - e. **2008 Transportation Revenue Bond**-This fund records principal and interest payments on Series 2008 Revenue Bonds. The proceeds of this bond issue will be used to fund Collector Road upgrade projects.
4. **Capital Projects Funds** - Capital Projects Funds are used to account for financial resources to be used for equipment replacement or the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).
- a. **Capital Improvement Fund** – This fund is used to account for capital asses acquisitions and construction from general government resources and intergovernmental grants.
  - b. **Equipment Renewal and Replacement Fund** – This fund accounts for replacement of existing capital assets provided by general government resources.
  - c. **Tax Increment Financing Construction Fund** – This fund accounts for capital expenditures of various improvements within a special district within the City.
  - d. **Transportation Improvements Fund** – This fund is used to account for transportation related capital infrastructure acquisition and construction from general government resources.
  - e. **Recreation Facilities Impact Fee Fund** – This fund accounts for impact fees assessed and collected against new construction activities. Use of funds is restricted for expansion of existing recreational facilities or construction of new recreational facilities.
  - f. **Local Roads Impact Fee Fund** – This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion of existing local roadway links or construction of new local roadways.
  - g. **Stormwater Drainage Impact Fee Fund** – This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion of existing stormwater management facilities or construction of new stormwater management facilities.

- h. **2003 Fire Station #92 Construction** – This fund is used to account for the construction of Fire Station #92.
- i. **2004 Fire Station #91 Construction** – This fund is used to account for the construction of Fire Station #91.

### **Proprietary Fund Types**

1. **Enterprise Funds** - Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises--where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.
  - a. **Water and Wastewater Fund** –This fund is used to account for general water and sewer operations. The primary source of funding is user charges to water and sewer customers.
  - b. **Water and Wastewater Vehicle and Equipment Replacement** – This fund accounts for replacement of existing vehicles and equipment for the benefit of Water and Wastewater.
  - c. **Water and Wastewater Renewal and Replacement** - This fund accounts for replacement of existing capital assets for the benefit of Water and Wastewater.
  - d. **Water and Sewer Sinking 2000 Revenue Bonds** – Used to account for principal and interest payments resulting from the issuance of revenue bonds.
  - e. **Water and Sewer Refunding 2004 Revenue Bonds** - Used to account for principal and interest payments resulting from the issuance of revenue bonds.
  - f. **Water Improvement Sinking 2006 Bonds** – Used to account for principal and interest payments resulting from the issuance of revenue bonds.
  - g. **Water Expansion 2007 Bonds**-Used to account for principal and interest payments resulting from the issuance of revenue bonds.
  - h. **Water Expansion Projects Fund**-Used to account for construction of water expansion projects.
  - i. **West Ormond Reuse Impact Fee** - This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of reuse facilities.
  - j. **Water Impact Fee** - This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of water facilities.

- k. **Wastewater Impact Fee** - This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of wastewater facilities.
  - l. **Water Treatment Plant Construction** – This fund accounts for the construction costs associated with the expansion of the water treatment plant.
  - m. **Water Improvement Sinking 2007 Bonds** – Used to account for principal and interest payments resulting from the issuance of revenue bonds for the second phase of the Water Treatment Plant.
  - n. **Water Improvement Sinking 2008 Bonds** – Used to account for principal and interest payments resulting from the issuance of revenue bonds for water expansion projects.
  - o. **Wastewater Improvement Sinking 2008 SRF** – Used to account for principal and interest payments resulting from the issuance of revenue bonds for the Wastewater Treatment Plant Expansion and Forcemain Improvements.
  - p. **Solid Waste Fund** – Used to account for activities associated with the removal of trash and debris. Expenditures are funded through user charges to customers.
2. **Internal Service Fund** - The Internal Service Fund is used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost-reimbursement basis.
- a. **Workers Compensation Fund** – This fund is used to account for expenditures associated with providing workers compensation coverage to employees.
  - b. **General Liability Insurance Fund** - This fund is used to account for expenditures associated with providing general liability coverage to employees.

### **Fiduciary Fund Types**

1. **Trust and Agency Funds** - Trust and Agency Funds account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds. These funds are not included in the adopted budget.
- a. **Firemen’s Pension Fund** – Used to account for employee and employer contributions towards the Firemen’s pension fund.
  - b. **Police Officer’s Pension Fund** - Used to account for employee and employer contributions towards the Police Officer’s pension fund.
  - c. **General Employee’s Pension Fund** - Used to account for employee and employer contributions towards the General Employee’s pension fund.

# FINANCIAL POLICIES

The accounting policies of the City of Ormond Beach conform to generally accepted accounting principles as applicable to governments. The following is a summary of the most significant accounting and budgeting policies.

## **FUND ACCOUNTING**

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The purposes of the City's various funds and account groups are as follows:

### **Basis of Budgeting**

The *basis of budgeting* for all funds is on a *cash* basis.

### **Basis of Accounting**

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All Governmental Funds are accounted for using the modified accrual basis of accounting. Under the modified accrual basis, revenues are recognized when they become measurable and available as net current assets. Revenues that are susceptible to accrual include taxes, intergovernmental revenues, charges for services and investment earnings. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include principal and interest on general long-term debt which are recognized when due.

All Proprietary Fund Types and Pension Trust Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when earned and expenses are recognized when incurred.

## **BUDGET AMENDMENT POLICY**

### 1. Budget Transfers and Amendments

#### **A. Administrative Approval of Intra-departmental Budget Transfers**

Any budget transfer between line item expenditures accounts (personal service, operating, and capital outlay) that does not increase or decrease the approved total appropriation of a department within the same fund and is less than \$25,000 shall be reviewed by the Budget Director and approved by the City Manager or his designee.

#### **B. Commission Approval of Budget Transfers**

The following budget transfers shall be approved by a majority vote of the City Commission:

1. Transfers of \$25,000 or more
2. All interfund transfers

#### **C. Commission Approval of Budget Amendments**

The following budget amendments shall be approved by Resolution by a majority vote of the City Commission:

1. Recognition of non-budgeted and unanticipated revenues received during the fiscal year.
2. Any increase or decrease in appropriated fund balance.
3. Any increase or decrease in the total approved appropriation of a fund.

## **REVENUE GUIDELINES**

**The City employs the following revenue guidelines as part of the budget development process:**

1. The General Fund operating budget millage rate will be based on a 96% tax collection rate as computed against the Current Year Gross Taxable Value as shown on Form DR-420 provided to the City by the Volusia County Property Appraiser.
2. The City will annually review Charges for Service to ensure that the fee structure, at a minimum, maintains the current level of cost recovery.
3. Ensure that fees charged in enterprise operations are calculated at a level that will support all direct and indirect costs of the enterprise.
4. Ensure that the basis for computing indirect cost allocations are reviewed annually and are based on prudent and defensible assumptions.
5. Revenue projections for all major non-ad valorem revenue sources will be based on prudent trend analysis that considers current and projected economic conditions. Budget projections for State-shared revenues will consider State of Florida estimates that are contained in the Local Government Financial Information Handbook as one of several factors for determining final revenue estimates.
6. Ensure that the City does not accept any revenue source whose terms of acceptance or collection may adversely affect the City.
7. The use of revenues which have been pledged to bond holders will conform to bond covenants which commit those revenues.
8. In balancing the City's annual budget, the City will attempt to balance the general fund operating budget against current income. If fund balance must be appropriated to balance the budget, no more than five percent (5%) of all General Fund revenue will be comprised of appropriated fund balance and will be targeted to the extent possible against funding one time capital improvement projects.
9. The undesignated fund balance in the General Fund will be maintained at no less than 12% of the total General Fund budget exclusive of budgeted reserves for contingency.
10. Water and Wastewater Impact fees will be set at a level that recovers the highest percentage of the cost of future capacity as permitted by law.

**REVENUE GUIDELINES (continued)**

11. In financing capital improvements through the use of General Obligation Bonds, the City shall limit outstanding indebtedness to no more than 5% of current gross taxable value.

## **APPROPRIATION GUIDELINES**

1. The City Commission adopts the annual budget at the fund level, whereas department managers prepare their respective budgets at the program level and allocate appropriations to specific line items in order to provide services at the current level of service.
2. Personal services are estimated based on collective bargaining provisions governing salary adjustments, whereas salary adjustments for non-bargaining unit employees are based on parameters defined by the City Manager and approved by the City Commission. Pension amounts are based on the defined level of funding as determined by the city's actuary. Health insurance premiums for employee coverage are estimated based on current market conditions that affect annual premium adjustments.
3. The emphasis in preparing the annual budget is on the development of performance outcomes and the relationship of those outcomes to providing the current or enhanced level of service and the budget resources needed to accomplish the identified service level.
4. The budget request for all programs will include an itemized list of capital equipment with a unit value of \$1,000 or more and a separate line item appropriation for vehicle depreciation that will fund future replacement of city vehicles and heavy equipment based on the vehicle replacement schedule developed by the Fleet Manager and Budget Manager.
5. Annually, the City Manager will have a comprehensive Five Year Capital Improvements Program (CIP) developed for review and approval by the City Commission. The Five Year CIP will identify and schedule priority capital improvements and provide recommended financing and the estimated operating budget impact for each project.
6. The level of classification detail at which expenditures may not legally exceed appropriations is the fund level. Department Directors and Division Managers are held accountable for their respective budgets at the program level.
7. Encumbrances outstanding at year-end represent the estimated amount of the expenditures ultimately to result if unperformed contracts/receipt of goods or services in process at year-end are completed. Such encumbrances do not constitute expenditures or liabilities, but rather reservations of fund balance for subsequent years' appropriation.
8. Debt service millage will be set at levels which will generate sufficient revenue to make all required principal and interest payments.

# BUDGET OVERVIEW

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# REVENUE HIGHLIGHTS

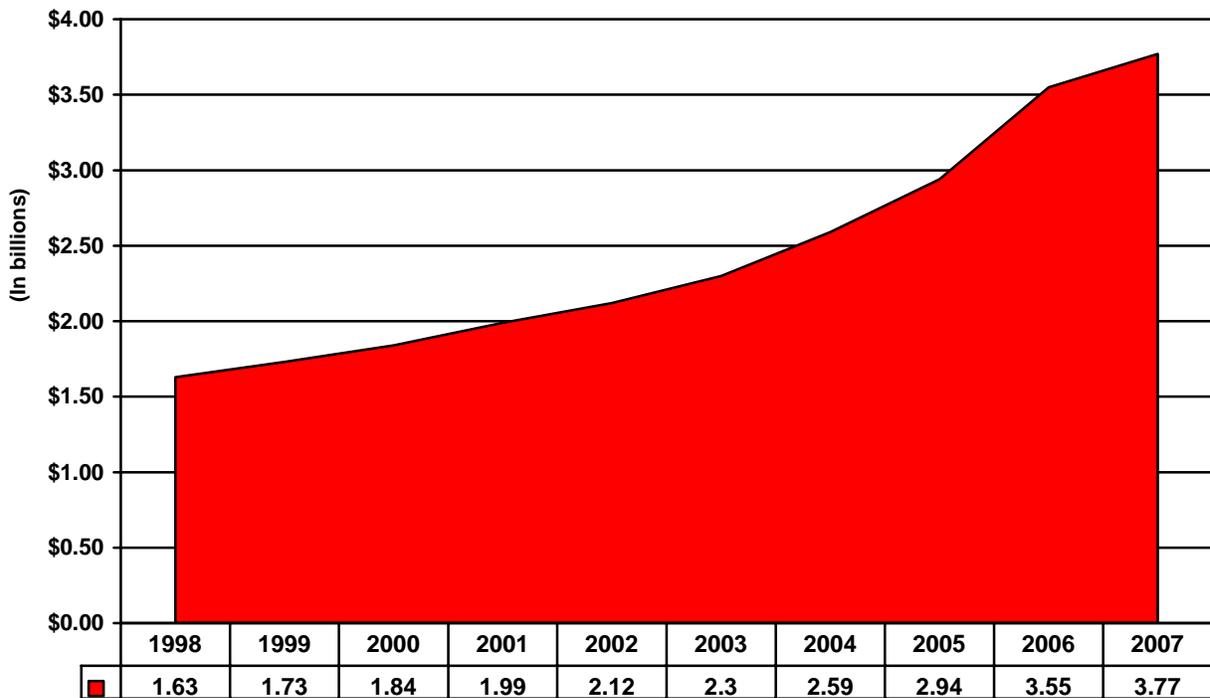
## Overview:

Citywide net revenues and use of prior year's reserves for FY 2007-08 are projected to be approximately \$86 million.

## Taxable Value:

The City of Ormond Beach has experienced a taxable value increase of over \$2 billion in the last ten years. The 2007 taxable value is \$3.77 billion, an increase of \$223 million over the 2006 taxable value.

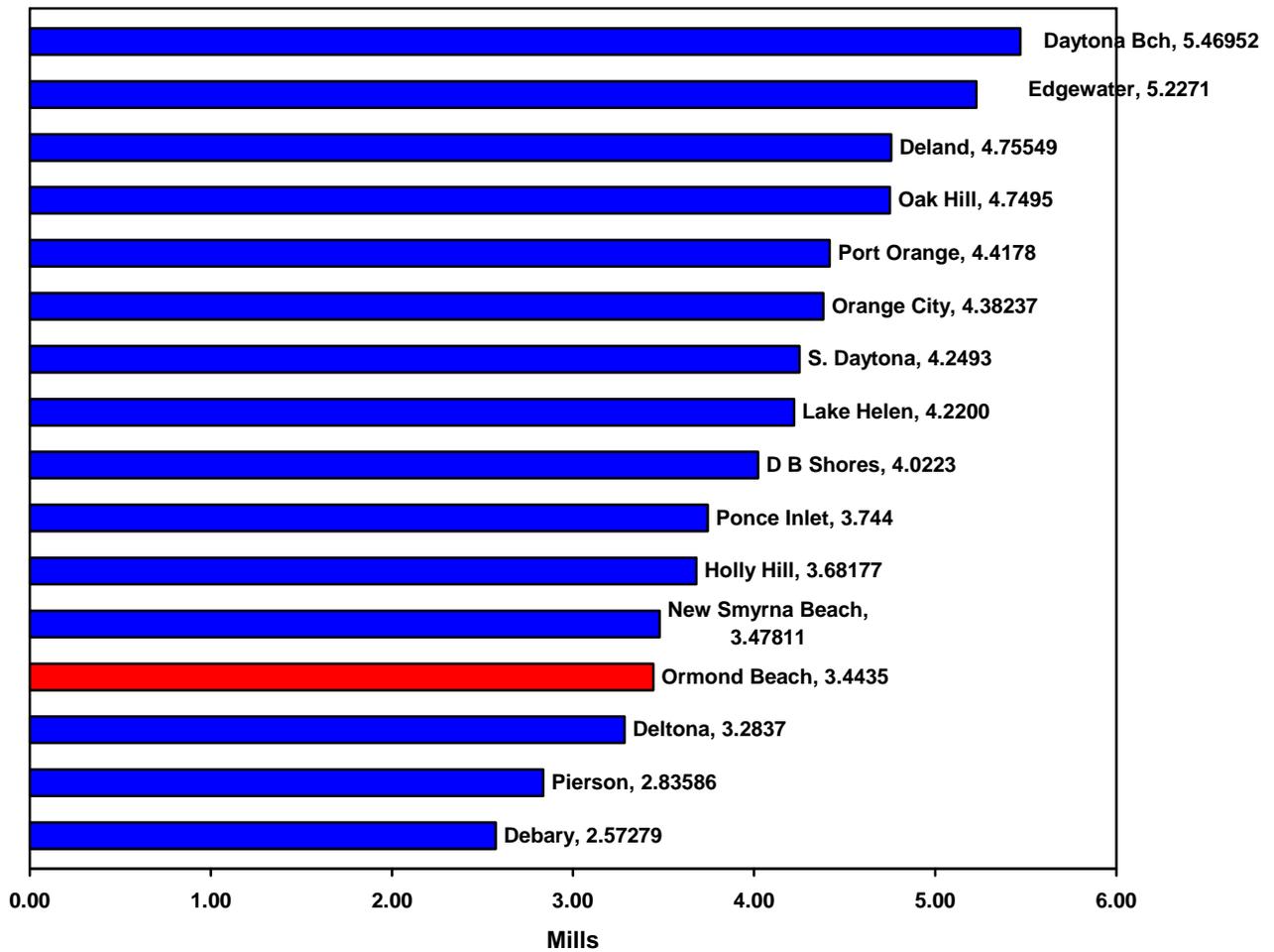
### Gross Taxable Value Ten Year Trend



**Property Tax Revenue and Rates:**

As mandated by State legislation, property taxes were reduced to 9% below the rolled back rate. This resulted in a reduction of \$1,078,000 in property tax revenue. The approved tax rate of 3.4435 mills is 11.3% less than the prior year's tax rate. The tax rate represents a 9% reduction from the rolled back rate.

For FY 2007-08, the City of Ormond Beach had the fourth lowest tax rate of the following 16 Volusia County cities:



## Summary of Property Tax Rates and Taxable Value

	Operating Millage				Subtotal Operating Millage	2003 General Obligation Bond Sinking Fund	2002A and 2002B GOB Refunded Sinking Funds	Combined City Tax Rate
	General Fund	Capital Improvements	Facilities Renewal & Replacement	Transportation Improvements Fund				

TAX RATE SUMMARY								
FY 2007-08 Proposed Millage Rate	2.56600	0.14500	0.15000	0.15000	3.01100	0.03250	0.40000	3.44350
FY 2007-08 Rolled Back Millage Rate					3.30885	0.03564	0.46983	N/A
FY 2006-07 Millage Rate	2.82341	0.16473	0.17690	0.27500	3.44004	0.03600	0.40620	3.88224
% Increase (Decrease) in Tax Rate Compared to Rolled Back Millage Rate	N/A	N/A	N/A	N/A	-9.00%	N/A	N/A	N/A
% Increase (Decrease) in Tax Rate Compared to FY 06-07 Adopted Millage Rate					-12.47%	-9.72%	-1.53%	-11.30%

CITY PROPERTY TAX PAYMENT FOR \$125,000 HOME WITH \$25,000 HOMESTEAD EXEMPTION ASSUMING 2.5% ASSESSMENT INCREASE								
- FY 2007-08	\$264.62	\$14.95	\$15.47	\$15.47	\$310.51	\$3.35	\$41.25	\$355.11
- FY 2006-07	\$282.34	\$16.47	\$17.69	\$27.50	\$344.00	\$3.60	\$40.62	\$388.22
Increase (Decrease) Over FY 2006-07	(\$17.72)	(\$1.52)	(\$2.22)	(\$12.03)	(\$33.49)	(\$0.25)	\$0.63	(\$33.11)

SUMMARY OF TAX BASE DATA FOR FY 2007-08			
	Added Taxable Value		Percent Change
2006 Final Gross Taxable Value	\$ 3,551,109,205		
2007 Final Gross Taxable Value	\$ 3,774,191,461		5.91%

TAX RATE HISTORY								
Fiscal Year	General Operating	Facility Renewal & Replacement	Capital Improvement	Transportation	Subtotal Operating	Operating Rolled Back Rate	Debt Millage	Combined Millage Rate
95-96*	2.62500	-	-	-	2.62500	2.62500	0.77500	3.40000
96-97	2.55400	-	-	0.50000	3.05400	2.55443	0.71260	3.76660
97-98*	2.53895	-	-	0.42172	2.96067	2.96067	0.66903	3.62970
98-99*	2.49533	-	-	0.40000	2.89533	2.89533	0.75551	3.65084
99-00*	2.39275	-	-	0.40000	2.79275	2.79275	0.86425	3.65700
00-01*	2.30835	-	-	0.40000	2.70835	2.70835	0.83188	3.54023
01-02*	2.18271	-	-	0.40000	2.58271	2.58271	0.75571	3.33842
02-03	2.31258	-	-	0.30000	2.61258	2.52264	0.72584	3.33842
03-04	2.38665	-	-	0.27500	2.66165	2.46963	0.67677	3.33842
04-05	2.84558	-	0.16473	0.27500	3.28531	2.45601	0.60907	3.89438
05-06	2.99604	0.17690	0.16473	0.27500	3.61267	2.92330	0.54049	4.15316
06-07	2.82341	0.17690	0.16473	0.27500	3.44004	2.92330	0.44220	3.88224
07-08	2.57600	0.15000	0.14500	0.14000	3.01100	3.30885	0.43250	3.44350

\* Rolled-Back Tax Rate was adopted

### **General Fund Revenues:**

General Fund net revenues are projected to be \$28.5 million, a decrease of approximately \$1 million from FY 2006-07. In addition to a reduction in property tax revenue, permit revenue declined by \$337,000 and intergovernmental revenue (sales tax and municipal revenue sharing) declined by \$169,000. Miscellaneous revenues increased by \$178,000 primarily due to favorable investment returns.

The largest components of General Fund revenue include property taxes (\$9.3 million), franchise fees (\$3.4 million), utility taxes (\$3.2 million), and communications service tax (\$2.1 million). Intergovernmental revenues (totaling \$3.6 million) include the half cent sales tax (\$2.1 million), state shared revenues (\$1.1 million), and miscellaneous intergovernmental revenues (\$373,000).

Total transfers to the General Fund amount to \$4.2 million. The largest component of this transfer is from the Water and Wastewater Fund representing indirect cost allocation and payment in lieu of franchise.

### **Downtown Development Fund**

Tax increment proceeds are the primary revenue source for the Downtown Development Fund. The taxable value of the district decreased by \$6.6 million. As a result, revenues are expected to decrease by approximately \$270,000. Revenue from tax increment proceeds are transferred to the Tax Increment Financing Construction Fund for capital improvements within the district.

### **Stormwater Utility Fund:**

The primary revenue source is stormwater user fees. The adopted budget assumes no increase in the monthly fee. User fees account for \$1.9 million of revenues.

### **Airport Fund:**

The budget includes grant funding of \$1.7 million for capital improvement, primarily funded through FAA and FDOT grants.

The budget includes use of fund balance (loans from the General Fund) of \$21,000. The loans are necessary to fund the City's match on capital projects.

### **Facilities Renewal & Replacement Fund:**

The budget includes a dedicated millage of 0.15 for facilities renewal and replacement which will generate \$543,000.

### **Capital Improvement Fund:**

The budget includes a dedicated millage for capital improvements of 0.145 mills. This millage generates \$525,000 in property tax revenue which will be used, in part, to fund field improvements at Nova Community Park and the Ormond Beach Sports Complex. The projects will also receive \$400,000 of FRDAP grant funding.

### **Vehicle/Equipment Renewal and Replacement:**

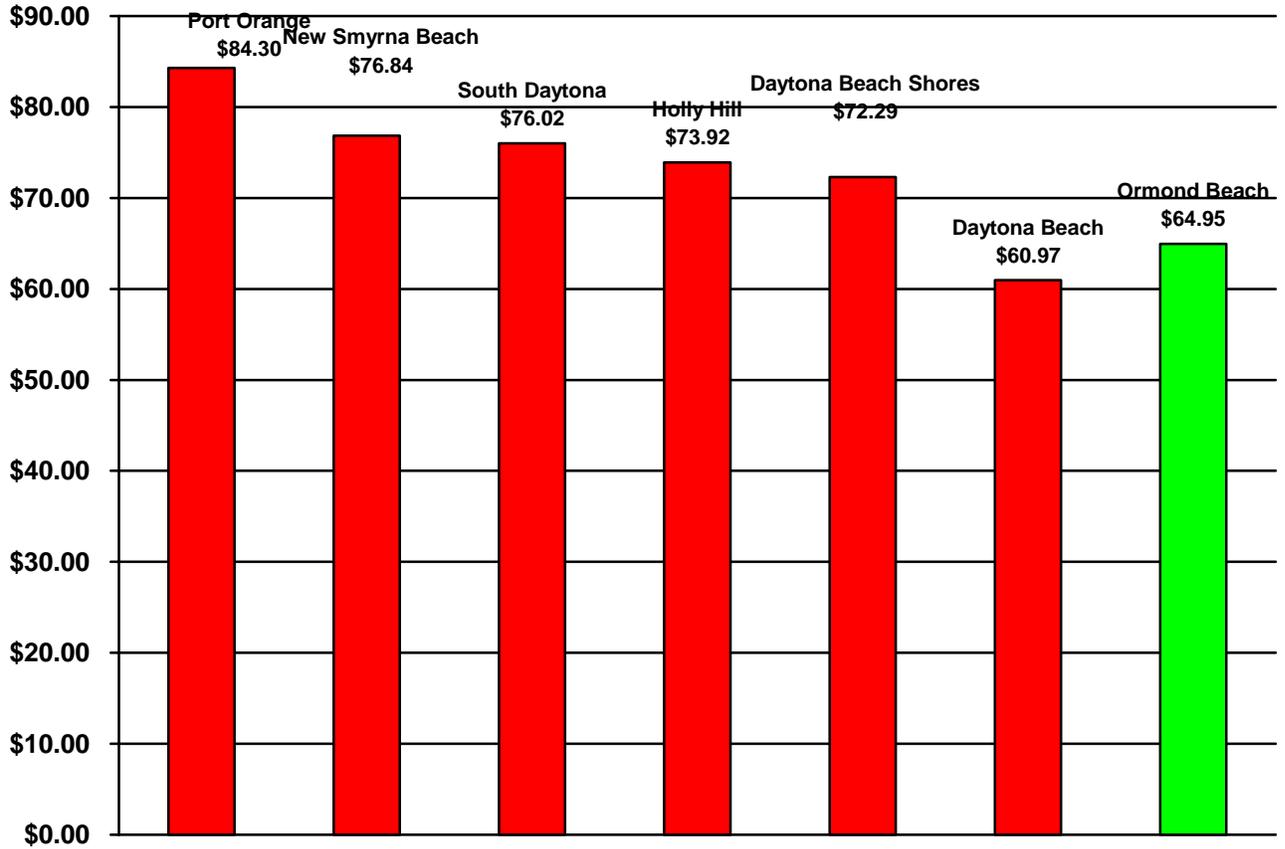
Revenues of this fund consist of General Fund contributions of \$360,000, Stormwater Fund contributions of \$48,000.

### **Water and Wastewater:**

The primary revenue source of the Water and Wastewater Fund consists of user fees to customers both inside and outside the City. Water and sewer fees account for \$15.8 million.

The budget incorporates a rate increase of 5.75%. This rate increase was necessitated, in part, to provide debt service funding for the Wastewater Treatment Plant Expansion, Phase I Force main infrastructure, and Water Distribution System infrastructure.

## Monthly Utility Rate Comparison FY 2007-08



## Utility Rate Comparison FY 2007-08 (5,000 gallons)

City	Monthly	Water	Sewer	Refuse	Recycling	Stormwater	Annual
Port Orange	\$ 84.30	\$ 22.90	\$ 31.10	\$ 22.05	\$ -	\$ 8.25	\$ 1,011.60
New Smyrna Beach	\$ 76.84	\$ 17.85	\$ 34.77	\$ 19.22	\$ -	\$ 5.00	\$ 922.08
South Daytona	\$ 76.02	\$ 25.91	\$ 30.28	\$ 13.83	\$ -	\$ 6.00	\$ 912.24
Holly Hill	\$ 73.92	\$ 25.53	\$ 29.37	\$ 13.02	\$ -	\$ 6.00	\$ 887.04
Daytona Beach Shores	\$ 72.29	\$ 22.90	\$ 34.95	\$ 12.28	\$ 2.16	\$ -	\$ 867.48
Daytona Beach	\$ 60.97	\$ 14.98	\$ 25.83	\$ 13.08	\$ 1.84	\$ 5.24	\$ 731.64
Ormond Beach	\$ 64.95	\$ 19.07	\$ 25.63	\$ 11.75	\$ 2.50	\$ 6.00	\$ 779.40

**Water and Wastewater Renewal and Replacement Fund:**

Revenues of the Renewal and Replacement Fund include a transfer of \$1.15 million from the Water and Wastewater Operating Fund.

**Solid Waste:**

User fees are the primary revenue source of the Solid Waste Fund. User fees generate the following revenue: residential refuse pick-up \$2.3 million, commercial refuse pick-up \$1.5 million and recycling \$495,000.

# EXPENDITURE HIGHLIGHTS

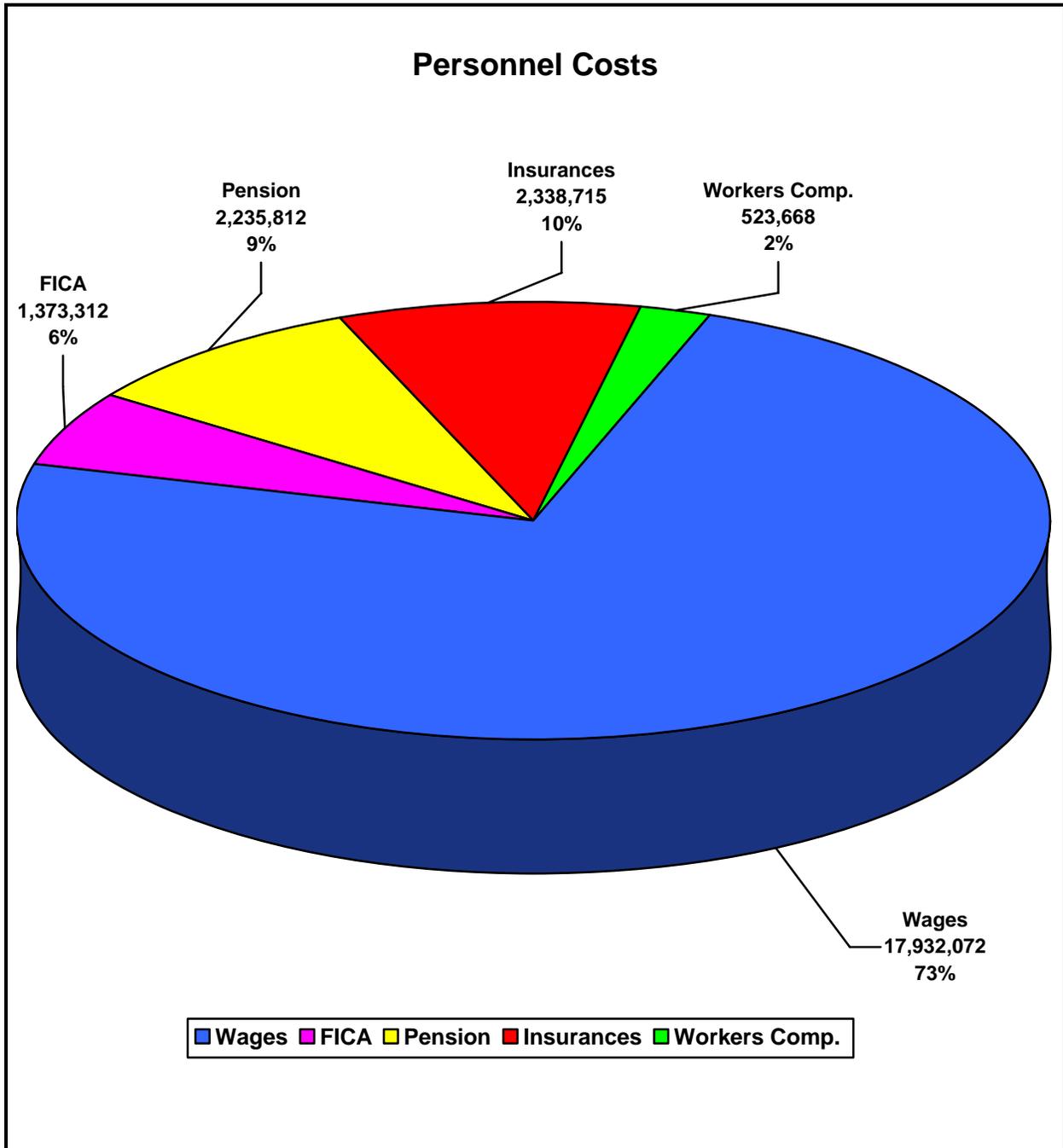
## Overview:

The FY 2007-08 proposed budget includes total net appropriations of \$86 million. This represents a decrease of 19% from FY 2006-07.

ALL FUNDS SUMMARY					
Description	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b>GENERAL FUND (001)</b>	<b>28,125,708</b>	<b>31,682,313</b>	<b>29,947,784</b>	<b>(1,734,529)</b>	<b>-5.47%</b>
<b>SPECIAL REVENUE FUNDS</b>					
DOWNTOWN REDEVELOPMENT TRUST FUND (104)	953,443	1,765,008	2,349,712	584,704	33.13%
STORMWATER UTILITY FUND (107)	1,881,946	4,407,949	1,887,000	(2,520,949)	-57.19%
AIRPORT FUND (108)	1,056,702	2,243,058	1,969,035	(274,023)	-12.22%
LOCAL LAW ENFORCEMENT TRUST FUND (109)	2,345	20,000	20,000	-	0.00%
ECONOMIC DEVELOPMENT FUND (110)	39,352	910,000	500,000	(410,000)	-45.05%
FEDERAL LAW ENFORCEMENT TRUST FUND (112)	65,045	105,000	75,000	(30,000)	-28.57%
PENSION CONTRIBUTION PASS THROUGH (113)	613,670	553,908	575,000	21,092	3.81%
RECREATION FACILITY FEE FUND (115)	64,857	79,441	93,800	14,359	18.08%
GRANTS FUND (116)	384,742	1,522,134	1,018,000	(504,134)	-33.12%
FACILITIES RENEWAL & REPLACEMENT (117)	164,758	864,754	861,955	(2,799)	-0.32%
NORTH US1 PROPERTY ACQUISITION FUND (118)	445,120	100,000	-	(100,000)	-100.00%
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>5,671,980</b>	<b>12,571,252</b>	<b>9,349,502</b>	<b>(3,221,750)</b>	<b>-25.63%</b>
<b>DEBT SERVICE FUNDS</b>					
FINANCING DEBT SERVICE FUND (205)	153,092	195,780	274,956	79,176	40.44%
2002 GOB DEBT SERVICE FUND (209)	1,442,831	1,449,935	1,447,945	(1,990)	-0.14%
2003 GOB DEBT SERVICE FUND (210)	115,935	122,242	117,646	(4,596)	-3.76%
2004 REVENUE BOND FUND (211)	157,205	157,264	157,409	145	0.09%
2008 REVENUE BOND FUND (212)	-	-	100,000	100,000	0.00%
<b>TOTAL DEBT SERVICE FUNDS</b>	<b>1,869,063</b>	<b>1,925,221</b>	<b>2,097,956</b>	<b>5,892,240</b>	<b>306.06%</b>
<b>CAPITAL PROJECT FUNDS</b>					
CAPITAL IMPROVEMENTS FUND (301)	403,133	5,376,668	4,018,516	(1,358,152)	-25.26%
EQUIPMENT RENEWAL AND REPLACEMENT FUND (302)	337,557	1,023,820	484,000	(539,820)	-52.73%
TAX INCREMENT FINANCING CONSTRUCTION FUND (307)	319,387	890,000	700,000	(190,000)	-21.35%
TRANSPORTATION IMPROVEMENTS FUND (308)	1,751,871	6,361,565	5,472,955	(888,610)	-13.97%
RECREATION IMPACT FEE FUND (310)	282,979	2,239,000	785,000	(1,454,000)	-64.94%
LOCAL ROADS IMPACT FEE FUND (316)	42,948	515,000	200,000	(315,000)	-61.17%
STORMWATER DRAINAGE IMPACT FEE FUND (318)	99,258	-	-	-	0.00%
2003 FIRE STATION #92 CONSTRUCTION FUND (322)	532,580	200,000	-	(200,000)	-100.00%
2005 FIRE STATION #91 CONSTRUCTION FUND (323)	1,379,727	200,000	115,000	(85,000)	-42.50%
<b>TOTAL CAPITAL PROJECTS FUNDS</b>	<b>5,149,440</b>	<b>16,806,053</b>	<b>11,775,471</b>	<b>(5,030,582)</b>	<b>-29.93%</b>
<b>WATER AND WASTEWATER FUNDS</b>					
WATER AND WASTEWATER FUND (401)	19,380,043	16,349,057	16,476,670	127,613	0.78%
VEHICLE REPLACEMENT FUND (408)	272,736	276,000	392,000	116,000	42.03%
RENEWAL AND REPLACEMENT FUND (409)	2,233,863	4,540,748	2,379,000	(2,161,748)	-47.61%
WATER IMPROVEMENTS SINKING 2007 BOND FUND (412)	-	138,000	272,000	134,000	97.10%
WATER IMPROVEMENTS SINKING 200 BOND FUND (413)	-	-	125,000	125,000	0.00%
WATER IMPROVEMENTS SINKING 2006 BOND FUND (417)	-	332,830	333,000	170	0.05%
WATER AND SEWER SINKING 2000 BOND FUND (427)	2,709,413	2,713,755	2,720,000	6,245	0.23%
WATER AND SEWER REFUNDING 2004 BOND FUND (429)	269,777	270,709	269,000	(1,709)	-0.63%
WASTEWATER IMPR.SINKING 2008 BOND FUND (430)	-	-	115,000	115,000	0.00%
WEST ORMOND REUSE IMPACT FEE FUND (433)	783,192	165,000	20,000	(145,000)	-87.88%
WATER SYSTEM IMPACT FEE FUND (434)	4,660,997	1,017,000	350,000	(667,000)	-65.59%
WASTEWATER SYSTEM IMPACT FEE FUND (435)	1,608,388	7,372,500	6,816,500	(556,000)	-7.54%
WATER PLANT CONSTRUCTION FUND (440)	1,967,555	19,215,000	6,500,000	(12,715,000)	-66.17%
WATER EXPANSION PROJECTS FUND (441)	-	2,000,000	2,150,000	150,000	7.50%
WASTEWATER EXPANSION PROJECTS FUND (442)	-	-	6,625,000	6,625,000	0.00%
<b>TOTAL WATER AND WASTEWATER FUNDS</b>	<b>33,885,964</b>	<b>54,390,599</b>	<b>45,543,170</b>	<b>(8,847,429)</b>	<b>-16.27%</b>
<b>SOLID WASTE FUND (460)</b>	<b>5,260,525</b>	<b>5,385,536</b>	<b>5,454,271</b>	<b>68,735</b>	<b>1.28%</b>
<b>INTERNAL SERVICE FUNDS</b>					
WORKERS COMPENSATION FUND (502)	618,107	923,668	523,668	(400,000)	-43.31%
GENERAL LIABILITY FUND (504)	744,243	866,603	947,839	81,236	9.37%
<b>TOTAL BUDGET APPROPRIATION</b>	<b>81,325,030</b>	<b>124,551,245</b>	<b>105,639,661</b>	<b>(18,911,584)</b>	<b>-15.18%</b>
<b>Less: Interfund Transfers</b>	<b>(11,955,120)</b>	<b>(14,577,749)</b>	<b>(16,502,675)</b>	<b>(1,924,926)</b>	<b>13.20%</b>
Fleet Operations (Internal Service Charges)	(1,232,163)	(1,377,976)	(1,446,251)	(68,275)	4.95%
Consolidated Insurance Fund (Internal Service Charges)	(1,362,350)	(1,790,271)	(1,471,507)	318,764	-17.81%
<b>TOTAL NET BUDGET</b>	<b>66,775,397</b>	<b>106,805,249</b>	<b>86,219,228</b>	<b>(20,586,021)</b>	<b>-19.27%</b>

**Personnel Costs:**

Total personnel costs are projected to be \$24.4 million for FY 2007-08, a reduction of \$1.3 million. This reduction reflects the elimination of seventeen positions.



**Wage and Benefit Highlights:**

The FY 2007-08 includes the following:

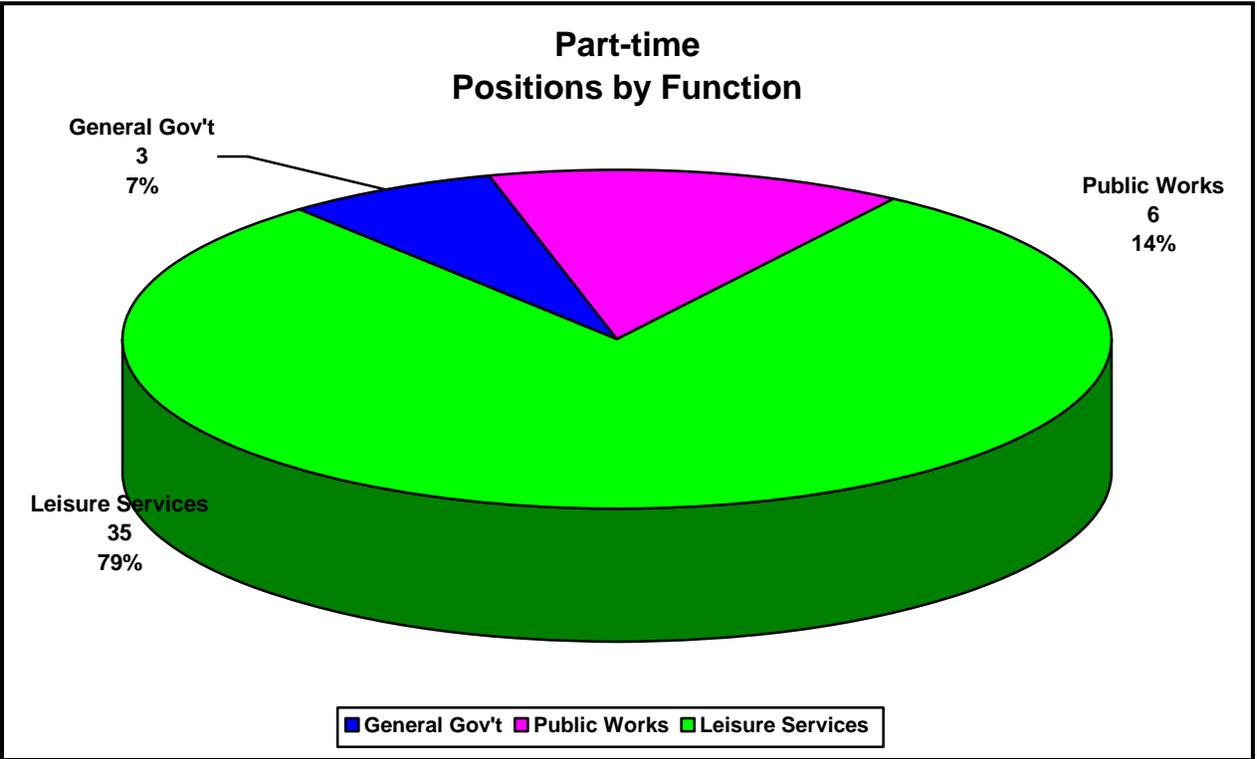
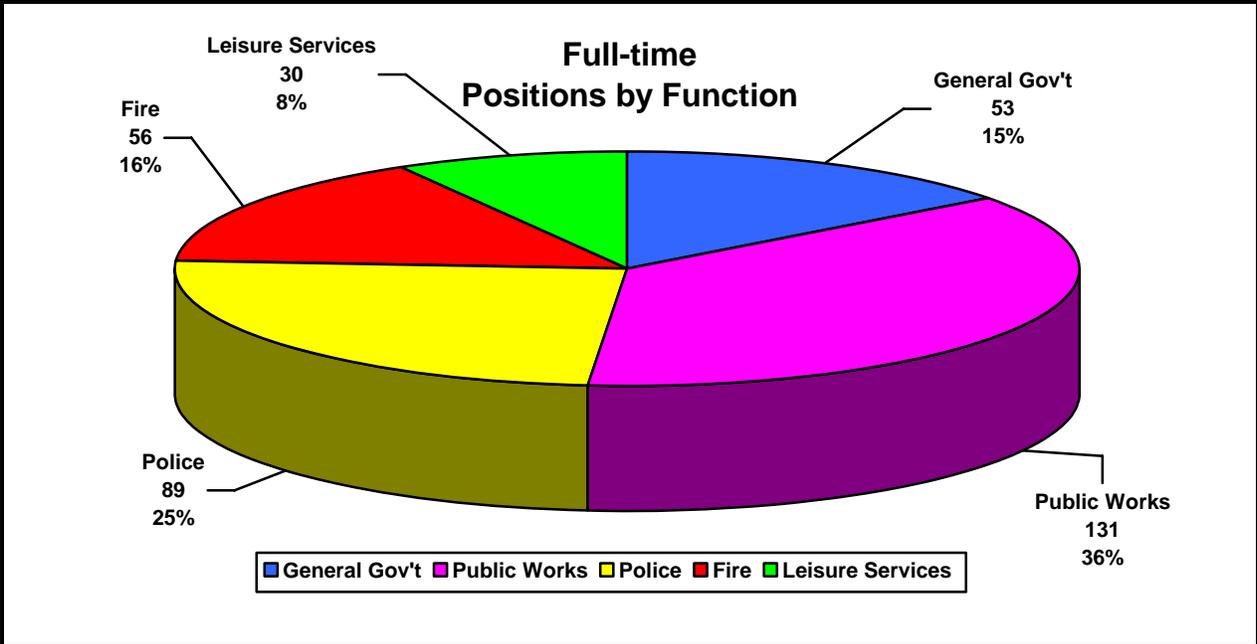
<b>All Funds Wages and Benefits</b>				
	<b>Budget FY 2006-07</b>	<b>Budget FY 2007-08</b>	<b>Change FY 2006-07 to FY 2007-08</b>	<b>% Change FY 2006-07 to FY 2007-08</b>
Wages	18,992,066	17,932,072	(1,059,994)	-5.58%
FICA	1,450,626	1,373,312	(77,314)	-5.33%
Pension	2,154,798	2,235,812	81,014	3.76%
Health Insurance	2,491,808	2,338,715	(153,093)	-6.14%
Worker's Compensation	623,668	523,668	(100,000)	-16.03%
	25,712,966	24,403,579	(1,309,387)	-5.09%

<b>General Fund Wages and Benefits</b>				
	<b>Budget FY 2006-07</b>	<b>Budget FY 2007-08</b>	<b>Change FY 2006-07 to FY 2007-08</b>	<b>% Change FY 2006-07 to FY 2007-08</b>
Wages	15,564,286	14,618,785	(945,501)	-6.07%
FICA	1,188,774	1,120,200	(68,574)	-5.77%
Pension	1,847,552	1,918,846	71,294	3.86%
Health Insurance	1,983,165	1,845,269	(137,896)	-6.95%
Worker's Compensation	493,602	414,458	(79,144)	-16.03%
	21,077,379	19,917,558	(1,159,821)	-5.50%

<b>Other Fund Wages and Benefits</b>				
	<b>Budget FY 2006-07</b>	<b>Budget FY 2007-08</b>	<b>Change FY 2006-07 to FY 2007-08</b>	<b>% Change FY 2006-07 to FY 2007-08</b>
Wages	3,427,780	3,313,287	(114,493)	-3.34%
FICA	261,852	253,112	(8,740)	-3.34%
Pension	307,246	316,966	9,720	3.16%
Health Insurance	508,643	493,446	(15,197)	-2.99%
Worker's Compensation	130,066	109,210	(20,856)	-16.03%
	4,635,587	4,486,021	(149,566)	-3.23%

**Position Count:**

The budget includes 359 full-time positions and 44 part-time positions. The FY 2007-08 budget includes a reduction of twenty one full-time positions: thirteen Emergency Communications Officers, one Public Information Officer, one Receptionist, two Inspector, one Records Clerk, one Neighborhood Improvement Officer, one Airport Manager and one Fire Division Chief.



## Authorized Position Count and Full-time Equivalency (excluding seasonal positions)

Department / Division	FY 05-06			FY 06-07			FY 07-08		
	Full-time Positions	Part-time Positions	FTE	Full-time Positions	Part-time Positions	FTE	Full-time Positions	Part-time Positions	FTE
<b>Office of City Manager</b>	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
<b>Budget and Purchasing</b>	2.00	-	2.10	2.00	-	2.00	2.00	-	2.00
<b>Support Services</b>	9.00	-	9.00	9.00	-	9.00	7.00	-	6.90
<b>Office of City Attorney</b>	5.00	1.00	5.50	5.00	1.00	5.50	5.00	1.00	5.50
<b>Human Resources</b>	4.00	-	5.00	4.00	-	4.00	4.00	-	4.00
<b>Finance Department</b>									
Accounting and Finance	6.00	-	5.30	6.00	-	5.50	6.00	-	5.50
Utility Billing	11.00	1.00	11.85	11.00	1.00	11.75	11.00	1.00	11.75
Budget and Purchasing	-	-	-	-	-	-	-	-	-
Information Technology	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
<b>Total: Finance Department</b>	<b>22.00</b>	<b>1.00</b>	<b>22.15</b>	<b>22.00</b>	<b>1.00</b>	<b>22.25</b>	<b>22.00</b>	<b>1.00</b>	<b>22.25</b>
<b>Planning Department</b>	7.00	-	6.65	7.00	1.00	7.15	7.00	1.00	6.77
<b>Economic Development</b>	2.00	-	1.75	2.00	-	1.75	2.00	-	1.75
<b>Police Department</b>	103.00	-	103.00	103.00	-	103.00	89.00	-	89.00
<b>Fire Department</b>	59.00	-	59.00	59.00	-	59.00	56.00	-	57.00
<b>Public Works Department</b>									
Engineering	16.00	2.00	16.70	16.00	2.00	16.70	15.00	3.00	16.33
Building Inspections and Permitting	10.00	3.00	11.35	10.00	3.00	11.35	10.00	1.00	9.85
Neighborhood Improvement	5.00	-	5.00	6.00	-	6.00	5.00	-	5.00
<b>Facilities Maintenance</b>									
Streets and Roadside Mnt.	19.00	-	19.00	19.00	-	19.00	17.00	-	17.60
Building Maintenance	7.00	-	6.70	7.00	-	6.70	9.00	-	8.10
Parks and Grounds Mnt.	3.00	-	3.40	3.00	-	3.40	3.00	-	3.40
<b>Sub-Total: Facilities Mnt.</b>	<b>29.00</b>	<b>-</b>	<b>29.10</b>	<b>29.00</b>	<b>-</b>	<b>29.10</b>	<b>29.00</b>	<b>-</b>	<b>29.10</b>
<b>Fleet Operations</b>	6.00	1.00	6.50	6.00	1.00	6.50	6.00	1.00	6.50
<b>Page Subtotal</b>	<b>283.00</b>	<b>8.00</b>	<b>286.80</b>	<b>284.00</b>	<b>9.00</b>	<b>287.30</b>	<b>263.00</b>	<b>8.00</b>	<b>265.95</b>

Department / Division	FY 05-06			FY 06-07			FY 07-08		
	Full-time Positions	Part-time Positions	FTE	Full-time Positions	Part-time Positions	FTE	Full-time Positions	Part-time Positions	FTE
<b>Stormwater Maintenance</b>	9.00	-	8.80	9.00	-	8.80	9.00	-	8.80
<b>Utilities</b>									
Water Production	15.00	1.00	14.30	18.00	1.00	17.30	16.00	1.00	14.55
Wastewater Treatment	13.00	-	13.80	13.00	-	13.80	14.00	-	15.05
Water Distribution	13.00	-	12.30	13.00	-	12.30	14.00	-	13.55
Wastewater Collection	11.00	-	12.30	11.00	-	12.30	11.00	-	12.55
<b>Sub-Total: Utilities</b>	<b>52.00</b>	<b>1.00</b>	<b>52.70</b>	<b>55.00</b>	<b>1.00</b>	<b>55.70</b>	<b>55.00</b>	<b>1.00</b>	<b>55.70</b>
<b>Solid Waste</b>									
Collection and Disposal	2.00	-	1.75	2.00	-	1.75	2.00	-	1.75
Recycling	-	-	0.45	-	-	0.45	-	-	0.45
<b>Sub-Total: Solid Waste Services</b>	<b>2.00</b>	<b>-</b>	<b>2.20</b>	<b>2.00</b>	<b>-</b>	<b>2.20</b>	<b>2.00</b>	<b>-</b>	<b>2.20</b>
<b>Total: Public Works Department</b>	<b>129.00</b>	<b>7.00</b>	<b>132.35</b>	<b>133.00</b>	<b>7.00</b>	<b>136.35</b>	<b>131.00</b>	<b>6.00</b>	<b>133.48</b>
<b>Leisure Services</b>									
The Casements	2.00	3.00	3.95	2.00	3.00	3.95	2.00	3.00	3.95
Performing Arts Center	2.00	5.00	4.25	2.00	5.00	4.25	2.00	5.00	4.25
Registration	3.00	-	3.50	3.00	-	3.50	3.00	-	3.50
Senior Center	1.00	4.00	3.25	1.00	4.00	3.25	1.00	4.00	3.25
Community Events	3.00	2.00	5.16	2.00	3.00	4.66	2.00	3.00	4.66
Administration	2.00	-	1.50	4.00	-	3.50	4.00	-	3.50
Gymnastics	1.00	5.00	3.50	1.00	5.00	3.50	1.00	5.00	3.50
Racquet Sports	2.00	5.00	4.20	2.00	5.00	4.20	2.00	5.00	4.20
City Sponsored	1.00	3.00	3.40	1.00	3.00	3.40	1.00	3.00	3.40
Nova Community Center	2.00	4.00	5.45	1.00	4.00	4.95	1.00	4.00	4.95
South Ormond Neighborhood Center	1.00	3.00	3.45	1.00	3.00	2.95	1.00	3.00	2.95
Athletic Field Maintenance	10.00	-	10.00	10.00	-	10.00	10.00	-	10.00
<b>Sub-Total: Leisure Services</b>	<b>30.00</b>	<b>34.00</b>	<b>51.61</b>	<b>30.00</b>	<b>35.00</b>	<b>52.11</b>	<b>30.00</b>	<b>35.00</b>	<b>52.11</b>
<b>Airport</b>	<b>1.00</b>	<b>-</b>	<b>1.25</b>	<b>1.00</b>	<b>-</b>	<b>1.25</b>	<b>-</b>	<b>-</b>	<b>0.35</b>
<b>Total FTE</b>	<b>377.00</b>	<b>43.00</b>	<b>403.36</b>	<b>381.00</b>	<b>45.00</b>	<b>407.36</b>	<b>359.00</b>	<b>44.00</b>	<b>385.11</b>

**Changes from FY 05-06 to FY 06-07:**

**Full-time**  
**Addition of 4 positions/4 FTE** Police-Addition (1) Police Officer  
Police-Reduction (1) Assistant Police Chief  
Neighborhood Improvement-Addition (1) Office Assistant  
Utilities-Addition (1) Sludge Hauling Tech (Water Production)  
Utilities-Addition (1) Supervisor of Equipment Maintenance (Water Production)  
Utilities-Addition (1) Water Treatment Plant Operator C (Water Production)  
Utilities-Replace Superintendent with Utilities Engineering Manager (Water Production)  
Utilities-Replace Plant Pump Mechanic with Utilities Maintenance Foreman (Wastewater Treatment)

**Part-time**  
**Addition of 2 positions/1 FTE** Planning-Addition (1) Board Minutes Tech (from temporary labor)  
Community Events-Addition (1) Special Population Therapeutic Aide

**Changes from FY 06-07 to FY 07-08:**

**Full-time**  
**Reduction of 21 positions/21 FTE** Support Services-Reduction (1) Public Information Officer  
Support Services-Reduction (1) Office Assistant II  
Police-Reduction (13) Emergency Communication Officers  
Police-Reduction (1) Records Clerk  
Neighborhood Improvement-Reduction (1) NI Officer  
Fire-Reduction (2) Fire Inspector  
Fire-Reduction (1) Division Chief  
Airport-Reduction (1) Airport Manager  
Engineering-Reduction (1) Technician

**Part-time**  
**Reduction of 1 positions/. FTE .26** Building Inspection-Reduction (1) Building Inspector .25 FTE  
Building Inspection-Reduction (1) Plans Examiner .25 FTE  
Engineering-Addition (1) Technician FTE by .625  
Planning-Minute Tech Reduced FTE by .38 (position not eliminated)

## **General Fund:**

### **Expenditures-**

General fund net expenditures are \$28.5 million which includes \$19.9 million for personal services. Major changes to the General Fund budget include:

- Elimination of 20 positions for a savings of \$1.1 million
- A 23% increase in General Liability Insurance costs

## **Stormwater Utility Fund:**

The FY 2007-08 budget includes \$838,000 for personnel and operating expenses and a \$189,000 appropriation for Ponce DeLeon stormwater infrastructure improvements.

## **Facilities Renewal and Replacement Fund:**

The FY 2007-2008 budget includes funding for the following improvements: Playground equipment at Central Park I, lift replacement at the Fleet complex and fencing for the Tennis Center and Nova Community Park.

## **Capital Improvements Fund:**

Funding has been included for The Casements architectural improvements (\$1,880,000 with approximately \$850,000 in grant funding), the first phase of a fiber optic network (\$322,000), Nova Community Center gymnasium floor (\$90,000), Ormond Beach Sports Complex field renovations (\$400,000), document management system (\$127,000), City welcome signs (\$30,000), Nova Field #5 (\$400,000).

## **Transportation Fund:**

The budget includes \$4.8 million in infrastructure improvements. These improvements include \$2.4 million in collector road upgrades, \$360,000 for resurfacing of roadways, \$50,000 for reconstruction of a railroad crossing, \$776,000 for I-95/US1 Interchange Study.

## **Water and Wastewater:**

The budget includes \$16.5 million of expenditures and transfers. Operating cost increases include \$100,000 for electricity, \$345,000 for repair/maintenance and \$286,000 for general liability insurance.

Transfers for the following projects are also included in the budget: Wastewater Treatment Plant Expansion Phase I, force main infrastructure and Water Distribution System infrastructure.

**Solid Waste:**

This fund receives fees for solid waste removal and recycling services from City residents and business and pays an outside contractor to perform these services. The payments to the contractor will be approximately \$4.2 million.

## USE OF FUND BALANCE

Description	FY 2007-08 Adopted Revenues	FY 2007-08 Adopted Expenditures	Use Fund Balance
<b>GENERAL FUND (001)</b>	<b>29,896,274</b>	<b>29,947,784</b>	<b>51,510</b>
<b>SPECIAL REVENUE FUNDS</b>			
DOWNTOWN REDEVELOPMENT TRUST FUND (104)	1,484,712	2,349,712	865,000
STORMWATER UTILITY FUND (107)	1,887,000	1,887,000	-
AIRPORT FUND (108)	1,948,312	1,969,035	20,723
LOCAL LAW ENFORCEMENT TRUST FUND (109)	-	20,000	20,000
ECONOMIC DEVELOPMENT FUND (110)	500,000	500,000	-
FEDERAL LAW ENFORCEMENT TRUST FUND (112)	20,000	75,000	55,000
PENSION CONTRIBUTION PASS THROUGH (113)	575,000	575,000	-
RECREATION FACILITY FEE FUND (115)	43,400	93,800	50,400
GRANTS FUND (116)	1,007,250	1,018,000	10,750
FACILITIES RENEWAL & REPLACEMENT (117)	557,955	861,955	304,000
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>8,023,629</b>	<b>9,349,502</b>	<b>1,325,873</b>
<b>DEBT SERVICE FUNDS</b>			
FINANCING DEBT SERVICE FUND (205)	274,956	274,956	-
2002 GOB DEBT SERVICE FUND (209)	1,447,945	1,447,945	-
2003 GOB DEBT SERVICE FUND (210)	117,646	117,646	-
2004 REVENUE BOND FUND (211)	157,409	157,409	-
2008 REVENUE BOND FUND (212)	100,000	100,000	-
<b>TOTAL DEBT SERVICE FUNDS</b>	<b>2,097,956</b>	<b>2,097,956</b>	<b>-</b>
<b>CAPITAL PROJECT FUNDS</b>			
CAPITAL IMPROVEMENTS FUND (301)	3,207,204	4,018,516	811,312
EQUIPMENT RENEWAL AND REPLACEMENT FUND (302)	441,820	484,000	42,180
TAX INCREMENT FINANCING CONSTRUCTION FUND (307)	700,000	700,000	-
TRANSPORTATION IMPROVEMENTS FUND (308)	4,368,955	5,472,955	1,104,000
RECREATION IMPACT FEE FUND (310)	85,000	785,000	700,000
LOCAL ROADS IMPACT FEE FUND (316)	50,000	200,000	150,000
FIRE STATION #91 CONSTRUCTION FUND	-	115,000	115,000
<b>TOTAL CAPITAL PROJECTS FUNDS</b>	<b>8,852,979</b>	<b>11,775,471</b>	<b>2,922,492</b>
<b>WATER AND WASTEWATER FUNDS</b>			
WATER AND WASTEWATER FUND (401)	16,476,670	16,476,670	-
VEHICLE REPLACEMENT FUND (408)	127,270	392,000	264,730
RENEWAL AND REPLACEMENT FUND (409)	1,526,500	2,379,000	852,500
WATER IMPROVEMENTS SINKING 2007 BOND FUND (412)	272,000	272,000	-
WATER IMPROVEMENTS SINKING 2008 BOND FUND (413)	125,000	125,000	-
WATER IMPROVEMENTS SINKING 2006 BOND FUND (417)	333,000	333,000	-
WATER AND SEWER SINKING 2000 BOND FUND (427)	2,720,000	2,720,000	-
WATER AND SEWER REFUNDING 2004 BOND FUND (429)	269,000	269,000	-
WASTEWATER IMPROVEMENT SINKING 2008 BOND FUND (430)	115,000	115,000	-
WEST ORMOND REUSE IMPACT FEE FUND (433)	20,000	20,000	-
WATER SYSTEM IMPACT FEE FUND (434)	350,000	350,000	-
WASTEWATER SYSTEM IMPACT FEE FUND (435)	1,553,000	6,816,500	5,263,500
WATER PLANT CONSTRUCTION FUND (440)	-	6,500,000	6,500,000
WATER EXPANSION PROJECTS FUND (441)	2,150,000	2,150,000	-
WASTEWATER EXPANSION PROJECTS FUND (442)	6,625,000	6,625,000	-
<b>TOTAL WATER AND WASTEWATER FUNDS</b>	<b>32,662,440</b>	<b>45,543,170</b>	<b>12,880,730</b>
<b>SOLID WASTE FUND (460)</b>	<b>5,428,765</b>	<b>5,454,271</b>	<b>25,506</b>
			-

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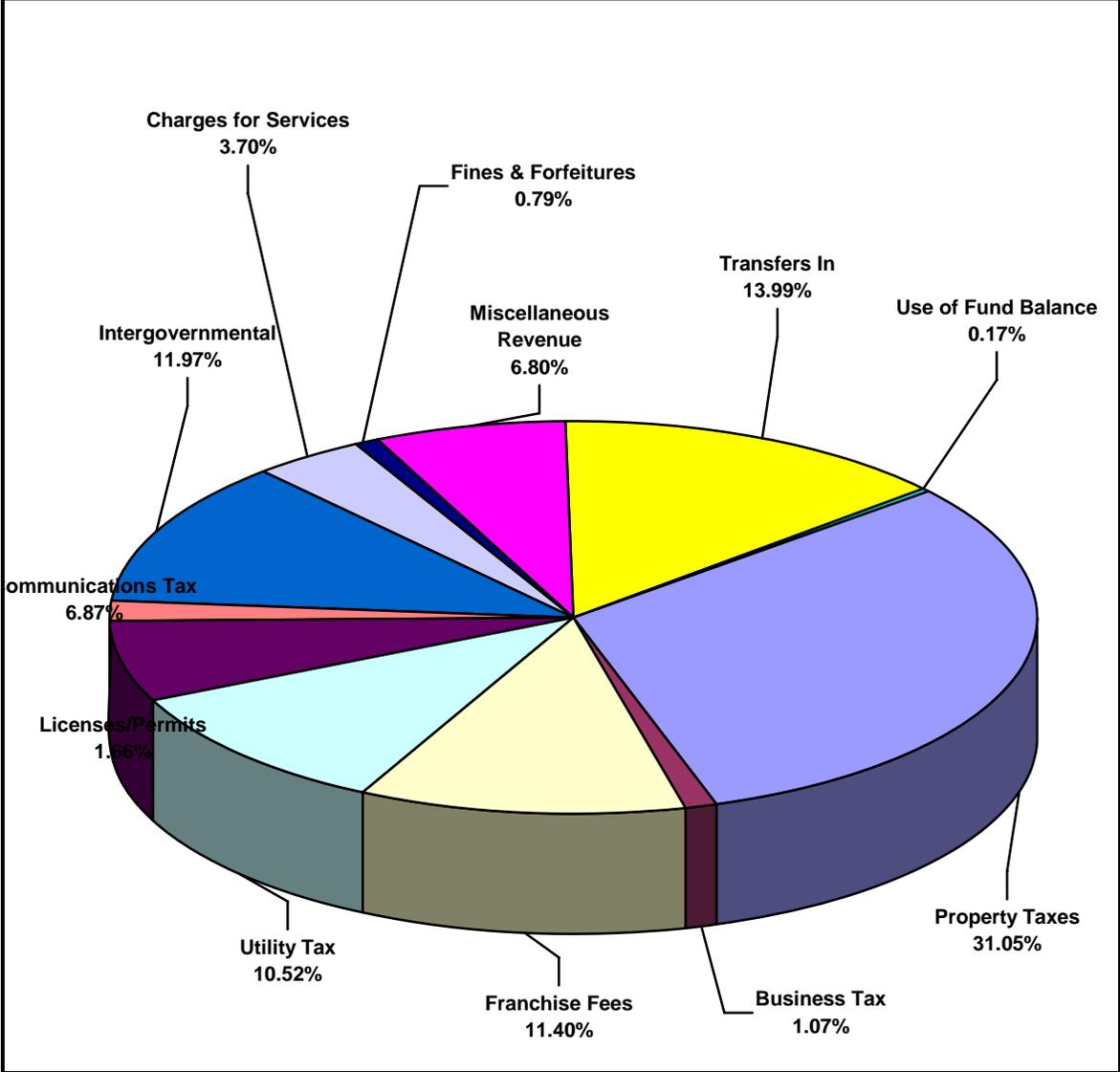
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## GENERAL FUND REVENUES

Description	Actual FY2006-06	Budget FY 2006-07	Budget FY 2007-08	Change FY2006-07 to FY2007-08	%Change FY2006-07 to FY2007-08
<b>Revenues</b>					
Property Taxes	8,549,830	9,594,844	9,300,150	(294,694)	-3.07%
Business Tax	-	-	319,000	319,000	0.00%
Franchise Fees	3,221,368	3,415,000	3,415,000	-	0.00%
Utility Tax	3,125,981	3,152,000	3,152,000	-	0.00%
Communications Tax	1,929,265	1,925,000	2,056,000	131,000	6.81%
License and Permits	1,229,040	1,154,500	498,500	(656,000)	-56.82%
Intergovernmental	3,704,824	3,753,500	3,584,500	(169,000)	-4.50%
Charges for Services	1,058,500	1,122,300	1,107,079	(15,221)	-1.36%
Fines & Forfeitures	216,013	217,000	237,000	20,000	9.22%
Miscellaneous Revenue	1,976,264	1,933,976	2,037,251	103,275	5.34%
Transfers In	4,008,281	4,145,420	4,189,794	44,374	1.07%
Use of Fund Balance	-	593,773	51,510	(542,263)	-91.32%
<b>Total Revenues</b>	<b>29,019,366</b>	<b>31,007,313</b>	<b>29,947,784</b>	<b>(1,059,529)</b>	<b>-3.42%</b>
<b>Less: Fleet</b>	<b>1,232,160</b>	<b>1,377,976</b>	<b>1,446,251</b>	<b>68,275</b>	<b>4.95%</b>
<b>Total Net Revenues</b>	<b>27,787,206</b>	<b>29,629,337</b>	<b>28,501,533</b>	<b>(1,127,804)</b>	<b>-3.81%</b>

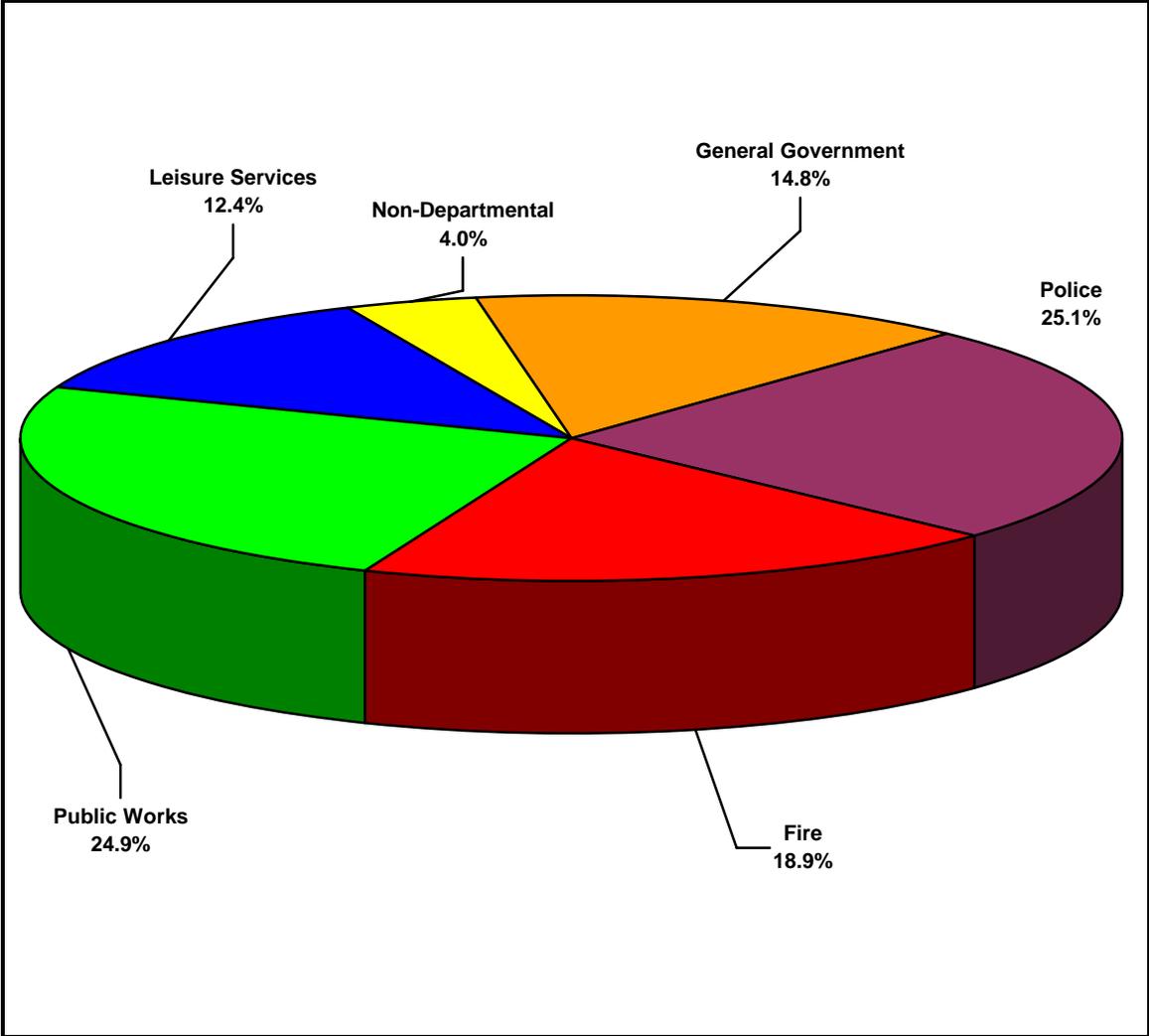
# GENERAL FUND REVENUES



# GENERAL FUND EXPENDITURE SUMMARY

Description	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b>Expenditures</b>					
<b>General Government</b>					
City Commission	262,447	244,307	278,296	33,989	13.91%
City Manager	459,614	476,128	471,042	(5,086)	-1.07%
Support Services	588,247	638,054	511,031	(127,023)	-19.91%
City Attorney	484,274	518,244	526,358	8,114	1.57%
Finance	388,581	440,183	441,866	1,683	0.38%
Information Technology	678,603	688,310	610,256	(78,054)	-11.34%
Budget	209,014	208,191	216,689	8,498	4.08%
Human Resources	512,278	497,414	481,484	(15,930)	-3.20%
Planning	628,022	667,296	654,438	(12,858)	-1.93%
Economic Development	164,744	231,688	234,334	2,646	1.14%
<b>Total General Government</b>	<b>4,375,824</b>	<b>4,609,815</b>	<b>4,425,794</b>	<b>(184,021)</b>	<b>-3.99%</b>
<b>Police</b>					
Administration	1,044,617	841,627	901,330	59,703	7.09%
Operations	3,611,067	4,296,736	4,764,731	467,995	10.89%
Emergency Communications	612,688	713,904	-	(713,904)	-100.00%
Community Outreach	323,736	335,715	331,600	(4,115)	-1.23%
Criminal Investigations	905,401	897,212	910,490	13,278	1.48%
Community Services	305,117	392,311	401,899	9,588	2.44%
Records	216,980	229,113	202,012	(27,101)	-11.83%
<b>Total Police</b>	<b>7,019,606</b>	<b>7,706,618</b>	<b>7,512,062</b>	<b>(194,556)</b>	<b>-2.52%</b>
<b>Fire</b>					
Life Safety	151,781	162,813	-	(162,813)	-100.00%
Fire & EMS	5,143,186	5,635,196	5,666,323	31,127	0.55%
<b>Total Fire</b>	<b>5,294,967</b>	<b>5,798,009</b>	<b>5,666,323</b>	<b>(131,686)</b>	<b>-2.27%</b>
<b>Public Works</b>					
Roadside and Right of Way Mnt.	1,709,231	1,850,601	1,687,422	(163,179)	-8.82%
Building Maintenance	620,141	698,614	749,648	51,034	7.31%
Parks & Grounds	1,056,846	1,137,328	1,202,885	65,557	5.76%
Engineering	1,090,678	1,258,128	1,219,081	(39,047)	-3.10%
Building Inspections	694,164	778,346	809,753	31,407	4.04%
Fleet	1,232,163	1,377,976	1,446,251	68,275	4.95%
Neighborhood Improvements	268,747	392,421	330,560	(61,861)	-15.76%
<b>Total Public Works</b>	<b>6,671,970</b>	<b>7,493,414</b>	<b>7,445,600</b>	<b>(47,814)</b>	<b>-0.64%</b>
<b>Leisure Services</b>					
Casements	268,318	323,477	323,871	394	0.12%
Performing Arts Center	333,133	372,081	382,605	10,524	2.83%
Registration	270,497	303,339	310,051	6,712	2.21%
Senior Center	182,648	189,861	186,914	(2,947)	-1.55%
Community Events	305,578	277,662	277,836	174	0.06%
Administration	156,898	366,724	355,669	(11,055)	-3.01%
Gymnastics	108,722	137,091	134,065	(3,026)	-2.21%
Raquet Sports	180,933	198,435	194,612	(3,823)	-1.93%
City Sponsored Activities	254,807	286,509	286,224	(285)	-0.10%
Nova Recreation Center	276,725	255,689	251,545	(4,144)	-1.62%
South Ormond Center	199,620	189,069	180,610	(8,459)	-4.47%
Athletic Fields Maintenance	733,471	823,568	823,191	(377)	-0.05%
<b>Total Leisure Services</b>	<b>3,271,350</b>	<b>3,723,505</b>	<b>3,707,193</b>	<b>(16,312)</b>	<b>-0.44%</b>
<b>Non-Departmental</b>					
Contributions	139,075	85,500	73,000	(12,500)	-14.62%
Transfers	1,352,916	1,590,452	1,117,812	(472,640)	-29.72%
<b>Total Expenditures</b>	<b>28,125,708</b>	<b>31,007,313</b>	<b>29,947,784</b>	<b>(1,059,529)</b>	<b>-3.42%</b>
<b>Less: Fleet expenditures</b>	<b>1,232,163</b>	<b>1,377,976</b>	<b>1,446,251</b>	<b>68,275</b>	<b>4.95%</b>
<b>Total Net Expenditures</b>	<b>26,893,545</b>	<b>29,629,337</b>	<b>28,501,533</b>	<b>(1,127,804)</b>	<b>-3.81%</b>

# GENERAL FUND EXPENDITURES



## **CITY COMMISSION**

The five member City Commission is the elected legislative and governing body of the City responsible for establishing policies, managing growth and land use, adopting an annual budget and tax rate, setting water and wastewater rates and other fees and charges for City services, adopting local laws and ordinances and hiring and overseeing the City Manager and City Attorney.

Four members of the City Commission are elected from geographically defined zones and must reside within the zone to be its elected representative. The Mayor is elected by voters City-wide and must reside within the City limits of Ormond Beach. All members serve two year terms.

## CITY COMMISSION

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
General Fund	262,447	244,307	278,296	33,989	13.91%
<b>Total</b>	<b>262,447</b>	<b>244,307</b>	<b>278,296</b>	<b>33,989</b>	<b>13.91%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	96,266	99,025	99,780	755	0.76%
Operating	166,181	145,282	178,516	33,234	22.88%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>262,447</b>	<b>244,307</b>	<b>278,296</b>	<b>33,989</b>	<b>13.91%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Mayor	1.00	1.00	1.00	0.00	0.00%
City Commissioners	4.00	4.00	4.00	0.00	0.00%
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00</b>	<b>0.00%</b>

## **OFFICE OF CITY MANAGER**

The City Manager is the chief executive officer of the City and provides executive leadership necessary to carry out the mission, goals, and policies established by the City Commission.

The City Manager's Office is responsible for administration of all City services and enforcement of all laws pursuant to the City Charter, including: 1) appointment and removal of all employees (except City Attorney and the Attorney's staff, 2) operational and financial management of City services, 3) preparation and recommendation of an annual operating budget and five (5) year capital improvements program, 4) keeping the City Commission informed as to the financial condition and future needs of the City, 5) signing contracts on behalf of the City, 6) preparation of the City Commission's meeting agendas, and 7) implementing and administering the policy directives of the City Commission within the parameters of the City Charter.

## OFFICE OF CITY MANAGER

### Revenue and Expenditure Summaries

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
General Fund	459,614	476,128	471,042	(5,086)	-1.07%
<b>Total</b>	<b>459,614</b>	<b>476,128</b>	<b>471,042</b>	<b>(5,086)</b>	<b>-1.07%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	420,433	438,145	432,049	(6,096)	-1.39%
Operating	39,181	37,983	38,993	1,010	2.66%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>459,614</b>	<b>476,128</b>	<b>471,042</b>	<b>(5,086)</b>	<b>-1.07%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
City Manager	1.00	1.00	1.00	0.00	0.00%
Assistant City Manager	1.00	1.00	1.00	0.00	0.00%
Executive Secretary	1.00	1.00	1.00	0.00	0.00%
Secretary to City Manager	1.00	1.00	1.00	0.00	0.00%
<b>Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>0.00</b>	<b>0.00%</b>

## **SUPPORT SERVICES**

Support Services provides the following services: preparation of Commission meeting agenda packets and minutes; clerical and word processing services to various City departments and advisory boards; records management including security, retrieval and disposition for all City Commission actions; election administration; internal mail collection and distribution; operating of the receptionist station on the second floor of City Hall.

Support Services also oversees the City's public information program, including dissemination of information to the media and production of the City newsletter and other marketing materials.

The department includes the City's grants coordinating function. The Grants Coordinator also acts as liaison with Volusia County for the Community Development Block Grant Program.

## SUPPORT SERVICES

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
General Fund	588,247	638,054	511,031	(127,023)	-19.91%
<b>Total</b>	<b>588,247</b>	<b>638,054</b>	<b>511,031</b>	<b>(127,023)</b>	<b>-19.91%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	505,503	546,690	418,858	(127,832)	-23.38%
Operating	82,744	91,364	92,173	809	0.89%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>588,247</b>	<b>638,054</b>	<b>511,031</b>	<b>(127,023)</b>	<b>-19.91%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Support Services Director	1.00	1.00	0.90	-0.10	-10.00%
City Clerk	1.00	1.00	1.00	0.00	0.00%
Public Information Officer *	1.00	1.00	0.00	-1.00	-100.00%
Grants Coordinator	1.00	1.00	1.00	0.00	0.00%
Office Assistant III	2.00	2.00	2.00	0.00	0.00%
Office Assistant II *	1.00	1.00	0.00	-1.00	-100.00%
Assistant City Clerk	1.00	1.00	1.00	0.00	0.00%
Receptionist/Office Assistant I	0.00	0.00	0.00	0.00	0.00%
Courier	1.00	1.00	1.00	0.00	0.00%
<b>Total</b>	<b>9.00</b>	<b>9.00</b>	<b>6.90</b>	<b>-2.10</b>	<b>-23.33%</b>
* Elimination of Public Information Officer and Office Assistant II in FY 2007-08.					

## **CITY ATTORNEY**

The Office of City Attorney is responsible for providing legal advice and recommendations to the City Commission, City Department Directors and Division Managers and to the various advisory and quasi-judicial boards. In addition, the Office of City Attorney is responsible for all litigation brought against or on behalf of the City; is responsible for handling all legal issues involving or affecting the City; and communicates the City's position on various legislative matters to State and Federal legislative bodies.

The Office of City Attorney coordinates the City's response and strategy regarding general liability insurance claims brought against the City, handles related litigation, and determines if specialized outside legal assistance is needed.

## CITY ATTORNEY

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
General Fund	484,274	518,244	526,358	8,114	1.57%
<b>Total</b>	<b>484,274</b>	<b>518,244</b>	<b>526,358</b>	<b>8,114</b>	<b>1.57%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	450,361	476,183	484,812	8,629	1.81%
Operating	33,913	42,061	41,546	(515)	-1.22%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>484,274</b>	<b>518,244</b>	<b>526,358</b>	<b>8,114</b>	<b>1.57%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
City Attorney	1.00	1.00	1.00	0.00	0.00%
Deputy City Attorney	1.00	1.00	1.00	0.00	0.00%
Para-Legal	3.00	3.00	3.00	0.00	0.00%
<b>Part-time Positions:</b>					
Office Assistant I	0.50	0.50	0.50	0.00	0.00%
<b>Total</b>	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>	<b>0.00</b>	<b>0.00%</b>

## **ACCOUNTING AND PAYROLL**

Accounting and Payroll is responsible for maintaining the City's financial accounting system that includes processing of all City financial transactions, maintaining and disseminating financial statements and related reports to City departments, governmental agencies and insurance and bond rating companies, and preparation of the City's bi-weekly payroll.

In addition, this program produces the City's Comprehensive Annual Financial Report (CAFR), provides assistance to the City's external auditing firm, provides pension administration services for retired City employees, oversees the investment of City funds and is responsible for debt administration.

## ACCOUNTING AND PAYROLL

### Revenue and Expenditure Summaries

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
General Fund	388,581	440,183	441,866	1,683	0.38%
<b>Total</b>	<b>388,581</b>	<b>440,183</b>	<b>441,866</b>	<b>1,683</b>	<b>0.38%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	366,539	417,232	417,167	(65)	-0.02%
Operating	22,042	22,951	24,699	1,748	7.62%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>388,581</b>	<b>440,183</b>	<b>441,866</b>	<b>1,683</b>	<b>0.38%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Finance Director *	0.80	1.00	1.00	0.00	0.00%
Accounting Manager	0.50	0.50	0.50	0.00	0.00%
Accounting Technician	3.00	3.00	3.50	0.50	16.67%
Customer Service Supervisor	0.50	0.50	0.50	0.00	0.00%
<b>Part-time Positions:</b>					
Accounting Technician	0.50	0.50	0.00	-0.50	-100.00%
<b>Total</b>	<b>5.30</b>	<b>5.50</b>	<b>5.50</b>	<b>0.00</b>	<b>0.00%</b>
* Indicates primary department					

## INFORMATION TECHNOLOGY

Information Technology is a support service operation of City government that provides operating system support, software support and technical assistance for the City's local and Wide Area Networks (WAN). The WAN consists of an IBM AS/400 mini-computer, servers, Local Area Networks (LAN), microcomputers and the electronics that connect them. The primary mini-computer applications supported by MIS include: 1) Accounting, Miscellaneous Receivables, Purchasing, and Fixed Assets 2) Utility Billing, 3) Site Plan Review, Building Permits, Occupational Licenses and Code Enforcement, 4) Computer Aided Dispatch and Records Management, 5) Work Order/Facility Management, 6) Payroll and Personnel Management, 7) Cash Receipts and 8) Land/Parcel Management. In addition, there are eight supporting modules which communicate with the primary mini-computer applications which allow both citizens and city staff to conduct business processes and inquiries over the intranet/internet. A Geographic Information System module (Looking Glass) allows the City's users to produce maps from the existing GIS with integrated information from the data base of the primary mini-computer applications.

Networking and telecommunications support are provided for all City departmental systems, which include: 1) Leisure Services Registration and Facility Reservation, 2) Support Services (City Clerk) Document Imaging System and Clerks Index, 3) inventory systems for Fleet, 4) the Police network, 5) FireHouse (data management) and TeleStaff (scheduling program) for the Fire Department and 6) the City's internet and e-mail systems.

## INFORMATION TECHNOLOGY

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
General Fund	678,603	688,310	610,256	(78,054)	-11.34%
<b>Total</b>	<b>678,603</b>	<b>688,310</b>	<b>610,256</b>	<b>(78,054)</b>	<b>-11.34%</b>

#### Expenditures:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	297,412	374,671	342,169	(32,502)	-8.67%
Operating	381,191	313,639	268,087	(45,552)	-14.52%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>678,603</b>	<b>688,310</b>	<b>610,256</b>	<b>(78,054)</b>	<b>-11.34%</b>

### Staffing Summary:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
MIS Manager	1.00	1.00	1.00	0.00	0.00%
Information Systems Specialist	3.00	3.00	3.00	0.00	0.00%
Network Coordinator	1.00	1.00	1.00	0.00	0.00%
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00</b>	<b>0.00%</b>

## **BUDGET AND PURCHASING**

The Budget Office is a support service of City government responsible for coordinating and directing the development of the City's Annual Operating Budget and five-year Capital Improvement Program. In addition, the Budget Office monitors revenues and expenditures, evaluates performance results of all City programs, provides technical assistance to City departments, oversees the performance outcome system, and provides information and technical assistance to the City Manager, elected officials and City staff.

The Purchasing Office is responsible for overseeing a decentralized purchasing system that reviews and processes purchase orders for commodities and services that exceed \$500. The Purchasing Office is also responsible for obtaining price quotes to ensure competitive bidding in accordance with City purchasing thresholds, coordinating and developing formal bids and requests for proposals and ensuring compliance with the City's Purchasing Ordinance and accepted industry standards.

## BUDGET AND PURCHASING

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
General Fund	209,014	208,191	216,689	8,498	4.08%
<b>Total</b>	<b>209,014</b>	<b>208,191</b>	<b>216,689</b>	<b>8,498</b>	<b>4.08%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	198,809	197,664	197,659	(5)	0.00%
Operating	10,205	10,527	19,030	8,503	80.77%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>209,014</b>	<b>208,191</b>	<b>216,689</b>	<b>8,498</b>	<b>4.08%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Budget Director	1.00	1.00	1.00	0.00	0.00%
Purchasing Coordinator	1.00	1.00	1.00	0.00	0.00%
Finance Director	0.10	0.00	0.00	0.00	0.00%
<b>Total</b>	<b>2.10</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>	<b>0.00%</b>

## HUMAN RESOURCES

The Human Resources Department provides administrative and technical support services to assist in the management of the City's workforce of approximately 400 employees. The core services provided by Human Resources include: 1) recruitment, selection and processing of new employees, 2) maintenance of the pay and classification system, 3) maintenance of employee personnel records, 4) administration of the City's employee benefits program, 5) coordination of employee and supervisory training and publishing of employee and supervisory newsletters, 6) liaison with the City's Human Resources Board and 7) the negotiation and management of collective bargaining agreements with the City's three bargaining units.

The Department also is responsible for coordinating the City's Risk Management program through the efforts of a full time Risk Manager. This program conducts employee safety workshops and on-site inspections, keeps departments advised of safety issues, recommends loss control measures and conducts investigations on workers' compensation, accidents and general liability claims.

## HUMAN RESOURCES

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
General Fund	512,278	497,414	481,484	(15,930)	-3.20%
<b>Total</b>	<b>512,278</b>	<b>497,414</b>	<b>481,484</b>	<b>(15,930)</b>	<b>-3.20%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	297,679	326,842	318,884	(7,958)	-2.43%
Operating	214,599	170,572	162,600	(7,972)	-4.67%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>512,278</b>	<b>497,414</b>	<b>481,484</b>	<b>(15,930)</b>	<b>-3.20%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Human Resources Director	1.00	1.00	1.00	0.00	0.00%
Human Resources Specialist	1.00	1.00	1.00	0.00	0.00%
Risk Manager	1.00	1.00	1.00	0.00	0.00%
Employee Relations Assistant	1.00	1.00	1.00	0.00	0.00%
<b>Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>0.00</b>	<b>0.00%</b>

## PLANNING

The Planning Department performs two distinct functions: comprehensive planning and development review.

Comprehensive planning is responsible for monitoring compliance with and administering the City's Comprehensive Plan in accordance with Chapter 163, Florida Statutes, and Chapter 9J-5, Florida Administrative Code. The primary services provided in this program include: 1) review of Comprehensive Plan Amendments; 2) coordination with various regional and State authorities; 3) review for consistency with the Volusia County Growth Management Commission, City Planning Board, and the City's Official Zoning Map and Land Development Code; and, 4) review and updating of the various required elements of the Comprehensive Plan.

Development Review is responsible for current planning in general and for administering the City's Land Development Code. Specific activities include: 1) site plan review and permitting of proposed development applications, 2) inspection of all residential and commercial development projects, 3) staff support and liaison with the Planning Board and the Development Review Board, 4) interpreting and processing amendments to the Land Development Code 5) coordinating the activities of the City's Site Plan Review Committee (SPRC) – this involves interdepartmental cooperation with Engineering, Building Inspection and the City Attorney. 6) responding to informational requests by the public regarding zoning, flood zone classification, land use information, and development regulations. 7) reviewing and providing comments to Volusia County for certain applications in the County but located within the Ormond Beach service area, and 8) remaining up-to-date with Federal and State mandates and regulations that will affect development review and procedures (the Unified Mitigation Assessment Methodology, for example).

## PLANNING

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Development Review Fees	32,050	45,000	45,000	-	0.00%
Zoning Variances/Appeals	5,350	7,000	7,000	-	0.00%
Recording Charges	16,095	20,000	20,000	-	0.00%
Bid Documents	2,119	3,000	3,000	-	0.00%
General Fund	572,408	592,296	579,438	(12,858)	-2.17%
<b>Total</b>	<b>628,022</b>	<b>667,296</b>	<b>654,438</b>	<b>(12,858)</b>	<b>-1.93%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	461,413	540,756	534,293	(6,463)	-1.20%
Operating	166,609	126,540	120,145	(6,395)	-5.05%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>628,022</b>	<b>667,296</b>	<b>654,438</b>	<b>(12,858)</b>	<b>-1.93%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Planning Director *	0.65	0.65	0.65	0.00	0.00%
Chief Planner	1.00	1.00	1.00	0.00	0.00%
Senior Planner	3.00	3.00	3.00	0.00	0.00%
Planning Technician	1.00	1.00	2.00	1.00	100.00%
Office Manager	1.00	1.00	0.00	-1.00	-100.00%
<b>Part-time Positions:</b>					
Board Minutes Technician	0.00	0.50	0.12	-0.38	0.00%
<b>Total</b>	<b>6.65</b>	<b>7.15</b>	<b>6.77</b>	<b>-0.38</b>	<b>-5.31%</b>
* Indicates primary department					

## **POLICE ADMINISTRATION**

Administration provides the administrative and leadership support, as well as, command, control, and guidance to the Department's four program areas of Operations, Community Services and Animal Control, Criminal Investigations, Emergency Communications, Records and Community Outreach.

The Administration program also includes the Department's internal affairs, training and emergency management functions.

## POLICE ADMINISTRATION

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
General Fund	1,044,617	841,627	901,330	59,703	7.09%
<b>Total</b>	<b>1,044,617</b>	<b>841,627</b>	<b>901,330</b>	<b>59,703</b>	<b>7.09%</b>

#### Expenditures:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
Personal Services	679,249	414,416	406,512	(7,904)	-1.91%
Operating	365,368	427,211	494,818	67,607	15.83%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>1,044,617</b>	<b>841,627</b>	<b>901,330</b>	<b>59,703</b>	<b>7.09%</b>

### Staffing Summary:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b><u>Full-time Positions:</u></b>					
Police Chief	1.00	1.00	1.00	0.00	0.00%
Assistant Police Chief	1.00	0.00	0.00	0.00	0.00%
Division Chief	0.00	0.00	0.00	0.00	0.00%
Sergeant (Accreditation)	1.00	1.00	1.00	0.00	0.00%
Corporal	0.00	0.00	0.00	0.00	0.00%
Sergeant	0.00	0.00	0.00	0.00	0.00%
Police Officer (Training)	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	0.00	0.00	0.00	0.00	0.00%
Office Assistant III	1.00	1.00	1.00	0.00	0.00%
Office Manager	1.00	1.00	1.00	0.00	0.00%
<b>Total</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00</b>	<b>0.00%</b>

## **POLICE OPERATIONS**

Operations is the core law enforcement and community policing arm of the Police Department that responds to approximately 60,000 to 65,000 calls for service annually and provides patrol and traditional law enforcement activities such as traffic control and initiates proactive steps to reduce crime and enhance the quality of life in Ormond Beach. Approximately 8% of all calls involve some type of serious crime, whereas all other calls are service-related.

## POLICE OPERATIONS

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Special Duty	69,833	75,000	55,000	(20,000)	-26.67%
Fines/Forfeits	207,808	192,000	212,000	20,000	10.42%
General Fund	3,333,426	4,029,736	4,497,731	467,995	11.61%
<b>Total</b>	<b>3,611,067</b>	<b>4,296,736</b>	<b>4,764,731</b>	<b>467,995</b>	<b>10.89%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	3,152,212	3,795,451	3,875,359	79,908	2.11%
Operating	458,855	477,285	889,372	412,087	86.34%
Capital	-	24,000	-	(24,000)	-100.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>3,611,067</b>	<b>4,296,736</b>	<b>4,764,731</b>	<b>467,995</b>	<b>10.89%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Division Chief	3.00	3.00	3.00	0.00	0.00%
Sergeant	6.00	6.00	7.00	1.00	16.67%
Corporal	7.00	7.00	7.00	0.00	0.00%
Police Officer	38.00	39.00	39.00	0.00	0.00%
<b>Total</b>	<b>54.00</b>	<b>55.00</b>	<b>56.00</b>	<b>1.00</b>	<b>1.82%</b>
One Sergeant moved from Communications in FY 07-08.					

## **POLICE-EMERGENCY COMMUNICATIONS**

Emergency Communications provides central dispatching services and is the first point of contact for all emergency service calls, answering approximately 12,000 emergency 911 calls for service annually and dispatching approximately 57,000 calls for service annually. Re-assuming dispatch services for the Fire Department has increased the call workload by an estimated 4,900 additional calls for service annually.

## POLICE-EMERGENCY COMMUNICATIONS

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
General Fund	612,688	713,904	-	(713,904)	-100.00%
<b>Total</b>	<b>612,688</b>	<b>713,904</b>	<b>-</b>	<b>(713,904)</b>	<b>-100.00%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	584,094	691,039	-	(691,039)	-100.00%
Operating	28,594	22,865	-	(22,865)	-100.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>612,688</b>	<b>713,904</b>	<b>-</b>	<b>(713,904)</b>	<b>-100.00%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Senior Emergency Communications Officer	1.00	1.00	0.00	-1.00	-100.00%
Sergeant	1.00	1.00	0.00	-1.00	-100.00%
Emergency Communications Officer	12.00	12.00	0.00	-12.00	-100.00%
<b>Total</b>	<b>14.00</b>	<b>14.00</b>	<b>0.00</b>	<b>-14.00</b>	<b>-100.00%</b>
*Sergeant moved to Operations in FY 2007-08.					

## **POLICE-COMMUNITY OUTREACH**

Community Outreach provides several educational and intervention-oriented programs that are designed to enhance life skills and prevent crime including the Drug Abuse Resistance Education (DARE), Police Athletic League (PAL), Explorers, volunteers and neighborhood and business watches, and DARE program for middle schools.

The program is supported in part through grant funding from the National Police Athletic League Youth Enrichment Program (PALYEP) and the Youth Leadership Council (YDC). In addition to City revenues that are the primary source of program funding, a not-for-profit PAL board raises funds for Police Athletic League activities.

## POLICE-COMMUNITY OUTREACH

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	to FY 2007-08	to FY 2007-08
General Fund	323,736	335,715	331,600	(4,115)	-1.23%
<b>Total</b>	<b>323,736</b>	<b>335,715</b>	<b>331,600</b>	<b>(4,115)</b>	<b>-1.23%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	to FY 2007-08	to FY 2007-08
Personal Services	250,478	252,738	255,082	2,344	0.93%
Operating	73,258	82,977	76,518	(6,459)	-7.78%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>323,736</b>	<b>335,715</b>	<b>331,600</b>	<b>(4,115)</b>	<b>-1.23%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	to FY 2007-08	to FY 2007-08
<b>Full-time Positions:</b>					
Community Program Coordinator	1.00	1.00	1.00	0.00	0.00%
After School Aide	1.00	1.00	1.00	0.00	0.00%
Recreation Leader	1.00	1.00	1.00	0.00	0.00%
Corporal	0.00	0.00	0.00	0.00	0.00%
Police Officer	2.00	2.00	2.00	0.00	0.00%
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00</b>	<b>0.00%</b>

Corporal and Police Officer reassigned to Police Operations in FY 2005-06

## **POLICE-CRIMINAL INVESTIGATIONS**

The Criminal Investigations program provides follow up investigations on over 1,500 UCR reported crimes annually and conducts pro-active investigations into illegal drug sales and possession.

## POLICE-CRIMINAL INVESTIGATIONS

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
General Fund	905,401	897,212	910,490	13,278	1.48%
<b>Total</b>	<b>905,401</b>	<b>897,212</b>	<b>910,490</b>	<b>13,278</b>	<b>1.48%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	811,386	823,908	827,043	3,135	0.38%
Operating	94,015	73,304	83,447	10,143	13.84%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>905,401</b>	<b>897,212</b>	<b>910,490</b>	<b>13,278</b>	<b>1.48%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Police Officer	6.00	6.00	6.00	0.00	0.00%
Sergeant	1.00	1.00	1.00	0.00	0.00%
Corporal	1.00	1.00	1.00	0.00	0.00%
Victim Advocate Coordinator	1.00	1.00	1.00	0.00	0.00%
Evidence/Crime Scene Custodian	1.00	1.00	1.00	0.00	0.00%
Evidence/Crime Scene Technician	1.00	1.00	1.00	0.00	0.00%
Crime Analyst	1.00	1.00	1.00	0.00	0.00%
Office Assistant III	0.00	0.00	0.00	0.00	0.00%
<b>Total</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>0.00</b>	<b>0.00%</b>
Corporal reassigned to Police Operations in FY 2005-06					

## **POLICE-COMMUNITY SERVICE AND ANIMAL CONTROL**

Community Services provides operational and logistical support to other police department functions such as animal control, police forensics, alcohol breath testing, traffic control, and communications. The program's animal control responsibilities include the investigation, documentation and tracking of animal bite complaints and dangerous/vicious animals throughout the city.

The program also serves as a proving ground for employees seeking to become sworn law enforcement officers with the Police Department.

## POLICE-COMMUNITY SERVICE AND ANIMAL CONTROL

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
General Fund	305,117	392,311	401,899	9,588	2.44%
<b>Total</b>	<b>305,117</b>	<b>392,311</b>	<b>401,899</b>	<b>9,588</b>	<b>2.44%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	241,584	300,559	310,559	10,000	3.33%
Operating	63,533	91,752	91,340	(412)	-0.45%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>305,117</b>	<b>392,311</b>	<b>401,899</b>	<b>9,588</b>	<b>2.44%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Community Service Officer	6.00	6.00	6.00	0.00	0.00%
Lead Community Service Officer	1.00	1.00	1.00	0.00	0.00%
<b>Total</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>0.00</b>	<b>0.00%</b>

## **POLICE-RECORDS**

Records Management provides internal upkeep and management of all Police Department records through a computerized records management system, processing approximately 18,000 to 20,000 reports and citations annually. Records personnel also serve as the point of first contact in person representing the Ormond Beach Police Department to respond to information requests. Records personnel are also first point of contact for many incoming telephone calls.

## POLICE-RECORDS

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
General Fund	216,980	229,113	202,012	(27,101)	-11.83%
<b>Total</b>	<b>216,980</b>	<b>229,113</b>	<b>202,012</b>	<b>(27,101)</b>	<b>-11.83%</b>

#### Expenditures:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
Personal Services	181,516	197,238	169,137	(28,101)	-14.25%
Operating	35,464	31,875	32,875	1,000	3.14%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>216,980</b>	<b>229,113</b>	<b>202,012</b>	<b>(27,101)</b>	<b>-11.83%</b>

### Staffing Summary:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b>Full-time Positions</b>					
Records/Data Manager Supervisor*	0.00	0.00	0.00	0.00	0.00%
Records Clerk	5.00	5.00	5.00	0.00	0.00%
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00</b>	<b>0.00%</b>
*Reassigned to Information Technology in FY 2005-06					

## **FIRE LIFE SAFETY SERVICES**

Life Safety Services provides three major services, including:

- Review of site plans as part of the City's site plan review process and construction plan review to ensure fire and life safety code compliance.
- Inspection and code enforcement through inspection of new and existing businesses, other commercial buildings and multi-family residential buildings to ensure compliance with City and State codes. Approximately 1,800 code inspections within the City of Ormond Beach are conducted annually.
- Assists in the development, presentation, and coordination of educational classes to the Ormond Beach residents in the area of safety awareness, medical emergency preparedness and fire prevention, including residential smoke detector replacement and FIREWISE programs.

## FIRE LIFE SAFETY SERVICES

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
General Fund	151,781	162,813	-	(162,813)	-100.00%
<b>Total</b>	<b>151,781</b>	<b>162,813</b>	<b>-</b>	<b>(162,813)</b>	<b>-100.00%</b>

#### Expenditures:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
Personal Services	126,776	133,430	-	(133,430)	-100.00%
Operating	25,005	29,383	-	(29,383)	-100.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>151,781</b>	<b>162,813</b>	<b>-</b>	<b>(162,813)</b>	<b>-100.00%</b>

### Staffing Summary:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Fire Inspector *	1.00	1.00	0.00	-1.00	-100.00%
Chief Fire Inspector	1.00	1.00	0.00	-1.00	-100.00%
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>	<b>-2.00</b>	<b>-100.00%</b>

\* Elimination of Fire Inspector in FY 2007-08.

## **CITY FIRE SUPPRESSION AND EMERGENCY MEDICAL SERVICES**

The Fire Department is responsible for providing fire protection, technical rescue, hazardous material response/mitigation and emergency medical services within the city limits of Ormond Beach from four (4) fire station locations. The Department operates with a staffing level of 57 personnel, including 53 firefighters of which 23 are certified as Emergency Medical Technicians (EMT's) and 29 are certified as paramedics.

Of the 5,067 calls for service in last year approximately 72% or 3650 calls are for medical emergencies and related health responses. The remaining 1,400+ calls are fire related of which 7% (of the 5,067) are false alarms and approximately 8% are structural fires.

## CITY FIRE SUPPRESSION AND EMERGENCY MEDICAL SERVICES

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
General Fund	5,143,186	5,635,196	5,666,323	31,127	0.55%
<b>Total</b>	<b>5,143,186</b>	<b>5,635,196</b>	<b>5,666,323</b>	<b>31,127</b>	<b>0.55%</b>

#### Expenditures:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	4,597,918	4,978,349	4,877,405	(100,944)	-2.03%
Operating	545,268	656,847	788,918	132,071	20.11%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>5,143,186</b>	<b>5,635,196</b>	<b>5,666,323</b>	<b>31,127</b>	<b>0.55%</b>

### Staffing Summary:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b><u>Full-time Positions:</u></b>					
Division Chief *	3.00	3.00	2.00	-1.00	-33.33%
Captain	12.00	12.00	12.00	0.00	0.00%
Driver Engineer	15.00	15.00	15.00	0.00	0.00%
Lieutenant	3.00	3.00	3.00	0.00	0.00%
Firefighters	20.00	20.00	20.00	0.00	0.00%
Fire Chief	1.00	1.00	1.00	0.00	0.00%
Assistant Fire Chief	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	1.00	1.00	1.00	0.00	0.00%
Office Manager	1.00	1.00	1.00	0.00	0.00%
<b>Total</b>	<b>57.00</b>	<b>57.00</b>	<b>56.00</b>	<b>-1.00</b>	<b>-1.75%</b>
* Elimination of Division Chief in FY 2007-08.					

## **ROADSIDE AND RIGHT OF WAY MAINTENANCE**

The Roadside and Right-of-Way Maintenance program is responsible for the maintenance and repair of City Parks and Properties, 150 + mile network of local roads and related public right of way, including: 1) vegetation and debris maintenance of road shoulders, and sidewalks, 2) right-of-way mowing on a contractual basis, 3) maintenance and grading of 11 miles of unpaved roads and parking lots that are under the maintenance responsibility of the City and 4) mowing at the Business Park, Airport and the closed class III Landfill.

Program costs are offset in part by the Florida Department of Transportation (FDOT) for road shoulder maintenance and mowing rights-of-way on State roads within the City limits of Ormond Beach. Approximately 98 lane miles of roads are maintained in accordance with an agreement between the City and FDOT for State Road 40, US 1, Nova Road, and A1A (10 lane miles added on Nova Rd). Approximately \$91,000 of the \$175,000 FDOT contract amount offsets road maintenance costs with the balance dedicated to drainage maintenance.

In-house city personnel provide the services listed above except for right-of-way mowing which is a contracted operation.

## ROADSIDE AND RIGHT OF WAY MAINTENANCE

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
General Fund	1,709,231	1,850,601	1,687,422	(163,179)	-8.82%
<b>Total</b>	<b>1,709,231</b>	<b>1,850,601</b>	<b>1,687,422</b>	<b>(163,179)</b>	<b>-8.82%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	858,503	864,956	795,781	(69,175)	-8.00%
Operating	850,728	985,645	891,641	(94,004)	-9.54%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>1,709,231</b>	<b>1,850,601</b>	<b>1,687,422</b>	<b>(163,179)</b>	<b>-8.82%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Facilities Mnt. Manager	0.40	0.40	0.00	-0.40	-100.00%
Streets Supervisor	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	0.25	0.25	0.00	-0.25	-100.00%
Maintenance Worker IV	3.00	3.00	3.00	0.00	0.00%
Maintenance Worker II *	9.00	9.00	8.00	-1.00	-11.11%
Public Works Dir/City Engineer	0.10	0.10	0.10	0.00	0.00%
Office Assistant II	0.25	0.25	0.50	0.25	100.00%
Maintenance Worker III	5.00	5.00	5.00	0.00	0.00%
<b>Total</b>	<b>19.00</b>	<b>19.00</b>	<b>17.60</b>	<b>-1.40</b>	<b>-7.37%</b>
* 1 Maintenance Worker II reassigned to Building Maintenance in FY 2007-08					

## **BUILDING MAINTENANCE**

Building Maintenance is a support service function of City government that provides repair and maintenance services for seventy-one (71) City buildings and structures, including routine electrical, plumbing, carpentry, air conditioning, painting and miscellaneous repairs. This program is also responsible for overseeing and monitoring service contracts for janitorial, electrical and air conditioning and performs one-time building and minor renovation projects when it is less costly than using an outside contractor.

Direct costs for materials and supplies that cannot be assigned or charged to a department operating budget are charged to the Building Maintenance budget. Otherwise, these costs and HVAC maintenance are charged directly to the department or program where the repair has occurred. All in-house labor costs are charged directly to the Building Maintenance budget regardless of where the work is performed.

In addition, building maintenance personnel are assisting with the maintenance of the Airport Tower and repair of the City's airport runway and taxiway lighting systems. This includes weekly lighting inspections and immediate repair of discrepancies found.

## BUILDING MAINTENANCE

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
General Fund	620,141	698,614	749,648	51,034	7.31%
<b>Total</b>	<b>620,141</b>	<b>698,614</b>	<b>749,648</b>	<b>51,034</b>	<b>7.31%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	298,380	331,619	396,545	64,926	19.58%
Operating	321,761	366,995	353,103	(13,892)	-3.79%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>620,141</b>	<b>698,614</b>	<b>749,648</b>	<b>51,034</b>	<b>7.31%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Facilities Mnt. Manager *	0.20	0.20	0.60	0.40	200.00%
Office Assistant II *	0.50	0.50	0.50	0.00	0.00%
Bldg. Mnt. Supervisor	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker II #	0.00	0.00	1.00	1.00	100.00%
Tradesworker	5.00	5.00	5.00	0.00	0.00%
<b>Total</b>	<b>6.70</b>	<b>6.70</b>	<b>8.10</b>	<b>1.40</b>	<b>20.90%</b>
* Indicates primary department					
# Reassigned from Roadside in FY 2007-08					

## **PARKS AND GROUNDS MAINTENANCE**

This program is responsible for routine grounds maintenance, mowing and general beautification and upkeep of all City parks and on-site buildings, including grass mowing, flower bed and shrub maintenance, trash collection and maintenance of the medians along A1A and State Road 40.

With the exception of the Memorial Art Gardens, all parks and ground maintenance is performed on a contracted basis.

## PARKS AND GROUNDS MAINTENANCE

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
General Fund	1,056,846	1,137,328	1,202,885	65,557	5.76%
<b>Total</b>	<b>1,056,846</b>	<b>1,137,328</b>	<b>1,202,885</b>	<b>65,557</b>	<b>5.76%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	114,996	156,364	155,531	(833)	-0.53%
Operating	921,328	980,964	1,047,354	66,390	6.77%
Capital	20,522	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>1,056,846</b>	<b>1,137,328</b>	<b>1,202,885</b>	<b>65,557</b>	<b>5.76%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Facilities Maintenance Mgr.	0.40	0.40	0.40	0.00	0.00%
Maintenance Worker III	3.00	3.00	3.00	0.00	0.00%
<b>Total</b>	<b>3.40</b>	<b>3.40</b>	<b>3.40</b>	<b>0.00</b>	<b>0.00%</b>

## ENGINEERING

The Engineering Department is responsible for the following functions:

- ❖ Liaison with consultant engineers for the design and construction management for airport, road, drainage, water and sewer, recreational facility, beautification and other capital improvement projects.
- ❖ Survey and mapping and computer aided design for in-house projects that are not contracted to a consultant engineer.
- ❖ Site plan review and permitting of proposed development applications and inspection of all residential and commercial development projects.
- ❖ Development and design of the City's Geographic Information System (GIS), including development of base maps of City infrastructure, as well as providing support to all City departments for mapping requests.

## ENGINEERING

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
General Fund	1,090,678	1,258,128	1,219,081	(39,047)	-3.10%
<b>Total</b>	<b>1,090,678</b>	<b>1,258,128</b>	<b>1,219,081</b>	<b>(39,047)</b>	<b>-3.10%</b>

#### Expenditures:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
Personal Services	993,493	1,161,138	1,112,047	(49,091)	-4.23%
Operating	97,185	96,990	107,034	10,044	10.36%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>1,090,678</b>	<b>1,258,128</b>	<b>1,219,081</b>	<b>(39,047)</b>	<b>-3.10%</b>

### Staffing Summary:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Public Works Dir/City Engineer *	0.70	0.70	0.70	0.00	0.00%
Office Assistant IV	1.00	1.00	1.00	0.00	0.00%
Deputy City Engineer	1.00	1.00	1.00	0.00	0.00%
Civil Engineer	2.00	1.00	1.00	0.00	0.00%
Construction Engineer	1.00	1.00	1.00	0.00	0.00%
Principal Landscape Architect	1.00	1.00	1.00	0.00	0.00%
Chief Engineering Technician	1.00	1.00	1.00	0.00	0.00%
Engineering Technician	2.00	2.00	1.00	-1.00	-50.00%
Chief GIS Technician	1.00	1.00	1.00	0.00	0.00%
GIS Technician	1.00	1.00	1.00	0.00	0.00%
Engineering Project Coordinator	1.00	1.00	1.00	0.00	0.00%
Engineering Inspector	4.00	4.00	4.00	0.00	0.00%
<b>Part-time Positions:</b>					
Civil Engineer (2 positions)	0.00	1.00	1.00	0.00	0.00%
Engineering Technician	0.00	0.00	1.00	1.00	0.00%
<b>Total</b>	<b>16.70</b>	<b>16.70</b>	<b>16.70</b>	<b>0.00</b>	<b>0.00%</b>

## **BUILDING INSPECTIONS AND PERMITTING**

### Building Inspection

Building Inspections provides the following services: 1) review of all construction plans for residential, commercial and industrial construction, 2) issuance of approximately 3,000 building permits annually and 3) conducts approximately 13,000 building, plumbing, mechanical and electrical inspections for various types of construction within the City limits of Ormond Beach in accordance with the Florida building Code and other State and local laws.

### Occupational Licensing

Issues approximately 3,700 Occupational License renewals and 550 new occupational licenses and 300 contractor registrations annually.

## BUILDING INSPECTIONS AND PERMITTING

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
General Fund	694,164	778,346	809,753	31,407	4.04%
Total	694,164	778,346	809,753	31,407	4.04%

#### Expenditures:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
Personal Services	610,437	680,992	688,061	7,069	1.04%
Operating	83,727	97,354	121,692	24,338	25.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	694,164	778,346	809,753	31,407	4.04%

### Staffing Summary:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Chief Building Official	1.00	1.00	1.00	0.00	0.00%
Planning Director	0.35	0.35	0.35	0.00	0.00%
Office Manager	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	0.00	0.00	0.00	0.00	0.00%
Permitting & Licensing Coordinator	0.00	0.00	0.00	0.00	0.00%
Permit Technician	3.00	3.00	3.00	0.00	0.00%
Plans Examiner	1.00	1.00	1.00	0.00	0.00%
Chief Building Inspector	1.00	1.00	1.00	0.00	0.00%
Building Inspector	3.00	3.00	2.00	-1.00	-33.33%
Chief Fire Inspector	0.00	0.00	1.00	1.00	0.00%
<b>Part-time Positions:</b>					
Building Inspector	0.25	0.25	0.00	-0.25	-100.00%
Office Assistant IV	0.50	0.50	0.50	0.00	0.00%
Plans Examiner	0.25	0.25	0.00	-0.25	-100.00%

## **NEIGHBORHOOD IMPROVEMENT**

Neighborhood Improvement investigates approximately 5624 cases annually to ensure compliance with City codes and ordinances through inspections, neighborhood sweeps, and citizen complaints and inquiries. More specifically, Neighborhood Improvement enforces the City's Land Development Code requirements regarding land use and development regulations, sign usage, as well as environmental code requirements. This Division also enforces the regulations contained in the Code of Ordinances with regard to water restrictions, solid waste and various other regulations. In addition, Neighborhood Improvement processes approximately 760-tree removal permits, conducts approximately 940 landscape inspections for new residential construction, and approximately 75 landscape maintenance inspections on existing commercial sites.

Neighborhood Improvement also coordinates a "partnering" effort with neighborhood associations, interested citizens and civic organizations to improve the appearance of neighborhoods.

## NEIGHBORHOOD IMPROVEMENT

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
General Fund	268,747	392,421	330,560	(61,861)	-15.76%
<b>Total</b>	<b>268,747</b>	<b>392,421</b>	<b>330,560</b>	<b>(61,861)</b>	<b>-15.76%</b>

#### Expenditures:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	198,046	313,002	259,029	(53,973)	-17.24%
Operating	70,701	79,419	71,531	(7,888)	-9.93%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>268,747</b>	<b>392,421</b>	<b>330,560</b>	<b>(61,861)</b>	<b>-15.76%</b>

### Staffing Summary:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Neighborhood Improvement Manager	1.00	1.00	1.00	0.00	0.00%
Environmental Enforcement Officer	2.00	2.00	1.00	-1.00	-50.00%
Neighborhood Improvement Officer	2.00	2.00	2.00	0.00	0.00%
Office Assistant II	0.00	1.00	1.00	0.00	0.00%
Public Works Dir/City Engineer	0.00	0.00	0.00	0.00	0.00%
<b>Total</b>	<b>5.00</b>	<b>6.00</b>	<b>5.00</b>	<b>-1.00</b>	<b>-16.67%</b>

## **FLEET OPERATIONS**

Fleet Operations is a support service of city government that provides a comprehensive array of repair and preventive maintenance services for a fleet of approximately 229 vehicles and 399 pieces of equipment and other non-rolling stock. Fleet Operations also maintains a parts shop and inventory, coordinates all sublet repairs, manages the City's vehicle replacement program, oversees operations of the City's central fueling facility and maintains management and billing information for all vehicles and equipment.

As an "internal service" operation, Fleet Maintenance recovers its labor and overhead through an hourly labor rate billed to user departments and from a 25% surcharge levied on parts and sublet repairs and a 10% surcharge on fuel. The cost of all parts and sublet repairs are charged directly to the user department.

## FLEET OPERATIONS

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
General Fund	1,232,163	1,377,976	1,446,251	68,275	4.95%
<b>Total</b>	<b>1,232,163</b>	<b>1,377,976</b>	<b>1,446,251</b>	<b>68,275</b>	<b>4.95%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	362,370	375,506	375,324	(182)	-0.05%
Operating	869,793	1,002,470	1,070,927	68,457	6.83%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>1,232,163</b>	<b>1,377,976</b>	<b>1,446,251</b>	<b>68,275</b>	<b>4.95%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Fleet Operations Manager	1.00	1.00	1.00	0.00	0.00%
Garage Supervisor	1.00	1.00	1.00	0.00	0.00%
Fleet Maintenance Supervisor	1.00	1.00	1.00	0.00	0.00%
Mechanic III	1.00	1.00	1.00	0.00	0.00%
Mechanic II	0.00	0.00	0.00	0.00	0.00%
Mechanic I	1.00	1.00	1.00	0.00	0.00%
Mechanic I/Parts Clerk	1.00	1.00	1.00	0.00	0.00%
<b>Part-time Positions:</b>					
Courier (part-time)	0.50	0.50	0.50	0.00	0.00%
<b>Total</b>	<b>6.50</b>	<b>6.50</b>	<b>6.50</b>	<b>0.00</b>	<b>0.00%</b>

## **ECONOMIC DEVELOPMENT**

The City's Economic Development Department promotes development and redevelopment in Ormond Beach, including the Airport Business Park, downtown, and other areas within the community. In addition, Economic Development works closely with private property owners and City and County officials in the creation and development of a business park in the area along north US1 and Interstate 95. Economic Development also markets the City of Ormond Beach to prospective businesses and visitors.

## ECONOMIC DEVELOPMENT

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
General Fund	164,744	231,688	185,334	(46,354)	-20.01%
<b>Total</b>	<b>164,744</b>	<b>231,688</b>	<b>185,334</b>	<b>(46,354)</b>	<b>-20.01%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	139,288	153,298	161,444	8,146	5.31%
Operating	25,456	78,390	23,890	(54,500)	-69.52%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>164,744</b>	<b>231,688</b>	<b>185,334</b>	<b>(46,354)</b>	<b>-20.01%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Economic Development Dir.	1.00	1.00	1.00	0.00	0.00%
Administrative Assistant *	0.75	0.75	0.75	0.00	0.00%
<b>Total</b>	<b>1.75</b>	<b>1.75</b>	<b>1.75</b>	<b>0.00</b>	<b>0.00%</b>
* Indicates primary department					

## THE CASEMENTS

The Casements is the flagship community enrichment center on the peninsula serving nearly one third of the city's population. Programs in environmental education such as urban homeowner's landscape conservation, organic gardening, safe boating, manatee and wildlife protection classes and the arts take place at The Casements, in Central Park or as outreach experiences. Youth-at-Risk programs through story-telling, computer enrichment classes, arts and literacy education at Osceola School and the Casements raise confidence and self-esteem to benefit youth, serve families and enhance community values.

***As a historic facility***, the former home of John D. Rockefeller, Sr., a Great Floridian is on the National Register for Historic Places and is an echo-tourism destination for visitors in Ormond Beach. It serves as an important landmark and symbol of historic preservation for the community within an urban park setting of leisure service facilities.

## THE CASEMENTS

### Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Casement Class Fees	34,174	30,000	30,000	-	0.00%
Casement Other Fees	31,110	34,000	34,000	-	0.00%
General Fund	203,034	259,477	259,871	394	0.15%
<b>Total</b>	<b>268,318</b>	<b>323,477</b>	<b>323,871</b>	<b>394</b>	<b>0.12%</b>
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	108,900	147,502	144,598	(2,904)	-1.97%
Operating	159,418	175,975	179,273	3,298	1.87%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>268,318</b>	<b>323,477</b>	<b>323,871</b>	<b>394</b>	<b>0.12%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<u>Full-time Positions:</u>					
Cultural Center Coordinator	1.00	1.00	1.00	0.00	0.00%
Cultural Affairs Prog. Coord.	0.00	0.00	0.00	0.00	0.00%
Office Assistant III	1.00	1.00	1.00	0.00	0.00%
<u>Part-time Positions:</u>					
Custodian (1)	0.50	0.50	0.50	0.00	0.00%
Recreation Leader (1)	0.50	0.50	0.50	0.00	0.00%
Office Assistant I (1)	0.50	0.50	0.50	0.00	0.00%
<u>Seasonal:</u>					
Summer Counselors (3)	0.45	0.45	0.45	0.00	0.00%
<b>Total</b>	<b>3.95</b>	<b>3.95</b>	<b>3.95</b>	<b>0.00</b>	<b>0.00%</b>

## **PERFORMING ARTS CENTER**

The Ormond Beach Performing Arts Center (OBPAC) consists of an auditorium, rehearsal room, studio and music rooms for City-sponsored groups, professional theater and musical productions. The Center has a seating capacity for 627 people and is built in a fan-shaped, stadium-style configuration.

The Center is also used for youth dance classes, recitals, senior shows, music events and children's theater. Additional uses include voice and piano lessons, acting classes, additional dance classes and a children's choir, among other various cultural arts classes and activities seminars and workshops.

## PERFORMING ARTS CENTER

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Class Fees	12,846	10,000	15,000	5,000	50.00%
Ticket Commissions	78,681	85,000	110,000	25,000	29.41%
General Fund	241,606	277,081	257,605	(19,476)	-7.03%
<b>Total</b>	<b>333,133</b>	<b>372,081</b>	<b>382,605</b>	<b>10,524</b>	<b>2.83%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	125,046	150,879	148,747	(2,132)	-1.41%
Operating	208,087	221,202	233,858	12,656	5.72%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>333,133</b>	<b>372,081</b>	<b>382,605</b>	<b>10,524</b>	<b>2.83%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
P.A.C. Supervisor	1.00	1.00	1.00	0.00	0.00%
House Technician	1.00	1.00	1.00	0.00	0.00%
<b>Part-time Positions:</b>					
Custodian (2)	0.75	0.75	0.75	0.00	0.00%
Box Office Attendant (3)	1.50	1.50	1.50	0.00	0.00%
<b>Total</b>	<b>4.25</b>	<b>4.25</b>	<b>4.25</b>	<b>0.00</b>	<b>0.00%</b>

## **LEISURE SERVICES REGISTRATION**

Registration and processing for enrollment in youth and adult recreation programs, contractual instructor classes, gymnastics, summer camp programs, tennis programs, field and park rentals, and recreation center activities held at Nova Community Center, South Ormond Neighborhood Center, Ormond Beach Gymnastics Center and Performing Arts Center.

## LEISURE SERVICES REGISTRATION

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Summer Playground	55,542	50,000	50,000	-	0.00%
Sports-Parent Sponsored	114,990	112,000	112,000	-	0.00%
Recreation Cards	34,174	30,000	30,000	-	0.00%
Recreation Rental Fees	11,422	10,000	10,000	-	0.00%
General Fund	54,369	101,339	108,051	6,712	6.62%
<b>Total</b>	<b>270,497</b>	<b>303,339</b>	<b>310,051</b>	<b>6,712</b>	<b>2.21%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	109,783	149,960	149,821	(139)	-0.09%
Operating	160,714	153,379	160,230	6,851	4.47%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>270,497</b>	<b>303,339</b>	<b>310,051</b>	<b>6,712</b>	<b>2.21%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Office Manager	0.50	0.50	0.50	0.00	0.00%
Office Assistant III	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	2.00	2.00	2.00	0.00	0.00%
<b>Total</b>	<b>3.50</b>	<b>3.50</b>	<b>3.50</b>	<b>0.00</b>	<b>0.00%</b>

## **SENIOR CENTER**

The Senior Center program coordinates the activities of a multi-purpose center that includes programs in the area of health, arts, languages, nutrition, theater, personal finance and technology and music for persons over 55 years of age. The Center also offers classes and activities for physically and mentally challenged citizens and those with other special needs.

In addition, the Center hosts the Ormond Senior Games and maintains the Mainland Council on Aging Senior Congregate Dining and Meals on Wheels programs.

## SENIOR CENTER

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Senior Center	31,187	30,000	30,000	-	0.00%
Rental Fees	4,913	4,000	4,000	-	0.00%
General Fund	146,548	155,861	152,914	(2,947)	-1.89%
<b>Total</b>	<b>182,648</b>	<b>189,861</b>	<b>186,914</b>	<b>(2,947)</b>	<b>-1.55%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	88,438	88,104	91,689	3,585	4.07%
Operating	94,210	101,757	95,225	(6,532)	-6.42%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>182,648</b>	<b>189,861</b>	<b>186,914</b>	<b>(2,947)</b>	<b>-1.55%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Senior Center Coordinator	1.00	1.00	1.00	0.00	0.00%
<b>Part-time Positions:</b>					
Custodian (1)	0.50	0.50	0.50	0.00	0.00%
Center Leader (3)	1.75	1.75	1.75	0.00	0.00%
<b>Total</b>	<b>3.25</b>	<b>3.25</b>	<b>3.25</b>	<b>0.00</b>	<b>0.00%</b>

## **COMMUNITY EVENTS**

Community Events coordinates and produces community and City-sponsored holiday and cultural events such as the Fireworks on the Halifax & Independence Day Celebration, Santa Land, Holiday Parade, Art in the Park and the Birthplace of Speed Celebration. This division also coordinates various celebrations, dedications, remembrances, groundbreaking, historical celebrations and various other official City events. Assistance is also provided to other City departments, boards and committees, outside agencies and community service clubs with the presentation of their event schedules.

## COMMUNITY EVENTS

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Miscellaneous	-	17,500	17,500	-	0.00%
General Fund	305,578	260,162	260,336	174	0.07%
<b>Total</b>	<b>305,578</b>	<b>277,662</b>	<b>277,836</b>	<b>174</b>	<b>0.06%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	181,216	154,724	154,073	(651)	-0.42%
Operating	118,412	122,938	123,763	825	0.67%
Capital	5,950	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>305,578</b>	<b>277,662</b>	<b>277,836</b>	<b>174</b>	<b>0.06%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Recreation Manager	1.00	0.00	0.00	0.00	0.00%
Special Populations Coordinator	1.00	1.00	1.00	0.00	0.00%
Community Events Coordinator	1.00	1.00	1.00	0.00	0.00%
<b>Seasonal Positions:</b>					
Summer Counselor (7)	0.91	0.91	0.91	0.00	0.00%
<b>Part-time Positions:</b>					
Community Events Technician (1)	0.50	0.50	0.50	0.00	0.00%
Community Events Leader (1)	0.75	0.75	0.75	0.00	0.00%
Therapeutic Aide	0.00	0.50	0.50	0.00	0.00%
<b>Total</b>	<b>5.16</b>	<b>4.66</b>	<b>4.66</b>	<b>0.00</b>	<b>0.00%</b>
Recreation Manager reassigned to Leisure Service Administration in FY 2006-07					

## **LEISURE SERVICES ADMINISTRATION**

Leisure Services Administration provides the executive leadership and guidance necessary to carry out the mission, goals and policies for recreational, cultural, senior center, special events, special populations, and athletic fields maintenance programs.

## LEISURE SERVICES ADMINISTRATION

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
General Fund	156,898	366,724	355,669	(11,055)	-3.01%
<b>Total</b>	<b>156,898</b>	<b>366,724</b>	<b>355,669</b>	<b>(11,055)</b>	<b>-3.01%</b>

#### Expenditures:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	125,532	288,062	274,742	(13,320)	-4.62%
Operating	31,187	43,737	46,002	2,265	5.18%
Capital	-	-	-	-	0.00%
Contributions and Transfers	179	34,925	34,925	-	0.00%
<b>Total</b>	<b>156,898</b>	<b>366,724</b>	<b>355,669</b>	<b>(11,055)</b>	<b>-3.01%</b>

### Staffing Summary:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Leisure Services Director	1.00	1.00	1.00	0.00	0.00%
Recreation Manager	0.00	2.00	2.00	0.00	0.00%
Office Manager*	0.50	0.50	0.50	0.00	0.00%
Office Assistant III	0.00	0.00	0.00	0.00	0.00%
<b>Total</b>	<b>1.50</b>	<b>3.50</b>	<b>3.50</b>	<b>0.00</b>	<b>0.00%</b>

\*Indicates primary assignment

Recreation Manager reassigned from Community Events in FY 2006-07

Recreation Manager reassigned from Nova Community Center/SONC in FY 2006-07

## **GYMNASTICS**

The Gymnastics program provides United States Gymnastics Association (USGA) level instruction for classes beginning at the developmental stage through skill Level 7 for boys and girls ages three (3) to seventeen (17).

In all instances, students are placed in the appropriate class based on skill and ability rather than by age for programmatic and safety reasons.

## GYMNASTICS

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Gymnastics Fees	47,968	45,000	45,000	-	0.00%
General Fund	60,754	92,091	89,065	(3,026)	-3.29%
<b>Total</b>	<b>108,722</b>	<b>137,091</b>	<b>134,065</b>	<b>(3,026)</b>	<b>-2.21%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	68,620	94,556	92,035	(2,521)	-2.67%
Operating	40,102	42,535	42,030	(505)	-1.19%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>108,722</b>	<b>137,091</b>	<b>134,065</b>	<b>(3,026)</b>	<b>-2.21%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Gymnastics Instructor	1.00	1.00	1.00	0.00	0.00%
<b>Part-time Positions:</b>					
Assistant Gymnastics Instructor (1)	0.75	0.75	0.75	0.00	0.00%
Recreation Leaders (4)	1.75	1.75	1.75	0.00	0.00%
<b>Total</b>	<b>3.50</b>	<b>3.50</b>	<b>3.50</b>	<b>0.00</b>	<b>0.00%</b>

## RACQUET SPORTS

The Tennis Center operates two (2) public tennis facilities including the *Ormond Beach Tennis Center* consisting of eight (8) lighted clay courts and the *Nova Tennis Center* consisting of six (6) hard tennis courts (including 2-lighted courts) and four (4) lighted three-wall handball courts. The tennis program offers annual passes, private and group lessons, ball machine rental, hitting wall use, and daily walk-in business for court play. As well, the Tennis Center offers the services of a United States Tennis Association Teaching Professional (USPTA).

Additional tennis courts are available to the general public at the Osceola Elementary School, Central Park, and South Ormond Neighborhood Park.

## RACQUET SPORTS

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Actual	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Court Fees	53,940	56,000	56,000	-	0.00%
General Fund	126,993	142,435	138,612	(3,823)	-2.68%
<b>Total</b>	<b>180,933</b>	<b>198,435</b>	<b>194,612</b>	<b>(3,823)</b>	<b>-1.93%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	129,601	149,458	146,233	(3,225)	-2.16%
Operating	45,182	48,977	48,379	(598)	-1.22%
Capital	6,150	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>180,933</b>	<b>198,435</b>	<b>194,612</b>	<b>(3,823)</b>	<b>-1.93%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Tennis Instructor/Coordinator	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	1.00	1.00	1.00	0.00	0.00%
<b>Part-time Positions:</b>					
Tennis Leader (2)	0.75	0.75	0.75	0.00	0.00%
Tennis Aide (3)	1.45	1.45	1.45	0.00	0.00%
<b>Total</b>	<b>4.20</b>	<b>4.20</b>	<b>4.20</b>	<b>0.00</b>	<b>0.00%</b>

## CITY SPONORED SPORTS

City-Sponsored Sports coordinates and schedules an array of activities for City sponsored sports, parent run sports, local high schools, colleges, and outside rentals. Games and practices take place at Ormond Beach Sports Complex, Nova Community Park, Nova Community Center and South Ormond Neighborhood Center Gymnasiums.

Youth sports programs include flag football, cheerleading, volleyball, a basketball training league, girl's basketball leagues, softball sports camps, and golf clinics.

Adult sports consist of men and women's softball, coed softball, church leagues, senior softball, coed volleyball, men's basketball and various softball tournaments.

Parent Run Sports The City acts as the facilitator by providing top-notch athletic facilities for children to play baseball, softball, basketball, and soccer. In addition to providing facilities, the Athletic Supervisor schedules all games, practices, and offers NYSCA Coaching clinics for all sports.

Outside user groups also use City facilities such as Seabreeze High School, Father Lopez High School, ERAU, BCC, and local churches. The Athletic Supervisor provides assistance to groups renting fields for tournaments.

## CITY SPONSORED SPORTS

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Fees	26,607	25,000	25,000	-	0.00%
General Fund	228,200	261,509	261,224	(285)	-0.11%
<b>Total</b>	<b>254,807</b>	<b>286,509</b>	<b>286,224</b>	<b>(285)</b>	<b>-0.10%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	100,102	113,395	112,957	(438)	-0.39%
Operating	154,705	173,114	173,267	153	0.09%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>254,807</b>	<b>286,509</b>	<b>286,224</b>	<b>(285)</b>	<b>-0.10%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Athletics Supervisor	1.00	1.00	1.00	0.00	0.00%
<b>Part-time Positions:</b>					
Recreation Leader (1)	0.50	0.50	0.50	0.00	0.00%
Athletic Coordinator (2)	1.00	1.00	1.00	0.00	0.00%
<b>Seasonal Positions:</b>					
Summer Counselor (6)	0.90	0.90	0.90	0.00	0.00%
<b>Total</b>	<b>3.40</b>	<b>3.40</b>	<b>3.40</b>	<b>0.00</b>	<b>0.00%</b>

## **NOVA COMMUNITY CENTER**

The Nova Community Center is a totally air-conditioned facility, which includes a gymnasium, family game room, fitness room, restrooms, classroom, and multi-purpose activity room. There are ongoing classes and activities for both children and adults throughout the year.

Outdoor facilities located at the Nova Community Park include a basketball court, tennis & racquetball courts, a jogging trail, playground, skateboard court, baseball fields, and wide sidewalks.

## NOVA COMMUNITY CENTER

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Fees	55,593	55,000	55,000	-	0.00%
General Fund	221,132	200,689	196,545	(4,144)	-2.06%
<b>Total</b>	<b>276,725</b>	<b>255,689</b>	<b>251,545</b>	<b>(4,144)</b>	<b>-1.62%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	161,667	139,039	138,932	(107)	-0.08%
Operating	115,058	116,650	112,613	(4,037)	-3.46%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>276,725</b>	<b>255,689</b>	<b>251,545</b>	<b>(4,144)</b>	<b>-1.62%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Recreation Manager	0.50	0.00	0.00	0.00	0.00%
Recreation Center Coordinator	1.00	1.00	1.00	0.00	0.00%
<b>Seasonal Positions:</b>					
Summer Counselors (13)	1.95	1.95	1.95	0.00	0.00%
<b>Part-time Positions:</b>					
Center Leader (1)	0.50	0.50	0.50	0.00	0.00%
Recreation Leaders (3)	1.50	1.50	1.50	0.00	0.00%
<b>Total</b>	<b>5.45</b>	<b>4.95</b>	<b>4.95</b>	<b>0.00</b>	<b>0.00%</b>
Recreation Manager reassigned to Leisure Service Administration in FY 2006-07					

## **SOUTH ORMOND NEIGHBORHOOD CENTER**

The South Ormond Neighborhood Center is an air-conditioned facility with an indoor gymnasium, weight and game room, full service kitchen, concession stand, small theatrical stage for special events, multi purpose room, and computer and learning center. Recreational programs include arts and crafts, ceramics, dances, tutoring classes, teen programs, young ladies club, boys and girls club, progressive young men's club, chess club, sports and occasional field trips.

## SOUTH ORMOND NEIGHBORHOOD CENTER

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Fees	964	1,000	1,000	-	0.00%
General Fund	198,656	188,069	179,610	(8,459)	-4.50%
<b>Total</b>	<b>199,620</b>	<b>189,069</b>	<b>180,610</b>	<b>(8,459)</b>	<b>-4.47%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	118,864	98,856	95,703	(3,153)	-3.19%
Operating	80,756	90,213	84,907	(5,306)	-5.88%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>199,620</b>	<b>189,069</b>	<b>180,610</b>	<b>(8,459)</b>	<b>-4.47%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Recreation Manager	0.50	0.00	0.00	0.00	0.00%
Recreation Center Coordinator	1.00	1.00	1.00	0.00	0.00%
<b>Seasonal Positions:</b>					
Summer Counselors (3)	0.45	0.45	0.45	0.00	0.00%
<b>Part-time Positions:</b>					
Center Leader (1)	0.50	0.50	0.50	0.00	0.00%
Recreation Leaders (2)	1.00	1.00	1.00	0.00	0.00%
<b>Total</b>	<b>3.45</b>	<b>2.95</b>	<b>2.95</b>	<b>0.00</b>	<b>0.00%</b>
Recreation Manager reassigned to Leisure Service Administration in FY 2006-07					

## **ATHLETIC FIELDS MAINTENANCE**

Athletic Fields Maintenance is responsible for turf maintenance and related athletic field repairs at the Nova Community Park, Ormond Beach Sports Complex and the South Ormond Neighborhood Center. Additional responsibilities include general maintenance and clean up of various hard courts and playgrounds. Current maintenance responsibilities include the following: 9 playgrounds, 4 major league baseball fields, 9 softball fields, 11 youth baseball fields, 8 soccer fields, 4 football fields, 10 tennis courts, 3-1/2 basketball courts, 8 handball/racquetball courts and the skateboard and shuffleboard courts.

## ATHLETIC FIELDS MAINTENANCE

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Fees	-	25,000	25,000	-	0.00%
General Fund	733,471	798,568	798,191	(377)	-0.05%
<b>Total</b>	<b>733,471</b>	<b>798,568</b>	<b>798,191</b>	<b>(377)</b>	<b>-0.05%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	415,857	461,633	457,498	(4,135)	-0.90%
Operating	303,917	351,935	365,693	13,758	3.91%
Capital	13,697	10,000	-	(10,000)	-100.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>733,471</b>	<b>823,568</b>	<b>823,191</b>	<b>(377)</b>	<b>-0.05%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Athletic Field Maint Supervisor	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker III	2.00	2.00	2.00	0.00	0.00%
Maintenance Worker II	7.00	7.00	7.00	0.00	0.00%
<b>Total</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>0.00</b>	<b>0.00%</b>

# CONTRIBUTIONS

## Revenue and Expenditure Summaries:

### Revenues:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
General Fund	139,075	85,500	73,000	(12,500)	-14.62%
Total	139,075	85,500	73,000	(12,500)	-14.62%

### Expenditures:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	139,075	85,500	73,000	(12,500)	-14.62%
Total	139,075	85,500	73,000	(12,500)	-14.62%

# TRANSFERS

## Revenue and Expenditure Summaries:

### Revenues:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
General Fund	1,352,916	2,265,452	1,117,812	(1,147,640)	-50.66%
Total	1,352,916	2,265,452	1,117,812	(1,147,640)	-50.66%

### Expenditures:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Transfers/Contingency	1,352,916	2,265,452	1,117,812	(1,147,640)	-50.66%
Total	1,352,916	2,265,452	1,117,812	(1,147,640)	-50.66%

# **DEPARTMENTAL GOALS, PERFORMANCE MEASURES AND ACCOMPLISHMENTS**

## **CITY COMMISSION/CITY MANAGER**

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### **Goals:**

- Establish an affordable/attainable housing task force
- Off beach parking and beach approaches
- Budget including tax rates, pension, benefits and salary negotiations
- New entrance road at Pineland Trail
- Improved communications with residents
- Ormond Crossings

## SUPPORT SERVICES

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### **Goals:**

- Provide initial response to all citizen and media information requests within one work day.
- Maintain a completion rate for preparation of minutes, processing of agenda items, maintenance of Clerk's Index system, and archiving of documents of 98%.
- Submit at least twenty (20) grant applications for State and/or Federal funding and receive approval for 50% of all submitted applications.
- Maintain scanning program for all City Commission meeting minutes and packets for the next fiscal year.
- Publish four (4) newsletters.

### **Performance Measures:**

	Actual FY2005-06	Estimate FY2006-07	Projection FY2007-08	Change FY2006-07 to FY2007-08	%Change FY2006-07 to FY2007-08
<b>Grants Administration:</b>					
Number of grants prepared	24	20	20	20	100.00%
Number of grants received	15	10	10	10	100.00%
Value of grants received	4,193,409	1,250,000	1,250,000	-	0.00%
<b>City Commission Meetings:</b>					
Number agenda items	475	300	300	-	0.00%
Number of items processed within 4 days of meetings	475	300	300	-	0.00%
% of minutes completed in 6 working days	100	100	100	-	0.00%

### **Accomplishments:**

- Provided simultaneous webcast of City Commission meetings as well as an archive of past meetings.
- Responded to over 200 e-mail citizen inquiries/complaints (95% within one business day); wrote-designed four Community Update citizen newsletters; directed over 150 media inquiries for the City Manager and department directors; and continued the expansion of the City's web site.
- Maintained a 100% completion rate for processing of agenda packet items and scanning and indexing of City Commission meeting minutes and packet items.

## CITY ATTORNEY

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### **Goals:**

- Keep the City Commission and management staff apprised of new developments in statutory, regulatory, and decisional law.
- Assist the City Commission and management staff in avoiding litigation and claims to the maximum extent possible.
- Successfully defend/prosecute litigation involving the City.
- Provide legal opinions to the City Commission and management staff in a timely manner.
- Keep City laws and policies in compliance with current law.



### **Accomplishments:**

- Informed the City Commission and management staff apprised of new developments in statutory, regulatory, and decisional law.
- Assist the City Commission and management staff in avoiding litigation and claims to the maximum extent possible.
- Successfully defend/prosecute litigation involving the City.
- Provide legal opinions to the City Commission and management staff in a timely manner.
- City laws and policies are in compliance with current law.

## ACCOUNTING AND PAYROLL

### **Goals:**

- Maintain the high standard and level of financial reporting in obtaining GFOA “Certificate of Achievement for Excellence in Financial Reporting”.
- Complete publication of the Comprehensive Annual Financial Report (CAFR) no later than February 5 and submit to the City Commission no later than February 19 following the end of the prior fiscal year.
- Evaluation and implementation of a defined contribution program for new hires after the effective date.
- Maintain participation in the payroll direct deposit program at 75%.
- Process 100% of invoice payments within 25 days of approval date.
- Continue to monitor and evaluate the effects of financial funding and reporting statements issued by the Governmental Accounting Standards Board (GASB). GASB has issued six additional statements with effective dates covering the next two fiscal years. In addition, several proposed statements with further effective dates are in exposure draft/comment form.

### **Performance Measures:**

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
# of cash receipts processed	232,500	235,800	236,000	200	0.08%
Average portfolio balance (\$)	45,000,000	52,000,000	53,000,000	1,000,000	1.92%
# of funds maintained	41	49	52	3	6.12%
# of A/P transactions	33,500	34,000	34,500	500	1.47%
# of A/P checks	8,100	10,000	10,100	100	1.00%
# of Payroll checks	2,950	2,980	2,980	-	0.00%
# of Direct deposits-full & partial	8,500	8,800	8,800	-	0.00%
<b>Effectiveness:</b>					
% participating in direct deposit	75%	75%	75%	0%	0.00%
Number of days to issue CAFR	123	143	142	(1)	-0.70%

### **Accomplishments:**

- Continued maintaining the high standard and level of financial reporting in obtaining the GFOA “Certificate of Achievement for Excellence in Financial Reporting”.
- Completed publication of the Comprehensive Annual Financial Report (CAFR) and submitted to the City Commission by February 20 following the end of the prior fiscal year and implemented the final phase of Governmental Accounting Standards Board (GASB) Statement Number 34 for the inventory of the donated land, roads, sidewalks, and drainage infrastructure.
- Implemented GASB Statement Number 44, Economic Condition Reporting: The Statistical Section. The statement required entities to expand statistical information to demonstrate ten-year trends in areas of financial performance, revenue capacity, debt capacity, demographic and economic indicators, and operational results and resource indicators.
- Maintained participation in the payroll direct deposit program at 75%.
- Processed 100% of invoice payments within 25 days of approval date.
- Completed the issuance of a \$6.55 million Water and Sewer Revenue Bond, Series 2007 for the purposes of obtaining funding for construction of an additional 2 MGD Water Plant Expansion and Improvements Project.

## INFORMATION TECHNOLOGY

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### Goals:

- Maintain data network overall uptime at 99% or better.
- Complete 97% of hardware and software “help desk” support requests within 2 working days.
- Maintain all Servers at current vendor service pack levels within 1 month of release.

### Performance Measures:

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
# of workstations	342	360	350	(10)	-2.78%
# of sites maintained	22	23	23	-	0.00%
# of hardware support calls	480	390	340	(50)	-12.82%
<b>Efficiency/Effectiveness:</b>					
iSeries CAD system uptime	99.99%	99.99%	99.99%	0	0.00%
iSeries HTE system uptime	99.95%	99.95%	99.95%	(0)	0.00%

### Accomplishments:

- Data networks overall uptime was at 99% or better.
- 97% of hardware and software “help desk” support requests were completed within 2 working days.
- Maintained all servers at current vendor service pack levels within 1 month of release.

## BUDGET AND PURCHASING

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### Goals:

- Submit the proposed Five-Year CIP and Annual Budget documents to the City Commission five days prior to the respective scheduled budget workshops.
- Complete budget document with 30 days of adoption.
- Achieve a forecast accuracy rate (estimate vs. actual) for undesignated fund balance in the General Fund that is within 5% of audited results.
- Obtain an average of three (3) responses to formal bids and RFP's.
- Receive the Government Finance Officer's Association Distinguished Budget Award.

### Performance Measures:

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
# of purchase orders	980	1,000	1,000	-	0.00%
# of bids processed	20	22	22	-	0.00%
# of RFP/RFQs processed	12	12	12	-	0.00%
<b>Efficiency/Effectiveness:</b>					
Ave. # of submittals for bids	3.00	3.00	3.00	-	0.00%
Ave. # of submittals for RFP/RFQs	3.50	4.00	4.00	-	0.00%
Days from adoption of budget to completion of budget document	30	30	30	-	0.00%

### Accomplishments:

- Averaged 4 submittals per bid.
- Averaged 6 submittals per request for proposal (RFP) and request for qualifications (RFQ).
- Completed budget document within 45 days of budget adoptions.
- Submitted proposed Five-Year CIP and Annual Budget to City Commission at least five days before workshops.

## HUMAN RESOURCES

### Goals:

- Negotiate collective bargaining agreement renewals with three (3) unions representing City employees through tax reform/reduction issues
- Update, enhance and formalize the new hire orientation program
- 85% of training participants will agree with the statement "I am able to apply skills or knowledge learned through City training to my job".
- Resolve 85% or more of all grievances internally without intervention of the Human Resource Board or an outside arbitrator.
- Monitor the employee voluntary turnover rate with a goal of 12% or lower.
- Monitor number of on-the-job vehicle and equipment accidents with a goal of 5% reduction
- Monitor number of Workers' Compensation injuries with a goal of 5% reduction.
- Monitor work days lost from on-the-job injuries with a goal of 5% reduction.
- Continue to administer Workers' Compensation program and claims management

### Performance Measures:

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
# of recruitments	40	45	40	(5)	-11.11%
Applications processed	1,000	1,200	1,200	-	0.00%
# of applicants hires	45	45	40	(5)	-11.11%
Turnover Rate (resignations only)	10%	10%	10%	-	0.00%
# of supervisor training courses	2	2	2	-	0.00%
# of grievances filed	4	4	4	-	0.00%
# of safety/training/information hours per employee	8	8	12	4	50.00%
# of wellness activities	10	10	10	-	0.00%
# of on the job injuries	35	35	35	-	0.00%
# of on the job vehicle/equipment accidents	45	45	45	-	0.00%
# of liability claims	65	65	50	(15)	-23.08%
# of claims in litigation	10	15	10	(5)	-33.33%
<b>Efficiency/Effectiveness:</b>					
Ave. hiring time per position in days	90	90	90	-	0.00%
% of time departments are provided with a list of applicants within one week of position closing date	98%	98%	98%	-	0.00%
% who agree that they are able to apply skills of knowledge learned through City training on the job.	90%	90%	90%	-	0.00%
# of formal grievances resolved without arbitration/HR Board hearings	2	2	2	-	0.00%
Work days lost from job related injuries	45	45	45	-	0.00%

## HUMAN RESOURCES

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### **Accomplishments:**

- Completed comprehensive salary survey of similar governmental entities through a cooperative effort with the three (3) unions representing City employees.
- Assumed a lead role in county-wide standardization of job description efforts.
- Completed biennial update of City's Equal Employment Opportunity Plan required for Federal Grant funding.
- Negotiated the lowest renewal rates in recent years for health insurance renewal.
- Maintained effective working relationships with employees and unions throughout collective bargaining process and beyond.
- Oversaw the City's Task Teams
- Implemented and monitored a merit increase program for department directors and division managers.

## PLANNING

### **Goals:**

- Complete within 30 days the initial staff review or report for the following types of applications: administrative site plan approval, conditional use/site plan, special exceptions, within 60 days of the date that the application is deemed a complete application submittal, rezoning/site plan such as a Planned Developments, Preliminary Plat.
- Complete the Evaluation Appraisal Report required by the State for transmittal to DCA by May, 2008.
- Complete the 10 Year Water Supply Plan for review and action by the City and State by December, 2007
- Prepare, submit and adopt the Building height amendments to the LDC and Comprehensive Plan by March, 2008.
- Prepare, submit, and adopt the Public School Facilities Element and Interlocal Agreement by the Spring, 2008.
- Prepare and adopt amendments to the Comprehensive Plan, LDC, and City Code of ordinances regarding affordable housing by May, 2008.
- Adopt the revisions to the Downtown Master Plan by January, 2008.
- Development of Joint Planning Agreements with Volusia County (on-going).

### **Performance Measures:**

	Actual FY 2005-06	Rev. Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
# of site plan applications	65	47	40	(7)	-14.89%
# of subdivision applications	6	12	8	(4)	-33.33%
# of planned developments	10	-	-	-	0.00%
# of special exception/conditional use	9	2	4	2	100.00%
# of Certificates of Appropriateness	-	5	2	(3)	-60.00%
# of Variances	-	11	5	(6)	-54.55%
# of Property Improvement Grants	-	1	3	2	200.00%
# OF Street ROW Vacations	-	2	1	(1)	
# of Easement Vacations	-	2	1	(1)	-50.00%
# of Comp Plan amendments	-	1	2	1	100.00%
Total					
<b>Efficiency/Effectiveness:</b>	90	83	66	(17)	-20.48%
Days to process application for minor site plan modifications	45	45	45	-	0.00%
Days to process application for planned developments and conditional use permits	200	200	200	-	0.00%
Days to process application for rezoning and small scale land use amendments	90	90	90	-	0.00%

### **Accomplishments:**

- The Department completed the Ormond Crossings Community Redevelopment Area Plan.
- A consultant has been hired to prepare the IJR/IMR for I-95/US 1 interchange.
- The Department has completed a major revision to the CBD redevelopment plan.

## POLICE ADMINISTRATION

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### **Goals:**

- Maintain a compliance rate of 90% for internal departmental inspections for professional standards.
- Maintain a 90% proof of compliance rate with Accreditation standards prior to corrective action.
- Maintain a composite rating of good/excellent from 85% of training participants.
- Identify options for the acquisition of a Computer Aided Dispatch/Records Management/Laptop Reporting program.

### **Performance Measures:**

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
Number of training hours	3,500	3,800	3,800	-	0.00%
# of LEO per 1000 of population	1.7	1.7	1.7	-	0.00%
# of inspections	700	700	700	-	0.00%
<b>Efficiency/Effectiveness:</b>					
Internal inspection rate %	100	95	95	-	0.00%

### **Accomplishments:**

- Continued training for all City staff on the National Incident Management System (NIMS) and Incident Command System (ICS) as required for FEMA reimbursements.
- Conducted a number of Emergency Management drills for City staff to facilitate preparations for actual emergency situations that we may face.
- Maintained a 96% satisfaction rating on the training provided to members of the Department during the previous fiscal year, exceeding our original goal.
- Obtained Reaccreditation from the Florida Commission on Law Enforcement Accreditation.

## POLICE OPERATIONS

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### Goals:

- To enhance the quality of life in Ormond Beach through the provision of effective, efficient and responsive police services.
- Respond to priority one (life-threatening, emergency) calls with an average response time of 4 minutes 30 seconds or less per call.
- Conduct a minimum of 25 community policing projects, such as, code violations, crime prevention, traffic, civil complaints, etc., in order to reduce the number of repeat calls for service and increase the quality of life in Ormond Beach.

### Performance Measures:

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
Priority 1 calls for service	1,100	1,200	1,200	-	0.00%
Call per service (annually)	62,660	63,500	63,500	-	0.00%
Community policing projects	25	25	25	-	0.00%
Sworn Officers per 1000/population	2	2	2	-	0.00%
<b>Efficiency/Effectiveness:</b>					
Response time (minutes)	5.5	5.0	5.0	-	0.00%

### Accomplishments:

- Increased traffic enforcement activity by over 14% for the first two quarters of 2005-06 as compared to the same time period in 2004-05.
- On track to conduct/complete approximately thirty-two (32) community policing projects by the end of the fiscal year, primarily focusing on traffic related problems and quality of life issues.
- Upgraded duty side arms for all personnel through the use of Federal Law Enforcement Trust Funds monies.



## POLICE-COMMUNITY OUTREACH

### Goals:

- Present Drug Abuse Resistance Education (DARE) educational programming to 750 public and private school students and achieve a “graduation” rate of 95%.
- Provide educational tutoring and reading enhancement programs to 50 academically at risk youth.
- Explore the development of an educational program partnership with Ormond Beach Middle School
- Maintain the number of Police Officer hours (excluding time of assigned officers) in PAL activities at 250 annually.

### Performance Measures:

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
Neighborhood watch/crime prevention presentations*	26	50	50	-	0.00%
Attendees at presentations	1,100	2,000	2,000	-	0.00%
PAL participants	1,600	1,600	1,600	-	0.00%
<b>Efficiency/Effectiveness:</b>				-	0.00%
DARE graduation rate	99%	99%	99%	-	0.00%

\*New person in training

### Accomplishments:

- *R.E.A.D. Reading Exploration Adventure and Discovery* is a partnership with Ormond Beach Elementary School. Based on statistics collected by the school, all youth who completed the 2006 R.E.A.D. program increased their reading skills and are currently reading at or above grade level.
- The *Tutors Are Us* program provided an opportunity for youth to receive one on one instruction geared to each participant’s specific need. Youth in the program focus on enhancing their skills in reading, mathematics, and science. Pre and post evaluative tests have shown that the program positively enhances academic performance for participants.
- The OPBAL 10 & under girls, 12 & under boys and 14 & under boys won first in their division at the Regional PAL Basketball Tournament. The teams qualified for participation in the State of Florida Police Athletic League Tournament.
- OBPAL successfully developed a partnership program with Ormond Beach Middle School. The program Teen Scene is targeted to begin during the 2006 – 2007 academic year.

## **POLICE-CRIMINAL INVESTIGATIONS**

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### **Goals:**

- Maintain a under criminal review (UCR) clearance rate of 25%.
- Maintain a 70% clearance rate on narcotic investigations.

### **Performance Measures:**

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
Crimes reported	1,910	1,910	1,910	-	0.00%
UCR reported crimes	704	704	704	-	0.00%
<b>Efficiency/Effectiveness:</b>					
% cleared crimes by CID	45%	45%	45%	-	0.00%

### **Accomplishments:**

- Exceeded UCR clearance rate goal with an annual clearance rate of 59% for those cases assigned to the Criminal Investigation Division.
- Cleared 90% of narcotics crimes investigated by members of Narcotics Task Forces.
- Arrest that cleared 1500 car breaks in Volusia County.
- Identified and arrested suspects who committed over 20 forced residential burglaries in Ormond Beach
- Identified a serial rapist in Volusia County through DNA submittal.

## **POLICE-COMMUNITY SERVICE AND ANIMAL CONTROL**

### **Goals:**

- Achieve certification by the Florida Animal Control Association for all Community Service Officers (CSO) during the fiscal year.
- Increase CSO generated community-policing and public awareness/education projects by 10%.

### **Performance Measures:**

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
Animal complaints	3,000	4,300	3,500	(800)	-18.60%
Animal bites	120	100	100	-	0.00%
Code enforcement citations	120	165	100	(65)	-39.39%
Alarms sounding	10	20	10	(10)	-50.00%

### **Accomplishments:**

- Ormond Beach Animal Services has continued the TNR (trap, neuter, return/relocate) program to deal with the feral cat issue. Ormond Beach Animal Services continues to partner with area citizens as well as grass root organizations and local veterinarians to trap, neuter, and release these cats back into managed colonies. Animal Services identify and train colony caregivers then oversee the care of the feral cat colonies. Animal Services coordinates and/or supervises any alternate solutions in situations where TNR would not be effective.
- Throughout the year Animal Services has utilized these same volunteer and grass root organizations and programs as an alternative means of finding suitable homes for lost, stray and unclaimed domestic animals rather than transporting them directly to the Halifax Humane Society and an uncertain fate. Because of these efforts by the Community Service Officers, over seventy-five (75) domestic animals have been adopted out to suitable homes and families, resulting in over \$5,000.00 in savings of standard fees that would have otherwise been charged to the City for impound, adoption and/or euthanasia services through the Halifax Humane Society.

## POLICE-RECORDS

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### Goals:

- Maintain an entry rate of at least 90% for reports and citations.
- Maintain an error rate of no more than 15% for report entry.
- Ensure all report narratives are entered into the records management system in a timely manner to prevent any backlog of data entry from developing.
- Purge old records starting with 1988 to 2000 this will give us room to store 2001 and 2002 allowing easy access to the files.
- Have all the clerks cross trained in gathering information using the Investigative/Administrative Analysis Reports

### Performance Measures:

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
Number of reports	19,380	20,885	20,000	(885)	-4.24%
Number of citations	9,520	10,250	12,000	1,750	17.07%
Sampling of entries	40	40	450	410	1025.00%
<b>Efficiency/Effectiveness:</b>					
% of reports entered without errors %	85	85	90	5	5.88%

### Accomplishments:

Automated the House Watch tracking. Developed menu-driven Access module for the "House Watch Program" on the server. Each Clerk has access to this software and enters requests when received by citizens. The list is provided electronically to officers' laptop computers and provided to each shift supervisor to be reviewed with personnel along with the regular activity boards on a daily basis.

- As a member of Crime Watch America, the Department posts information to the Crime Watch America website.
- The backlog of over 3,400 reports that needed to be data entered has been completed. Each report, with the exception of the narrative section, has been appropriately entered and can be researched via the computer data base. (Original copies of these reports are being maintained to complete the narrative data entry and for reference purposes).
- Since the elimination of the 3,400 report backlog, the day-to-day backlog of reports has been kept well under 100, normally running less than 20 reports on any given day/time.
- Citation data entry has been at 100% entered with the exception of special events, i.e. Bike Week and Biketoberfest, and then entry is caught up within two to three working days.
- Entry of crash reports are being routinely completed/entered within 2 to 3 working days of the reports being submitted.

## FIRE LIFE SAFETY SERVICES

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### Goals:

- Complete 95% of all commercial construction and site plan reviews within five (5) business days of receipt.
- Assist in the coordination of contacting of 10,000 persons annually through public education, and emergency medical and safety awareness programs.
- Achieve a correction rate of 80% on the outstanding violations for the first return visit to the sites where violations were written.

### Performance Measures:

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
Construction plans reviewed	307	315	320	5	1.59%
Site plans reviewed	96	96	70	(26)	-27.08%
<b>Efficiency/Effectiveness:</b>					
Ave.time for plan review (days)	5	5	7	2	40.00%
# hours spent reviewing plans	720	730	719	(11)	-1.51%

\*Site plan review does not include resubmittals/revisions

### Accomplishments:

- Conducted 2518 fire safety/compliance inspections in 2005. During those inspections, 3,730 violations were identified with 3,486 corrected by the first return visit, a 93% correction rate.
- Conducted an additional 245 inspections and testing of new fire protection systems.

## CITY FIRE SUPPRESSION AND EMERGENCY MEDICAL SERVICES

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### Goals:

- Implement reorganization proposed by outside review to increase organizational efficiency and reduce costs within the fire department.
- Enhance information availability for operational units through the installation and utilization of mobile data terminals (MDT).
- Improve our ability to effectively pre-fire plan city-wide target hazards through the use of specialized software.
- Continue to respond to 90% of all fire calls from stations 91, 92, & 93 with response time of less than 4 minutes and 30 seconds and medical calls within 4 minutes and 15 seconds. Also, continue to respond to fire calls from station 94 within 6 minutes and 30 seconds, and within 6 minutes for medical calls. Response times exclude call processing and turnout time segments.
- Implement a firefighter fitness standard to reduce the risk posed by unfit employees.
- Maintain a zero tolerance policy for those who willfully violate safe practices.

### Performance Measures:

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
# of Fire calls	64	67	84	17	25.37%
# of Outside fires	81	85	108	23	27.06%
# of Hazardous Conditions	97	102	121	19	18.63%
# of Service calls	302	317	384	67	21.14%
# of EMS calls	3,115	3,273	3,564	291	8.89%
# of False calls	260	273	228	(45)	-16.48%
<b>Efficiency/Effectiveness:</b>					
# of work related injuries	3	2	5	3	150.00%
Lost time due to injuries (shifts)	124	5	5	-	0.00%
Ave. response time-Fire suppression	6	6	6	(1)	-8.33%
Ave. response time-EMS	6	6	5	(1)	-16.67%

### Accomplishments:

- Completed the transition into newly constructed Fire Station #91 (364 S. Atlantic).
- Purchased and placed in service a new “Quint” style apparatus to replace the aging “Squirt” apparatus.
- Moved fire dispatching to Volusia County Sheriff’s Office (fire dispatch/ECC) improving inter-department communication and reducing costs.
- Organized a “Safety Committee” in coordination with the new city risk manager to help reduce injuries, and “lost time” within the workforce.
- Entered into another county-wide closest unit/first response agreement providing a more seamless response level for all citizens.

## **ROADSIDE AND RIGHT OF WAY MAINTENANCE**

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### **Goals:**

- Respond to calls for customer service by the end of business daily and within 1 hour for after hour call-outs.
- Respond to non-Public Works related work orders by end of business for scheduling.
- Incur no more than six (6) reported deficiencies on FDOT inspections yearly.
- Complete FDOT deficiencies with 7 working days.
- Assist in providing traffic control for special events.
- Assist with emergency management issues as they arise.
- Work to create greater efficiency in all aspects of Street repair.

### **Accomplishments:**

#### **Street Right of Way Maintenance**

- 499 miles of shell roads were graded. Projected 400 miles in FY 07/08.
- 1,019 maintenance work orders were completed. Projected 1,000 maintenance w/o in FY 07/08.
- 491 maintenance work orders were completed on FDOT roads. Most of the R/W maintenance was removed from the FDOT MOA. Projected 200 maintenance work orders for FY 07/08.
- 4,525 man-hours were expended assisting other City departments. Projected 2,000 man-hours assisting other departments in FY 07/08.
- 2,244 man-hours working for other departments were for maintenance in City Parks. Projected 200 man-hours in FY 07/08.

#### **Asphalt Maintenance**

- 236 asphalt work orders were completed repairing city streets, requiring 140 tons of asphalt. Projected 250 asphalt work orders in FY 07/08, 150 tons of asphalt.
- There were 15 asphalt work orders completed on repairing FDOT roads, requiring 4 tons of asphalt. Asphalt repairs were taken off the FDOT MOA in FY 06/07.

#### **Concrete Maintenance**

- 173 work orders were completed for repairs to City sidewalks, curbs, gutters and catch basin aprons, requiring 188 cubic yards of concrete. Projected 175 concrete work orders, 180 cubic yards of concrete in FY 07/08.
- There were 39 work orders completed on FDOT walks, curbs, and gutters, requiring 34 cubic yards of concrete. Projected 40 concrete work orders, 35 cubic yards of concrete in FY 07/08.

#### **Sign Maintenance**

- There were 825 work orders completed for Traffic Sign installation and repair. Projected 900 work orders for Traffic Sign installation and / or repairs FY 07/08.

#### **Urban Forestry**

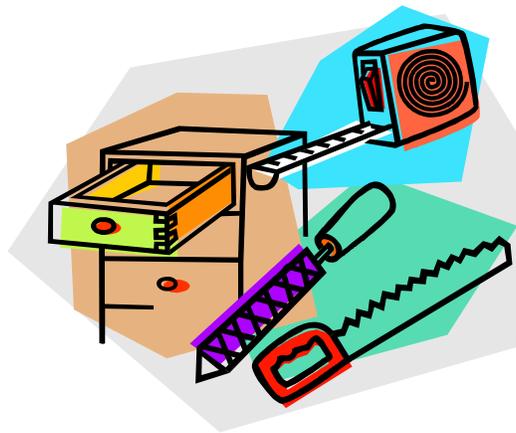
There were 192 trees removed from City R/W's or properties. Projected FY 07/08 to remove 200 trees, 8 trees were removed from FDOT R/W's. Projected remove 5 trees from FDOT R/W's in FY 07/08.

## BUILDING MAINTENANCE

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### Goals:

- Receive a composite rating of satisfactory or better on quarterly janitorial service ratings from 90% of respondents.
- Complete 98% of all non-emergency work orders within five working days of request.
- Maintain the appearance of City parks through regular maintenance.
- Manage the successful completion of projects described in the Facilities Renewal and Replacement Fund.



### Accomplishments:

- Refurbished Riviera Park turtle fountain.
- Refurbished Hospital Park fountain.
- Renovated Wastewater Treatment Plant kitchen.
- Replaced door, roof and windows at Riverbridge Garden church.
- Renovated bathrooms at Ames House.
- Renovated kitchen at Senior Center.
- Replaced City Hall 2<sup>nd</sup> floor windows.
- Assisted the Facilities Renewal and Replacement program by completing 24 projects at 19 facilities.

## **PARKS AND GROUNDS MAINTENANCE**

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### **Goals:**

- Ensure that 95% of all parks and ground contract maintenance services are completed on schedule.
- Achieve a contract compliance rate of 90% for major maintenance services.
- Ensure that no injuries to parks users occur due to improperly maintained park facilities.



### **Accomplishments:**

- A new ground maintenance contract with upgraded specifications has worked well in assisting the direction of the performance by its contractor and the upgraded appearance to the City parks and properties maintained.
- The addition of two full time City employees for City wide irrigation maintenance and repairs has worked well. This has resulted in significant cost savings as provided for the timely repair of irrigation matters.
- The assignment of a Tradeworker with the assistance from a newly assigned Maintenance Worker II position has greatly increased our ability to complete a higher number of work orders in a quicker manner.
- Facilitating the budget items for new park amenities has improved the level of finish in City parks.

## ENGINEERING

### **Goals:**

- Complete 75% of assigned capital improvement projects within 30 days of the substantial completion date established with the Notice to Proceed.
- Final project costs not to exceed 10% of bid cost for all change orders with the exception of City requested additions to original project scope of work.
- To receive 85% of bids below Engineer's final design cost estimate.

### **Performance Measures:**

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
CIP projects managed by category:					
Facility Renovation & Construction	3	2	2	-	0.00%
Recreation & Cultural Facilities	8	8	8	-	0.00%
Beautification	3	7	7	-	0.00%
Transportation	3	4	4	-	0.00%
Airport & Business Park	2	2	2	-	0.00%
Water & Wastewater	8	1	1	-	0.00%
Stormwater	2	13	13	-	0.00%
Miscellaneous	18	26	26	-	0.00%
Carryover Projects	36	27	27	-	0.00%
Total Projects	83	90	90		
<b>Efficiency/Effectiveness:</b>					
% of projects completed within 30 days of NTP substantial completion date	55%	75%	75%	-	0.00%
Final costs not to exceed 10% of bid cost for all change orders w/the exception of City requested additions to project	100%	100%	100%	-	0.00%
% of projects received with bids below engineer's final design cost estimate	56%	57%	85%	0	49.12%

### **Accomplishments:**

- Completed construction of two phases of the North Peninsula force main on A1A that will allow the abandonment of package treatment plants which are serving condominiums and residential developments in this area.
- Completed preliminary design and cost estimates for the secondary access road to serve the Airport Business Park to allow funding considerations by the City Commission.
- Awarded a contract to install illuminated floating fountains in seven stormwater ponds constructed during the Nova Road widening project.
- Awarded a contract for the resurfacing of 3.3 miles of City streets.
- Constructed a regulation size basketball court at Central Park Phase I.
- Updated the Stormwater and Utility Master Plans
- Constructed a paved entrance road, paved parking, and stormwater improvements at Nova Community Park.
- Constructed an 800,000 gallon storage tank to provide additional storage for the irrigation/fire protection system at Hunter's Ridge Subdivision.
- Implemented project status report located on City website showing location of CIP projects with hyperlinks to detailed project status reports.
- Implemented a surface water management and lot grading plan submittal requirement for residential development.

## **BUILDING INSPECTION AND PERMITTING**

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### **Goals:**

- To obtain multi-certifications of building inspectors to allow for multiple inspections on a single site visit. (On-going)
- Help facilitate consistent regulatory reviews for building permits by having all city regulatory departments (Engineering, Planning, Fire, Utilities and Building), fully use the Naviline system vs. paper transmittals. Establish time frames for review/approval by all depts.
- Identify and refine development processes
- Update/revise fee schedule for building and related permits
- Have at least one building inspector certified as a fire safety inspector
- Incorporate fire safety inspection and fire plans review into the building department function
- Turn contractor licensing over to Volusia County
- Update occupational license ordinance to reflect changes in state law
- Turn over water and sewer permitting to the respectful department (public works)

Establish procedures for outstanding and open permit follow-up



### **Accomplishments:**

- Fully utilizing field reporting for inspections with laptop computers
- Have in place a full staff and are working on consistency in code application and processes
- Established turn around times for all building permits
- Perform/conduct 98% of requested inspections for construction projects within 24 hours of request

## NEIGHBORHOOD IMPROVEMENT

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### Goals:

- Continue to resolve 99% of all code enforcement cases before the case reaches the Special Master.
- Continue to initiate at least 60% of all code enforcement cases by staff.
- Continue to initiate 90% of all tree removal permit requests within two (2) business days of receiving request unless otherwise scheduled by the contractor.
- Enhance task team approach consisting of Police Officers, Community Service Officers, Neighborhood Improvement Officers and volunteers to conduct sweeps in areas where proactive enforcement is needed.
- Continue to increase participation in Neighborhood Watch and Home Owner Association meetings in order to educate the public on the most common types of code violations that occur in residential neighborhoods. Coordinate with the Chamber of Commerce to also educate the commercial industry on common code violations that occur in commercially and industrially zoned properties.
- Continue to configure and implement the new notification system and automating processes within Naviline that had formerly been done manually.

### Performance Measures:

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
Tree removal permits processed	650	765	780	15	1.96%
New construction inspections	550	800	-	(800)	-100.00%
Landscape maintenance inspections	21	75	60	(15)	-20.00%
# of code violation inspections	5,000	7,500	7,400	(100)	-1.33%
# of code enforcement cases initiated	2,000	4,000	3,000	(1,000)	-25.00%
<b>Efficiency/Effectiveness:</b>					
% of cases initiated by staff	40	30	58	28	93.33%
Cases presented to Special Master	140	160	115	(45)	-28.13%
# of inspections performed daily	11	13	13	-	0.00%

## NEIGHBORHOOD IMPROVEMENT

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### Accomplishments:

- Community Outreach Programs - Participated in meetings and programs to educate the public regarding code violations and code enforcement processes. Meetings and programs included attendance at Home Owner Association meetings, National Night Out, and North US #1 Task Force at the Ormond Beach Chamber of Commerce. Created a new brochure to educate the public regarding new regulations pertaining to Outdoor Activities. Amended existing brochures consistent with changes in the code regulations.
- HTE Naviline Usage – Assisted HTE in the creation of a procedural instruction manual specifically designed for Neighborhood Improvement Division. The manual provides step by step instructions on the use of Naviline in all areas of the code enforcement process. This manual may also be used by other City inspection personnel such as the Fire Inspectors and Community Service Officers who perform enforcement type inspections. The Neighborhood Improvement Division staff has also worked with IT to generate notices of violation automatically, and to issue tree removal permits while in the field.
- Special Master Activities - Obtained two new special master appointments to serve on a rotating base to preside over monthly Special Master Hearings.
- Operational Enhancements - Enhanced internal operations between Police Department Patrol, CID, Animal Control, and Neighborhood Improvement by coordinating investigations at site specific locations to correct multiple civil violations. Drafted operating procedures for the Police Department volunteers to assist with follow up inspections for recreational vehicle violations.

## FLEET OPERATIONS

### Goals:

- Achieve a composite rating of satisfactory or better on a semi-annual service evaluation from 90% of respondents.
- Maintain vehicle downtime of no more than 5% for all fire and police vehicles.
- Maintain an average productivity rate for all mechanics of 77% that generates 4608 billed labor hours. (2080 – 80 vacation – 80 holidays = 1920 X 3 mechanics = 5760 X 77% = 4608 hours)
- Maintain an hourly labor rate that is at or below the average private sector labor rate for similar sized operations in the Daytona Beach area (the FY 05-06 hourly labor rate is \$75).
- Review purchasing contracts for vehicles and equipment by comparison to private sector suppliers for potential acquisition savings.
- Re-bid oils and greases in conjunction with the purchasing department.
- Investigate outsourcing of repair parts.

### Performance Measures:

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
# of vehicles	230	235	235	-	0.00%
# of equipment	403	420	420	-	0.00%
# of repair work orders	3,575	3,600	3,600	-	0.00%
# of preventative maintenance work orders	1,625	1,700	1,700	-	0.00%
# of sublets	680	700	700	-	0.00%
Annual vehicle replacements	28	21	21	-	0.00%
<b>Efficiency/Effectiveness:</b>					
% Good to excellent customer ratings	1	1	1	-	0.00%
% preventative mnt. Completed within 2 weeks	1	1	1	-	0.00%
% of downtime for public safety vehicles	2.75%	2.75%	2.75%	-	0.00%

### Accomplishments:

- Conducted annual customer survey resulting in a 99% customer satisfaction rating.
- Implemented a revised point system for evaluation of replacement vehicles.
- Achieved downtime rate of 1.34% for emergency vehicles and equipment.
- Received a successful review of the Budget Advisory Board.

## ECONOMIC DEVELOPMENT

### **Goals:**

- Facilitate the planning and development of a business park located along North US 1 and Interstate 95 referred to as Ormond Crossings.
- Implement the economic development plan of action for City of Ormond Beach. The plan identifies goals, objectives, and strategies for economic development initiatives for Ormond Beach.
- Assist at least two (2) existing local businesses to expand during the fiscal year.
- Create and or retain at least fifty (50) additional value added jobs.
- Complete construction of the extension of West Tower Circle and marketing of re-platted lots within the Airport Business Park.
- Work closely with Ormond Beach Chamber of Commerce on preparation of a business resource guide and other marketing material regarding the City of Ormond Beach.
- Work closely with Main Street and assist in the assessment the parking needs for the downtown district.
- Coordinate with Engineering Department the engineering design of a second entrance to the Airport Business Park.
- Assist in retaining the Hawaiian Tropic company and approximately 450 employees.
- Work with Florida Hospital on reuse options for the hospital facilities and Sterthaus properties.
- Stimulate business investment in commercial/industrial construction related projects and property acquisitions.

### **Performance Measures:**

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08
<b>Major Service #1 Economic Development Impact</b>			
<b>Ormond Crossings</b>			
Comp Plan Amendment	Yes		
DRI Approval	No	Yes, conditional	Yes, final
Develop. Order		Yes, conditional	Yes, final
Architectural standards/convenants			Yes
Infrastructure plan		Yes, preliminary	Yes
<b>Airport Business Park</b>			
Landscaping Improvements	No		Yes
Business Park Meeting	1	1	1
Phase III Redesign/Construction	Yes		Yes
Second Entrance plan		Yes	Yes
<b>Main Street</b>			
Parking Assessment RFP	Yes		
Parking Assessment plan		Yes	yes
Job Creation/Retention	65	300	75
<b>Major Service #2 Economic Development Marketing</b>			
<b>Economic Development Marketing Packet</b>			
Distribution	50	50	75
Public Relations Meetings	35	35	35
<b>Strategic ED Plan</b>			
Draft Plan	Yes		
Final Plan	Yes		
Implementation of Plan		Yes	Yes
<b>Major Service #3 Land Sales</b>			
Land Sales Agreements	1	1	1 or 2
Agreements Closed	0	1	1 or 2
\$ Amount	\$450,000	\$700,000	\$700,000

## ECONOMIC DEVELOPMENT

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### Accomplishments:

- Worked with businesses throughout the City to retain and expand their operations and employment base.
- Instrumental in the retention, expansion, and attraction of businesses resulting in approximately 300 jobs in the City (to date) including Hudson Technologies, Germ Free Labs, M&M System.
- Worked with city staff and Tomoka Holdings in the Development of Regional Impact and Comprehensive Plan permitting for the Ormond Crossings planned development project.
- Completed draft of the architectural design standards for Ormond Crossings.
- Provided leadership and consultation to the Ormond Beach Chamber of Commerce and Main Street organizations to improve the business climate in the City. Instrumental in the preparation of the second edition of “Doing Business in Ormond Beach” business resource guide.
- Facilitated redesign of the extension of Tower Circle West roadway and re-plat of industrial lots at the Ormond Beach Airport Business Park.
- Marketed lots at the Ormond Beach Airport Business Park to prospective businesses.
- Completed the Strategic Economic Development Plan. Implementing year one which includes 17 objectives and 34 action steps.
- Completed the RFP for the Downtown Parking Assessment.
- Completed negotiations of tenant leases at the Airport.
- Working with Airport Manager to determine feasibility of undeveloped property at the Airport.
- Completed the design of an interactive Economic Development web-site.
- Hosted a meeting with the Business Development Partnership national site selectors.
- Working with SR Perrott and their realtors to attract a buyer/user for the existing industrial properties.
- Conducting impact assessment and reuse options for Florida Hospital properties on Strethaus Avenue.
- Working with Hawaiian Tropic/Playtex staff to retain the manufacturing facilities in Ormond Beach.

## THE CASEMENTS

### **Goals:**

- Receive a customer service evaluation of 90% satisfactory or higher from participants or instructors.
- Increase annual visitations by 5%.
- Add two new children's programs focusing on creativity and education for Art and literacy programs.
- Expand the Environ camp program, focusing on community partnerships and projects.
- Continue the development of cultural events to include community Partnerships.
- Increase revenue by 10% for facility rentals, programs and special events.
- Expand opportunities for variety of exhibits.

### **Performance Measures:**

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
<b>Attendance/Participants:</b>					
Special Events	18,500	20,000	25,000	5,000	25.00%
Tours	3,800	4,000	4,500	500	12.50%
Programs/Classes	1,000	1,200	1,600	400	33.33%
Rentals/Groups - Casements	3,200	3,500	3,600	100	2.86%
Rentals/Groups - Riverbridge	2,000	2,500	2,750	250	10.00%
Meetings		3,250	3,600	350	10.77%
# Rentals	100	110	120	10	9.09%
Total Service Hours (notation below)	82,000	95,000	90,000	(5,000)	-5.26%
<b>Efficiency/Effectiveness:</b>					
Overall 'satisfied/very satisfied' %	95	95	95	95	100.00%
				0	

## THE CASEMENTS

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### Accomplishments:

- Our beachside community continues to benefit from various programs and classes offered for both young and old which include educational, art, language, computer and physical fitness.
- Re-structured The Environ Camp to extend to a full day. It reached its maximum capacity of 30 children with a waiting list of 10. This camp offered hands on experience, guest speakers of various backgrounds, environmental projects, craft projects and expanded awareness with nature, conservation and recycling activities. In addition it involved members of the community to assist with hands on functions.
- Provided the opportunity for musical activities with “Swing into Spring” free outdoor concerts hosted in the spring.
- Partnerships were expanded with collaborative programs with East Coast Plein Air painters, who contributed art work for the Starry, Starry Night Gallery Walk, and also donated artwork for our new Multi-Cultural Event, “Unity in Our Community”. We joined forces with The Ormond Memorial Art Museum to offer Teacher Duty Day alternatives for children 6 years to 12 years of age. We assisted The Casements Camera Club to raise money for a Photography Scholarship for a student attending Daytona Beach Community College.
- Collaborated with Neighbor to Family to offer programs associated with their holiday fundraiser which was their gallery display of Florida Highwaymen artwork, book signing and seminar.
- Expanded our Community Partnerships with Ormond Main Street, The Chamber of Commerce, Ormond Memorial Art Museum and The Historic Trust.
- Provided a beautiful holiday atmosphere for the community with holiday decorations and lights to complement the partnership with the Casements Guild walk.
- Partnered with The Community Events unit to offer a “Holiday at The Casements” for the community.
- Expanded activities and revenue opportunities for a new concert series, “Pops in the Park” featuring various musical performers and expanded revenue and program activities for a new “Kids Night Out”.
- Developed a variety of cultural events which included “Unity in our Community, a multi cultural festival which established new community partnerships with various groups and organizations. Festivities included musical entertainment, dancing, food of different cultures, artwork displays, storytelling, and demonstrations. In addition introduced a Caribbean and Island Market festival, Shakespeare readings and black history programs.
- Continued our partnerships with the Casements Guild as the members raised \$30,000 for facility enhancements and improvements.
- Casements Architectural Improvements were completed with the installation of a new roof, awnings and interior painting.

## PERFORMING ARTS CENTER

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### **Goals:**

- Achieve a 90% or better satisfaction rating from show producers, classes and instructors.
- Achieve customer retention of 90% or better.
- Maintain total visits at over 40,000 for shows and 100,000 service hours.
- Produce a (5) day children's summer theatre/production camp through partnership with local theatre/children's arts group.
- Increase revenue through partnership with summer camp field trips to theatre.
- Develop a plan to increase attendance for both internal shows and rentals.
- Focus on facility improvements. Including phase I of the theater's roof repair.
- Implement a series of low cost summer concerts to increase revenue.
- Implement a price increase for in-house show groups for a per ticket charge.

### **Performance Measures:**

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
Rehearsal Days	50	55	70	15	27.27%
Show Days	75	80	100	20	25.00%
Rentals Classes/meetings	8	10	11	1	10.00%
Rentals Shows	71	81	95	14	17.28%
Shows/Rentals Attendance	40,000	42,500	44,000	1,500	3.53%
New Contracts	12	12	12	-	0.00%
City Functions	15	20	22	2	10.00%
Not for Profit Shows	31	31	40	9	29.03%
For Profit Shows	40	50	55	5	10.00%
<b>Efficiency/Effectiveness:</b>					
Returning Contracts	19	20	25	5	25.00%
Customer Retention %	93%	93%	93%	0	0.00%

## PERFORMING ARTS CENTER

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### **Accomplishments:**

- Partnered with the Ormond Beach Symphony to perform on a regular basis throughout the year.
- Expanded its services to local businesses by incorporating business meetings and training sessions in addition to facility rentals.
- Facility served as a shelter and food distribution site for emergency crews and City Employees during emergencies.
- Partnered with the Florida Arts Foundation to produce added programs throughout the year.
- Increased community partnerships with Brighthouse Networks, the Daytona PennySaver, Mr. Dunderbaks, The Piano Depot and the recent addition of Rivergrille on the Tomoka Restaurant.
- Increased annual and semi-annual training for technical staff to stay current with technology.
- Expanded dance and theatre classes by adding (6) new dance instruction classes including Ballroom, Jazz & Tap, Hip Hop and Theatre Dance.
- Serves as the official graduation site for the Ormond Beach Fire Departments CERT program.
- The PAC Show Club Dancers won a National Dance Competition held in Orlando which brought recognition to the City and the program.
- The PAC hosted an extremely successful Florida International Festival with a record setting number of performances in the theatre.
- Networking with other area theatre professionals through various events and conferences was conducted with the National Sound Contractors Association, Lighting Design Institute and the Cultural Alliance Board of Volusia.
- Increased revenue with several shows reaching maximum capacity for sold out performances.
- Implemented the first stages of the grounds beautification projects with the Eco-Explorer program replanting (2) of the entry way planters.
- Expanded programming to include Central Florida Cultural Endeavors Encore Series of concerts, the National Children's Dance Champions from Dance Art Theatre and (2) Children's Summer Camp Productions to incorporate summer camps, church groups, day cares and various parks and recreation agencies to generate revenue.
- Expanded donations for Fiber Optic Curtain (\$5,000), Digital Video Projector ( \$2,000), (3) Metallic Rain Curtains ( \$ 700), Black Light Fixtures ( \$200), (6) Head Set Microphones ( \$3,000), Green Room Stairs Carpet ( \$700)

## LEISURE SERVICES REGISTRATION

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### Goals:

- Achieve a customer service rating of “good or better” rating from 90% of surveyed registrants.
- Compliance with State Public Records Exemption Laws.
- Compliance with Legal waivers of liability policies and procedures.
- Review park facility rental rates which have remained the same since 1995.
- Revise scholarship policy eligibility criteria.
- Assist in developing ways to increase revenue to offset property tax reform.
- Survey other municipalities for inquiry and usage for online registration.

### Performance Measures:

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
# of Facility Rentals	150	175	175	-	0.00%
# of Registrations	10,000	10,500	10,500	-	0.00%
<b>Efficiency/Effectiveness:</b>					
No Double Bookings	100%	100%	100%	-	0.00%
Customer Satisfaction %	90%	90%	90%	-	0.00%

### Accomplishments:

- Summer camp registration packets were once again downloadable this year for parents.
- Email notification of upcoming registration through the Registration Office continued for parents who have provided their email addresses. They may choose to “unsubscribe” at any time.
- Requirements for proof of residency made residents more accountable.

## SENIOR CENTER

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### Goals:

- To create and administer a City wide survey determining the interest and needs of City of Ormond Beach seniors. Expand activities according to the results of the survey.
- Increase and strengthen relationships with local school programs. Have local school children and youth provide in-house concerts. The Senior Center will also provide additional volunteer opportunities leading to increased intergenerational interaction.
- To strive to build relationships in the community gathering sponsors to assist in the provision of refreshments during special events.
- To increase the number of Veterans attending Veterans' Celebration.
- Partner with Happy Wanderers and hold monthly fitness walks.
- Increase opportunities for single dance attendees through expanded venues for dancing.
- To develop partnerships with area businesses and organizations and work together to provide day and overnight trips to interested seniors.
- To participate in the President's Challenge and increase the number of individuals volunteering at the Senior Center.
- Partner with Engineering to modify the restrooms in Building A to be accessible.
- Restructure facility and program fees.

### Performance Measures:

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
<b>Attendance/Participants:</b>					
Resident Registrations	435	325	350	25	7.69%
Nonresident Registrations	363	423	450	27	6.38%
Volunteer Hours	41,891	25,004	25,554	550	2.20%
Special Events	3,000	3,500	2,095	3,000	0.00%
Programs/Classes	43,328	31,306	33,000	1,694	10.00%
Community Partners	25	55	65	15	25.00%
Facility Rentals		70	80	10	12.00%
<b>Efficiency/Effectiveness:</b>					
Customer Satisfaction %	95	95	96		0.00%

## SENIOR CENTER

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### **Accomplishments:**

- Senior Center received a 90% customer service rating of good or better from individuals attending senior center activities.
- A relationship was established with the Alzheimer's Association. The AA provides vital information to senior, relatives and care givers.
- Partnerships were strengthened with local assisted living facilities including Grand Villa and Southland Suites.
- The number of volunteers contributing to the senior center increased. Volunteers contributed a total of 25,000 service hours
- Relationships were strengthened with Hometown News and seniors and their activities at the Center were highlighted with both pictures and articles.
- The Senior Center hosted a variety of special events activities including the Volunteer Luncheon, Veterans' Day Celebration, Halloween, Sweetheart, and Holiday Dance, the Health and Wellness Fair, and a Billiard Tournament. Along with Partnership opportunities with The Senior games board, to host numerous activities to offer local competitions and state qualifying opportunities to senior athletes. In addition continued the collaborative efforts with the shuffleboard association for local tournaments.
- A relationship was established with an anonymous donor. The donor was interested in sponsoring various Social Dances.
- Several Senior Center facility improvements including stage renovation, kitchen renovation were completed.

## **COMMUNITY EVENTS**

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### **COMMUNITY EVENTS**

#### **Goals:**

- Redesign fee structures for equipment rentals and support services to off set costs and produce revenue.
- Analyze annual events to include more revenue producing components within each event:
- Receive a 90 % or better satisfactory rating through: event surveys, sponsor service reports and committee service reports.
- Increase volunteer and community service worker participation by 10% for: IDC, AITP, Memorial Day and other large events.
- Redesign tasks for Art in the Park event to increase sponsorships, prize money, attendance and profitability.
- Execute all 43+ events with precision performance and outstanding presentation.
- Perform several clean-up projects at various storage locations.
- Create an updated inventory system for all of Community Event's supplies and equipment for the purpose of tacking and documenting.
- Compliment Hospitality & Event knowledge, skills and abilities with more training and experience with Recreation programs and principles.
- Development of a community wide projects to enhance the Eco-explorer project on a quarterly basis.
- Continue partnerships with various support groups for the Birth Place of Speed activities, Holiday Parade, Memorial Day events, Senior Games, and National Night Out.

### **SPECIAL POPULATIONS**

#### **Goals:**

- Receive a 90% "satisfactory or better" rating for services and support provide to various agencies that sponsor community events.
- Increase volunteers by 5%.
- Maintain existing programs for special populations while increasing participant numbers by 5%.
- Introduce Volleyball as an additional athletic program for special populations.
- Introduce Activity/Memory based program at the Ormond Beach Senior Center for residents in Assisted Living Facilities to attend with transportation provided by the Assisted Living Facilities.
- Introduce arts/crafts program for special populations.
- Implement phase 2 for the Holiday Day Camp program during the winter holiday break for school age participants.
- Develop an adaptive after school program that special needs participants can attend for implementation in FY08/09 implementation
- Develop program offerings for adaptive recreation activities at South Ormond Neighborhood Center and Nova Community Center

## **COMMUNITY EVENTS**

### **Performance Measures:**

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b>Community Events</b>					
<b>Workload:</b>					
Events Total	38	42	46	4	9.52%
Annual Events	13	14	16	2	14.29%
Non-annual events	25	28	30	2	7.14%
Total Service Hours - Events	50,000	57,000	59,000	2,000	3.51%
<b>Efficiency/Effectiveness:</b>					
Customer Satisfaction % - Events	95%	95%	96%	0	1.05%
<b>Special Populations</b>					
<b>Workload:</b>					
Special Needs Department Service Hours	10,000	12,000	12,000	-	0.00%
<b>Efficiency/Effectiveness:</b>					
Customer Satisfaction % - Special Needs Programs/ Events	96%	97%	97%	-	0.00%

## **COMMUNITY EVENTS**

### **Accomplishments:**

- Offered a new “Holiday Musical Outdoor Event at The Casements” in mid-December for the community.
- Hosted two Birthplace of Speed Events with the re-enactment of the 1907 Rolls Royce race on the sands of Ormond Beach, and the first motorcycle racing on the beach by Glenn Curtiss.
- Partnered with the Ormond Memorial Art Museum for the Art in the Park Event with venues including fine Artists and entertainment.
- Implemented a partnership with the Memorial Day Committee and the support of local businesses, civic organizations and sponsors, provided the community with a memorable ceremony at City Hall to honor our fallen military men and women.
- Extensive clean-up projects of the Community Event’s storage facility at the Ball Field Sports Complex.

## **COMMUNITY EVENTS**

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### **COMMUNITY EVENTS**

#### **Accomplishments:**

- The Independence Day Celebration expanded its well received “Patriotic Kids Park” to include more games, inflatable rides, crafts and activities. The Patriotic Kid’s Park was designed for recognition of National Parks and Recreation Month. Other activities for this event included: entertainment, food vendors roaming performers, and fireworks.
- The Community Events Staff prides itself on the presentation and execution of all its internal events, dedications, receptions, meeting set-up, luncheons and other hospitality events, which included the installation of the historic weather vane at Fortunato Park, Ground Breaking Ceremony for the Ormond Beach Sports Complex, A Welcome Home Military reception, and Dedication of the Playground and Shade Structure at the Ormond Beach Sports Complex.

### **SPECIAL POPULATIONS**

#### **Accomplishments:**

- Expanded Co-Motion activity, a theater/dance/movement program.
- Expanded challenger soccer program from one quarter to two quarters.
- Developed, added and implemented Teacher Duty Days & Spring camp
- Appointment of Therapeutic Recreation Aide.
- Participated in the Florida Recreation and Park Association Central Region Membership Chair position resulting in increased involvement with the Association and the Therapeutic Recreation Inclusion Section.
- Expanded community awareness with presentation to the Florida Recreation and Park Association Central Meeting on Therapeutic Recreation activities.
- Implementation and development of Camp T. Rec, a summer camp for children with as a joint inter local agreement with the city’s of Port Orange and Daytona Beach.
- Introduced/ developed holiday special event for the special needs community by hosting a Winter Holiday Party. Involving Community Partnership with Holly Hill and New Smyrna Beach
- Partnership of the Miss Daytona Beach Teen USA and Miss Daytona Beach USA for the Shining S.T.A.R.S. Pageant and Fashion Show

## LEISURE SERVICES ADMINISTRATION

### **Goals:**

- Assure through program evaluations that more than 90% of the participants receive the desired program benefits throughout the Department.
- Achieve all City Commission goals for Leisure Services for FY 2007-08 by the end of the fiscal year.
- Review fees and charges for programs, classes which have remained the same since 2002 and review facility rental fees and charges which have remained the same since 1995.
- Develop ways to increase departmental revenue to offset property tax reform.
- Increase 30% non-resident surcharge to a higher City Commission-approved percentage.
- Restructure scholarship eligibility policy by modifying to meet state and federal guidelines only.
- Develop and implement funding strategies for sports associations and Independence Day Celebration. develop guidelines for renaming facilities.
- Initiate the resources to develop a foundation, nurture community partnerships.

### **Performance Measures:**

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b><u>Workload:</u></b>					
Total # Visits for Department	600,000	600,000	600,000	-	0.00%
Service Hours	2,000,000	2,000,000	2,000,000	-	0.00%
<b><u>Efficiency/Effectiveness:</u></b>					
Achieve City Commission Goals	100%	100%	100%	-	0.00%
Customer Service Survey %	80%	80%	80%	-	0.00%

### **Accomplishments:**

- Playground and shade structure were installed at the Ormond Beach Sports Complex to meet the need indicated by the Recreation Master Plan.
- Baseball fields and Softball quad fields were renovated at the Ormond Beach Sports Complex.
- The trail system and pavilion and pier were completed using Recreation Impact fees and grant monies which improved Central Park's deficiencies in the "level of finish" indicated by the Recreation Master Plan.
- Construction of storm water retention ponds and drainage along with paving parking areas, dirt roadway, installation of parking lot lighting and sidewalk has been completed at the Nova Community Park.
- Purchase orders for Public Art for Fire Stations #91 and #92 are in place with the completed sculptures to be installed in August 2007.
- \$200,000 FRDAP grant was officially awarded for Nova Baseball Field #5 renovations and Kiwanis Field.
- The volunteer Eco-Explorer Program continues whereby hundreds of volunteer hours are used for the improvement of Central Park.
- Work has begun on Phase 1 of the Ormond Beach Sports Complex.
- Riviera Park sculpture, landscaping, lighting project completed.

## GYMNASTICS

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### Goals:

- Continue to hold two at least (2) gymnastics shows in the Gymnastic center (spring and fall) and one lock-in with an anti-tobacco drug and anti-alcohol theme in conjunction with the city youth at risk programs
- Maintain annual visits at 16,000 and total clients served at 560
- Continue to obtain a 90% or higher on customer satisfaction survey
- Continue to promote health and fitness through the sport of Gymnastics
- Continue to work with coaches for AAU certification.
- Expand marketing opportunities through the school system for elementary, middle and high schools
- Promote lifetime health activities as well as prevention and/or elimination of obesity in young children and teenagers.
- Expand gymnastics meets to increase revenue by 10%
- Develop proposal for fee increases per market value

### Performance Measures:

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
Total Vists	13,000	13,000	13,500	500	3.85%
Participants in State Competition	20	20	23	3	15.00%
Host Gymnastic Meets	2	2	3	1	50.00%
<b>Efficiency/Effectiveness:</b>					
Customer Satisfaction %	90%	90%	95%	0	5.56%

### Accomplishments:

- Reduced the number of children placed on a waiting list by 60% by adding new classes.
- Increase the number of students attending the AAU or USGA State Meet from 15 to 25 students.
- Coach and staff to attended at least two (2) AAU or USGA coaching clinics per year.
- Obtained new balance beam, portable PA system and spotting equipment.
- Partnered with the Special Needs Coordinator to introduce Gymnastics to children with special needs without the need of the supervision of the special needs coordinator.

## RACQUET SPORTS

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### Goals:

- Develop and structure guest and user fees, passholder dues, tournament fees and facility rentals to reduce City subsidy.
- Develop and implement funding strategies.
- Monitor and track the usage of facilities for drop-in players.
- Increase facility usage by 10%
- Initiate partnership with OBTA to generate additional revenue
- Work with Historical Trust for relocation to Anderson Price Building to allow expansion of facility usage for rental opportunities

### Performance Measures:

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
Lessons	1,500	1,700	1,700	-	0.00%
Clients	1,450	1,500	1,800	300	20.00%
Annual Passes	135	140	140	-	0.00%
Total Visits	16,000	16,000	16,500	500	3.13%
<b>Efficiency/Effectiveness:</b>					
Customer Satisfaction %	90%	90%	90%	-	0.00%

### Accomplishments:

- Continued partnerships with PAL participants through the scholarship program
- We are accomplishing the 90% satisfactory from respondents on the survey.
- Increased the total visits.
- Increased clients served.
- We promote tennis as a lifetime sport.
- Facility improvements were completed with all courts resurfaced and installation of new landscaping

## CITY SPONSORED SPORTS

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### **Goals:**

- Achieve a customer service rating of higher than 90%.
- Continue to hold summer youth sports camps for children in baseball, soccer, and softball, golf and volleyball.
- Hold yearly officiating clinics to focus on handling of coaches/parents and on the field play.
- Hold seasonal coaching clinics to improve the coaches dealings, communication with the parents/participants/opposing coaches/officials and Director.
- Promote lifetime health activities as well as prevention and/or elimination of obesity.
- Utilize the new NYSCA online program to increase our certified coaches.
- Develop an adult kickball league for the winter season.
- Increase revenue by 10%
- Restructure/increase facility usage fees.
- Restructure non-resident fees from 30% to 50%
- Continue to work hand-in-hand with the Field Maintenance Dept., to be prepared for daily activities.
- Achieve a return rate in each program of at least 67%
- Continue to add fun and educational trips for the Playground on Wheels Program & sell out 80% out them.
- Continue monitoring light costs at the Sports Complex and the Nova Complex & decrease the cost yearly by 5%.
- Increase additional revenue by developing additional tournaments
- Restructure partnership with Pop Warner Tackle Football program and Sea breeze High School

### **Performance Measures:**

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b><u>Workload:</u></b>					
City Sponsored Sports Participants	31,000	33,000	34,500	1,500	4.55%
City Sponsored Sports Spectators	39,500	42,800	44,000	1,200	2.80%
Contractual User Groups Participants	133,000	135,000	138,000	3,000	2.22%
Contractual User Groups Spectators	145,000	146,000	151,000	5,000	3.42%
<b><u>Efficiency/Effectiveness:</u></b>					
Customer Satisfaction	90%	90%	90%	-	0.00%

### **Accomplishments:**

- Continued to reduce the cost of electricity for utilizing overhead field lights at the Ormond Beach Sports Complex
- Continued the Ball Field Advertising Banner program.
- Increased the number of registrations in Youth Coed Volleyball and flag football.
- Increased the number of Adult Coed softball teams.

## NOVA COMMUNITY CENTER

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### Goals:

- Conduct five programs for the middle school age group, such as middle school dances, karaoke night or game night.
- Expand community partnership with civic group to beautify the new parking lot and around the building
- Maintain certification in the field
- Continue to promote lifetime health awareness through programs such as “Walk to be fit” or “Walk at work”.
- Increase class participation by 5%.
- Expand on facility enhancements for the skate court area by installing a sitting/viewing/resting area.
- Continue joint projects with the police department such as the National Night Out program and at least two skate court blitzes.
- Continue to achieve a 90% satisfaction customer service rating or better.
- Expand facility rentals by 5%.

### Performance Measures:

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
Clients	2,200	2,300	2,400	100	4.35%
Service Hours (inside only)	117,500	118,000	11,800	(106,200)	-90.00%
Youth at Risk Pledge Cards	200	200	200	-	0.00%
<b>Efficiency/Effectiveness:</b>					
Customer Satisfaction %	90%	90%	90%	-	0.00%

### Accomplishments:

- Obtained a customer service rating of 90% satisfactory plus.
- Offered anti-drug and anti-tobacco programs with the outcome of obtaining 200 pledge cards from children stating they would not get involved in negative type behaviors.
- Coordinated with the police department and other community merchants to hold two skate court blitzes in which skateboarders and bikers were reminded of the rules, procedures and safety.
- Worked with the Police Department in holding the annual National Night Out program here at the gym successfully.
- Implemented health and obesity programs through involvement with Health & Fitness Fair and the development of Stroller Fit activities.

## **SOUTH ORMOND NEIGHBORHOOD CENTER**

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### **Goals:**

- Achieve a higher than 90% rating from the Customer Satisfaction Survey.
- Continue to offer the Youth at Risk Programs, including anti-drug, anti-tobacco and educational programs in the After School Program with the desired outcome of having 300 children sign a pledge not to get involved in negative behavior type activities.
- Obtain a total of 125,000 service hours and 1,800 clients.
- Promote lifetime health activities as well as prevention and/or elimination of obesity.
- Hold four (4) Neighborhood Festivals
- Hold two ( 2) Intergenerational events
- Increase center revenue by 10%
- Document and increase female participation by 10%
- Organize a scholarship program for graduating seniors
- Run three ( 3) sports clinics for under privileged kids
- Develop partnership with DBCC, BCC to implement new classes in dance and cultural arts programs

### **Performance Measures:**

	Actual FY 2006-07	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b><u>Workload:</u></b>					
Clients	1,400	1,500	1,800	300	20.00%
Service Hours	114,000	115,000	125,000	10,000	8.70%
Youth at Risk Pledge Cards	300	300	300	-	0.00%
<b><u>Efficiency/Effectiveness:</u></b>					
Customer Satisfaction %	90%	90%	90%	-	0.00%

### **Accomplishments:**

- Expanded the South Ormond sports club to six teams with three ranked in the top ten in the state.
- Had a large increase in FCAT scores in 22 of 25 kids this year.
- Continuing the partnerships with BCC, DBCC, NAACP, Kiwanis Club, and Ormond Beach Chamber of Commerce to improve the quality of life for each child.
- Continue the partnership with the Ormond Beach PAL in providing Arts & Crafts Programs and additional funding to promote health life styles programs.

## ATHLETIC FIELDS MAINTENANCE

### **Goals:**

- Achieve a customer satisfaction rating of “satisfactory or better” from 90% of surveyed participants regarding facility maintenance.
- Routine 6 month inspection, replacement or repair of all irrigation heads and record results.
- Maintain turf PH range 6.0 – 6.5 within University of Florida’s turf soil standards.
- Develop average 3” of good root growth.
- Continue annual root-tilling of clay infields at Nova Community Park fields and Ormond Beach Sports Complex.
- Continue to work with Public Works on mutual projects.

### **Performance Measures:**

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b><u>Workload:</u></b>					
Field Prep. For League Games	1,300	1,600	1,600	-	0.00%
Service Hours	775,000	775,000	775,000	-	0.00%
Maintain turf PH within 90% of U of F guidelines 6-6.5 PH	6.4	6.4	6.4	-	0.00%
<b><u>Efficiency/Effectiveness:</u></b>					
Customer satisfaction survey-Nova	90%	90%	90%	-	0.00%
Customer satisfaction survey-OBSC	90%	90%	90%	-	0.00%

### **Accomplishments:**

- Renovated four softball quad fields at Ormond Beach Sports Complex by root-tilling, removing old clay, replacing with new clay, Surface, soil amendment, laser grading of fields. Installed irrigation, new bases, pitching rubbers, clay bricks around home plate, pitchers mound. Replaced damaged fencing.
- Two additional staff members obtained certification and licensure from the State of Florida for Turf & Ornamental Spraying and three staff members received Hazards Material Operations/OSHA Level II training that was hosted by Version, a subsidiary of United Agra-Products, Inc.
- Play has drastically improved due to the extensive changes in the ways that infields are maintained for practices and/or games.
- New roof was installed on field #7 scorekeeper’s booth.
- Painted several buildings and dugouts.
- Replaced 80 lamps for sports lighting.
- Replaced worn out turf in soccer fields, top dressed.

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## DOWNTOWN REDEVELOPMENT TRUST FUND

Used to account for tax increment proceeds received by the City within a specific district authorized by state statute. These revenues are transferred to its Debt Service Fund in accordance with the 1994 Tax Increment Bond Resolution.

### **Revenue and Expenditure Summaries:**

<b><u>Revenues:</u></b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Intergovernmental Revenue	1,002,852	1,203,422	1,056,490	(146,932)	-12.21%
Miscellaneous Revenue	22,200	1,500	1,500	-	0.00%
Transfers	402,575	550,086	426,722	(123,364)	-22.43%
Use of Fund Balance	-	10,000	865,000	855,000	8550.00%
<b>Total</b>	<b>1,427,627</b>	<b>1,765,008</b>	<b>2,349,712</b>	<b>584,704</b>	<b>33.13%</b>
<b><u>Expenditures:</u></b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	2,766	115,000	285,000	170,000	147.83%
Capital	-	-	-	-	0.00%
Contributions and Transfers	950,677	1,648,622	1,948,780	300,158	18.21%
Contingency	-	1,386	115,932	114,546	8264.50%
<b>Total</b>	<b>953,443</b>	<b>1,765,008</b>	<b>2,349,712</b>	<b>584,704</b>	<b>33.13%</b>



## **STORMWATER DRAINAGE UTILITY FUND**

Stormwater Maintenance is responsible for maintaining the drainage systems along City-maintained roads in an effort to reduce flooding and impacts to water quality of receiving streams associated with stormwater runoff. The program responds to public concerns and needs by investigating and resolving complaints of localized flooding. Routine inspections of facilities are scheduled to ensure that all swales, ditches, drains, creeks, rivers, water retention areas and drainage structures are functioning as intended.

In accordance with a formal agreement with FDOT, the City also maintains drainage ways along US 1, SR 40, A1A and Nova Road. The operating costs associated with maintenance on the State roads are offset with a payment of approximately \$40,000 from FDOT.

Maintenance operations are supported through a monthly stormwater utility fee of \$6.00 per "equivalent residential unit" which is charged to all residential and commercial units within the City limits of Ormond Beach. The balance of all revenue generated by the fee that is not applied to maintenance operations is dedicated to the ten-year stormwater improvements program approved in FY 96-97.

## STORMWATER DRAINAGE UTILITY FUND

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Intergovernmental	64,495	940,000	-	(940,000)	-100.00%
Charges for Service	1,897,750	1,862,000	1,887,000	25,000	1.34%
Miscellaneous	-	240,000	-	(240,000)	-100.00%
Bond Proceeds	-	1,265,949	-	(1,265,949)	-100.00%
Use of Fund Balance	-	100,000	-	(100,000)	-100.00%
<b>Total</b>	<b>1,962,245</b>	<b>4,407,949</b>	<b>1,887,000</b>	<b>(2,520,949)</b>	<b>-57.19%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	405,894	429,078	422,920	(6,158)	-1.44%
Operating	335,700	295,794	415,110	119,316	40.34%
Capital	797,275	3,065,000	189,000	(2,876,000)	-93.83%
Contributions and Transfers	343,077	418,077	403,913	(14,164)	-3.39%
Contingency	-	200,000	456,057	256,057	128.03%
<b>Total</b>	<b>1,881,946</b>	<b>4,407,949</b>	<b>1,887,000</b>	<b>(2,520,949)</b>	<b>-57.19%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Environmental System Mgr.	0.30	0.30	0.30	0.00	0.00%
Office Manager	0.00	0.50	0.50	0.00	0.00%
Office Assistant III	0.50	0.00	0.00	0.00	0.00%
System Mnt. Supervisor	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker IV	2.00	2.00	2.00	0.00	0.00%
Maintenance Worker III	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker II	4.00	4.00	4.00	0.00	0.00%
<b>Total</b>	<b>8.80</b>	<b>8.80</b>	<b>8.80</b>	<b>0.00</b>	<b>0.00%</b>

## MUNICIPAL AIRPORT FUND

The Municipal Airport is located on 1,164 acres of land that was granted to the City in 1959 by the Federal Government. The Airport facility includes two (2) active runways and six (6) taxiways that are fully lighted. Aviation management and other flight support services are provided through private operations including two (2) full service Fixed Based Operators, an automated weather observation system and ten (10) specialty FBOs that include an aircraft paint shop, maintenance facilities, aircraft sales and flight instructors. In addition, there are two (2) non-precision instrument approaches and an FAA Vortac facility.

There are approximately 140 aircraft based at the airport including three (3) flight schools that are based at the airport and two (2) other flight schools that use the airport extensively for training. Total annual operations at the airport are estimated at 127,000.

## MUNICIPAL AIRPORT FUND

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Intergovernmental	489,557	1,964,025	1,719,770	(244,255)	-12.44%
Miscellaneous	89,519	165,213	155,922	(9,291)	-5.62%
Transfers	48,241	72,620	72,620	-	0.00%
Use of Fund Balance	-	41,200	20,723	(20,477)	-49.70%
<b>Total</b>	<b>627,317</b>	<b>2,243,058</b>	<b>1,969,035</b>	<b>(274,023)</b>	<b>-12.22%</b>

#### **Expenditures:**

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	60,819	102,222	26,171	(76,051)	-74.40%
Operating	130,690	101,129	108,338	7,209	7.13%
Capital	825,846	1,998,000	1,777,729	(220,271)	-11.02%
Contributions and Transfers	39,347	41,707	56,797	15,090	36.18%
<b>Total</b>	<b>1,056,702</b>	<b>2,243,058</b>	<b>1,969,035</b>	<b>(274,023)</b>	<b>-12.22%</b>

### **Staffing Summary:**

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Airport Manager	1.00	1.00	0.00	-1.00	-100.00%
Support Services Director	0.00	0.00	0.10	0.10	100.00%
Administrative Assistant	0.25	0.25	0.25	0.00	0.00%
<b>Total</b>	<b>1.25</b>	<b>1.25</b>	<b>0.35</b>	<b>-0.90</b>	<b>-72.00%</b>

\*Airport Manager position is being funded at half annual amount.

## LOCAL LAW ENFORCEMENT TRUST FUND

This fund accounts for proceeds generated by confiscation activities of the Police Department. Expenditures are restricted for law enforcement purposes only.

### Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Fines and Forfeits	5,162	-	-	-	0.00%
Miscellaneous	1,372	-	-	-	0.00%
Use of Fund Balance	-	20,000	20,000	-	0.00%
<b>Total</b>	<b>6,534</b>	<b>20,000</b>	<b>20,000</b>	<b>-</b>	<b>0.00%</b>
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	2,345	1,000	1,000	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	19,000	19,000	-	0.00%
<b>Total</b>	<b>2,345</b>	<b>20,000</b>	<b>20,000</b>	<b>-</b>	<b>0.00%</b>

## ECONOMIC DEVELOPMENT FUND

This fund accounts for the City's proceeds of land sales and development costs associated with the City's airport business park.

### **Revenue and Expenditure Summaries:**

<b><u>Revenues:</u></b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Intergovernmental	7,000	190,000	-	(190,000)	-100.00%
Miscellaneous	16,632	500,000	500,000	-	0.00%
Transfers	79,920	-	-	-	0.00%
Use of Fund Balance	-	220,000	-	(220,000)	-100.00%
<b>Total</b>	<b>103,552</b>	<b>910,000</b>	<b>500,000</b>	<b>(410,000)</b>	<b>-45.05%</b>
<b><u>Expenditures:</u></b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	39,352	865,920	-	(865,920)	-100.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	44,080	500,000	455,920	1034.30%
<b>Total</b>	<b>39,352</b>	<b>910,000</b>	<b>500,000</b>	<b>(410,000)</b>	<b>-45.05%</b>

## FEDERAL LAW ENFORCEMENT TRUST FUND

Used to account for proceeds generated by confiscation activities of the Police Department. Expenditures are restricted for law enforcement purposes only.

### Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Intergovernmental	-	-	-	-	0.00%
Fines and Forfeits	82,051	20,000	20,000	-	0.00%
Miscellaneous	8,002	-	-	-	0.00%
Use of Fund Balance	-	85,000	55,000	(30,000)	-35.29%
<b>Total</b>	<b>90,053</b>	<b>105,000</b>	<b>75,000</b>	<b>(30,000)</b>	<b>-28.57%</b>
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	12,725	-	20,000	20,000	100.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	52,320	55,000	55,000	-	0.00%
Contingency	-	50,000	-	(50,000)	-100.00%
<b>Total</b>	<b>65,045</b>	<b>105,000</b>	<b>75,000</b>	<b>(30,000)</b>	<b>-28.57%</b>

## PENSION CONTRIBUTION PASS THROUGH

Used to account for State contributions to the Police and Fire pension funds.

### **Revenue and Expenditure Summaries:**

<b><u>Revenues:</u></b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Intergovernmental	613,670	553,908	575,000	21,092	3.81%
Miscellaneous	-	-	-	-	0.00%
Transfers	-	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
<b>Total</b>	<b>613,670</b>	<b>553,908</b>	<b>575,000</b>	<b>21,092</b>	<b>3.81%</b>
<b><u>Expenditures:</u></b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers- Police	311,579	243,562	250,000	6,438	2.64%
Contributions and Transfers- Fire	302,091	310,346	325,000	14,654	4.72%
<b>Total</b>	<b>613,670</b>	<b>553,908</b>	<b>575,000</b>	<b>21,092</b>	<b>3.81%</b>

## RECREATIONAL FACILITY FEE FUND

This fund accounts for impact fees assessed against users of recreation and cultural facilities within the City. Use of these funds is limited to expansion of those facilities.

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Miscellaneous (Impact Fees)	57,721	43,400	43,400	-	0.00%
Use of Fund Balance	-	36,041	50,400	14,359	39.84%
<b>Total</b>	<b>57,721</b>	<b>79,441</b>	<b>93,800</b>	<b>14,359</b>	<b>18.08%</b>

#### Expenditures:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	64,857	59,697	93,800	34,103	57.13%
Capital	-	19,744	-	(19,744)	-100.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	-	-	0.00%
<b>Total</b>	<b>64,857</b>	<b>79,441</b>	<b>93,800</b>	<b>14,359</b>	<b>18.08%</b>

## GRANT FUND

This fund accounts for proceeds of federal and state financial assistance and related capital expenditures.

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Intergovernmental	359,450	1,341,384	1,007,250	(334,134)	-24.91%
Miscellaneous	8,753	-	-	-	0.00%
Transfers	-	10,750	-	(10,750)	-100.00%
Use of Fund Balance	-	170,000	10,750	(159,250)	-93.68%
<b>Total</b>	<b>368,203</b>	<b>1,522,134</b>	<b>1,018,000</b>	<b>(504,134)</b>	<b>-33.12%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	296,153	20,455	-	(20,455)	-100.00%
Capital	88,589	1,341,679	1,018,000	(323,679)	-24.12%
Contributions and Transfers	-	10,000	-	(10,000)	-100.00%
Contingency	-	150,000	-	(150,000)	-100.00%
<b>Total</b>	<b>384,742</b>	<b>1,522,134</b>	<b>1,018,000</b>	<b>(504,134)</b>	<b>-33.12%</b>

## FACILITIES RENEWAL AND REPLACEMENT

This fund accounts for dedicated tax revenues and corresponding facilities maintenance expenditures.

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Property Taxes	504,826	600,537	542,955	(57,582)	-9.59%
Miscellaneous	17,275	-	15,000	15,000	100.00%
Transfers	25,000	-	-	-	0.00%
Use of Fund Balance	-	264,217	304,000	39,783	15.06%
<b>Total</b>	<b>547,101</b>	<b>864,754</b>	<b>861,955</b>	<b>(2,799)</b>	<b>-0.32%</b>

#### Expenditures:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	130,192	254,800	648,500	393,700	154.51%
Capital	34,566	448,217	137,500	(310,717)	-69.32%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	161,737	75,955	(85,782)	-53.04%
<b>Total</b>	<b>164,758</b>	<b>864,754</b>	<b>861,955</b>	<b>(2,799)</b>	<b>-0.32%</b>

## FINANCING DEBT SERVICE FUND

This fund records principal and interest payments on various capital lease and notes payable obligations. Revenue sources include interest on investments and transfers from the General Fund.

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Miscellaneous	-	-	-	-	0.00%
Transfers	153,092	195,780	274,956	79,176	40.44%
Use of Fund Balance	-	-	-	-	0.00%
<b>Total</b>	<b>153,092</b>	<b>195,780</b>	<b>274,956</b>	<b>79,176</b>	<b>40.44%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	153,092	195,780	274,956	79,176	40.44%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>153,092</b>	<b>195,780</b>	<b>274,956</b>	<b>79,176</b>	<b>40.44%</b>

## 2002 GENERAL OBLIGATION DEBT SERVICE FUND

This fund records principal and interest payments on Series 2002 General Obligation Bonds. Revenues include ad valorem property taxes and interest on investments.

### Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Property Taxes	1,427,913	1,379,306	1,447,945	68,639	4.98%
Miscellaneous	-	-	-	-	0.00%
Use of Fund Balance	-	70,629	-	(70,629)	-100.00%
<b>Total</b>	<b>1,427,913</b>	<b>1,449,935</b>	<b>1,447,945</b>	<b>(1,990)</b>	<b>-0.14%</b>
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	1,442,831	1,449,935	1,447,945	(1,990)	-0.14%
Contingency	-	-	-	-	0.00%
<b>Total</b>	<b>1,442,831</b>	<b>1,449,935</b>	<b>1,447,945</b>	<b>(1,990)</b>	<b>-0.14%</b>

## 2003 GENERAL OBLIGATION DEBT SERVICE FUND

This fund records principal and interest payments on Series 2003 General Obligation Bonds. The proceeds of this debt issue were utilized to construction Fire Station #92. Revenues include ad valorem property taxes and interest on investments.

### Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Property Taxes	116,753	122,242	117,646	(4,596)	-3.76%
Miscellaneous	1,670	-	-	-	0.00%
Transfer	-	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
<b>Total</b>	<b>118,423</b>	<b>122,242</b>	<b>117,646</b>	<b>(4,596)</b>	<b>-3.76%</b>
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	115,935	113,764	116,594	2,830	2.49%
Contingency	-	8,478	1,052	(7,426)	-87.59%
<b>Total</b>	<b>115,935</b>	<b>122,242</b>	<b>117,646</b>	<b>(4,596)</b>	<b>-3.76%</b>

## 2004 REVENUE BONDS

This fund records principal and interest payments on Series 2004 Revenue Bonds. The proceeds of this bond issue were used to construct Fire Station #91.

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Transfers	157,205	157,264	157,409	145	0.09%
Use of Fund Balance	-	-	-	-	0.00%
<b>Total</b>	<b>157,205</b>	<b>157,264</b>	<b>157,409</b>	<b>145</b>	<b>0.09%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	157,205	157,264	156,409	(855)	-0.54%
Contingency	-	-	1,000	1,000	100.00%
<b>Total</b>	<b>157,205</b>	<b>157,264</b>	<b>157,409</b>	<b>145</b>	<b>0.09%</b>

## 2008 TRANSPORTATION BONDS

This fund records principal and interest payments on Series 2008 Revenue Bonds. The proceeds of this bond issue were used for Collector Road Improvements.

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Transfer	-	-	100,000	100,000	100.00%
<b>Total</b>	-	-	100,000	100,000	100.00%
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	-	-	100,000	100,000	100.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	-	-	100,000	100,000	100.00%

## DEBT SERVICE SUMMARY

### DEBT SERVICE REQUIREMENTS TO MATURITY

Fiscal Year Ending	2002 A & 2002 B General Obligation Refunding Bonds			2003 General Obligation Bonds Fire Station #92		
	Principal	Interest	Total	Principal	Interest	Total
2007	1,212	236	1,448	65	49	114
2008	1,253	190	1,443	70	47	117
2009	1,118	140	1,258	70	44	114
2010	175	96	271	70	42	112
2011	185	88	273	75	40	115
2012	194	80	274	75	37	112
2013	202	72	274	80	35	115
2014	211	63	274	80	32	112
2015	220	53	273	85	29	114
2016	228	43	271	90	26	116
2017	237	33	270	90	23	113
2018	250	23	273	95	20	115
2019	263	12	275	95	17	112
2020				100	14	114
2021				105	11	116
2022				105	7	112
2023				110	4	114
2024						
<b>Total</b>	<b>5,748</b>	<b>1,129</b>	<b>6,877</b>	<b>1,460</b>	<b>477</b>	<b>1,937</b>

Fiscal Year Ending	2005 Revenue Bonds Fire Station #91			Total		
	Principal	Interest	Total	Principal	Interest	Total
2007	81	76	157	1,358	361	1,719
2008	83	74	157	1,406	311	1,717
2009	87	70	157	1,275	254	1,529
2010	90	67	157	335	205	540
2011	93	64	157	353	192	545
2012	97	60	157	366	177	543
2013	101	56	157	383	163	546
2014	104	52	156	395	147	542
2015	108	49	157	413	131	544
2016	112	45	157	430	114	544
2017	117	40	157	444	96	540
2018	121	36	157	466	79	545
2019	126	31	157	484	60	544
2020	130	26	156	230	40	270
2021	135	22	157	240	33	273
2022	140	16	156	245	23	268
2023	146	11	157	256	15	271
2024	151	6	157	151	6	157
<b>Total</b>	<b>2,022</b>	<b>801</b>	<b>2,823</b>	<b>9,230</b>	<b>2,407</b>	<b>11,637</b>

## CAPITAL IMPROVEMENT FUND

This fund is used to account for capital asset acquisitions and construction from general government resources and intergovernmental grants.

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Property Taxes	470,784	559,222	524,857	(34,365)	-6.15%
Intergovernmental	239,579	1,952,396	1,576,808	(375,588)	-19.24%
Miscellaneous	90,300	10,000	140,539	130,539	1305.39%
Transfers	230,000	1,344,000	965,000	(379,000)	-28.20%
Use of Fund Balance		1,511,050	811,312	(699,738)	-46.31%
<b>Total</b>	<b>1,030,663</b>	<b>5,376,668</b>	<b>4,018,516</b>	<b>(1,358,152)</b>	<b>-25.26%</b>

#### Expenditures:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	403,133	5,192,668	3,890,120	(1,302,548)	-25.08%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	184,000	128,396	(55,604)	-30.22%
<b>Total</b>	<b>403,133</b>	<b>5,376,668</b>	<b>4,018,516</b>	<b>(1,358,152)</b>	<b>-25.26%</b>

## EQUIPMENT RENEWAL AND REPLACEMENT FUND

This fund accounts for replacement of existing capital assets provided by general government resources.

### **Revenue and Expenditure Summaries:**

<b><u>Revenues:</u></b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Intergovernmental	-	-	-	-	0.00%
Miscellaneous	69,935	20,000	35,000	15,000	75.00%
Transfers	440,873	606,820	406,820	(200,000)	-32.96%
Lease Financing	-	350,000	-	(350,000)	-100.00%
Use of Fund Balance		47,000	42,180	(4,820)	-10.26%
<b>Total</b>	<b>510,808</b>	<b>1,023,820</b>	<b>484,000</b>	<b>(539,820)</b>	<b>-52.73%</b>
<b><u>Expenditures:</u></b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	337,557	838,000	484,000	(354,000)	-42.24%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	185,820	-	(185,820)	-100.00%
<b>Total</b>	<b>337,557</b>	<b>1,023,820</b>	<b>484,000</b>	<b>(539,820)</b>	<b>-52.73%</b>

## TAX INCREMENT FINANCING CONSTRUCTION FUND

This fund accounts for capital expenditures of various improvements within a special district within the City.

### **Revenue and Expenditure Summaries:**

<b><u>Revenues:</u></b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Intergovernmental	125,104	-	-	-	0.00%
Miscellaneous	71,411	-	-	-	0.00%
Transfers	574,250	210,361	700,000	489,639	232.76%
Use of Fund Balance	-	679,639	-	(679,639)	-100.00%
<b>Total</b>	<b>770,765</b>	<b>890,000</b>	<b>700,000</b>	<b>(190,000)</b>	<b>-21.35%</b>
<b><u>Expenditures:</u></b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personnel Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	319,387	890,000	411,000	(479,000)	-53.82%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	289,000	289,000	100.00%
<b>Total</b>	<b>319,387</b>	<b>890,000</b>	<b>700,000</b>	<b>(190,000)</b>	<b>-21.35%</b>

## TRANSPORTATION IMPROVEMENTS FUND

This fund is used to account for transportation related capital infrastructure acquisition and construction from general government resources.

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Property Taxes	784,771	933,565	542,955	(390,610)	-41.84%
Other Taxes	1,184,868	1,290,000	1,165,000	(125,000)	-9.69%
Intergovernmental	19,799	1,261,000	776,000	(485,000)	-38.46%
Miscellaneous	849	10,000	10,000	-	0.00%
Bond Proceeds	-	-	1,675,000	1,675,000	100.00%
Transfers	36,000	1,090,000	200,000	(890,000)	-81.65%
Use of Fund Balance	-	1,777,000	1,104,000	(673,000)	-37.87%
<b>Total</b>	<b>2,026,287</b>	<b>6,361,565</b>	<b>5,472,955</b>	<b>(888,610)</b>	<b>-13.97%</b>

#### Expenditures:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	1,211,871	5,521,565	4,800,000	(721,565)	-13.07%
Contributions and Transfers	540,000	540,000	640,000	100,000	18.52%
Contingency	-	300,000	32,955	(267,045)	-89.02%
<b>Total</b>	<b>1,751,871</b>	<b>6,361,565</b>	<b>5,472,955</b>	<b>(888,610)</b>	<b>-13.97%</b>

## RECREATION IMPACT FEE FUND

This fund accounts for impact fees assessed and collected against new construction activities. Use of funds is restricted for expansion of existing recreational facilities or construction of new recreational facilities.

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Miscellaneous (Impact Fees)	212,677	150,000	85,000	(65,000)	-43.33%
Transfers	-	139,000	-	(139,000)	-100.00%
Use of Fund Balance	-	1,950,000	700,000	(1,250,000)	-64.10%
<b>Total</b>	<b>212,677</b>	<b>2,239,000</b>	<b>785,000</b>	<b>(1,454,000)</b>	<b>-64.94%</b>

#### Expenditures:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	119,479	1,689,000	750,000	(939,000)	-55.60%
Contributions and Transfers	163,500	450,000	-	(450,000)	-100.00%
Contingency	-	100,000	35,000	(65,000)	-65.00%
<b>Total</b>	<b>282,979</b>	<b>2,239,000</b>	<b>785,000</b>	<b>(1,454,000)</b>	<b>-64.94%</b>

## LOCAL ROADS IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion of existing local roadway links or construction of new local roadways.

### Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Miscellaneous (Impact Fees)	85,761	75,000	50,000	(25,000)	-33.33%
Use of Fund Balance	-	440,000	150,000	(290,000)	-65.91%
<b>Total</b>	<b>85,761</b>	<b>515,000</b>	<b>200,000</b>	<b>(315,000)</b>	<b>-61.17%</b>
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	42,948	-	-	-	0.00%
Contributions and Transfers	-	440,000	200,000	(240,000)	-54.55%
Contingency	-	75,000	-	(75,000)	-100.00%
<b>Total</b>	<b>42,948</b>	<b>515,000</b>	<b>200,000</b>	<b>(315,000)</b>	<b>-61.17%</b>

## STORMWATER DRAINAGE IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion of existing stormwater management facilities or construction of new stormwater management facilities.

### Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Miscellaneous (Impact Fees)	45,267	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
<b>Total</b>	<b>45,267</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	99,258	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	-	-	0.00%
<b>Total</b>	<b>99,258</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

## 2003 FIRE STATION #92 CONSTRUCTION FUND

These funds is used to account for the construction of Fire Station #92 and #91.

### Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Miscellaneous	18,791	-	-	-	0.00%
Use of Fund Balance	-	200,000	-	(200,000)	-100.00%
<b>Total</b>	<b>18,791</b>	<b>200,000</b>	<b>-</b>	<b>(200,000)</b>	<b>-100.00%</b>
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	532,580	-	-	-	0.00%
Contributions and Transfers	-	200,000	-	(200,000)	-100.00%
Contingency	-	-	-	-	0.00%
<b>Total</b>	<b>532,580</b>	<b>200,000</b>	<b>-</b>	<b>(200,000)</b>	<b>-100.00%</b>

## 2004 FIRE STATION #91 CONSTRUCTION FUND

### Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Bond Proceeds	-	-	-	-	0.00%
Miscellaneous	49,335	-	-	-	0.00%
Transfers	18,500	-	-	-	0.00%
Use of Fund Balance	-	200,000	100,000	(100,000)	-50.00%
<b>Total</b>	<b>67,835</b>	<b>200,000</b>	<b>100,000</b>	<b>(100,000)</b>	<b>-50.00%</b>

### Expenditures:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	1,379,727	-	-	-	0.00%
Contributions and Transfers	-	-	100,000	-	0.00%
Contingency	-	200,000	-	(200,000)	-100.00%
<b>Total</b>	<b>1,379,727</b>	<b>200,000</b>	<b>100,000</b>	<b>(100,000)</b>	<b>-50.00%</b>

# **DEPARTMENTAL GOALS, PERFORMANCE MEASURES AND ACCOMPLISHMENTS**

## STORMWATER DRAINAGE UTILITY FUND

### Goals:

- Receive less than twelve (12) maintenance-related complaints annually.
- Perform 2,500 catch basin inspections annually.
- Perform 125 outfall inspections annually.
- Maintain 9 million square feet (sf.) of ditches within the City and 3.7 million sf. in the FDOT contract area.
- Clean a minimum of 65,000 linear feet of storm sewer annually.

### Performance Measures:

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	%Change FY 2006-07 to FY 2007-08
<b>Workload</b>					
Linear Ft. of lines cleaned (City)	52,343	62,000	65,000	3,000	4.84%
Linear Ft. of lines cleaned (FDOT)	10,121	3,482	500	(2,982)	-85.64%
Sq footage of ditch maintenance (City)	5,828,519	8,863,850	9,000,000	136,150	1.54%
Sq footage of ditch maintenance (FDOT)	20,166,945	23,582,042	24,000,000	417,958	1.77%
Pump station inspections	279	450	450	-	0.00%
Outfall inspections	119	125	125	-	0.00%
Catch basin inspections	1,559	1,625	2,500	875	53.85%
Miles of street sweeping	4,586	5,450	5,478	28	0.51%
<b>Efficiency/Effectiveness:</b>					
Street Sweeper Uptime	100	96	96	-	0.00%
Maintenance Related Inquiries	182	246	250	4	1.63%

### Accomplishments:

- Received less than 12 maintenance related complaints during FY 06-07. (9)
- Performed more than 1625 catch basin inspections in FY 06-07. (1,735)
- Performed 125 outfall inspections in FY 06-07. (125)
- Maintained more than 8.8 million sq. ft. of ditches and 3.66 million sq. ft. of ditches within the FDOT MOA in FY 06-07. (8.87 million and 3.71 million)
- Completed FY 06-07 with an efficiency rating exceeding 95%. (96.60%)

## MUNICIPAL AIRPORT FUND

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### Goals:

- Complete resurfacing of Runway 17-35
- Coordinate private sector construction projects involving three tenants.
- Secure all FDOT and FAA grants necessary to complete capital improvement projects.
- Assess the undeveloped land to determine use(s) and economic value.
- Market and lease available properties at the SE Quadrant.



### Accomplishments:

- Review and coordination of the Runway 17/35 rehabilitation project. The design of the project has been completed, and bids have been received, which came in lower than anticipated.
- Repairs and preparations were made in anticipation of an FDOT inspection of the airport. The results of the inspection were positive, and the 2007 airport license was received.
- Coordination with City staff and the FAA has resulted in completion of the River Bend Golf Course survey.
- Lease review and discussions with tenant, Laurence Baggett, has resulted in the beginning phases of construction of his hangar at the airport, which will increase Airport revenue.
- Airport Emergency procedures have been updated and improved. Coordination with the Fire Department has resulted in each shift being trained on the new emergency procedures at the airport.
- Noise Abatement Program was instituted with the pilots and presented to the neighboring residents.
- Completed negotiation of tenant leases.



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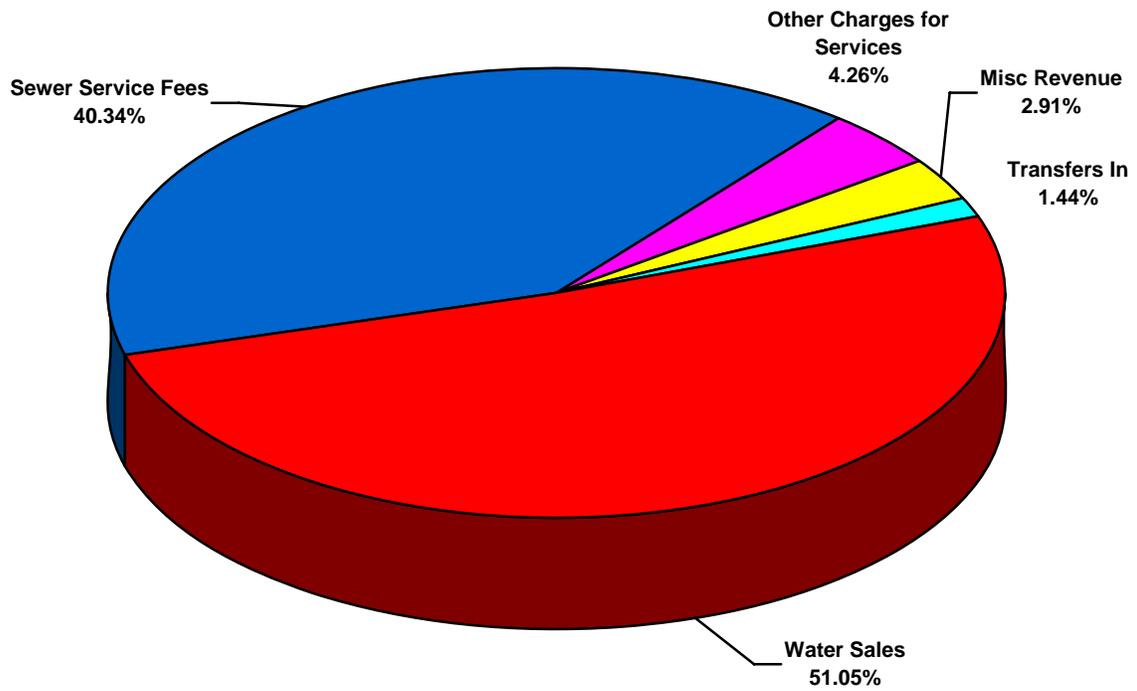
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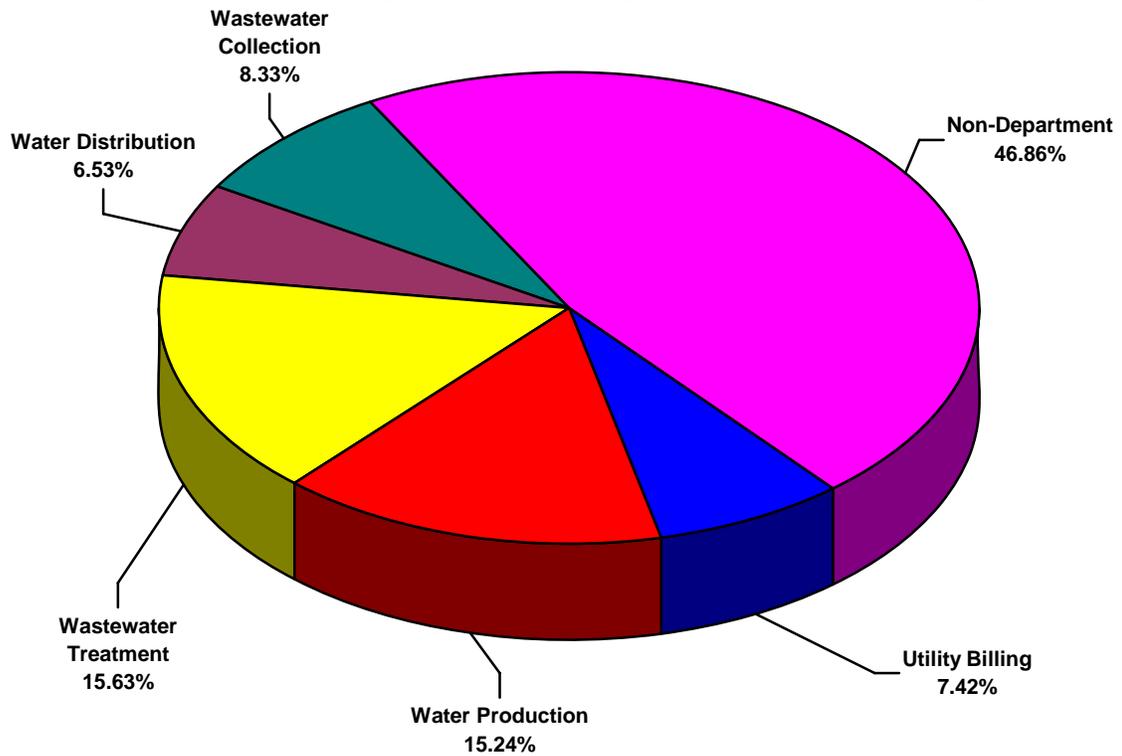
## WATER & WASTEWATER FUND SUMMARY

Description	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b>Revenues</b>					
Water Sales	7,343,960	8,171,000	8,410,000	239,000	2.92%
Sewer Service Fees	5,891,151	6,445,000	6,646,626	201,626	3.13%
Other Charges for Services	1,010,500	589,973	701,960	111,987	18.98%
Misc Revenue	143,000	305,000	480,000	175,000	57.38%
Transfers In	225,079	238,084	238,084	-	0.00%
Use of Retained Earnings		600,000	-	(600,000)	-100.00%
<b>Total Net Revenues</b>	<b>14,613,690</b>	<b>16,349,057</b>	<b>16,476,670</b>	<b>127,613</b>	<b>0.78%</b>
<b>Expenditures</b>					
Utility Billing	1,069,515	1,163,618	1,222,411	58,793	5.05%
Water Production	4,518,096	2,600,297	2,510,659	(89,638)	-3.45%
Wastewater Treatment	4,519,992	2,324,080	2,575,297	251,217	10.81%
Water Distribution	1,027,841	939,573	1,075,817	136,244	14.50%
Wastewater Collection	1,765,058	1,312,717	1,372,064	59,347	4.52%
Non-Departmental	6,479,541	8,008,772	7,720,422	(288,350)	-3.60%
<b>Total Net Expenditures</b>	<b>19,380,043</b>	<b>16,349,057</b>	<b>16,476,670</b>	<b>127,613</b>	<b>0.78%</b>

## WATER & WASTEWATER FUND REVENUES



## WATER & WASTEWATER FUND EXPENDITURES



## **UTILITY BILLING AND CUSTOMER SERVICE**

Utility Billing and Customer Service administers the City's utility billing system, which includes meter reading, billing and collection, and customer service support. This program produces approximately 263,000 bills annually for water and wastewater service, stormwater utility, solid waste collection and recycling and performs approximately 256,000 meter readings per year.

## UTILITY BILLING AND CUSTOMER SERVICE

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Water & Wastewater	1,069,515	1,163,618	1,222,411	58,793	5.05%
<b>Total</b>	<b>1,069,515</b>	<b>1,163,618</b>	<b>1,222,411</b>	<b>58,793</b>	<b>5.05%</b>

### **Expenditures:**

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	547,253	622,061	622,558	497	0.08%
Operating	522,262	541,557	599,853	58,296	10.76%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>1,069,515</b>	<b>1,163,618</b>	<b>1,222,411</b>	<b>58,793</b>	<b>5.05%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Finance Director	0.10	0.00	0.00	0.00	0.00%
Accounting Manager *	0.50	0.50	0.50	0.00	0.00%
Accounting Clerk II	2.00	2.00	2.00	0.00	0.00%
Accounting Technician	1.00	1.00	1.50	0.50	50.00%
Senior Accountant	1.00	1.00	1.00	0.00	0.00%
Customer Service Supervisor *	0.50	0.50	0.50	0.00	0.00%
Meter Reader Supervisor	1.00	1.00	1.00	0.00	0.00%
Meter Reader	5.00	5.00	5.00	0.00	0.00%
<b>Part-time Positions:</b>					
Accounting Technician	0.50	0.50	0.00	-0.50	-100.00%
Account Clerk II	0.25	0.25	0.25	0.00	0.00%
<b>Total</b>	<b>11.85</b>	<b>11.75</b>	<b>11.75</b>	<b>0.00</b>	<b>0.00%</b>

\* Indicates primary department

## **WATER PRODUCTION**

The Water Production program is responsible for the operation and maintenance of all equipment associated with the City's eight (8) million gallon per day (MGD) lime softening water treatment plant. It also operates and maintains 30 wells, two elevated storage tanks, 2 ground storage tanks and five booster pumping stations.

The program also maintains the water system in conformance with the requirements of the Safe Drinking Water Act, the regulations of the Florida Department of Environmental Protection and the Consumptive Use Permit issued by the St. Johns River Water Management District.

## WATER PRODUCTION

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Water & Wastewater	4,518,096	2,600,297	2,510,659	(89,638)	-3.45%
<b>Total</b>	<b>4,518,096</b>	<b>2,600,297</b>	<b>2,510,659</b>	<b>(89,638)</b>	<b>-3.45%</b>

#### Expenditures:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	693,025	1,099,048	887,222	(211,826)	-19.27%
Operating	3,825,071	1,501,249	1,623,437	122,188	8.14%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>4,518,096</b>	<b>2,600,297</b>	<b>2,510,659</b>	<b>(89,638)</b>	<b>-3.45%</b>

### Staffing Summary:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b><u>Full-time Positions:</u></b>					
PW Director/City Engineer	0.05	0.05	0.05	0.00	0.00%
Utilities Manager *	0.25	0.25	0.25	0.00	0.00%
Utilities Engineering Manager #	0.00	0.25	0.25	0.00	0.00%
Office Assistant III	0.25	0.25	0.25	0.00	0.00%
Office Assistant II	1.00	1.00	1.00	0.00	0.00%
Chief Treatment Plant Oper. "A"	1.00	1.00	1.00	0.00	0.00%
Supervisor of Equipment Mnt.	1.00	1.00	1.00	0.00	0.00%
Utility Mnt. Foremen	1.00	1.00	1.00	0.00	0.00%
Lead WTP Operator	0.00	1.00	1.00	0.00	0.00%
Treatment Plant Operator	6.00	6.00	6.00	0.00	0.00%
Plant/Pump Mechanic	2.00	2.00	1.00	-1.00	-50.00%
Utility Electrician *	0.25	0.25	0.25	0.00	0.00%
Water Quality Control Tech	1.00	1.00	0.00	-1.00	-100.00%
Sludge Hauling Tech	0.00	1.00	1.00	0.00	0.00%
<b><u>Part-time Positions:</u></b>					
Treatment Plant Operator (1)	0.50	0.50	0.50	0.00	0.00%
<b>Total</b>	<b>14.30</b>	<b>16.55</b>	<b>14.55</b>	<b>-2.00</b>	<b>-12.08%</b>

\* Indicates primary department

# Utilities Engineering Manager originally was 1.00 FTE but was changed to .25 FTE, similar to Utility Manager

Plant/Pump Mechanic reassigned to WW Treatment in FY 2007-08

Water Quality Control Tech reassigned to Water Distribution in FY 2007-08

## **WASTEWATER TREATMENT**

Wastewater Treatment is responsible for the operation and maintenance of all equipment associated with 68 pumping stations, a six (6) million gallon per day (MGD) advanced wastewater treatment plant and two reclaimed water pumping stations. The program is responsible for operating the plant in conformance with the requirements of the Clean Water Act, the operating permit and NPDES (National Pollution Discharge Elimination System) permit issued by the Florida Department of Environmental Protection (DEP) and the Environmental Protection Agency (EPA).

## WASTEWATER TREATMENT

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Water & Wastewater	4,519,992	2,324,080	2,575,297	251,217	10.81%
<b>Total</b>	<b>4,519,992</b>	<b>2,324,080</b>	<b>2,575,297</b>	<b>251,217</b>	<b>10.81%</b>

#### Expenditures:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	917,636	853,553	917,540	63,987	7.50%
Operating	3,602,356	1,470,527	1,657,757	187,230	12.73%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>4,519,992</b>	<b>2,324,080</b>	<b>2,575,297</b>	<b>251,217</b>	<b>10.81%</b>

### Staffing Summary:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
PW Director/City Engineer	0.05	0.05	0.05	0.00	0.00%
Utilities Manager	0.25	0.25	0.25	0.00	0.00%
Utilities Engineering Manager #	0.00	0.25	0.25	0.00	0.00%
Office Assistant III	0.25	0.25	0.25	0.00	0.00%
Utility Mnt. Foreman	1.00	1.00	1.00	0.00	0.00%
Plant/Pump Mechanic	1.00	1.00	2.00	1.00	100.00%
Treatment Plant Operator Trainee	2.00	2.00	2.00	0.00	0.00%
Chief Treatment Plant Operator	1.00	1.00	1.00	0.00	0.00%
Chief Laboratory Technician	0.00	0.00	0.00	0.00	0.00%
Lead Operator	1.00	1.00	1.00	0.00	0.00%
Treatment Plant Operator	5.00	5.00	5.00	0.00	0.00%
Utility Electrician	0.25	0.25	0.25	0.00	0.00%
Maintenance Worker IV	2.00	2.00	0.00	-2.00	-100.00%
Maintenance Worker II	0.00	0.00	2.00	2.00	100.00%
<b>Total</b>	<b>13.80</b>	<b>14.05</b>	<b>15.05</b>	<b>1.00</b>	<b>7.12%</b>

# Utilities Engineering Manager, originally included in Water Production, is now charged similar to Utilities Manager  
 Plant/Pump Mechanic reassigned from Water Production in FY 2007-08

## **WATER DISTRIBUTION**

This program is responsible for distributing an average of 6.02 million gallons per day of water to more than 26,800 accounts and maintaining over 334 miles of water mains, valves and 1,750 fire hydrants.

In addition, this program is responsible for the installation of all new water meters, testing, calibration and/or replacement of existing water meters, enforcement of the water cross connection control program per City Ordinance and response to customer requests for assistance and any repairs necessary to maintain the system.

## WATER DISTRIBUTION

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Water & Wastewater	1,027,841	939,573	1,075,817	136,244	14.50%
<b>Total</b>	<b>1,027,841</b>	<b>939,573</b>	<b>1,075,817</b>	<b>136,244</b>	<b>14.50%</b>

#### Expenditures:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personnel Services	686,375	651,709	712,057	60,348	9.26%
Operating	341,466	287,864	363,760	75,896	26.37%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>1,027,841</b>	<b>939,573</b>	<b>1,075,817</b>	<b>136,244</b>	<b>14.50%</b>

### Staffing Summary:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
PW Director/City Engineer	0.05	0.05	0.05	0.00	0.00%
Utilities Manager	0.25	0.25	0.25	0.00	0.00%
Utilities Engineering Manager #	0.00	0.25	0.25	0.00	0.00%
Supervisor of Water Distribution	1.00	1.00	1.00	0.00	0.00%
Office Assistant III *	0.25	0.25	0.25	0.00	0.00%
Utility Mapping/Locate Tech. *	0.50	0.50	0.50	0.00	0.00%
System Maintenance Foreman	2.00	2.00	2.00	0.00	0.00%
Maintenance Worker II	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker III	2.00	2.00	2.00	0.00	0.00%
Maintenance Worker IV	5.00	5.00	5.00	0.00	0.00%
Utility Electrician	0.25	0.25	0.25	0.00	0.00%
Water Quality Control Tech	0.00	0.00	1.00	1.00	100.00%
<b>Total</b>	<b>12.30</b>	<b>12.55</b>	<b>13.55</b>	<b>1.00</b>	<b>7.97%</b>

\* Indicates primary department

# Utilities Engineering Manager, originally included in Water Production, is now charged similar to Utilities Manager  
Water Quality Control Tech reassigned from Water Production in FY 2007-08

## **WASTEWATER COLLECTION AND REUSE DISTRIBUTION**

This program is responsible for collecting an annual average of 4.82 million gallons per day of wastewater from approximately 14,861 accounts. The system utilizes approximately 175 miles of sanitary sewers, 50 miles of wastewater force mains, 67 pumping stations, 20 miles of low-pressure sewage piping, and 1,165 pre-treatment effluent pumps. (PEP tanks).

In addition approximately 1.66 MGD of reclaimed water are reused for irrigation on the Oceanside golf course, 955 residences on the Peninsula and parks and common areas. Approximately 545,150 gallons per day of groundwater are provided for approximately 824 residences in Breakaway Trails for landscape irrigation and fire protection and 325,000 gallons per day of groundwater are distributed to approximately 307 residences in Hunter's Ridge for landscape irrigation and fire protection.

## WASTEWATER COLLECTION AND REUSE DISTRIBUTION

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Water & Wastewater	1,765,058	1,312,717	1,372,064	59,347	4.52%
<b>Total</b>	<b>1,765,058</b>	<b>1,312,717</b>	<b>1,372,064</b>	<b>59,347</b>	<b>4.52%</b>

#### Expenditures:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	708,047	731,719	747,133	15,414	2.11%
Operating	970,011	580,998	624,931	43,933	7.56%
Capital	87,000	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>1,765,058</b>	<b>1,312,717</b>	<b>1,372,064</b>	<b>59,347</b>	<b>4.52%</b>

### Staffing Summary:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
PW Director/City Engineer	0.05	0.05	0.05	0.00	0.00%
Utilities Manager	0.25	0.25	0.25	0.00	0.00%
Utilities Engineering Manager #	0.00	0.25	0.25	0.00	0.00%
Office Assistant III	0.25	0.25	0.25	0.00	0.00%
Utility Mapping/Locate Tech	0.50	0.50	0.50	0.00	0.00%
Utilities Maintenance Foreman	0.00	1.00	1.00	0.00	0.00%
System Mnt. Foremen	2.00	2.00	2.00	0.00	0.00%
Supervisor of Collection/Reuse	1.00	1.00	1.00	0.00	0.00%
Plant/Pump Mechanic	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker II	3.00	3.00	3.00	0.00	0.00%
Maintenance Worker III	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker IV	2.00	2.00	2.00	0.00	0.00%
Utility Electrician	0.25	0.25	0.25	0.00	0.00%
<b>Total</b>	<b>11.30</b>	<b>12.55</b>	<b>12.55</b>	<b>0.00</b>	<b>0.00%</b>

# Utilities Engineering Manager, originally included in Water Production, is now charged similar to Utilities Manager

# WATER AND WASTEWATER TRANSFERS

## **Revenue and Expenditure Summaries:**

### **Revenues:**

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Water & Wastewater	6,554,556	8,008,772	7,720,422	(288,350)	-3.60%
<b>Total</b>	<b>6,554,556</b>	<b>8,008,772</b>	<b>7,720,422</b>	<b>(288,350)</b>	<b>-3.60%</b>

### **Expenditures:**

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	75,015	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Debt Service	-	29,770	-	(29,770)	-100.00%
Contributions and Transfers	6,479,541	7,979,002	7,720,422	(258,580)	-3.24%
<b>Total</b>	<b>6,554,556</b>	<b>8,008,772</b>	<b>7,720,422</b>	<b>(288,350)</b>	<b>-3.60%</b>

## WATER AND WASTEWATER VEHICLE AND EQUIPMENT REPLACEMENT FUND

This fund accounts for replacement of existing vehicles and equipment for the benefit of Water and Wastewater.

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Miscellaneous	48,517	15,000	15,000	-	0.00%
Transfer	109,593	112,270	112,270	-	0.00%
Use of Fund Balance		148,730	264,730	116,000	77.99%
<b>Total</b>	<b>158,110</b>	<b>276,000</b>	<b>392,000</b>	<b>116,000</b>	<b>42.03%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	272,736	276,000	392,000	116,000	42.03%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	-	-	0.00%
<b>Total</b>	<b>272,736</b>	<b>276,000</b>	<b>392,000</b>	<b>116,000</b>	<b>42.03%</b>

## WATER AND WASTEWATER RENEWAL AND REPLACEMENT FUND

This fund accounts for replacement of existing capital assets for the benefit of Water and Wastewater.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Intergovernmental	-	-	-	-	0.00%
Miscellaneous	882,272	397,000	376,500	(20,500)	-5.16%
Transfers	1,510,935	2,250,000	1,150,000	(1,100,000)	-48.89%
Use of Retained Earnings	-	1,893,748	852,500	(1,041,248)	-54.98%
<b>Total</b>	<b>2,393,207</b>	<b>4,540,748</b>	<b>2,379,000</b>	<b>(2,161,748)</b>	<b>-47.61%</b>

#### **Expenditures:**

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	2,133,863	3,834,748	2,273,000	(1,561,748)	-40.73%
Contributions and Transfers	100,000	106,000	106,000	-	0.00%
Contingency	-	600,000	-	(600,000)	-100.00%
<b>Total</b>	<b>2,233,863</b>	<b>4,540,748</b>	<b>2,379,000</b>	<b>(2,161,748)</b>	<b>-47.61%</b>

## WATER AND SEWER SINKING 2000 REVENUE BONDS

Used to account for principal and interest payments resulting from the issue of revenue bonds.

### Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07	FY 2006-07
				to FY 2007-08	to FY 2007-08
Transfer	2,715,530	2,713,755	2,720,000	6,245	0.23%
<b>Total</b>	<b>2,715,530</b>	<b>2,713,755</b>	<b>2,720,000</b>	<b>6,245</b>	<b>0.23%</b>
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07	FY 2006-07
				to FY 2007-08	to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	2,709,413	2,713,755	2,720,000	6,245	0.23%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>2,709,413</b>	<b>2,713,755</b>	<b>2,720,000</b>	<b>6,245</b>	<b>0.23%</b>

## WATER AND SEWER REFUNDING 2004 BONDS

Used to account for principal and interest payments resulting from the issue of revenue bonds.

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Transfer	270,303	270,709	269,000	(1,709)	-0.63%
<b>Total</b>	<b>270,303</b>	<b>270,709</b>	<b>269,000</b>	<b>(1,709)</b>	<b>-0.63%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	269,777	270,709	269,000	(1,709)	-0.63%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>269,777</b>	<b>270,709</b>	<b>269,000</b>	<b>(1,709)</b>	<b>-0.63%</b>

## WATER IMPROVEMENTS SINKING 2006 BONDS

Used to account for principal and interest payments resulting from the issue of revenue bonds.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Transfer	135,000	332,380	333,000	620	0.19%
<b>Total</b>	<b>135,000</b>	<b>332,380</b>	<b>333,000</b>	<b>620</b>	<b>0.19%</b>

#### **Expenditures:**

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	-	332,830	333,000	170	0.05%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>-</b>	<b>332,830</b>	<b>333,000</b>	<b>170</b>	<b>0.05%</b>

## WATER IMPROVEMENTS SINKING 2007 BONDS

Used to account for principal and interest payments resulting from the issue of revenue bonds.

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Transfer	-	138,000	272,000	134,000	97.10%
<b>Total</b>	-	<b>138,000</b>	<b>272,000</b>	<b>134,000</b>	<b>97.10%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	-	138,000	272,000	134,000	97.10%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	-	<b>138,000</b>	<b>272,000</b>	<b>134,000</b>	<b>97.10%</b>

## WATER EXPANSION PROJECTS 2008 BONDS

Used to account for principal and interest payments resulting from the issue of revenue bonds.

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Transfer	-	-	125,000	125,000	100.00%
<b>Total</b>	-	-	125,000	125,000	100.00%
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	-	-	125,000	125,000	100.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	-	-	125,000	125,000	100.00%

## WASTEWATER SINKING 2008 BONDS

Used to account for principal and interest payments resulting from the issue of revenue bonds.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Transfer	-	-	333,000	333,000	100.00%
<b>Total</b>	-	-	333,000	333,000	100.00%

#### **Expenditures:**

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	-	-	333,000	333,000	100.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	-	-	333,000	333,000	100.00%

# DEBT SERVICE SUMMARY

## WATER AND SEWER REVENUE BONDS

FY Ending	Bonds Series 2000			Bonds Series 2004		
	Principal	Interest	Total	Principal	Interest	Total
2008	2,235	483	2,718	194	73	267
2009	2,310	400	2,710	201	66	267
2010	2,405	308	2,713	208	60	268
2011	2,500	212	2,712	219	51	270
2012	2,605	109	2,714	225	43	268
2013	0	0	0	231	35	266
2014	0	0	0	242	27	269
2015	0	0	0	252	18	270
2016	0	0	0	261	10	271
2017	0	0	0	0	0	0
2018	0	0	0	0	0	0
2019	0	0	0	0	0	0
2020	0	0	0	0	0	0
2021	0	0	0	0	0	0
2022	0	0	0	0	0	0
2023	0	0	0	0	0	0
<b>Total</b>	<b>12,055</b>	<b>1,512</b>	<b>13,567</b>	<b>2,033</b>	<b>383</b>	<b>2,416</b>

FY Ending	Bonds Series 2006			Bonds Series 2007		
	Principal	Interest	Total	Principal	Interest	Total
2008	0	333	333	0	272	272
2009	0	333	333	0	272	272
2010	0	333	333	0	272	272
2011	0	333	333	0	272	272
2012	0	333	333	0	272	272
2013	1,957	333	2,290	0	272	272
2014	2,033	254	2,287	0	272	272
2015	2,113	172	2,285	0	272	272
2016	2,197	88	2,285	0	272	272
2017	0	0	0	984	272	1,256
2018	0	0	0	1,025	231	1,256
2019	0	0	0	1,067	188	1,255
2020	0	0	0	1,111	144	1,255
2021	0	0	0	1,157	98	1,255
2022	0	0	0	1,206	50	1,256
2023	0	0	0	0	0	0
<b>Total</b>	<b>8,300</b>	<b>2,512</b>	<b>10,812</b>	<b>6,550</b>	<b>3,431</b>	<b>9,981</b>

FY Ending	Total		
	Principal	Interest	Total
2008	2,429	1,161	3,590
2009	2,511	1,071	3,582
2010	2,613	973	3,586
2011	2,719	868	3,587
2012	2,830	757	3,587
2013	2,188	640	2,828
2014	2,275	553	2,828
2015	2,365	462	2,827
2016	2,458	370	2,828
2017	984	272	1,256
2018	1,025	231	1,256
2019	1,067	188	1,255
2020	1,111	144	1,255
2021	1,157	98	1,255
2022	1,206	50	1,256
2023	0	0	0
<b>Total</b>	<b>28,938</b>	<b>7,838</b>	<b>36,776</b>

## WEST ORMOND REUSE IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of West Ormond irrigation facilities.

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Intergovernmental	-	-	-	-	0.00%
Miscellaneous (Impact Fees)	134,867	100,000	20,000	(80,000)	-80.00%
Use of Retained Earnings	-	65,000	-	(65,000)	-100.00%
<b>Total</b>	<b>134,867</b>	<b>165,000</b>	<b>20,000</b>	<b>(145,000)</b>	<b>-87.88%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	783,192	65,000	-	(65,000)	-100.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	100,000	20,000	(80,000)	-80.00%
<b>Total</b>	<b>783,192</b>	<b>165,000</b>	<b>20,000</b>	<b>(145,000)</b>	<b>-87.88%</b>

## WATER SYSTEM IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of water facilities.

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Intergovernmental	-	157,000	-	(157,000)	-100.00%
Miscellaneous (Impact Fees)	394,752	350,000	275,000	(75,000)	-21.43%
Interest Income	227,731	125,000	75,000	(50,000)	-40.00%
Transfers	-	-	-	-	0.00%
Use of Retained Earnings	-	385,000	-	(385,000)	-100.00%
<b>Total</b>	<b>622,483</b>	<b>1,017,000</b>	<b>350,000</b>	<b>(667,000)</b>	<b>-65.59%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	865,621	464,000	171,000	(293,000)	-63.15%
Contributions and Transfers	3,795,376	53,000	53,000	-	0.00%
Contingency	-	500,000	126,000	(374,000)	-74.80%
<b>Total</b>	<b>4,660,997</b>	<b>1,017,000</b>	<b>350,000</b>	<b>(667,000)</b>	<b>-65.59%</b>

## WASTEWATER SYSTEM IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of wastewater facilities.

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Intergovernmental	392,608	1,478,000	1,078,000	(400,000)	-27.06%
Miscellaneous	356,624	200,000	200,000	-	0.00%
Impact Fees	369,858	350,000	275,000	(75,000)	-21.43%
Use of Retained Earnings	-	5,344,500	5,263,500	(81,000)	-1.52%
<b>Total</b>	<b>1,119,090</b>	<b>7,372,500</b>	<b>6,816,500</b>	<b>(556,000)</b>	<b>-7.54%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	1,233,388	7,046,000	3,140,000	(3,906,000)	-55.44%
Contributions and Transfers	375,000	26,500	3,401,500	3,375,000	12735.85%
Contingency	-	300,000	275,000	(25,000)	-8.33%
<b>Total</b>	<b>1,608,388</b>	<b>7,372,500</b>	<b>6,816,500</b>	<b>(556,000)</b>	<b>-7.54%</b>

# WATER TREATMENT PLANT CONSTRUCTION

This fund accounts for expenditures associated with the expansion of the water treatment plant.

## Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Bond Issue	-	5,900,000	-	(5,900,000)	-100.00%
Transfer	3,535,000	-	-	-	0.00%
Grants	643,560	3,050,000	-	(3,050,000)	-100.00%
Miscellaneous	21,574	-	-	-	0.00%
Use of Fund Balance	-	10,265,000	6,500,000	(3,765,000)	-36.68%
<b>Total</b>	<b>4,200,134</b>	<b>19,215,000</b>	<b>6,500,000</b>	<b>(12,715,000)</b>	<b>-66.17%</b>
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	1,967,555	19,215,000	6,500,000	(12,715,000)	-66.17%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>1,967,555</b>	<b>19,215,000</b>	<b>6,500,000</b>	<b>(12,715,000)</b>	<b>-66.17%</b>

## WATER EXPANSION PROJECTS CONSTRUCTION

This fund accounts for capital expenditures associated with water expansion projects.

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Bond Proceeds	-	2,000,000	2,150,000	150,000	7.50%
Transfer	-	-	-	-	0.00%
Grants	-	-	-	-	0.00%
Miscellaneous	-	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
<b>Total</b>	-	2,000,000	2,150,000	150,000	7.50%
<b>Expenditures:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	1,868,000	2,150,000	282,000	15.10%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	132,000	-	(132,000)	-100.00%
<b>Total</b>	-	2,000,000	2,150,000	150,000	7.50%

## WASTEWATER TREATMENT PLANT CONSTRUCTION

This fund accounts for expenditures associated with the expansion of the water treatment plant.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Bond Proceeds	-	-	2,950,000	2,950,000	100.00%
Transfer	-	-	3,675,000	3,675,000	100.00%
Miscellaneous	-	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
<b>Total</b>	-	-	<b>6,625,000</b>	<b>6,625,000</b>	<b>100.00%</b>

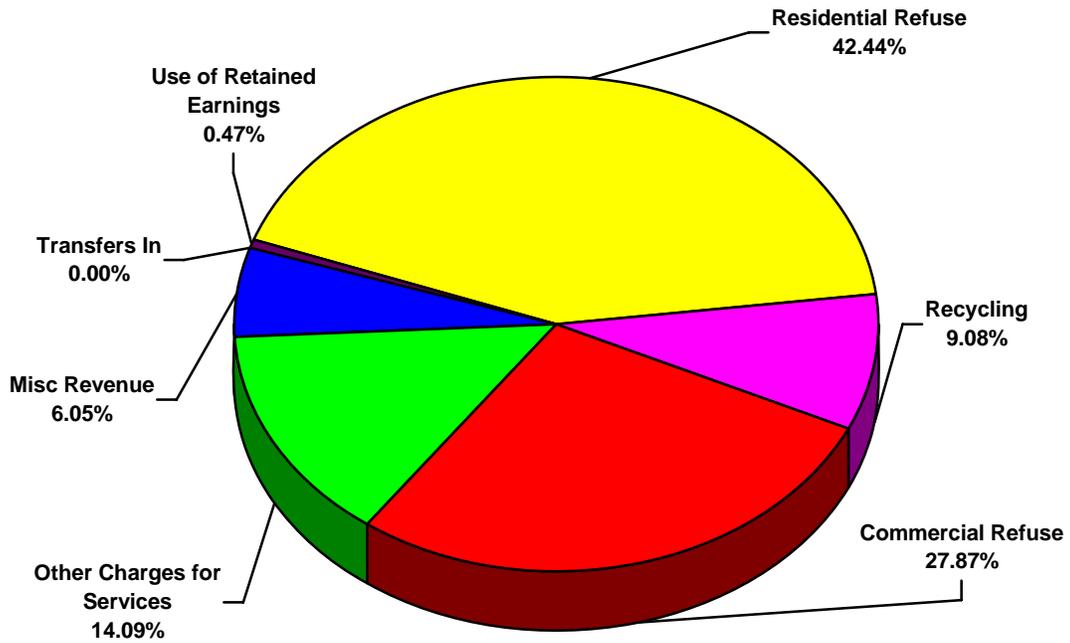
#### **Expenditures:**

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	6,625,000	6,625,000	100.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	-	-	<b>6,625,000</b>	<b>6,625,000</b>	<b>100.00%</b>

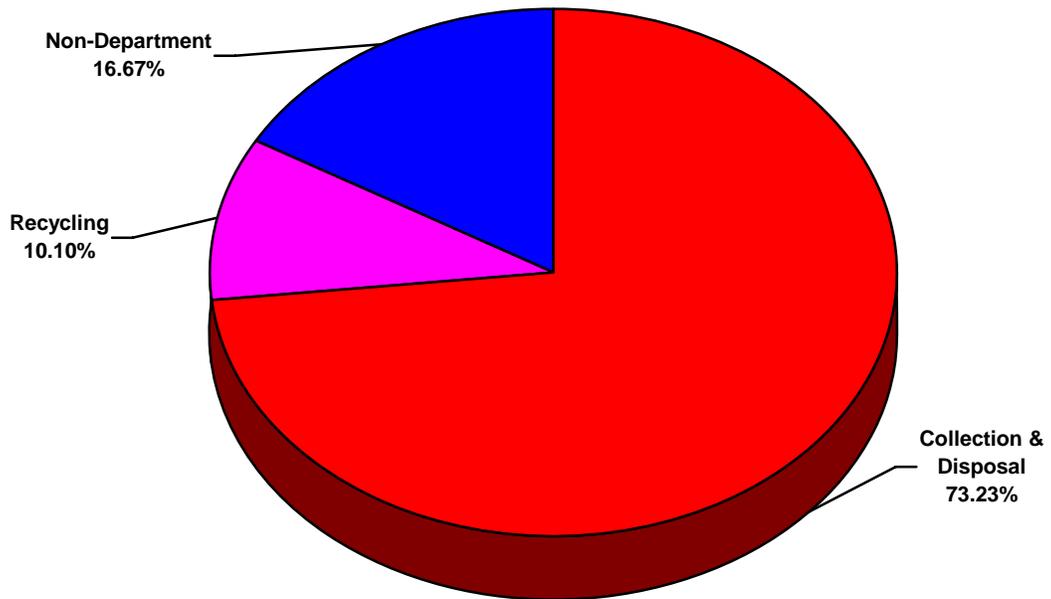
## SOLID WASTE FUND SUMMARY

Description	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Revenues</b>					
Residential Refuse	2,281,868	2,282,508	2,315,000	32,492	1.42%
Recycling	496,738	494,700	495,000	300	0.06%
Commercial Refuse	1,531,465	1,465,355	1,520,000	54,645	3.73%
Other Charges for Services	788,351	882,000	768,765	(113,235)	-12.84%
Misc. Revenue	292,766	85,000	330,000	245,000	288.24%
Transfers In	-	-	-	-	0.00%
Use of Retained Earnings	-	50,973	25,506	(25,467)	-49.96%
<b>Total Net Revenues</b>	<b>5,391,188</b>	<b>5,260,536</b>	<b>5,454,271</b>	<b>193,735</b>	<b>3.68%</b>
<b>Expenditures</b>					
Collection & Disposal	3,872,262	3,834,302	3,994,248	159,946	4.17%
Recycling	506,342	532,632	550,703	18,071	3.39%
Non-Departmental	881,921	893,602	909,320	15,718	1.76%
<b>Total Net Expenditures</b>	<b>5,260,525</b>	<b>5,260,536</b>	<b>5,454,271</b>	<b>193,735</b>	<b>3.68%</b>

# SOLID WASTE FUND REVENUES



# SOLID WASTE FUND EXPENDITURES



## **SOLID WASTE COLLECTION AND DISPOSAL**

Through an exclusive franchise with a private contractor, the Collection and Disposal program provides for curbside collection of Class I residential solid waste twice per week and yard once per week. The contractor also collects solid waste from all commercial businesses a minimum of three (3) days per week to a maximum of six (6) days per week.

The contractor disposes of all Class I solid waste at the Volusia County solid waste facility at a current disposal rate of \$34 per ton. Residential customers pay a monthly fee of \$11.75 to cover the costs of collection and disposal. Commercial customers are presently charged \$4.65 per cubic yard of solid waste disposed in either two, four, six and eight cubic yard containers.

Approximately 27,462 tons of solid waste consisting of residential (14,693 tons) and commercial (12,769 tons) is collected annually (excludes 8,304 tons of yard waste).

## SOLID WASTE COLLECTION AND DISPOSAL

### Revenue and Expenditure Summaries:

#### Revenues:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Solid Waste	3,872,262	3,834,302	3,994,248	159,946	4.17%
<b>Total</b>	<b>3,872,262</b>	<b>3,834,302</b>	<b>3,994,248</b>	<b>159,946</b>	<b>4.17%</b>

#### Expenditures:

	Actual FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Change FY 2005-06 to FY 2006-07	% Change FY 2005-06 to FY 2006-07
Personnel Services	86,332	118,232	118,357	125	0.11%
Operating	3,785,930	3,712,070	3,871,891	159,821	4.31%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	4,000	4,000	-	0.00%
<b>Total</b>	<b>3,872,262</b>	<b>3,834,302</b>	<b>3,994,248</b>	<b>159,946</b>	<b>4.17%</b>

### Staffing Summary:

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Environmental System Mgr. *	0.50	0.50	0.50	0.00	0.00%
Office Manager *	0.25	0.25	0.25	0.00	0.00%
Maintenance Worker III	1.00	1.00	1.00	0.00	0.00%
<b>Total</b>	<b>1.75</b>	<b>1.75</b>	<b>1.75</b>	<b>0.00</b>	<b>0.00%</b>
* Indicates primary department					

## **SOLID WASTE RECYCLING**

The Recycling program provides curbside collection of fourteen (14) different recyclable products for all residential customers on a once per week basis through a private contractor. The program was initiated on a citywide basis on July 1, 1991 in order to meet the requirements of the 1988 Solid Waste Management Act, which requires cities and counties in the State of Florida to reduce the amount of solid waste disposed at landfills by 30%. Approximately 3,513 tons of recyclable materials are collected annually.

In addition, the program provides educational classes and materials through publications, trade shows and in-school presentations.

## SOLID WASTE RECYCLING

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Solid Waste	506,342	532,632	550,703	18,071	3.39%
<b>Total</b>	<b>506,342</b>	<b>532,632</b>	<b>550,703</b>	<b>18,071</b>	<b>3.39%</b>

### Expenditures:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
Personal Services	1,131	30,965	32,063	1,098	3.55%
Operating	505,211	501,667	518,640	16,973	3.38%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
<b>Total</b>	<b>506,342</b>	<b>532,632</b>	<b>550,703</b>	<b>18,071</b>	<b>3.39%</b>

### Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2006-07 to FY 2007-08	FY 2006-07 to FY 2007-08
<b>Full-time Positions:</b>					
Environmental System Mgr.	0.20	0.20	0.20	0.00	0.00%
Office Manager	0.00	0.25	0.25	0.00	0.00%
Office Assistant III	0.25	0.00	0.00	0.00	0.00%
<b>Total</b>	<b>0.45</b>	<b>0.45</b>	<b>0.45</b>	<b>0.00</b>	<b>0.00%</b>

## SOLID WASTE TRANSFERS

### Revenue and Expenditure Summaries:

<b>Revenues:</b>					
	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Solid Waste	881,921	893,602	909,320	15,718	1.76%
<b>Total</b>	<b>881,921</b>	<b>893,602</b>	<b>909,320</b>	<b>15,718</b>	<b>1.76%</b>
<b>Expenditures:</b>					
	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Debt Service	31,921	33,602	30,017	(3,585)	-10.67%
Contributions and Transfers	850,000	860,000	879,303	19,303	2.24%
<b>Total</b>	<b>881,921</b>	<b>893,602</b>	<b>909,320</b>	<b>15,718</b>	<b>1.76%</b>



## WORKERS COMPENSATION FUND

This fund is used to account for expenditures associated with providing workers compensation coverage to employees.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Internal Service Charges	463,247	623,668	523,668	(100,000)	-16.03%
Miscellaneous	121,219	300,000	-	(300,000)	0.00%
Total	584,466	923,668	523,668	(400,000)	-43.31%

#### **Expenditures:**

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	134,259	100,000	100,000	-	0.00%
Operating	435,180	775,000	375,000	(400,000)	-51.61%
Capital	-	-	-	-	0.00%
Contributions and Transfers	48,668	48,668	48,668	-	0.00%
Total	618,107	923,668	523,668	(400,000)	-43.31%

## GENERAL LIABILITY INSURANCE FUND

This fund is used to account for expenditures associated with providing general liability coverage to employees.

### **Revenue and Expenditure Summaries:**

#### **Revenues:**

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Internal Service Charges	597,672	646,603	927,839	281,236	43.49%
Miscellaneous	25,865	220,000	20,000	(200,000)	-90.91%
<b>Total</b>	<b>623,537</b>	<b>866,603</b>	<b>947,839</b>	<b>81,236</b>	<b>9.37%</b>

#### **Expenditures:**

	Actual FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
Personal Services	-	-	-	-	0.00%
Operating	706,390	828,750	909,986	81,236	9.80%
Capital	-	-	-	-	0.00%
Contributions and Transfers	37,853	37,853	37,853	-	0.00%
<b>Total</b>	<b>744,243</b>	<b>866,603</b>	<b>947,839</b>	<b>81,236</b>	<b>9.37%</b>

# **DEPARTMENTAL GOALS, PERFORMANCE MEASURES AND ACCOMPLISHMENTS**

## UTILITY BILLING AND CUSTOMER SERVICE

### Goals:

- Maintain generation of 90% of all utility bills within forty-eight hours of the meter read date.
- Maintain the active participation rate for bank drafting utility account payments at 19% of the customer base.
- Increase the active participation rate for customers using the Internet account charge and consumption inquiry to 13% of the customer base.
- Increase the active participation rate for customers paying by Internet credit card method to 7% of the customer base.
- Complete 98% of utility work orders within three business days of request.
- Continue working with the utilities distribution program staff replacing commercial meters with radio read meters.
- Implement summary e-Bill notification to utility customers.

### Performance Measures:

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b>Workload:</b>					
Number of utility bills	266,000	268,500	269,000	500	0.19%
Customers participating in bank drafting	3,990	4,232	4,350	118	2.79%
Customers participating in internet inquiry program for charge and consumption detail	2,900	3,700	3,900	200	5.41%
Number of meter readings	263,400	266,200	266,750	550	0.21%
# of meters that are touch read capability	9,300	10,600	10,800	200	1.89%
# of meters that are radio read capability	650	1,100	1,700	600	54.55%
# of meters that are visual read	12,077	10,500	9,800	(700)	-6.67%
Number of work orders total read/bill program	14,016	19,640	19,400	(240)	-1.22%
Number of work orders - initial reads	3,321	2,954	2,900	(54)	-1.83%
Number of work orders - final reads	3,379	3,291	3,100	(191)	-5.80%
Number of work orders - re-reads	1,261	1,781	1,600	(181)	-10.16%
Number of work orders - service maintenance	3,447	4,846	5,000	154	3.18%
Number of work orders - delinquent cut-offs & restores	2,608	6,768	6,800	32	0.47%
<b>Efficiency/Effectiveness:</b>					
% customers using bank draft payment	18%	19%	19%	0%	0.00%
% customers using internet credit card payment method	5%	6%	7%	1%	16.67%
% customers using internet inquiry program for charge and consumption detail	11%	12%	13%	1%	8.33%
% utility work orders completed within three business days	97%	98%	98%	0%	0.00%
% reread work orders to meter readings	0.48%	0.67%	0.60%	-0.07%	-10.45%
Number of meter readings per meter reader	87,800	88,800	88,833	33	0.04%

## UTILITY BILLING AND CUSTOMER SERVICE

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### **Accomplishments:**

- Maintained generation of 90% of all utility bills within forty-eight hours of the meter read date.
- Maintained the active participation rate for bank drafting utility account payments at 19% of the customer base.
- Maintained the active participation rate for customers using the Internet account charge and consumption inquiry at 12% of the customer base.
- Increased the active participation rate for customers paying by Internet credit card method to 6% of the customer base.
- Completed 98% of utility work orders within three business days of request.
- The utility customer service staff continued working with the utilities distribution program staff replacing commercial meters with radio read meters.

## **WATER PRODUCTION**

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### **Goals:**

- Maintain water production to provide a projected average day demand of 6.5 MGD.
- Continue plant improvements to address recommendations of the Volusia County Health Department.
- Continue operations to comply with the SJRWMD Consumptive Use Permit requirements.
- Continue plant improvements to include completion of the LPRO expansion, the new filter construction and the lime softening upgrade.
- Complete SCADA and RTU upgrades for the wellfields.

### **Accomplishments:**

- Awarded third construction contract for upgrades to the lime softening process.
- Completed potable water interconnects with Holly Hill and Daytona Beach.
- Completed Consumer Confidence Report.
- Replaced the lime slaker units.

## **WASTEWATER TREATMENT**

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### **Goals:**

- Maintain wastewater treatment operations to meet all permit conditions at an expected average daily flow of 4.5 MGD.
- Monitor plant discharge and perform quality control testing to ensure compliance with DEP and EPA parameters.
- Continue to increase reuse opportunities to further reduce surface water discharge.
- Proceed with plant expansion and rehabilitation projects to meet future demands.
- Complete mixing zone study and get permit.

### **Accomplishments:**

- Completed the Capacity Analysis Report.
- Completed the Annual Reuse Report.
- Completed the Enforcement Response Plan for the Industrial Pretreatment Program.
- Completed additional testing and sampling for the Mixing Zone Study.

## **WATER DISTRIBUTION**

---

### **Goals:**

- Continue to keep unaccounted for water at no more than 10% through the large meter testing program and the small meter replacement program.
- Ensure main breaks and service interruptions are repaired in a timely manner.
- Test and inspect all City owned backflow preventors.
- Continue service to all fire hydrants.

### **Accomplishments:**

- Inspected 250 backflow preventors.
- Exchanged approximately 2400 meters.
- Exercised and maintained approximately 550 valves.
- Serviced approximately 200 County fire hydrants and 160 City fire hydrants.

## **WASTEWATER COLLECTION AND REUSE DISTRIBUTION**

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### **Goals:**

- Maintain an uninterrupted collection of wastewater for the utility customers.
- Clean and televise approximately 125,000 feet of gravity sewer main.
- Correct any defects or deteriorated sewer mains to ensure the integrity of the system.
- Complete upgrade to the lift station SCADA system.

### **Accomplishments:**

- Cleaned, televised, and prepared for smoke testing of the 6M system.
- Continued with rehabilitation of PEP units.
- Completed rehabilitation of the golf course lift station.
- Completed spot repairs to sewer main breaks.

## **SOLID WASTE COLLECTION AND DISPOSAL**

### **Goals:**

#### *Collection and Disposal:*

- Complete 98% of daily residential and commercial collections no later than 7:00 p.m. each day.
- Achieve an on-time daily collection rate of at least 90% (collections time variance of no more than four (4) hours from original time).

#### *Recycling:*

- Achieve a monthly participation rate for residential customers of 85%.
- Divert a total of 30% from all solid waste (includes C/D, yard waste tires, etc.) generated within the City from being disposed at the Class I portion of the Volusia County Landfill (includes commercial recycling).
- Maintain the amount of recyclables collected per residential unit at an average of eight (8) pounds.

### **Performance Measures:**

	Actual FY 2005-06	Estimate FY 2006-07	Projection FY 2007-08	Change FY 2006-07 to FY 2007-08	% Change FY 2006-07 to FY 2007-08
<b><u>Workload:</u></b>					
Residential collections	15,063	15,150	15,430	280	1.85%
Commercial collections	816	822	825	3	0.36%
Recycling customers	16,631	16,672	16,952	280	1.68%
Miles of street sweeping	4,586	5,450	5,478	28	0.51%
<b><u>Efficiency/Effectiveness:</u></b>					
Inquiries-Residential collections	3,036	3,000	3,000	-	0.00%
Inquiries-Commercial collections	136	120	120	-	0.00%

### **Accomplishments:**

#### *Collection and Disposal*

- Completed 100% of solid waste collections on time (residential/commercial)
- Achieved a 100% on-time daily collection rate.
- Received compliments for excellence in service provided
- Completed re-routing of all solid waste, yard waste and recycling customers within the City.

#### *Recycling:*

- Achieved a monthly participation rate of 92.45%.
- Achieved a diversion rate of 31.46%
- Maintained 14 recyclable items collected curbside.
- Maintained a 100% compliance with daily recycling bin delivery.
- Maintained an average 8.87 pounds per household of recyclables collected curbside.
- Successfully promoted recycling programs to the community.



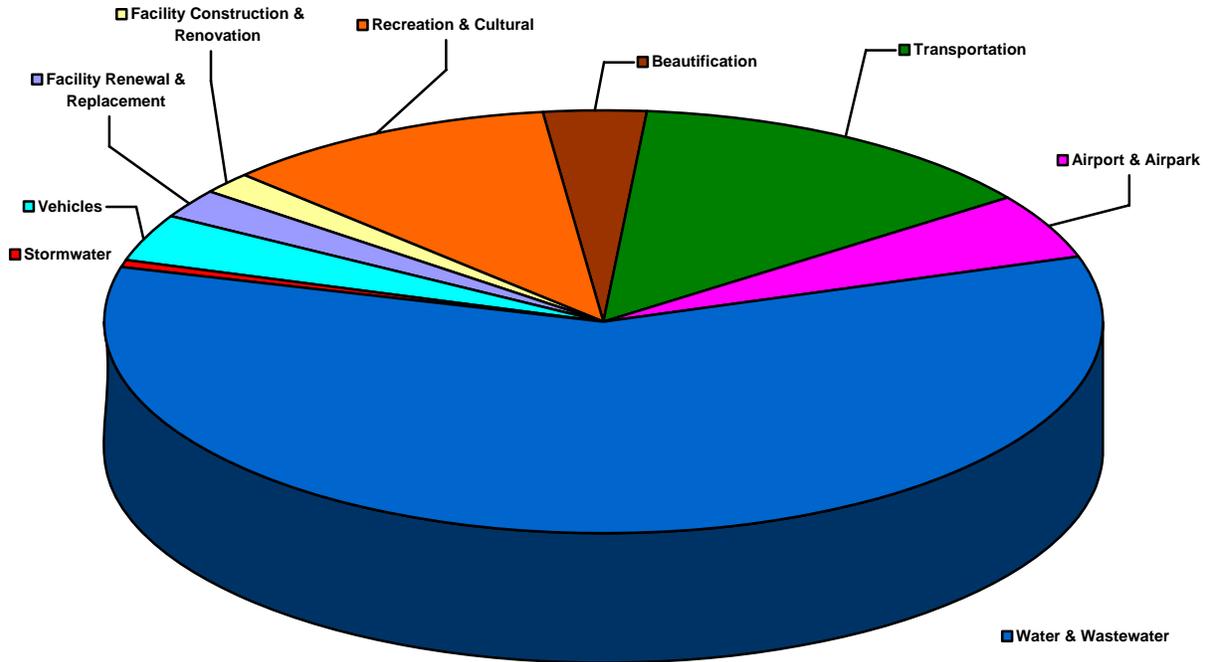
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## CAPITAL IMPROVEMENTS

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## CIP EXPENDITURES BY CATEGORY



■ Facility Renewal & Replacement	■ Facility Construction & Renovation	■ Recreation & Cultural
■ Beautification	■ Transportation	■ Airport & Airpark
■ Water & Wastewater	■ Stormwater	■ Vehicles

Category	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	Total
Airport & Airpark	1,777,729	1,294,996	4,261,093	719,775	508,726	8,562,319
Beautification	1,113,000	10,000	10,000	10,000	10,000	1,153,000
Facility Renewal & Replacement	786,000	599,400	577,900	592,600	605,000	3,160,900
Facility Construction & Renovation	625,539	2,510,000	2,012,000	1,601,000	860,000	7,608,539
Recreation and Cultural	3,799,000	235,000	268,000	192,000	415,000	4,909,000
Stormwater	189,000	-	-	-	-	189,000
Technology	449,000	338,000	-	165,000	230,000	1,182,000
Transportation	4,800,000	2,513,000	715,000	815,000	840,000	9,683,000
Vehicles	1,239,120	1,091,000	737,000	787,000	662,000	4,516,120
Water & Wastewater	20,859,000	14,471,500	5,009,000	3,814,000	3,479,000	47,632,500
<b>Total</b>	<b>32,962,268</b>	<b>23,062,896</b>	<b>13,589,993</b>	<b>8,696,375</b>	<b>7,609,726</b>	<b>88,596,378</b>

## Projects by Category

	2007-08	2008-09	2009-10	2010-11	2011-12	Total 2007-08 to 2011-12
<b><u>Airpark Improvements</u></b>						
<b><i>Expenditures</i></b>						
Airport Master Plan Update	0	0	210,000	0	0	210,000
Install Instrument Approach Aid	0	0	367,500	0	0	367,500
Install Noise Berm	0	35,000	0	0	0	35,000
Stormwater Master Plan	83,000	210,000	0	0	0	293,000
Taxiway J Rehabilitation	0	320,250	0	0	0	320,250
<b>Airpark Improvements</b>	<b>83,000</b>	<b>565,250</b>	<b>577,500</b>	<b>0</b>	<b>0</b>	<b>1,225,750</b>
<b><u>Airpark Improvements</u></b>						
<b><i>Revenues</i></b>						
Airport Fund	16,600	232,925	14,438	0	0	263,963
FAA	0	33,250	548,625	0	0	581,875
FDOT	66,400	299,075	14,437	0	0	379,912
<b>Airpark Improvements</b>	<b>83,000</b>	<b>565,250</b>	<b>577,500</b>	<b>0</b>	<b>0</b>	<b>1,225,750</b>

## Projects by Category

	2007-08	2008-09	2009-10	2010-11	2011-12	Total 2007-08 to 2011-12
<b><u>Airport Improvements</u></b>						
<b><i>Expenditures</i></b>						
Beacon Replacement	106,279	0	0	0	0	106,279
Heliport Construction	0	113,000	0	0	0	113,000
Precision Approach Path Indicators	0	0	105,001	0	0	105,001
Rehab and Overlay Runway 17-35	1,449,450	0	0	0	0	1,449,450
Runway End Identifier Lights	139,000	0	0	0	0	139,000
Runway Safety Areas	0	111,000	735,000	630,000	0	1,476,000
Taxiway A Construction	0	219,697	1,244,955	0	0	1,464,652
Taxiway D Relocation	0	125,616	711,829	0	0	837,445
Taxiway E Rehabilitate and Light	0	97,433	552,119	0	0	649,552
Taxiway G Extension	0	63,000	334,689	89,775	508,726	996,190
<b>Airport Improvements</b>	<b>1,694,729</b>	<b>729,746</b>	<b>3,683,593</b>	<b>719,775</b>	<b>508,726</b>	<b>7,336,569</b>
<b><u>Airport Improvements</u></b>						
<b><i>Revenues</i></b>						
Airport Fund	41,359	18,268	92,090	17,994	12,718	182,429
FAA	268,617	693,210	3,499,413	683,787	483,290	5,628,317
FDOT	1,384,753	18,268	92,090	17,994	12,718	1,525,823
<b>Airport Improvements</b>	<b>1,694,729</b>	<b>729,746</b>	<b>3,683,593</b>	<b>719,775</b>	<b>508,726</b>	<b>7,336,569</b>

## Projects by Category

	2007-08	2008-09	2009-10	2010-11	2011-12	Total 2007-08 to 2011-12
<b><u>Beautification</u></b>						
<b><i>Expenditures</i></b>						
City Welcome Signs	30,000	10,000	10,000	10,000	10,000	70,000
I-95 Bridge Landscape & Irrigation	350,000	0	0	0	0	350,000
Nova Median Landscaping	300,000	0	0	0	0	300,000
Park Improvements	25,000	0	0	0	0	25,000
Southwest Granada Bridge Approach	65,000	0	0	0	0	65,000
Tree Giveaway Program	43,000	0	0	0	0	43,000
US 1 Median Landscaping	300,000	0	0	0	0	300,000
<b>Beautification</b>	<b>1,113,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>1,153,000</b>
<b><u>Beautification</u></b>						
<b><i>Revenues</i></b>						
CDBG	25,000	0	0	0	0	25,000
Chamber of Commerce	10,000	0	0	0	0	10,000
City Tree Mitigation Fund	10,750	0	0	0	0	10,750
FDOT	950,000	0	0	0	0	950,000
Property Taxes-General CIP	20,000	10,000	10,000	10,000	10,000	60,000
Property Taxes-TIF	65,000	0	0	0	0	65,000
UCF Grant	32,250	0	0	0	0	32,250
<b>Beautification</b>	<b>1,113,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>1,153,000</b>

## Projects by Category

	2007-08	2008-09	2009-10	2010-11	2011-12	Total 2007-08 to 2011-12
<b><u>Facilities Renewal and Replacement</u></b>						
<b><i>Expenditures</i></b>						
Airport Sports Complex	43,500	31,100	56,100	18,700	8,800	158,200
Ames Park	3,000	0	25,000	10,000	28,000	66,000
Art Museum/Memorial Gardens	31,000	7,700	3,300	32,000	0	74,000
Cassen Park	5,000	0	7,000	15,000	0	27,000
Central Park I	35,000	12,000	5,000	87,000	13,000	152,000
Central Park II	10,500	0	38,000	45,000	50,000	143,500
Central Park III	17,000	0	14,000	15,000	50,000	96,000
City Hall	60,000	200,000	33,000	20,000	0	313,000
Fire Station 93	4,000	0	0	10,000	5,000	19,000
Fire Station 94	10,000	5,000	13,000	0	25,000	53,000
Fleet Complex	69,500	10,000	10,000	15,000	0	104,500
Fortunato Park	3,000	5,000	5,000	15,000	25,000	53,000
MacDonald House	53,000	2,000	25,000	11,000	60,000	151,000
New Britain Parking Lot	3,000	0	0	0	0	3,000
Nova Community Park	117,000	122,000	63,500	47,000	27,500	377,000
Ormond Shores Park	0	4,000	10,000	0	0	14,000
Osceola Elementary School	0	25,000	30,000	20,000	20,000	95,000
Performing Art Center	173,500	26,800	74,500	78,900	18,000	371,700
Police Department	18,500	0	0	0	10,000	28,500
Public Works Complex	10,500	0	20,000	5,000	0	35,500
Riverbend Nature Park	0	0	0	20,000	24,000	44,000
Riverbridge Gardens	29,500	5,000	0	10,000	5,000	49,500
Riviera Park	3,000	0	50,000	20,000	40,000	113,000
Sanchez Park	10,000	80,000	16,000	10,000	32,500	148,500
Senior Center	21,000	11,000	22,000	11,000	25,000	90,000
SONC Park	27,000	27,800	26,500	77,000	113,200	271,500
The Casements/Rockefeller Gardens	28,500	25,000	31,000	0	25,000	109,500

## Projects by Category

	2007-08	2008-09	2009-10	2010-11	2011-12	Total 2007-08 to 2011-12
<b>Facilities Renewal and Replacement</b>	786,000	599,400	577,900	592,600	605,000	3,160,900
<b><u>Facilities Renewal and Replacement</u></b>						
<b><i>Revenues</i></b>						
Property Taxes-Facilities R&R	786,000	599,400	577,900	592,600	605,000	3,160,900
<b>Facilities Renewal and Replacement</b>	786,000	599,400	577,900	592,600	605,000	3,160,900
<b><u>Facility Construction and Renovation</u></b>						
<b><i>Expenditures</i></b>						
CDBG Project	80,539	0	0	0	0	80,539
City Hall generator upgrade	0	0	327,000	0	0	327,000
Downtown Improvements	310,000	2,310,000	1,485,000	1,160,000	660,000	5,925,000
Downtown Improvements-Façade	200,000	200,000	200,000	200,000	200,000	1,000,000
Fleet Maintenance Storage Area	0	0	0	241,000	0	241,000
Storage Tank	35,000	0	0	0	0	35,000
<b>Facility Construction and Renovation</b>	625,539	2,510,000	2,012,000	1,601,000	860,000	7,608,539
<b><u>Facility Construction and Renovation</u></b>						
<b><i>Revenues</i></b>						
CDBG	80,539	0	0	0	0	80,539
Property Taxes-General CIP	35,000	0	327,000	241,000	0	603,000
Property Taxes-TIF	510,000	2,510,000	1,685,000	1,360,000	860,000	6,925,000
<b>Facility Construction and Renovation</b>	625,539	2,510,000	2,012,000	1,601,000	860,000	7,608,539

# Projects by Category

**Total  
2007-08  
to  
2011-12**

	2007-08	2008-09	2009-10	2010-11	2011-12	
<b><u>Recreation and Cultural Facility Improvements</u></b>						
<b><i>Expenditures</i></b>						
Airport Sports Complex Concept Phase I	700,000	0	0	0	0	700,000
Airport Sports Complex Field Renovations	400,000	0	0	0	0	400,000
Birthplace of Speed Park	36,000	0	0	0	0	36,000
Central Park	50,000	0	0	0	0	50,000
Emergency Preparedness-PAC Generator	0	0	0	132,000	0	132,000
Nova Community Center Gymnasium Floor	98,000	0	0	0	0	98,000
Nova Community Park Renovations	0	0	0	60,000	265,000	325,000
Nova Field #5	400,000	0	0	0	0	400,000
Riverbend Nature Park Pavillion	25,000	0	0	0	0	25,000
Senior Center Fire Sprinklers	0	0	268,000	0	0	268,000
South Ormond Neighborhood Park	0	235,000	0	0	150,000	385,000
Splash Park-SONC	210,000	0	0	0	0	210,000
The Casements Architectural Improvements Pha	1,880,000	0	0	0	0	1,880,000
<b>Recreation and Cultural Facility Improvement</b>	<b>3,799,000</b>	<b>235,000</b>	<b>268,000</b>	<b>192,000</b>	<b>415,000</b>	<b>4,909,000</b>

## **Recreation and Cultural Facility Improvements**

### ***Revenues***

ECHO	500,000	0	0	0	0	500,000
FRDAP	400,000	117,500	0	0	207,500	725,000
Property Taxes-General CIP	898,000	117,500	268,000	192,000	207,500	1,683,000
Property Taxes-TIF	901,000	0	0	0	0	901,000
Recreation Impact Fees	750,000	0	0	0	0	750,000
Special Categories Grant	350,000	0	0	0	0	350,000
<b>Recreation and Cultural Facility Improvements</b>	<b>3,799,000</b>	<b>235,000</b>	<b>268,000</b>	<b>192,000</b>	<b>415,000</b>	<b>4,909,000</b>

## Projects by Category

	2007-08	2008-09	2009-10	2010-11	2011-12	Total 2007-08 to 2011-12
<b><u>Stormwater Improvements</u></b>						
<b><i>Expenditures</i></b>						
Stormwater Infrastructure (Funded)	189,000	0	0	0	0	189,000
<b>Stormwater Improvements</b>	189,000	0	0	0	0	189,000
<b><u>Stormwater Improvements</u></b>						
<b><i>Revenues</i></b>						
Stormwater fees	189,000	0	0	0	0	189,000
<b>Stormwater Improvements</b>	189,000	0	0	0	0	189,000
<b><u>Technology</u></b>						
<b><i>Expenditures</i></b>						
Document Mgtt/Agenda Preparation	127,000	88,000	0	0	0	215,000
Fiber Optic Network Infrastructure	322,000	0	0	165,000	230,000	717,000
HTE-Human Resources Management	0	50,000	0	0	0	50,000
Interactive Voice Response	0	200,000	0	0	0	200,000
<b>Technology</b>	449,000	338,000	0	165,000	230,000	1,182,000
<b><u>Technology</u></b>						
<b><i>Revenues</i></b>						
Property Taxes-General CIP	349,000	338,000	0	165,000	230,000	1,082,000
Water & Sewer Charges	100,000	0	0	0	0	100,000
<b>Technology</b>	449,000	338,000	0	165,000	230,000	1,182,000

# Projects by Category

	2007-08	2008-09	2009-10	2010-11	2011-12	Total 2007-08 to 2011-12
<b><u>Transportation</u></b>						
<b><i>Expenditures</i></b>						
Clyde Morris Blvd. Widening	650,000	0	0	0	0	650,000
Collector Road Upgrades	2,420,000	1,638,000	0	0	0	4,058,000
Dirt Road Paving	0	210,000	0	0	0	210,000
I-95 and US 1 Interchange Study	776,000	0	0	0	0	776,000
Railroad Crossing	50,000	50,000	50,000	50,000	50,000	250,000
Road Resurfacing	760,000	550,000	600,000	700,000	725,000	3,335,000
Sidewalks	50,000	50,000	50,000	50,000	50,000	250,000
Traffic Calming Study	25,000	0	0	0	0	25,000
Traffic Signal Emerg. Control System	54,000	0	0	0	0	54,000
Traffic Signal Painting	15,000	15,000	15,000	15,000	15,000	75,000
<b>Transportation</b>	<b>4,800,000</b>	<b>2,513,000</b>	<b>715,000</b>	<b>815,000</b>	<b>840,000</b>	<b>9,683,000</b>
<b><u>Transportation</u></b>						
<b><i>Revenues</i></b>						
Bond Proceeds	1,675,000	1,638,000	0	0	0	3,313,000
FDOT	776,000	0	0	0	0	776,000
General Fund Fund Balance	650,000	0	0	0	0	650,000
Local Option Gas Tax	956,000	316,000	223,000	225,000	240,000	1,960,000
Local Road Impact Fees	200,000	0	0	0	0	200,000
Property Taxes-Transportation	543,000	559,000	492,000	590,000	600,000	2,784,000
<b>Transportation</b>	<b>4,800,000</b>	<b>2,513,000</b>	<b>715,000</b>	<b>815,000</b>	<b>840,000</b>	<b>9,683,000</b>

## Projects by Category

	2007-08	2008-09	2009-10	2010-11	2011-12	Total 2007-08 to 2011-12
<b><u>Vehicle Replacement</u></b>						
<b><i>Expenditures</i></b>						
Engine #91	0	325,000	0	0	0	325,000
Squad Truck & Hose	363,120	0	0	0	0	363,120
Vehicle Replacement-General	484,000	635,000	633,000	567,000	372,000	2,691,000
Vehicle Replacement-Solid Waste	0	23,000	0	160,000	0	183,000
Vehicle Replacement-Water & Wastewater	392,000	108,000	104,000	60,000	290,000	954,000
<b>Vehicle Replacement</b>	<b>1,239,120</b>	<b>1,091,000</b>	<b>737,000</b>	<b>787,000</b>	<b>662,000</b>	<b>4,516,120</b>
<b><u>Vehicle Replacement</u></b>						
<b><i>Revenues</i></b>						
AFG Grant	326,808	0	0	0	0	326,808
General Vehicle Replacement Fund	484,000	635,000	633,000	567,000	372,000	2,691,000
Lease Purchase	0	325,000	0	0	0	325,000
Property Taxes-General CIP	36,312	0	0	0	0	36,312
Solid Waste User Charges	0	23,000	0	160,000	0	183,000
Water & Sewer Vehicle Repl. Fund	392,000	108,000	104,000	60,000	290,000	954,000
<b>Vehicle Replacement</b>	<b>1,239,120</b>	<b>1,091,000</b>	<b>737,000</b>	<b>787,000</b>	<b>662,000</b>	<b>4,516,120</b>
<b><u>Wastewater System Expansion</u></b>						
<b><i>Expenditures</i></b>						
Force Main	75,000	0	0	0	0	75,000
Force Mains	1,600,000	3,600,000	1,700,000	2,000,000	2,000,000	10,900,000
Hunters Ridge Irrigation	0	0	990,000	0	0	990,000
Reuse Storage and Pumping Facility	2,910,000	0	0	0	0	2,910,000
Wastewater Plant Expansion	3,925,000	7,010,000	110,000	700,000	0	11,745,000
<b>Wastewater System Expansion</b>	<b>8,510,000</b>	<b>10,610,000</b>	<b>2,800,000</b>	<b>2,700,000</b>	<b>2,000,000</b>	<b>26,620,000</b>
<b><u>Wastewater System Expansion</u></b>						
<b><i>Revenues</i></b>						
Bond Proceeds	2,150,000	10,010,000	2,370,000	2,700,000	2,000,000	19,230,000
Reuse Impact Fees	0	0	320,000	0	0	320,000
SJRWMD Grant	1,078,000	600,000	0	0	0	1,678,000
Wastewater Impact Fees	5,282,000	0	110,000	0	0	5,392,000
<b>Wastewater System Expansion</b>	<b>8,510,000</b>	<b>10,610,000</b>	<b>2,800,000</b>	<b>2,700,000</b>	<b>2,000,000</b>	<b>26,620,000</b>

## Projects by Category

Total  
2007-08  
to  
2011-12

	2007-08	2008-09	2009-10	2010-11	2011-12	
<b><u>Wastewater System Improvements</u></b>						
<b><i>Expenditures</i></b>						
General Facility Upgrades-Wastewater	50,000	50,000	50,000	50,000	50,000	250,000
Gravity Sewer Pipeline Repair	200,000	500,000	200,000	100,000	100,000	1,100,000
Low Pressure Effluent Pump Replacement	100,000	100,000	100,000	100,000	100,000	500,000
Pump Station Repair & Replacement	380,000	375,000	375,000	0	0	1,130,000
Roll off filter/dumpster	0	30,000	0	0	0	30,000
US1 Sewer Service	155,000	0	0	0	0	155,000
Wastewater Plant Rehabilitation	65,000	65,000	65,000	65,000	65,000	325,000
Water Plant Membrane Replacement	0	0	0	0	365,000	365,000
<b>Wastewater System Improvements</b>	<b>950,000</b>	<b>1,120,000</b>	<b>790,000</b>	<b>315,000</b>	<b>680,000</b>	<b>3,855,000</b>

### **Wastewater System Improvements**

#### ***Revenues***

Wastewater Impact Fees	155,000	0	0	0	0	155,000
Water & Sewer Charges	795,000	1,120,000	790,000	315,000	680,000	3,700,000
<b>Wastewater System Improvements</b>	<b>950,000</b>	<b>1,120,000</b>	<b>790,000</b>	<b>315,000</b>	<b>680,000</b>	<b>3,855,000</b>

### **Water System Expansion**

#### ***Expenditures***

Distribution System	390,000	210,000	0	0	0	600,000
Lime Softening Facility Upgrades	2,500,000	0	0	0	0	2,500,000
Rima Ridge Wells	1,760,000	0	0	0	0	1,760,000
Water Plant Polymer Batch Machine	0	47,000	0	0	0	47,000
Water Treatment Plant Expansion	4,000,000	0	0	0	0	4,000,000
WTP Operation & Maintenance Services	171,000	0	0	0	0	171,000
<b>Water System Expansion</b>	<b>8,821,000</b>	<b>257,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,078,000</b>

### **Water System Expansion**

#### ***Revenues***

Bond Proceeds	2,150,000	210,000	0	0	0	2,360,000
Bond Proceeds (existing)	6,500,000	0	0	0	0	6,500,000
Water & Sewer Charges	0	47,000	0	0	0	47,000
Water Impact Fees	171,000	0	0	0	0	171,000
<b>Water System Expansion</b>	<b>8,821,000</b>	<b>257,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,078,000</b>

# Projects by Category

	2007-08	2008-09	2009-10	2010-11	2011-12	Total 2007-08 to 2011-12
<b><u>Water System Improvements</u></b>						
<b><i>Expenditures</i></b>						
Backflow Preventer Replacement	30,000	30,000	30,000	0	0	90,000
General Facility Upgrades-Water	50,000	50,000	50,000	50,000	50,000	250,000
High Service Pumps - Replacement	17,000	35,500	0	0	0	52,500
Hydrant Replacement	0	150,000	150,000	150,000	150,000	600,000
Infrared Electrical Scanning machine	0	40,000	0	0	0	40,000
Pep Tanks	207,000	207,000	207,000	207,000	207,000	1,035,000
Pump Station Repairs	1,100,000	0	0	0	0	1,100,000
Recarbonation Basin	332,500	0	0	0	0	332,500
Residential Meter Replacement	323,500	262,000	262,000	262,000	262,000	1,371,500
Submersible Pumps & Backwash Filter Pit	25,000	0	0	0	0	25,000
Underground Storage Tanks	140,000	0	0	0	0	140,000
Utility Relocation	150,000	250,000	0	0	0	400,000
Water Plant Rehabilitation	100,000	100,000	100,000	100,000	100,000	500,000
Water Plant Aerator Trays	28,000	0	0	0	0	28,000
Water Plant covering filters and splitter box	0	160,000	0	0	0	160,000
Water Plant Install of Dust Arrestor/Bag Shaker	0	80,000	0	0	0	80,000
Water Plant installation of controller in VFD room	25,000	0	0	0	0	25,000
Water Plant Well Rehab Program	0	30,000	30,000	30,000	30,000	120,000
Water Treatment Plant Underground Survey	0	90,000	0	0	0	90,000
Wellfields Replacement	0	605,000	590,000	0	0	1,195,000
WTP Elevated Tank Improvements	50,000	315,000	0	0	0	365,000
WTP Install of Filter Sweeps for Filters 5 & 6	0	80,000	0	0	0	80,000
<b>Water System Improvements</b>	<b>2,578,000</b>	<b>2,484,500</b>	<b>1,419,000</b>	<b>799,000</b>	<b>799,000</b>	<b>8,079,500</b>
<b><u>Water System Improvements</u></b>						
<b><i>Revenues</i></b>						
Pep Tank Fees	207,000	207,000	207,000	207,000	207,000	1,035,000
SRF Loans	1,100,000	0	0	0	0	1,100,000
Water & Sewer Charges	1,271,000	2,277,500	1,212,000	592,000	592,000	5,944,500
<b>Water System Improvements</b>	<b>2,578,000</b>	<b>2,484,500</b>	<b>1,419,000</b>	<b>799,000</b>	<b>799,000</b>	<b>8,079,500</b>
<b>Grand Total</b>	<b>35,637,388</b>	<b>23,062,896</b>	<b>13,589,993</b>	<b>8,696,375</b>	<b>7,609,726</b>	<b>88,596,378</b>

## Projects by Fund

	2007-08	2008-09	2009-10	2010-11	2011-12	Total 2007-08 to 2011-12
<b><u>104-Tax Increment Financing</u></b>						
<b>EXPENDITURE</b>						
Downtown Improvements-Façade	200,000	200,000	200,000	200,000	200,000	1,000,000
<b>TOTAL EXPENDITURE</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,000,000</b>
<b>FUNDING</b>						
Property Taxes-TIF	200,000	200,000	200,000	200,000	200,000	1,000,000
<b>TOTAL FUNDING</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,000,000</b>
<b><u>107-Stormwater</u></b>						
<b>EXPENDITURE</b>						
Stormwater Infrastructure (Funded)	189,000	0	0	0	0	189,000
<b>TOTAL EXPENDITURE</b>	<b>189,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>189,000</b>
<b>FUNDING</b>						
Stormwater fees	189,000	0	0	0	0	189,000
<b>TOTAL FUNDING</b>	<b>189,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>189,000</b>

	2007-08	2008-09	2009-10	2010-11	2011-12	Total 2007-08 to 2011-12
<b><u>108-Airport</u></b>						
<b>EXPENDITURE</b>						
Airport Master Plan Update	0	0	210,000	0	0	210,000
Beacon Replacement	106,279	0	0	0	0	106,279
Heliport Construction	0	113,000	0	0	0	113,000
Install Instrument Approach Aid	0	0	367,500	0	0	367,500
Install Noise Berm	0	35,000	0	0	0	35,000
Precision Approach Path Indicators	0	0	105,001	0	0	105,001
Rehab and Overlay Runway 17-35	1,449,450	0	0	0	0	1,449,450
Runway End Identifier Lights	139,000	0	0	0	0	139,000
Runway Safety Areas	0	111,000	735,000	630,000	0	1,476,000
Stormwater Master Plan	83,000	210,000	0	0	0	293,000
Taxiway A Construction	0	219,697	1,244,955	0	0	1,464,652
Taxiway D Relocation	0	125,616	711,829	0	0	837,445
Taxiway E Rehabilitate and Light	0	97,433	552,119	0	0	649,552
Taxiway G Extension	0	63,000	334,689	89,775	508,726	996,190
Taxiway J Rehabilitation	0	320,250	0	0	0	320,250
<b>TOTAL EXPENDITURE</b>	<b>1,777,729</b>	<b>1,294,996</b>	<b>4,261,093</b>	<b>719,775</b>	<b>508,726</b>	<b>8,562,319</b>
<b>FUNDING</b>						
Airport Fund	57,959	251,193	106,528	17,994	12,718	446,392
FAA	268,617	726,460	4,048,038	683,787	483,290	6,210,192
FDOT	1,451,153	317,343	106,527	17,994	12,718	1,905,735
<b>TOTAL FUNDING</b>	<b>1,777,729</b>	<b>1,294,996</b>	<b>4,261,093</b>	<b>719,775</b>	<b>508,726</b>	<b>8,562,319</b>
<b><u>116-Grant Fund</u></b>						
<b>EXPENDITURE</b>						
CDBG Project	80,539	0	0	0	0	80,539
I-95 Bridge Landscape & Irrigation	350,000	0	0	0	0	350,000
Nova Median Landscaping	300,000	0	0	0	0	300,000
Park Improvements	25,000	0	0	0	0	25,000
Tree Giveaway Program	43,000	0	0	0	0	43,000
US 1 Median Landscaping	300,000	0	0	0	0	300,000
<b>TOTAL EXPENDITURE</b>	<b>1,098,539</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,098,539</b>
<b>FUNDING</b>						
CDBG	105,539	0	0	0	0	105,539
City Tree Mitigation Fund	10,750	0	0	0	0	10,750
FDOT	950,000	0	0	0	0	950,000
UCF Grant	32,250	0	0	0	0	32,250
<b>TOTAL FUNDING</b>	<b>1,098,539</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,098,539</b>

	2007-08	2008-09	2009-10	2010-11	2011-12	Total 2007-08 to 2011-12
<b>117-Facilities Renewal and Replacement</b>						
<b>EXPENDITURE</b>						
Airport Sports Complex	43,500	31,100	56,100	18,700	8,800	158,200
Ames Park	3,000	0	25,000	10,000	28,000	66,000
Art Museum/Memorial Gardens	31,000	7,700	3,300	32,000	0	74,000
Cassen Park	5,000	0	7,000	15,000	0	27,000
Central Park I	35,000	12,000	5,000	87,000	13,000	152,000
Central Park II	10,500	0	38,000	45,000	50,000	143,500
Central Park III	17,000	0	14,000	15,000	50,000	96,000
City Hall	60,000	200,000	33,000	20,000	0	313,000
Fire Station 93	4,000	0	0	10,000	5,000	19,000
Fire Station 94	10,000	5,000	13,000	0	25,000	53,000
Fleet Complex	69,500	10,000	10,000	15,000	0	104,500
Fortunato Park	3,000	5,000	5,000	15,000	25,000	53,000
MacDonald House	53,000	2,000	25,000	11,000	60,000	151,000
New Britain Parking Lot	3,000	0	0	0	0	3,000
Nova Community Park	117,000	122,000	63,500	47,000	27,500	377,000
Ormond Shores Park	0	4,000	10,000	0	0	14,000
Osceola Elementary School	0	25,000	30,000	20,000	20,000	95,000
Performing Art Center	173,500	26,800	74,500	78,900	18,000	371,700
Police Department	18,500	0	0	0	10,000	28,500
Public Works Complex	10,500	0	20,000	5,000	0	35,500
Riverbend Nature Park	0	0	0	20,000	24,000	44,000
Riverbridge Gardens	29,500	5,000	0	10,000	5,000	49,500
Riviera Park	3,000	0	50,000	20,000	40,000	113,000
Sanchez Park	10,000	80,000	16,000	10,000	32,500	148,500
Senior Center	21,000	11,000	22,000	11,000	25,000	90,000
SONC Park	27,000	27,800	26,500	77,000	113,200	271,500
The Casements/Rockefeller Gardens	28,500	25,000	31,000	0	25,000	109,500
<b>TOTAL EXPENDITURE</b>	<b>786,000</b>	<b>599,400</b>	<b>577,900</b>	<b>592,600</b>	<b>605,000</b>	<b>3,160,900</b>
<b>FUNDING</b>						
Property Taxes-Facilities R&R	786,000	599,400	577,900	592,600	605,000	3,160,900
<b>TOTAL FUNDING</b>	<b>786,000</b>	<b>599,400</b>	<b>577,900</b>	<b>592,600</b>	<b>605,000</b>	<b>3,160,900</b>

	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>Total 2007-08 to 2011-12</b>
<b><u>301-General Improvement Fund</u></b>						
<b>EXPENDITURE</b>						
Airport Sports Complex Field Renovatio	400,000	0	0	0	0	400,000
City Hall generator upgrade	0	0	327,000	0	0	327,000
City Welcome Signs	30,000	10,000	10,000	10,000	10,000	70,000
Document Mgtt/Agenda Preparation	127,000	88,000	0	0	0	215,000
Emergency Preparedness-PAC Generat	0	0	0	132,000	0	132,000
Fiber Optic Network Infrastructure	322,000	0	0	165,000	230,000	717,000
Fleet Maintenance Storage Area	0	0	0	241,000	0	241,000
HTE-Human Resources Management	0	50,000	0	0	0	50,000
Interactive Voice Response	0	200,000	0	0	0	200,000
Nova Community Center Gymnasium FI	98,000	0	0	0	0	98,000
Nova Community Park Renovations	0	0	0	60,000	265,000	325,000
Nova Field #5	400,000	0	0	0	0	400,000
Riverbend Nature Park Pavillion	25,000	0	0	0	0	25,000
Senior Center Fire Sprinklers	0	0	268,000	0	0	268,000
South Ormond Neighborhood Park	0	235,000	0	0	150,000	385,000
Splash Park-SONC	210,000	0	0	0	0	210,000
Squad Truck & Hose	363,120	0	0	0	0	363,120
Storage Tank	35,000	0	0	0	0	35,000
The Casements Architectural Improvem	1,880,000	0	0	0	0	1,880,000
<b>TOTAL EXPENDITURE</b>	<b>3,890,120</b>	<b>583,000</b>	<b>605,000</b>	<b>608,000</b>	<b>655,000</b>	<b>6,341,120</b>
<b>FUNDING</b>						
AFG Grant	326,808	0	0	0	0	326,808
Chamber of Commerce	10,000	0	0	0	0	10,000
ECHO	500,000	0	0	0	0	500,000
FRDAP	400,000	117,500	0	0	207,500	725,000
Property Taxes-General CIP	1,338,312	465,500	605,000	608,000	447,500	3,464,312
Property Taxes-TIF	865,000	0	0	0	0	865,000
Special Categories Grant	350,000	0	0	0	0	350,000
Water & Sewer Charges	100,000	0	0	0	0	100,000
<b>TOTAL FUNDING</b>	<b>3,890,120</b>	<b>583,000</b>	<b>605,000</b>	<b>608,000</b>	<b>655,000</b>	<b>6,341,120</b>

	2007-08	2008-09	2009-10	2010-11	2011-12	Total 2007-08 to 2011-12
<b><u>302-General Vehicle Replacement Fund</u></b>						
<b>EXPENDITURE</b>						
Engine #91	0	325,000	0	0	0	325,000
Vehicle Replacement-General	484,000	635,000	633,000	567,000	372,000	2,691,000
<b>TOTAL EXPENDITURE</b>	<b>484,000</b>	<b>960,000</b>	<b>633,000</b>	<b>567,000</b>	<b>372,000</b>	<b>3,016,000</b>
<b>FUNDING</b>						
General Vehicle Replacement Fu	484,000	635,000	633,000	567,000	372,000	2,691,000
Lease Purchase	0	325,000	0	0	0	325,000
<b>TOTAL FUNDING</b>	<b>484,000</b>	<b>960,000</b>	<b>633,000</b>	<b>567,000</b>	<b>372,000</b>	<b>3,016,000</b>

**307-Tax increment Financing**

<b>EXPENDITURE</b>						
Birthplace of Speed Park	36,000	0	0	0	0	36,000
Downtown Improvements	310,000	2,310,000	1,485,000	1,160,000	660,000	5,925,000
Southwest Granada Bridge Approach	65,000	0	0	0	0	65,000
<b>TOTAL EXPENDITURE</b>	<b>411,000</b>	<b>2,310,000</b>	<b>1,485,000</b>	<b>1,160,000</b>	<b>660,000</b>	<b>6,026,000</b>
<b>FUNDING</b>						
Property Taxes-TIF	411,000	2,310,000	1,485,000	1,160,000	660,000	6,026,000
<b>TOTAL FUNDING</b>	<b>411,000</b>	<b>2,310,000</b>	<b>1,485,000</b>	<b>1,160,000</b>	<b>660,000</b>	<b>6,026,000</b>

	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>Total 2007-08 to 2011-12</b>
<b><u>308-Transportation</u></b>						
<b>EXPENDITURE</b>						
Clyde Morris Blvd. Widening	650,000	0	0	0	0	650,000
Collector Road Upgrades	2,420,000	1,638,000	0	0	0	4,058,000
Dirt Road Paving	0	210,000	0	0	0	210,000
I-95 and US 1 Interchange Study	776,000	0	0	0	0	776,000
Railroad Crossing	50,000	50,000	50,000	50,000	50,000	250,000
Road Resurfacing	760,000	550,000	600,000	700,000	725,000	3,335,000
Sidewalks	50,000	50,000	50,000	50,000	50,000	250,000
Traffic Calming Study	25,000	0	0	0	0	25,000
Traffic Signal Emerg. Control System	54,000	0	0	0	0	54,000
Traffic Signal Painting	15,000	15,000	15,000	15,000	15,000	75,000
<b>TOTAL EXPENDITURE</b>	<b>4,800,000</b>	<b>2,513,000</b>	<b>715,000</b>	<b>815,000</b>	<b>840,000</b>	<b>9,683,000</b>
<b>FUNDING</b>						
Bond Proceeds	1,675,000	1,638,000	0	0	0	3,313,000
FDOT	776,000	0	0	0	0	776,000
General Fund Fund Balance	650,000	0	0	0	0	650,000
Local Option Gas Tax	956,000	316,000	223,000	225,000	240,000	1,960,000
Local Road Impact Fees	200,000	0	0	0	0	200,000
Property Taxes-Transportation	543,000	559,000	492,000	590,000	600,000	2,784,000
<b>TOTAL FUNDING</b>	<b>4,800,000</b>	<b>2,513,000</b>	<b>715,000</b>	<b>815,000</b>	<b>840,000</b>	<b>9,683,000</b>
<b><u>310-Recreation Impact Fee Fund</u></b>						
<b>EXPENDITURE</b>						
Airport Sports Complex Concept Phase	700,000	0	0	0	0	700,000
Central Park	50,000	0	0	0	0	50,000
<b>TOTAL EXPENDITURE</b>	<b>750,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750,000</b>
<b>FUNDING</b>						
Recreation Impact Fees	750,000	0	0	0	0	750,000
<b>TOTAL FUNDING</b>	<b>750,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750,000</b>

	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>Total 2007-08 to 2011-12</b>
<b><u>408-Water and Wastewater Vehicle Repl.</u></b>						
<b>EXPENDITURE</b>						
Vehicle Replacement-Water & Wastew	392,000	108,000	104,000	60,000	290,000	954,000
<b>TOTAL EXPENDITURE</b>	<b>392,000</b>	<b>108,000</b>	<b>104,000</b>	<b>60,000</b>	<b>290,000</b>	<b>954,000</b>
<b>FUNDING</b>						
Water & Sewer Vehicle Repl. Fun	392,000	108,000	104,000	60,000	290,000	954,000
<b>TOTAL FUNDING</b>	<b>392,000</b>	<b>108,000</b>	<b>104,000</b>	<b>60,000</b>	<b>290,000</b>	<b>954,000</b>

	2007-08	2008-09	2009-10	2010-11	2011-12	Total 2007-08 to 2011-12
<b>409-Water and Wastewater R and R</b>						
<b>EXPENDITURE</b>						
Backflow Preventer Replacement	30,000	30,000	30,000	0	0	90,000
General Facility Upgrades-Wastewater	50,000	50,000	50,000	50,000	50,000	250,000
General Facility Upgrades-Water	50,000	50,000	50,000	50,000	50,000	250,000
Gravity Sewer Pipeline Repair	200,000	500,000	200,000	100,000	100,000	1,100,000
High Service Pumps - Replacement	17,000	35,500	0	0	0	52,500
Hydrant Replacement	0	150,000	150,000	150,000	150,000	600,000
Infrared Electrical Scanning machine	0	40,000	0	0	0	40,000
Low Pressure Effluent Pump Replacem	100,000	100,000	100,000	100,000	100,000	500,000
Pep Tanks	207,000	207,000	207,000	207,000	207,000	1,035,000
Pump Station Repair & Replacement	380,000	375,000	375,000	0	0	1,130,000
Recarbonation Basin	332,500	0	0	0	0	332,500
Residential Meter Replacement	323,500	262,000	262,000	262,000	262,000	1,371,500
Roll off filter/dumpster	0	30,000	0	0	0	30,000
Submersible Pumps & Backwash Filter	25,000	0	0	0	0	25,000
Underground Storage Tanks	140,000	0	0	0	0	140,000
Utility Relocation	150,000	250,000	0	0	0	400,000
Wastewater Plant Rehabilitation	65,000	65,000	65,000	65,000	65,000	325,000
Water Plant Rehabilitation	100,000	100,000	100,000	100,000	100,000	500,000
Water Plant Aerator Trays	28,000	0	0	0	0	28,000
Water Plant covering filters and splitter	0	160,000	0	0	0	160,000
Water Plant Install of Dust Arrestor/Bag	0	80,000	0	0	0	80,000
Water Plant installation of controller in	25,000	0	0	0	0	25,000
Water Plant Membrane Replacement	0	0	0	0	365,000	365,000
Water Plant Polymer Batch Machine	0	47,000	0	0	0	47,000
Water Plant Well Rehab Program	0	30,000	30,000	30,000	30,000	120,000
Water Treatment Plant Underground Su	0	90,000	0	0	0	90,000
Wellfields Replacement	0	605,000	590,000	0	0	1,195,000
WTP Elevated Tank Improvements	50,000	315,000	0	0	0	365,000
WTP Install of Filter Sweeps for Filters	0	80,000	0	0	0	80,000
<b>TOTAL EXPENDITURE</b>	<b>2,273,000</b>	<b>3,651,500</b>	<b>2,209,000</b>	<b>1,114,000</b>	<b>1,479,000</b>	<b>10,726,500</b>
<b>FUNDING</b>						
Pep Tank Fees	207,000	207,000	207,000	207,000	207,000	1,035,000
Water & Sewer Charges	2,066,000	3,444,500	2,002,000	907,000	1,272,000	9,691,500
<b>TOTAL FUNDING</b>	<b>2,273,000</b>	<b>3,651,500</b>	<b>2,209,000</b>	<b>1,114,000</b>	<b>1,479,000</b>	<b>10,726,500</b>

	2007-08	2008-09	2009-10	2010-11	2011-12	Total 2007-08 to 2011-12
<b><u>433-Reuse Impact Fees</u></b>						
<b>EXPENDITURE</b>						
Hunters Ridge Irrigation	0	0	990,000	0	0	990,000
<b>TOTAL EXPENDITURE</b>	<b>0</b>	<b>0</b>	<b>990,000</b>	<b>0</b>	<b>0</b>	<b>990,000</b>
<b>FUNDING</b>						
Bond Proceeds	0	0	670,000	0	0	670,000
Reuse Impact Fees	0	0	320,000	0	0	320,000
<b>TOTAL FUNDING</b>	<b>0</b>	<b>0</b>	<b>990,000</b>	<b>0</b>	<b>0</b>	<b>990,000</b>
 <b><u>434-Water Impact Fees</u></b>						
<b>EXPENDITURE</b>						
WTP Operation & Maintenance Service	171,000	0	0	0	0	171,000
<b>TOTAL EXPENDITURE</b>	<b>171,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>171,000</b>
<b>FUNDING</b>						
Water Impact Fees	171,000	0	0	0	0	171,000
<b>TOTAL FUNDING</b>	<b>171,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>171,000</b>
 <b><u>435-Wastewater Impact Fees</u></b>						
<b>EXPENDITURE</b>						
Force Main	75,000	0	0	0	0	75,000
Reuse Storage and Pumping Facility	2,910,000	0	0	0	0	2,910,000
US1 Sewer Service	155,000	0	0	0	0	155,000
<b>TOTAL EXPENDITURE</b>	<b>3,140,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,140,000</b>
<b>FUNDING</b>						
SJRWMD Grant	1,078,000	0	0	0	0	1,078,000
Wastewater Impact Fees	2,062,000	0	0	0	0	2,062,000
<b>TOTAL FUNDING</b>	<b>3,140,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,140,000</b>

	2007-08	2008-09	2009-10	2010-11	2011-12	Total 2007-08 to 2011-12
<b><u>440-Wastewater Treatment Plant</u></b>						
<b>EXPENDITURE</b>						
Lime Softening Facility Upgrades	2,500,000	0	0	0	0	2,500,000
Water Treatment Plant Expansion	4,000,000	0	0	0	0	4,000,000
<b>TOTAL EXPENDITURE</b>	<b>6,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,500,000</b>
<b>FUNDING</b>						
Bond Proceeds (existing)	6,500,000	0	0	0	0	6,500,000
<b>TOTAL FUNDING</b>	<b>6,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,500,000</b>

**441-Water Expansion Projects**

<b>EXPENDITURE</b>						
Distribution System	390,000	210,000	0	0	0	600,000
Rima Ridge Wells	1,760,000	0	0	0	0	1,760,000
<b>TOTAL EXPENDITURE</b>	<b>2,150,000</b>	<b>210,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,360,000</b>
<b>FUNDING</b>						
Bond Proceeds	2,150,000	210,000	0	0	0	2,360,000
<b>TOTAL FUNDING</b>	<b>2,150,000</b>	<b>210,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,360,000</b>

**442-Wastewater Plant Expansion**

<b>EXPENDITURE</b>						
Force Mains	1,600,000	3,600,000	1,700,000	2,000,000	2,000,000	10,900,000
Pump Station Repairs	1,100,000	0	0	0	0	1,100,000
Wastewater Plant Expansion	3,925,000	7,010,000	110,000	700,000	0	11,745,000
<b>TOTAL EXPENDITURE</b>	<b>6,625,000</b>	<b>10,610,000</b>	<b>1,810,000</b>	<b>2,700,000</b>	<b>2,000,000</b>	<b>23,745,000</b>
<b>FUNDING</b>						
Bond Proceeds	2,150,000	10,010,000	1,700,000	2,700,000	2,000,000	18,560,000
SJRWMD Grant	0	600,000	0	0	0	600,000
SRF Loans	1,100,000	0	0	0	0	1,100,000
Wastewater Impact Fees	3,375,000	0	110,000	0	0	3,485,000
<b>TOTAL FUNDING</b>	<b>6,625,000</b>	<b>10,610,000</b>	<b>1,810,000</b>	<b>2,700,000</b>	<b>2,000,000</b>	<b>23,745,000</b>

	2007-08	2008-09	2009-10	2010-11	2011-12	Total 2007-08 to 2011-12
<b><u>460-Solid Waste</u></b>						
<b>EXPENDITURE</b>						
Vehicle Replacement-Solid Waste	0	23,000	0	160,000	0	183,000
<b>TOTAL EXPENDITURE</b>	<b>0</b>	<b>23,000</b>	<b>0</b>	<b>160,000</b>	<b>0</b>	<b>183,000</b>
<b>FUNDING</b>						
Solid Waste User Charges	0	23,000	0	160,000	0	183,000
<b>TOTAL FUNDING</b>	<b>0</b>	<b>23,000</b>	<b>0</b>	<b>160,000</b>	<b>0</b>	<b>183,000</b>
<b>Grand Total</b>	<b>35,637,388</b>	<b>23,062,896</b>	<b>13,589,993</b>	<b>8,696,375</b>	<b>7,609,726</b>	<b>88,596,378</b>



<b>General Fund Operating/Capital Increase Service Level Requests UNFUNDED</b>		
<u>Dept/Division</u>	<u>Description</u>	<u>Amount</u>
<b><u>FY 2007-08</u></b>		
Support Services	Start up costs for subscription based Electronic Newsletter	8,000
Support Services	Annual Electronic Newsletter costs	3,000
Information Technology	T1 Data Link to 1MB	18,000
Information Technology	Computer Replacement Catch Up	25,000
Information Technology	Mobile Notebook Replacement	38,000
Police Administration	High Speed Connection to County for Records Management	12,000
Police Community Outreach	Per Diem for Training	4,200
Streets	Banners/Holiday Decorations	2,500
Engineering	Aerial Imagery	3,900
Engineering	IT Storage Drive	2,400
Engineering	Training for ARC Editor	2,000
Leisure Services-Registration	Laser Printers	2,583
Leisure Services-Community Events	Computer and Printer for Therapeutic Aide	3,000
Leisure Services-Gymnastics	Additional Dance and Cheerleading Classes	2,000
Leisure Services-SONC	Additional Dance and Aerobics Classes	2,000
Leisure Services-Athletic Field Mnt	Replace 2001 John Deere Gator E502 with Toro Workman	15,500
	<b><u>FY 2007-08 TOTAL REQUESTS</u></b>	<b>144,083</b>

<b>FY 2006-07</b>		
City Commission	Request to speak system	6,800
City Commission	Upgrade Chambers	49,595
Info. Technology	Office furniture	2,000
Info. Technology	Hardware Replacement	142,295
Planning	Consulting services	15,000
Police	Electronic Citation Printers	112,816
Police Operations	Per Diem for Admin Training	4,700
Police Operations	Admin Training	2,995
Police-Comm. Outreach	Camera, CD Burner, Firebox for document storage, Folding chairs, light meter	2,640
Police/Fire	CAD/RMS/Field Reporting	320,000
Police/Fire	Annual maintenance cost for CAD/RMS/Field Reporting	65,000
Streets	Temporary labor to provide moving services to other departments	3,000
Building Maintenance	Replace banners (Birthplace of Speed, Welcome to Downtown, Happy Holidays)	24,000
Fleet	Replace tire room access door	14,000
Leisure Services-Performing Arts Center	Telex wireless intercom system	6,627
Leisure Services-Performing Arts Center	Chairs and musical cart	6,550
Leisure Services-Registration	Additional funding to enhance Leisure Guide	2,000
Leisure Services-Registration	LED Sign to market programs	7,950
Leisure Services-Senior Center	Intercom system	2,200
Grants & Aids	Operation Caring Through Sharing	1,500
Grants & Aids	Meals on Wheels	1,000
Grants & Aids	Central FL Cultural Endeavors	11,000
Grants & Aids	Friends of the Bandshell	500
Grants & Aids	Ormond Beach Symphony Orchestra	2,500
Grants & Aids	Great Kids Explorers Club	2,000
Grants & Aids	Hospice	3,000
	<b>FY 2006-07 TOTAL REQUESTS</b>	<b>811,668</b>
<b>FY 2005-06</b>		
Management Info. Systems	LG Notify-Code Red (annual cost)	12,000
Management Info. Systems	LG Notify-Code Red (one time cost)	6,000
Police Operations	Advance management training and DBCC scholarship	12,000
City Commission	Electronic voting request to speak system and timing light	8,700
Building Inspections	Tools/Uniforms	5,542
City Commission	Plaques	5,200
Fire	Overtime for training	22,000
Police Administration	Data sharing consortium	2,500
Police Administration	Printer	3,250
Police Community Outreach	Equipment-PAL	4,280
Police Community Outreach	Training	1,350
Police Criminal Investigations	Training	2,154
Police Records	Training	6,000
Police Records	Office equipment	3,315
	<b>FY 2005-06 TOTAL REQUESTS</b>	<b>94,291</b>

<b>General Fund Operating/Capital Increase Service Level Requests FUNDED</b>		
<u>Dept/Division</u>	<u>Description</u>	<u>Amount</u>
<b><u>FY 2006-07</u></b>		
Info. Technology	Hardware Replacement	25,000
Info. Technology	Internet Policy Mgt. Software	12,700
Info. Technology	Netmotion Wireless Mgt. Software	25,700
Info. Technology	Educational Classes	1,500
Info. Technology	Certified Public Technology Mgr. Certification	3,000
Police-Comm. Outreach	Books, Repl. Basketballs, Team uniforms, add'l tournament fees	7,980
Fire Safety	Service for two laptops (ongoing cost)	1,680
Fire Safety	Two laptops	4,800
Fire	For equipment previously provided through grant funding	23,000
Fire	Telestaff upgrade and training	13,900
Neighborhood Improvement	2 Laptops, mounts	4,800
Parks	City wide landscaping repairs	25,000
Econ. Development	Alternative Energy Task Force Forum	2,000
Leisure Services-The Casements	Industrial Freezer	3,200
Leisure Services-The Casements	Southern Shakespeare in the park, multicultural unity fest, Caribbean celebration, cinco de may dinner & dance, Pops in the park concert, Casements cinema (Offset of revenue expected \$19,450)	8,400
Leisure Services-Community Events	Portable audio system, video recorder, podium with audio	5,800
Leisure Services-City Sponsored Sports	To provide additional awards	2,000
Leisure Services-SONC	Replace treadmill	4,500
Leisure Services-Athletic Field Mnt	Sand Pro Infield Machine	10,000
Grants & Aids	Central FL Cultural Endeavors	2,000
Grants & Aids	SCORE	500
Grants & Aids	Ormond Beach Historical Trust	500
	<b><u>FY 2006-07 TOTAL REQUESTS</u></b>	<b>187,960</b>
<b>General Fund Operating/Capital Increase Service Level Requests FUNDED (Continued)</b>		
<u>Dept/Division</u>	<u>Description</u>	<u>Amount</u>
<b><u>FY 2005-06</u></b>		
Fire	15 AED's	19,650
Fire	Fire equipment-Grant match	34,220
Info. Technology	HTE Consulting Services-Needs Assessment & Improvement Planning	20,000
Management Info. Systems	Notebooks and printers for City Commission	16,650
Management Info. Systems	Notebooks for wireless inspections	25,000
Management Info. Systems	Qrep reporting software	34,000
Building Inspections	Training for multi-licensing	3,200
Human Resources	Temporary labor	7,500
Athletic Fields Maintenance	Temporary labor	5,000
Athletic Fields Maintenance	Ballfield Maintenance	24,340
Building Inspections	Contractual inspection service	45,000
Building Inspections	Training	4,000
Police Emergency Communications	Furniture	3,000
Grants & Aids	Ormond Beach Historical Trust	3,500
	<b><u>FY 2005-06 TOTAL REQUESTS</u></b>	<b>245,060.00</b>

<b>WWW Fund Operating/Capital Increase Service Level Requests UNFUNDED</b>		
<u>Dept/Division</u>	<u>Description</u>	<u>Amount</u>
<b><u>FY 2007-08</u></b>		
Utility Billing	Three Aircards for Wireless PDA Devices	1,800
Utility Billing	Additional Equipment Repairs and Maint.	150
Utility Billing	Three Tough PDA Devices for Wireless Work Orders	3,000
Utility Billing	Wireless Work Orders Software	8,000
Solid Waste-Recycling	Hot Water Unit for Women's Restroom	500
Solid Waste-Recycling	Network Scanner	3,000
	<b><u>FY 2007-08 TOTAL REQUESTS</u></b>	<b>16,450</b>
<b><u>FY 2006-07</u></b>		
Utility Billing	Document imaging-Finance	24,700
Utility Billing	Computer Modifications and miscellaneous equipment	16,000
	<b><u>FY 2006-07 TOTAL REQUESTS</u></b>	<b>40,700</b>
<b><u>FY 2005-06</u></b>		
Water Distribution	Meter testing	8,250
	<b><u>FY 2005-06 TOTAL REQUESTS</u></b>	<b>8,250</b>

<b>General Fund New Position Requests UNFUNDED</b>			
<b>Requested Position</b>	<b>Department/Division</b>	<b>Annual Total</b>	<b>Capital Costs</b>
<b><u>FY 2006-07</u></b>			
GIS Administrator	Engineering	73,365	3,200
Applications Coordinator	Information Technology	48,470	6,000
Training/Safety Officer	Fire-Also requested in FY 2005-06	69,341	25,000
Neighborhood Impr. Officer	Neighborhood Improvement-Also requested in FY 2005-06	42,735	22,000
Maintenance Workers II	Facilities Maintenance	33,031	2,000
	<b><u>FY 2006-07 TOTAL REQUESTS</u></b>	<b>266,942</b>	<b>58,200</b>
<b><u>FY 2005-06</u></b>			
Records Clerks	Police	25,490	-
Records Clerks	Police	25,490	-
Police Officer	Police	38,957	26,000
Police Officer	Police	38,957	26,000
Civil Engineer	Engineering	76,650	15,000
Mnt. Worker II	Streets	26,992	-
	<b><u>FY 2005-06 TOTAL REQUESTS</u></b>	<b>232,536</b>	<b>67,000</b>
<b>General Fund New Position Requests FUNDED</b>			
<b><u>FY 2006-07</u></b>			
Police Officer	Police	49,624	39,963
Office Assistant II	Neighborhood Improvement	33,728	4,000
Asst Police Chief	Police	(97,246)	(20,000)
Special Populations Therapeutic Aide	Leisure Services	9,516	-
	<b><u>FY 2006-07 TOTAL REQUESTS</u></b>	<b>(13,894)</b>	<b>23,963</b>
<b><u>FY 2005-06</u></b>			
Department	Position		
Fire	Firefighter	58,000	1,000
Fire	Firefighter	58,000	1,000
	<b><u>FY 2005-06</u></b>	<b>116,000</b>	<b>2,000</b>
<b>Water &amp; Wastewater Fund New Position Requests FUNDED</b>			
<b>Requested Position</b>	<b>Department/Division</b>	<b>Annual Total</b>	<b>Capital Costs</b>
<b><u>FY 2006-07</u></b>			
Sludge Hauling Tech	Water	34,961	300
Supervisor of Equipment Maintenance	Water	66,868	-
Water Treatment Plant Operator C	Water	42,790	-
	<b><u>FY 2006-07 TOTAL REQUESTS</u></b>	<b>144,619</b>	<b>300</b>

# Statistical Section

This part of the City of Ormond Beach, Florida's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City's overall financial health.

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The City implemented Statement 34 in 2002; schedules presenting government-wide information include information beginning in that year.

**SCHEDULE 1**  
**CITY OF ORMOND BEACH, FLORIDA**  
**NET ASSETS BY COMPONENT**  
**LAST FIVE FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
<b>Governmental activities</b>					
Invested in capital assets, net of related debt	\$ 79,885	\$ 46,780	\$ 40,744	\$ 38,407	\$ 37,958
Restricted for:					
Debt service	12	-	75	67	154
Construction	4,256	3,886	2,994	2,322	1,008
Renewal and replacement	976	803	2,922	2,124	1,622
For other purposes	2,751	2,639	1,318	1,271	1,061
Unrestricted	3,274	1,297	2,164	4,742	6,730
<b>Total governmental activities net assets</b>	<b>\$ 91,154</b>	<b>\$ 55,405</b>	<b>\$ 50,217</b>	<b>\$ 48,933</b>	<b>\$ 48,533</b>
<b>Business-type activities</b>					
Invested in capital assets, net of related debt	\$ 45,650	\$ 48,009	\$ 46,881	\$ 43,550	\$ 42,618
Restricted					
Debt service	2,811	2,811	557	636	715
Construction	17,866	13,458	13,042	14,813	13,713
Renewal and replacement	3,553	4,259	4,343	3,931	4,612
For other purposes	-	-	-	-	-
Unrestricted	10,069	8,000	10,854	11,577	10,866
<b>Total business-type activities net assets</b>	<b>\$ 79,949</b>	<b>\$ 76,537</b>	<b>\$ 75,677</b>	<b>\$ 74,507</b>	<b>\$ 72,524</b>
<b>Primary government</b>					
Invested in capital assets, net of related debt	\$ 125,535	\$ 94,789	\$ 87,625	\$ 81,957	\$ 80,576
Restricted					
Debt service	2,823	2,811	632	703	869
Construction	22,122	17,344	16,036	17,135	14,721
Renewal and replacement	4,529	5,062	7,265	6,055	6,234
For other purposes	2,751	2,639	1,318	1,271	1,061
Unrestricted	13,343	9,297	13,018	16,319	17,596
<b>Total primary government net assets</b>	<b>\$ 171,103</b>	<b>\$ 131,942</b>	<b>\$ 125,894</b>	<b>\$ 123,440</b>	<b>\$ 121,057</b>

**Notes:** The City began to report accrual information when it implemented GASB Statement 34 in fiscal year 2002.

In 2006, the City completed the implementation of GASB Statement Number 34, by retroactively reporting all major general infrastructure assets that were acquired in fiscal years 1979 through 2001, or that received major renovations, restorations or improvements during that period. In addition to requirements, the City also retroactively capitalized and reported those major general infrastructure assets that were acquired prior to fiscal year ending September 30, 1979.

**SCHEDULE 2**  
**CITY OF ORMOND BEACH, FLORIDA**  
**CHANGES IN NET ASSETS**  
**LAST FIVE FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
<b>Expenses</b>					
Governmental activities:					
General government	\$ 4,853	\$ 3,918	\$ 4,178	\$ 3,638	\$ 3,338
Public safety	13,959	12,601	12,459	11,707	10,400
Public works	9,620	8,812	8,563	9,334	8,141
Human services	139	164	163	175	101
Culture and recreation	4,084	3,908	3,766	3,744	3,466
Economic development	409	163	163	124	-
Interest/Fiscal charges on long-term debt	406	443	424	474	792
Total governmental activities expenses	<u>33,470</u>	<u>30,009</u>	<u>29,716</u>	<u>29,196</u>	<u>26,238</u>
Business-type activities:					
Water and sewer	13,818	12,254	12,161	11,324	11,408
Solid waste	4,464	6,003	8,439	3,415	3,667
Total business-type activities expenses	<u>18,282</u>	<u>18,257</u>	<u>20,600</u>	<u>14,739</u>	<u>15,075</u>
Total primary government expenses	<u>\$ 51,752</u>	<u>\$ 48,266</u>	<u>\$ 50,316</u>	<u>\$ 43,935</u>	<u>\$ 41,313</u>
Program Revenues					
Governmental activities:					
Charges for services:					
General government	\$ 109	\$ 274	\$ 150	\$ 176	\$ 239
Public safety	383	398	426	1,680	1,673
Public works	3,347	3,560	3,205	2,988	2,628
Culture and recreation	650	570	549	567	577
Operating grants and contributions	1,239	1,313	1,720	1,226	1,323
Capital grants and contributions	1,595	3,027	3,232	2,465	1,765
Total governmental activities program revenues	<u>7,323</u>	<u>9,142</u>	<u>9,282</u>	<u>9,102</u>	<u>8,206</u>
Business-type activities:					
Charges for services:					
Water and sewer	14,202	12,235	12,325	12,106	11,460
Solid waste	4,440	4,283	4,460	4,366	4,242
Operating grants and contributions	802	1,947	4,440	-	-
Capital grants and contributions	3,257	2,910	2,748	2,252	3,677
Total business-type activities program revenues	<u>22,701</u>	<u>21,375</u>	<u>23,973</u>	<u>18,724</u>	<u>19,379</u>
Total primary government program revenues	<u>\$ 30,024</u>	<u>\$ 30,517</u>	<u>\$ 33,255</u>	<u>\$ 27,826</u>	<u>\$ 27,585</u>
Net (Expense) Revenue					
Governmental activities	\$ (26,147)	\$ (20,867)	\$ (20,434)	\$ (20,094)	\$ (18,032)
Business-type activities	4,419	3,118	3,373	3,985	4,304
Total primary government net expense	<u>\$ (21,728)</u>	<u>\$ (17,749)</u>	<u>\$ (17,061)</u>	<u>\$ (16,109)</u>	<u>\$ (13,728)</u>

**SCHEDULE 2**  
**CITY OF ORMOND BEACH, FLORIDA**  
**CHANGES IN NET ASSETS**  
**LAST FIVE FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*  
*(Continued)*

	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
<b>General Revenues and Other Changes in Net Assets</b>					
Governmental activities:					
Taxes					
Property taxes	\$ 11,842	\$ 9,629	\$ 7,385	\$ 6,791	\$ 6,479
Sales taxes	2,145	2,149	1,965	2,024	1,940
Insurance premium taxes	614	496	-	-	-
Franchise and utility taxes	8,277	7,545	7,100	6,986	6,668
Unrestricted intergovernmental revenue	2,508	2,080	1,715	1,572	1,462
Interest revenue	920	379	173	200	343
Miscellaneous	568	610	670	364	485
Transfers	2,888	3,167	2,710	2,557	2,452
Total governmental activities	<u>29,762</u>	<u>26,055</u>	<u>21,718</u>	<u>20,494</u>	<u>19,829</u>
Business-type activities:					
Interest revenue	1,803	908	507	555	712
Miscellaneous	78	1	-	-	-
Transfers	(2,888)	(3,167)	(2,710)	(2,557)	(2,452)
Total business-type activities	<u>(1,007)</u>	<u>(2,258)</u>	<u>(2,203)</u>	<u>(2,002)</u>	<u>(1,740)</u>
Total primary government	<u>\$ 28,755</u>	<u>\$ 23,797</u>	<u>\$ 19,515</u>	<u>\$ 18,492</u>	<u>\$ 18,089</u>
<b>Change in Net Assets</b>					
Governmental activities	\$ 3,165	\$ 5,188	\$ 1,284	\$ 400	\$ 1,796
Business-type activities	3,412	860	1,170	1,983	2,564
Total primary government	<u>\$ 7,027</u>	<u>\$ 6,048</u>	<u>\$ 2,454</u>	<u>\$ 2,383</u>	<u>\$ 4,360</u>

**Note:** The City began to report accrual information when it implemented GASB Statement 34 in fiscal year 2002.

**SCHEDULE 3**  
**CITY OF ORMOND BEACH, FLORIDA**  
**FUND BALANCES, GOVERNMENTAL FUNDS**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>	<b>2001</b>	<b>2000</b>	<b>1999</b>	<b>1998</b>	<b>1997</b>
General Fund										
Reserved	\$ 779	\$ 217	\$ 177	\$ 160	\$ 12	\$ 1,365	\$ 1,301	\$ 1,161	\$ 646	\$ 103
Unreserved	5,848	5,517	4,515	5,172	5,844	4,164	4,427	4,697	5,213	4,427
Total general fund	<u>\$ 6,627</u>	<u>\$ 5,734</u>	<u>\$ 4,692</u>	<u>\$ 5,275</u>	<u>\$ 5,856</u>	<u>\$ 5,529</u>	<u>\$ 5,728</u>	<u>\$ 5,858</u>	<u>\$ 5,859</u>	<u>\$ 4,530</u>
All Other Governmental Funds										
Reserved	\$ 101	\$ 114	\$ 180	\$ 189	\$ 270	\$ 4,456	\$ 4,065	\$ 8,343	\$ 2,904	\$ 3,031
Unreserved, reported in:										
Special revenue funds	(911)	(988)	317	259	90	(397)	(400)	(1,160)	939	967
Capital project funds	7,583	8,065	6,206	5,539	3,979	1,682	5,237	1,735	2,301	1,911
Total all Other Governmental Funds	<u>\$ 6,773</u>	<u>\$ 7,191</u>	<u>\$ 6,703</u>	<u>\$ 5,987</u>	<u>\$ 4,339</u>	<u>\$ 5,741</u>	<u>\$ 8,902</u>	<u>\$ 8,918</u>	<u>\$ 6,144</u>	<u>\$ 5,909</u>

**SCHEDULE 4**  
**CITY OF ORMOND BEACH, FLORIDA**  
**CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>	<b>2001</b>	<b>2000</b>	<b>1999</b>	<b>1998</b>	<b>1997</b>
<b>Revenues</b>										
Taxes	\$ 21,932	\$ 18,862	\$ 15,639	\$ 14,942	\$ 14,205	\$ 14,045	\$ 13,126	\$ 12,344	\$ 11,348	\$ 10,973
Licenses and permits	1,229	1,468	1,186	1,046	660	618	600	607	595	547
Intergovernmental	6,032	6,231	6,019	4,432	4,330	3,953	3,266	3,274	3,816	3,146
Charges for services	2,938	3,709	3,401	4,616	4,415	4,261	5,379	4,494	3,910	3,209
Fines and forfeitures	303	322	382	365	348	242	578	278	486	213
Miscellaneous	2,841	2,761	2,339	2,179	2,230	1,894	2,044	2,026	3,865	1,864
<b>Total revenues</b>	<b>35,275</b>	<b>33,353</b>	<b>28,966</b>	<b>27,580</b>	<b>26,188</b>	<b>25,013</b>	<b>24,983</b>	<b>23,023</b>	<b>24,020</b>	<b>19,952</b>
<b>Expenditures</b>										
General government	4,214	4,012	3,808	3,434	3,108	3,360	2,824	2,737	2,498	2,459
Public safety	13,259	12,137	11,386	11,853	10,399	10,090	9,404	8,316	7,061	6,700
Public works	8,050	7,081	6,524	6,148	5,852	2,813	2,892	2,660	2,548	2,487
Culture and recreation	3,401	3,201	3,134	3,054	2,906	3,418	3,308	3,135	2,886	2,691
Human services	139	164	163	175	101	73	41	32	28	34
Economic development	408	164	163	118	99	73	100	29	45	20
Capital improvements	6,435	8,656	4,728	4,368	6,610	8,742	6,063	5,823	8,238	4,439
Debt service:										
Principal	1,443	1,413	1,312	1,330	523	1,313	1,185	1,325	3,147	1,050
Interest and other	426	429	442	486	674	632	629	624	517	553
<b>Total expenditures</b>	<b>37,775</b>	<b>37,257</b>	<b>31,660</b>	<b>30,966</b>	<b>30,272</b>	<b>30,514</b>	<b>26,446</b>	<b>24,681</b>	<b>26,968</b>	<b>20,433</b>
Excess of revenues over (under) expenditures	(2,500)	(3,904)	(2,694)	(3,386)	(4,084)	(5,501)	(1,463)	(1,658)	(2,948)	(481)
<b>Other Financing Sources (Uses)</b>										
Transfers in	6,174	7,152	5,113	5,191	5,628	4,924	3,692	4,186	4,902	3,575
Transfers out	(3,199)	(3,898)	(2,316)	(2,550)	(3,096)	(2,783)	(2,774)	(3,338)	(4,090)	(2,994)
Financing proceeds	-	2,180	30	1,810	548	-	399	3,583	3,700	-
Refunding bond issued	-	-	-	-	10,345	-	-	-	-	-
Payment to refund bond	-	-	-	-	(11,015)	-	-	-	-	-
<b>Total other financing sources (uses)</b>	<b>2,975</b>	<b>5,434</b>	<b>2,827</b>	<b>4,451</b>	<b>2,410</b>	<b>2,141</b>	<b>1,317</b>	<b>4,431</b>	<b>4,512</b>	<b>581</b>
<b>Net change in fund balance</b>	<b>\$ 475</b>	<b>\$ 1,530</b>	<b>\$ 133</b>	<b>\$ 1,065</b>	<b>\$ (1,674)</b>	<b>\$ (3,360)</b>	<b>\$ (146)</b>	<b>\$ 2,773</b>	<b>\$ 1,564</b>	<b>\$ 100</b>
Debt service as a percentage of noncapital expenditures	5.96%	6.44%	6.51%	6.83%	5.06%	8.93%	8.90%	10.34%	19.56%	10.02%

**SCHEDULE 5**  
**CITY OF ORMOND BEACH, FLORIDA**  
**GENERAL FUND BALANCE COMPARED TO ANNUAL EXPENDITURES**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

<b>Fiscal Year Ending September 30</b>	<b>Undesignated Fund Balance</b>	<b>General Fund Annual Expenditures (1)</b>	<b>Balance as % of Expenditures</b>
1994	2,640	14,680	17.98%
1995	2,629	15,077	17.44%
1996	4,023	14,809	27.17%
1997	4,427	15,774	28.07%
1998	5,213	15,959	32.66%
1999	4,697	18,001	26.09%
2000	4,426	19,568	22.62%
2001	4,164	20,644	20.17%
2002	5,844	22,741	25.70%
2003	5,115	24,805	20.62%
2004	4,526	24,848	18.21%
2005	5,517	25,976	21.24%
2006	5,848	28,126	20.79%

(1) Includes operating transfers out

**Source:** City of Ormond Beach Finance Department

**SCHEDULE 6**  
**CITY OF ORMOND BEACH, FLORIDA**  
**GENERAL GOVERNMENTAL EXPENDITURES AND OTHER USES BY FUNCTION**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

<b>Fiscal Year Ended</b>	<b>Total</b>	<b>General Government</b>		<b>Public Safety</b>		<b>Human Services</b>		<b>Physical Environment</b>		<b>Economic Environment</b>		<b>Transportation</b>		<b>Culture and Recreation</b>		<b>Operating Transfers Out</b>	
<b>General Fund</b>																	
1995	15,077	2,062	14	6,562	43	40	-	-	-	-	-	1,499	10	3,304	22	1,610	11
1996	14,809	2,134	15	6,723	45	29	-	-	-	-	-	1,571	11	3,253	22	1,099	7
1997	15,774	2,493	16	6,716	43	34	-	-	-	-	-	1,958	12	2,743	17	1,830	12
1998	15,959	2,471	15	7,108	45	28	-	-	-	-	-	2,060	13	2,919	18	1,373	9
1999	18,001	2,770	15	8,397	47	32	-	-	-	-	-	2,107	12	3,202	18	1,493	8
2000	19,568	2,855	15	9,431	48	41	-	-	-	-	-	2,266	12	3,351	17	1,624	8
2001	20,644	3,386	16	10,113	49	73	-	-	-	-	-	2,343	11	3,452	17	1,277	7
2002	22,741	3,131	14	10,448	46	101	-	-	-	-	-	5,357	24	2,952	13	752	3
2003	24,805	3,464	14	11,828	48	175	-	-	-	-	-	5,561	23	3,052	12	607	3
2004	24,848	3,808	15	11,151	45	163	1	-	-	163	1	5,841	24	3,123	12	599	2
2005	25,976	3,996	15	11,419	44	139	1	-	-	164	1	6,303	24	3,200	12	755	3
2006	28,126	4,211	15	12,315	44	139	-	-	-	165	1	6,697	24	3,246	11	1,353	5
<b>Combined Special Revenue Funds</b>																	
1995	924	-	-	15	1	-	-	365	40	79	8	247	27	-	-	218	24
1996	1,217	-	-	21	1	-	-	427	35	96	8	469	39	-	-	204	17
1997	1,598	-	-	13	1	-	-	793	50	20	1	241	15	-	-	531	33
1998	2,385	50	2	21	1	-	-	1,588	67	61	2	185	8	-	-	480	20
1999	4,235	-	-	86	2	-	-	3,398	80	104	3	185	4	-	-	462	11
2000	2,212	-	-	90	4	-	-	1,207	55	127	6	224	10	-	-	564	25
2001	3,240	51	2	71	2	-	-	1,947	60	81	3	200	6	-	-	890	27
2002	2,875	-	-	30	1	-	-	-	-	99	3	1,713	58	-	-	1,133	38
2003	3,472	13	-	86	3	-	-	-	-	-	-	2,310	67	41	1	1,022	29
2004	4,440	-	-	235	6	-	-	-	-	-	-	3,080	69	107	2	1,018	23
2005	6,656	16	-	776	12	25	-	-	-	26	1	4,281	64	25	-	1,507	23
2006	5,181	-	-	1,014	19	243	4	-	-	39	1	2,693	52	88	2	1,142	22

Capital outlay and debt service are included in expenditures by function.

**Source:** City of Ormond Beach Finance Department

**SCHEDULE 7**  
**CITY OF ORMOND BEACH, FLORIDA**  
**TAX REVENUES BY SOURCE, GOVERNMENTAL FUNDS**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

<b>Fiscal Year</b>	<b>Property</b>	<b>Local Option Gas (6 cents)</b>	<b>Local Option Gas (5 cents)</b>	<b>Franchise and Utilities</b>	<b>Fire Insurance Premium</b>	<b>Casualty Insurance Premium</b>	<b>Total</b>
1997	5,228	611	-	5,134	96	175	11,424
1998	5,409	729	-	5,939	147	172	12,396
1999	5,736	653	-	5,955	143	188	12,675
2000	6,116	705	368	5,937	186	185	13,497
2001	6,078	632	476	6,859	218	210	14,473
2002	6,426	627	483	6,669	193	221	14,619
2003	6,855	631	470	6,986	225	249	15,416
2004	7,394	658	487	7,100	252	279	16,170
2005	9,618	701	503	7,545	197	298	18,862
2006	11,856	690	495	8,277	312	302	21,932
Change 1997 – 2006	124.2%	12.9%	100%	61.2%	225.0%	72.6%	92.0%

**SCHEDULE 8**  
**CITY OF ORMOND BEACH, FLORIDA**  
**GROSS TAXABLE VALUE AND COMPOSITION BY MAJOR PROPERTY CLASSIFICATION**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

Fiscal Year	Residential		Commercial		Industrial		Institutional, Agricultural & Miscellaneous		Personal & Centrally Assessed Property		Total Final Gross Taxable Value	% Change From Prior Year	Total Direct Tax Rate
		%		%		%		%		%			
1997	*	*	*	*	*	*	*	*	*	*	1,441,838,901	6.6%	3.767
1998	*	*	*	*	*	*	*	*	*	*	1,542,577,963	7.0%	3.630
1999	*	*	*	*	*	*	*	*	*	*	1,630,868,128	5.7%	3.651
2000	*	*	*	*	*	*	*	*	*	*	1,728,682,588	6.0%	3.657
2001	*	*	*	*	*	*	*	*	*	*	1,839,616,295	6.4%	3.540
2002	*	*	*	*	*	*	*	*	*	*	1,987,214,883	8.0%	3.339
2003	*	*	*	*	*	*	*	*	*	*	2,114,516,416	6.4%	3.339
2004	*	*	*	*	*	*	*	*	*	*	2,292,100,703	8.4%	3.339
2005	1,914,114,148	74.8%	341,328,037	13.3%	84,011,316	3.3%	48,961,864	1.9%	170,450,203	6.7%	2,558,865,568	11.6%	3.894
2006	2,239,773,088	75.9%	383,774,114	13.0%	91,950,538	3.1%	57,836,293	2.0%	176,108,792	6.0%	2,949,442,825	15.3%	4.153

**Notes:** The City assesses property annually. Property is assessed at actual market value.

\* – Information not available.

**Source:** Volusia County Property Appraiser

**SCHEDULE 9  
CITY OF ORMOND BEACH, FLORIDA  
DIRECT AND OVERLAPPING PROPERTY TAX RATES AND TAX LEVIES  
LAST TEN FISCAL YEARS  
SEPTEMBER 30, 2006**

<b>Fiscal Year Ended</b>	<b>Ormond Beach</b>	<b>School District</b>	<b>Volusia County</b>	<b>Mosquito Control</b>	<b>Inlet and Port Authority</b>	<b>Halifax Hospital*</b>	<b>St. Johns Water Management District</b>	<b>Florida Inland Navigation</b>
1997	3.767	10.821	6.217	.238	.093	2.231	.482	.038
1998	3.630	10.487	6.381	.238	.090	2.189	.482	.050
1999	3.651	10.376	6.378	.238	.090	2.152	.482	.047
2000	3.657	9.917	6.373	.238	.090	2.152	.482	.044
2001	3.540	9.158	6.367	.238	.090	2.500	.472	.041
2002	3.339	9.015	6.604	.238	.090	2.500	.462	.039
2003	3.339	8.899	6.604	.238	.090	2.380	.462	.039
2004	3.339	8.699	6.604	.238	.090	2.380	.462	.039
2005	3.894	8.517	6.604	.238	.090	3.000	.462	.039
2006	4.153	8.259	6.294	.238	.090	3.000	.462	.039
1997	5,431	15,602	8,964	343	134	3,217	695	55
1998	5,600	16,177	9,843	367	139	3,377	744	77
1999	5,954	16,922	10,274	388	147	3,425	652	79
2000	6,322	17,143	11,012	398	156	3,717	830	69
2001	6,512	16,848	11,713	438	166	4,599	868	75
2002	6,710	18,117	13,271	478	181	5,024	928	78
2003	7,059	18,817	13,964	503	190	6,673	977	82
2004	7,654	19,938	15,137	545	206	6,958	1,058	89
2005	9,964	21,794	16,899	609	230	7,677	1,182	100
2006	12,250	24,359	18,564	702	265	8,848	1,363	115

\* Tax levy based on homestead exemption and nonexempt values.

**Note:** Tax levy indicated is for Ormond Beach only. Property tax rates are based upon \$1,000 of assessed taxable value.

**Source:** Volusia County Property Appraiser

**SCHEDULE 10  
CITY OF ORMOND BEACH, FLORIDA  
PRINCIPAL PROPERTY TAX PAYERS  
CURRENT FISCAL YEAR AND NINE YEARS AGO**

Name	Type of Business	2006		1997	
		Taxable Assessed Value <i>(in Thousands)</i>	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value <i>(in Thousands)</i>	Percentage of Total City Taxable Assessed Value
Casa Del Mar Joint Venture	Resort	\$ 37,346	1.27%	\$ -	0.00%
Royal Floridian by Spinnaker	Resort	34,103	1.16	-	0.00
Florida Power & Light	Power Company	25,521	0.87	18,752	1.03
Island One, Inc.	Resort	22,787	0.77	-	0.00
Florida Production Engineering	Engineering Arm	19,576	0.66	-	0.00
Maverick Condo Association	Resort	16,280	0.55	18,943	1.04
Developers Diversified Finance	Shopping Center	15,633	0.53	-	0.00
Bell South Telecommunications	Telecommunications	13,962	0.47	20,490	1.12
Tropic Sun Towers Condo	Resort	13,956	0.47	15,728	0.86
Wal-Mart Stores Inc.	Shopping Center	13,495	0.46	10,570	0.58
Aqua Sun Invest – Georgian	Resort	-	0.00	11,253	0.62
Oceans East Club Assoc.	Resort	-	0.00	10,816	0.59
Medical Center of Santa Rosa	Medical Center	-	0.00	9,030	0.49
Biltmore Assoc. Ltd.	Resort	-	0.00	7,582	0.40
		<b>\$212,659</b>	<b>7.21%</b>	<b>\$130,418</b>	<b>7.15%</b>

Source: Volusia County Property Appraiser

**SCHEDULE 11**  
**CITY OF ORMOND BEACH, FLORIDA**  
**PROPERTY TAX LEVIES AND COLLECTIONS**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

Fiscal Year Ended	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years <sup>(2)</sup>	Total Collections to Date	
		Amount	Percentage of Levy <sup>(1)</sup>		Amount	Percentage of Levy
1997	5,431	5,227	96.2	13	5,240	96.5
1998	5,600	5,396	96.4	14	5,410	96.6
1999	5,954	5,724	96.1	20	5,744	96.5
2000	6,322	6,097	96.4	107	6,204	98.1
2001	6,512	6,289	96.6	9	6,298	96.7
2002	6,710	6,417	95.6	36	6,453	96.2
2003	7,059	6,819	96.6	22	6,841	96.9
2004	7,654	7,373	96.3	16	7,389	96.5
2005	9,964	9,599	96.3	34	9,633	96.7
2006	12,250	11,821	96.5	-	11,821	96.5

**Notes:** <sup>(1)</sup> Taxes are levied on November 1 of each year. Taxes are due by March 31 of the following year. Taxes paid prior to March 31 receive discounts of up to 4%. See note 1 of the financial statements for more details.

<sup>(2)</sup> Details relating to collections in subsequent years is unavailable. Subsequent collections have been applied to the previous tax levied year.

**Source:** County of Volusia Tax Assessor's Office

**SCHEDULE 12**  
**CITY OF ORMOND BEACH, FLORIDA**  
**FRANCHISE AND UTILITIES SERVICE TAX REVENUES BY SOURCE**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

<b>Fiscal Year Ended</b>	<b>Total Tax</b>	<b>Electric Utilities</b>	<b>Communications Taxes</b>	<b>Gas Utilities</b>	<b>Electric Franchise</b>	<b>Gas Franchise</b>
1997	5,134	2,365	972	99	1,677	21
1998	5,939	2,891	1,114	106	1,802	26
1999	5,955	2,560	1,287	113	1,966	29
2000	5,937	2,527	1,473	101	1,804	32
2001	6,859	2,610	1,785	123	2,297	44
2002	6,669	2,580	1,876	92	2,107	13
2003	6,986	2,766	1,808	113	2,278	21
2004	7,100	2,678	1,893	118	2,383	28
2005	7,545	2,882	1,874	131	2,631	27
2006	8,277	2,989	1,929	137	3,190	32
Change 1997 - 2006	61.2%	26.4%	98.5%	38.4%	90.2%	52.4%

**SCHEDULE 13  
CITY OF ORMOND BEACH, FLORIDA  
SCHEDULE OF PROPERTY VALUATIONS AND  
PROPERTY TAX MILLAGE  
LAST TEN FISCAL YEARS  
SEPTEMBER 30, 2006  
(In Thousands)**

Fiscal Year	Valuation					Property Tax Millage					Total
	Total Assessed	Exempt	Percent Exempt	Taxable	Percent Taxable	Operating	Capital Improvements	Transportation Improvements	General Facilities Renewal and Replacement	Debt Service	
1997	1,826,003	379,810	20.80	1,441,839	78.96	2.554	—	.500	—	.713	3.767
1998	1,829,423	286,845	15.68	1,542,578	84.32	2.539	—	.422	—	.669	3.630
1999	1,921,958	291,090	15.15	1,630,868	84.85	2.495	—	.400	—	.756	3.651
2000	2,193,882	464,935	21.19	1,728,947	78.81	2.393	—	.400	—	.864	3.657
2001	2,376,137	536,476	22.58	1,839,661	77.42	2.308	—	.400	—	.832	3.540
2002	2,568,410	558,761	21.76	2,009,649	78.24	2.183	—	.400	—	.756	3.339
2003	2,803,577	689,061	24.58	2,114,516	75.42	2.313	—	.300	—	.726	3.339
2004	3,100,771	808,671	26.08	2,292,100	73.92	2.387	—	.275	—	.677	3.339
2005	3,639,499	1,080,633	29.69	2,558,866	70.31	2.846	.165	.275	—	.609	3.894
2006	4,402,810	1,453,367	33.01	2,949,443	66.99	2.996	.165	.275	.177	.540	4.153

**Source:** Volusia County Property Appraiser

**SCHEDULE 14**  
**CITY OF ORMOND BEACH, FLORIDA**  
**GENERAL GOVERNMENTAL REVENUES AND OTHER SOURCES BY FUNCTION**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

<b>Fiscal Year Ended</b>	<b>Total</b>	<b>Taxes</b>	<b>Licenses and Permits</b>	<b>Inter-Governmental Revenues</b>	<b>Charges for Services</b>	<b>Fines and Forfeitures</b>	<b>Miscellaneous Revenue (1)</b>	<b>Other Financing Sources (2)</b>							
<b>General Fund</b>															
1995	15,112	8,433	56	458	3	2,369	16	2,413	16	207	1	479	3	753	5
1996	16,008	9,237	58	524	3	2,284	14	2,475	15	247	2	445	3	796	5
1997	16,122	9,274	58	547	3	2,263	14	2,369	15	196	1	585	4	888	5
1998	17,288	9,734	57	595	4	2,473	14	2,795	16	206	1	589	3	896	5
1999	18,000	9,838	55	607	3	2,787	15	3,023	17	200	1	571	3	974	6
2000	19,438	9,938	51	600	3	2,868	15	3,718	19	258	1	577	3	1,479	8
2001	20,445	10,712	52	618	3	2,947	15	2,348	11	211	1	550	3	3,059	15
2002	22,571	10,870	48	660	3	3,225	14	2,692	12	246	1	1,328	6	3,550	16
2003	24,172	11,733	48	1,046	4	3,272	14	2,827	12	321	1	1,373	6	3,600	15
2004	24,276	12,387	51	1,186	5	3,739	15	1,586	7	256	1	1,369	6	3,753	15
2005	27,018	14,571	54	1,468	5	3,722	14	1,852	7	227	1	1,500	5	3,678	14
2006	29,019	16,827	58	1,229	4	3,723	13	1,040	3	216	1	1,976	7	4,008	14
<b>Combined Special Revenue Funds</b>															
1995	1,017	-	-	-	-	196	19	455	45	102	10	178	18	86	8
1996	1,646	-	-	-	-	356	22	687	42	106	6	421	26	76	4
1997	1,892	-	-	-	-	425	23	840	44	17	1	440	23	170	9
1998	2,240	-	-	-	-	367	16	1,115	50	280	13	217	10	261	11
1999	2,361	-	-	-	-	286	12	1,471	62	78	3	384	16	142	7
2000	3,118	-	-	-	-	298	10	1,661	53	320	10	230	7	609	20
2001	3,108	-	-	-	-	736	24	1,913	61	31	1	271	9	157	5
2002	3,227	-	-	-	-	797	25	1,723	53	102	3	194	6	411	13
2003	3,194	-	-	-	-	916	29	1,789	56	44	1	215	7	230	7
2004	4,508	-	-	-	-	2,019	45	1,815	40	126	3	352	8	196	4
2005	5,351	496	9	-	-	1,906	36	1,857	35	95	2	393	7	604	11
2006	5,258	614	12	-	-	1,923	36	1,898	36	87	2	205	4	531	10

(1) Miscellaneous encompasses miscellaneous revenues, rentals and interest on investments per the incorporation of the Uniform Accounting System for Units of Local Governments in the State of Florida.

(2) Includes proceeds from issuance of long-term debt and transfers in.

**Source:** City of Ormond Beach Finance Department

**SCHEDULE 15**  
**CITY OF ORMOND BEACH, FLORIDA**  
**SCHEDULE OF IMPACT FEES**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

<b>Fiscal Year</b>	<b>West Ormond District Reuse</b>	<b>Primary Water System</b>	<b>Primary Sewer System</b>	<b>Recreational Facility</b>	<b>Administrative Facility</b>	<b>Conservation Land</b>	<b>Cultural Facility</b>	<b>Fire Protection Facility</b>	<b>Law Enforcement Facility</b>	<b>Local Roads</b>	<b>Road Drainage</b>	<b>Storm-Water Drainage</b>
1997	–	531	299	152	1	1	–	3	1	64	6	39
1998	138	485	511	237	–	–	–	–	–	90	–	43
1999	145	550	541	220	–	–	–	–	–	90	–	33
2000	101	569	556	245	–	–	–	–	–	55	–	31
2001	91	544	537	226	–	–	–	–	–	59	–	29
2002	113	1,198	1,252	282	–	–	–	–	–	111	–	47
2003	145	667	708	300	–	–	–	–	–	108	–	44
2004	221	669	711	340	–	–	–	–	–	66	–	37
2005	101	771	844	467	–	–	–	–	–	129	–	41
2006	97	371	370	113	–	–	–	–	–	65	–	36

**SCHEDULE 16**  
**CITY OF ORMOND BEACH, FLORIDA**  
**INTEREST EARNED—ALL FUNDS**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

<b>Fiscal Year</b>	<b>Governmental Funds</b>				<b>Proprietary Funds</b>		<b>Fiduciary Funds</b>	<b>Total All Funds</b>
	<b>General Fund</b>	<b>Special Revenue Funds</b>	<b>Debt Service Funds</b>	<b>Capital Projects Funds</b>	<b>Enterprise Funds</b>	<b>Internal Service Funds</b>	<b>Pension Trust Fund</b>	
1997	328	70	32	392	1,419	73	8	2,322
1998	352	64	37	347	1,435	67	7	2,309
1999	316	49	36	367	1,356	75	27	2,226
2000	385	67	53	676	1,825	122	28	3,156
2001	339	65	45	480	1,835	129	932	3,825
2002	144	15	38	98	712	—	1,407	2,414
2003	94	18	3	85	555	—	1,311	2,066
2004	64	15	2	91	507	—	1,457	2,136
2005	135	29	2	213	908	—	1,569	2,856
2006	440	66	2	415	1,803	—	1,925	4,651

**SCHEDULE 17**  
**CITY OF ORMOND BEACH, FLORIDA**  
**RATIO OF OUTSTANDING DEBT BY TYPE**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands, Except Per Capita)*

<b>Other Governmental Activities Debt</b>									
<b>Fiscal Year</b>	<b>General Obligation Bonds</b>	<b>Percentage of Actual Taxable Value of Property</b>	<b>Per Capita</b>	<b>Special Obligation Bonds</b>	<b>Tax Increment Revenue Bonds</b>	<b>Capital Improvement Note</b>	<b>Capital Leases</b>	<b>Claims and Judgments</b>	<b>Compensated Absences</b>
1997	\$ 9,085	0.63%	\$ 269	\$ 230	\$ 1,005	\$ 221	\$ 243	\$ 681	\$ 1,001
1998	10,118	0.66%	290	155	736	195	133	817	1,130
1999	12,783	0.78%	359	80	614	224	59	624	1,303
2000	11,924	0.70%	328	-	484	-	565	524	1,352
2001	11,015	0.60%	298	-	214	-	431	552	1,447
2002	10,145	0.50%	270	-	-	-	870	639	1,982
2003	10,746	0.51%	280	-	-	-	749	1,355	1,781
2004	9,615	0.42%	246	-	-	-	598	1,865	2,045
2005	8,435	0.33%	213	-	-	2,100	446	1,818	2,181
2006	7,208	0.24%	178	-	-	2,022	307	2,008	2,424

<b>Business-type Activities</b>								
<b>Fiscal Year</b>	<b>Revenue Bonds</b>	<b>Capital Leases</b>	<b>Landfill Closure</b>	<b>Claims and Judgments</b>	<b>Compensated Absences</b>	<b>Total Primary Government</b>	<b>Percentage of Personal Income</b>	<b>Per Capita</b>
1997	\$ 31,840	\$ -	\$ 2,184	\$ -	\$ 257	\$ 46,747	7.06%	\$ 1,383
1998	30,515	-	1,615	-	266	45,680	6.42%	1,310
1999	29,121	-	1,280	-	312	46,400	6.14%	1,303
2000	27,637	-	1,262	-	283	44,031	5.58%	1,213
2001	26,118	-	1,246	-	306	41,329	4.87%	1,119
2002	24,268	-	1,208	-	422	39,534	4.41%	1,051
2003	22,332	-	755	-	438	38,156	4.13%	996
2004	20,363	-	737	162	468	35,853	3.80%	919
2005	18,250	137	598	-	509	34,474	3.44%	869
2006	24,351	111	1,216	-	497	40,144	3.74%	989

**Notes:** Details regarding the City's outstanding debt can be found in the notes to the financial statements.  
See Schedule 11 for taxable property value data.  
See Schedule 24 for personal income and population data.

**SCHEDULE 18**  
**CITY OF ORMOND BEACH, FLORIDA**  
**RATIO OF NET GENERAL BONDED DEBT TO**  
**ASSESSED VALUE AND NET BONDED DEBT PER CAPITA**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

<b>Fiscal Year</b>	<b>Assessed Value (1)</b>	<b>Gross General Bonded Debt</b>	<b>Less Debt Service Fund (2)</b>	<b>Net General Bonded Debt</b>	<b>General Bonded Debt to Assessed Value</b>	<b>Estimated Population (3)</b>	<b>Net General Debt Per Capita</b>
1997	1,826,003	9,085	73	9,012	.49	34	265.06
1998	1,829,423	10,118	54	10,064	.55	35	287.54
1999	1,921,958	12,783	106	12,677	.66	36	352.14
2000	2,193,882	11,924	129	11,795	.54	36	327.64
2001	2,376,137	11,015	169	10,846	.46	37	293.14
2002	2,568,410	10,145	141	10,004	.39	38	266.04
2003	2,803,577	10,746	185	10,561	.38	38	275.56
2004	3,100,771	9,615	155	9,460	.31	39	242.56
2005	3,636,499	8,435	114	8,321	.23	40	208.03
2006	4,402,810	7,208	91	7,117	.16	41	173.59

(1) From Schedule 13

(2) Amount available for repayment of General Obligation Bonds

(3) From Schedule 24

**SCHEDULE 19**  
**CITY OF ORMOND BEACH, FLORIDA**  
**RATIO OF ANNUAL DEBT SERVICE FOR GENERAL BONDED**  
**DEBT TO TOTAL GENERAL GOVERNMENTAL EXPENDITURES**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

	<u>Principal</u>	<u>Interest (1)</u>	<u>Total Debt Service</u>	<u>Total General Governmental Expenditures (2)</u>	<u>Ratio of Debt Service to General Governmental Expenditures</u>
1997	1,050	553	1,603	17,372	9.23
1998	3,147	517	3,664	18,344	19.97
1999	1,325	624	1,949	22,236	8.77
2000	859	596	1,455	21,780	6.68
2001	909	586	1,495	23,884	6.26
2002	870	648	1,518	25,716	5.90
2003	1,039	410	1,449	28,327	5.12
2004	1,131	424	1,555	29,288	5.31
2005	1,180	578	1,558	29,397	5.30
2006	1,305	411	1,716	31,336	5.48

(1) Includes bond issuance and other costs

(2) Includes general and special revenue expenditures and other financing uses

**Source:** City of Ormond Beach Finance Department

**SCHEDULE 20**  
**CITY OF ORMOND BEACH, FLORIDA**  
**COMPUTATION OF DIRECT AND OVERLAPPING DEBT**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

	<u>Net Debt Outstanding</u>		<u>Percentage Applicable to the Governmental Unit</u>		<u>City of Ormond Beach — Share of Debt</u>
Direct:					
City of Ormond Beach	\$ 7,117	(1)	100%	\$	7,117
Overlapping:					
School District	9,780	(2)	9.33%		912
Volusia County	38,190	(3)	9.33%		3,563
 Total direct and overlapping debt				<u>\$</u>	<u>11,592</u>

- (1) From Table VI (Column 5)  
(2) School Board of Volusia County  
(3) Volusia County

Notes: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the City of Ormond Beach, Florida. This process recognizes that, when considering the City's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident – and therefore responsible for repaying the debt – of each overlapping government.

For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable assessed property values.

**SCHEDULE 21**  
**CITY OF ORMOND BEACH, FLORIDA**  
**REVENUE BOND COVERAGE**  
**WATER AND SEWER SYSTEM FUND**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

<b>Fiscal Year Ended</b>	<b>Gross Revenues</b>	<b>Operating Expense (1)</b>	<b>Net Revenues</b>	<b>Debt Service Requirements</b>	<b>Debt Service Coverage</b>
1997	10,929	4,895	6,034	3,301 (2)	1.83
1998	11,457	5,094	6,363	3,301 (2)	1.93
1999	12,488	5,417	7,071	3,392 (2)	2.08
2000	13,003	5,765	7,238	3,300 (3)	2.19
2001	12,802	5,013	7,789	3,013 (4)	2.59
2002	12,065	5,695	6,370	3,010 (4)	2.12
2003	12,557	5,756	6,801	3,010 (4)	2.26
2004	12,776	6,368	6,408	2,986 (5)	2.15
2005	13,089	6,697	6,392	2,986 (5)	2.14
2006	15,955	7,483	8,472	3,318 (6)	2.55

- (1) Operating expense for debt service coverage excludes depreciation and amortization expense.
- (2) Maximum Debt Service for Series 1978 (Oakdale), Series 1992 and Series 1996 combined.
- (3) Maximum Debt Service for Series 1992 and Series 1996 combined.
- (4) Maximum Debt Service for Series 1996 and Series 2000 combined.
- (5) Maximum Debt Service for Series 2000 and Series 2004 combined.
- (6) Maximum Debt Service for Series 2000, Series 2004 and Series 2006 combined.

**SCHEDULE 22  
CITY OF ORMOND BEACH, FLORIDA  
LEGAL DEBT MARGIN INFORMATION  
LAST TEN FISCAL YEARS  
SEPTEMBER 30, 2006**

The Constitution of the State of Florida, Florida Statute 200.181, and the Charter of the City of Ormond Beach, Florida set no legal debt margin.

**SCHEDULE 23**  
**CITY OF ORMOND BEACH, FLORIDA**  
**PLEGGED-REVENUE COVERAGE**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

Fiscal Year	Water & Wastewater Revenue Bonds			Utility Tax Revenue Bonds				Tax Increment Bonds						
	Utility Service Charges	Less: Operating Expenses	Net Available Revenue	Principal	Interest	Coverage	Utility Tax Revenue	Principal	Interest	Coverage	Tax Increment	Principal	Interest	Coverage
1997	9,654	4,895	4,759	1,275	2,021	1.44	81	70	18	0.92	454	270	31	1.51
1998	10,078	5,094	4,984	1,340	1,953	1.51	82	75	14	0.92	446	269	20	1.54
1999	11,148	5,417	5,731	1,410	1,881	1.74	75	75	9	0.89	380	286	5	1.31
2000	11,208	5,765	5,443	1,500	1,801	1.65	-	80	5	0.00	397	130	15	2.74
2001	11,200	5,013	6,187	1,020	1,491	2.46	-	-	-	-	472	270	21	1.62
2002	11,460	5,695	5,765	1,910	1,095	1.92	-	-	-	-	498	214	5	2.27
2003	12,059	5,756	6,303	1,995	1,012	2.10	-	-	-	-	540	-	-	-
2004	12,283	6,368	5,915	2,029	919	2.01	-	-	-	-	631	-	-	-
2005	12,235	6,697	5,538	2,173	804	1.86	-	-	-	-	831	-	-	-
2006	14,202	7,693	6,509	2,259	727	2.18	-	-	-	-	1,405	-	-	-

**Notes:** Fiscal year 2001 – principal amount of water & wastewater revenue bonds reflects the net change in bonds for the fiscal year due to bond refunding.

Fiscal year 2004 – principal amount of water & wastewater revenue bonds reflects the net change in bonds for the fiscal year due to bond refunding.

**SCHEDULE 24**  
**CITY OF ORMOND BEACH, FLORIDA**  
**DEMOGRAPHIC AND ECONOMIC STATISTICS**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**

<b>Fiscal Year</b>	<b>Population<sup>(1)</sup></b>	<b>Personal Income (In Thousands)</b>	<b>Per Capita Personal Income<sup>(2)</sup></b>	<b>Labor Force</b>	<b>Employment</b>	<b>Unemployment Rate</b>
1997	33,805	661,902	19,580	N/A	N/A	2.9
1998	34,875	711,624	20,405	N/A	N/A	2.3
1999	35,620	755,643	21,214	N/A	N/A	3.1
2000	36,301	789,220	21,741	17,459	17,063	2.3
2001	36,943	848,359	22,964	17,949	17,448	2.6
2002	37,603	895,591	23,817	18,206	17,586	3.4
2003	38,325	924,514	24,123	18,785	18,165	3.3
2004	39,009	944,018	24,200	19,239	18,669	3.0
2005	39,683	1,003,543	25,289	19,405	18,837	2.9
2006	40,595	1,072,033	26,408	20,101	19,573	2.6

Sources: (1) Florida Research & Economic Database  
(2) United States Department of Commerce, Bureau of Economic and Business Research  
(based on calculation for Volusia County)

**SCHEDULE 25**  
**CITY OF ORMOND BEACH, FLORIDA**  
**CONSTRUCTION, BANK DEPOSITS AND PROPERTY VALUE**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

Fiscal Year	(1) Commercial Construction		Residential Construction		(2) Bank Deposits	(3) Property Value		
	Units	Value	Units	Value		Commercial	Residential	Non-Taxable
1997	16	8,053	251	29,131	4,875,914	2,817,071	8,844,998	*
1998	16	7,451	292	37,570 (4)	5,083,318	2,695,780	9,038,351	*
1999	15	10,878	250	34,745 (4)	5,293,491	2,815,170	9,417,447	*
2000	11	4,739	212	32,923	6,009,738	2,950,481	9,908,884	*
2001	21	4,944	205	28,772	5,875,784	3,441,416	11,042,431	*
2002	23	7,749	261	40,362	5,999,728	3,595,095	12,141,397	*
2003	22	12,265	285	63,363	6,525,232	3,767,987	13,582,320	*
2004	16	16,615	360	90,325	6,891,752	4,041,131	14,987,460	*
2005	96	26,266	249	90,967	6,936,222	4,695,447	17,850,515	*
2006	117	38,820	123	39,140	8,146,691	*	*	*

- (1) City of Ormond Beach, Building and Inspection Department.
- (2) Florida Bankers Association (represents county-wide values).
- (3) County of Volusia, Property Appraiser (represents county-wide values).
- (4) Includes condominium dwellings.
- \* Not available.

**SCHEDULE 26  
CITY OF ORMOND BEACH, FLORIDA  
PRINCIPAL EMPLOYERS  
CURRENT YEAR AND THREE YEARS AGO  
SEPTEMBER 30, 2006**

Fiscal Year 2006			Fiscal Year 2003 *		
Employer	Number of Employees	Percent of Total Employment	Employer	Number of Employees	Percent of Total Employment
Volusia County School Board	8,579	4	Volusia County School Board	8,341	4
Halifax Community Health	5,172	2	Halifax Community Health	5,062	2
County of Volusia	4,339	2	County of Volusia	3,998	2
Publix Supermarkets Incorporated	2,717	1	Publix Supermarkets Incorporated	2,796	1
NASCAR	1,700	1	Embry Riddle Aeronautical University	2,189	1
Florida Hospital Ormond Memorial	1,574	1	Memorial Health Systems	1,398	1
Embry Riddle Aeronautical University	1,161	1	City of Daytona Beach	1,126	1
United States Postal Service	956	0	Daytona Beach Community College	899	0
City of Daytona Beach	952	0	Tyco Healthcare Kendall Products	770	0
Daytona Beach Community College	894	0	United States Postal Service	733	0
<b>Total</b>	<b>28,044</b>	<b>11</b>	<b>Total</b>	<b>27,312</b>	<b>11</b>
Estimated total workforce	244,648		Estimated total workforce	215,045	

\* **Note:** Information was not available before fiscal year 2003.

**Note:** No statistics are kept on primary employers within the City of Ormond Beach, Florida

**Sources:** County of Volusia, Department of Economic Development  
Labor Market Statistics, Florida Research and Economic Database

**SCHEDULE 27  
CITY OF ORMOND BEACH, FLORIDA  
AUTHORIZED POSITIONS BY DEPARTMENT/DIVISION/SECTION  
LAST TEN FISCAL YEARS  
SEPTEMBER 30, 2006**

	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997
City Administration	4.00	4.00	4.00	4.00	3.50	3.50	3.50	3.50	3.50	3.50
Budget & Procurement Services	2.10	2.10	2.00	2.00	2.00	2.25	2.20	2.20	2.20	2.20
Support Services	9.00	8.75	8.75	8.75	7.75	7.00	5.50	6.00	5.50	3.00
City Attorney	5.50	5.50	5.50	5.00	5.00	5.00	4.50	4.00	3.00	5.50
Finance:										
Accounting and Customer Services	5.30	5.30	5.30	5.30	5.30	6.30	6.10	6.10	6.10	6.10
Utility and Customer Services	11.85	11.85	10.60	10.60	11.60	9.60	9.60	9.60	9.60	9.60
Management Information Services	4.00	4.00	4.10	4.10	4.10	3.10	3.10	2.10	1.10	1.10
Human Resources	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Planning	6.65	6.65	7.00	7.00	7.00	7.00	7.00	6.40	6.00	6.00
Police Department	104.00	104.00	105.00	100.00	100.00	94.75	92.50	89.50	86.00	87.00
Fire Department	57.00	57.00	57.00	72.00	72.00	72.00	71.50	65.50	44.00	44.00
Economic Development	1.75	1.75	1.75	1.75	1.75	1.50	1.75	-	-	-
Public Works Department:										
Public Works Administration	-	-	-	-	1.50	1.50	1.50	1.50	2.00	2.00
Parks and Grounds Maintenance	3.40	1.40	1.40	1.40	1.40	1.65	1.65	2.25	1.50	1.50
Solid Waste Collection and Disposal	.65	.65	.55	.80	.80	.80	.30	.30	.50	.50
Recycling	.45	.45	.45	.45	.45	.45	.70	.70	1.00	1.00
Street Sweeping	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.00	1.00
Yard Waste Mulching	-	-	2.10	2.10	2.10	2.10	2.10	2.10	2.00	2.00
Streets and Roadside Maintenance	18.95	18.95	18.90	18.90	18.90	18.65	18.65	18.25	19.00	19.00
Engineering	16.70	16.70	17.80	18.00	18.00	17.00	11.97	10.97	10.97	9.00
Building										
Inspection/Permitting	10.35	10.35	9.00	9.00	9.00	9.00	9.00	9.67	9.67	8.67
Neighborhood Improvement	5.05	5.05	4.00	4.00	4.50	4.00	-	-	-	-
Building Maintenance	6.70	6.70	6.70	6.70	6.70	6.70	5.20	5.33	5.33	5.33
Stormwater Drainage	8.80	8.80	8.80	6.55	6.55	6.55	6.20	6.20	4.20	4.20
Fleet Operations Management	6.50	7.50	7.50	7.50	7.50	7.50	6.00	7.00	7.00	8.00
Water Treatment and Distribution	23.85	23.85	25.60	25.00	25.00	24.00	24.50	23.00	22.90	22.65
Wastewater Collection and Treatment	28.10	26.10	27.10	26.50	26.50	26.00	24.50	24.00	23.90	22.90
Leisure Services:										
Leisure Services										
Administration	3.40	3.40	2.60	2.60	2.60	2.60	3.85	4.35	3.35	3.35
Recreation Activities	19.00	19.00	12.05	12.55	12.05	12.05	12.05	12.05	14.05	14.05
Athletic Fields Maintenance	10.00	10.00	10.00	10.00	10.00	10.00	9.00	9.00	9.00	10.50
The Casements	3.70	4.70	4.70	4.70	4.70	4.70	4.20	3.70	3.70	3.70
Performing Arts Center	4.50	4.50	4.33	4.33	4.33	3.50	3.00	2.00	2.00	2.00
Senior Center	3.00	3.00	1.34	3.59	3.59	3.50	2.75	2.00	2.00	2.00
Special Services	4.40	4.40	3.33	3.33	3.33	2.50	3.25	3.25	2.95	2.95
Municipal Airport	1.25	.50	.50	.50	.50	.25	1.25	1.00	1.00	1.00
	<u>395.00</u>	<u>392.00</u>	<u>384.85</u>	<u>394.10</u>	<u>395.10</u>	<u>382.10</u>	<u>363.97</u>	<u>348.62</u>	<u>320.02</u>	<u>319.30</u>

**Note:** Number of positions are full time equivalents  
**Source:** City of Ormond Beach Finance Department

**SCHEDULE 28  
CITY OF ORMOND BEACH, FLORIDA  
OPERATING INDICATORS BY FUNCTION/PROGRAM  
LAST TEN FISCAL YEARS  
SEPTEMBER 30, 2006**

	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>	<u>2001</u>	<u>2000</u>	<u>1999</u>	<u>1998</u>	<u>1997</u>
Police										
Number of traffic citations issued	10,463	5,293	7,439	9,832	8,202	5,391	4,583	6,026	5,916	7,168
Number of offense reports	8,938	13,348	14,554	8,672	8,397	8,314	10,624	8,528	8,503	8,487
Number of calls for service	65,119	49,620	62,052	62,057	61,370	N/A	N/A	N/A	N/A	N/A
Fire										
Emergency fire responses	1,694	1,440	1,440	1,566	1,355	1,242	1,349	880	748	515
Emergency rescue responses (ALS/BLS)	3,467	3,654	3,654	4,548	3,258	4,776	4,677	3,381	2,480	2,299
Inspections	2,420	2,324	1,781	1,440	1,243	1,115	631	840	1,148	902
Construction plans review	343	343	135	391	338	116	115	186	166	163
Education classroom presentations	49	45	45	43	91	82	87	44	39	60
Education (not included in reporting entity)										
Kindergarten-Grade 5 students	3,107	3,135	3,019	3,052	3,171	3,171	3,962	3,176	2,460	2,229
Grades 6-8 students	977	1,037	1,714	1,761	1,731	1,731	1,716	1,691	1,624	1,651
Airport										
Fixed based operator (full-service)	2	2	2	2	2	2	2	2	2	2
Flight School	2	2	2	2	2	2	2	2	1	1
Based aircraft	117	169	169	169	140	140	140	140	105	105
Total 24 hour, operations	148,700	148,500	130,000	127,000	120,000	120,000	120,000	185,000	185,000	185,000
Water treatment plants										
Jefferson Street Plant:										
Design capacity	8.00 MGD									
Current production rate	6.90 MGD	5.89 MGD	5.78 MGD	5.54 MGD	5.40 MGD	6.12 MGD	5.67 MGD	5.52 MGD	5.24 MGD	4.96 MGD
Number of water utility connections	21,937	21,706	21,459	21,296	20,839	19,900	19,800	19,408	18,477	18,202
Number of active water utility customers (units)	28,366	28,297	27,953	27,472	26,866	25,013	24,900	24,700	23,952	23,544
Solid waste system										
Number of solid waste disposal customers	16,031	15,805	15,620	15,524	15,242	14,644	14,355	14,122	13,631	13,529
Number of active participating recycling program (units)	16,774	16,610	16,435	N/A						
Water pollution control plants										
Orchard Street Plant:										
Design capacity	6.00 MGD									
Current treatment rate	4.10 MGD	4.34 MGD	4.24 MGD	3.57 MGD	3.69 MGD	3.96 MGD	4.06 MGD	3.67 MGD	3.80 MGD	3.87 MGD
Number of collection system connections	15,400	15,228	14,916	14,813	14,501	13,809	13,500	13,334	12,832	12,546
Number of collecting system units	20,157	19,625	19,330	19,065	18,413	17,450	17,002	16,803	16,338	15,985
Number of effluent reuse connections	2,300	2,191	2,092	1,983	1,927	1,866	1,760	1,674	1,584	1,604

\* Information not available.

Sources: City of Ormond Beach Police Department, City of Ormond Beach Fire Department, School Board of Volusia County, City of Ormond Beach Airport Department, City of Ormond Beach Public Works Department, City of Ormond Beach Finance Department

**SCHEDULE 29  
CITY OF ORMOND BEACH, FLORIDA  
CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM  
LAST TEN FISCAL YEARS  
SEPTEMBER 30, 2006**

	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997
Police										
Police station	1	1	1	1	1	1	1	1	1	1
Holding facility	1	1	1	1	1	1	1	1	1	1
Vehicular patrol units	48	49	48	47	42	39	39	39	38	38
Animal control/service vehicles	6	6	6	4	4	4	4	4	4	4
Motorcycle units	5	5	5	4	4	4	4	4	4	4
Evidence vehicles	1	1	1	1	1	1	1	1	1	1
Administrative vehicles	7	7	7	7	8	8	8	8	6	6
Investigative units	8	10	8	6	6	6	6	6	6	6
Leased investigative units	-	0	1	2	2	2	2	2	N/A	N/A
Outreach vehicles	3	2	3	3	2	2	2	2	N/A	N/A
Fire stations in City limits	4	4	4	4	4	4	4	4	4	4
Medical facilities (not included in reporting entity)										
Number of hospitals	2	2	2	2	2	2	2	2	2	2
Number of patient beds	324	324	324	324	324	324	324	324	324	324
Public library square footage	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000
Education (not included in reporting entity)										
Volusia County Schools - Kindergarten – Grade 5	5	5	5	5	5	5	5	5	5	5
Grades 6-8	1	1	1	1	1	1	1	1	1	1
Airport										
Runways	2	2	2	2	2	2	2	2	2	2
Taxiways – fully listed	4	4	4	6	6	6	6	6	6	6

**SCHEDULE 29**  
**CITY OF ORMOND BEACH, FLORIDA**  
**CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(Continued)*

	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>	<u>2001</u>	<u>2000</u>	<u>1999</u>	<u>1998</u>	<u>1997</u>
Recreation										
Parks (acres)	532	532	270	270	270	270	270	270	270	270
Picnic areas	11	11	11	11	11	11	11	11	11	11
Playgrounds	11	11	11	11	13	13	13	13	13	13
Baseball/softball complexes	1	1	1	1	1	1	1	1	2	2
Baseball fields	14	16	16	16	16	16	16	16	8	8
Softball fields	8	8	8	8	8	8	8	8	6	6
Soccer fields	8	8	8	8	8	8	8	8	8	8
Handball/racquetball courts	8	10	10	10	16	16	16	16	8	8
Shuffleboard courts	12	12	13	13	11	11	11	11	11	11
Community centers	3	3	3	3	3	3	3	3	2	2
Gymnastics building	1	1	1	1	1	1	1	1	1	1
Tennis center – clay/lighted courts	8	8	8	8	8	8	8	8	8	8
Tennis courts – hard surface / without lights	11	11	11	11	10	10	10	10	10	10
Tennis courts – hard surface / lighted	2	2	2	2	2	2	2	2	2	2
Basketball courts – outside / lighted	2	1	1	1	1	1	1	1	1	1
Senior Citizens Center	1	1	1	1	1	1	1	1	1	1
Civic Center/Performing Arts	1	1	1	1	1	1	1	1	1	1
Skate court	1	1	1	1	1	1	1	1	N/A	N/A
Tennis center	2	2	1	1	1	1	1	1	N/A	N/A
Boat ramps/public	6	6	6	6	6	6	6	6	6	6
Fishing piers/public	7	7	7	7	6	6	6	6	6	6
18-hole golf course/public (not included in the reporting entity)	1	1	1	1	1	1	1	1	2	2
Public works										
Area: square miles	36	36	36	29	29	29	29	29	29	29
Miles paved streets	183	183	179	170	161	161	161	161	159	159
Miles unpaved streets	-	-	2	2	1	1	1	1	1	1
Miles sidewalks (est'd)	124	85	116	116	113	113	113	113	113	113
Miles storm sewers (est'd)	155	139	82	82	78	78	78	78	78	78
Miles sanitary sewer	267	255	244	242	125	125	125	125	125	125
Fire hydrants	2,174	2,091	2,025	2,000	2,000	2,000	2,000	2,000	2,000	2,000

**Sources:** City of Ormond Beach Police Department, City of Ormond Beach Fire Department, Florida Hospital, School Board of Volusia County,  
City of Ormond Beach Airport Department, City of Ormond Beach Leisure Services Department, City of Ormond Beach Public Works Department,  
City of Ormond Beach Engineering Department, City of Ormond Beach Finance Department

**SCHEDULE 30**  
**CITY OF ORMOND BEACH, FLORIDA**  
**CHANGES IN NET ASSETS, ENTERPRISE FUNDS**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>	<b>2001</b>	<b>2000</b>	<b>1999</b>	<b>1998</b>	<b>1997</b>
Operating revenues										
Charges for services:										
Water sales	\$ 7,371	\$ 6,196	\$ 6,105	\$ 6,017	\$ 5,728	\$ 5,614	\$ 5,663	\$ 5,613	\$ 5,081	\$ 4,830
Service charges	579	571	758	742	710	672	587	592	564	549
Sewer charges	6,252	5,468	5,420	5,300	5,022	4,914	4,958	4,943	4,433	4,275
Refuse charges	4,440	4,283	3,719	3,669	3,575	3,562	3,467	3,337	3,287	3,178
Franchise fees	789	845	742	698	667	641	621	580	569	546
Miscellaneous	13	1,102	4,881	46	-	5	216	278	144	169
Total operating revenues	19,444	18,465	21,225	16,472	15,702	15,408	15,512	15,343	14,078	13,547
Operating expenses										
Billing and customer service	1,064	1,075	1,007	959	914	811	783	726	621	613
Water system	3,267	2,684	2,550	2,267	2,170	1,981	2,426	2,234	2,115	2,055
Sewer system	3,362	2,938	2,811	2,530	2,611	2,221	2,561	2,457	2,357	2,225
Solid waste system	4,435	5,982	8,398	3,380	3,632	3,528	3,558	3,277	3,319	3,250
Depreciation	5,353	4,858	4,690	4,493	4,401	4,715	3,362	3,119	4,967	2,134
Total operating expenses	17,481	17,537	19,456	13,629	13,728	13,256	12,690	11,813	13,379	10,277
Operating income	1,963	928	1,769	2,843	1,974	2,152	2,822	3,530	699	3,270
Nonoperating income (expenses)										
Interest revenue	1,803	908	507	555	712	1,835	1,825	1,356	1,435	1,419
Interest/amortization expense	(801)	(881)	(982)	(1,076)	(1,158)	(1,538)	(1,830)	(1,891)	(1,977)	(2,041)
Gain on disposal of capital assets	78	1	-	(34)	(189)	17	88	29	36	(76)
Total nonoperating revenues (expenses)	1,080	28	(475)	(555)	(635)	314	83	(506)	(506)	(698)
Income before contributions, grants and transfers	3,043	956	1,294	2,288	1,339	2,466	2,905	3,024	193	2,572
Capital contributions and grants	3,257	2,910	2,748	2,252	3,677	2,945	16	3	13	2
Transfers in	225	219	206	196	187	172	-	-	-	177
Transfers out	(3,113)	(3,386)	(2,916)	(2,753)	(2,639)	(2,230)	(910)	(840)	(804)	(781)
Change in net assets	\$ 3,412	\$ 699	\$ 1,332	\$ 1,983	\$ 2,564	\$ 3,353	\$ 2,011	\$ 2,187	\$ (598)	\$ 1,970

**SCHEDULE 31  
CITY OF ORMOND BEACH, FLORIDA  
OPERATING EXPENSES, ENTERPRISE FUNDS  
LAST TEN FISCAL YEARS  
SEPTEMBER 30, 2006  
(In Thousands)**

Fiscal Year	Personal Services							Landfill Closure Costs	Subtotal, Expenses before Depreciation	Depreciation	Total Operating Expenses
	Utility Billing & Customer Service	Water	Sewer	Solid Waste	Contractual Services	Materials & Supplies	Utilities				
1997	349	827	864	140	2,904	3,764	712	(1,417)	8,143	2,134	10,277
1998	324	849	918	130	3,044	3,031	685	(569)	8,412	4,967	13,379
1999	352	924	957	143	3,477	2,506	670	(335)	8,694	3,119	11,813
2000	345	968	946	137	3,566	2,686	698	(18)	9,328	3,362	12,690
2001	365	1,025	1,054	140	3,600	1,587	786	(16)	8,541	4,715	13,256
2002	440	1,159	1,237	175	3,788	1,775	791	(38)	9,327	4,401	13,728
2003	435	1,174	1,240	180	3,993	1,691	876	(453)	9,136	4,493	13,629
2004	509	1,329	1,412	179	8,580	1,830	945	(18)	14,766	4,690	19,456
2005	532	1,364	1,473	136	5,836	2,472	1,005	(139)	12,679	4,858	17,537
2006	547	1,379	1,626	140	4,908	1,584	1,326	618	12,128	5,353	17,481

**SCHEDULE 32**  
**CITY OF ORMOND BEACH, FLORIDA**  
**WATER TREATED AND CONSUMED AND WASTEWATER TREATED**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

<b>Fiscal Year</b>	<b>Gallons of Raw Water Pumped</b>	<b>Gallons of Water Treated</b>	<b>Gallons of Water Consumed</b>	<b>% Annual Growth</b>	<b>Gallons of Water Unbilled</b>	<b>Average Percent Unbilled</b>	<b>Gallons of Wastewater Treated</b>
1997	1,821,240	1,852,261	1,609,641	-	242,620	13.10%	1,330,590
1998	1,913,876	1,946,121	1,722,308	7.0%	223,813	11.50%	1,372,290
1999	2,030,162	2,011,439	1,785,042	3.6%	226,397	11.26%	1,339,480
2000	2,079,779	2,096,707	1,852,042	3.8%	244,665	11.67%	1,500,250
2001	2,034,821	2,060,233	1,755,701	(5.2%)	304,532	14.78%	1,521,170
2002	2,023,457	2,026,601	1,806,104	2.9%	220,497	10.88%	1,372,990
2003	2,024,170	2,043,523	1,863,538	3.2%	179,985	8.81%	1,318,290
2004	2,113,368	2,191,265	1,888,348	1.3%	302,917	13.82%	1,559,040
2005	2,149,105	2,376,607	1,873,535	(0.8%)	503,072	21.17%	1,583,280
2006	2,281,250	2,547,700	1,883,513	0.5%	664,187	26.07%	1,497,690

**Note:** See Schedule 36 for detail of water and sewer residential service rates, inside City.

In fiscal year 2005, faulty master meter reads resulted in increase in average percent unbilled.

In fiscal year 2006, the City experienced several breaks in major distribution lines which resulted in increase in average percent unbilled.

**SCHEDULE 33**  
**CITY OF ORMOND BEACH, FLORIDA**  
**WATER CONSUMPTION, SALES, AND UNITS BY RATE CLASS**  
**CURRENT YEAR AND NINE YEARS AGO**  
**SEPTEMBER 30, 2006**

*(In Thousands, Except For Annual Total Number of Units Billed)*

	<u>Gallons Consumed</u>		<u>Revenue Produced (1)</u>		<u>Annual Total Number of Units Billed (2)</u>	
	<u>2006</u>	<u>1997</u>	<u>2006</u>	<u>1997</u>	<u>2006</u>	<u>1997</u>
Water service:						
Inside City:						
Residential	836,499	692,418	\$ 2,855	\$ 1,906	177,055	140,598
Multi-family	173,528	156,642	635	470	53,672	45,656
Commercial	317,907	324,072	1,094	794	13,253	11,220
	<u>1,327,934</u>	<u>1,173,132</u>	<u>4,584</u>	<u>3,170</u>	<u>243,980</u>	<u>197,474</u>
Outside City:						
Residential	247,821	217,962	1,336	941	56,414	51,480
Multi-family	84,672	69,171	499	325	31,021	23,476
Commercial	44,450	24,888	224	96	1,711	1,375
	<u>376,943</u>	<u>312,021</u>	<u>2,059</u>	<u>1,360</u>	<u>89,146</u>	<u>76,331</u>
	<u>1,704,877</u>	<u>1,485,153</u>	<u>6,643</u>	<u>4,395</u>	<u>333,126</u>	<u>273,805</u>
Irrigation service:						
Inside City:						
Residential	28,577	11,714	85	28	1,841	979
Multi-family	3,817	2,808	11	6	144	96
Commercial	137,366	101,274	488	210	1,419	1,229
	<u>169,760</u>	<u>115,796</u>	<u>584</u>	<u>244</u>	<u>3,404</u>	<u>2,304</u>
Outside City:						
Multi-family	-	855	-	3	-	17
Commercial	8,876	7,819	44	14	231	46
	<u>8,876</u>	<u>8,674</u>	<u>44</u>	<u>17</u>	<u>231</u>	<u>63</u>
	<u>178,636</u>	<u>124,470</u>	<u>628</u>	<u>261</u>	<u>3,635</u>	<u>2,367</u>
	<u>1,883,513</u>	<u>1,609,623</u>	<u>\$ 7,271</u>	<u>\$ 4,822</u>	<u>336,761</u>	<u>276,172</u>

**Notes:** (1) Exclusive of unbilled receivable  
(2) Number of connections with respect to irrigation service.  
See Schedule 36 for detail of water and sewer residential service rates, inside City.

**Source:** City of Ormond Beach Finance Department

**SCHEDULE 34  
CITY OF ORMOND BEACH, FLORIDA  
ANNUAL TAP SALES  
LAST TEN FISCAL YEARS  
SEPTEMBER 30, 2006**

<b>Fiscal Year</b>	<b>Water Meter Taps Sold</b>	<b>Sewer Taps Sold</b>	<b>Total Taps</b>
1997	428	387	815
1998	474	424	898
1999	443	400	843
2000	416	365	781
2001	410	330	740
2002	590	530	1,120
2003	505	462	967
2004	507	476	983
2005	366	285	651
2006	354	255	609

**SCHEDULE 35**  
**CITY OF ORMOND BEACH, FLORIDA**  
**CUMULATIVE NUMBER OF WATER AND SEWER UNITS BY TYPE**  
**LAST TEN FISCAL YEARS**  
**SEPTEMBER 30, 2006**

Fiscal Year	Water				Irrigation				Total Water & Irrigation
	Residential	Commercial	Multi	Subtotal	Residential	Commercial	Multi	Subtotal	
1997	192,078	12,595	69,132	273,805	979	1,229	113	2,321	276,126
1998	202,138	13,073	75,899	291,110	911	1,258	132	2,301	293,411
1999	201,086	12,835	74,281	288,202	913	1,252	135	2,300	290,502
2000	206,288	13,058	74,664	294,010	1,005	1,311	138	2,454	296,464
2001	210,744	13,337	74,009	298,090	1,197	1,355	154	2,706	300,796
2002	217,081	13,544	75,053	305,678	1,290	1,412	141	2,843	308,521
2003	224,464	13,960	81,678	320,102	1,418	1,511	153	3,082	323,184
2004	227,162	14,087	80,325	321,574	1,537	1,515	161	3,213	324,787
2005	230,777	14,354	81,468	326,599	1,694	1,542	174	3,410	330,009
2006	233,469	14,964	84,693	333,126	1,841	1,650	144	3,635	336,761

Fiscal Year	Sewer				Grand Total
	Residential	Commercial	Multi	Subtotal	
1997	129,771	10,034	47,686	187,491	461,151
1998	142,689	10,842	50,845	204,376	497,787
1999	141,519	10,617	49,509	201,645	492,147
2000	145,648	10,799	49,753	206,200	502,664
2001	149,730	11,011	49,203	209,944	510,740
2002	154,319	11,130	49,452	214,901	523,422
2003	161,163	11,457	54,711	227,331	550,515
2004	163,508	11,680	55,545	230,733	555,520
2005	166,867	11,937	56,377	235,181	565,190
2006	169,673	12,528	58,116	240,317	577,078

**Note:** Amounts represent total number of customer units billed during each fiscal year for water and sewer service.  
Irrigation units represent total number of connections billed during each fiscal year.

**SCHEDULE 36  
CITY OF ORMOND BEACH, FLORIDA  
WATER AND SEWER RESIDENTIAL SERVICE RATES, INSIDE CITY  
LAST TEN FISCAL YEARS  
SEPTEMBER 30, 2006**

Fiscal Year	Water Service Rates			Sewer Service Rates	
	Minimum Use Charge (0 – 2,000 Total Gallons)	Additional Use Charge For Each 1,000 Gallons (3,000 – 6,000 Total Gallons)	Additional Use Charge For Each 1,000 Gallons (Over 6,000 Total Gallons)	Minimum Use Charge (0 – 2,000 Total Gallons)	Additional Use Charge For Each 1,000 Gallons (Over 3,000 Total Gallons)
1997	7.68	1.93	N/A	10.02	2.70
1998	7.68	1.93	N/A	10.02	2.70
1999 <sup>(1)</sup>	8.06	2.03	N/A	10.52	2.84
2000	8.06	2.03	N/A	10.52	2.84
2001	8.06	2.03	N/A	10.52	2.84
2002	8.06	2.03	N/A	10.52	2.84
2003 <sup>(2)</sup>	8.26	2.08	N/A	10.78	2.91
2004	8.26	2.08	N/A	10.78	2.91
2005	8.26	2.08	N/A	10.78	2.91
2006 <sup>(3)</sup>	9.68	2.44	2.91	12.64	3.41

**Notes:** Changes in water and sewer rates must be approved by the City Commission.

(1) City Commission approved a 5.00% increase in water and sewer rates, effective 10/1/1998.

(2) City Commission approved a 2.50% increase in water and sewer rates, effective 10/1/2002.

(3) City Commission approved a 17.25% increase in water and sewer rates and established an additional use charge for water use in excess of 6,000 total gallons, effective 2/1/2006.

**SCHEDULE 37**  
**CITY OF ORMOND BEACH, FLORIDA**  
**MAJOR WATER AND WASTEWATER SYSTEM CUSTOMERS**  
**CURRENT YEAR AND NINE YEARS AGO**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*

Name	Gallons Consumed	%	Water & Irrigation Sales Revenue Produced	%	Sewer Revenue Produced	%
Florida Hospital	42,711	2.27%	\$ 140	1.93%	\$ 120	2.05%
Tymber Creek Utilities Incorporated	24,032	1.28	43	0.59	-	-
Bear Creek Venture, Ltd.	20,727	1.10	82	1.13	107	1.82
Ocean Village Villas Homeowners Association	17,928	0.95	58	0.80	-	-
Gabriel Living Centers, LLC	13,247	0.70	43	0.59	53	0.90
San Marco Association, Ltd.	12,777	0.68	63	0.87	85	1.45
Homac Manufacturing Company	11,663	0.62	38	0.52	91	1.55
Shadow Lakes Ormond, Ltd.	10,278	0.55	33	0.45	44	0.75
LEC Properties, Inc.	8,892	0.47	50	0.69	68	1.16
Ocean East Resort Club	8,115	0.43	25	0.34	33	0.56
Subtotal (10 largest)	170,370	9.05	575	7.91	601	10.25
Balance from other customers	1,713,143	90.95	6,696	92.09	5,265	89.75
Grand totals	1,883,513	100.00%	\$ 7,271	100.00%	\$ 5,866	100.00%

**SCHEDULE 37**  
**CITY OF ORMOND BEACH, FLORIDA**  
**MAJOR WATER AND WASTEWATER SYSTEM CUSTOMERS**  
**CURRENT YEAR AND NINE YEARS AGO**  
**SEPTEMBER 30, 2006**  
*(In Thousands)*  
*(Continued)*

Name	Gallons Consumed	%	Water & Irrigation Sales Revenue Produced	%	Sewer Revenue Produced	%
Florida Hospital	24,199	1.54%	\$ 54	1.15%	\$ 55	1.39%
Bear Creek Venture, Ltd.	19,426	1.24	52	1.10	69	1.75
Tymber Creek Utilities Incorporated	16,114	1.03	21	0.45	-	-
Volusia County School Board	12,148	0.77	31	0.66	32	0.81
Homac Manufacturing Company	9,225	0.59	22	0.47	31	0.79
Hewitt Properties, Inc.	8,978	0.57	24	0.51	33	0.84
Rinker Material Corporation	8,393	0.54	16	0.34	-	-
Medic Home health Center of Florida	8,075	0.52	19	0.40	27	0.68
NDC Asset Management, Inc., DBA Fisherman's Landing Apartments	7,397	0.47	50	1.06	68	1.72
Bowmans Nursing Center	6,478	0.41	25	0.53	33	0.84
Subtotal (10 largest)	120,433	7.68%	275	5.84%	296	7.50%
Balance from other customers	1,447,146	92.32%	4,432	94.16%	3,651	92.50%
Grand totals	1,567,579	100.00%	\$ 4,707	100.00%	\$ 3,947	100.00%

**Source:** City of Ormond Beach Finance Department

## **GLOSSARY**

**Accrual:** A basis of accounting in which revenues are recognized when they are measurable and earned and expenditures are recorded when incurred.

**Appropriation:** Authorization by the City Commission that allows expenditures to be made on behalf of the City against governmental resources.

**Audit:** An examination of internal controls and financial statements.

**Balance Sheet:** A statement which presents the financial position of an entity as of a specified date.

**Budget:** A financial plan or proposed revenues and expenditures for a specified period of time (usually one year).

**Capital Outlay:** Expenditures for the acquisition of assets.

**Debt Service:** The City's obligation to pay principal and interest according to a predetermined schedule.

**Department:** A major organizational unit that indicates management responsibility for a group of related operations.

**Encumbrances:** Commitments against an appropriation.

**Fund Balance:** The amount by which assets exceed liabilities.

**Interfund Transfers:** Amounts transferred from one fund to another.

**Intergovernmental Revenues:** Revenues received from another government.

**Operating Expenditures:** Ongoing expenditures that are not wages, benefits or capital in nature.

**Reserved:** Indicates that a portion of fund balance is restricted for a specific purpose.

**Roll back tax rate:** The tax rate that generates the same amount of revenue as the prior year exclusive of gains from new construction.