

City of Ormond Beach Florida

**Annual Budget
Fiscal Year 2008-2009**

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**CITY OF ORMOND BEACH
ANNUAL BUDGET
FOR THE 2008-09 FISCAL YEAR
OCTOBER 1, 2008 THROUGH
SEPTEMBER 30, 2009**



CITY COMMISSION

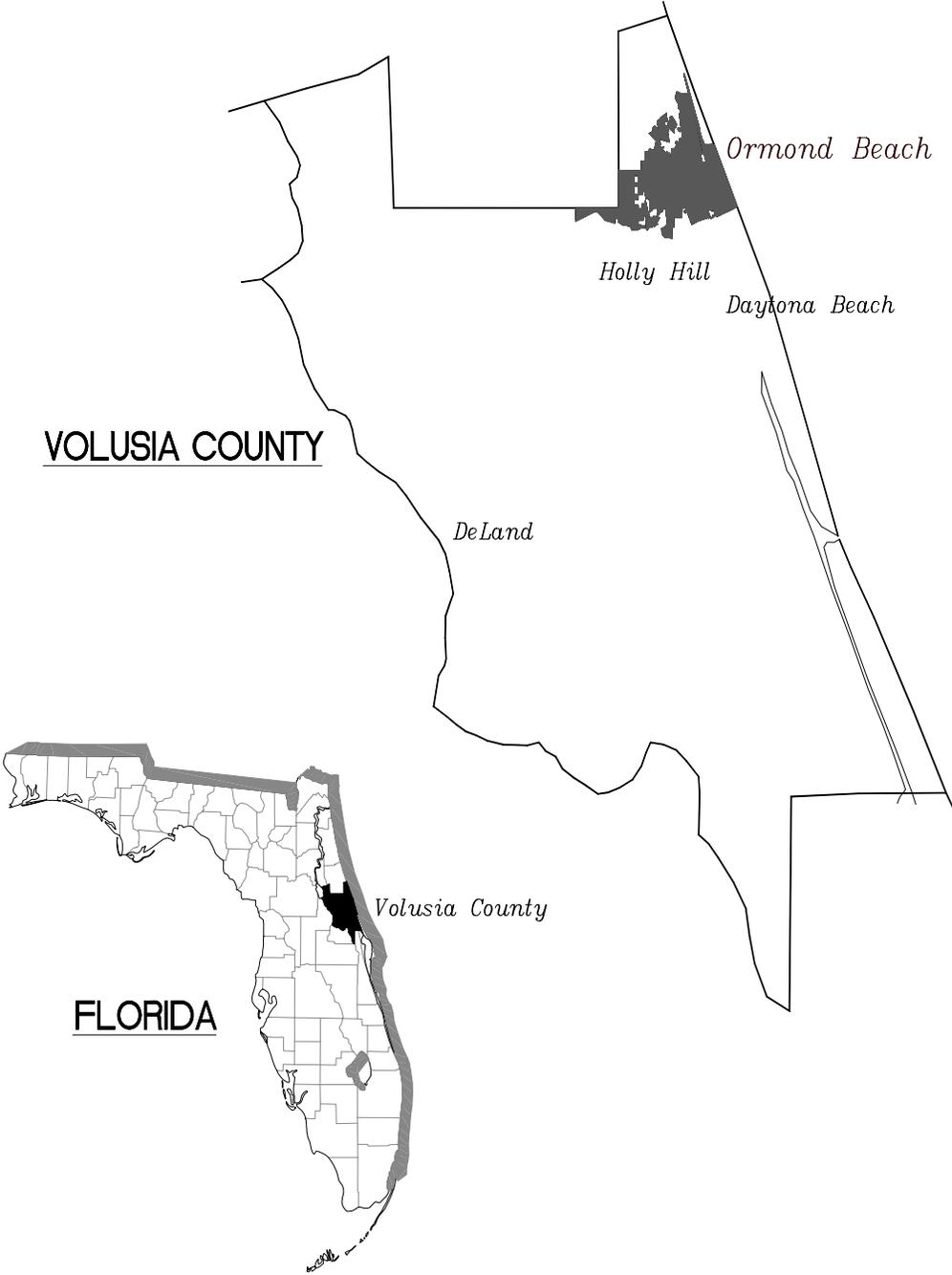
**FRED COSTELLO
LORI GILLOOLY
TROY KENT
ED KELLEY
BILL PARTINGTON**

**MAYOR
ZONE ONE
ZONE TWO
ZONE THREE
ZONE FOUR**

Theodore S. MacLeod, P.E.
Kelly A. McGuire
Daniel A. Stauffer

Acting City Manager
Finance Director
Accounting Manager

LOCATION MAP
CITY OF ORMOND BEACH, FLORIDA



Community Overview

The city that is now Ormond Beach, which is located on the northeast coast of Florida, dates from the period immediately following the Civil War. J. Andrew Bostrom, a former Union soldier originally born in Sweden, settled land on the peninsula. Concentrated settlement on the mainland began in 1873 with the establishment of New Britain, founded by a small community of New Englanders intent on making their living from citrus cultivation. In 1875, New Britain was subdivided into blocks and lots, with the original plat containing eleven (11) streets. Of the eleven (11) streets, seven (7) retain their original names, with four (4) located in present downtown Ormond Beach.

By 1880, New Britain had grown enough to warrant incorporation. During the elections for incorporation, the town name was changed to Ormond, in honor of James Ormond III, descendant of an early British colonist from the 1770's. The town was legally incorporated on April 22, 1880 and adopted the banana tree as the town emblem.

The development of Ormond Beach accelerated during the 1880's when John Anderson, Joseph Price, Stephen Van Cullen White and other pioneers saw that the small wilderness community was linked by rail with the eastern United States. Their entrepreneurial spirit led to the construction of a bridge spanning the Halifax River (Atlantic Intra-coastal Waterway) from the mainland to the peninsula and the Ormond Hotel, a building that helped define the social and economic character of the community. During the late nineteenth and early twentieth centuries, Ormond became one of Florida's most recognized resort communities and the location of some of the first automobile races in the United States. Consequently, Ormond Beach became and is still known today as the "Birthplace of Speed". Ironically, following World War I, as the automobile became increasingly available to middle America, the character of Florida tourism changed, and Ormond declined in importance as a winter resort and tourist mecca, becoming a more traditional residential community.

In 1959, the City was granted 1,164 acres of land from the Federal government that was developed into a municipal airport that consists of two (2) active runways and six (6) taxiways. In addition, the City purchased 176 acres from the Federal government in 1959; a site that has since been developed into a successful commerce center. Today the Business Park contains twenty-nine (29) businesses operating in approximately 807,000 square feet of light industrial space with total employment of approximately 2,000 workers.

Since 1970, the city's population increased from approximately 14,000, to the present population of approximately 37,000, which has resulted from a combination of real growth and annexations. During the 1990's, residential development and the City's commercial and retail center expanded westward beyond Interstate 95 as the size of the City grew to approximately 29 square miles.

STATEMENT OF VISION CITY OF ORMOND BEACH FLORIDA

The future of the City of Ormond Beach depends on a partnership among citizens, businesses, civic organizations, elected officials and City employees. Working Together, we can make Ormond Beach one of the most attractive, stimulating and progressive cities in the nation.

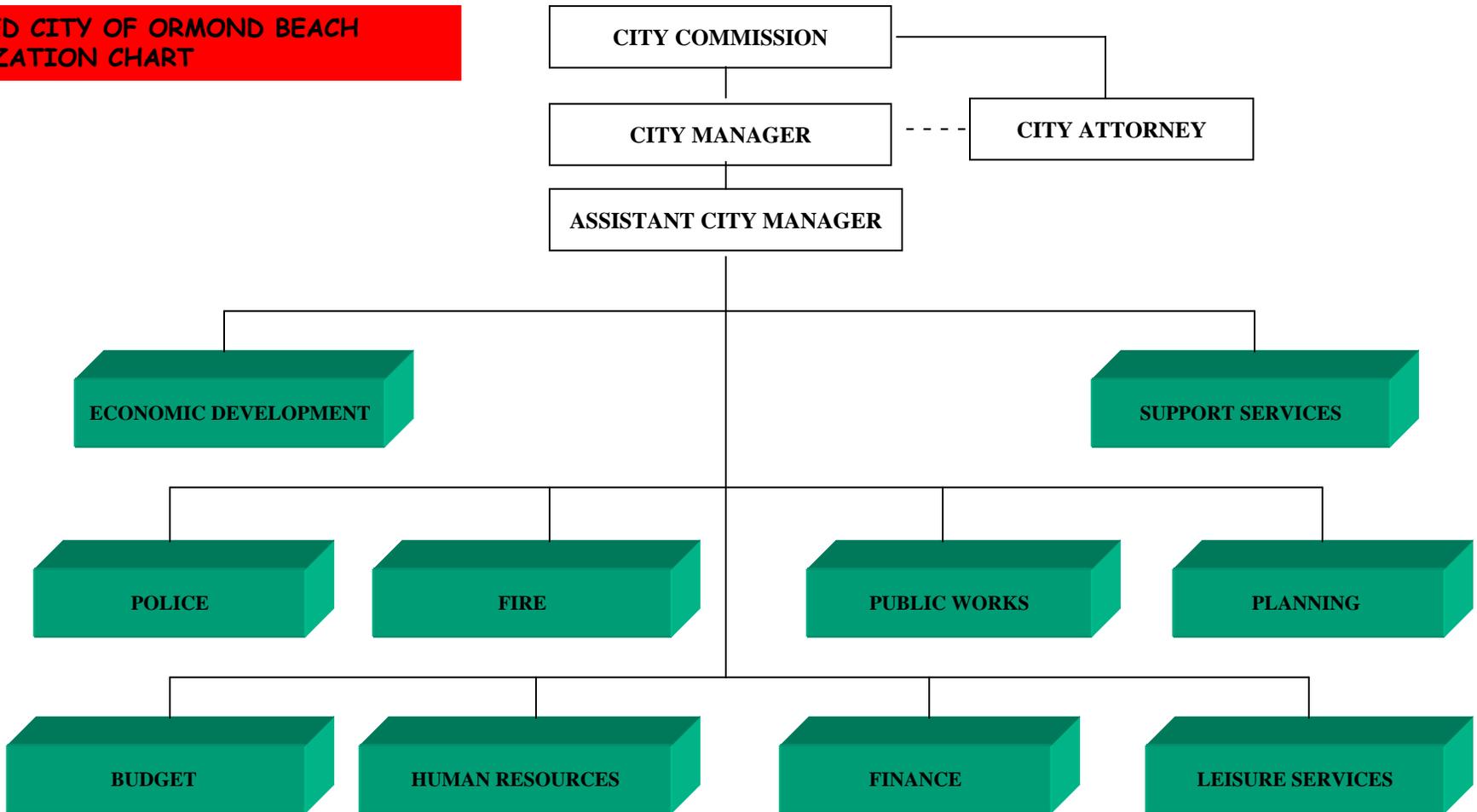
We see Ormond Beach as a community characterized by a high quality of life for all. From our youngest citizens to our oldest citizens, we want to provide significant opportunities for earning, for learning, for leisure and recreation, and for self-expression.

We see Ormond Beach as a community of many dimensions. Among these, we see our City as:

- ❖ A family oriented community, striving to provide a safe and supportive environment in which families of all ages can build on their strengths and their traditions.
- ❖ A learning community, in which all citizens may participate in life-long opportunities for personal growth and development, especially as they participate in the strong historic, cultural, artistic, and athletic traditions of the area.
- ❖ An environmentally sensitive community, marked by mature trees, clean water, well-kept neighborhoods, and attractively landscaped thoroughfares.
- ❖ An economically sound community, boasting a diverse economy and a balanced, controlled, but friendly approach to business and development.
- ❖ A diverse community, one in which all citizens and all sectors of the City find meaningful opportunities and one in which all are valued for the unique contribution they make.
- ❖ A responsive community, with a City government that cares and communicates well with the citizenry and provides timely, even-handed, and courteous service to all.
- ❖ A well-run community, offering high quality basic City services in an effective and efficient manner, and encouraging creative and proactive approaches to the conduct of government.
- ❖ An involved community, one in which citizens throughout the community acknowledge and respect their differences, but recognize that the accomplishment of our objectives will require the full participation of all.

ORMOND BEACH CITIZENS

PROPOSED CITY OF ORMOND BEACH ORGANIZATION CHART



This is to certify that this is the official organizational chart of the City of Ormond Beach referred to in Article II, Chapter 2, of the City of Ormond Beach, Florida, *Code of Ordinances*, adopted by Resolution No. 2002-94

Carl Persis
CARL PERSIS, MAYOR

Veronica Patterson
VERONICA PATTERSON, City Clerk



CITY OF ORMOND BEACH

City Manager 22 S. Beach St. Ormond Beach, FL 32174 (386) 676-3200 Fax: (386) 676-3384

October 1, 2008

Honorable Mayor Costello, City Commissioners and Citizens of the City of Ormond Beach:

The development of the 2008-09 Fiscal Year budget has been significantly impacted by a general decline in economic conditions as well as tax reform efforts that occurred over the last year. The City will have little, if any, growth in major revenue sources such as property tax, sales tax and utility tax. Additionally, the City must contend with considerable cost increases in fuel, fuel related supplies and electricity.

As a result of the limited growth in revenue and significant cost increases, the City will need to make \$1.44 million in budget reductions for FY 2008-09. Staff has presented several budget reductions strategies to the City Commission throughout the current fiscal year for implementation in FY 2008-09. Reductions incorporated in the proposed budget include:

- Elimination of five management positions: Police Division Chief, Accounting Manager, Building Maintenance Supervisor, Public Works Director and Facilities Maintenance Manager.
- Elimination of seven non-management positions: Building Permit Technician, Performing Art Center House Technician, Office Assistant, Senior Center Coordinator, Tennis Coordinator, Maintenance Worker, and Senior Planner.
- Reduction of two full-time Office Assistant positions to part-time positions.
- Incorporation of the Leisure Services Department alternative service delivery options which include private management of the Tennis Center, management of the Senior Center by the Council on Aging and operational changes at The Casements, Gymnastics Center and Performing Art Center.
- Reduction in tax supported capital improvement funding.

A detailed listing of these reductions can be found on page viii-ix.

The budget includes the additional of two Police Officers. These new positions, combined with the reassignment of existing staff, will allow the Police Department to create an additional patrol unit.

The City is implementing a change in the health insurance options with the City's bargaining units. The City offers two employer paid health insurance options, PPO and HMO. Prospectively, the City will pay the lowest cost plan only (HMO) with the option for the employee to pay the additional cost for the PPO plan, if desired. We anticipate that this will result in a savings of approximately \$90,000 annually.

The next several years will likely continue to provide unique financial challenges for the City. In addition to a continuation of the generally weak economic conditions that currently exist which will limit non-property tax revenue growth, property tax revenues for future years are not likely to keep pace with anticipated expenditures. As we move forward, the mission of the Commission and staff will be to work with the community to define the "core" services and restructure service delivery to meet the available revenue. Additionally, resources will be requested for items which will increase our tax base such as business park development at the Airport and Ormond Crossings. Funding for items that will enhance productivity or reduce costs, such as technology, will also be a priority as we move forward.

With those comments, I present you with the FY 2008-09 annual budget. This document contains the financial plan for the services and capital projects that will be implemented to meet your goals for the community. The annual budget provides the City Commission and interested citizens with a one source document that addresses all City operating and capital appropriations and sources of revenue for each fund and program.

BUDGET PREPARATION GUIDELINES

The following guidelines were provided by the City Commission at the 2008 Goals Workshop, Financial Trends Workshop, and Budget Workshops to be used in preparing the FY 2008-09 budget:

Guidelines:

- Develop budget proposals which provide no tax increase.
- Use of fund balance only for one-time expenditures.
- Annually review user fees and charges.
- Continue to fund facility renewal and replacement, general capital projects and transportation projects through dedicated millage.
- Explore health insurance options to reduce costs.
- Solicit resident suggestions at the earliest stage of the budget process.

Outcomes:

- The budget was developed with no increase in tax revenue.
- The budget includes use of General Fund fund balance for one-time expenditures related to City-wide training and equipment for two Police Officers.
- A water/wasterwater user fee increase of 6% is included in the budget. Additionally, increases in Leisure Services fees consistent with prior discussion are included in the proposed budget.
- The budget includes a reduction of \$225,000 in capital improvement funding.
- An electronic suggestion box was established on the City's website to allow citizens to make suggestions in conjunction with a citywide budget update newsletter. Additionally, the Budget Advisory Board hosted a public forum to solicit input from citizens. The Budget Advisory reviewed the suggestions made by the public. The board's responses can be found on page xiv.

BUDGET HIGHLIGHTS

As a result of increases in major expenditures, the lack of growth in property tax revenue and the loss of revenue from other major sources, a reduction of \$1.3 million was necessary. The amount of reductions and fees increases and areas impacted are as follows:

- **General Fund (\$1,072,000)**
- **General Capital Improvements (\$225,000)**

FY 2008-09 Budget Reductions

Position	Disposition	Amount
Office Asst. III (The Casements)	Reduction	48,000
PT-Program Specialist (The Casements)	Addition	(9,500)
PT-Special Events Tech (The Casements)	Addition	(9,500)
PT-Recreation Leader (The Casements)	Reduction	9,300
House Tech (PAC)	Reduction	41,000
PT-Theatrical Services Tech (PAC)	Addition	(14,000)
PT-Box Office Attendant (PAC)	Reduction	8,400
PT-Gymnastics Leaders (2)	Reduction	18,000
Tennis Coordinator	Reduction	62,000
Office Asst. II (Tennis)	Reduction	47,000
PT-Tennis Aides (3)	Reduction	22,000
PT-Tennis Leaders (2)	Reduction	11,000
Senior Center Coordinator	Reduction	50,000
PT-Recreation Leader (Senior Center)	Reduction	9,000
PT-Recreation Leader (Senior Center)	Reduction	9,000
Reductions associated with Leisure Service RFP'S		301,700
Police Division Chief	Reduction	87,000
Building Mnt. Supervisor	Reduction	50,000
Facilities Mnt. Manager	Reduction	88,000
Public Works Director	Reduction	130,000
Senior Planner	Reduction	64,000
Accounting Manager	Reduction	60,000
Permit Tech	Reduction	43,000
PT-Legal	Reduction	16,000
Mnt. Worker III (Memorial Gardens)	Reduction	30,000
Office Asst. II (Registration)*	Reduction	8,000
Other Reductions		576,000
TOTAL PERSONNEL REDUCTIONS PROPOSED FY 2008-09		877,700

FY 2008-09 Budget Reductions

Description	Disposition	Amount
Contract Mgt. of Tennis Center	Non-personnel expenditure reduction less loss of revenue	(25,000)
Contract Mgt. of Senior Center	Non-personnel expenditure reduction less loss of revenue	(6,000)
Alternative service delivery-The Casements	Reduction	91,700
Alternative service delivery-PAC	Reduction	84,600
Alternative service delivery-Gymnastics	Reduction	48,000
Reduction in Capital Improvement Fund	Reduction	225,000
TOTAL OTHER REDUCTIONS/FEE		418,300
INCREASES PROPOSED FY 2008-09		418,300
 GRAND TOTAL REDUCTIONS/FEE		 1,296,000
INCREASES PROPOSED FY 2008-09		1,296,000

Property Taxes:

The combined operating tax rate is 3.3884. The total City tax rate, which includes debt service, is 3.80968 mills. The combined rate provides no additional tax revenue over the current year amount. The overall City rate consists of:

	FY 2008-09 Tax Rates	FY 2007-08 Tax Rates	Difference	Percentage Increase (Reduction)
General Fund	2.95179	2.56600	0.38579	15.0%
Facilities Renewal and Replacement	.09985	0.15000	(0.05015)	(33.43%)
Capital Improvements	.17098	0.14500	0.02598	17.92%
Transportation	.16622	0.15000	0.01622	10.81%
Voted Debt	.42084	0.43250	(0.01166)	(2.70%)
TOTAL TAX RATE	3.80968	3.44350	0.36618	10.63%

At the adopted tax rate, a homeowner with a \$125,000 home will pay approximately \$42 **less** in City property taxes.

General Fund (\$28.6 million):

Revenues:

General Fund net revenues are projected to be \$28.6 million, an increase of approximately \$127,000 from FY 2007-08. Many of the major non-property tax revenue sources have declined. The budget incorporates a reduction of \$130,000 in utility tax and \$259,000 in intergovernmental revenue (sales tax and municipal revenue sharing). The loss of franchise fee revenue the City is experienced in the past year is expected to be offset by the Florida Power and Light rate increase (approximately 8%) that was approved on July 1st.

The largest components of General Fund revenue include property taxes (\$9.65 million), franchise fees (\$3.4 million), utility taxes (\$3.0 million), and communications service tax (\$2.06 million). Intergovernmental revenues (totaling \$3.3 million) include the half cent sales tax (\$1.9 million) and municipal revenue sharing (\$1.06 million).

Total transfers to the General Fund amount to \$4.1 million. The largest component of this transfer is from the Water and Wastewater Fund (\$2.2 million) representing indirect cost allocation and payment in lieu of franchise.

Expenditures:

General fund net expenditures are \$28.6 million. This includes \$18.7 million for personal services, a reduction of \$1.3 million from the FY 2007-08 amount. Major changes to the General Fund budget include:

- Elimination of 12 full-time positions, 6 part-time positions and restructuring 2 full-time positions to part-time.
- Addition of two patrol officers to provide necessary additional staffing to create a new patrol area.
- Implementation of Leisure Service alternative service delivery options.

Stormwater Utility Fund (\$1.9 million):

The primary revenue source is stormwater user fees. The budget incorporates a rate increase of \$2 monthly. A budget amendment reflecting revised user fees of \$2.5 million will be adopted later in the fiscal year. The budget includes \$880,000 for personnel and operating costs. Transfers of \$413,000 and \$600,000 in loan repayments are also included.

Airport Fund: (\$1.1 million)

The budget includes grant funding of \$861,000 for capital improvements, primarily funded through FAA and FDOT grants. The fund is expected to have a surplus of \$47,000 in FY 2008-09. The surplus will be used to repay loans previously provided to the Airport Fund by the General Fund. Capital expenditures being proposed include installation of Runway End Identifier Lights (REILs) on Runway 8-26, and 17-35 thresholds, Taxiway J Rehabilitation and Heliport construction.

Facilities Renewal and Replacement Fund: (\$441,000):

Three years ago, the Commission created the Facilities Renewal and Replacement Fund to provide a dedicated millage for rehabilitation of the City's facilities. The budget includes a dedicated millage of .09985 for facilities renewal and replacement which will generate \$326,000. The FY 2008-09 budget includes funding for the following improvements: Playground equipment at South Ormond Neighborhood Center, roof replacement at the Performing Art Center, and refurbishing restrooms at The Casements.

Capital Improvements Fund: (\$3.4 million):

The budget includes a dedicated millage for capital improvements of .17098 mills. This millage generates \$558,000 in property tax revenue. Grant funding from FRDAP and ECHO are anticipated in the amount of \$280,000 and \$490,000 respectively. Funding has been included for The Casements architectural improvements (\$1,660,000 with \$490,000 in grant funding), Senior Center fire sprinklers (\$281,000), Ormond Beach Sports Complex field renovations (\$400,000), document management system (\$215,000), City welcome signs (\$10,000), and South Ormond Neighborhood Center Improvements (\$258,000).

Transportation Fund: (\$4.4 million):

The fund's primary revenue sources include property taxes of \$543,000 and local option gas tax of \$1.2 million. The budget includes \$1.8 million in infrastructure improvements. These improvements include \$735,000 in collector road upgrades, \$844,000 for resurfacing and repairs of roadways, \$50,000 for reconstruction of a railroad crossing.

Water and Wastewater Funds (\$17.3 million):

The primary revenue source of the Water and Wastewater Fund consists of user fees to customers both inside and outside the City. Water and sewer fees account for \$15.9 million.

The budget incorporates a rate increase of 6.00% which generates approximately \$900,000. This rate increase was necessitated by increases in fuel, chemicals and electricity and reduction in interest income revenue.

The budget includes \$17.3 million of expenditures and transfers. Operating cost increased by \$790,000. The largest increase included \$300,000 for electricity, \$270,000 for chemical, \$140,000 salary adjustment contingency and the addition of \$50,000 for CUP compliance consulting.

Solid Waste Fund (\$5.6 million):

User fees are the primary revenue source of the Solid Waste Fund. User fees generate the following revenue: residential refuse pick-up \$2.4 million, commercial refuse pick-up \$1.7 million and recycling \$519,000. Use of reserves for one-time clean-up of the nursery site of \$131,500 has been incorporated in the budget. This fund receives fees for solid waste removal and recycling services from City residents and businesses and pays an outside contractor to perform these services. The payments to the contractor will be approximately \$4.5 million.

Summary:

The overall citywide budget reflects a continued investment in maintaining and improving the City's infrastructure. The proposed budget includes \$44.3 million in capital improvement funding of which \$3.3 million is proposed to be funded through grants.

Recognition

I would like to thank the City's Department Directors and Division Managers for their efforts in preparing and closely monitoring their respective budgets and programs. The recommended budget reductions which minimize impacts on services, are the result of the leadership of our Department Directors and Division Managers. I would also like to recognize Kelly McGuire, Finance Director and Dan Stauffer, Accounting Manager for their work in preparing the FY 2008-09 budget

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'T. MacLeod', written in a cursive style.

Theodore S. MacLeod, P.E.
Acting City Manager City Manager

MEMORANDUM

TO: The Honorable Mayor Costello and City Commissioners
FROM: Budget Advisory Board
DATE: July 3, 2008
RE: Recommendation

I am here tonight representing the Budget Advisory Board in my capacity of Vice Chairman. I, along with Chairman Rick Banker, Dr. Fleuchaus, Eugene Miller, and Frank Pezzimenti, want to thank staff for their hard work and timely response to all inquiries and concerns, especially Kelly McGuire, Paul Lane and Lois Towey. We appreciate the attendance when time allowed by Commissioner Gillooly, Mr. Turner, and Mayor Costello.

We have focused on issues brought forward by our board, staff, and citizens that have attended our meetings and from the Budget Tax Forum held at the Senior Center on May 14, 2008.

I would like to focus mainly on the forum suggestions tonight, because those suggestions encompass ideas that have been discussed by you, ideas that have been researched already by our board, and ideas that we will continue to discuss in future meetings.

As you are aware, there were 47 ideas presented at the Budget Tax Forum. Some were duplicates and some could be combined with others, so the final total the board reviewed was 36.

Of those 36, 15 had already been discussed by the Commission such as privatizing the Senior Center, raising fees for Leisure Services, a fire fee, and utilizing inmate labor. Seven of the items had already been researched including once per week garbage pick up, the police ghost car program, and Fleet Services operations; and two items were out of the board's purview, of removing beach tolls and making cuts in the budget an equal percentage across the city.

Six of the items will be discussed in future meetings:

- 1) Contracting out of all maintenance.
- 2) Consideration of a four day work week.
- 3) Utilizing eco friendly plants and landscaping.
- 4) Providing an avenue for community service hours to be utilized, be it from school requirements, youth groups or court mandated.
- 5) The purchasing of tax certificates by the City.
- 6) After-hours utility services that should incur a fee.

Ironically, two issues took care of themselves, which were the suggestions of too much budget information on the City's web site, and another that there was not

enough. We decided to keep all the information on the website and one could read what he liked.

The Board has voted on four items and recommend the following:

- 1) Whenever possible, only one representative of the City should travel to an event and report back to everyone.
- 2) We support the fiber optic project.
- 3) We support the moving of the elections to presidential years
- 4) We support providing an electronic option for anyone to receive agendas, meeting packets, and reports by e-mail.

In addition, the Board concurs with your and our recommendation on the removal of subsidies to all the civic groups as planned in this budget. We strongly encourage you to take the position of freezing pensions as you are aware salaries and pensions are our largest expenditure. We realize that the fire pension will require a state mandated increase, so a pay freeze might be the answer in lieu of that. We realize the complexity and unpopular decision this will be and are cognizant that pay and compensation are compared to other cities, but this issue must be addressed before cities like ours face financial instability like the city of Vallejo, California. Some one has to be first to say "We just can't do this any more."

Simply stated if not now, then when? If not you, then who?

Thank you for your time and your service to our City.

BUDGET ADVISORY BOARD BUDGET TAX FORUM

Suggestions by Citizens to Reduce the Budget

Budget Advisory Board comments are italicized

1. Police and fire are core services, no cuts; but examine three firefighters per engine, four vs. two per engine, two in and two out issue, EVAC response duplication. *This is a subject of ongoing discussion by City Commission.*
2. Senior Center – ensure Council on Aging contract retains quality maintenance and support. *To be implemented October 1st.*
3. Ensure appropriate response levels for EMS calls. Discussion by City Commission ongoing. *This is a subject of ongoing discussion by City Commission. Area City Managers are exploring EMS/Fire efficiencies.*
4. Reduce staff and City Commission travel; one person to event, when practical *Budget Advisory Board supports.*
5. Cut Assistant City Manager position. *City Manager has presented proposal on position reductions. Position of Public Works Director was been combined with Assistant City Manager this year.*
6. Consolidate/reorganize departments. *Public Works Director position was combines with Assistant City Manager in FY 2007-08. For FY 2008-09, City Manager has presented proposal on reorganization of departments.*
7. Raise Leisure Services rates annually and charge larger premium to non-residents and retain programs. Eliminate subsidy to programs. *City Staff and Budget Advisory Board have previously made separate recommendations to the City Commission on this subject. Fee increases are incorporated in the FY 2008-09 proposed budget.*
8. Implement defined contribution pension plan where possible in lieu of defined benefit pension plan. *Budget Advisory Board has previously recommended a change in pension plans to reduce costs. Subject of ongoing discussion by City Commission.*
9. Maximize use of inmate labor programs. *This item has already been considered by the City Commission.*
10. Contract out all possible maintenance services. *To be discussed at a future meeting.*

11. Maximize part-time staff. *Maximizing the use of part-time staffing has been incorporated in the FY 2008-09 proposed budget.*
12. Trash collection once per week. *Budget Advisory Board has previously recommended continuation of twice per week pick-up as once per week pick-up does not provide significant cost savings.*
13. No reduction in fire service. *This is a subject of ongoing discussion by City Commission.*
14. Median landscaping and maintenance reduction. *Implemented in FY 2005-06.*
15. Consider low maintenance landscaping. *To be discussed at a future meeting.*
16. No secondary road at Airport Sports Complex. *A secondary road is not being considered.*
17. No fire fee. *Previously considered by City Commission.*
18. Develop business plan for Leisure Services, The Casements, etc. (before decisions). *Leisure Services alternative service delivery options have already been discussed and are included in the FY 2008-09 proposed budget.*
19. Delay fiber optics project. *Budget Advisory Board supports this project.*
20. Review of TIF and expand roll and uses. *Staff will continue to review the use of TIF funding.*
21. Removal of TIF district funding. *Budget Advisory Board previously recommended continuation of TIF district funding.*
22. Move elections to presidential years. *Supported by Budget Advisory Board.*
23. Fireworks funded by City only; fundraising for other activities. *This item is included in the City's budget reduction strategies for future year consideration.*
24. Rotating fireworks with other cities. *To be considered at a future meeting.*
25. Have each department reduce to meet shortfall. *Proposed and implemented budget savings strategies impact all areas of the City.*
26. Review police take-home car policy. *Budget Advisory Board previously reviewed take-home car policy and recommended continuation of program.*

27. Reduce pension benefit. *Budget Advisory Board has previously recommended a change in pension plans to reduce costs. Subject of ongoing discussion by City Commission.*
28. Creative ways to reduce personal services costs (four-day work week). *Per City Commission directive, staff is analyzing options for cost savings. The Budget Advisory Board will discuss at a future meeting.*
29. Eco friendly live plants in offices. *To be discussed at a future meeting.*
30. No reduction in core services, welfare, and safety. *All Service levels are continually reviewed by City Commission with input from the Budget Advisory Board. Reductions/savings have been achieved in core service areas.*
31. Electronic option paperwork delivery packets by e-mail. *Budget Advisory Board supports.*
32. Freeze salaries. *Management employees were not provided a salary increase in FY 2007-08. Non-management employees were provided a \$500 lump-sum only.*
33. Use reserve funds to buy tax certificates. *To be discussed at a future meeting.*
34. Reduce police command staff. *Reduction in police command staff occurred in FY 2006-07 (eliminated Assistant Police Chief). Elimination of one Police Division Chief is being proposed for FY 2008-09. Reassignment of other command staff has occurred to provide the ability to create an additional patrol unit.*
35. Increase user fees for recreation activities/rentals (Casements). *Fee increases are included in the FY 2008-09 proposed budget.*
36. Resident vs. non-resident fees/rates. *Fee increases are included in the FY 2008-09 proposed budget with non-residents paying a higher cost.*
37. Increase city share of ticket revenue. *Would require increase in fees by the State Legislature.*
38. Better monitoring of Fleet Services (accountability) *The Budget Advisory Board previously reviewed the Fleet operations and concluded that the operations were very efficient.*
39. Major expenditures reviewed by Budget Advisory Board (including contributions). *The Budget Advisory Board reviews all major expenditures as part of their review of the Capital Improvement Program and Annual Budget.*
40. In favor of money spent for Clyde Morris extension. *Project funded.*

41. County should return the beach to the City for control (no tolls); beach should be core service. *Budget Advisory Board is not recommending return of beach control to City.*
42. Reduce police cars; parked as part of “ghost car” program. *Ghost car program is part of vehicle take-home program (item#26).*
43. More transparency of on-line budget, more detail. *Keep previous budget available on-line longer. Budget Advisory Board recommends keeping existing detail in budget.*
44. Illustrate that cuts are shared equally. *Proposed and implemented budget savings strategies impact all areas of the City.*
45. Detail does not belong in on-line budget; would be too much information. Budget Advisory Board recommends keeping existing detail in budget. *Keep previous budget available on-line longer. Budget Advisory Board recommends keeping existing detail in budget.*
46. Ensure city facilities are ADA compliant (Senior Center). *Budget Advisory Board supports.*
47. Alarm registration permit fees (annual). *May be considered in the future.*

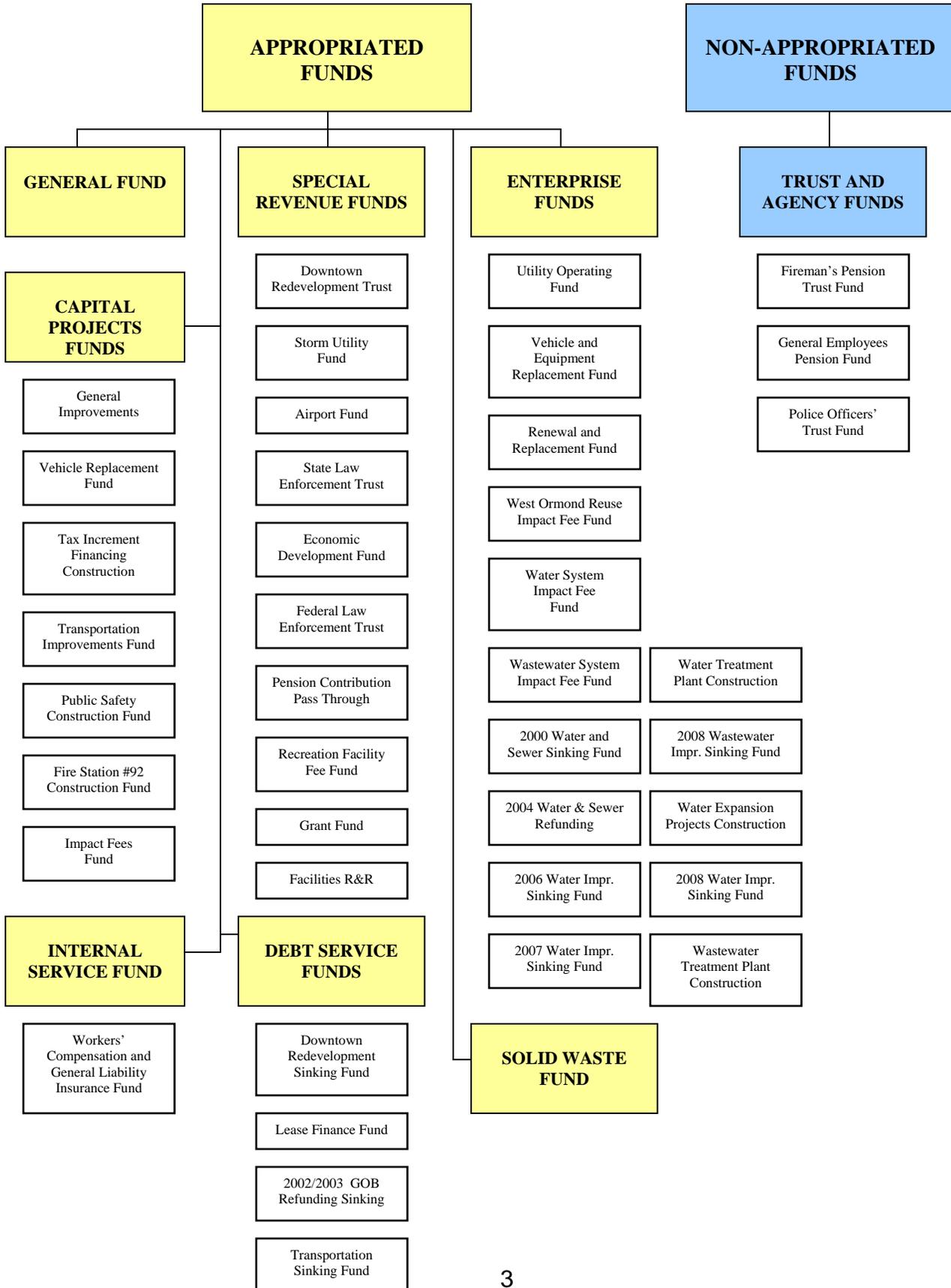
FINANCIAL POLICIES

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Discussion of Major Funds	4
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**FY 2008-09
BUDGET CALENDAR**

<u>DATE</u>	<u>ACTIVITY</u>
February 19	Review Budget Calendar with City Commission (regular CC meeting)
March 18	Financial Trends Workshop with City Commission (5:30 at City Commission Chambers)
April 23	Budget Requests due from Depts.
May 19-30	Budget Review Meetings with City Manager
June 3	City Commission Workshop to Review Proposed 5 Year Capital Improvements Program (5:30 at City Commission Chambers)
July 1	Certification of taxable value submitted to City
July 3	Budget document submitted to City Commission
July 14	Operating Budget Workshop (5:30 at City Commission Chambers)
July 15	Operating Budget Workshop (5:30 at City Commission Chambers, if needed)
July 15	Approval of tentative millage levy at regular City Commission meeting (7:00 at City Commission Chambers)
September 3	First Public Hearing to adopt proposed millage rates and budget
September 12	Newspaper advertisement of Second Public Hearing and Budget Summary Statement
September 17	Second and Final Public Hearing to adopt Final millage rates and budget.

FUND STRUCTURE



MAJOR FUNDS

Governmental Fund Types

1. **General Fund** - The General Fund is the general operating fund of the City. It is used to account for all financial resources, except those required to be accounted for in another fund.
2. **Special Revenue Funds** - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes.
 - a. **Redevelopment Trust Fund** – Used to account for tax increment proceeds received by the City within a specific district authorized by state statute. These revenues are transferred to its Debt Service Fund in accordance with the 1994 Tax Increment Bond Resolution.
 - b. **Stormwater Drainage Utility Fund** – The fund’s purpose is to provide maintenance to the City’s existing stormwater drainage system. Revenues are provided from user charges assessed to utility customers.
 - c. **Municipal Airport Fund** – The fund accounts for the financial activities of the Ormond Beach Airport. The airport was deeded to the City in 1959. The agreement restricts the use of the land and revenues derived from aviation related purposes. The airport is funded through rentals and lease revenues, grant revenues and transfers from the General Fund.
 - d. **Local Law Enforcement Trust Fund** – Used to account for proceeds generated by confiscation activities of the Police Department. Expenditures are restricted for law enforcement purposes only.
 - e. **Economic Development Fund** – This fund accounts for the City’s proceeds of land sales and development costs associated with the City’s airport business park.
 - f. **Federal Law Enforcement Trust Fund** – Used to account for proceeds generated by confiscation activities of the Police Department. Expenditures are restricted for law enforcement purposes only.
 - g. **Pension Contribution Pass Through** – Used to account for State contributions to the Police and Fire pension funds.
 - h. **Recreational Facility Use Fee Fund** – This fund accounts for impact fees assessed against users of recreation and cultural facilities within the City. Use of these funds is limited to expansion of those facilities.
 - i. **Grant Funds** – This fund accounts for proceeds of federal and state financial assistance and related capital expenditures.
 - j. **Facilities Renewal and Replacement** – This fund accounts for dedicated tax revenue used to maintain City facilities.
3. **Debt Service Funds** - Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs.

- a. **Financing Debt Service Fund** – This fund records principal and interest payments on various capital lease and notes payable obligations. Revenue sources include interest on investments and transfers from the General Fund.
 - b. **2002 General Obligation Debt Service Fund** – This fund records principal and interest payments on Series 2002 General Obligation Bonds. Revenues include ad valorem property taxes and interest on investments.
 - c. **2003 General Obligation Debt Service Fund**- This fund records principal and interest payments on Series 2003 General Obligation Bonds. The proceeds of this debt issue were utilized to construction Fire Station #92. Revenues include ad valorem property taxes and interest on investments.
 - d. **2004 Revenue Bonds** – This fund records principal and interest payments on Series 2004 Revenue Bonds. The proceeds of this bond issue were used to construct Fire Station #91.
 - e. **2008 Transportation Revenue Bond**-This fund records principal and interest payments on Series 2008 Revenue Bonds. The proceeds of this bond issue will be used to fund Collector Road upgrade projects.
4. **Capital Projects Funds** - Capital Projects Funds are used to account for financial resources to be used for equipment replacement or the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).
- a. **Capital Improvement Fund** – This fund is used to account for capital asses acquisitions and construction from general government resources and intergovernmental grants.
 - b. **Equipment Renewal and Replacement Fund** – This fund accounts for replacement of existing capital assets provided by general government resources.
 - c. **Tax Increment Financing Construction Fund** – This fund accounts for capital expenditures of various improvements within a special district within the City.
 - d. **Transportation Improvements Fund** – This fund is used to account for transportation related capital infrastructure acquisition and construction from general government resources.
 - e. **Recreation Facilities Impact Fee Fund** – This fund accounts for impact fees assessed and collected against new construction activities. Use of funds is restricted for expansion of existing recreational facilities or construction of new recreational facilities.
 - f. **Local Roads Impact Fee Fund** – This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion of existing local roadway links or construction of new local roadways.
 - g. **Stormwater Drainage Impact Fee Fund** – This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion of existing stormwater management facilities or construction of new stormwater management facilities.

- h. **2003 Fire Station #92 Construction** – This fund is used to account for the construction of Fire Station #92.
- i. **2004 Fire Station #91 Construction** – This fund is used to account for the construction of Fire Station #91.

Proprietary Fund Types

1. **Enterprise Funds** - Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises--where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.
 - a. **Water and Wastewater Fund** –This fund is used to account for general water and sewer operations. The primary source of funding is user charges to water and sewer customers.
 - b. **Water and Wastewater Vehicle and Equipment Replacement** – This fund accounts for replacement of existing vehicles and equipment for the benefit of Water and Wastewater.
 - c. **Water and Wastewater Renewal and Replacement** - This fund accounts for replacement of existing capital assets for the benefit of Water and Wastewater.
 - d. **Water and Sewer Sinking 2000 Revenue Bonds** – Used to account for principal and interest payments resulting from the issuance of revenue bonds.
 - e. **Water and Sewer Refunding 2004 Revenue Bonds** - Used to account for principal and interest payments resulting from the issuance of revenue bonds.
 - f. **Water Improvement Sinking 2006 Bonds** – Used to account for principal and interest payments resulting from the issuance of revenue bonds.
 - g. **Water Expansion 2007 Bonds**-Used to account for principal and interest payments resulting from the issuance of revenue bonds.
 - h. **Water Expansion Projects Fund**-Used to account for construction of water expansion projects.
 - i. **West Ormond Reuse Impact Fee** - This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of reuse facilities.
 - j. **Water Impact Fee** - This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of water facilities.

- k. **Wastewater Impact Fee** - This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of wastewater facilities.
 - l. **Water Treatment Plant Construction** – This fund accounts for the construction costs associated with the expansion of the water treatment plant.
 - m. **Water Improvement Sinking 2007 Bonds** – Used to account for principal and interest payments resulting from the issuance of revenue bonds for the second phase of the Water Treatment Plant.
 - n. **Water Improvement Sinking 2008 Bonds** – Used to account for principal and interest payments resulting from the issuance of revenue bonds for water expansion projects.
 - o. **Wastewater Improvement Sinking 2008 SRF** – Used to account for principal and interest payments resulting from the issuance of revenue bonds for the Wastewater Treatment Plant Expansion and Forcemain Improvements.
 - p. **Solid Waste Fund** – Used to account for activities associated with the removal of trash and debris. Expenditures are funded through user charges to customers.
2. **Internal Service Fund** - The Internal Service Fund is used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost-reimbursement basis.
- a. **Workers Compensation Fund** – This fund is used to account for expenditures associated with providing workers compensation coverage to employees.
 - b. **General Liability Insurance Fund** - This fund is used to account for expenditures associated with providing general liability coverage to employees.

Fiduciary Fund Types

1. **Trust and Agency Funds** - Trust and Agency Funds account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds. These funds are not included in the adopted budget.
- a. **Firemen’s Pension Fund** – Used to account for employee and employer contributions towards the Firemen’s pension fund.
 - b. **Police Officer’s Pension Fund** - Used to account for employee and employer contributions towards the Police Officer’s pension fund.
 - c. **General Employee’s Pension Fund** - Used to account for employee and employer contributions towards the General Employee’s pension fund.

FINANCIAL POLICIES

The accounting policies of the City of Ormond Beach conform to generally accepted accounting principles as applicable to governments. The following is a summary of the most significant accounting and budgeting policies.

FUND ACCOUNTING

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The purposes of the City's various funds and account groups are as follows:

Basis of Budgeting

The *basis of budgeting* for all funds is on a *cash* basis.

Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All Governmental Funds are accounted for using the modified accrual basis of accounting. Under the modified accrual basis, revenues are recognized when they become measurable and available as net current assets. Revenues that are susceptible to accrual include taxes, intergovernmental revenues, charges for services and investment earnings. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include principal and interest on general long-term debt which are recognized when due.

All Proprietary Fund Types and Pension Trust Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when earned and expenses are recognized when incurred.

BUDGET AMENDMENT POLICY

1. Budget Transfers and Amendments

A. Administrative Approval of Intra-departmental Budget Transfers

Any budget transfer between line item expenditures accounts (personal service, operating, and capital outlay) that does not increase or decrease the approved total appropriation of a department within the same fund and is less than \$25,000 shall be reviewed by the Budget Director and approved by the City Manager or his designee.

B. Commission Approval of Budget Transfers

The following budget transfers shall be approved by a majority vote of the City Commission:

1. Transfers of \$25,000 or more
2. All interfund transfers

C. Commission Approval of Budget Amendments

The following budget amendments shall be approved by Resolution by a majority vote of the City Commission:

1. Recognition of non-budgeted and unanticipated revenues received during the fiscal year.
2. Any increase or decrease in appropriated fund balance.
3. Any increase or decrease in the total approved appropriation of a fund.

REVENUE GUIDELINES

The City employs the following revenue guidelines as part of the budget development process:

1. The General Fund operating budget millage rate will be based on a 96% tax collection rate as computed against the Current Year Gross Taxable Value as shown on Form DR-420 provided to the City by the Volusia County Property Appraiser.
2. The City will annually review Charges for Service to ensure that the fee structure, at a minimum, maintains the current level of cost recovery.
3. Ensure that fees charged in enterprise operations are calculated at a level that will support all direct and indirect costs of the enterprise.
4. Ensure that the basis for computing indirect cost allocations are reviewed annually and are based on prudent and defensible assumptions.
5. Revenue projections for all major non-ad valorem revenue sources will be based on prudent trend analysis that considers current and projected economic conditions. Budget projections for State-shared revenues will consider State of Florida estimates that are contained in the Local Government Financial Information Handbook as one of several factors for determining final revenue estimates.
6. Ensure that the City does not accept any revenue source whose terms of acceptance or collection may adversely affect the City.
7. The use of revenues which have been pledged to bond holders will conform to bond covenants which commit those revenues.
8. In balancing the City's annual budget, the City will attempt to balance the general fund operating budget against current income. If fund balance must be appropriated to balance the budget, no more than five percent (5%) of all General Fund revenue will be comprised of appropriated fund balance and will be targeted to the extent possible against funding one time capital improvement projects.
9. The undesignated fund balance in the General Fund will be maintained at no less than 12% of the total General Fund budget exclusive of budgeted reserves for contingency.
10. Water and Wastewater Impact fees will be set at a level that recovers the highest percentage of the cost of future capacity as permitted by law.

REVENUE GUIDELINES (continued)

11. In financing capital improvements through the use of General Obligation Bonds, the City shall limit outstanding indebtedness to no more than 5% of current gross taxable value.

APPROPRIATION GUIDELINES

1. The City Commission adopts the annual budget at the fund level, whereas department managers prepare their respective budgets at the program level and allocate appropriations to specific line items in order to provide services at the current level of service.
2. Personal services are estimated based on collective bargaining provisions governing salary adjustments, whereas salary adjustments for non-bargaining unit employees are based on parameters defined by the City Manager and approved by the City Commission. Pension amounts are based on the defined level of funding as determined by the city's actuary. Health insurance premiums for employee coverage are estimated based on current market conditions that affect annual premium adjustments.
3. The emphasis in preparing the annual budget is on the development of performance outcomes and the relationship of those outcomes to providing the current or enhanced level of service and the budget resources needed to accomplish the identified service level.
4. The budget request for all programs will include an itemized list of capital equipment with a unit value of \$1,000 or more and a separate line item appropriation for vehicle depreciation that will fund future replacement of city vehicles and heavy equipment based on the vehicle replacement schedule developed by the Fleet Manager and Budget Manager.
5. Annually, the City Manager will have a comprehensive Five Year Capital Improvements Program (CIP) developed for review and approval by the City Commission. The Five Year CIP will identify and schedule priority capital improvements and provide recommended financing and the estimated operating budget impact for each project.
6. The level of classification detail at which expenditures may not legally exceed appropriations is the fund level. Department Directors and Division Managers are held accountable for their respective budgets at the program level.
7. Encumbrances outstanding at year-end represent the estimated amount of the expenditures ultimately to result if unperformed contracts/receipt of goods or services in process at year-end are completed. Such encumbrances do not constitute expenditures or liabilities, but rather reservations of fund balance for subsequent years' appropriation.
8. Debt service millage will be set at levels which will generate sufficient revenue to make all required principal and interest payments.

BUDGET OVERVIEW

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REVENUE HIGHLIGHTS

Overview:

Citywide net revenues and use of prior year's reserves for FY 2008-09 are budgeted at \$99,761,517.

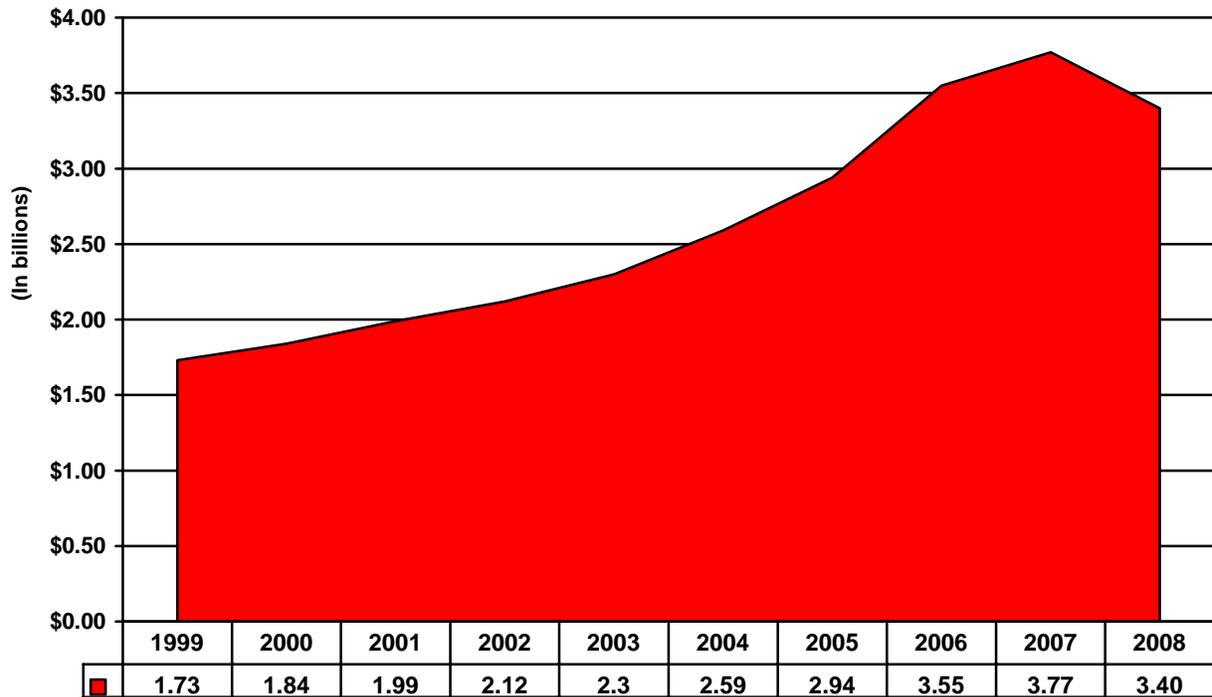
ALL FUNDS SUMMARY

Description	Actual FY 2006-07	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
GENERAL FUND (001)	29,849,986	29,947,784	30,341,168	393,384	1.31%
SPECIAL REVENUE FUNDS					
DOWNTOWN REDEVELOPMENT TRUST FUND (104)	597,794	2,349,712	4,095,319	1,745,607	74.29%
STORMWATER UTILITY FUND (107)	1,596,588	1,887,000	1,887,000	-	0.00%
AIRPORT FUND (108)	317,509	1,969,035	1,096,693	(872,342)	-44.30%
LOCAL LAW ENFORCEMENT TRUST FUND (109)	-	20,000	20,000	-	0.00%
ECONOMIC DEVELOPMENT FUND (110)	315,503	500,000	500,000	-	0.00%
FEDERAL LAW ENFORCEMENT TRUST FUND (112)	73,120	75,000	79,500	4,500	6.00%
PENSION CONTRIBUTION PASS THROUGH (113)	679,487	575,000	625,000	50,000	8.70%
RECREATION FACILITY FEE FUND (115)	71,531	93,800	50,900	(42,900)	-45.74%
GRANTS FUND (116)	196,083	1,018,000	653,998	(364,002)	-35.76%
FACILITIES RENEWAL & REPLACEMENT (117)	554,548	861,955	441,150	(420,805)	-48.82%
TOTAL SPECIAL REVENUE FUNDS	4,402,163	9,349,502	9,449,560	100,058	1.07%
DEBT SERVICE FUNDS					
FINANCING DEBT SERVICE FUND (205)	175,556	274,956	247,743	(27,213)	-9.90%
2002 GOB DEBT SERVICE FUND (209)	1,448,147	1,447,945	1,260,723	(187,222)	-12.93%
2003 GOB DEBT SERVICE FUND (210)	113,764	117,646	115,637	(2,009)	-1.71%
2004 REVENUE BOND FUND (211)	157,263	157,409	158,078	669	0.43%
2008 REVENUE BOND FUND (212)	-	100,000	200,000	100,000	100.00%
TOTAL DEBT SERVICE FUNDS	1,894,730	2,097,956	1,982,181	(115,775)	-5.52%
CAPITAL PROJECT FUNDS					
CAPITAL IMPROVEMENTS FUND (301)	1,435,431	4,018,516	3,398,500	(620,016)	-15.43%
EQUIPMENT RENEWAL AND REPLACEMENT FUND (302)	618,360	484,000	786,000	302,000	62.40%
TAX INCREMENT FINANCING CONSTRUCTION FUND (307)	87,655	700,000	-	(700,000)	-100.00%
TRANSPORTATION IMPROVEMENTS FUND (308)	1,046,419	5,472,955	4,414,000	(1,058,955)	-19.35%
RECREATION IMPACT FEE FUND (310)	2,238,619	785,000	85,000	(700,000)	-89.17%
LOCAL ROADS IMPACT FEE FUND (316)	200,000	200,000	200,000	-	0.00%
STORMWATER DRAINAGE IMPACT FEE FUND (318)	-	-	-	-	0.00%
2003 FIRE STATION #92 CONSTRUCTION FUND (322)	199,680	-	-	-	0.00%
2005 FIRE STATION #91 CONSTRUCTION FUND (323)	32,906	115,000	-	(115,000)	-100.00%
TOTAL CAPITAL PROJECTS FUNDS	5,859,070	11,775,471	8,883,500	(2,891,971)	-24.56%
WATER AND WASTEWATER FUNDS					
WATER AND WASTEWATER FUND (401)	16,450,867	16,476,670	17,266,784	790,114	4.80%
VEHICLE REPLACEMENT FUND (408)	72,532	392,000	306,000	(86,000)	-21.94%
RENEWAL AND REPLACEMENT FUND (409)	2,009,216	2,379,000	2,110,150	(268,850)	-11.30%
WATER IMPROVEMENTS SINKING 2007 BOND FUND (412)	-	272,000	272,825	825	0.30%
WATER IMPROVEMENTS SINKING 2008 BOND FUND (413)	-	125,000	300,000	175,000	140.00%
WATER IMPROVEMENTS SINKING 2006 BOND FUND (417)	58,889	333,000	333,000	-	0.00%
WATER AND SEWER SINKING 2000 BOND FUND (427)	2,707,332	2,720,000	2,710,000	(10,000)	-0.37%
WATER AND SEWER REFUNDING 2004 BOND FUND (429)	270,163	269,000	267,000	(2,000)	-0.74%
WASTEWATER IMPR.SINKING 2008 BOND FUND (430)	-	115,000	225,000	110,000	95.65%
WEST ORMOND REUSE IMPACT FEE FUND (433)	-	20,000	20,000	-	0.00%
WATER SYSTEM IMPACT FEE FUND (434)	159,449	350,000	340,000	(10,000)	-2.86%
WASTEWATER SYSTEM IMPACT FEE FUND (435)	1,277,969	6,816,500	3,337,000	(3,479,500)	-51.05%
WATER PLANT CONSTRUCTION FUND (440)	16,877,252	6,500,000	2,250,000	(4,250,000)	-65.38%
WATER EXPANSION PROJECTS FUND (441)	-	2,150,000	3,700,000	1,550,000	72.09%
WASTEWATER EXPANSION PROJECTS FUND (442)	-	6,625,000	25,690,000	19,065,000	287.77%
TOTAL WATER AND WASTEWATER FUNDS	39,883,669	45,543,170	59,127,759	13,584,589	29.83%
SOLID WASTE FUND (460)	5,316,379	5,454,271	6,020,862	566,591	10.39%
INTERNAL SERVICE FUNDS					
WORKERS COMPENSATION FUND (502)	1,183,804	523,668	550,668	27,000	5.16%
GENERAL LIABILITY FUND (504)	425,689	947,839	786,603	(161,236)	-17.01%
TOTAL BUDGET APPROPRIATION	88,815,490	105,639,661	117,142,301	11,502,640	10.89%
Less: Interfund Transfers	(11,955,120)	(16,502,675)	(14,330,733)	2,171,942	-13.16%
Fleet Operations (Internal Service Charges)	(1,303,694)	(1,446,251)	(1,712,780)	(266,529)	-18.43%
Consolidated Insurance Fund (Internal Service Charges)	(1,609,493)	(1,471,507)	(1,337,271)	134,236	-9.12%
TOTAL NET BUDGET	73,947,183	86,219,228	99,761,517	13,542,289	15.71%

Taxable Value:

The City of Ormond Beach has experienced an increase in the taxable value of \$1.67 billion over the past ten years. The 2008 taxable value is \$3.4 billion, a decrease of \$372 million over the 2007 taxable value.

**Gross Taxable Value
Ten Year Trend**



Property Tax Revenue and Rates:

Overall property tax revenue remains approximately level for FY 2008-09. General operating revenue increased by \$170,611 as a result of new growth. Total property tax revenue declined by \$20,320.

General Operating Revenue:

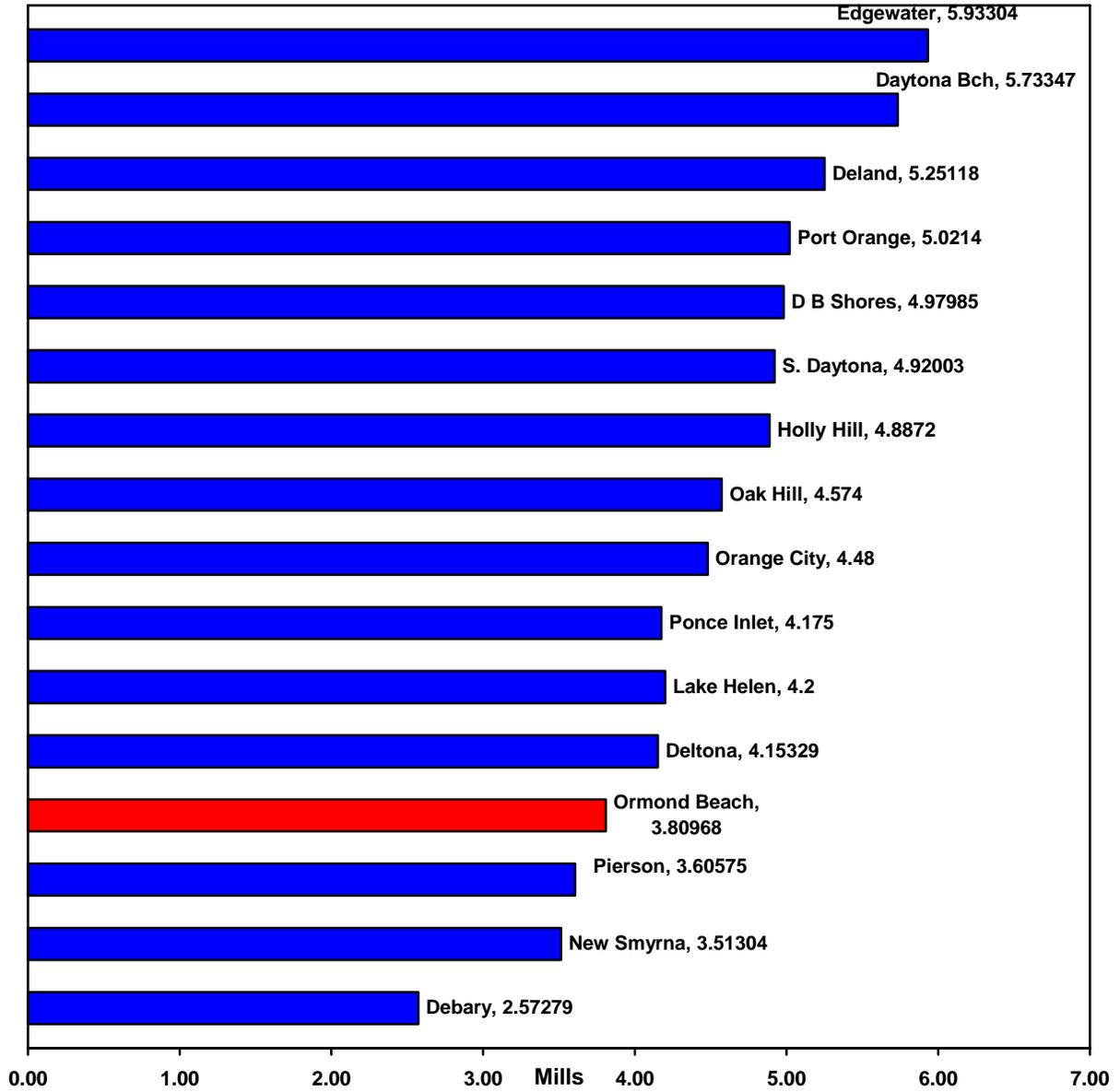
Description	Budget FY 2007-08	Budget FY 2008-09	Change from FY 2007-08 to FY 2008- 09
City Property Taxes	\$10,910,917	\$11,081,528	\$170,611
Less: Taxes Transferred to TIF Fund	426,722	446,106	19,384
City Property Taxes Available for General Fund and Capital Project Expenditures	\$10,484,195	\$10,635,422	\$151,227 (New growth revenue)

Total Property Tax Revenue:

	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Revenues				
Property Taxes:				
General Operating	10,910,917	11,081,528	170,611	0.00%
2002 Debt Service	1,447,945	1,259,223	(188,722)	-13.03%
2003 Debt Service	117,646	115,437	(2,209)	-1.88%
Total Property Taxes	12,476,508	12,456,188	(20,320)	-0.16%

The tax rate is 3.80968 mills. The tax rate represents the rolled back rate with no increase. The City of Ormond Beach has the fourth lowest tax rate of the following 16 Volusia County cities:

2008-09 Property Tax Rates



Summary of Property Tax Rates and Taxable Value

	Operating Millage				Subtotal Operating Millage	2003 General Obligation Bond Sinking Fund	2002A and 2002B GOB Refunded Sinking Funds	Combined City Tax Rate
	General Fund	Capital Improvements	Facilities Renewal & Replacement	Transportation Improvements Fund				

TAX RATE SUMMARY								
FY 2008-09 Millage Rate	2.95179	0.17098	0.09985	0.16622	3.38884	0.03534	0.38550	3.80968
FY 2008-09 Rolled Back Millage Rate					3.38884			N/A
FY 2007-08 Millage Rate	2.56600	0.14500	0.15000	0.15000	3.01100	0.03250	0.40000	3.44350
% Increase (Decrease) in Tax Rate Compared to Rolled Back Millage Rate	N/A	N/A	N/A	N/A	0.00%	N/A	N/A	N/A
% Increase (Decrease) in Tax Rate Compared to FY 07-08 Adopted Millage Rate					12.55%	8.74%	-3.63%	10.63%

CITY PROPERTY TAX PAYMENT FOR \$125,000 HOME WITH \$50,000 HOMESTEAD EXEMPTION (\$25,000 in 2007) ASSUMING 3% ASSESSMENT INCREASE								
- FY 2008-09	\$230.61	\$13.36	\$7.80	\$17.14	\$268.91	\$2.76	\$30.12	\$301.79
- FY 2007-08	\$256.60	\$14.50	\$15.00	\$15.00	\$301.10	\$3.25	\$40.00	\$344.35
Increase (Decrease) Over FY 2007-08	(\$25.99)	(\$1.14)	(\$7.20)	\$2.14	(\$32.19)	(\$0.49)	(\$9.88)	(\$42.56)

SUMMARY OF TAX BASE DATA FOR FY 2008-09				
	Added Taxable Value			Percent Change
2007 Final Gross Taxable Value	3,774,191,461			
2008 Preliminary Gross Taxable Value	3,402,570,368			-10.92%

TAX RATE HISTORY								
Fiscal Year	General Operating	Facility Renewal & Replacement	Capital Improvement	Transportation	Subtotal Operating	Operating Rolled Back Rate	Debt Millage	Combined Millage Rate
95-96*	2.62500	-	-	-	2.62500	2.62500	0.77500	3.40000
96-97	2.55400	-	-	0.50000	3.05400	2.55443	0.71260	3.76660
97-98*	2.53895	-	-	0.42172	2.96067	2.96067	0.66903	3.62970
98-99*	2.49533	-	-	0.40000	2.89533	2.89533	0.75551	3.65084
99-00*	2.39275	-	-	0.40000	2.79275	2.79275	0.86425	3.65700
00-01*	2.30835	-	-	0.40000	2.70835	2.70835	0.83188	3.54023
01-02*	2.18271	-	-	0.40000	2.58271	2.58271	0.75571	3.33842
02-03	2.31258	-	-	0.30000	2.61258	2.52264	0.72584	3.33842
03-04	2.38665	-	-	0.27500	2.66165	2.46963	0.67677	3.33842
04-05	2.84558	-	0.16473	0.27500	3.28531	2.45601	0.60907	3.89438
05-06	2.99604	0.17690	0.16473	0.27500	3.61267	2.92330	0.54049	4.15316
06-07	2.82341	0.17690	0.16473	0.27500	3.44004	2.92330	0.44220	3.88224
07-08	2.57600	0.15000	0.14500	0.14000	3.01100	3.30885	0.43250	3.44350
08-09	2.95179	0.09985	0.17098	0.16622	3.38884	3.88840	0.42084	3.80968

* Rolled-Back Tax Rate was adopted

General Fund Revenues:

General Fund net revenues are projected to be \$28.6 million, an increase of approximately \$127,000 from FY 2007-08. Many of the major non-property tax revenue sources have declined. The budget incorporates a reduction of \$130,000 in utility tax and \$259,000 in intergovernmental revenue (sales tax and municipal revenue sharing).

The largest components of General Fund revenue include property taxes (\$9.65 million), franchise fees (\$3.4 million), utility taxes (\$3.0 million), and communications service tax (\$2.06 million). Intergovernmental revenues (totaling \$3.3 million) include the half cent sales tax (\$1.9 million) and municipal revenue sharing (\$1.06 million).

Total transfers to the General Fund amount to \$4.1 million. The largest component of this transfer is from the Water and Wastewater Fund (\$2.2 million) representing indirect cost allocation and payment in lieu of franchise.

Downtown Development Fund

Tax increment proceeds are the primary revenue source for the Downtown Development Fund. The incremental taxable value of the district decreased by \$12 million. Revenue from tax increment proceeds used for capital improvements within the district.

Stormwater Utility Fund:

The primary revenue source is stormwater user fees. The adopted budget includes a \$2 per month increase in the user fee. User fees account for \$2.5 million of revenues.

Airport Fund:

The budget includes grant funding of \$861,000 million for capital improvement, primarily funded through FAA and FDOT grants. The fund is expected have a surplus of \$47,000. The surplus will be used to repay loans previously provided to the Airport Fund by the General Fund.

Facilities Renewal & Replacement Fund:

The budget includes a dedicated millage of .09985 mills for facilities renewal and replacement which will generate \$326,000.

Capital Improvement Fund:

The budget includes a dedicated millage for capital improvements of .17098 mills. This millage generates \$558,000 in property tax revenue. Grant funding from FRDAP and ECHO are anticipated in the amount of \$280,000 and \$490,000 respectively.

Vehicle/Equipment Renewal and Replacement:

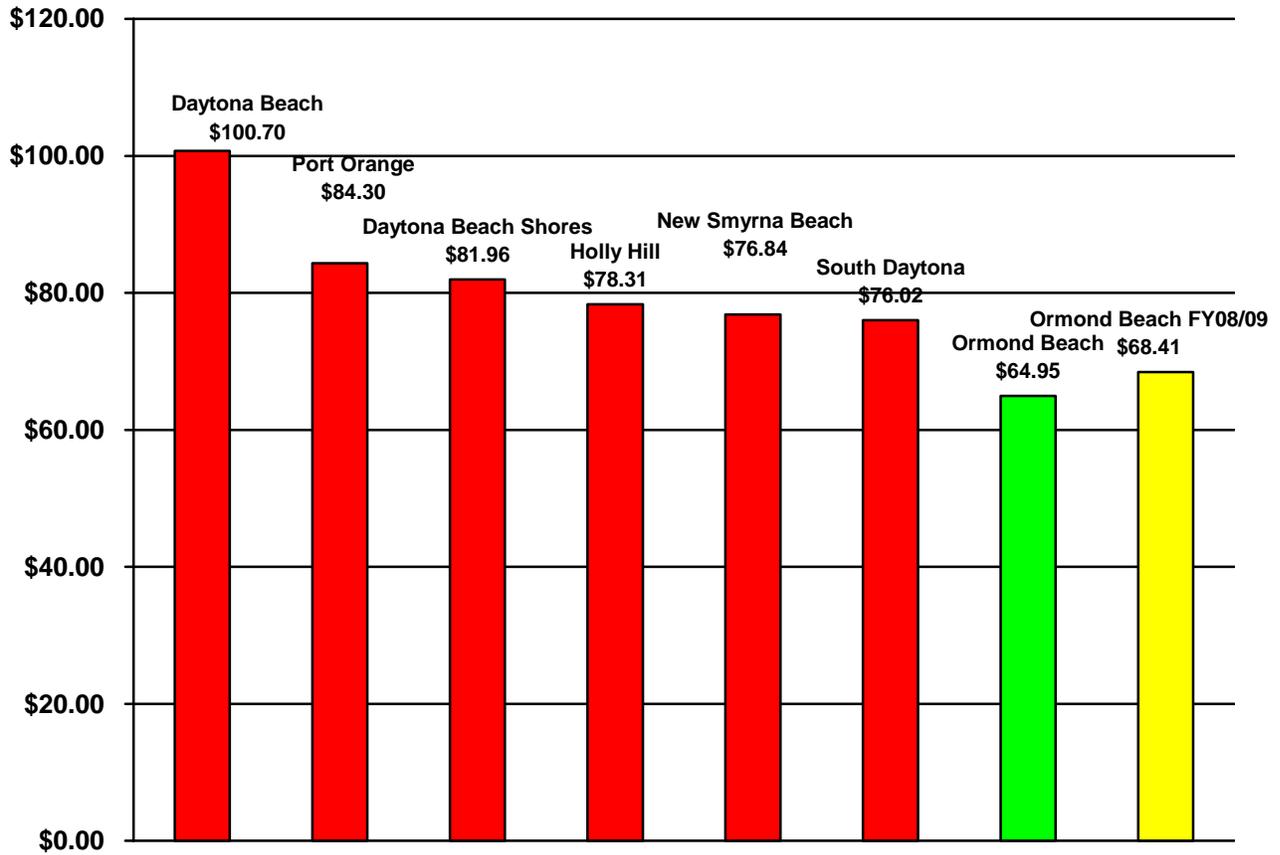
Revenues of this fund consist of General Fund contributions of \$360,000 and Stormwater Fund contributions of \$48,000.

Water and Wastewater:

The primary revenue source of the Water and Wastewater Fund consists of user fees to customers both inside and outside the City. Water and sewer fees account for \$15.9 million.

The budget incorporates a rate increase of 6.00% which increased residential monthly water/sewer bills by \$2.68 for an average user of 5,000 gallons. This rate increase is necessitated by increases in fuel, chemicals and electricity.

Monthly Utility Rate Comparison FY 2007-08



Utility Rate Comparison FY 2007-08 (5,000 gallons)

City	Monthly	Water	Sewer	Refuse	Recycling	Stormwater	Annual
Daytona Beach	\$ 100.70	\$ 42.82	\$ 38.45	\$ 11.21	\$ 1.93	\$ 6.29	\$ 1,208.40
Port Orange	\$ 84.30	\$ 22.90	\$ 31.10	\$ 22.05	\$ -	\$ 8.25	\$ 1,011.60
Daytona Beach Shores	\$ 81.96	\$ 29.56	\$ 38.45	\$ 11.87	\$ 2.08	\$ -	\$ 983.52
Holly Hill	\$ 78.31	\$ 27.57	\$ 31.72	\$ 13.02	\$ -	\$ 6.00	\$ 939.72
New Smyrna Beach	\$ 76.84	\$ 17.85	\$ 34.77	\$ 19.22	\$ -	\$ 5.00	\$ 922.08
South Daytona	\$ 76.02	\$ 25.91	\$ 30.28	\$ 13.83	\$ -	\$ 6.00	\$ 912.24
Ormond Beach	\$ 64.95	\$ 19.07	\$ 25.63	\$ 11.75	\$ 2.50	\$ 6.00	\$ 779.40
Ormond Bch -FY 08/09	\$ 68.41	\$ 20.20	\$ 27.17	\$ 12.40	\$ 2.64	\$ 6.00	\$ 820.92

Water and Wastewater Renewal and Replacement Fund:

Revenues of the Renewal and Replacement Fund include a transfer of \$1.15 million from the Water and Wastewater Operating Fund.

Solid Waste:

The primary revenue source is stormwater user fees. The budget incorporates a rate increase of \$2 monthly. A budget amendment reflecting revised user fees of \$2.5 million will be adopted later in the fiscal year. The budget includes \$880,000 for personnel and operating costs. Transfers of \$413,000 and \$600,000 in loan repayments are also included.

EXPENDITURE HIGHLIGHTS

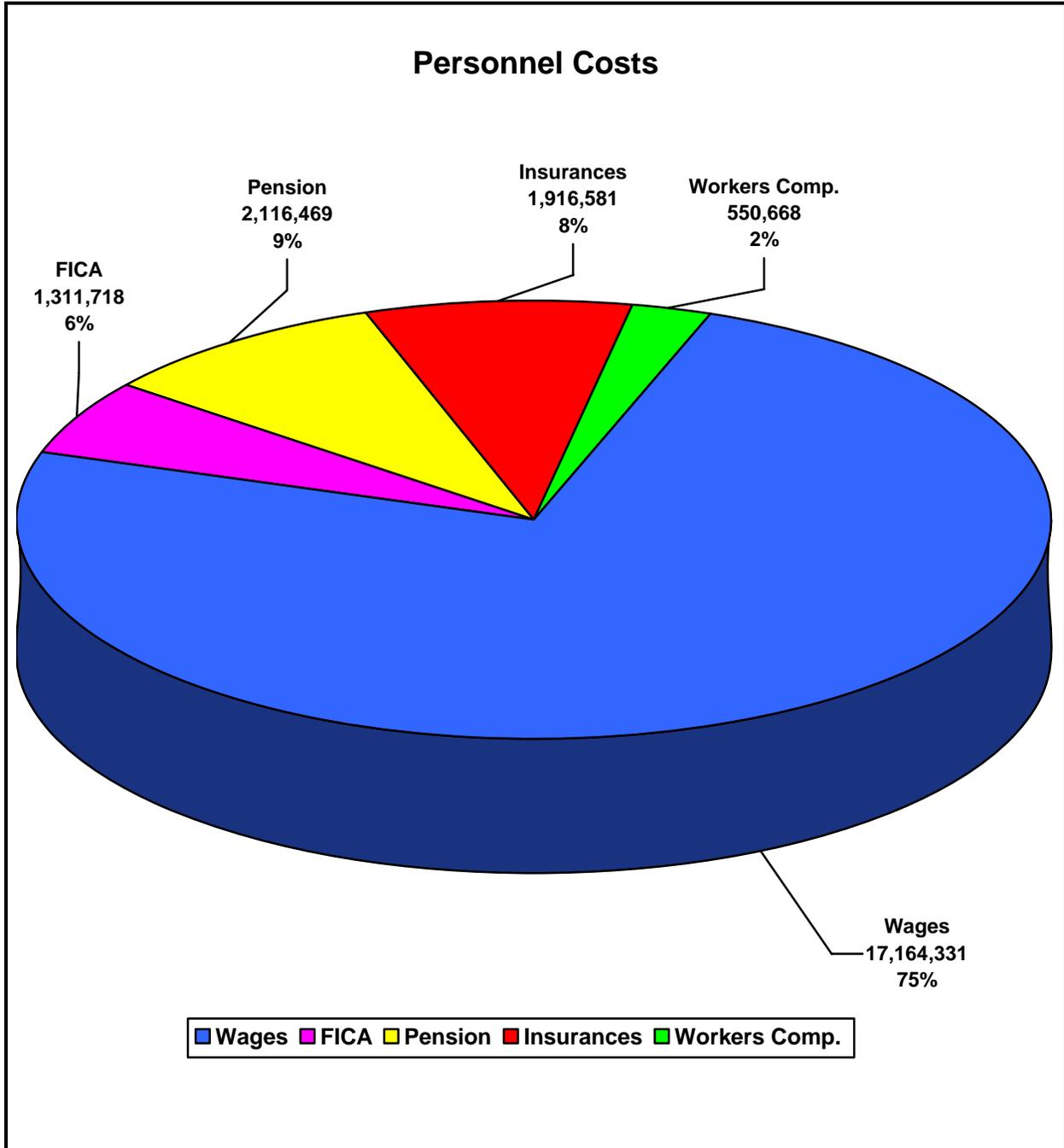
Overview:

The FY 2008-09 budget includes total net appropriations of \$99.8 million.

ALL FUNDS SUMMARY					
Description	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
GENERAL FUND (001)	29,849,986	29,947,784	30,341,168	393,384	1.31%
SPECIAL REVENUE FUNDS					
DOWNTOWN REDEVELOPMENT TRUST FUND (104)	597,794	2,349,712	4,095,319	1,745,607	74.29%
STORMWATER UTILITY FUND (107)	1,596,588	1,887,000	1,887,000	-	0.00%
AIRPORT FUND (108)	317,509	1,969,035	1,096,693	(872,342)	-44.30%
LOCAL LAW ENFORCEMENT TRUST FUND (109)	-	20,000	20,000	-	0.00%
ECONOMIC DEVELOPMENT FUND (110)	315,503	500,000	500,000	-	0.00%
FEDERAL LAW ENFORCEMENT TRUST FUND (112)	73,120	75,000	79,500	4,500	6.00%
PENSION CONTRIBUTION PASS THROUGH (113)	679,487	575,000	625,000	50,000	8.70%
RECREATION FACILITY FEE FUND (115)	71,531	93,800	50,900	(42,900)	-45.74%
GRANTS FUND (116)	196,083	1,018,000	653,998	(364,002)	-35.76%
FACILITIES RENEWAL & REPLACEMENT (117)	554,548	861,955	441,150	(420,805)	-48.82%
TOTAL SPECIAL REVENUE FUNDS	4,402,163	9,349,502	9,449,560	100,058	1.07%
DEBT SERVICE FUNDS					
FINANCING DEBT SERVICE FUND (205)	175,556	274,956	247,743	(27,213)	-9.90%
2002 GOB DEBT SERVICE FUND (209)	1,448,147	1,447,945	1,260,723	(187,222)	-12.93%
2003 GOB DEBT SERVICE FUND (210)	113,764	117,646	115,637	(2,009)	-1.71%
2004 REVENUE BOND FUND (211)	157,263	157,409	158,078	669	0.43%
2008 REVENUE BOND FUND (212)	-	100,000	200,000	100,000	100.00%
TOTAL DEBT SERVICE FUNDS	1,894,730	2,097,956	1,982,181	(115,775)	-5.52%
CAPITAL PROJECT FUNDS					
CAPITAL IMPROVEMENTS FUND (301)	1,435,431	4,018,516	3,398,500	(620,016)	-15.43%
EQUIPMENT RENEWAL AND REPLACEMENT FUND (302)	618,360	484,000	786,000	302,000	62.40%
TAX INCREMENT FINANCING CONSTRUCTION FUND (307)	87,655	700,000	-	(700,000)	-100.00%
TRANSPORTATION IMPROVEMENTS FUND (308)	1,046,419	5,472,955	4,414,000	(1,058,955)	-19.35%
RECREATION IMPACT FEE FUND (310)	2,238,619	785,000	85,000	(700,000)	-89.17%
LOCAL ROADS IMPACT FEE FUND (316)	200,000	200,000	200,000	-	0.00%
STORMWATER DRAINAGE IMPACT FEE FUND (318)	-	-	-	-	0.00%
2003 FIRE STATION #92 CONSTRUCTION FUND (322)	199,680	-	-	-	0.00%
2005 FIRE STATION #91 CONSTRUCTION FUND (323)	32,906	115,000	-	(115,000)	-100.00%
TOTAL CAPITAL PROJECTS FUNDS	5,859,070	11,775,471	8,883,500	(2,891,971)	-24.56%
WATER AND WASTEWATER FUNDS					
WATER AND WASTEWATER FUND (401)	16,450,867	16,476,670	17,266,784	790,114	4.80%
VEHICLE REPLACEMENT FUND (408)	72,532	392,000	306,000	(86,000)	-21.94%
RENEWAL AND REPLACEMENT FUND (409)	2,009,216	2,379,000	2,110,150	(268,850)	-11.30%
WATER IMPROVEMENTS SINKING 2007 BOND FUND (412)	-	272,000	272,825	825	0.30%
WATER IMPROVEMENTS SINKING 2008 BOND FUND (413)	-	125,000	300,000	175,000	140.00%
WATER IMPROVEMENTS SINKING 2006 BOND FUND (417)	58,889	333,000	333,000	-	0.00%
WATER AND SEWER SINKING 2000 BOND FUND (427)	2,707,332	2,720,000	2,710,000	(10,000)	-0.37%
WATER AND SEWER REFUNDING 2004 BOND FUND (429)	270,163	269,000	267,000	(2,000)	-0.74%
WASTEWATER IMPR.SINKING 2008 BOND FUND (430)	-	115,000	225,000	110,000	95.65%
WEST ORMOND REUSE IMPACT FEE FUND (433)	-	20,000	20,000	-	0.00%
WATER SYSTEM IMPACT FEE FUND (434)	159,449	350,000	340,000	(10,000)	-2.86%
WASTEWATER SYSTEM IMPACT FEE FUND (435)	1,277,969	6,816,500	3,337,000	(3,479,500)	-51.05%
WATER PLANT CONSTRUCTION FUND (440)	16,877,252	6,500,000	2,250,000	(4,250,000)	-65.38%
WATER EXPANSION PROJECTS FUND (441)	-	2,150,000	3,700,000	1,550,000	72.09%
WASTEWATER EXPANSION PROJECTS FUND (442)	-	6,625,000	25,690,000	19,065,000	287.77%
TOTAL WATER AND WASTEWATER FUNDS	39,883,669	45,543,170	59,127,759	13,584,589	29.83%
SOLID WASTE FUND (460)	5,316,379	5,454,271	6,020,862	566,591	10.39%
INTERNAL SERVICE FUNDS					
WORKERS COMPENSATION FUND (502)	1,183,804	523,668	550,668	27,000	5.16%
GENERAL LIABILITY FUND (504)	425,689	947,839	786,603	(161,236)	-17.01%
TOTAL BUDGET APPROPRIATION	88,815,490	105,639,661	117,142,301	11,502,640	10.89%
Less: Interfund Transfers	(11,955,120)	(16,502,675)	(14,330,733)	2,171,942	-13.16%
Fleet Operations (Internal Service Charges)	(1,303,694)	(1,446,251)	(1,712,780)	(266,529)	18.43%
Consolidated Insurance Fund (Internal Service Charges)	(1,609,493)	(1,471,507)	(1,337,271)	134,236	-9.12%
TOTAL NET BUDGET	73,947,183	86,219,228	99,761,517	13,542,289	15.71%

Personnel Costs:

Total personnel costs are projected to be \$23 million for FY 2008-09, a reduction of \$1.34 million. This reduction reflects the elimination or restructuring of fourteen full-time and six part-time positions and excludes a salary adjustment contingency of \$848,000.



Wage and Benefit Highlights:

The FY 2008-09 budget includes the following:

All Funds Wages and Benefits				
	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Wages	17,932,072	17,164,331	(767,741)	-4.28%
FICA	1,373,312	1,311,718	(61,594)	-4.49%
Pension	2,235,812	2,116,469	(119,343)	-5.34%
Health Insurance	2,338,715	1,916,581	(422,134)	-18.05%
Worker's Compensation	523,668	550,668	27,000	5.16%
	24,403,579	23,059,767	(1,343,812)	-5.51%

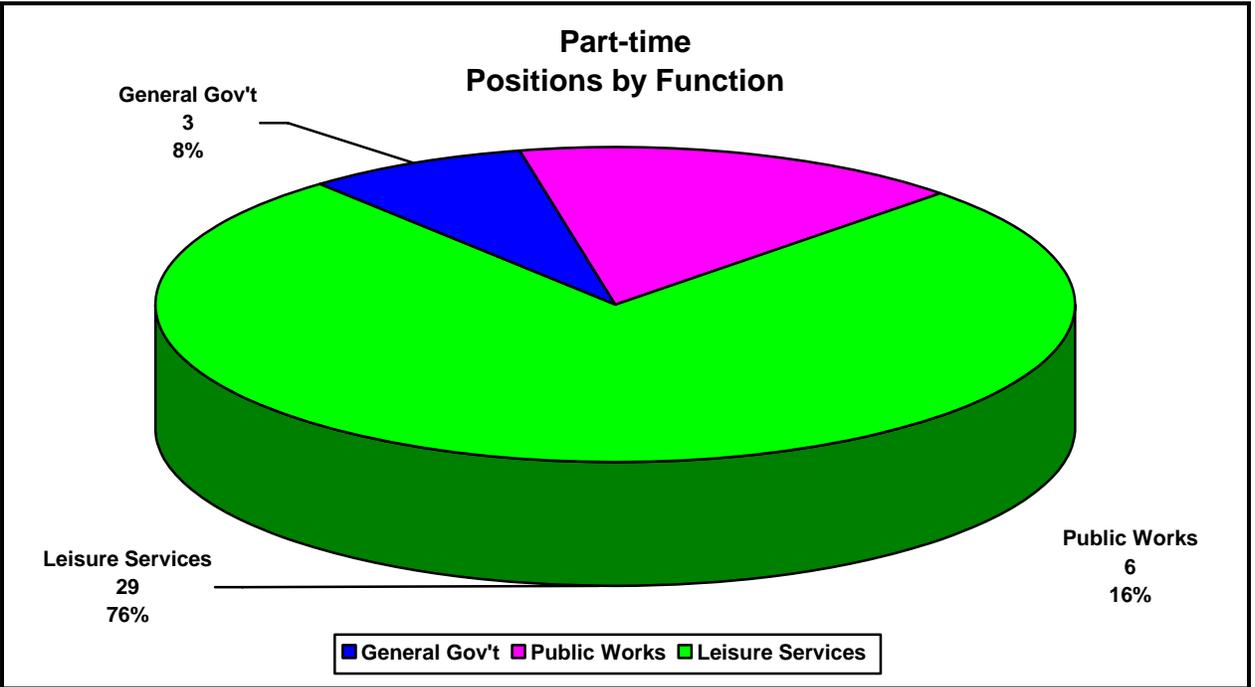
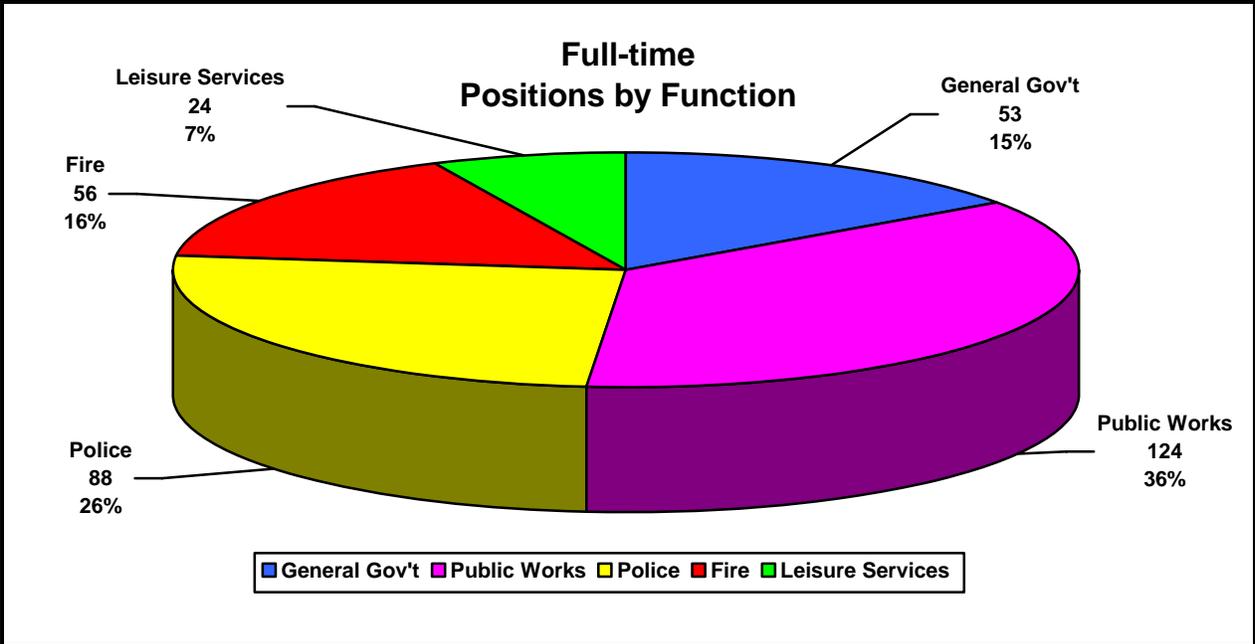
General Fund Wages and Benefits				
	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Wages	14,618,785	13,884,395	(734,390)	-5.02%
FICA	1,120,200	1,063,481	(56,719)	-5.06%
Pension	1,918,846	1,782,343	(136,503)	-7.11%
Health Insurance	1,845,269	1,485,193	(360,076)	-19.51%
Worker's Compensation	414,458	435,825	21,367	5.16%
	19,917,558	18,651,237	(1,266,321)	-6.36%

Other Fund Wages and Benefits				
	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Wages	3,313,287	3,279,936	(33,351)	-1.01%
FICA	253,112	248,237	(4,875)	-1.93%
Pension	316,966	334,126	17,160	5.41%
Health Insurance	493,446	431,388	(62,058)	-12.58%
Worker's Compensation	109,210	114,843	5,633	5.16%
	4,486,021	4,408,530	(77,491)	-1.73%

Note: Incorporates \$375,000 in healthcare savings achieved subsequent to budget adoption.

Position Count:

The budget includes 345 full-time positions and 38 part-time positions. The FY 2008-09 budget includes a reduction of twelve full-time positions: Building Permit Technician, Accounting Manager, Performing Art Center House Technician, Building Maintenance Supervisor, Facilities Maintenance Manager, Senior Center Coordinator, Office Assistant, Tennis Coordinator, Public Works Director, Maintenance Worker, Senior Planner and Police Division Chief. Additionally, two full-time Office Assistant positions are being eliminated and replaced with part-time positions.



Authorized Position Count and Full-time Equivalency (excluding seasonal positions)

Department / Division	FY 06-07			FY 07-08			FY 08-09		
	Full-time Positions	Part-time Positions	FTE	Full-time Positions	Part-time Positions	FTE	Full-time Positions	Part-time Positions	FTE
Office of City Manager	4.00	-	4.00	4.00	-	4.00	4.00	-	3.60
Support Services	9.00	-	9.00	7.00	-	6.90	7.00	1.00	7.40
Office of City Attorney	5.00	1.00	5.50	5.00	1.00	5.50	5.00	-	5.00
Human Resources	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Finance Department									
Budget/Finance	8.00	-	7.50	8.00	-	7.50	6.00	-	6.15
Utility Billing	11.00	1.00	11.75	11.00	1.00	11.75	12.00	-	11.85
Budget and Purchasing	-	-	-	-	-	-	-	-	-
Information Technology	5.00	-	5.00	5.00	-	5.00	7.00	-	7.00
Total: Finance Department	24.00	1.00	24.25	24.00	1.00	24.25	25.00	-	25.00
Planning Department	7.00	1.00	7.15	7.00	1.00	6.77	6.00	2.00	6.27
Economic Development	2.00	-	1.75	2.00	-	1.75	2.00	-	1.75
Police Department	103.00	-	103.00	89.00	-	89.00	88.00	-	88.43
Fire Department	59.00	-	59.00	56.00	-	56.00	56.00	-	56.00
Public Works Department									
Engineering	16.00	2.00	16.70	15.00	3.00	16.33	11.00	2.00	12.33
Building Inspections and Permitting	10.00	3.00	11.35	10.00	1.00	10.85	10.00	1.00	10.85
Neighborhood Improvement	6.00	-	6.00	5.00	-	5.00	5.00	-	5.00
Facilities Maintenance									
Streets and Roadside Mnt.	19.00	-	19.00	17.00	-	17.60	17.00	-	17.80
Building Maintenance	7.00	-	6.70	9.00	-	8.10	7.00	-	6.50
Parks and Grounds Mnt.	3.00	-	3.40	3.00	-	3.40	2.00	-	2.00
Sub-Total: Facilities Mnt.	29.00	-	29.10	29.00	-	29.10	26.00	-	26.30
Fleet Operations	6.00	1.00	6.50	6.00	1.00	6.50	6.00	1.00	6.50
Page Subtotal	284.00	9.00	287.30	263.00	8.00	265.95	255.00	7.00	258.43

	FY 06-07			FY 07-08			FY 08-09		
	Full-time	Part-time	FTE	Full-time	Part-time	FTE	Full-time	Part-time	FTE
Department / Division	Positions	Positions	FTE	Positions	Positions	FTE	Positions	Positions	FTE
Stormwater Maintenance	9.00	-	8.80	9.00	-	8.80	9.00	-	8.70
Utilities									
Water Production	18.00	1.00	16.55	16.00	1.00	14.55	16.00	2.00	15.05
Wastewater Treatment	13.00	-	14.05	14.00	-	15.05	14.00	-	15.05
Water Distribution	13.00	-	12.55	14.00	-	13.55	14.00	-	13.55
Wastewater Collection	11.00	-	12.55	11.00	-	12.55	11.00	-	12.55
Sub-Total: Utilities	55.00	1.00	55.70	55.00	1.00	55.70	55.00	2.00	56.20
Solid Waste									
Collection and Disposal	2.00	-	1.75	2.00	-	1.75	2.00	-	1.65
Recycling	-	-	0.45	-	-	0.45	-	-	0.35
Sub-Total: Solid Waste Services	2.00	-	2.20	2.00	-	2.20	2.00	-	2.00
Total: Public Works Department	133.00	7.00	136.35	131.00	6.00	134.48	124.00	6.00	127.88
Leisure Services									
The Casements	2.00	3.00	3.95	2.00	3.00	3.95	1.00	4.00	3.45
Performing Arts Center	2.00	5.00	4.25	2.00	5.00	4.25	1.00	5.00	3.25
Senior Center	1.00	4.00	3.25	1.00	4.00	3.25	-	2.00	1.00
Community Events	2.00	3.00	4.66	2.00	3.00	4.66	2.00	3.00	4.80
Administration	7.00	-	7.00	7.00	-	7.00	6.00	2.00	7.00
Gymnastics	1.00	5.00	3.50	1.00	5.00	3.50	1.00	3.00	2.25
Racquet Sports	2.00	5.00	4.20	2.00	5.00	4.20	-	-	-
City Sponsored	1.00	3.00	3.40	1.00	3.00	3.40	1.00	3.00	3.40
Nova Community Center	1.00	4.00	4.95	1.00	4.00	4.95	1.00	4.00	4.95
South Ormond Neighborhood Center	1.00	3.00	2.95	1.00	3.00	2.95	1.00	3.00	2.95
Athletic Field Maintenance	10.00	-	10.00	10.00	-	10.00	10.00	-	10.00
Sub-Total: Leisure Services	30.00	35.00	52.11	30.00	35.00	52.11	24.00	29.00	43.05
Airport	1.00	-	1.25	-	-	0.35	-	-	0.35
Total FTE	381.00	45.00	407.36	359.00	44.00	385.11	345.00	38.00	368.73

Changes from FY 07-08 to FY 08-09:

Full-time

Reduction of 14 positions/14 FTE

Building Inspections-Reduction (1) Permit Tech
Finance-Reduction (1) Accounting Manager
Leisure Services-Reduction (1) House Tech-PAC
Leisure Services-Reduction (1) OA III (The Casements)
Leisure Services-Reduction (1) Office Asst. II (Registration)
Leisure Services-Reduction (1) Office Asst. II (Tennis)
Public Works-Reduction (1) Bldg. Maintenance Supervisor
Leisure Services-Reduction (1) Senior Center Coordinator
Leisure Services-Reduction (1) Tennis Coordinator
Planning-Reduction (1) Senior Planner
Police-Reduction (1) Division Chief
Public Works-Reduction (1) Facilities Mnt. Manager
Public Works-Reduction (1) Mnt. Worker III (Art Museum)
Public Works-Reduction (1) Public Works Director
Transfer-GIS (2) from Engineering to IT
Transfer-PT Civil Engineer (1) from Engineering to Planning
Transfer-Engineering Inspector (1) from Engineering to Bldg. Inspections
Wastewater Collection/Reuse-Add Plant Pump Mechanic, Delete Utility Mnt. Foreman

Part-time

Reduction of 6 positions/. FTE 2.38

Leisure Services-Addition Community Events-Seasonal Counselors Addition of .14 FTE
Leisure Services-Addition (1) PT-Program Specialist The Casements- Add .5 FTE
Leisure Services-Addition (1) PT-Special Events Tech The Casements-Add .5 FTE
Leisure Services-Reduction (1) Pt-Rec Leader The Casements-Delete .5 FTE
Leisure Services-Pt-Box Office Attendant to Theatrical Service Tech no FTE change
Leisure Services-Reduction PT-Center Leader Sr. Center reduced position by .25 FTE
Leisure Services-Reduction (2) PT-Center Leader Sr. Center reduce by 1 FTE
Leisure Services-Reduction (5) Tennis reduce by 2.2 FTE
Leisure Services-Reduction (2) PT-Gymnastics Leaders reduced by 1.25 FTE
Leisure Services-Addition (2) PT-Office Asst Registration 1 FTE
Legal-Reduction (1) Office Asst. .5 FTE
Utility Billing-Reduction (1) Office Asst. .25 FTE
Water-Add (1) PT Environmental Compliance Tech
Police-PAL Tutors Add .43 FTE
Support Services-Addition (1) Part-time .5 FTE

General Fund:

Expenditures-

General fund net expenditures are \$28.6 million which includes \$18.7 million for personal services. Major changes to the General Fund budget include:

- Elimination of 12 full-time, 6 part-time positions and restructuring 2 full-time positions to part-time.
- Addition of two patrol officers to provide necessary additional staffing to create a new patrol area.
- Implementation of Leisure Service alternative service delivery options.

Stormwater Utility Fund:

The budget includes \$880,000 for personnel and operating costs. Transfers of \$413,000 and \$600,000 in loan repayments are also included.

Facilities Renewal and Replacement Fund:

The FY 2008-09 budget includes funding for the following improvements: Playground equipment at South Ormond Neighborhood Center, roof replacement at the Performing Art Center, and refurbishing restrooms at The Casements.

Capital Improvements Fund:

Funding has been included for The Casements architectural improvements (\$1,660,000 with \$490,000 in grant funding), Senior Center fire sprinklers (\$281,000), Ormond Beach Sports Complex field renovations (\$400,000), document management system (\$215,000), City welcome signs (\$10,000), South Ormond Neighborhood Center Improvements (\$258,000).

Transportation Fund:

The budget includes \$1.8 million in infrastructure improvements. These improvements include \$735,000 in collector road upgrades, \$844,000 for resurfacing and repairs of roadways, \$50,000 for reconstruction of a railroad crossing.

Water and Wastewater:

The budget includes \$17.3 million of expenditures and transfers. Operating cost increased by \$790,000. The largest increase included \$300,000 for electricity, \$270,000 for chemical, \$140,000 salary adjustment contingency and the addition of \$50,000 for CUP compliance consulting.

Solid Waste:

This fund receives fees for solid waste removal and recycling services from City residents and business and pays an outside contractor to perform these services. The payments to the contractor will be approximately \$4.5 million.

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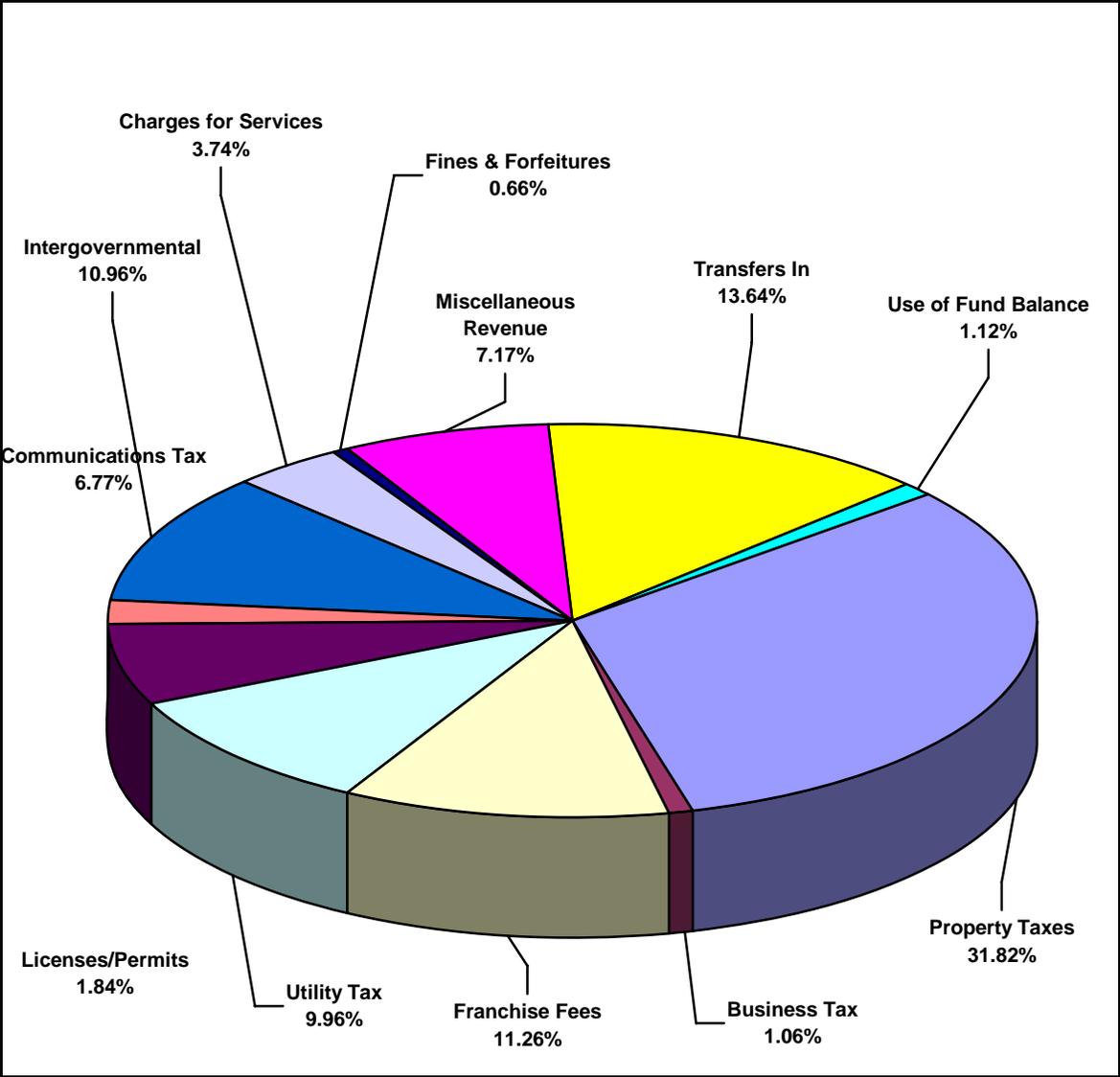
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GENERAL FUND REVENUES

	Actual	Budget	Budget	Change	% Change
Description	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Revenues					
Property Taxes	9,679,954	9,300,150	9,653,926	353,776	3.80%
Business Tax	333,558	319,000	323,100	4,100	0.00%
Franchise Fees	3,236,825	3,415,000	3,415,000	-	0.00%
Utility Tax	3,043,545	3,152,000	3,022,000	(130,000)	-4.12%
Communications Tax	2,005,406	2,056,000	2,055,000	(1,000)	-0.05%
License and Permits	543,579	498,500	559,200	60,700	12.18%
Intergovernmental	3,607,561	3,584,500	3,325,500	(259,000)	-7.23%
Charges for Services	1,156,866	1,107,079	1,134,020	26,941	2.43%
Fines & Forfeitures	228,209	237,000	200,100	(36,900)	-15.57%
Miscellaneous Revenue	2,139,798	2,037,251	2,174,897	137,646	6.76%
Transfers In	4,145,420	4,189,794	4,138,828	(50,966)	-1.22%
Use of Fund Balance	-	51,510	339,597	288,087	559.28%
Total Revenues	30,120,721	29,947,784	30,341,168	393,384	1.31%
Less: Fleet	1,303,694	1,446,251	1,712,780	266,529	18.43%
Total Net Revenues	28,817,027	28,501,533	28,628,388	126,855	0.45%

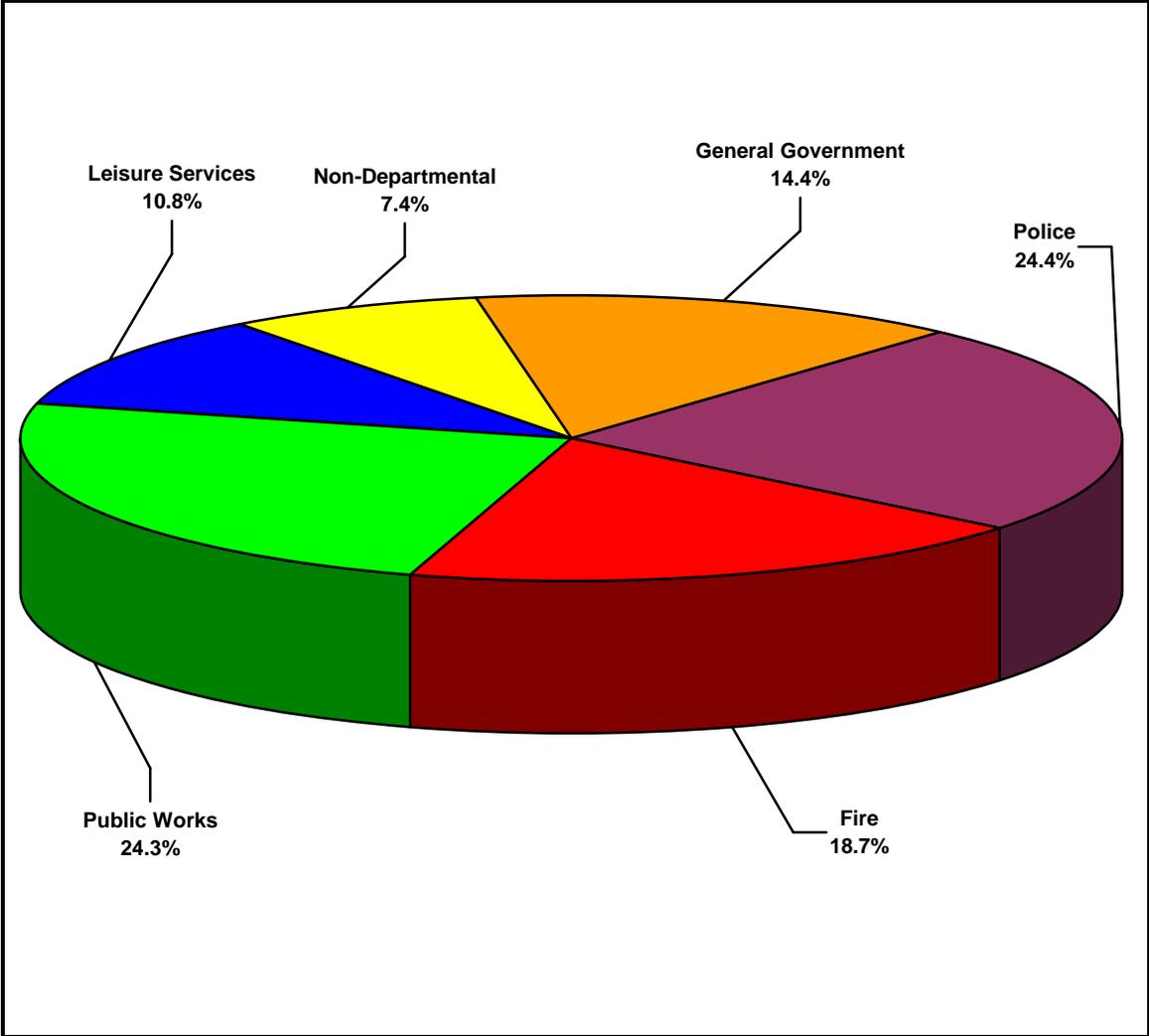
GENERAL FUND REVENUES



GENERAL FUND EXPENDITURE SUMMARY

Description	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Expenditures					
General Government					
City Commission	238,096	278,296	272,034	(6,262)	-2.25%
City Manager	469,261	471,042	409,885	(61,157)	-12.98%
Support Services	574,454	511,031	532,898	21,867	4.28%
City Attorney	483,572	526,358	501,020	(25,338)	-4.81%
Finance	622,640	658,555	538,958	(119,597)	-18.16%
Information Technology	592,959	610,256	819,864	209,608	34.35%
Human Resources	509,068	481,484	481,244	(240)	-0.05%
Planning	537,618	654,438	576,502	(77,936)	-11.91%
Economic Development	228,312	234,334	220,522	(13,812)	-5.89%
Total General Government	4,255,980	4,425,794	4,352,927	(72,867)	-1.65%
Police					
Administration	859,145	901,330	857,189	(44,141)	-4.90%
Operations	3,940,504	4,764,731	4,691,566	(73,165)	-1.54%
Emergency Communications	611,194	-	-	-	0.00%
Community Outreach	336,212	331,600	338,001	6,401	1.93%
Criminal Investigations	896,090	910,490	891,924	(18,566)	-2.04%
Community Services	262,429	401,899	407,441	5,542	1.38%
Records	229,188	202,012	212,072	10,060	4.98%
Total Police	7,134,762	7,512,062	7,398,193	(113,869)	-1.52%
Fire					
Life Safety	158,944	-	-	-	0.00%
Fire & EMS	5,423,269	5,666,323	5,682,929	16,606	0.29%
Total Fire	5,582,213	5,666,323	5,682,929	16,606	0.29%
Public Works					
Roadside and Right of Way Mnt.	1,764,690	1,687,422	1,754,885	67,463	4.00%
Building Maintenance	658,605	749,648	661,181	(88,467)	-11.80%
Parks & Grounds	1,161,595	1,202,885	1,186,214	(16,671)	-1.39%
Engineering	1,214,508	1,219,081	944,983	(274,098)	-22.48%
Building Inspections	711,417	809,753	794,920	(14,833)	-1.83%
Fleet	1,303,694	1,446,251	1,712,780	266,529	18.43%
Neighborhood Improvements	365,316	330,560	327,587	(2,973)	-0.90%
Total Public Works	7,179,825	7,445,600	7,382,550	(63,050)	-0.85%
Leisure Services					
Casements	287,070	323,871	237,417	(86,454)	-26.69%
Performing Arts Center	378,626	382,605	304,374	(78,231)	-20.45%
Senior Center	201,896	186,914	115,141	(71,773)	-38.40%
Community Events	243,148	277,836	278,659	823	0.30%
Administration	637,804	665,720	670,413	4,693	0.70%
Gymnastics	112,251	134,065	102,897	(31,168)	-23.25%
Raquet Sports	180,067	194,612	-	(194,612)	-100.00%
City Sponsored Activities	248,167	286,224	303,681	17,457	6.10%
Nova Recreation Center	254,485	251,545	226,225	(25,320)	-10.07%
South Ormond Center	203,783	180,610	183,213	2,603	1.44%
Athletic Fields Maintenance	811,535	823,191	860,756	37,565	4.56%
Total Leisure Services	3,558,832	3,707,193	3,282,776	(424,417)	-11.45%
Non-Departmental					
Contributions	82,500	73,000	78,700	5,700	7.81%
Transfers	2,055,874	1,117,812	2,163,093	1,045,281	93.51%
Total Expenditures	29,849,986	29,947,784	30,341,168	393,384	1.31%
Less: Fleet expenditures	1,303,694	1,446,251	1,712,780	266,529	18.43%
Total Net Expenditures	28,546,292	28,501,533	28,628,388	126,855	0.45%

GENERAL FUND EXPENDITURES



CITY COMMISSION

The five member City Commission is the elected legislative and governing body of the City responsible for establishing policies, managing growth and land use, adopting an annual budget and tax rate, setting water and wastewater rates and other fees and charges for City services, adopting local laws and ordinances and hiring and overseeing the City Manager and City Attorney.

Four members of the City Commission are elected from geographically defined zones and must reside within the zone to be its elected representative. The Mayor is elected by voters City-wide and must reside within the City limits of Ormond Beach. All members serve two year terms.

CITY COMMISSION

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	238,096	278,296	272,034	(6,262)	-2.25%
Total	238,096	278,296	272,034	(6,262)	-2.25%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	95,610	99,780	105,518	5,738	5.75%
Operating	142,486	178,516	166,516	(12,000)	-6.72%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	238,096	278,296	272,034	(6,262)	-2.25%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Mayor	1.00	1.00	1.00	0.00	0.00%
City Commissioners	4.00	4.00	4.00	0.00	0.00%
Total	5.00	5.00	5.00	0.00	0.00%

OFFICE OF CITY MANAGER

The City Manager is the chief executive officer of the City and provides executive leadership necessary to carry out the mission, goals, and policies established by the City Commission.

The City Manager's Office is responsible for administration of all City services and enforcement of all laws pursuant to the City Charter, including: 1) appointment and removal of all employees (except City Attorney and the Attorney's staff, 2) operational and financial management of City services, 3) preparation and recommendation of an annual operating budget and five (5) year capital improvements program, 4) keeping the City Commission informed as to the financial condition and future needs of the City, 5) signing contracts on behalf of the City, 6) preparation of the City Commission's meeting agendas, and 7) implementing and administering the policy directives of the City Commission within the parameters of the City Charter.

OFFICE OF CITY MANAGER

Revenue and Expenditure Summaries

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08	FY 2007-08
				to FY 2008-09	to FY 2008-09
General Fund	469,261	471,042	409,885	(61,157)	-12.98%
Total	469,261	471,042	409,885	(61,157)	-12.98%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08	FY 2007-08
				to FY 2008-09	to FY 2008-09
Personal Services	434,829	432,049	373,538	(58,511)	-13.54%
Operating	34,432	38,993	36,347	(2,646)	-6.79%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	469,261	471,042	409,885	(61,157)	-12.98%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08	FY 2007-08
				to FY 2008-09	to FY 2008-09
City Manager	1.00	1.00	1.00	0.00	0.00%
Assistant City Manager	1.00	1.00	0.60	-0.40	-40.00%
Executive Secretary	1.00	1.00	1.00	0.00	0.00%
Secretary to City Manager	1.00	1.00	1.00	0.00	0.00%
Total	4.00	4.00	3.60	-0.40	-10.00%

SUPPORT SERVICES

Support Services provides the following services: preparation of Commission meeting agenda packets and minutes; clerical and word processing services to various City departments and advisory boards; records management including security, retrieval and disposition for all City Commission actions; election administration; internal mail collection and distribution; operating of the receptionist station on the second floor of City Hall.

Support Services also oversees the City's public information program, including dissemination of information to the media and production of the City newsletter and other marketing materials.

The department includes the City's grants coordinating function. The Grants Coordinator also acts as liaison with Volusia County for the Community Development Block Grant Program.

SUPPORT SERVICES

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
General Fund	574,454	511,031	532,898	21,867	4.28%
Total	574,454	511,031	532,898	21,867	4.28%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
Personal Services	499,996	418,858	455,334	36,476	8.71%
Operating	74,458	92,173	77,564	(14,609)	-15.85%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	574,454	511,031	532,898	21,867	4.28%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
Full-time Positions:					
Support Services Director	1.00	0.90	0.90	0.00	0.00%
City Clerk	1.00	1.00	1.00	0.00	0.00%
Public Information Officer *	1.00	0.00	0.00	0.00	0.00%
Grants Coordinator	1.00	1.00	1.00	0.00	0.00%
Office Assistant III	2.00	2.00	2.00	0.00	0.00%
Office Assistant II *	1.00	0.00	0.00	0.00	0.00%
Assistant City Clerk	1.00	1.00	1.00	0.00	0.00%
Receptionist/Office Assistant I	0.00	0.00	0.00	0.00	0.00%
Courier	1.00	1.00	1.00	0.00	0.00%
Part-time Positions:					
Public Media Assistant	0.00	0.00	0.50	0.50	0.00%
Total	9.00	6.90	7.40	0.50	7.25%
* Elimination of Public Information Officer and Office Assistant II in FY 2007-08.					

CITY ATTORNEY

The Office of City Attorney is responsible for providing legal advice and recommendations to the City Commission, City Department Directors and Division Managers and to the various advisory and quasi-judicial boards. In addition, the Office of City Attorney is responsible for all litigation brought against or on behalf of the City; is responsible for handling all legal issues involving or affecting the City; and communicates the City's position on various legislative matters to State and Federal legislative bodies.

The Office of City Attorney coordinates the City's response and strategy regarding general liability insurance claims brought against the City, handles related litigation, and determines if specialized outside legal assistance is needed.

CITY ATTORNEY

Revenue and Expenditure Summaries:

<u>Revenues</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	483,572	526,358	501,020	(25,338)	-4.81%
Total	483,572	526,358	501,020	(25,338)	-4.81%
<u>Expenditures</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	455,479	484,812	459,413	(25,399)	-5.24%
Operating	28,093	41,546	41,607	61	0.15%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	483,572	526,358	501,020	(25,338)	-4.81%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
<u>Full-time Positions:</u>					
City Attorney	1.00	1.00	1.00	0.00	0.00%
Deputy City Attorney	1.00	1.00	1.00	0.00	0.00%
Para-Legal	3.00	3.00	3.00	0.00	0.00%
<u>Part-time Positions:</u>					
Office Assistant I	0.50	0.50	0.00	-0.50	-100.00%
Total	5.50	5.50	5.00	-0.50	-9.09%

BUDGET/FINANCE/PURCHASING

The Department is responsible for maintaining the City's financial accounting system that includes processing of all City financial transactions, maintaining and disseminating financial statements and related reports to City departments, governmental agencies and insurance and bond rating companies, and preparation of the City's bi-weekly payroll.

In addition, this program produces the City's Comprehensive Annual Financial Report (CAFR), provides assistance to the City's external auditing firm, provides pension administration services for retired City employees, oversees the investment of City funds and is responsible for debt administration.

The Department provides support service of City government responsible for coordinating and directing the development of the City's Annual Operating Budget and five-year Capital Improvement Program. In addition, the Budget Office monitors revenues and expenditures, evaluates performance results of all City programs, provides technical assistance to City departments, oversees the performance outcome system, and provides information and technical assistance to the City Manager, elected officials and City staff.

The Department is responsible for overseeing a decentralized purchasing system that reviews and processes purchase orders for commodities and services that exceed \$500. The Purchasing Office is also responsible for obtaining price quotes to ensure competitive bidding in accordance with City purchasing thresholds, coordinating and developing formal bids and requests for proposals and ensuring compliance with the City's Purchasing Ordinance and accepted industry standards.

BUDGET/FINANCE/PURCHASING

Revenue and Expenditure Summaries

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	622,640	658,555	538,958	(119,597)	-18.16%
Total	622,640	658,555	538,958	(119,597)	-18.16%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	593,194	614,826	499,746	(115,080)	-18.72%
Operating	29,446	43,729	39,212	(4,517)	-10.33%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	622,640	658,555	538,958	(119,597)	-18.16%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Finance Director	1.00	1.00	1.00	0.00	0.00%
Accounting Manager	0.50	0.00	0.00		
Senior Accountant	0.00	0.50	0.00	-0.50	-100.00%
Accounting Technician	3.00	3.00	3.00	0.00	0.00%
Customer Service Supervisor	0.50	0.50	0.50	0.00	0.00%
Budget Director	1.00	1.00	0.65	-0.35	-35.00%
Purchasing Coordinator	1.00	1.00	1.00	0.00	0.00%
Part-time Positions:					
Accounting Technician	0.50	0.50	0.00	-0.50	-100.00%
Total	7.50	7.50	6.15	-1.35	-18.00%

INFORMATION TECHNOLOGY

Information Technology is a support service operation of City government that provides operating system support, software support and technical assistance for the City's local and Wide Area Networks (WAN). The WAN consists of an IBM AS/400 mini-computer, servers, Local Area Networks (LAN), microcomputers and the electronics that connect them. The primary mini-computer applications supported by MIS include: 1) Accounting, Miscellaneous Receivables, Purchasing, and Fixed Assets 2) Utility Billing, 3) Site Plan Review, Building Permits, Occupational Licenses and Code Enforcement, 4) Computer Aided Dispatch and Records Management, 5) Work Order/Facility Management, 6) Payroll and Personnel Management, 7) Cash Receipts and 8) Land/Parcel Management. In addition, there are eight supporting modules which communicate with the primary mini-computer applications which allow both citizens and city staff to conduct business processes and inquiries over the intranet/internet. A Geographic Information System module (Looking Glass) allows the City's users to produce maps from the existing GIS with integrated information from the data base of the primary mini-computer applications.

Networking and telecommunications support are provided for all City departmental systems, which include: 1) Leisure Services Registration and Facility Reservation, 2) Support Services (City Clerk) Document Imaging System and Clerks Index, 3) inventory systems for Fleet, 4) the Police network, 5) FireHouse (data management) and TeleStaff (scheduling program) for the Fire Department and 6) the City's internet and e-mail systems.

INFORMATION TECHNOLOGY

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	592,959	610,256	819,864	209,608	34.35%
Total	592,959	610,256	819,864	209,608	34.35%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	304,692	342,169	476,702	134,533	39.32%
Operating	288,267	268,087	343,162	75,075	28.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	592,959	610,256	819,864	209,608	34.35%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
MIS Manager	1.00	1.00	1.00	0.00	0.00%
Information Systems Specialist	3.00	3.00	3.00	0.00	0.00%
Network Coordinator	1.00	1.00	1.00	0.00	0.00%
Chief GIS Technician	0.00	0.00	1.00	1.00	0.00%
GIS Technician	0.00	0.00	1.00	1.00	0.00%
Total	5.00	5.00	7.00	2.00	40.00%

HUMAN RESOURCES

The Human Resources Department provides administrative and technical support services to assist in the management of the City's workforce of approximately 400 employees. The core services provided by Human Resources include: 1) recruitment, selection and processing of new employees, 2) maintenance of the pay and classification system, 3) maintenance of employee personnel records, 4) administration of the City's employee benefits program, 5) coordination of employee and supervisory training and publishing of employee and supervisory newsletters, 6) liaison with the City's Human Resources Board and 7) the negotiation and management of collective bargaining agreements with the City's three bargaining units.

The Department also is responsible for coordinating the City's Risk Management program through the efforts of a full time Risk Manager. This program conducts employee safety workshops and on-site inspections, keeps departments advised of safety issues, recommends loss control measures and conducts investigations on workers' compensation, accidents and general liability claims.

HUMAN RESOURCES

Revenue and Expenditure Summaries:

Revenues					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	509,068	481,484	481,244	(240)	-0.05%
Total	509,068	481,484	481,244	(240)	-0.05%
Expenditures					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	325,090	318,884	320,470	1,586	0.50%
Operating	183,978	162,600	160,774	(1,826)	-1.12%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	509,068	481,484	481,244	(240)	-0.05%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Human Resources Director	1.00	1.00	1.00	0.00	0.00%
Human Resources Specialist	1.00	1.00	1.00	0.00	0.00%
Risk Manager	1.00	1.00	1.00	0.00	0.00%
Employee Relations Assistant	1.00	1.00	1.00	0.00	0.00%
Total	4.00	4.00	4.00	0.00	0.00%

PLANNING

The Planning Department performs two distinct functions: comprehensive planning and development review.

Comprehensive planning is responsible for monitoring compliance with and administering the City's Comprehensive Plan in accordance with Chapter 163, Florida Statutes, and Chapter 9J-5, Florida Administrative Code. The primary services provided in this program include: 1) review of Comprehensive Plan Amendments; 2) coordination with various regional and State authorities; 3) review for consistency with the Volusia County Growth Management Commission, City Planning Board, and the City's Official Zoning Map and Land Development Code; and, 4) review and updating of the various required elements of the Comprehensive Plan.

Development Review is responsible for current planning in general and for administering the City's Land Development Code. Specific activities include: 1) site plan review and permitting of proposed development applications, 2) inspection of all residential and commercial development projects, 3) staff support and liaison with the Planning Board and the Development Review Board, 4) interpreting and processing amendments to the Land Development Code 5) coordinating the activities of the City's Site Plan Review Committee (SPRC) – this involves interdepartmental cooperation with Engineering, Building Inspection and the City Attorney. 6) responding to informational requests by the public regarding zoning, flood zone classification, land use information, and development regulations. 7) reviewing and providing comments to Volusia County for certain applications in the County but located within the Ormond Beach service area, and 8) remaining up-to-date with Federal and State mandates and regulations that will affect development review and procedures (the Unified Mitigation Assessment Methodology, for example).

PLANNING

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Development Review Fees	45,000	45,000	41,250	(3,750)	-8.33%
Zoning Variances/Appeals	7,000	7,000	7,000	-	0.00%
Recording Charges	20,000	20,000	8,000	(12,000)	-60.00%
Bid Documents	3,000	3,000	1,500	(1,500)	-50.00%
General Fund	462,618	579,438	518,752	(60,686)	-10.47%
Total	537,618	654,438	576,502	(77,936)	-11.91%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	406,474	534,293	478,141	(56,152)	-10.51%
Operating	131,144	120,145	98,361	(21,784)	-18.13%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	537,618	654,438	576,502	(77,936)	-11.91%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Planning Director *	0.65	0.65	0.65	0.00	0.00%
Chief Planner	1.00	1.00	0.00	-1.00	-100.00%
Senior Planner	3.00	3.00	3.00	0.00	0.00%
Planning Technician	1.00	2.00	2.00	0.00	0.00%
Office Manager	1.00	0.00	0.00	0.00	0.00%
Part-time Positions:					
Board Minutes Technician	0.50	0.12	0.12	0.00	0.00%
Civil Engineer	0.00	0.00	0.50	0.50	0.00%
Total	7.15	6.77	6.27	-0.50	-7.39%
* Indicates primary department					

POLICE ADMINISTRATION

Administration provides the administrative and leadership support, as well as, command, control, and guidance to the Department's four program areas of Operations, Community Services and Animal Control, Criminal Investigations, Emergency Communications, Records and Community Outreach.

The Administration program also includes the Department's internal affairs, training and emergency management functions.

POLICE ADMINISTRATION

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
General Fund	859,145	901,330	857,189	(44,141)	-4.90%
Total	859,145	901,330	857,189	(44,141)	-4.90%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
Personal Services	454,733	406,512	398,494	(8,018)	-1.97%
Operating	404,412	494,818	458,695	(36,123)	-7.30%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	859,145	901,330	857,189	(44,141)	-4.90%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
Full-time Positions:					
Police Chief	1.00	1.00	1.00	0.00	0.00%
Assistant Police Chief	0.00	0.00	0.00	0.00	0.00%
Division Chief	0.00	0.00	0.00	0.00	0.00%
Sergeant (Accreditation)	1.00	1.00	1.00	0.00	0.00%
Corporal	0.00	0.00	0.00	0.00	0.00%
Sergeant	0.00	0.00	0.00	0.00	0.00%
Police Officer (Training)	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	0.00	0.00	0.00	0.00	0.00%
Office Assistant III	1.00	1.00	1.00	0.00	0.00%
Office Manager	1.00	1.00	1.00	0.00	0.00%
Total	5.00	5.00	5.00	0.00	0.00%

POLICE OPERATIONS

Operations is the core law enforcement and community policing arm of the Police Department that responds to approximately 60,000 to 65,000 calls for service annually and provides patrol and traditional law enforcement activities such as traffic control and initiates proactive steps to reduce crime and enhance the quality of life in Ormond Beach. Approximately 8% of all calls involve some type of serious crime, whereas all other calls are service-related.

POLICE OPERATIONS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
Special Duty	47,883	55,000	51,000	(4,000)	-7.27%
Fines/Forfeits	214,378	212,000	193,000	(19,000)	-8.96%
General Fund	3,678,243	4,497,731	4,447,566	(50,165)	-1.12%
Total	3,940,504	4,764,731	4,691,566	(73,165)	-1.54%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
Personal Services	3,491,804	3,875,359	3,692,716	(182,643)	-4.71%
Operating	448,700	889,372	998,850	109,478	12.31%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	3,940,504	4,764,731	4,691,566	(73,165)	-1.54%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
Full-time Positions:					
Division Chief	3.00	3.00	2.00	-1.00	-33.33%
Sergeant	6.00	7.00	7.00	0.00	0.00%
Corporal	7.00	7.00	7.00	0.00	0.00%
Police Officer	39.00	39.00	39.00	0.00	0.00%
Total	55.00	56.00	55.00	-1.00	-1.79%
One Sergeant moved from Communications in FY 07-08.					

POLICE-EMERGENCY COMMUNICATIONS

Emergency Communications provides central dispatching services and is the first point of contact for all emergency service calls, answering approximately 12,000 emergency 911 calls for service annually and dispatching approximately 57,000 calls for service annually. Re-assuming dispatch services for the Fire Department has increased the call workload by an estimated 4,900 additional calls for service annually.

POLICE-EMERGENCY COMMUNICATIONS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	611,194	-	-	-	0.00%
Total	611,194	-	-	-	0.00%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	587,555	-	-	-	0.00%
Operating	23,639	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	611,194	-	-	-	0.00%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Senior Emergency Communications Officer	1.00	0.00	0.00	0.00	0.00%
Sergeant	1.00	0.00	0.00	0.00	0.00%
Emergency Communications Officer	12.00	0.00	0.00	0.00	0.00%
Total	14.00	0.00	0.00	0.00	0.00%

POLICE-COMMUNITY OUTREACH

Community Outreach provides several educational and intervention-oriented programs that are designed to enhance life skills and prevent crime including the Drug Abuse Resistance Education (DARE), Police Athletic League (PAL), Explorers, volunteers and neighborhood and business watches, and DARE program for middle schools.

The program is supported in part through grant funding from the National Police Athletic League Youth Enrichment Program (PALYEP) and the Youth Leadership Council (YDC). In addition to City revenues that are the primary source of program funding, a not-for-profit PAL board raises funds for Police Athletic League activities.

POLICE-COMMUNITY OUTREACH

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	336,212	331,600	338,001	6,401	1.93%
Total	336,212	331,600	338,001	6,401	1.93%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	266,575	255,082	268,186	13,104	5.14%
Operating	69,637	76,518	69,815	(6,703)	-8.76%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	336,212	331,600	338,001	6,401	1.93%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Community Program Coordinator	1.00	1.00	1.00	0.00	0.00%
After School Aide	1.00	1.00	1.00	0.00	0.00%
Recreation Leader	1.00	1.00	1.00	0.00	0.00%
Corporal	0.00	0.00	0.00	0.00	0.00%
Police Officer	2.00	2.00	2.00	0.00	0.00%
Seasonal:					
Tutors	0.00	0.00	0.43	0.43	0.00%
Total	5.00	5.00	5.43	0.43	8.60%

POLICE-CRIMINAL INVESTIGATIONS

The Criminal Investigations program provides follow up investigations on over 1,500 UCR reported crimes annually and conducts pro-active investigations into illegal drug sales and possession.

POLICE-CRIMINAL INVESTIGATIONS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	896,090	910,490	891,924	(18,566)	-2.04%
Total	896,090	910,490	891,924	(18,566)	-2.04%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	822,461	827,043	804,390	(22,653)	-2.74%
Operating	73,629	83,447	87,534	4,087	4.90%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	896,090	910,490	891,924	(18,566)	-2.04%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Police Officer	6.00	6.00	6.00	0.00	0.00%
Sergeant	1.00	1.00	1.00	0.00	0.00%
Corporal	1.00	1.00	1.00	0.00	0.00%
Victim Advocate Coordinator	1.00	1.00	1.00	0.00	0.00%
Evidence/Crime Scene Custodian	1.00	1.00	1.00	0.00	0.00%
Evidence/Crime Scene Technician	1.00	1.00	1.00	0.00	0.00%
Crime Analyst	1.00	1.00	1.00	0.00	0.00%
Office Assistant III	0.00	0.00	0.00	0.00	0.00%
Total	12.00	12.00	12.00	0.00	0.00%

POLICE-COMMUNITY SERVICE AND ANIMAL CONTROL

Community Services provides operational and logistical support to other police department functions such as animal control, police forensics, alcohol breath testing, traffic control, and communications. The program's animal control responsibilities include the investigation, documentation and tracking of animal bite complaints and dangerous/vicious animals throughout the city.

The program also serves as a proving ground for employees seeking to become sworn law enforcement officers with the Police Department.

POLICE-COMMUNITY SERVICE AND ANIMAL CONTROL

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	262,429	401,899	407,441	5,542	1.38%
Total	262,429	401,899	407,441	5,542	1.38%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	198,572	310,559	334,974	24,415	7.86%
Operating	63,857	91,340	72,467	(18,873)	-20.66%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	262,429	401,899	407,441	5,542	1.38%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Community Service Officer	6.00	6.00	6.00	0.00	0.00%
Lead Community Service Officer	1.00	1.00	1.00	0.00	0.00%
Total	7.00	7.00	7.00	0.00	0.00%

POLICE-RECORDS

Records Management provides internal upkeep and management of all Police Department records through a computerized records management system, processing approximately 18,000 to 20,000 reports and citations annually. Records personnel also serve as the point of first contact in person representing the Ormond Beach Police Department to respond to information requests. Records personnel are also first point of contact for many incoming telephone calls.

POLICE-RECORDS

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	229,188	202,012	212,072	10,060	4.98%
Total	229,188	202,012	212,072	10,060	4.98%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	194,879	169,137	168,747	(390)	-0.23%
Operating	34,309	32,875	43,325	10,450	31.79%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	229,188	202,012	212,072	10,060	4.98%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
<u>Full-time Positions:</u>					
Records Clerk	5.00	4.00	4.00	0.00	0.00%
Total	5.00	4.00	4.00	0.00	0.00%

FIRE LIFE SAFETY SERVICES

Life Safety Services were consolidated with Building Inspections in Fy 2007-08 and provides three major services, including:

- Review of site plans as part of the City's site plan review process and construction plan review to ensure fire and life safety code compliance.
- Inspection and code enforcement through inspection of new and existing businesses, other commercial buildings and multi-family residential buildings to ensure compliance with City and State codes. Approximately 1,800 code inspections within the City of Ormond Beach are conducted annually.
- Assists in the development, presentation, and coordination of educational classes to the Ormond Beach residents in the area of safety awareness, medical emergency preparedness and fire prevention, including residential smoke detector replacement and FIREWISE programs.

FIRE LIFE SAFETY SERVICES

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	158,944	-	-	-	0.00%
Total	158,944	-	-	-	0.00%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	134,054	-	-	-	0.00%
Operating	24,890	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	158,944	-	-	-	0.00%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Fire Inspector *	1.00	0.00	0.00	0.00	0.00%
Chief Fire Inspector	1.00	0.00	0.00	0.00	0.00%
Total	2.00	0.00	0.00	0.00	0.00%
Operations combined with Building Division.					

CITY FIRE SUPPRESSION AND EMERGENCY MEDICAL SERVICES

The Fire Department is responsible for providing fire protection, technical rescue, hazardous material response/mitigation and emergency medical services within the city limits of Ormond Beach from four (4) fire station locations. The Department operates with a staffing level of 57 personnel, including 53 firefighters of which 23 are certified as Emergency Medical Technicians (EMT's) and 29 are certified as paramedics.

Of the 5,067 calls for service in last year approximately 72% or 3650 calls are for medical emergencies and related health responses. The remaining 1,400+ calls are fire related of which 7% (of the 5,067) are false alarms and approximately 8% are structural fires.

CITY FIRE SUPPRESSION AND EMERGENCY MEDICAL SERVICES

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	5,423,269	5,666,323	5,682,929	16,606	0.29%
Total	5,423,269	5,666,323	5,682,929	16,606	0.29%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	4,734,634	4,877,405	4,930,754	53,349	1.09%
Operating	688,635	788,918	752,175	(36,743)	-4.66%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	5,423,269	5,666,323	5,682,929	16,606	0.29%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Division Chief	3.00	2.00	0.00	-2.00	-100.00%
Fire Battalion Commander	0.00	0.00	4.00	4.00	0.00%
Captain	12.00	12.00	12.00	0.00	0.00%
Driver Engineer	15.00	15.00	15.00	0.00	0.00%
Lieutenant	3.00	3.00	3.00	0.00	0.00%
Firefighters	20.00	20.00	18.00	-2.00	-10.00%
Fire Chief	1.00	1.00	1.00	0.00	0.00%
Assistant Fire Chief	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	1.00	1.00	1.00	0.00	0.00%
Office Manager	1.00	1.00	1.00	0.00	0.00%
Total	57.00	56.00	56.00	0.00	0.00%

ROADSIDE AND RIGHT OF WAY MAINTENANCE

The Roadside and Right-of-Way Maintenance program is responsible for the maintenance and repair of City Parks and Properties, 150 + mile network of local roads and related public right of way, including: 1) vegetation and debris maintenance of road shoulders, and sidewalks, 2) right-of-way mowing on a contractual basis, 3) maintenance and grading of 11 miles of unpaved roads and parking lots that are under the maintenance responsibility of the City and 4) mowing at the Business Park, Airport and the closed class III Landfill.

Program costs are offset in part by the Florida Department of Transportation (FDOT) for road shoulder maintenance and mowing rights-of-way on State roads within the City limits of Ormond Beach. Approximately 98 lane miles of roads are maintained in accordance with an agreement between the City and FDOT for State Road 40, US 1, Nova Road, and A1A (10 lane miles added on Nova Rd). Approximately \$91,000 of the \$175,000 FDOT contract amount offsets road maintenance costs with the balance dedicated to drainage maintenance.

In-house city personnel provide the services listed above except for right-of-way mowing which is a contracted operation.

ROADSIDE AND RIGHT OF WAY MAINTENANCE

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	1,764,690	1,687,422	1,754,885	67,463	4.00%
Total	1,764,690	1,687,422	1,754,885	67,463	4.00%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	811,357	795,781	762,016	(33,765)	-4.24%
Operating	953,333	891,641	992,869	101,228	11.35%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	1,764,690	1,687,422	1,754,885	67,463	4.00%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Facilities Mnt. Manager	0.40	0.00	0.00	0.00	0.00%
Environmental Systems Mgr.	0.00	0.00	0.30	0.30	0.00%
Streets Supervisor	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	0.25	0.00	0.00	0.00	0.00%
Maintenance Worker IV	3.00	3.00	3.00	0.00	0.00%
Maintenance Worker II *	9.00	8.00	8.00	0.00	0.00%
Public Works Dir/City Engineer	0.10	0.10	0.00	-0.10	-100.00%
Office Assistant II	0.25	0.50	0.50	0.00	0.00%
Maintenance Worker III	5.00	5.00	5.00	0.00	0.00%
Total	19.00	17.60	17.80	0.20	1.14%
* 1 Maintenance Worker II reassigned to Building Maintenance in FY 2007-08					

BUILDING MAINTENANCE

Building Maintenance is a support service function of City government that provides repair and maintenance services for seventy-one (71) City buildings and structures, including routine electrical, plumbing, carpentry, air conditioning, painting and miscellaneous repairs. This program is also responsible for overseeing and monitoring service contracts for janitorial, electrical and air conditioning and performs one-time building and minor renovation projects when it is less costly than using an outside contractor.

Direct costs for materials and supplies that cannot be assigned or charged to a department operating budget are charged to the Building Maintenance budget. Otherwise, these costs and HVAC maintenance are charged directly to the department or program where the repair has occurred. All in-house labor costs are charged directly to the Building Maintenance budget regardless of where the work is performed.

In addition, building maintenance personnel are assisting with the maintenance of the Airport Tower and repair of the City's airport runway and taxiway lighting systems. This includes weekly lighting inspections and immediate repair of discrepancies found.

BUILDING MAINTENANCE

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	658,605	749,648	661,181	(88,467)	-11.80%
Total	658,605	749,648	661,181	(88,467)	-11.80%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	344,909	396,545	307,629	(88,916)	-22.42%
Operating	313,696	353,103	353,552	449	0.13%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	658,605	749,648	661,181	(88,467)	-11.80%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Facilities Mnt. Manager	0.20	0.60	0.00	-0.60	0.00%
Office Assistant II *	0.50	0.50	0.50	0.00	0.00%
Bldg. Mnt. Supervisor	1.00	1.00	0.00	-1.00	-100.00%
Maintenance Worker II	0.00	1.00	1.00	0.00	100.00%
Tradesworker	5.00	5.00	5.00	0.00	0.00%
Total	6.70	8.10	6.50	-1.60	-19.75%
* Indicates primary department					

PARKS AND GROUNDS MAINTENANCE

This program is responsible for routine grounds maintenance, mowing and general beautification and upkeep of all City parks and on-site buildings, including grass mowing, flower bed and shrub maintenance, trash collection and maintenance of the medians along A1A and State Road 40.

With the exception of the Memorial Art Gardens, all parks and ground maintenance is performed on a contracted basis.

PARKS AND GROUNDS MAINTENANCE

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	1,161,595	1,202,885	1,186,214	(16,671)	-1.39%
Total	1,161,595	1,202,885	1,186,214	(16,671)	-1.39%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	123,669	155,531	76,060	(79,471)	-51.10%
Operating	1,037,926	1,047,354	1,110,154	62,800	6.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	1,161,595	1,202,885	1,186,214	(16,671)	-1.39%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Facilities Maintenance Mgr.	0.40	0.40	0.00	-0.40	-100.00%
Maintenance Worker III	3.00	3.00	2.00	-1.00	-33.33%
Total	3.40	3.40	2.00	-1.40	-41.18%

ENGINEERING

The Engineering Department is responsible for the following functions:

- ❖ Liaison with consultant engineers for the design and construction management for airport, road, drainage, water and sewer, recreational facility, beautification and other capital improvement projects.
- ❖ Survey and mapping and computer aided design for in-house projects that are not contracted to a consultant engineer.
- ❖ Site plan review and permitting of proposed development applications and inspection of all residential and commercial development projects.
- ❖ Development and design of the City's Geographic Information System (GIS), including development of base maps of City infrastructure, as well as providing support to all City departments for mapping requests.

ENGINEERING

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	1,214,508	1,219,081	944,983	(274,098)	-22.48%
Total	1,214,508	1,219,081	944,983	(274,098)	-22.48%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	1,115,502	1,112,047	838,785	(273,262)	-24.57%
Operating	99,006	107,034	106,198	(836)	-0.78%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	1,214,508	1,219,081	944,983	(274,098)	-22.48%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Public Works Dir/City Engineer	0.70	0.70	0.00	-0.70	-100.00%
Asst. City Manager	0.00	0.00	0.20	0.20	0.00%
Office Assistant IV	1.00	1.00	1.00	0.00	0.00%
Deputy City Engineer	1.00	1.00	1.00	0.00	0.00%
Civil Engineer	1.00	1.00	1.00	0.00	0.00%
Construction Engineer	1.00	1.00	1.00	0.00	0.00%
Principal Landscape Architect	1.00	1.00	1.00	0.00	0.00%
Chief Engineering Technician	1.00	1.00	1.00	0.00	0.00%
Engineering Technician	2.00	1.00	1.00	0.00	0.00%
Chief GIS Technician	1.00	1.00	0.00	-1.00	-100.00%
GIS Technician	1.00	1.00	0.00	-1.00	-100.00%
Engineering Project Coordinator	1.00	1.00	1.00	0.00	0.00%
Engineering Inspector	4.00	4.00	3.00	-1.00	-25.00%
Part-time Positions:					
Civil Engineer	1.00	1.00	0.50	-0.50	-50.00%
Engineering Technician	0.00	0.63	0.63	0.00	0.00%
Total	16.70	16.33	12.33	-4.00	-24.49%

BUILDING INSPECTIONS AND PERMITTING

Building Inspection

Building Inspections provides the following services: 1) review of all construction plans for residential, commercial and industrial construction, 2) issuance of approximately 3,000 building permits annually and 3) conducts approximately 13,000 building, plumbing, mechanical and electrical inspections for various types of construction within the City limits of Ormond Beach in accordance with the Florida building Code and other State and local laws.

Occupational Licensing

Issues approximately 3,700 Occupational License renewals and 550 new occupational licenses and 300 contractor registrations annually.

BUILDING INSPECTIONS AND PERMITTING

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	711,417	809,753	794,920	(14,833)	-1.83%
Total	711,417	809,753	794,920	(14,833)	-1.83%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	640,416	688,061	716,137	28,076	4.08%
Operating	71,001	121,692	78,783	(42,909)	-35.26%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	711,417	809,753	794,920	(14,833)	-1.83%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Chief Building Official	1.00	1.00	1.00	0.00	0.00%
Planning Director	0.35	0.35	0.35	0.00	0.00%
Office Manager	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	0.00	0.00	0.00	0.00	0.00%
Permitting & Licensing Coordinator	0.00	0.00	0.00	0.00	0.00%
Permit Technician	3.00	3.00	2.00	-1.00	-33.33%
Plans Examiner	1.00	1.00	1.00	0.00	0.00%
Chief Building Inspector	1.00	1.00	1.00	0.00	0.00%
Building Inspector	3.00	2.00	2.00	0.00	0.00%
Engineering Inspector	0.00	0.00	1.00	1.00	0.00%
Chief Fire Inspector	0.00	1.00	1.00	0.00	0.00%
Part-time Positions:					
Building Inspector	0.25	0.00	0.00	0.00	0.00%
Office Assistant IV	0.50	0.50	0.50	0.00	0.00%
Plans Examiner	0.25	0.00	0.00	0.00	0.00%
Total	11.35	10.85	10.85	0.00	0.00%

NEIGHBORHOOD IMPROVEMENT

Neighborhood Improvement investigates approximately 5624 cases annually to ensure compliance with City codes and ordinances through inspections, neighborhood sweeps, and citizen complaints and inquiries. More specifically, Neighborhood Improvement enforces the City's Land Development Code requirements regarding land use and development regulations, sign usage, as well as environmental code requirements. This Division also enforces the regulations contained in the Code of Ordinances with regard to water restrictions, solid waste and various other regulations. In addition, Neighborhood Improvement processes approximately 760-tree removal permits, conducts approximately 940 landscape inspections for new residential construction, and approximately 75 landscape maintenance inspections on existing commercial sites.

Neighborhood Improvement also coordinates a "partnering" effort with neighborhood associations, interested citizens and civic organizations to improve the appearance of neighborhoods.

NEIGHBORHOOD IMPROVEMENT

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	365,316	330,560	327,587	(2,973)	-0.90%
Total	365,316	330,560	327,587	(2,973)	-0.90%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	291,713	259,029	254,826	(4,203)	-1.62%
Operating	73,603	71,531	72,761	1,230	1.72%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	365,316	330,560	327,587	(2,973)	-0.90%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Neighborhood Improvement Manager	1.00	1.00	1.00	0.00	0.00%
Environmental Enforcement Officer	2.00	1.00	1.00	0.00	0.00%
Neighborhood Improvement Officer	2.00	2.00	2.00	0.00	0.00%
Office Assistant II	1.00	1.00	1.00	0.00	0.00%
Public Works Dir/City Engineer	0.00	0.00	0.00	0.00	0.00%
Total	6.00	5.00	5.00	0.00	0.00%

FLEET OPERATIONS

Fleet Operations is a support service of city government that provides a comprehensive array of repair and preventive maintenance services for a fleet of approximately 229 vehicles and 399 pieces of equipment and other non-rolling stock. Fleet Operations also maintains a parts shop and inventory, coordinates all sublet repairs, manages the City's vehicle replacement program, oversees operations of the City's central fueling facility and maintains management and billing information for all vehicles and equipment.

As an "internal service" operation, Fleet Maintenance recovers its labor and overhead through an hourly labor rate billed to user departments and from a 25% surcharge levied on parts and sublet repairs and a 10% surcharge on fuel. The cost of all parts and sublet repairs are charged directly to the user department.

FLEET OPERATIONS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	1,303,694	1,446,251	1,712,780	266,529	18.43%
Total	1,303,694	1,446,251	1,712,780	266,529	18.43%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	380,775	375,324	378,677	3,353	0.89%
Operating	922,919	1,070,927	1,334,103	263,176	24.57%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	1,303,694	1,446,251	1,712,780	266,529	18.43%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Fleet Operations Manager	1.00	1.00	1.00	0.00	0.00%
Garage Supervisor	1.00	1.00	1.00	0.00	0.00%
Fleet Maintenance Supervisor	1.00	1.00	1.00	0.00	0.00%
Mechanic III	1.00	1.00	1.00	0.00	0.00%
Mechanic II	0.00	0.00	0.00	0.00	0.00%
Mechanic I	1.00	1.00	1.00	0.00	0.00%
Mechanic I/Parts Clerk	1.00	1.00	1.00	0.00	0.00%
Part-time Positions:					
Courier (part-time)	0.50	0.50	0.50	0.00	0.00%
Total	6.50	6.50	6.50	0.00	0.00%

ECONOMIC DEVELOPMENT

The City's Economic Development Department promotes development and redevelopment in Ormond Beach, including the Airport Business Park, downtown, and other areas within the community. In addition, Economic Development works closely with private property owners and City and County officials in the creation and development of a business park in the area along north US1 and Interstate 95. Economic Development also markets the City of Ormond Beach to prospective businesses and visitors.

ECONOMIC DEVELOPMENT

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	228,312	234,334	220,522	(13,812)	-5.89%
Total	228,312	234,334	220,522	(13,812)	-5.89%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	159,048	161,444	151,971	(9,473)	-5.87%
Operating	20,114	23,890	19,800	(4,090)	-17.12%
Capital	-	-	-	-	0.00%
Contributions and Transfers	49,150	49,000	48,751	(249)	-100.00%
Total	228,312	234,334	220,522	(13,812)	-5.89%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Economic Development Dir.	1.00	1.00	1.00	0.00	0.00%
Administrative Assistant *	0.75	0.75	0.75	0.00	0.00%
Total	1.75	1.75	1.75	0.00	0.00%
* Indicates primary department					

THE CASEMENTS

The Casements is the flagship community enrichment center on the peninsula serving nearly one third of the city's population. Programs in environmental education such as urban homeowner's landscape conservation, organic gardening, safe boating, manatee and wildlife protection classes and the arts take place at The Casements, in Central Park or as outreach experiences. Youth-at-Risk programs through story-telling, computer enrichment classes, arts and literacy education at Osceola School and the Casements raise confidence and self-esteem to benefit youth, serve families and enhance community values.

As a historic facility, the former home of John D. Rockefeller, Sr., a Great Floridian is on the National Register for Historic Places and is an echo-tourism destination for visitors in Ormond Beach. It serves as an important landmark and symbol of historic preservation for the community within an urban park setting of leisure service facilities.

THE CASEMENTS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
Casement Class Fees	39,197	30,000	10,200	(19,800)	-66.00%
Casement Other Fees	34,698	34,000	44,200	10,200	30.00%
Casement Rental Fees	4,624	1,000	54,250	53,250	5325.00%
General Fund	208,551	258,871	128,767	(130,104)	-50.26%
Total	287,070	323,871	237,417	(86,454)	-26.69%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
Personal Services	109,583	144,598	106,944	(37,654)	-26.04%
Operating	177,487	179,273	130,473	(48,800)	-27.22%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	287,070	323,871	237,417	(86,454)	-26.69%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
Full-time Positions:					
Cultural Center Coordinator	1.00	1.00	1.00	0.00	0.00%
Cultural Affairs Prog. Coord.	0.00	0.00	0.00	0.00	0.00%
Office Assistant III	1.00	1.00	0.00	-1.00	-100.00%
Part-time Positions:					
Custodian (1)	0.50	0.50	0.50	0.00	0.00%
Recreation Leader (1)	0.50	0.50	0.00	-0.50	-100.00%
Program Specialist (1)	0.00	0.00	0.50	0.50	0.00%
Special Events Tech (1)	0.00	0.00	0.50	0.50	0.00%
Office Assistant I (1)	0.50	0.50	0.50	0.00	0.00%
Seasonal:					
Summer Counselors (3)	0.45	0.45	0.45	0.00	0.00%
Total	3.95	3.95	3.45	-0.50	-12.66%

PERFORMING ARTS CENTER

The Ormond Beach Performing Arts Center (OBPAC) consists of an auditorium, rehearsal room, studio and music rooms for City-sponsored groups, professional theater and musical productions. The Center has a seating capacity for 627 people and is built in a fan-shaped, stadium-style configuration.

The Center is also used for youth dance classes, recitals, senior shows, music events and children's theater. Additional uses include voice and piano lessons, acting classes, additional dance classes and a children's choir, among other various cultural arts classes and activities seminars and workshops.

PERFORMING ARTS CENTER

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2006-07	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Class Fees	20,355	15,000	-	(15,000)	-100.00%
Ticket Commissions	117,053	110,000	184,000	74,000	67.27%
General Fund	241,218	257,605	120,374	(137,231)	-53.27%
Total	378,626	382,605	304,374	(78,231)	-20.45%

Expenditures:

	Actual FY 2006-07	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Personal Services	137,968	148,747	106,332	(42,415)	-28.51%
Operating	240,658	233,858	198,042	(35,816)	-15.32%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	378,626	382,605	304,374	(78,231)	-20.45%

Staffing Summary:

	Actual FY 2006-07	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Full-time Positions:					
P.A.C. Supervisor	1.00	1.00	1.00	0.00	0.00%
House Technician	1.00	1.00	0.00	-1.00	-100.00%
Part-time Positions:					
Custodian (2)	0.75	0.75	0.75	0.00	0.00%
Theatrical Services Tech (1)	0.00	0.00	0.50	0.50	0.00%
Box Office Attendant (2)	1.50	1.50	1.00	-0.50	-33.33%
Total	4.25	4.25	3.25	-1.00	-23.53%

SENIOR CENTER

The Senior Center program coordinates the activities of a multi-purpose center that includes programs in the area of health, arts, languages, nutrition, theater, personal finance and technology and music for persons over 55 years of age. The Center also offers classes and activities for physically and mentally challenged citizens and those with other special needs.

In addition, the Center hosts the Ormond Senior Games and maintains the Mainland Council on Aging Senior Congregate Dining and Meals on Wheels programs.

SENIOR CENTER

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Senior Center	20,818	30,000	20,000	(10,000)	-33.33%
Rental Fees	6,432	4,000	-	(4,000)	-100.00%
General Fund	174,646	152,914	95,141	(57,773)	-37.78%
Total	201,896	186,914	115,141	(71,773)	-38.40%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	116,931	91,689	19,752	(71,937)	-78.46%
Operating	84,965	95,225	95,389	164	0.17%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	201,896	186,914	115,141	(71,773)	-38.40%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
<u>Full-time Positions:</u>					
Senior Center Coordinator	1.00	1.00	0.00	-1.00	-100.00%
<u>Part-time Positions:</u>					
Custodian (1)	0.50	0.50	0.50	0.00	0.00%
Center Leader (1)	1.75	1.75	0.50	-1.25	-71.43%
Total	3.25	3.25	1.00	-2.25	-69.23%

COMMUNITY EVENTS

Community Events coordinates and produces community and City-sponsored holiday and cultural events such as the Fireworks on the Halifax & Independence Day Celebration, Santa Land, Holiday Parade, Art in the Park and the Birthplace of Speed Celebration. This division also coordinates various celebrations, dedications, remembrances, groundbreaking, historical celebrations and various other official City events. Assistance is also provided to other City departments, boards and committees, outside agencies and community service clubs with the presentation of their event schedules.

COMMUNITY EVENTS

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Miscellaneous	8,397	17,500	21,250	3,750	21.43%
General Fund	234,751	260,336	257,409	(2,927)	-1.12%
Total	243,148	277,836	278,659	823	0.30%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	129,507	154,073	155,462	1,389	0.90%
Operating	113,641	123,763	123,197	(566)	-0.46%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	243,148	277,836	278,659	823	0.30%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
<u>Full-time Positions:</u>					
Recreation Manager	0.00	0.00	0.00	0.00	0.00%
Special Populations Coordinator	1.00	1.00	1.00	0.00	0.00%
Community Events Coordinator	1.00	1.00	1.00	0.00	0.00%
<u>Seasonal Positions:</u>					
Summer Counselor (7)	0.91	0.91	1.05	0.14	15.38%
<u>Part-time Positions:</u>					
Community Events Technician (1)	0.50	0.50	0.50	0.00	0.00%
Community Events Leader (1)	0.75	0.75	0.75	0.00	0.00%
Therapeutic Aide	0.50	0.50	0.50	0.00	0.00%
Total	4.66	4.66	4.80	0.14	3.00%
Recreation Manager reassigned to Leisure Service Administration in FY 2006-07					

LEISURE SERVICES ADMINISTRATION/REGISTRATION

Leisure Services Administration provides the executive leadership and guidance necessary to carry out the mission, goals and policies for recreational, cultural, senior center, special events, special populations, and athletic field's maintenance programs. Registration and processing for enrollment in youth and adult recreation programs, contractual instructor classes, gymnastics, summer camp programs, tennis programs, field and park rentals, and recreation center activities held at Nova Community Center, South Ormond Neighborhood Center, Ormond Beach Gymnastics Center and Performing Arts Center

LEISURE SERVICES ADMINISTRATION

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
Summer Playground	70,568	50,000	65,000	15,000	30.00%
Sports-Parent Sponsored	131,200	112,000	112,000	-	0.00%
Recreation Cards	38,460	30,000	39,000	9,000	30.00%
Recreation Rental Fees	7,493	10,000	32,500	22,500	225.00%
General Fund	390,083	463,720	421,913	(41,807)	-9.02%
Total	637,804	665,720	670,413	4,693	0.70%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
Personal Services	407,921	424,563	418,486	(6,077)	-1.43%
Operating	194,958	206,232	217,002	10,770	5.22%
Capital	-	-	-	-	0.00%
Contributions and Transfers	34,925	34,925	34,925	-	0.00%
Total	637,804	665,720	670,413	4,693	0.70%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
Full-time Positions:					
Leisure Services Director	1.00	1.00	1.00	0.00	0.00%
Recreation Manager	2.00	2.00	2.00	0.00	0.00%
Office Manager	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	2.00	2.00	1.00	-1.00	-50.00%
Office Assistant III	1.00	1.00	1.00	0.00	0.00%
Part-time Positions:					
Office Assistant I	0.00	0.00	1.00	1.00	0.00%
Total	7.00	7.00	7.00	0.00	0.00%

GYMNASTICS

The Gymnastics program provides United States Gymnastics Association (USGA) level instruction for classes beginning at the developmental stage through skill Level 7 for boys and girls ages three (3) to seventeen (17).

In all instances, students are placed in the appropriate class based on skill and ability rather than by age for programmatic and safety reasons.

GYMNASTICS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Gymnastics Fees	35,788	45,000	64,500	19,500	43.33%
General Fund	76,463	89,065	38,397	(50,668)	-56.89%
Total	112,251	134,065	102,897	(31,168)	-23.25%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	74,076	92,035	73,519	(18,516)	-20.12%
Operating	38,175	42,030	29,378	(12,652)	-30.10%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	112,251	134,065	102,897	(31,168)	-23.25%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Gymnastics Instructor	1.00	1.00	1.00	0.00	0.00%
Part-time Positions:					
Assistant Gymnastics Instructor (1)	0.75	0.75	0.75	0.00	0.00%
Recreation Leaders (2)	1.75	1.75	0.50	-1.25	-71.43%
Total	3.50	3.50	2.25	-1.25	-35.71%

RACQUET SPORTS

The Tennis Center operates two (2) public tennis facilities including the *Ormond Beach Tennis Center* consisting of eight (8) lighted clay courts and the *Nova Tennis Center* consisting of six (6) hard tennis courts (including 2-lighted courts) and four (4) lighted three-wall handball courts. The tennis program offers annual passes, private and group lessons, ball machine rental, hitting wall use, and daily walk-in business for court play. As well, the Tennis Center offers the services of a United States Tennis Association Teaching Professional (USPTA).

Additional tennis courts are available to the general public at the Osceola Elementary School, Central Park, and South Ormond Neighborhood Park.

RACQUET SPORTS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Actual	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Court Fees	45,608	56,000	-	(56,000)	-100.00%
General Fund	134,459	138,612	-	(138,612)	-100.00%
Total	180,067	194,612	-	(194,612)	-100.00%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	134,619	146,233	-	(146,233)	-100.00%
Operating	45,448	48,379	-	(48,379)	-100.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	180,067	194,612	-	(194,612)	-100.00%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Tennis Instructor/Coordinator	1.00	1.00	0.00	-1.00	-100.00%
Office Assistant II	1.00	1.00	0.00	-1.00	-100.00%
Part-time Positions:					
Tennis Leader (2)	0.75	0.75	0.00	-0.75	-100.00%
Tennis Aide (3)	1.45	1.45	0.00	-1.45	-100.00%
Total	4.20	4.20	0.00	-4.20	-100.00%

CITY SPONORED SPORTS

City-Sponsored Sports coordinates and schedules an array of activities for City sponsored sports, parent run sports, local high schools, colleges, and outside rentals. Games and practices take place at Ormond Beach Sports Complex, Nova Community Park, Nova Community Center and South Ormond Neighborhood Center Gymnasiums.

Youth sports programs include flag football, cheerleading, volleyball, a basketball training league, girl's basketball leagues, softball sports camps, and golf clinics.

Adult sports consist of men and women's softball, coed softball, church leagues, senior softball, coed volleyball, men's basketball and various softball tournaments.

Parent Run Sports The City acts as the facilitator by providing top-notch athletic facilities for children to play baseball, softball, basketball, and soccer. In addition to providing facilities, the Athletic Supervisor schedules all games, practices, and offers NYSCA Coaching clinics for all sports.

Outside user groups also use City facilities such as Seabreeze High School, Father Lopez High School, ERAU, BCC, and local churches. The Athletic Supervisor provides assistance to groups renting fields for tournaments.

CITY SPONSORED SPORTS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Fees	28,112	25,000	32,500	7,500	30.00%
General Fund	220,055	261,224	271,181	9,957	3.81%
Total	248,167	286,224	303,681	17,457	6.10%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	103,060	112,957	112,195	(762)	-0.67%
Operating	145,107	173,267	191,486	18,219	10.51%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	248,167	286,224	303,681	17,457	6.10%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Athletics Supervisor	1.00	1.00	1.00	0.00	0.00%
Part-time Positions:					
Recreation Leader (1)	0.50	0.50	0.50	0.00	0.00%
Athletic Coordinator (2)	1.00	1.00	1.00	0.00	0.00%
Seasonal Positions:					
Summer Counselor (6)	0.90	0.90	0.90	0.00	0.00%
Total	3.40	3.40	3.40	0.00	0.00%

NOVA COMMUNITY CENTER

The Nova Community Center is a totally air-conditioned facility, which includes a gymnasium, family game room, fitness room, restrooms, classroom, and multi-purpose activity room. There are ongoing classes and activities for both children and adults throughout the year.

Outdoor facilities located at the Nova Community Park include a basketball court, tennis & racquetball courts, a jogging trail, playground, skateboard court, baseball fields, and wide sidewalks.

NOVA COMMUNITY CENTER

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Fees	38,350	55,000	85,000	30,000	54.55%
General Fund	216,135	196,545	141,225	(55,320)	-28.15%
Total	254,485	251,545	226,225	(25,320)	-10.07%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	156,806	138,932	141,042	2,110	1.52%
Operating	97,679	112,613	85,183	(27,430)	-24.36%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	254,485	251,545	226,225	(25,320)	-10.07%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Recreation Manager	0.50	0.00	0.00	0.00	0.00%
Recreation Center Coordinator	1.00	1.00	1.00	0.00	0.00%
Seasonal Positions:					
Summer Counselors (13)	1.95	1.95	1.95	0.00	0.00%
Part-time Positions:					
Center Leader (1)	0.50	0.50	0.50	0.00	0.00%
Recreation Leaders (3)	1.50	1.50	1.50	0.00	0.00%
Total	5.45	4.95	4.95	0.00	0.00%

SOUTH ORMOND NEIGHBORHOOD CENTER

The South Ormond Neighborhood Center is an air-conditioned facility with an indoor gymnasium, weight and game room, full service kitchen, concession stand, small theatrical stage for special events, multi purpose room, and computer and learning center. Recreational programs include arts and crafts, ceramics, dances, tutoring classes, teen programs, young ladies club, boys and girls club, progressive young men's club, chess club, sports and occasional field trips.

SOUTH ORMOND NEIGHBORHOOD CENTER

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Fees	1,993	1,000	1,300	300	30.00%
General Fund	201,790	179,610	181,913	2,303	1.28%
Total	203,783	180,610	183,213	2,603	1.44%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	110,596	95,703	96,635	932	0.97%
Operating	93,187	84,907	86,578	1,671	1.97%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	203,783	180,610	183,213	2,603	1.44%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Recreation Manager	0.00	0.00	0.00	0.00	0.00%
Recreation Center Coordinator	1.00	1.00	1.00	0.00	0.00%
Seasonal Positions:					
Summer Counselors (3)	0.45	0.45	0.45	0.00	0.00%
Part-time Positions:					
Center Leader (1)	0.50	0.50	0.50	0.00	0.00%
Recreation Leaders (2)	1.00	1.00	1.00	0.00	0.00%
Total	2.95	2.95	2.95	0.00	0.00%

ATHLETIC FIELDS MAINTENANCE

Athletic Fields Maintenance is responsible for turf maintenance and related athletic field repairs at the Nova Community Park, Ormond Beach Sports Complex and the South Ormond Neighborhood Center. Additional responsibilities include general maintenance and clean up of various hard courts and playgrounds. Current maintenance responsibilities include the following: 9 playgrounds, 4 major league baseball fields, 9 softball fields, 11 youth baseball fields, 8 soccer fields, 4 football fields, 10 tennis courts, 3-1/2 basketball courts, 8 handball/racquetball courts and the skateboard and shuffleboard courts.

ATHLETIC FIELDS MAINTENANCE

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
Fees	16,804	25,000	32,500	7,500	30.00%
General Fund	794,731	798,191	828,256	30,065	3.77%
Total	811,535	823,191	860,756	37,565	4.56%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
Personal Services	454,167	457,498	462,307	4,809	1.05%
Operating	344,543	365,693	398,449	32,756	8.96%
Capital	12,825	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	811,535	823,191	860,756	37,565	4.56%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
Full-time Positions:					
Athletic Field Maint Supervisor	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker III	2.00	2.00	2.00	0.00	0.00%
Maintenance Worker II	7.00	7.00	7.00	0.00	0.00%
Total	10.00	10.00	10.00	0.00	0.00%

CONTRIBUTIONS

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
General Fund	82,500	73,000	78,700	5,700	7.81%
Total	82,500	73,000	78,700	5,700	7.81%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	82,500	73,000	78,700	5,700	7.81%
Total	82,500	73,000	78,700	5,700	7.81%

TRANSFERS

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2006-07	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
General Fund	2,055,874	1,117,812	2,163,093	1,045,281	93.51%
Total	2,055,874	1,117,812	2,163,093	1,045,281	93.51%

Expenditures:

	Actual FY 2006-07	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Transfers/Contingency	2,055,874	1,117,812	2,163,093	1,045,281	93.51%
Total	2,055,874	1,117,812	2,163,093	1,045,281	93.51%

DEPARTMENTAL GOALS, PERFORMANCE MEASURES AND ACCOMPLISHMENTS

CITY COMMISSION/CITY MANAGER

Goals:

- Reduce property taxes for 2008 by \$1 million through staffing reduction, contracting selected services and productivity improvements.
- Reevaluate personnel and compensation policies; and staffing levels in public safety and engineering to reduce costs.
- Implement systems to expedite the City's development regulation process.

SUPPORT SERVICES

Goals:

- Provide initial response to all citizen and media information requests within one work day.
- Maintain a completion rate for preparation of minutes, processing of agenda items, maintenance of Clerk's Index system, and scanning, archiving and disposing of documents of 98%.
- Submit at least twenty (20) grant applications for State and/or Federal funding and receive approval for 50% of all submitted applications.
- Maintain scanning program for all City Commission meeting minutes and packets for the next fiscal year.
- Publish two (2) newsletters.

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	%Change FY 2007-08 to FY 2008-09
Grants Administration:					
Number of grants prepared	12	15	15	20	133.33%
Number of grants received	12	8	10	10	125.00%
Value of grants received	3,915,263	1,250,000	1,250,000	-	0.00%
City Commission Meetings:					
Number agenda items	300	507	450	(57)	-11.24%
Number of items processed within 4 days of meetings	300	507	450	(57)	-11.24%
% of minutes completed in 6 working days	100	100	100	-	0.00%

Accomplishments:

- Provided simultaneous webcast of City Commission meetings as well as an archive of past meetings.
- Responded to over 200 e-mail citizen inquiries/complaints (95% within one business day); wrote-designed two Community Update citizen newsletters; directed over 150 media inquiries for the City Manager and department directors; and continued the expansion of the City's web site.
- Maintained a 100% completion rate for processing of agenda packet items and scanning and indexing of City Commission meeting minutes and packet items.
- Archived 302 cu. ft. of paper documents, and disposed of 148 cu. ft. of documents.
- Will receive an estimated \$1,250,000 in grant funding.

CITY ATTORNEY

Goals:

- Keep the City Commission and management staff apprised of new developments in statutory, regulatory, and decisional law.
- Assist the City Commission and management staff in avoiding litigation and claims to the maximum extent possible.
- Successfully defend/prosecute litigation involving the City.
- Provide legal opinions to the City Commission and management staff in a timely manner.
- Keep City laws and policies in compliance with current law.



Accomplishments:

- Informed the City Commission and management staff apprised of new developments in statutory, regulatory, and decisional law.
- Assist the City Commission and management staff in avoiding litigation and claims to the maximum extent possible.
- Successfully defend/prosecute litigation involving the City.
- Provide legal opinions to the City Commission and management staff in a timely manner.
- City laws and policies are in compliance with current law.

FINANCE/BUDGET/PURCHASING

Goals:

- Maintain the high standard and level of financial reporting in obtaining GFOA “Certificate of Achievement for Excellence in Financial Reporting”.
- Complete publication of the Comprehensive Annual Financial Report (CAFR) and submit to the City Commission no later than February following the end of the prior fiscal year.
- Maintain participation in the payroll direct deposit program at 75%.
- Process 100% of invoice payments within 25 days of approval date.
- Submit the proposed Five-Year CIP and Annual Budget documents to the City Commission five days prior to the respective scheduled budget workshops.
- Complete budget document with 30 days of adoption.
- Achieve a forecast accuracy rate (estimate vs. actual) for undesignated fund balance in the General Fund that is within 5% of audited results.
- Obtain an average of three (3) responses to formal bids and RFP’s.

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	%Change FY 2007-08 to FY 2008-09
Workload:					
# of cash receipts processed	209,474	236,000	236,000	-	0.00%
Average portfolio balance (\$)	52,000,000	53,000,000	53,000,000	-	0.00%
# of funds maintained	49	52	52	-	0.00%
# of A/P transactions	34,000	34,500	34,500	-	0.00%
# of A/P checks	11,760	10,100	10,100	-	0.00%
# of Payroll checks	2,977	2,980	2,980	-	0.00%
# of Direct deposits-full & partial	9,153	8,800	8,800	-	0.00%
Effectiveness:					
% participating in direct deposit	74%	75%	75%	0%	0.00%
Number of days to issue CAFR	142	142	142	-	0.00%

Accomplishments:

- Continued maintaining the high standard and level of financial reporting in obtaining the GFOA “Certificate of Achievement for Excellence in Financial Reporting”.
- Completed publication of the Comprehensive Annual Financial Report (CAFR) and submitted to the City Commission by February 20 following the end of the prior fiscal year and implemented the final phase of Governmental Accounting Standards Board (GASB) Statement Number 34 for the inventory of the donated land, roads, sidewalks, and drainage infrastructure.
- Maintained participation in the payroll direct deposit program at 75%.
- Processed 100% of invoice payments within 25 days of approval date.
- Averaged 4 submittals per bid. Averaged 6 submittals per request for proposal (RFP) and request for qualifications (RFQ).
- Completed budget document within 45 days of budget adoptions.
- Submitted proposed Five-Year CIP and Annual Budget to City Commission at least five days before workshops.

INFORMATION TECHNOLOGY

Goals:

- Maintain data network overall uptime at 99% or better.
- Complete 97% of hardware and software “help desk” support requests within 2 working days.
- Maintain all Servers at current vendor service pack levels within 1 month of release.

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
<u>Workload:</u>					
# of workstations	360	350	330	(20)	-5.71%
# of sites maintained	23	23	22	(1)	-4.35%
# of hardware support calls	390	340	310	(30)	-8.82%
<u>Efficiency/Effectiveness:</u>					
iSeries CAD system uptime	99.99%	99.99%	99.99%	-	0.00%
iSeries HTE system uptime	99.95%	99.95%	99.95%	-	0.00%

Accomplishments:

- Data networks overall uptime was at 99% or better.
- 97% of hardware and software “help desk” support requests were completed within 2 working days.
- Maintained all servers at current vendor service pack levels within 1 month of release.

HUMAN RESOURCES

Goals:

- Negotiate collective bargaining agreement renewals/reopeners with three (3) unions representing City employees through continuing tax/budget reduction
- Complete County-wide salary/benefits survey electronic survey project and assist in the routine maintenance of the system
- Continue to monitor and expand the City's ongoing recruitment City positions with greater emphasis on electronic media.
- Enhance the use of the City's internal network by providing access to standardized forms and other information such as the HR policy, labor contracts and the Pay and Classification Plan in an effort to reduce paper flow and provide easier access to HR-related information. A similar effort will be made to provide relevant HR information to citizens and customers over the City's web site.
- Offer training to employees that is valuable and useful in performing their day-to-day jobs and/or enhances services to citizens.
- Update, enhance and formalize the new hire orientation program
- Resolve 85% or more of all grievances internally without intervention of the Human Resource Board or an outside arbitrator.
- Monitor the employee voluntary turnover rate with a goal of 12% or lower.
- Monitor number of on-the-job vehicle and equipment accidents with a goal of 5% reduction
- Monitor number of Workers' Compensation injuries with a goal of 5% reduction.
- Monitor work days lost from on-the job injuries with a goal of 5% reduction.
- Continue to administer Workers' Compensation program and claims management processes

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Workload:					
# of recruitments	45	40	40	-	0.00%
Applications processed	1,200	1,200	1,200	-	0.00%
# of applicants hired	45	40	40	-	0.00%
Turnover Rate (resignations only)	10%	10%	10%	-	0.00%
# of supervisor training courses	2	2	2	-	0.00%
# of grievances filed	4	4	3	(1)	-25.00%
# of safety/training/information hours per employee	8	12	10	(2)	-16.67%
# of wellness activities	10	10	10	-	0.00%
# of on the job injuries	35	35	20	(15)	-42.86%
# of on the job vehicle/equipment accidents	45	45	55	10	22.22%
# of liability claims	65	50	20	(30)	-60.00%
# of claims in litigation	15	10	5	(5)	-50.00%
Efficiency/Effectiveness:					
Ave. hiring time per position in days	90	90	90	-	0.00%
% of time departments are provided with a list of applicants within one week of position closing date	98%	98%	100%	0	2.04%
% who agree that they are able to apply skills of knowledge learned through City training on the job.	90%	90%	97%	0	7.78%
# of formal grievances resolved without arbitration/HR Board hearings	2	1	1	-	0.00%
Work days lost from job related injuries	45	45	45	-	0.00%

HUMAN RESOURCES

Accomplishments:

- Completed update of salary/benefits survey of similar governmental entities as related to collective bargaining process
- Continue to assume lead role in county-wide standardization of salary and benefit data through the use of a centralized database
- Successfully utilized interest based bargaining methods in collective bargaining with two (2) of the three (3) unions representing City employees.
- Achieved a reduction in Workers' Compensation litigation and lost-time due to on-the-job injuries.
- Published RFQ/RFP for benefits and property/casualty insurance.
- Maintained effective working relationships with employees and unions throughout collective bargaining process and beyond.
- Oversaw budget reduction-related staffing issues and assisted employees in related transitions; assisted in evaluation of early retirement options
- Completed update of City's Equal Employment Opportunity Plan required for Federal Grant funding.

PLANNING

Goals:

- Complete within 30 days the initial staff review or report for the following types of applications: administrative site plan approval, conditional use/site plan, Special Exceptions, variances, Certificates of Appropriateness, Property Improvement Grants, Landmark designations. Complete within 90 days of the date that the application is deemed a complete application submittal, rezoning/site plan such as a Planned Developments, Preliminary Plat, and Land Use Map Amendments.
- Prepare recommendations to streamline the development review process, including potential Land Development Code amendments.
- Prepare and adopt amendments to the Capital Improvements Element of the Comprehensive Plan (State mandate).
- Adopt and transmit Evaluation and Appraisal Report (EAR) by December 1, 2008 (State mandate).
- Prepare and present to advisory boards and City Commission EAR-based amendments.
- Implement Affordable Housing recommendations by amending necessary regulations in the Comprehensive Plan and Land Development Code.
- Complete the Interchange Justification (IJR)/Interchange Modification Report (IMR) for I-95 and US1.
- Continue the implementation of the Ormond Crossing project.
- Coordinate intersection of US1 and Granada Boulevard improvements, including streetscape design.
- Implement Downtown projects such as public-way finding signage, streetscape update, and gateway signage.
- Apply for State grant to update the 1986 Historic Survey and Master Site File and begin the preparation of the background data and analysis.
- Update/revise City's Planning Department website.
- Convert existing forms to electronic-based forms that can be submitted electronically.
- Preparation of a development guidebook with checklists and flow charts for each development application.
- Complete two large scale Comprehensive Plan Amendment Cycles, including the Florida Black Bear Scenic Byway designation along SR 40.

PLANNING

Performance Measures:

	Actual FY 2006-07	Rev. Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Workload:					
# of site plan applications	47	40	40	-	0.00%
# of subdivision applications	12	8	5	(3)	-37.50%
# of planned developments	-		8	8	0.00%
# of special exception/conditional use	2	4	4	-	0.00%
# of Certificates of Appropriateness	5	2	10	8	400.00%
# of Variances	11	5	12	7	140.00%
# of Property Improvement Grants	1	3	7	4	133.33%
# OF Street ROW Vacations	2	1	1	-	
# of Easement Vacations	2	1	3	2	200.00%
# of Comp Plan amendments	1	2	10	8	400.00%
Total					
Efficiency/Effectiveness:	83	66		34	51.52%
Days to process application for minor site plan modifications	45	45	45	-	0.00%
Days to process application for planned developments and conditional use permits	200	200	200	-	0.00%
Days to process application for rezoning and small scale land use amendments	90	90	120	30	33.33%

Others:					
# of LDC Amendments	NA	NA	12	NA	NA
# of Annexations	NA	NA	4	NA	NA
# of Annexation Agreements	NA	NA	5	NA	NA
Zoning Verifications	NA	NA	10	NA	NA

Accomplishments:

- Completed a draft of the Evaluation and Appraisal Report and associated workshops and public hearings.
- Completed the Water Supply Plan and associated Comprehensive Plan amendments (State mandated).
- Completed the School Facilities Comprehensive Plan amendments and Land Development Code amendments (State mandated).
- Completed the Downtown Master plan.
- Completed the Affordable Housing Plan update.
- Completed building-height required amendments to the Land Development Code and Comprehensive Plan.
- Revised the SPRC process to an open format with all reviews complete within two weeks of submittal.
- Implemented the Property Improvement Grant program.
- Completed of the Proportionate Fair Share agreement and remediation Comprehensive plan amendments for Ormond Crossings.

POLICE ADMINISTRATION

Goals:

- Maintain a compliance rate of 90% for internal departmental inspections for professional standards.
- Maintain a 90% proof of compliance rate with Accreditation standards prior to corrective action.
- Maintain a composite rating of good/excellent from 85% of training participants.
- Identify options for the acquisition of a Computer Aided Dispatch/Records Management/Laptop Reporting program.

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	%Change FY 2007-08 to FY 2008-09
Workload:					
Number of training hours	2,855	2,240	2,240	-	0.00%
# of LEO per 1000 of population	1.7	1.7	1.7	-	0.00%
# of inspections	733	840	840	-	0.00%
Efficiency/Effectiveness:					
Internal inspection rate %	100	100	100	-	0.00%

Accomplishments:

- Continued training for all City staff on the National Incident Management System (NIMS) and Incident Command System (ICS) as required for FEMA reimbursements.
- Conducted a number of Emergency Management drills for City staff to facilitate preparations for actual emergency situations that we may face.
- Maintained a 96% satisfaction rating on the training provided to members of the Department during the previous fiscal year, exceeding our original goal.
- Obtained Reaccreditation from the Florida Commission on Law Enforcement Accreditation.

POLICE OPERATIONS

Goals:

- To enhance the quality of life in Ormond Beach through the provision of effective, efficient and responsive police services.
- Respond to priority calls (life-threatening, emergency) with an average response time of 5 minutes or less per call.
- Conduct a minimum of 25 community policing projects, such as, code violations, crime prevention, traffic, civil complaints, etc., in order to reduce the number of repeat calls for service and increase the quality of life in Ormond Beach.
- Conduct zone reconfiguration and workload study in an effort to reduce response times, reduce cross beat dispatching, and calculate staffing needs.

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Workload:					
Priority 1 calls for service	458	**	**		
Call per service (annually)	65,589	54,294	54,294	-	0.00%
Community policing projects	16	10	10	-	0.00%
Sworn Officers per 1000/population	2	2	2	0	15.00%
Efficiency/Effectiveness:					
Response time (minutes)	5.0	**	**		

** = This information is no longer captured/available since moving cc services to the County.

Accomplishments:

- Completed successful operations during Race Week 2008, Bike Week 2008, and BCR 2008.
- Completed successful operations during the Sustained Traffic Safety Events thus far.
 - 1) 3D Wave (Drugs, Drinking, and Driving) – December 2007
 - 2) Aggressive Driver Wave – February 2nd to the 127th, 2008
 - 3) Work Zone Safety Week – 1st week of April 2008
 - 4) Click It or Ticket- May 19th to June 1st, 2008.

POLICE-COMMUNITY OUTREACH

Goals:

- Present Drug Abuse Resistance Education (DARE) educational programming to 750 public and private school students and achieve a “graduation” rate of 95%.
- Provide educational tutoring and reading enhancement programs to 50 academically at risk youth.
- Explore the development of an educational program partnership with Ormond Beach Middle School
- Maintain the number of Police Officer hours (excluding time of assigned officers) in PAL activities at 250 annually.

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	%Change FY 2007-08 to FY 2008-09
Workload:					
Neighborhood watch/crime prevention presentations	27	26	50	(24)	-92.31%
Attendees at presentations	1,305	3,668	2,000	1,668	45.47%
PAL participants	2,212	2,680	1,600	1,080	40.30%
Efficiency/Effectiveness:					0.00%
DARE graduation rate	99%	99%	100%	(0)	-1.01%

Accomplishments:

- *R.E.A.D. Reading Exploration Adventure and Discovery* is a partnership with Ormond Beach Elementary School. Based on statistics collected by the school, all youth who completed the 2006 R.E.A.D. program increased their reading skills and are currently reading at or above grade level.
- The *Tutors Are Us* program provided an opportunity for youth to receive one on one instruction geared to each participant’s specific need. Youth in the program focus on enhancing their skills in reading, mathematics, and science. Pre and post evaluative tests have shown that the program positively enhances academic performance for participants.
- The OPBAL 10 & under girls, 12 & under boys and 14 & under boys won first in their division at the Regional PAL Basketball Tournament. The teams qualified for participation in the State of Florida Police Athletic League Tournament.
- OBPAL successfully developed a partnership program with Ormond Beach Middle School. The program Teen Scene is targeted to begin during the 2006 – 2007 academic year.

POLICE-CRIMINAL INVESTIGATIONS

Goals:

- Maintain a under criminal review (UCR) clearance rate of 25%.
- Maintain a 70% clearance rate on narcotic investigations.

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	%Change FY 2007-08 to FY 2008-09
<u>Workload:</u>					
Crimes reported	4,191	4,316	NA	NA	NA
UCR reported crimes	1,321	1,456	NA	NA	NA
<u>Efficiency/Effectiveness:</u>					
% cleared crimes by CID	36%	40%	NA	NA	NA

Accomplishments:

- Exceeded UCR clearance rate goal with an annual clearance rate of 59% for those cases assigned to the Criminal Investigation Division.
- Cleared 90% of narcotics crimes investigated by members of Narcotics Task Forces.
- Arrest that cleared 1500 car breaks in Volusia County.
- Identified and arrested suspects who committed over 20 forced residential burglaries in Ormond Beach
- Identified a serial rapist in Volusia County through DNA submittal.

POLICE-COMMUNITY SERVICE AND ANIMAL CONTROL

Goals:

- Achieve certification by the Florida Animal Control Association for all Community Service Officers (CSO) during the fiscal year.
- Increase CSO generated community-policing and public awareness/education projects by 10%.

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	%Change FY 2007-08 to FY 2008-09
Workload:					
Animal complaints	3,353	3,210	3,210	-	0.00%
Animal bites	92	62	62	-	0.00%
Code enforcement citations	11	30	30	-	0.00%
Alarms sounding	4	4	4	-	0.00%

Accomplishments:

- Ormond Beach Animal Services has continued the TNR (trap, neuter, return/relocate) program to deal with the feral cat issue. Ormond Beach Animal Services continues to partner with area citizens as well as grass root organizations and local veterinarians to trap, neuter, and release these cats back into managed colonies. Animal Services identify and train colony caregivers then oversee the care of the feral cat colonies. Animal Services coordinates and/or supervises any alternate solutions in situations where TNR would not be effective.
- Throughout the year Animal Services has utilized these same volunteer and grass root organizations and programs as an alternative means of finding suitable homes for lost, stray and unclaimed domestic animals rather than transporting them directly to the Halifax Humane Society and an uncertain fate. Because of these efforts by the Community Service Officers, over seventy-five (75) domestic animals have been adopted out to suitable homes and families, resulting in over \$5,000.00 in savings of standard fees that would have otherwise been charged to the City for impound, adoption and/or euthanasia services through the Halifax Humane Society.

POLICE-RECORDS

Goals:

- Maintain an entry rate of at least 90% for reports and citations.
- Maintain an error rate of no more than 15% for report entry.
- Ensure all report narratives are entered into the records management system in a timely manner to prevent any backlog of data entry from developing.
- Purge old records starting with 1988 to 2000 this will give us room to store 2001 and 2002 allowing easy access to the files.
- Have all the clerks cross trained in gathering information using the Investigative/Administrative Analysis Reports

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Workload:					
Number of reports	8,760	8,582	8,582	-	0.00%
Number of citations	10,851	8,824	8,824	-	0.00%
Sampling of entries	769	1,200	1,200	-	0.00%
Efficiency/Effectiveness:					
% of reports entered without errors %	10	9	9	(0)	-2.44%

Accomplishments:

Automated the House Watch tracking. Developed menu-driven Access module for the "House Watch Program" on the server. Each Clerk has access to this software and enters requests when received by citizens. The list is provided electronically to officers' laptop computers and provided to each shift supervisor to be reviewed with personnel along with the regular activity boards on a daily basis.

- As a member of Crime Watch America, the Department posts information to the Crime Watch America website.
- The backlog of over 3,400 reports that needed to be data entered has been completed. Each report, with the exception of the narrative section, has been appropriately entered and can be researched via the computer data base. (Original copies of these reports are being maintained to complete the narrative data entry and for reference purposes).
- Since the elimination of the 3,400 report backlog, the day-to-day backlog of reports has been kept well under 100, normally running less than 20 reports on any given day/time.
- Citation data entry has been at 100% entered with the exception of special events, i.e. Bike Week and Biketoberfest, and then entry is caught up within two to three working days.
- Entry of crash reports are being routinely completed/entered within 2 to 3 working days of the reports being submitted.

CITY FIRE SUPPRESSION AND EMERGENCY MEDICAL SERVICES

Goals:

- Continue to refine our ability to effectively update pre-fire plans targeting city-wide hazards. Attempt to maintain response times in accordance with nationally recognized standards.
- Develop a plan to attempt to reduce response times and service voids caused by overlapping calls.
- Continue to explore cost savings opportunities without reducing services.
- Implement a firefighter fitness standard to reduce the risk of injuries and cost to the City.
- Maintain a zero tolerance policy for those who willfully violate safe practices. Maintain a reasonable fire inspection program, given the loss of our fire inspectors.
- Recognize revenue short falls; make efforts to provide more in-house training thereby reducing outside training costs.
- Maintain NIMS (National Incident Management System) compliance through providing federally mandated courses to City employees.

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Workload:					
# of Fire calls	201	168	141	(27)	-16.07%
# of Hazardous Conditions	153	140	127	(13)	-9.29%
# of Service calls	1,265	1,198	1,135	(63)	-5.26%
# of EMS calls	3,614	3,998	4,422	424	10.61%
# of False calls	280	300	322	22	7.33%
Efficiency/Effectiveness:					
# of work related injuries	2	3	3	-	0.00%
Lost time due to injuries (shifts)	5	7	7	-	0.00%
Ave. response time-Fire suppression	6	5	5	-	0.00%
Ave. response time-EMS	6	5	5	(0)	-1.96%
Productivity					
Training Hours	9,561	8,250	9,000	750	9.09%
# of Fire Inspections	1,326	265	250	(15)	-5.66%
# of Fire Hydrants (maintenance)	3,086	3,202	3,300	98	3.06%
# of Fire Hydrant Activity Hours	1,033	1,438	1,500	62	4.31%

Accomplishments:

- Implemented reorganization proposed by outside review to increase organizational efficiency and reduce costs within the fire department.
- Enhanced information availability for operational units through the installation and utilization of mobile data terminals (MDT).
- Successfully renegotiated a one-year contract with IAFF local 3499.
- Worked with water dept. to improve adequate pressures and water flows to areas previously experiencing flow difficulties.
- Cut budget by nearly \$800,000 without significant reduction in service levels.
- Provided further education to City Commission regarding fire and EMS operations to enable wise and effective decision making for the future.

ROADSIDE AND RIGHT OF WAY MAINTENANCE

Goals:

- Respond to calls for customer service by the end of business daily and within 1 hour for after hour call-outs.
- Respond to non-Public Works related work orders by end of business for scheduling.
- Incur no more than six (6) reported deficiencies on FDOT inspections yearly.
- Complete FDOT deficiencies with 7 working days.
- Assist in providing traffic control for special events.
- Assist with emergency management issues as they arise.
- Work to create greater efficiency in all aspects of Street repair.

Accomplishments:

Street Right of Way Maintenance

- 499 miles of shell roads were graded. Projected 400 miles in FY 07/08.
- 1,019 maintenance work orders were completed. Projected 1,000 maintenance w/o in FY 07/08.
- 491 maintenance work orders were completed on FDOT roads. Most of the R/W maintenance was removed from the FDOT MOA. Projected 200 maintenance work orders for FY 07/08.
- 4,525 man-hours were expended assisting other City departments. Projected 2,000 man-hours assisting other departments in FY 07/08.
- 2,244 man-hours working for other departments were for maintenance in City Parks. Projected 200 man-hours in FY 07/08.

Asphalt Maintenance

- 236 asphalt work orders were completed repairing city streets, requiring 140 tons of asphalt. Projected 250 asphalt work orders in FY 07/08, 150 tons of asphalt.
- There were 15 asphalt work orders completed on repairing FDOT roads, requiring 4 tons of asphalt. Asphalt repairs were taken off the FDOT MOA in FY 06/07.

Concrete Maintenance

- 173 work orders were completed for repairs to City sidewalks, curbs, gutters and catch basin aprons, requiring 188 cubic yards of concrete. Projected 175 concrete work orders, 180 cubic yards of concrete in FY 07/08.
- There were 39 work orders completed on FDOT walks, curbs, and gutters, requiring 34 cubic yards of concrete. Projected 40 concrete work orders, 35 cubic yards of concrete in FY 07/08.

Sign Maintenance

- There were 825 work orders completed for Traffic Sign installation and repair. Projected 900 work orders for Traffic Sign installation and / or repairs FY 07/08.

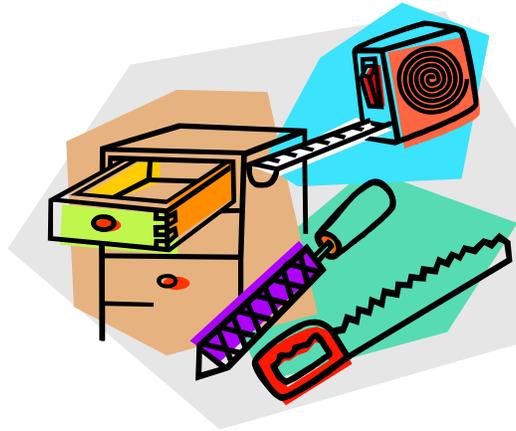
Urban Forestry

There were 192 trees removed from City R/W's or properties. Projected FY 07/08 to remove 200 trees, 8 trees were removed from FDOT R/W's. Projected remove 5 trees from FDOT R/W's in FY 07/08.

BUILDING MAINTENANCE

Goals:

- Receive a composite rating of satisfactory or better on quarterly janitorial service ratings from 90% of respondents.
- Complete 98% of all non-emergency work orders within five working days of request.
- Maintain the appearance of City parks through regular maintenance.
- Manage the successful completion of projects described in the Facilities Renewal and Replacement Fund.
- Ensure that no injuries to buildings' occupants and users occur due to improperly maintained facilities.
- Implement energy saving devices and measures to reduce operating costs at city buildings.



Accomplishments:

- Installed energy monitoring meter at City Hall to allow for monitoring lower energy usage for HVAC systems.
- Replaced HVAC units due to their life expectancy, upgrading to new energy efficient models.
- Installed water saving valves, faucets and toilets in city buildings.
- Repainted large city buildings as in the Police Department, City Hall and south Ormond Recreation Center.

PARKS AND GROUNDS MAINTENANCE

Goals:

- Ensure that 95% of all parks and ground contract maintenance services are completed on schedule.
- Achieve a contract compliance rate of 90% for major maintenance services.
- Ensure that no injuries to parks users occur due to improperly maintained park facilities.
- Continue to effectively communicate with contractors for proper contract monitoring, performance and level of finish.



Accomplishments:

- Direct daily communication worked in assisting with the direction of the performance of the grounds maintenance contractor and has upgraded appearance to the City parks and properties maintained.
- The addition of two full time City employees for City wide irrigation maintenance and repairs has worked well. This has resulted in significant cost savings as provided for the timely repair of irrigation matters.
- The assignment of a Tradesworker with the assistance from a newly assigned Maintenance Worker II position has greatly increased our ability to complete a higher number of work orders in a quicker manner.
- Facilitating the budget items for new park amenities has improved the level of finish in City parks.

ENGINEERING

Goals:

- Complete 75% of assigned capital improvement projects within 30 days of the substantial completion date established with the Notice to Proceed.
- Final project costs not to exceed 10% of bid cost for all change orders with the exception of City requested additions to original project scope of work.
- To receive 85% of bids below Engineer's final design cost estimate.

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Workload:					
CIP projects managed by category:					
Facility Renewal & Replacement	-	3	3	-	0.00%
Facility Renovation & Construction	2	-	-	-	0.00%
Recreation & Cultural Facilities	7	7	7	-	0.00%
Beautification	5	4	4	-	0.00%
Transportation	4	6	6	-	0.00%
Airport & Business Park	2	-	-	-	0.00%
Water & Wastewater	10	6	6	-	0.00%
Stormwater	1	1	1	-	0.00%
Technology	-	1	1	-	0.00%
Carryover Projects	27	29	29	-	0.00%
Miscellaneous	27	15	15	-	0.00%
Total Projects	85	72	72		
Efficiency/Effectiveness:					
% of projects completed within 30 days of NTP substantial completion date	90%	91%	91%	-	0.00%
Final costs not to exceed 10% of bid cost for all change orders w/the exception of City requested additions to project	100%	100%	100%	-	0.00%
% of projects received with bids below engineer's final design cost estimate	61%	53%	53%	-	0.00%

Accomplishments:

- **Water Treatment Plant Expansion:** Constructed a 4.0 MGD low pressure membrane filtration system and water treatment plant expansion.
- **Tree Giveaway Program:** Completed the Tree Giveaway Program with grant money given by the Urban & Community Forestry Grant Program designed to replace trees lost during the hurricanes.
- **Tower Circle Extension:** Constructed an expansion of Tower Circles East and West roadways and utility service link to existing infrastructure at Tower Circles, including replatting a portion of Phase II of the Business Park.
- **Splash Park-SONC:** Completed construction of the Splash Park at the South Ormond Neighborhood Center to give the children a water feature during the warmer months of the year.
- **Rehab and Overlay Runway 17-35:** Completed rehabilitation and overlay of existing Runway 17-35 at the Municipal Airport.
- **Ponce DeLeon Storm Drain Improvements:** Ponce DeLeon Drive storm drain improvements, which will reduce the chronic and inherent flooding conditions in the low area of the water shed near 216 Ponce DeLeon Drive.
- **Ormond Sports Complex Phase 1 Master Plan Improvements:** Ormond Sports Complex Phase 1 Master Plan improvements
- **Orchard Street Left Turn Lane:** Construction of a left turn lane at the northbound Orchard Street and SR40 Intersection to reduce traffic accidents at this intersection.
- **Nova Rd. Median Landscaping:** Nova Road median landscaping, which includes 23 medians along the reconstructed portion of Nova Road from US1 to the south city limits.
- **Force Main Improvements – Tymber Creek Rd., and Hand Ave.:** Force main improvements to provide additional capacity and back-up capabilities to the existing force main system serving the developed areas west of and along Tymber Creek Road.

BUILDING INSPECTION AND PERMITTING

Goals:

- Maintain established permit review timeframes (examples include: single family residence is 10 to 25 working days, commercial interior build out is 10 to 15 working days, and a reroof is 1 to 3 working days).
- Continue providing time sensitive inspection response (next business day) to contractors and homeowners.
- Update/revise fee schedule for building and related permits.
- To obtain multi-certifications (including fire inspector) of building inspectors to allow for multiple inspections on a single site visit. (On-going)
- Help facilitate consistent regulatory reviews for building permits by having all city regulatory departments (Engineering, Planning, Fire, Utilities and Building), fully use the Naviline system vs. paper transmittals. Establish time frames for review/approval by all depts.
- Identify and improve development review processes.
- Turn over water and sewer permitting to the respectful department (public works).
- Establish procedures for outstanding and open permit follow-up.
- Two inspectors and Chief Inspector to seek Building Code Administrator/Official certifications.
- Integrate Engineering inspector position to improve commercial site inspections and single-family grading inspections.
- Work towards a paperless office environment with electronic storage.
- Work towards obtaining Building Inspector and/or plans examiner certifications for permit technicians.



Accomplishments:

- Maintained 99% of inspection requests being completed within 24 hours.
- Obtained multi-certifications of building inspectors to allow for multiple inspections on a single site visit.
- Have a building inspector and a plans examiner now certified as fire safety inspectors.
- Incorporated fire safety inspection and fire plans review into the building department function.
- Turned contractor licensing over to Volusia County.
- Updated occupational license ordinance to reflect changes in state law.
- Two of the three permit technicians obtained ICC Zoning Inspector certifications, the other is testing soon

NEIGHBORHOOD IMPROVEMENT

Goals:

- Continue to resolve 99% of all code enforcement cases before the case reach the Special Master.
- Initiate at least 40% of all code enforcement cases by staff. This is a 20% decrease over previous years due to reduction in staffing.
- Initiate 90% of all citizen complaints and tree removal permit requests within five (5) business days of receiving request. Exceptions will include building, land clearing, or tree removal without a permit. In these instances, immediate inspections will be conducted. Change from 2 day turn around to five is due to reduction in staffing.
- Enhance task team approach consisting of Police Officers, Community Service Officers, Neighborhood Improvement Officers, Florida Fish and Wildlife Conservation Commission, Volusia County Health Department, Department of Environmental Protection, and other agencies and organizations to coordinate inspection activities.
- Continue to increase public awareness and provide education to Ormond Beach citizens by participation in Neighborhood Watch and Home Owner Association meetings, community service projects and activities such as National Night Out. Coordinate with the Chamber of Commerce to also educate the commercial industry on common code violations that occur in commercially and industrially zoned properties.
- Continue to configure and implement the new notification system and automating processes within Naviline that had formerly been done manually.

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	%Change FY 2007-08 to FY 2008-09
Workload:					
Tree removal permits processed	765	600	600	-	0.00%
New construction inspections	800	-		-	0.00%
Landscape maintenance inspections	75	118	118	-	0.00%
# of code violation inspections	7,500	7,500	7,500	-	0.00%
# of code enforcement cases initiated	4,000	4,055	4,055	-	0.00%
Efficiency/Effectiveness:					
% of cases initiated by staff	30	43	40	(3)	-6.98%
Cases presented to Special Master	160	120	120	-	0.00%
# of inspections performed daily	13	9	9	-	0.00%

NEIGHBORHOOD IMPROVEMENT

Accomplishments:

- Community Outreach Programs – Continue to attend meetings and programs to educate the public regarding code violations and code enforcement processes. Meetings and programs included attendance at Home Owner Association meetings, National Night Out, and North US #1 Task Force at the Ormond Beach Chamber of Commerce, and Make A Difference Day. Continue to create new brochures to educate the public regarding new regulations as the need arises. Continue to amend existing brochures consistent with changes in the code regulations. This year the City partnered with Home Care Builders to provide volunteerism when homes are scheduled to be painted in Ormond Beach, and participated in the Read Program.
- HTE Naviline Usage – Continuing to improve utilization of Naviline by preparing notices of violation. Created automatic weekly garage sale report eliminating the need to conduct extensive research prior to Saturday inspections.
- Operational Enhancements – Continue to enhance internal operations between Police Department Patrol, CID, Animal Control, and Neighborhood Improvement as well as other governmental agencies including but not limited to Building Division, Florida Fish and Wildlife Conservation Commission, Department of Environmental Protection, and Volusia County Health Department by coordinating investigations at site specific locations to correct multiple civil violations. Drafted operating procedures for the Police Department volunteers to assist NID with inspections. Training and implementation to be completed in the 2007-08 budget year. Staff also attended training provided by the Florida Fish and Wildlife Conservation Commission regarding “Local Government Authority to remove Abandoned and Derelict Vessels.
- Code Amendments – NID initiates or otherwise participates in amendments to the Code of Ordinances or Land Development Code. This past year NID has been prepared amendments to Chapter 2, Code of Ordinances, regarding civil penalties associated with General Regulations of the LDC; amendments to Code of Ordinances to include performance standards under Miscellaneous Offenses, an amendment to the tree regulations of the LDC, a code for preservation of historic homes and contributing properties, a potential code for maintenance of swimming pools; however, this was not recommended for adoption; participated in review of the City’s fee structure, an accessory dwelling unit code amendment, and most recently reviewed SJRWMD proposed irrigation rules changes.

FLEET OPERATIONS

Goals:

- Achieve a composite rating of satisfactory or better on a semi-annual service evaluation from 90% of respondents.
- Maintain vehicle downtime of no more than 5% for all fire and police vehicles.
- Maintain an average productivity rate for all mechanics of 77% that generates 4608 billed labor hours. (2080 – 80 vacation – 80 holidays = 1920 X 3 mechanics = 5760 X 77% = 4608 hours)
- Maintain an hourly labor rate that is at or below the average private sector labor rate for similar sized operations in the Daytona Beach area (the FY 05-06 hourly labor rate is \$75).
- Develop a cost effective plan to introduce environmentally friendly, alternative fuel or high mileage producing conventional vehicles to the Ormond Beach fleet, inclusive of seeking commission approval for future direction.
- Research the prospective benefit of introducing bio-diesel fuel to the heavy duty equipment fleet.
- Partner with other Volusia County municipalities for the possibility of purchasing fuel through Volusia County contract.

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Workload:					
# of vehicles	235	232	230	(2)	-0.86%
# of equipment	420	456	456	-	0.00%
# of repair work orders	3,600	3,400	3,300	(100)	-2.94%
# of preventative maintenance work orders	1,700	1,700	1,650	(50)	-2.94%
# of sublets	700	700	700	-	0.00%
Annual vehicle replacements	21	17	18	1	5.88%
Efficiency/Effectiveness:					
% Good to excellent customer ratings	95.00%	98.00%	98.00%	-	0.00%
% preventative mnt. Completed within 2 weeks	98.00%	98.00%	98.00%	-	0.00%
% of downtime for public safety vehicles	2.75%	3.00%	3.00%	-	0.00%

FLEET OPERATIONS

Accomplishments:

- **City Hall Generator Fuel Tanks:** Removed underground fuel tank for City Hall generator to meet 2009 fuel storage tank regulations; passed all EPA and Volusia County soil tests. Installed above ground diesel tank and upgraded the fuel day tank for city hall generator.
- **Fuel Storage Capacity:** Installed three concrete above ground fuel storage tanks to increase fuel storage during emergencies; two tanks were placed at the wastewater treatment plant increasing capacity by 100%. These two tanks will allow run time of 10 days without refueling. One concrete tank was placed at the fuel terminal south of Fleet Operations. This tank increased fleet gasoline supply by 50%. With existing tanks full and consumption near normal, fuel supply will last 30 days plus during emergencies.
- **Vehicle Reorganization Plan:** Developed re-organization plan of under utilized vehicles which is currently under implementation; this plan is being phased in to insure minimum impact to departments. Pool vehicles are being situated at City Hall, Police Department and Fleet Operations.
- **ASE (Automotive Service Excellence) Blue Seal of Excellence Award:** Fleet technicians achieved ASE Technician Blue Seal of Excellence award for the second consecutive year.
- **Extended police department patrol vehicle preventive maintenance intervals for cost cutting on newer Ford Crown Victoria's utilizing synthetic blend oils.**
- **Prepared gasoline fuel storage tanks for the acceptance of Ethanol blended gasoline if required in the future**
- **Conducted annual customer survey resulting in a 99% customer satisfaction rating**

ECONOMIC DEVELOPMENT

Goals:

- Facilitate the planning and development of a business park located along North US 1 and Interstate 95 referred to as Ormond Crossings.
- Implement the third year of the Strategic Economic Development Plan for City of Ormond Beach. The plan identifies goals, objectives, and strategies for economic development initiatives for Ormond Beach.
- Assist at least two (2) existing local businesses to expand during the fiscal year.
- Create and or retain at least fifty (50) additional value added jobs.
- Market and sell newly created lots from Tower Circle Extension project located within the Airport Business Park.
- Work closely with Ormond Beach Chamber of Commerce on preparation of a business resource guide and other marketing material regarding the City of Ormond Beach.
- Work closely with the Main Street organization in the implementation of the Downtown Redevelopment Plan.
- Coordinate with Engineering Department the engineering design of a second entrance to the Airport Business Park.
- Assist in retaining the Hawaiian Tropic and Homac Companies that were acquired by out-of-state corporations in 2007 and approximately 600 employees working in Ormond Beach.
- Work with Florida Hospital on reuse options for the hospital facilities and Sterthaus properties.
- Stimulate business investment in commercial/industrial construction related projects and property acquisitions.

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09
Major Service #1 Economic Development Impact			
<u>Ormond Crossings</u>			
Comp Plan Amendment			Yes
DRI Approval	Yes, conditional	Yes, final	
Develop. Order	Yes, conditional	Yes, final	Yes
Architectural standards/convenants		Yes	Yes
Infrastructure plan	Yes, preliminary	Yes	Yes
<u>Airport Business Park</u>			
Landscaping Improvements		Yes	Yes
Business Park Meeting	1	1	1
Phase III Redesign/Construction		Yes	
Second Entrance plan	Yes	Yes	Yes
<u>Main Street</u>			
Parking Assessment RFP		No	No
Parking Assessment plan	Yes	Yes	Yes
Job Creation/Retention	300	75	75
Major Service #2 Economic Development Marketing			
<u>Economic Development Marketing Packet</u>			
Distribution	50	75	75
Public Relations Meetings	35	35	35
<u>Strategic ED Plan</u>			
Draft Plan			
Final Plan			
Implementation of Plan	Yes	Yes	Yes
Major Service #3 Land Sales			
Land Sales Agreements	1	2	1
Agreements Closed	1	2	1
\$ Amount	\$700,000	\$1,300,000	\$420,000

ECONOMIC DEVELOPMENT

Accomplishments:

- Worked with businesses throughout the City to retain and expand their operations and employment base.
- Instrumental in the retention, expansion, and attraction of businesses resulting in approximately 800 jobs in the City (to date) including Hawaiian Tropic, Homac, Broadcast Team, M&M System, and StyleMark.
- Worked with city staff and Tomoka Holdings in the Development of Regional Impact and Comprehensive Plan permitting for the Ormond Crossings planned development project.
- Completed final draft of the architectural design standards for Ormond Crossings.
- Provided leadership and consultation to the Ormond Beach Chamber of Commerce and Main Street organizations to improve the business climate in the City.
- Facilitated redesign and construction of the extension of Tower Circle West roadway and re-plat of industrial lots at the Ormond Beach Airport Business Park.
- Marketed lots at the Ormond Beach Airport Business Park to prospective businesses.
- Negotiated purchase and sale agreements with two businesses, Atlantic Central Enterprises and NAI Realvest, for approximately \$1.3 million.
- Implementation of year two of the Strategic Economic Development Plan.
- Negotiated tenant leases for land at the SE Quad at the Airport.
- Working with Airport Manager to determine feasibility of undeveloped property at the SW Quad Airport, including preparation of an RFP.
- Working with SR Perrott and their realtors to attract a buyer/user for the existing industrial properties.
- Conducted impact assessment and reuse options for Florida Hospital properties on Strethaus Avenue.
- Working with Hawaiian Tropic/Playtex staff to retain the manufacturing facilities in Ormond Beach.

THE CASEMENTS

Goals:

- Continue to develop cultural events to include community partnerships.
- Increase revenue by 20% with facility rentals/programs and special events.
- Restructure Teacher Duty Day Alternative Program to include environmental education and hands on experiences.
- Increase outdoor concert series.
- Restructure current Multi Cultural Festival and Black History Celebrations to include more partnership opportunities with various ethnic groups/organizations and local international students.
- Develop future programs for Cinco de Mayo and Shakespeare/Renaissance featuring both ethnic and cultural diversity.
- Expand opportunities for a variety of exhibits.
- Increase volunteerism opportunities for our Guild members with daily reception duties.

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	%Change FY 2007-08 to FY 2008-09
Workload:					
Attendance/Participants:					
Special Events	20,000	25,000	27,500	2,500	10.00%
Tours	4,000	4,500	4,950	450	10.00%
Programs/Classes	1,200	1,600	800	(800)	-50.00%
Rentals/Groups - Casements	3,500	3,600	4,320	720	20.00%
Rentals/Groups - Riverbridge	2,500	2,750	3,025	275	10.00%
Meetings	3,250	3,600	4,140	540	15.00%
# Rentals	110	120	144	24	20.00%
Efficiency/Effectiveness:					
Overall "satisfied/very satisfied" %	95	95	95	95	0.00%

THE CASEMENTS

Accomplishments:

- Our beachside community continues to benefit from various programs and classes offered for both young and old which include educational, art, language, computer and physical fitness.
- Re-structured The Environ Camp to extend to a full day. It reached its maximum capacity of 30 children with a waiting list of 10. This camp offered hands on experience, guest speakers of various backgrounds, environmental projects, craft projects and expanded awareness with nature, conservation and recycling activities. In addition it involved members of the community to assist with hands on functions.
- Provided the opportunity for musical activities with “Swing into Spring” free outdoor concerts hosted in the spring.
- Partnerships were expanded with collaborative programs with East Coast Plein Air painters, who contributed art work for the Starry, Starry Night Gallery Walk, and also donated artwork for our new Multi-Cultural Event, “Unity in Our Community”. We joined forces with The Ormond Memorial Art Museum to offer Teacher Duty Day alternatives for children 6 years to 12 years of age. We assisted The Casements Camera Club to raise money for a Photography Scholarship for a student attending Daytona Beach Community College.
- Collaborated with Neighbor to Family to offer programs associated with their holiday fundraiser which was their gallery display of Florida Highwaymen artwork, book signing and seminar.
- Expanded our Community Partnerships with Ormond Main Street, The Chamber of Commerce, Ormond Memorial Art Museum and The Historic Trust.
- Provided a beautiful holiday atmosphere for the community with holiday decorations and lights to complement the partnership with the Casements Guild walk.
- Partnered with The Community Events unit to offer a “Holiday at The Casements” for the community.
- Expanded activities and revenue opportunities for a new concert series, “Pops in the Park” featuring various musical performers and expanded revenue and program activities for a new “Kids Night Out”.
- Developed a variety of cultural events which included “Unity in our Community, a multi cultural festival which established new community partnerships with various groups and organizations. Festivities included musical entertainment, dancing, food of different cultures, artwork displays, storytelling, and demonstrations. In addition introduced a Caribbean and Island Market festival, Shakespeare readings and black history programs.
- Continued our partnerships with the Casements Guild as the members raised \$30,000 for facility enhancements and improvements.
- Casements Architectural Improvements were completed with the installation of a new roof, awnings and interior painting.

PERFORMING ARTS CENTER

Goals:

- Achieve a 90% or better satisfaction rating from show producers, classes and instructors.
- Achieve 90% or better of return contracts/rentals.
- Maintain total visits at over 40,000 for shows
- Produce a (12) day children's summer theatre/production camp through partnership with local theatre/children's arts group.
- Increase revenue through partnership with summer camp field trips to theatre.
- Increase rental/facility revenue by 10%
- Focus on facility improvements. Including phase II of the theaters roof repair.
- Implement a new fee structure for classes, rentals and event ticketing.
- Work with internal show groups to improve ticket sales.
- Revamp parking attendant structuring to incorporate volunteers.
- Seek alternative revenue by expanding evening/weekend programming potential at Senior Center.

Increase day-to-day volunteerism with internal show groups

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	%Change FY 2007-08 to FY 2008-09
Workload					
Rehearsal Days	55	70	76	6	8.57%
Show Days	80	100	102	2	2.00%
Rentals Classes/meetings	10	11	16	5	45.45%
Rentals Shows	81	95	98	3	3.16%
Shows/Rentals Attendance	42,500	44,000	45,200	1,200	2.73%
New Contracts	12	12	13	1	8.33%
City Functions	20	22	15	(7)	-31.82%
Not for Profit Shows	31	40	48	8	20.00%
For Profit Shows	50	55	50	(5)	-9.09%
Efficiency/Effectiveness:					
Returning Contracts	20	25	28	3	12.00%
Returning Contracts/Rentals %	93%	93%	93%	0	0.00%

PERFORMING ARTS CENTER

Accomplishments:

- The Performing Arts Center has secured numerous new partnerships with the Florida Philharmonic Orchestra formerly known as the Ormond Beach Symphony to perform in the building on a regular basis throughout the year, Wyotech Technical College to host all graduation services in the building on an every (6) week basis throughout the year, American Medical Seminars to host all lectures and seminars in the theatre through 2008 and Rockabilly National Touring 50's & 60's show to host shows every other month through 2009.
- The Performing Arts Center has expanded its services to local businesses by incorporating business meetings and training sessions in addition to facility rentals.
- The Performing Arts Center hosted world renowned Irish Folk Singer Tommy Sands in concert, Grammy Award Winning vocalist and songwriter, Steve Tyrell in concert, the Chabad of Greater Daytona's inaugural Hanukkah celebration, Flagler NAACP benefit fashion Show, Starbound Dance & Talent Competitions, a nationally recognized talent show based in New York City, and National Children's Dance Champions Dance Art Theatre Troupe who produced a (2) hour show to astounded audience
- The Performing Arts Center continues to serve in an emergency capacity for the Hurricane/peacetime emergencies as a shelter and food distribution site for emergency crews and City Employees.
- The PAC has increased community partnerships with the addition of Lamar Outdoor Advertising. This is the latest area business to support the City of Ormond Beach and the theatre.
- The Performing Arts Center continued support of other City departments by serving as the official graduation site for the Ormond Beach Fire Department's CERT program. The Citizen Emergency Response Team after weeks of training is presented with an emergency situation in the PAC to manage.
- The PAC Show Club Dancers won another National Dance Competition held in Orlando which brought recognition to the City and the program.
- The PAC hosted the **SOLD OUT** Aberdeen Revue. This marks the first time for the group's performance and have booked already for next year.
- The PAC staff is networking with other area theatre professionals through various events and conferences like, the National Sound Contractors Association, Lighting Design Institute and the Cultural Alliance Board of Volusia.
- The PAC implemented (4) Children's Summer Camp Productions. These were designed to incorporate summer camps, church groups, day cares and various parks and recreation agencies to generate revenue.
- The PAC has increased its volunteer base and now has over 100 total volunteers who donate approximately 2,600 hours annually.
- Revised fee schedule by increasing fees effective October 2008.

SENIOR CENTER

Goals:

- Monitor the management agreement with Council on Aging to insure terms of the Contract are met.
- Restructure the facility rentals and Fee Structure to include expanded usage for Nights and weekends
- Increase day-to-day volunteerism

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	%Change FY 2007-08 to FY 2008-09
Workload:					
Sr. Center will be operated by Council on Aging weekdays. Facility will be rented thru City evenings & weekends.					
Attendance/Participants:					
Facility Rentals	70	80	180	100	125.00%
Efficiency/Effectiveness:					
Customer Satisfaction %	95	95	95	-	0.00%

SENIOR CENTER

Accomplishments:

- Strengthened relationships with Ormond Beach Middle School, who provided two free In-house concerts.
- Built relationships enabling sponsorships of Dinner and a Movie.
- Increased the number of volunteers assisting with daily activities and special events with 13,903 volunteer hours completed by a number of citizens and civic groups.
- Expanded activities, upon request from seniors, including Euchre, Zumba Gold, puzzle table, Scottish Dance and monthly Movie Matinees.
- Hosted a variety of special events including Volunteer Luncheon, National Senior Health and Fitness Day, Senior Games Kick-Off Celebration, Flu Clinics, Halloween, Valentine's and Mad Hatter's Dances.
- Continued relationship with an anonymous donor who sponsored a "Free Dance" month.
- Successful completion of facility improvements including sealing parking lot, refinishing ballroom floor and stage, installing new HVAC system, painting of ballroom, installation of lift, facility signage and screen.
- Revised fee schedule effective October 2008.

COMMUNITY EVENTS

COMMUNITY EVENTS

Goals:

- Receive a 90% “satisfactory or better” rating for services and support provided to various agencies that sponsor community events.
- Create and design fundraising events for the Department of Leisure Services.
- Redevelop surveys to increase customer satisfaction for annual events.
- Development of popular Art in the Park event to encompass components for children and Volusia County Schools.
- Develop “logo contest” for Art in the Park to generate more revenue.
- Execute all 45+ events with precision performance and outstanding presentation.
- Complete certification courses in sound and lighting.
- Assist in the development of possible future Community Events.
- Attend and complete educational courses at the Florida Parks Recreation Association’s annual conference.
- Restructure current programs to encompass more community involvement.
- Plan to continue significant events like Birthplace of Speed and Veterans’ Day due to existing committee restructuring.
- Assist in the redevelopment of the Independence Day Celebration event.
- Continue to increase sponsorships for all annual events.
- Increase day-to-day volunteerism

SPECIAL POPULATIONS

Goals:

- Receive a 90% “satisfactory or better” rating for services and support provided.
- Increase volunteers by 5%.
- Maintain existing programs for special populations while increasing participant numbers by 5%.
- Introduce Volleyball as an additional athletic program for special populations.
- Introduce Activity/Memory based program at the Ormond Beach Senior Center for residents in Assisted Living Facilities to attend with transportation provided by the Assisted Living Facilities.
- Introduce arts/crafts program for special populations.
- Develop an additional special needs collaborative event with the Special Populations Activity and Recreation Council called “Sock Hop 2008”.
- Research the possibility of developing an inclusive after school program with an existing after school program that special needs participants can attend.
- Work within allotted budget to increase quality of programs offered to special needs community.

COMMUNITY EVENTS

Performance Measures:

	Actual FY2006-07	Estimate FY2007-08	Projection FY2008-09	Change FY2007-08 toFY2008-09	%Change FY2007-08 toFY2008-09
Community Events					
Workload					
Events Total	42	46	50	4	8.70%
Annual Events	14	16	17	1	6.25%
Nonannual events	28	30	33	3	10.00%
Efficiency/Effectiveness					
Customer Satisfaction %- Events	98%	98%	97%	1	104.17%
Special Populations					
Workload					
Special Needs Division Programs/Events	27	27	29	2	7.41%
Special Needs Division Community Partners	31	32	33	1	3.13%
Efficiency/Effectiveness					
Customer Satisfaction %- Special Needs Programs/ Events	97%	97%	97%	-	0.00%

COMMUNITY EVENTS

Accomplishments:

- Redeveloped and added to the “Holiday at The Casements” event for the community. Added sponsors and programming to the concert. Increased attendance from 150 to 400.
- Developed agreement with Lamar Sign Company to post our event flyers on their electronic billboard signs in Ormond Beach and Daytona Beach. This service is an in-kind contribution saving the City \$1,200 per quarter in marketing and advertising.
- Hosted first Birthplace of Speed Event re-enactment of the 1908 Fiat race.
- Hippity Hop Night had an increase of attendance 300 to 350. This was largely due to the marketing and advertising efforts of the Community Event Staff. Increased community partnerships with McDonalds, Party World, Pennysaver and Lamar Sign Company. Staff also generated revenue.
- The restructured Art in the Park event was very well received this year due to the greater quality of the arts and crafts vendors, expanded entertainment, and highly customer service oriented Community Event Staff. The Art in the Park event is a partnership endeavor with the Ormond Memorial Art Museum with Community Events taking the lead on soliciting sponsorships and vendors and increasing monetary and attendance numbers. The event drew over 2000 attendees, 1000 more than last year, and increased vendors from 40 to 65 and generated revenue.
- Assisted the Memorial Day Committee who provided the community with a memorable ceremony at City Hall to honor our fallen military men and women.

COMMUNITY EVENTS

- Extensive clean-up project of Community Event's storage facility to better enhance facilities.
- The Independence Day Celebration was restructured with avenues to solicit additional sponsorship opportunities at various levels of contributions with local businesses.
- Staff assisted, with Parade Board, to increase sponsorship money, attendance and overall presentation of the Home for the Holidays Parade. All three objectives were met and exceeded.
- The Community Events Staff prides itself on the presentation and execution of all its 30+ internal events, dedications, receptions, meeting set-up, luncheons and other hospitality events.
- Increase volunteer and community service worker participation by 10% for: Independence Day Celebration, Art in The Park, Memorial Day and other large events.
- Internal assistance to various boards and committees including: City Health Fair, National Night Out, Memorial Day, Home for the Holidays Parade, and Senior Games
- Revised fee schedule by increasing fees effective October 2008.

SPECIAL POPULATIONS

Accomplishments:

- Implementation of the first City of Ormond Beach co-sponsored "Prom 2008" with the Special Populations Activity and Recreation Council (SPARC).
- Holiday Day Camp program increased numbers to maximum capacity to include a waiting list of 2-5 for each day offered.
- Development of Camp T. Rec, a summer camp for children with special needs, through collaboration of the Therapeutic Recreation Aide and the Special Populations Coordinator. Both sessions were overbooked, including a wait list of 5 people in the first session and 10 people in the second session.
- Implementation of the first City of Ormond Beach co-sponsored "Halloween Party" with the Special Populations Activity and Recreation Council (SPARC).
- Development of the Shining S.T.A.R.S. Pageant and Fashion Show with maximum capacity of participants and a waiting list of 10. The Mayor of the City of Ormond Beach implemented proclamation for the pageant
- Increase of volunteer and community service worker participation by 10% through the operations of events
- Extensive clean-up and re-organization of Special Needs storage area to better enhance programming and event operations
- Re-direction and training of Therapeutic Recreation Aide for more effective programming
- Optimal operation of Special Needs planning, preparation, and functioning of programs and events within minimal office space and insufficient office equipment
- Revised fee schedule by increasing fees effective October 2008

LEISURE SERVICES ADMINISTRATION/REGISTRATION

Goals:

- Continue to nurture and increase community partnerships, not only as a cost reduction for the City but also to involve the community in our endeavors.
- Assure through program evaluations that more than 90% of the participants receive the desired program benefits throughout the Department.
- Achieve all City Commission goals for Leisure Services for FY 2008-09 by the end of the fiscal year.
- Compliance with State Public Records Exemption Laws.
- Develop and implement the use of volunteers.

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	%Change FY 2007-08 to FY 2008-09
<u>Workload:</u>					
Total # Attendance for Department *	600,000	600,000	530,000	(70,000)	-11.67%
# of Facility Rentals **	175	175	175	50	28.57%
# of Registrations **	10,500	10,500	8,500	(2,000)	-19.05%
<u>Efficiency/Effectiveness:</u>					
Achieve City Commission Goals	100%	100%	100%	-	0.00%
No Double Bookings	100%	100%	100%	-	0.00%
Customer Satisfaction %	85%	85%	85%	-	0.00%
*Attendance reduced due to Tennis & Sr Center contracts being implemented					
**contractual instructors will be treated as rentals in 08/09					

LEISURE SERVICES ADMINISTRATION/REGISTRATION

Accomplishments:

- Revised fees and charges for programs, classes and facility rental fees and equipment fees which will be implemented October 2008.
- Developed ways to increase departmental revenue to offset property tax reform.
- Increase 30% non-resident surcharge to 50% effective October 2008.
- Developed and implemented an RFP for the Operation and Management of the Tennis Center. Contract will go into effect on October 1, 2008. Savings to the general fund amounts to \$117,042.
- Developed and sent out an RFP for the Operation and Management of the Casements resulting in the submission of proposals by one outside contractor and by City staff. City staff proposal was accepted and will result in an annual subsidy reduction to the City of \$130,000.
- Developed and sent out an RFP for the Operation and Management of the Gymnastics Center. The only proposal received was submitted by City staff. The City staff proposal was accepted and will result in an annual subsidy reduction to the City of \$66,000.
- Developed and sent out an RFP for the Operation and Management of the Performing Arts Center. The only proposal received was submitted by City staff. The City staff proposal was accepted and will result in an annual subsidy reduction to the City of \$120,000.
- Developed and submitted to the City Commission for approval a subsidy reduction plan for the sole source procurement of professional services from the Council on Aging of Volusia County, Inc., for management and operation of the Ormond Beach Senior Center. A resolution was made which will implement this agreement as of October 1, 2008. The overall savings in reduced subsidy to the City is estimated to be \$67,375.
- Several programs, projects and events were completed through new and ongoing community partnerships this year.
- Develop and implement a park rental evaluation survey.

GYMNASTICS

Goals:

- Increase annual attendance by 10%
 - Continue to obtain a 85% or higher on customer satisfaction survey
 - Continue to promote health and fitness through the sport of Gymnastics
 - Continue to work with coaches for AAU certification.
 - Promote lifetime health activities as well as prevention and/or elimination of obesity in young children and teenagers.
 - Increase revenue by 10%
 - Add a cheering class and summer camp class
 - Implement the new staff proposal to reduce City subsidy
 - Increase use of volunteers to assist in providing youth programs
- To qualify 20 - 22 students for State Competition

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	%Change FY 2007-08 to FY 2008-09
Workload:					
Total Attendance	9,000	9,500	10,500	1,000	10.53%
Implement new classes	0	1	2	2	200.00%
Participants in State Competition	20	21	22	1	4.76%
Efficiency/Effectiveness:					
Customer Satisfaction %	90%	90%	90%	-	0.00%

Accomplishments:

- Reduced the number of children placed on a waiting list by 60%
- Increase the number of students attending the AAU or USGA State Meet
- Coach and staff to attended at least two (2) AAU or USGA coaching clinics per year.
- Obtained new accessories for the spotting equipment.
- Installed the portable PA system.
- Established a staff proposal to reduce overall City subsidy by \$66,000 starting in FY 08/09
- Revised fee schedule by increasing fees effective October 2008.

CITY SPONSORED SPORTS

Goals:

- Achieve a customer service rating of higher than 90%.
- Continue to hold summer youth sports camps for children in baseball, soccer, and softball, golf and volleyball.
- Hold yearly officiating clinics to focus on handling of coaches/parents and on the field play.
- Promote lifetime health activities as well as prevention and/or elimination of obesity.
- Develop an adult kickball league
- Increase revenue by 10%
- Continue to work hand-in-hand with the Field Maintenance Dept., to be prepared for daily activities.
- Continue monitoring light costs at the Sports Complex and the Nova Complex
- Increase use of volunteers

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	%Change FY 2007-08 to FY 2008-09
Workload: Attendance					
City Sponsored Sports Participants	21,000	23,000	23,500	500	2.17%
City Sponsored Sports Spectators	26,665	27,000	27,500	500	1.85%
Contractual User Groups Participants	123,240	130,000	130,000	-	0.00%
Contractual User Groups Spectators	181,980	190,000	190,000	-	0.00%
Efficiency/Effectiveness:					
Customer Satisfaction	90%	90%	90%	-	0.00%

Accomplishments:

- Continued to reduce the cost of electricity for utilizing overhead field lights at the Ormond Beach Sports Complex
- Increased the number of registrations in flag football.
- Increased the number of Adult coed softball teams.
- Added a men's softball league.
- Revised fee schedule by increasing fees effective October 2008.

NOVA COMMUNITY CENTER

Goals:

- Continue to promote lifetime health awareness through programs such as “Walk to be fit” or “Walk at work”.
- Continue joint projects with the police department such as the National Night Out program and at least two skate court blitzes.
- Continue to achieve a 90% satisfaction customer service rating or better.
- Develop rental policy for instructors rather than an instructor contractual policy.
- Increase use of volunteers

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	%Change FY 2007-08 to FY 2008-09
<u>Workload:</u>					
Total Visits (inside only) Attendance	36,815	35,000	35,500	500	1.43%
Youth at Risk Pledge Cards	200	200	200	-	0.00%
<u>Efficiency/Effectiveness:</u>					
Customer Satisfaction %	90%	90%	90%	-	0.00%

Accomplishments:

- Obtained a customer service rating of 90% satisfactory plus.
- Coordinated with the police department and other community merchants to hold two skate court blitzes in which skateboarders and bikers were reminded of the rules, procedures and safety.
- Worked with the Police Department in holding the annual National Night Out program here at the gym successfully.
- Expanded on facility enhancements for the skate court area by installing a sitting/viewing/resting area.
- Expand community partnership with Garden Club to beautify the new parking lot and around the building
- Conducted programs for the middle school age group, such as middle school dances, karaoke night and game night.
- Nova Dance Classes’ Recital was held at the Performing Arts Center which was very successful.
- Facility enhancements included new gym floor, wall paneling, ceiling installation and painting of interior walls.

SOUTH ORMOND NEIGHBORHOOD CENTER

Goals:

- Achieve a higher than 90% rating from the Customer Satisfaction Survey.
- Maintain a total of 40,000 attendance hours
- Continue to offer Youth at Risk Programs and After School Program.
- Promote lifetime health activities as well as prevention and/or elimination of obesity.
- Increase center revenue by 10%
- Run three (3) sports clinics for under-privileged kids
- Continue to hold neighborhood festivals and intergenerational events
- Coordinator to become a certified pool operator for splash pad.
- Track users of splash pad.
- Increase use of volunteers.
- Establish a girls' mentoring program.
- Establish an art exhibit program for City Hall utilizing South Ormond Neighborhood Center talents.

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	%Change FY 2007-08 to FY 2008-09
Workload:					
Total Visits (inside) Attendance	41,732	40,000	40,500	500	1.25%
Youth at Risk Pledge Cards	200	200	200	-	0.00%
Efficiency/Effectiveness:					
Customer Satisfaction %	90%	90%	90%	-	0.00%

Accomplishments:

- Continue partnerships with groups such as BCC, DBCC, NAACP, Kiwanis Club, and Ormond Beach Chamber of Commerce to improve the quality of life for each child.
- Worked with PACE Center, Bethune Cookman College & NAACP to put on a neighborhood festival.
- Continue the partnership with the Ormond Beach PAL in providing programs and additional funding to promote health life styles programs.
- Installed new thermostat to help monitor temperatures as cost reductions.
- Installed new splash pad
- Developed reservation rental fees for splash pad
- USSSA State Championship was won by 14 & under boys
- #1 Ranked USSSA Boys 11th Grade
- #4 Ranked USSSA Boys 10th Grade
- Held 3 neighborhood festivals
- Held the Spring Adult Basketball Tournament and MLK Tournament and Shamrock Tournament with revenue going to the Center.

ATHLETIC FIELDS MAINTENANCE

Goals:

- Achieve a customer satisfaction rating of “satisfactory or better” from 90% of surveyed participants regarding facility maintenance.
- Maintain turf PH range 6.0 – 6.5 within University of Florida’s turf soil standards.
- Continue annual root-tilling of clay infields at Nova Community Park fields and Ormond Beach Sports Complex.
- Continue to work with Public Works on mutual projects.
- Track true costs to City for tournaments.
- Continue to obtain staff re-certification and licensure from State of Florida.
- Increase use of volunteers.

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	%Change FY 2007-08 to FY 2008-09
Workload:					
Field Prep. For League Games	1,600	1,800	2,000	200	11.11%
Field Prep. For Tournaments	407	375	425	50	13.33%
Efficiency/Effectiveness:					
Customer satisfaction	90%	90%	90%	-	0.00%

Accomplishments:

- Renovation of Field #5 at Nova Community Park.
- Renovation of baseball infields at Nova, Fields #1 - #4
- Purchased new goals for soccer fields.
- Expanded soccer two full size fields #9 & #10 at OB Sports Complex.
- Installed timers to turn off lights on all fields that didn’t already have timers.
- Assisted in set up for several events.



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DOWNTOWN REDEVELOPMENT TRUST FUND

Used to account for tax increment proceeds received by the City within a specific district authorized by state statute. These revenues are transferred to its Debt Service Fund in accordance with the 1994 Tax Increment Bond Resolution.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08	FY 2007-08
				to FY 2008-09	to FY 2008-09
Intergovernmental Revenue	1,121,607	1,056,490	1,056,490	-	0.00%
Miscellaneous Revenue	65,109	1,500	60,000	58,500	3900.00%
Transfers	509,390	426,722	446,106	19,384	4.54%
Use of Fund Balance	-	865,000	2,532,723	1,667,723	192.80%
Total	1,696,106	2,349,712	4,095,319	1,745,607	74.29%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08	FY 2007-08
				to FY 2008-09	to FY 2008-09
Personal Services	-	-	51,319	51,319	100.00%
Operating	200	285,000	260,000	(25,000)	-8.77%
Capital	-	411,000	2,335,000	1,924,000	468.13%
Contributions and Transfers	597,594	1,248,780	1,449,000	200,220	16.03%
Contingency	-	404,932	-	(404,932)	-100.00%
Total	597,794	2,349,712	4,095,319	1,745,607	74.29%



STORMWATER DRAINAGE UTILITY FUND

Stormwater Maintenance is responsible for maintaining the drainage systems along City-maintained roads in an effort to reduce flooding and impacts to water quality of receiving streams associated with stormwater runoff. The program responds to public concerns and needs by investigating and resolving complaints of localized flooding. Routine inspections of facilities are scheduled to ensure that all swales, ditches, drains, creeks, rivers, water retention areas and drainage structures are functioning as intended.

In accordance with a formal agreement with FDOT, the City also maintains drainage ways along US 1, SR 40, A1A and Nova Road. The operating costs associated with maintenance on the State roads are offset with a payment of approximately \$40,000 from FDOT.

Maintenance operations are supported through a monthly stormwater utility fee of \$8.00 per "equivalent residential unit" which is charged to all residential and commercial units within the City limits of Ormond Beach. The balance of all revenue generated by the fee that is not applied to maintenance operations is dedicated to the ten-year stormwater improvements program approved in FY 96-97.

STORMWATER DRAINAGE UTILITY FUND

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2006-07	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Intergovernmental	-	-	-	-	0.00%
Charges for Service	1,895,669	1,887,000	1,887,000	-	0.00%
Miscellaneous	2,105	-	-	-	0.00%
Bond Proceeds	188,785	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
Total	2,086,559	1,887,000	1,887,000	-	0.00%

Above revenue based on \$6.00/month user charge-Future budget amendment will incorporate add'l \$2/month user fee

Expenditures:

	Actual FY 2006-07	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Personal Services	413,975	422,920	416,760	(6,160)	-1.46%
Operating	398,809	415,110	466,879	51,769	12.47%
Capital	421,727	189,000	-	(189,000)	-100.00%
Contributions and Transfers	362,077	403,913	413,836	9,923	2.46%
Contingency	-	456,057	589,525	133,468	29.27%
Total	1,596,588	1,887,000	1,887,000	-	0.00%

Staffing Summary:

	Actual FY 2006-07	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Full-time Positions:					
Environmental System Mgr.	0.30	0.30	0.20	-0.10	-33.33%
Office Manager	0.00	0.50	0.50	0.00	0.00%
Office Assistant III	0.50	0.00	0.00	0.00	0.00%
System Mnt. Supervisor	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker IV	2.00	2.00	2.00	0.00	0.00%
Maintenance Worker III	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker II	4.00	4.00	4.00	0.00	0.00%
Total	8.80	8.80	8.70	-0.10	-1.14%

MUNICIPAL AIRPORT FUND

The Municipal Airport is located on 1,164 acres of land that was granted to the City in 1959 by the Federal Government. The Airport facility includes two (2) active runways and six (6) taxiways that are fully lighted. Aviation management and other flight support services are provided through private operations including two (2) full service Fixed Based Operators, an automated weather observation system and ten (10) specialty FBOs that include an aircraft paint shop, maintenance facilities, aircraft sales and flight instructors. In addition, there are two (2) non-precision instrument approaches and an FAA Vortac facility.

There are approximately 140 aircraft based at the airport including three (3) flight schools that are based at the airport and two (2) other flight schools that use the airport extensively for training. Total annual operations at the airport are estimated at 127,000.

MUNICIPAL AIRPORT FUND

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Intergovernmental	54,988	1,719,770	860,900	(858,870)	-49.94%
Miscellaneous	143,950	155,922	152,040	(3,882)	-2.49%
Private Developer Contributions	-	-	19,100	19,100	100.00%
Transfers	72,620	72,620	64,653	(7,967)	-10.97%
Use of Fund Balance	-	20,723	-	(20,723)	-100.00%
Total	271,558	1,969,035	1,096,693	(872,342)	-44.30%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	82,026	26,171	26,247	76	0.29%
Operating	170,103	108,338	98,359	(9,979)	-9.21%
Capital	23,673	1,777,729	883,000	(894,729)	-50.33%
Contributions and Transfers	41,707	56,797	41,707	(15,090)	-26.57%
Contingency	-	-	47,380	47,380	100.00%
Total	317,509	1,969,035	1,096,693	(872,342)	-44.30%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Airport Manager	1.00	0.00	0.00	0.00	0.00%
Support Services Director	0.00	0.10	0.10	0.00	100.00%
Administrative Assistant	0.25	0.25	0.25	0.00	0.00%
Total	1.25	0.35	0.35	0.00	0.00%

LOCAL LAW ENFORCEMENT TRUST FUND

This fund accounts for proceeds generated by confiscation activities of the Police Department. Expenditures are restricted for law enforcement purposes only.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Fines and Forfeits	18,019	-	-	-	0.00%
Miscellaneous	2,092	-	1,800	1,800	100.00%
Use of Fund Balance	-	20,000	18,200	(1,800)	-9.00%
Total	20,111	20,000	20,000	-	0.00%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	1,000	1,000	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	19,000	19,000	-	0.00%
Total	-	20,000	20,000	-	0.00%

ECONOMIC DEVELOPMENT FUND

This fund accounts for the City's proceeds of land sales and development costs associated with the City's airport business park.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Intergovernmental	60,864	-	-	-	0.00%
Miscellaneous	19,563	500,000	500,000	-	0.00%
Transfers	-	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
Total	80,427	500,000	500,000	-	0.00%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	315,503	-	261,000	261,000	100.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	500,000	239,000	(261,000)	-52.20%
Total	315,503	500,000	500,000	-	0.00%

FEDERAL LAW ENFORCEMENT TRUST FUND

Used to account for proceeds generated by confiscation activities of the Police Department. Expenditures are restricted for law enforcement purposes only.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Intergovernmental	-	-	-	-	0.00%
Fines and Forfeits	58,208	20,000	20,000	-	0.00%
Miscellaneous	8,668	-	4,500	4,500	100.00%
Use of Fund Balance	-	55,000	55,000	-	0.00%
Total	66,876	75,000	79,500	4,500	6.00%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	20,000	24,500	4,500	22.50%
Capital	18,120	-	-	-	0.00%
Contributions and Transfers	55,000	55,000	55,000	-	0.00%
Contingency	-	-	-	-	0.00%
Total	73,120	75,000	79,500	4,500	6.00%

PENSION CONTRIBUTION PASS THROUGH

Used to account for State contributions to the Police and Fire pension funds.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Intergovernmental	679,487	575,000	625,000	50,000	8.70%
Miscellaneous	-	-	-	-	0.00%
Transfers	-	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
Total	679,487	575,000	625,000	50,000	8.70%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers- Police	370,088	250,000	300,000	50,000	20.00%
Contributions and Transfers- Fire	309,399	325,000	325,000	-	0.00%
Total	679,487	575,000	625,000	50,000	8.70%

RECREATIONAL FACILITY FEE FUND

This fund accounts for impact fees assessed against users of recreation and cultural facilities within the City. Use of these funds is limited to expansion of those facilities.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Miscellaneous (Impact Fees)	60,797	43,400	50,900	7,500	17.28%
Use of Fund Balance	-	50,400	-	(50,400)	-100.00%
Total	60,797	93,800	50,900	(42,900)	-45.74%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	52,074	93,800	26,200	(67,600)	-72.07%
Capital	19,457	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	24,700	24,700	100.00%
Total	71,531	93,800	50,900	(42,900)	-45.74%

GRANT FUND

This fund accounts for proceeds of federal and state financial assistance and related capital expenditures.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Intergovernmental	152,210	1,007,250	461,783	(545,467)	-54.15%
Miscellaneous	(3,727)	-	-	-	0.00%
Transfers	-	-	-	-	0.00%
Use of Fund Balance	-	10,750	192,215	181,465	1688.05%
Total	148,483	1,018,000	653,998	(364,002)	-35.76%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	27,991	-	-	-	0.00%
Capital	168,092	1,018,000	503,998	(514,002)	-50.49%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	150,000	150,000	100.00%
Total	196,083	1,018,000	653,998	(364,002)	-35.76%

FACILITIES RENEWAL AND REPLACEMENT

This fund accounts for dedicated tax revenues and corresponding facilities maintenance expenditures.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Property Taxes	606,495	542,955	326,150	(216,805)	-39.93%
Miscellaneous	61,964	15,000	15,000	-	0.00%
Transfers	-	-	-	-	0.00%
Use of Fund Balance	-	304,000	100,000	(204,000)	-67.11%
Total	668,459	861,955	441,150	(420,805)	-48.82%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	212,324	648,500	184,150	(464,350)	-71.60%
Capital	342,224	137,500	157,000	19,500	14.18%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	75,955	100,000	24,045	31.66%
Total	554,548	861,955	441,150	(420,805)	-48.82%

FINANCING DEBT SERVICE FUND

This fund records principal and interest payments on various capital lease and notes payable obligations. Revenue sources include interest on investments and transfers from the General Fund.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Miscellaneous	-	-	-	-	0.00%
Transfers	167,993	274,956	246,743	(28,213)	-10.26%
Use of Fund Balance	-	-	1,000	1,000	100.00%
Total	167,993	274,956	247,743	(27,213)	-9.90%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	175,556	274,956	246,743	(28,213)	-10.26%
Contingency	-	-	1,000	1,000	100.00%
Total	175,556	274,956	247,743	(27,213)	-9.90%

2002 GENERAL OBLIGATION DEBT SERVICE FUND

This fund records principal and interest payments on Series 2002 General Obligation Bonds. Revenues include ad valorem property taxes and interest on investments.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Property Taxes	1,394,035	1,447,945	1,259,223	(188,722)	-13.03%
Miscellaneous	2,206	-	1,500	1,500	100.00%
Use of Fund Balance	-	-	-	-	0.00%
Total	1,396,241	1,447,945	1,260,723	(187,222)	-12.93%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	1,448,147	1,447,945	1,257,952	(189,993)	-13.12%
Contingency	-	-	2,771	2,771	100.00%
Total	1,448,147	1,447,945	1,260,723	(187,222)	-12.93%

2003 GENERAL OBLIGATION DEBT SERVICE FUND

This fund records principal and interest payments on Series 2003 General Obligation Bonds. The proceeds of this debt issue were utilized to construction Fire Station #92. Revenues include ad valorem property taxes and interest on investments.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Property Taxes	123,418	117,646	115,437	(2,209)	-1.88%
Miscellaneous	196	-	200	200	100.00%
Transfer	-	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
Total	123,614	117,646	115,637	(2,009)	-1.71%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	113,764	116,594	114,256	(2,338)	-2.01%
Contingency	-	1,052	1,381	329	31.27%
Total	113,764	117,646	115,637	(2,009)	-1.71%

2004 REVENUE BONDS

This fund records principal and interest payments on Series 2004 Revenue Bonds. The proceeds of this bond issue were used to construct Fire Station #91.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Transfers	157,264	157,409	158,078	669	0.43%
Use of Fund Balance	-	-	-	-	0.00%
Total	157,264	157,409	158,078	669	0.43%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	157,263	156,409	157,078	669	0.43%
Contingency	-	1,000	1,000	-	0.00%
Total	157,263	157,409	158,078	669	0.43%

2008 TRANSPORTATION BONDS

This fund records principal and interest payments on Series 2008 Revenue Bonds. The proceeds of this bond issue were used for Collector Road Improvements.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Transfer	-	100,000	200,000	100,000	100.00%
Total	-	100,000	200,000	100,000	100.00%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	-	100,000	200,000	100,000	100.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	-	100,000	200,000	100,000	100.00%

DEBT SERVICE SUMMARY

DEBT SERVICE REQUIREMENTS TO MATURITY

Fiscal Year Ending	2002 A & 2002 B General Obligation Refunding Bonds			2003 General Obligation Bonds Fire Station #92		
	Principal	Interest	Total	Principal	Interest	Total
2008	1,253	190	1,443	70	47	117
2009	1,118	140	1,258	70	44	114
2010	175	96	271	70	42	112
2011	185	88	273	75	40	115
2012	194	80	274	75	37	112
2013	202	72	274	80	35	115
2014	211	63	274	80	32	112
2015	220	53	273	85	29	114
2016	228	43	271	90	26	116
2017	237	33	270	90	23	113
2018	250	23	273	95	20	115
2019	263	12	275	95	17	112
2020				100	14	114
2021				105	11	116
2022				105	7	112
2023				110	4	114
2024						
Total	4,536	893	5,429	1,395	428	1,823

Fiscal Year Ending	2005 Revenue Bonds Fire Station #91			Total		
	Principal	Interest	Total	Principal	Interest	Total
2008	83	74	157	1,406	311	1,717
2009	87	70	157	1,275	254	1,529
2010	90	67	157	335	205	540
2011	93	64	157	353	192	545
2012	97	60	157	366	177	543
2013	101	56	157	383	163	546
2014	104	52	156	395	147	542
2015	108	49	157	413	131	544
2016	112	45	157	430	114	544
2017	117	40	157	444	96	540
2018	121	36	157	466	79	545
2019	126	31	157	484	60	544
2020	130	26	156	230	40	270
2021	135	22	157	240	33	273
2022	140	16	156	245	23	268
2023	146	11	157	256	15	271
2024	151	6	157	151	6	157
Total	1,941	725	2,666	7,872	2,046	9,918

CAPITAL IMPROVEMENT FUND

This fund is used to account for capital asset acquisitions and construction from general government resources and intergovernmental grants.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Property Taxes	564,770	524,857	558,500	33,643	6.41%
Intergovernmental	338,921	1,576,808	770,000	(806,808)	-51.17%
Miscellaneous	140,879	140,539	50,000	(90,539)	-64.42%
Transfers	476,000	965,000	1,050,000	85,000	8.81%
Use of Fund Balance	-	811,312	970,000	158,688	19.56%
Total	1,520,570	4,018,516	3,398,500	(620,016)	-15.43%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	1,435,431	3,890,120	3,098,500	(791,620)	-20.35%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	128,396	300,000	171,604	133.65%
Total	1,435,431	4,018,516	3,398,500	(620,016)	-15.43%

EQUIPMENT RENEWAL AND REPLACEMENT FUND

This fund accounts for replacement of existing capital assets provided by general government resources.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Intergovernmental	-	-	-	-	0.00%
Miscellaneous	77,529	35,000	35,000	-	0.00%
Transfers	590,820	406,820	408,000	1,180	0.29%
Lease Financing	518,831	-	325,000	325,000	100.00%
Use of Fund Balance	-	42,180	18,000	(24,180)	-57.33%
Total	1,187,180	484,000	786,000	302,000	62.40%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	618,360	484,000	786,000	302,000	62.40%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	-	-	0.00%
Total	618,360	484,000	786,000	302,000	62.40%

TAX INCREMENT FINANCING CONSTRUCTION FUND

This fund accounts for capital expenditures of various improvements within a special district within the City.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Intergovernmental	2,435	-	-	-	0.00%
Miscellaneous	89,940	-	-	-	0.00%
Transfers	210,361	-	-	-	0.00%
Use of Fund Balance	-	700,000	-	(700,000)	100.00%
Total	302,736	700,000	-	(700,000)	-100.00%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personnel Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	87,655	-	-	-	0.00%
Contributions and Transfers	-	411,000	-	(411,000)	0.00%
Contingency	-	289,000	-	(289,000)	-100.00%
Total	87,655	700,000	-	(700,000)	-100.00%

TRANSPORTATION IMPROVEMENTS FUND

This fund is used to account for transportation related capital infrastructure acquisition and construction from general government resources.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Property Taxes	942,827	542,955	542,952	(3)	0.00%
Other Taxes	1,189,227	1,165,000	1,158,000	(7,000)	-0.60%
Intergovernmental	186,157	776,000	56,250	(719,750)	-92.75%
Miscellaneous	43,913	10,000	10,000	-	0.00%
Bond Proceeds	-	1,675,000	1,830,000	155,000	9.25%
Transfers	850,000	200,000	-	(200,000)	-100.00%
Use of Fund Balance	-	1,104,000	816,798	(287,202)	-26.01%
Total	3,212,124	5,472,955	4,414,000	(1,058,955)	-19.35%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	506,419	4,800,000	3,674,000	(1,126,000)	-23.46%
Contributions and Transfers	540,000	640,000	740,000	100,000	15.63%
Contingency	-	32,955	-	(32,955)	-100.00%
Total	1,046,419	5,472,955	4,414,000	(1,058,955)	-19.35%

RECREATION IMPACT FEE FUND

This fund accounts for impact fees assessed and collected against new construction activities. Use of funds is restricted for expansion of existing recreational facilities or construction of new recreational facilities.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Miscellaneous (Impact Fees)	143,055	85,000	85,000	-	0.00%
Transfers	139,000	-	-	-	0.00%
Use of Fund Balance	-	700,000	-	(700,000)	-100.00%
Total	282,055	785,000	85,000	(700,000)	-89.17%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	1,791,619	750,000	40,000	(710,000)	-94.67%
Contributions and Transfers	447,000	-	-	-	0.00%
Contingency	-	35,000	45,000	10,000	28.57%
Total	2,238,619	785,000	85,000	(700,000)	-89.17%

LOCAL ROADS IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion of existing local roadway links or construction of new local roadways.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Miscellaneous (Impact Fees)	63,035	50,000	50,000	-	0.00%
Use of Fund Balance	-	150,000	150,000	-	0.00%
Total	63,035	200,000	200,000	-	0.00%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	200,000	200,000	-	(200,000)	-100.00%
Contingency	-	-	200,000	200,000	0.00%
Total	200,000	200,000	200,000	-	0.00%

STORMWATER DRAINAGE IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion of existing stormwater management facilities or construction of new stormwater management facilities.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Miscellaneous (Impact Fees)	23,124	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
Total	23,124	-	-	-	0.00%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	-	-	0.00%
Total	-	-	-	-	0.00%

2003 FIRE STATION #92 CONSTRUCTION FUND

This fund is used to account for the construction of Fire Station #92 and #91.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Miscellaneous	5,305	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
Total	5,305	-	-	-	0.00%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	15,680	-	-	-	0.00%
Contributions and Transfers	184,000	-	-	-	0.00%
Contingency	-	-	-	-	0.00%
Total	199,680	-	-	-	0.00%

2004 FIRE STATION #91 CONSTRUCTION FUND

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2006-07	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Bond Proceeds	-	-	-	-	0.00%
Miscellaneous	7,686	-	-	-	0.00%
Transfers	-	-	-	-	0.00%
Use of Fund Balance	-	115,000	-	(115,000)	-100.00%
Total	7,686	115,000	-	(115,000)	-100.00%

Expenditures:

	Actual FY 2006-07	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	32,906	-	-	-	0.00%
Contributions and Transfers	-	115,000	-	(115,000)	-100.00%
Contingency	-	-	-	-	0.00%
Total	32,906	115,000	-	(115,000)	-100.00%

**DEPARTMENTAL
GOALS, PERFORMANCE
MEASURES AND
ACCOMPLISHMENTS**

STORMWATER DRAINAGE UTILITY FUND

Goals:

- Receive less than twelve (12) maintenance-related complaints annually.
- Perform 2,500 catch basin inspections annually.
- Perform 125 outfall inspections annually.
- Maintain 9 million square feet (sf.) of ditches within the City and 3.7 million sf. in the FDOT contract area.
- Clean a minimum of 65,000 linear feet of storm sewer annually.

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Workload:					
Linear Ft. of lines cleaned (City)	62,000	65,000	65,000	-	0.00%
Linear Ft. of lines cleaned (FDOT)	3,482	500	500	-	0.00%
Sq footage of ditch maintenance (City)	8,863,850	9,000,000	9,000,000	-	0.00%
Sq footage of ditch maintenance (FDOT)	23,582,042	24,000,000	24,000,000	-	0.00%
Pump station inspections	450	450	450	-	0.00%
Outfall inspections	125	125	125	-	0.00%
Catch basin inspections	1,625	2,500	2,500	-	0.00%
Miles of street sweeping	5,450	5,478	5,478	-	0.00%
Efficiency/Effectiveness:					
Street Sweeper Uptime	98	98	98	-	0.00%
Maintenance Related Inquiries	246	250	250	-	0.00%

Accomplishments:

- Received less than 12 maintenance related complaints during FY 06-07. (9)
- Performed more than 1625 catch basin inspections in FY 06-07. (1,735)
- Performed 125 outfall inspections in FY 06-07. (125)
- Maintained more than 8.8 million sq. ft. of ditches and 3.66 million sq. ft. of ditches within the FDOT MOA in FY 06-07. (8.87 million and 3.71 million)
- Completed FY 06-07 with an efficiency rating exceeding 95%. (96.60%)

MUNICIPAL AIRPORT FUND

Goals:

- Complete resurfacing of Runway 17-35
- Coordinate private sector construction projects involving three tenants.
- Secure all FDOT and FAA grants necessary to complete capital improvement projects.
- Assess the undeveloped land to determine use(s) and economic value.
- Market and lease available properties at the SE Quadrant.



Accomplishments:

- Review and coordination of the Runway 17/35 rehabilitation project. The design of the project has been completed, and bids have been received, which came in lower than anticipated.
- Repairs and preparations were made in anticipation of an FDOT inspection of the airport. The results of the inspection were positive, and the 2007 airport license was received.
- Coordination with City staff and the FAA has resulted in completion of the River Bend Golf Course survey.
- Lease review and discussions with tenant, Laurence Baggett, has resulted in the beginning phases of construction of his hangar at the airport, which will increase Airport revenue.
- Airport Emergency procedures have been updated and improved. Coordination with the Fire Department has resulted in each shift being trained on the new emergency procedures at the airport.
- Noise Abatement Program was instituted with the pilots and presented to the neighboring residents.
- Completed negotiation of tenant leases.

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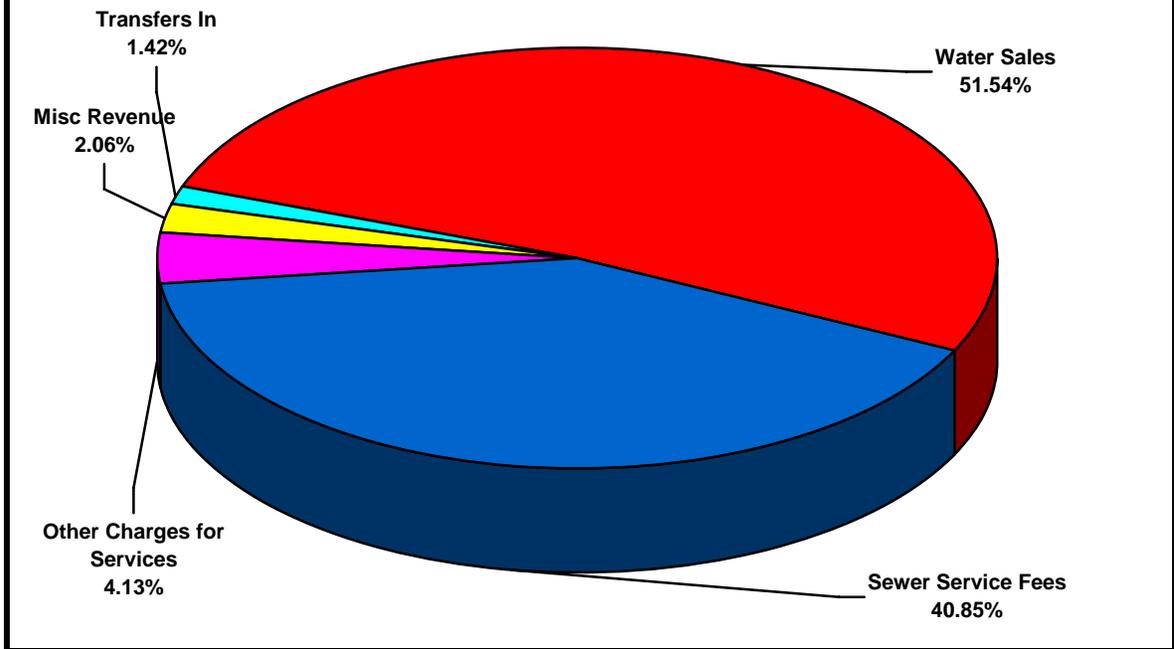
ENTERPRISE AND INTERNAL SERVICE FUNDS

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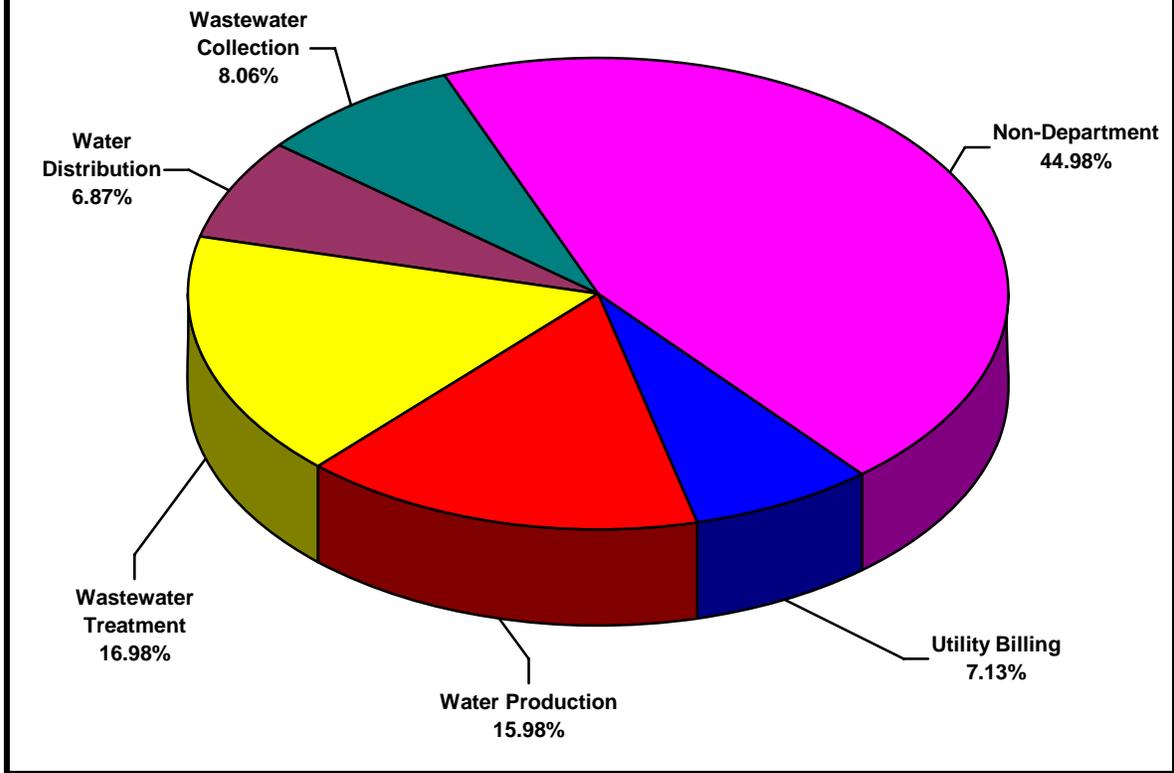
WATER & WASTEWATER FUND SUMMARY

Description	Actual FY 2006-07	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Revenues					
Water Sales	8,233,283	8,410,000	8,898,700	488,700	5.81%
Sewer Service Fees	6,543,525	6,646,626	7,054,300	407,674	6.13%
Other Charges for Services	713,428	701,960	713,284	11,324	1.61%
Misc Revenue	590,663	480,000	355,000	(125,000)	-26.04%
Transfers In	238,084	238,084	245,500	7,416	3.11%
Use of Retained Earnings		-	-	-	0.00%
Total Net Revenues	16,318,983	16,476,670	17,266,784	790,114	4.80%
Expenditures					
Utility Billing	1,199,475	1,222,411	1,231,017	8,606	0.70%
Water Production	2,453,050	2,510,659	2,760,002	249,343	9.93%
Wastewater Treatment	2,516,143	2,575,297	2,931,914	356,617	13.85%
Water Distribution	963,579	1,075,817	1,186,158	110,341	10.26%
Wastewater Collection	1,234,721	1,372,064	1,391,631	19,567	1.43%
Non-Departmental	8,083,899	7,720,422	7,766,062	45,640	0.59%
Total Net Expenditures	16,450,867	16,476,670	17,266,784	790,114	4.80%

WATER & WASTEWATER FUND REVENUES



WATER & WASTEWATER FUND EXPENDITURES



UTILITY BILLING AND CUSTOMER SERVICE

Utility Billing and Customer Service administers the City's utility billing system, which includes meter reading, billing and collection, and customer service support. This program produces approximately 263,000 bills annually for water and wastewater service, stormwater utility, solid waste collection and recycling and performs approximately 256,000 meter readings per year.

UTILITY BILLING AND CUSTOMER SERVICE

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Water & Wastewater	1,199,475	1,222,411	1,231,017	8,606	0.70%
Total	1,199,475	1,222,411	1,231,017	8,606	0.70%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	639,466	622,558	615,298	(7,260)	-1.17%
Operating	560,009	599,853	615,719	15,866	2.64%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	1,199,475	1,222,411	1,231,017	8,606	0.70%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Budget Director	0.00	0.00	0.35	0.35	0.00%
Accounting Manager	0.50	0.50	0.00	-0.50	-100.00%
Accounting Clerk II	2.00	2.00	2.00	0.00	0.00%
Accounting Technician	1.00	1.50	2.00	0.50	33.33%
Senior Accountant	1.00	1.00	1.00	0.00	0.00%
Customer Service Supervisor *	0.50	0.50	0.50	0.00	0.00%
Meter Reader Supervisor	1.00	1.00	1.00	0.00	0.00%
Meter Reader	5.00	5.00	5.00	0.00	0.00%
Part-time Positions:					
Accounting Technician	0.50	0.00	0.00	0.00	0.00%
Account Clerk II	0.25	0.25	0.00	-0.25	-100.00%
Total	11.75	11.75	11.85	0.10	0.85%

WATER PRODUCTION

The Water Production program is responsible for the operation and maintenance of all equipment associated with the City's eight (8) million gallon per day (MGD) lime softening water treatment plant. It also operates and maintains 30 wells, two elevated storage tanks, 2 ground storage tanks and five booster pumping stations.

The program also maintains the water system in conformance with the requirements of the Safe Drinking Water Act, the regulations of the Florida Department of Environmental Protection and the Consumptive Use Permit issued by the St. Johns River Water Management District.

WATER PRODUCTION

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Water & Wastewater	2,453,050	2,510,659	2,760,002	249,343	9.93%
Total	2,453,050	2,510,659	2,760,002	249,343	9.93%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	955,620	887,222	880,789	(6,433)	-0.73%
Operating	1,497,430	1,623,437	1,879,213	255,776	15.76%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	2,453,050	2,510,659	2,760,002	249,343	9.93%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
PW Director/City Engineer	0.05	0.05	0.00	-0.05	-100.00%
Asst. City Manager	0.00	0.00	0.05	0.05	0.00%
Utilities Manager *	0.25	0.25	0.25	0.00	0.00%
Utilities Engineering Manager *	0.25	0.25	0.25	0.00	0.00%
Office Assistant III	0.25	0.25	0.25	0.00	0.00%
Office Assistant II	1.00	1.00	1.00	0.00	0.00%
Chief Treatment Plant Oper. "A"	1.00	1.00	1.00	0.00	0.00%
Supervisor of Equipment Mnt.	1.00	1.00	1.00	0.00	0.00%
Utility Mnt. Foremen	1.00	1.00	1.00	0.00	0.00%
Lead WTP Operator	1.00	1.00	1.00	0.00	0.00%
Treatment Plant Operator	6.00	6.00	6.00	0.00	0.00%
Plant/Pump Mechanic	2.00	1.00	1.00	0.00	0.00%
Utility Electrician *	0.25	0.25	0.25	0.00	0.00%
Water Quality Control Tech	1.00	0.00	0.00	0.00	0.00%
Sludge Hauling Tech	1.00	1.00	1.00	0.00	0.00%
Part-time Positions:					
Treatment Plant Operator (1)	0.50	0.50	0.50	0.00	0.00%
PT Compliance Tech	0.00	0.00	0.50	0.50	0.00%
Total	16.55	14.55	15.05	0.50	3.44%

* Indicates primary department

Plant/Pump Mechanic reassigned to WW Treatment in FY 2007-08

Water Quality Control Tech reassigned to Water Distribution in FY 2007-08

WASTEWATER TREATMENT

Wastewater Treatment is responsible for the operation and maintenance of all equipment associated with 68 pumping stations, a six (6) million gallon per day (MGD) advanced wastewater treatment plant and two reclaimed water pumping stations. The program is responsible for operating the plant in conformance with the requirements of the Clean Water Act, the operating permit and NPDES (National Pollution Discharge Elimination System) permit issued by the Florida Department of Environmental Protection (DEP) and the Environmental Protection Agency (EPA).

WASTEWATER TREATMENT

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Water & Wastewater	2,516,143	2,575,297	2,931,914	356,617	13.85%
Total	2,516,143	2,575,297	2,931,914	356,617	13.85%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	918,817	917,540	909,072	(8,468)	-0.92%
Operating	1,597,326	1,657,757	2,022,842	365,085	22.02%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	2,516,143	2,575,297	2,931,914	356,617	13.85%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
PW Director/City Engineer	0.05	0.05	0.00	-0.05	-100.00%
Asst. City Manager	0.00	0.00	0.05	0.05	0.00%
Utilities Manager	0.25	0.25	0.25	0.00	0.00%
Utilities Engineering Manager	0.25	0.25	0.25	0.00	0.00%
Office Assistant III	0.25	0.25	0.25	0.00	0.00%
Utility Mnt. Foreman	1.00	1.00	1.00	0.00	0.00%
Plant/Pump Mechanic	1.00	2.00	2.00	0.00	0.00%
Treatment Plant Operator Trainee	2.00	2.00	2.00	0.00	0.00%
Chief Treatment Plant Operator	1.00	1.00	1.00	0.00	0.00%
Chief Laboratory Technician	0.00	0.00	0.00	0.00	0.00%
Lead Operator	1.00	1.00	1.00	0.00	0.00%
Treatment Plant Operator	5.00	5.00	5.00	0.00	0.00%
Utility Electrician	0.25	0.25	0.25	0.00	0.00%
Maintenance Worker IV	2.00	0.00	0.00	0.00	0.00%
Maintenance Worker II	0.00	2.00	2.00	0.00	100.00%
Total	14.05	15.05	15.05	0.00	0.00%
Plant/Pump Mechanic reassigned from Water Production in FY 2007-08					

WATER DISTRIBUTION

This program is responsible for distributing an average of 6.02 million gallons per day of water to more than 26,800 accounts and maintaining over 334 miles of water mains, valves and 1,750 fire hydrants.

In addition, this program is responsible for the installation of all new water meters, testing, calibration and/or replacement of existing water meters, enforcement of the water cross connection control program per City Ordinance and response to customer requests for assistance and any repairs necessary to maintain the system.

WATER DISTRIBUTION

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Water & Wastewater	963,579	1,075,817	1,186,158	110,341	10.26%
Total	963,579	1,075,817	1,186,158	110,341	10.26%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personnel Services	637,292	712,057	725,461	13,404	1.88%
Operating	326,287	363,760	460,697	96,937	26.65%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	963,579	1,075,817	1,186,158	110,341	10.26%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
PW Director/City Engineer	0.05	0.05	0.00	-0.05	-100.00%
Asst. City Manager	0.00	0.00	0.05	0.05	0.00%
Utilities Manager	0.25	0.25	0.25	0.00	0.00%
Utilities Engineering Manager	0.25	0.25	0.25	0.00	0.00%
Supervisor of Water Distribution	1.00	1.00	1.00	0.00	0.00%
Office Assistant III *	0.25	0.25	0.25	0.00	0.00%
Utility Mapping/Locate Tech. *	0.50	0.50	0.50	0.00	0.00%
System Maintenance Foreman	2.00	2.00	2.00	0.00	0.00%
Maintenance Worker II	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker III	2.00	2.00	2.00	0.00	0.00%
Maintenance Worker IV	5.00	5.00	5.00	0.00	0.00%
Utility Electrician	0.25	0.25	0.25	0.00	0.00%
Water Quality Control Tech	0.00	1.00	1.00	0.00	100.00%
Total	12.55	13.55	13.55	0.00	0.00%
* Indicates primary department					
Water Quality Control Tech reassigned from Water Production in FY 2007-08					

WASTEWATER COLLECTION AND REUSE DISTRIBUTION

This program is responsible for collecting an annual average of 4.82 million gallons per day of wastewater from approximately 14,861 accounts. The system utilizes approximately 175 miles of sanitary sewers, 50 miles of wastewater force mains, 67 pumping stations, 20 miles of low-pressure sewage piping, and 1,165 pre-treatment effluent pumps. (PEP tanks).

In addition approximately 1.66 MGD of reclaimed water is reused for irrigation on the Oceanside golf course, 955 residences on the Peninsula and parks and common areas. Approximately 545,150 gallons per day of groundwater are provided for approximately 824 residences in Breakaway Trails for landscape irrigation and fire protection and 325,000 gallons per day of groundwater are distributed to approximately 307 residences in Hunter's Ridge for landscape irrigation and fire protection.

WASTEWATER COLLECTION AND REUSE DISTRIBUTION

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Water & Wastewater	1,234,721	1,372,064	1,391,631	19,567	1.43%
Total	1,234,721	1,372,064	1,391,631	19,567	1.43%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	739,331	747,133	728,683	(18,450)	-2.47%
Operating	495,390	624,931	662,948	38,017	6.08%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	1,234,721	1,372,064	1,391,631	19,567	1.43%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
PW Director/City Engineer	0.05	0.05	0.00	-0.05	-100.00%
Asst. City Manager	0.00	0.00	0.05	0.05	0.00%
Utilities Manager	0.25	0.25	0.25	0.00	0.00%
Utilities Engineering Manager	0.25	0.25	0.25	0.00	0.00%
Office Assistant III	0.25	0.25	0.25	0.00	0.00%
Utility Mapping/Locate Tech	0.50	0.50	0.50	0.00	0.00%
Utilities Maintenance Foreman	1.00	1.00	0.00	-1.00	0.00%
System Mnt. Foremen	2.00	2.00	2.00	0.00	0.00%
Supervisor of Collection/Reuse	1.00	1.00	1.00	0.00	0.00%
Plant/Pump Mechanic	1.00	1.00	2.00	1.00	100.00%
Maintenance Worker II	3.00	3.00	3.00	0.00	0.00%
Maintenance Worker III	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker IV	2.00	2.00	2.00	0.00	0.00%
Utility Electrician	0.25	0.25	0.25	0.00	0.00%
Total	12.55	12.55	12.55	0.00	0.00%

WATER AND WASTEWATER TRANSFERS

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Water & Wastewater	8,083,899	7,720,422	7,766,062	45,640	0.59%
Total	8,083,899	7,720,422	7,766,062	45,640	0.59%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Debt Service	76,684	-	-	-	0.00%
Contributions and Transfers	8,007,215	7,720,422	7,766,062	45,640	0.59%
Total	8,083,899	7,720,422	7,766,062	45,640	0.59%

WATER AND WASTEWATER VEHICLE AND EQUIPMENT REPLACEMENT FUND

This fund accounts for replacement of existing vehicles and equipment for the benefit of Water and Wastewater.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Miscellaneous	48,431	15,000	15,000	-	0.00%
Transfer	112,270	112,270	115,000	2,730	2.43%
Use of Fund Balance	-	264,730	176,000	(88,730)	-33.52%
Total	160,701	392,000	306,000	(86,000)	-21.94%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	72,532	392,000	281,000	(111,000)	-28.32%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	25,000	25,000	100.00%
Total	72,532	392,000	306,000	(86,000)	-21.94%

WATER AND WASTEWATER RENEWAL AND REPLACEMENT FUND

This fund accounts for replacement of existing capital assets for the benefit of Water and Wastewater.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
Intergovernmental	42,645	-	20,000	20,000	100.00%
Miscellaneous	266,228	376,500	152,500	(224,000)	-59.50%
Transfers	2,250,000	1,150,000	1,150,000	-	0.00%
Use of Retained Earnings	-	852,500	787,650	(64,850)	-7.61%
Total	2,558,873	2,379,000	2,110,150	(268,850)	-11.30%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	1,903,216	2,273,000	1,801,150	(471,850)	-20.76%
Contributions and Transfers	106,000	106,000	109,000	3,000	2.83%
Contingency	-	-	200,000	200,000	100.00%
Total	2,009,216	2,379,000	2,110,150	(268,850)	-11.30%

WATER IMPROVEMENTS SINKING 2007 BONDS

Used to account for principal and interest payments resulting from the issue of revenue bonds.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Transfer	138,000	272,000	272,825	825	0.30%
Total	138,000	272,000	272,825	825	0.30%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	-	272,000	271,825	(175)	-0.06%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	1,000	1,000	100.00%
Total	-	272,000	272,825	825	0.30%

WATER EXPANSION PROJECTS 2008 BONDS

Used to account for principal and interest payments resulting from the issue of revenue bonds.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Transfer	-	125,000	300,000	175,000	140.00%
Total	-	125,000	300,000	175,000	140.00%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	-	125,000	300,000	175,000	140.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	-	125,000	300,000	175,000	140.00%

WATER IMPROVEMENTS SINKING 2006 BONDS

Used to account for principal and interest payments resulting from the issue of revenue bonds.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Transfer	332,380	333,000	333,000	-	0.00%
Total	332,380	333,000	333,000	-	0.00%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	58,889	333,000	332,830	(170)	-0.05%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	170	170	100.00%
Total	58,889	333,000	333,000	-	0.00%

WATER AND SEWER SINKING 2000 REVENUE BONDS

Used to account for principal and interest payments resulting from the issue of revenue bonds.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Transfer	2,713,755	2,720,000	2,710,000	(10,000)	-0.37%
Total	2,713,755	2,720,000	2,710,000	(10,000)	-0.37%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	2,707,332	2,720,000	2,708,200	(11,800)	-0.43%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	1,800	1,800	100.00%
Total	2,707,332	2,720,000	2,710,000	(10,000)	-0.37%

WATER AND SEWER REFUNDING 2004 BONDS

Used to account for principal and interest payments resulting from the issue of revenue bonds.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Transfer	270,709	269,000	267,000	(2,000)	-0.74%
Total	270,709	269,000	267,000	(2,000)	-0.74%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	270,163	269,000	266,910	(2,090)	-0.78%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	90	90	100.00%
Total	270,163	269,000	267,000	(2,000)	-0.74%

WASTEWATER SINKING 2008 BONDS

Used to account for principal and interest payments resulting from the issue of revenue bonds.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Transfer	-	115,000	225,000	110,000	95.65%
Total	-	115,000	225,000	110,000	95.65%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	-	115,000	225,000	110,000	95.65%
Contributions and Transfers	-	-	-	-	0.00%
Total	-	115,000	225,000	110,000	95.65%

DEBT SERVICE SUMMARY

WATER AND SEWER REVENUE BONDS

FY Ending	Bonds Series 2000			Bonds Series 2004		
	Principal	Interest	Total	Principal	Interest	Total
2009	2,310	400	2,710	201	66	267
2010	2,405	308	2,713	208	60	268
2011	2,500	212	2,712	219	51	270
2012	2,605	109	2,714	225	43	268
2013	0	0	0	231	35	266
2014	0	0	0	242	27	269
2015	0	0	0	252	18	270
2016	0	0	0	261	10	271
2017	0	0	0	0	0	0
Total	9,820	1,029	10,849	1,839	310	2,149

WATER AND SEWER REVENUE BONDS

Fiscal Year Ending	Water & Sewer Revenue Bonds Series 2006			Water & Sewer Revenue Bonds Series 2007		
	Principal	Interest	Total	Principal	Interest	Total
2009	0	333	333	0	266	266
2010	0	333	333	0	266	266
2011	0	333	333	0	266	266
2012	0	333	333	0	266	266
2013	1,957	333	2,290	502	266	768
2014	2,033	254	2,287	527	241	768
2015	2,113	172	2,285	553	215	768
2016	2,197	88	2,285	582	187	769
2017	0	0	0	3,166	160	3,326
Total	8,300	2,179	10,479	5,330	2,133	7,463

Fiscal Year Ending	Water & Sewer Total		
	Principal	Interest	Total
2009	2,511	1,065	3,576
2010	2,613	967	3,580
2011	2,719	862	3,581
2012	2,830	751	3,581
2013	2,690	634	3,324
2014	2,802	522	3,324
2015	2,918	405	3,323
2016	3,040	285	3,325
2017	3,166	160	3,326
Total	25,289	5,651	30,940

WEST ORMOND REUSE IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of West Ormond irrigation facilities.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Intergovernmental	-	-	-	-	0.00%
Miscellaneous (Impact Fees)	4,453	20,000	20,000	-	0.00%
Use of Retained Earnings	-	-	-	-	0.00%
Total	4,453	20,000	20,000	-	0.00%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	20,000	20,000	-	0.00%
Total	-	20,000	20,000	-	0.00%

WATER SYSTEM IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of water facilities.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Intergovernmental	-	-	-	-	0.00%
Miscellaneous (Impact Fees)	245,563	275,000	265,000	(10,000)	-3.64%
Interest Income	65,371	75,000	75,000	-	0.00%
Transfers	-	-	-	-	0.00%
Use of Retained Earnings	-	-	-	-	0.00%
Total	310,934	350,000	340,000	(10,000)	-2.86%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	106,449	171,000	-	(171,000)	-100.00%
Contributions and Transfers	53,000	53,000	54,500	1,500	2.83%
Contingency	-	126,000	285,500	159,500	126.59%
Total	159,449	350,000	340,000	(10,000)	-2.86%

WASTEWATER SYSTEM IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of wastewater facilities.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Intergovernmental	-	1,078,000	1,078,000	-	0.00%
Miscellaneous	371,641	200,000	180,000	(20,000)	-10.00%
Impact Fees	177,082	275,000	275,000	-	0.00%
Use of Retained Earnings	-	5,263,500	1,804,000	(3,459,500)	-65.73%
Total	548,723	6,816,500	3,337,000	(3,479,500)	-51.05%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	1,251,469	3,140,000	3,110,000	(30,000)	-0.96%
Contributions and Transfers	26,500	3,401,500	27,000	(3,374,500)	-99.21%
Contingency	-	275,000	200,000	(75,000)	-27.27%
Total	1,277,969	6,816,500	3,337,000	(3,479,500)	-51.05%

WATER TREATMENT PLANT CONSTRUCTION

This fund accounts for expenditures associated with the expansion of the water treatment plant.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Bond Issue	6,550,000	-	-	-	0.00%
Transfer	-	-	-	-	0.00%
Grants	5,026,717	-	-	-	0.00%
Miscellaneous	77,933	-	-	-	0.00%
Use of Fund Balance	-	6,500,000	2,250,000	(4,250,000)	-65.38%
Total	11,654,650	6,500,000	2,250,000	(4,250,000)	-65.38%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	16,877,252	6,500,000	-	(6,500,000)	-100.00%
Contributions and Transfers	-	-	2,000,000	2,000,000	0.00%
Contingency	-	-	250,000	250,000	100.00%
Total	16,877,252	6,500,000	2,250,000	(4,250,000)	-65.38%

WATER EXPANSION PROJECTS CONSTRUCTION

This fund accounts for capital expenditures associated with water expansion projects.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Bond Proceeds	-	2,150,000	1,700,000	(450,000)	-20.93%
Transfer	-	-	2,000,000	2,000,000	0.00%
Grants	-	-	-	-	0.00%
Miscellaneous	-	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
Total	-	2,150,000	3,700,000	1,550,000	72.09%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	2,150,000	3,700,000	1,550,000	72.09%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	-	-	0.00%
Total	-	2,150,000	3,700,000	1,550,000	72.09%

WASTEWATER TREATMENT PLANT CONSTRUCTION

This fund accounts for expenditures associated with the expansion of the water treatment plant.

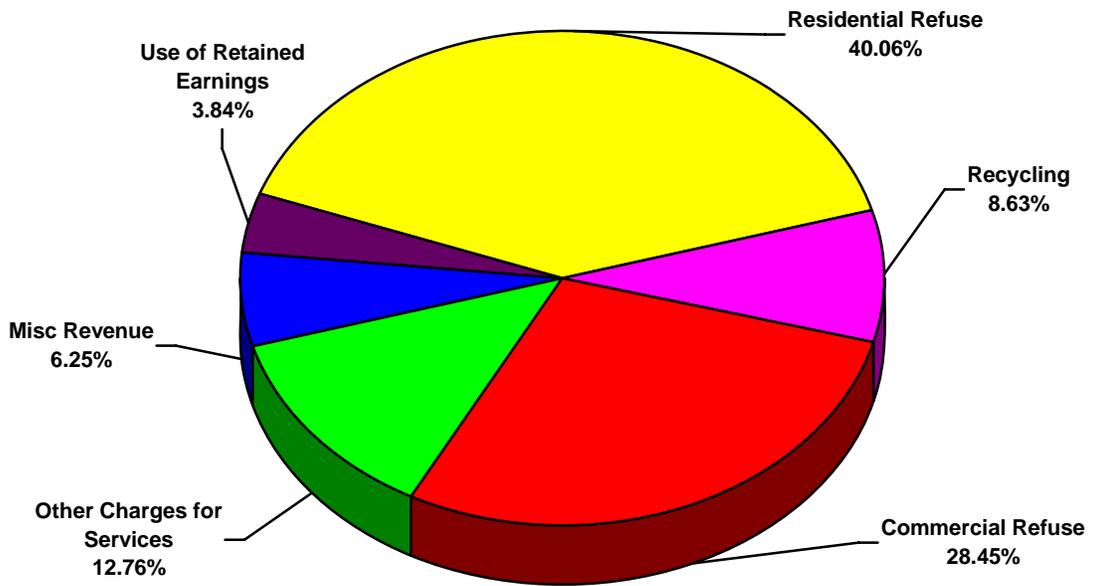
Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
Bond Proceeds	-	2,950,000	23,490,000	20,540,000	696.27%
Transfer	-	3,675,000	-	(3,675,000)	-100.00%
Miscellaneous	-	-	-	-	0.00%
Use of Fund Balance	-	-	2,200,000	2,200,000	100.00%
Total	-	6,625,000	25,690,000	19,065,000	287.77%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	to FY 2008-09	to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	6,625,000	25,690,000	19,065,000	287.77%
Contributions and Transfers	-	-	-	-	0.00%
Total	-	6,625,000	25,690,000	19,065,000	287.77%

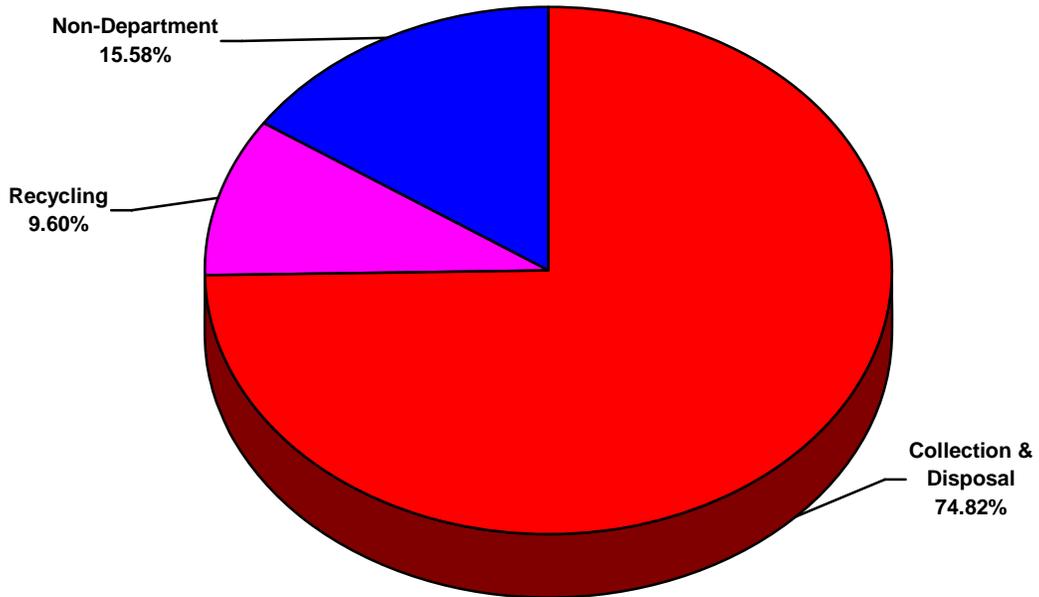
SOLID WASTE FUND SUMMARY

Description	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Revenues					
Residential Refuse	2,281,868	2,315,000	2,412,000	97,000	4.19%
Recycling	496,738	495,000	519,500	24,500	4.95%
Commercial Refuse	1,531,465	1,520,000	1,713,000	193,000	12.70%
Other Charges for Services	788,351	768,765	768,400	(365)	-0.05%
Misc. Revenue	292,766	330,000	376,500	46,500	14.09%
Transfers In	-	-	-	-	0.00%
Use of Retained Earnings	-	25,506	231,462	205,956	807.48%
Total Net Revenues	5,391,188	5,454,271	6,020,862	566,591	10.39%
Expenditures					
Collection & Disposal	3,896,168	3,994,248	4,504,806	510,558	12.78%
Recycling	530,917	550,703	577,936	27,233	4.95%
Non-Departmental	889,294	909,320	938,120	28,800	3.17%
Total Net Expenditures	5,316,379	5,454,271	6,020,862	566,591	10.39%

SOLID WASTE FUND REVENUES



SOLID WASTE FUND EXPENDITURES



SOLID WASTE COLLECTION AND DISPOSAL

Through an exclusive franchise with a private contractor, the Collection and Disposal program provides for curbside collection of Class I residential solid waste twice per week and yard once per week. The contractor also collects solid waste from all commercial businesses a minimum of three (3) days per week to a maximum of six (6) days per week.

The contractor disposes of all Class I solid waste at the Volusia County solid waste facility at a current disposal rate of \$34 per ton. Residential customers pay a monthly fee of \$11.75 to cover the costs of collection and disposal. Commercial customers are presently charged \$4.65 per cubic yard of solid waste disposed in two, four, six and eight cubic yard containers.

Approximately 27,462 tons of solid waste consisting of residential (14,693 tons) and commercial (12,769 tons) is collected annually (excludes 8,304 tons of yard waste).

SOLID WASTE COLLECTION AND DISPOSAL

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2006-07	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Solid Waste	3,896,168	3,994,248	4,504,806	510,558	12.78%
Total	3,896,168	3,994,248	4,504,806	510,558	12.78%

Expenditures:

	Actual FY 2006-07	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Personnel Services	116,551	118,357	108,105	(10,252)	-8.66%
Operating	3,779,617	3,871,891	4,392,701	520,810	13.45%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	4,000	4,000	-	0.00%
Total	3,896,168	3,994,248	4,504,806	510,558	12.78%

Staffing Summary:

	Actual FY 2006-07	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Full-time Positions:					
Environmental System Mgr. *	0.50	0.50	0.40	-0.10	-20.00%
Office Manager *	0.25	0.25	0.25	0.00	0.00%
Maintenance Worker III	1.00	1.00	1.00	0.00	0.00%
Total	1.75	1.75	1.65	-0.10	-5.71%
* Indicates primary department					

SOLID WASTE RECYCLING

The Recycling program provides curbside collection of fourteen (14) different recyclable products for all residential customers on a once per week basis through a private contractor. The program was initiated on a citywide basis on July 1, 1991 in order to meet the requirements of the 1988 Solid Waste Management Act, which requires cities and counties in the State of Florida to reduce the amount of solid waste disposed at landfills by 30%. Approximately 3,513 tons of recyclable materials are collected annually.

In addition, the program provides educational classes and materials through publications, trade shows and in-school presentations.

SOLID WASTE RECYCLING

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Solid Waste	530,917	550,703	577,936	27,233	4.95%
Total	530,917	550,703	577,936	27,233	4.95%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	30,055	32,063	21,796	(10,267)	-32.02%
Operating	500,862	518,640	556,140	37,500	7.23%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	530,917	550,703	577,936	27,233	4.95%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Full-time Positions:					
Environmental System Mgr.	0.20	0.20	0.10	-0.10	-50.00%
Office Manager	0.00	0.25	0.25	0.00	0.00%
Office Assistant III	0.25	0.00	0.00	0.00	0.00%
Total	0.45	0.45	0.35	-0.10	-22.22%

SOLID WASTE TRANSFERS

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Solid Waste	889,294	909,320	938,120	28,800	3.17%
Total	889,294	909,320	938,120	28,800	3.17%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Debt Service	29,294	30,017	30,018	1	0.00%
Contributions and Transfers	860,000	879,303	903,400	24,097	2.74%
Contingency	-	-	4,702	4,702	100.00%
Total	889,294	909,320	938,120	28,800	3.17%



WORKERS COMPENSATION FUND

This fund is used to account for expenditures associated with providing workers compensation coverage to employees.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Internal Service Charges	623,668	523,668	550,668	27,000	5.16%
Miscellaneous	58,417	-	-	-	0.00%
Total	682,085	523,668	550,668	27,000	5.16%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2007-08 to FY 2008-09	FY 2007-08 to FY 2008-09
Personal Services	136,079	100,000	119,000	19,000	19.00%
Operating	999,057	375,000	383,000	8,000	2.13%
Capital	-	-	-	-	0.00%
Contributions and Transfers	48,668	48,668	48,668	-	0.00%
Total	1,183,804	523,668	550,668	27,000	5.16%

GENERAL LIABILITY INSURANCE FUND

This fund is used to account for expenditures associated with providing general liability coverage to employees.

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2006-07	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Internal Service Charges	646,605	927,839	766,603	(161,236)	-17.38%
Miscellaneous	34,856	20,000	20,000	-	0.00%
Total	681,461	947,839	786,603	(161,236)	-17.01%

Expenditures:

	Actual FY 2006-07	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Personal Services	-	-	-	-	0.00%
Operating	387,836	909,986	748,750	(161,236)	-17.72%
Capital	-	-	-	-	0.00%
Contributions and Transfers	37,853	37,853	37,853	-	0.00%
Total	425,689	947,839	786,603	(161,236)	-17.01%

DEPARTMENTAL GOALS, PERFORMANCE MEASURES AND ACCOMPLISHMENTS

UTILITY BILLING AND CUSTOMER SERVICE

Goals:

- Maintain generation of 90% of all utility bills within forty-eight hours of the meter read date.
- Maintain the active participation rate for bank drafting utility account payments at 19% of the customer base.
- Increase the active participation rate for customers using the Internet account charge and consumption inquiry to 13% of the customer base.
- Increase the active participation rate for customers paying by Internet credit card method to 7% of the customer base.
- Complete 98% of utility work orders within three business days of request.
- Continue working with the utilities distribution program staff replacing commercial meters with radio read meters.
- Implement summary e-Bill notification to utility customers.

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Workload:					
Number of utility bills	273,273	274,000	274,000	-	0.00%
Customers participating in bank drafting	3,516	4,000	4,000	-	0.00%
Number of meter readings	266,012	266,750	266,750	-	0.00%
# of meters that are touch read capability	9,593	9,600	9,600	-	0.00%
# of meters that are radio read capability	1,341	1,400	1,400	-	0.00%
# of meters that are visual read	11,296	11,300	11,300	-	0.00%
Number of work orders - initial reads	3,160	3,160	3,160	-	0.00%
Number of work orders - final reads	3,365	3,365	3,365	-	0.00%
Number of work orders - re-reads	1,959	1,960	1,960	-	0.00%
Number of work orders - delinquent cut-offs & restores	4,093	4,100	4,100	-	0.00%
Efficiency/Effectiveness:					
% customers using bank draft payment	15%	20%	20%	0%	0.00%
% customers using internet credit card payment method	6%	7%	7%	0%	0.00%
% reread work orders to meter readings	0.73%	0.60%	0.60%	0.00%	0.00%
Number of meter readings per meter reader	88,671	89,000	89,000	-	0.00%

UTILITY BILLING AND CUSTOMER SERVICE

Accomplishments:

- Maintained generation of 90% of all utility bills within forty-eight hours of the meter read date.
- Maintained the active participation rate for bank drafting utility account payments at 19% of the customer base.
- Maintained the active participation rate for customers using the Internet account charge and consumption inquiry at 12% of the customer base.
- Increased the active participation rate for customers paying by Internet credit card method to 6% of the customer base.
- Completed 98% of utility work orders within three business days of request.
- The utility customer service staff continued working with the utilities distribution program staff replacing commercial meters with radio read meters.

WATER PRODUCTION

Goals:

- Maintain water production to provide a projected average day demand of 6.5 MGD.
- Continue plant improvements to address recommendations of the Volusia County Health Department.
- Continue operations to comply with the SJRWMD Consumptive Use Permit requirements.
- Continue plant improvements to include completion of the LPRO expansion, the new filter construction and the lime softening upgrade.
- Complete SCADA and RTU upgrades for the wellfields.

Accomplishments:

- Awarded third construction contract for upgrades to the lime softening process.
- Completed potable water interconnects with Holly Hill and Daytona Beach.
- Completed Consumer Confidence Report.
- Replaced the lime slaker units.

WASTEWATER TREATMENT

Goals:

- Maintain wastewater treatment operations to meet all permit conditions at an expected average daily flow of 4.5 MGD.
- Monitor plant discharge and perform quality control testing to ensure compliance with DEP and EPA parameters.
- Continue to increase reuse opportunities to further reduce surface water discharge.
- Proceed with plant expansion and rehabilitation projects to meet future demands.
- Complete mixing zone study and get permit.

Accomplishments:

- Completed the Capacity Analysis Report.
- Completed the Annual Reuse Report.
- Completed the Enforcement Response Plan for the Industrial Pretreatment Program.
- Completed additional testing and sampling for the Mixing Zone Study.

WATER DISTRIBUTION

Goals:

- Continue to keep unaccounted for water at no more than 10% through the large meter testing program and the small meter replacement program.
- Ensure main breaks and service interruptions are repaired in a timely manner.
- Test and inspect all City owned backflow preventors.
- Continue service to all fire hydrants.

Accomplishments:

- Inspected 250 backflow preventors.
- Exchanged approximately 2400 meters.
- Exercised and maintained approximately 550 valves.
- Serviced approximately 200 County fire hydrants and 160 City fire hydrants.

WASTEWATER COLLECTION AND REUSE DISTRIBUTION

Goals:

- Maintain an uninterrupted collection of wastewater for the utility customers.
- Clean and televise approximately 125,000 feet of gravity sewer main.
- Correct any defects or deteriorated sewer mains to ensure the integrity of the system.
- Complete upgrade to the lift station SCADA system.

Accomplishments:

- Cleaned, televised, and prepared for smoke testing of the 6M system.
- Continued with rehabilitation of PEP units.
- Completed rehabilitation of the golf course lift station.
- Completed spot repairs to sewer main breaks.

SOLID WASTE COLLECTION AND DISPOSAL

Goals:

Collection and Disposal:

- Complete 98% of daily residential and commercial collections no later than 7:00 p.m. each day.
- Achieve an on-time daily collection rate of at least 90% (collections time variance of no more than four (4) hours from original time).

Recycling:

- Achieve a monthly participation rate for residential customers of 85%.
- Divert a total of 30% from all solid waste (includes C/D, yard waste tires, etc.) generated within the City from being disposed at the Class I portion of the Volusia County Landfill (includes commercial recycling).
- Maintain the amount of recyclables collected per residential unit at an average of eight (8) pounds.

Performance Measures:

	Actual FY 2006-07	Estimate FY 2007-08	Projection FY 2008-09	Change FY 2007-08 to FY 2008-09	%Change FY 2007-08 to FY 2008-09
Workload:					
Residential collections	15,150	15,430	15,470	40	0.26%
Commercial collections	822	825	829	4	0.48%
Recycling customers	16,672	16,952	16,996	44	0.26%
Miles of street sweeping	5,450	5,478	5,029	(449)	-8.20%
Efficiency/Effectiveness:					
Inquiries-Residential collections	3,000	3,000	2,800	(200)	-6.67%
Inquiries-Commercial collections	120	120	100	(20)	-16.67%

Accomplishments:

Collection and Disposal

- Completed 100% of solid waste collections on time (residential/commercial)
- Achieved a 100% on-time daily collection rate.
- Received compliments for excellence in service provided
- Completed re-routing of all solid waste, yard waste and recycling customers within the City.

Recycling:

- Achieved a monthly participation rate of 92.45%.
- Achieved a diversion rate of 31.46%
- Maintained 14 recyclable items collected curbside.
- Maintained a 100% compliance with daily recycling bin delivery.
- Maintained an average 8.87 pounds per household of recyclables collected curbside.
- Successfully promoted recycling programs to the community.

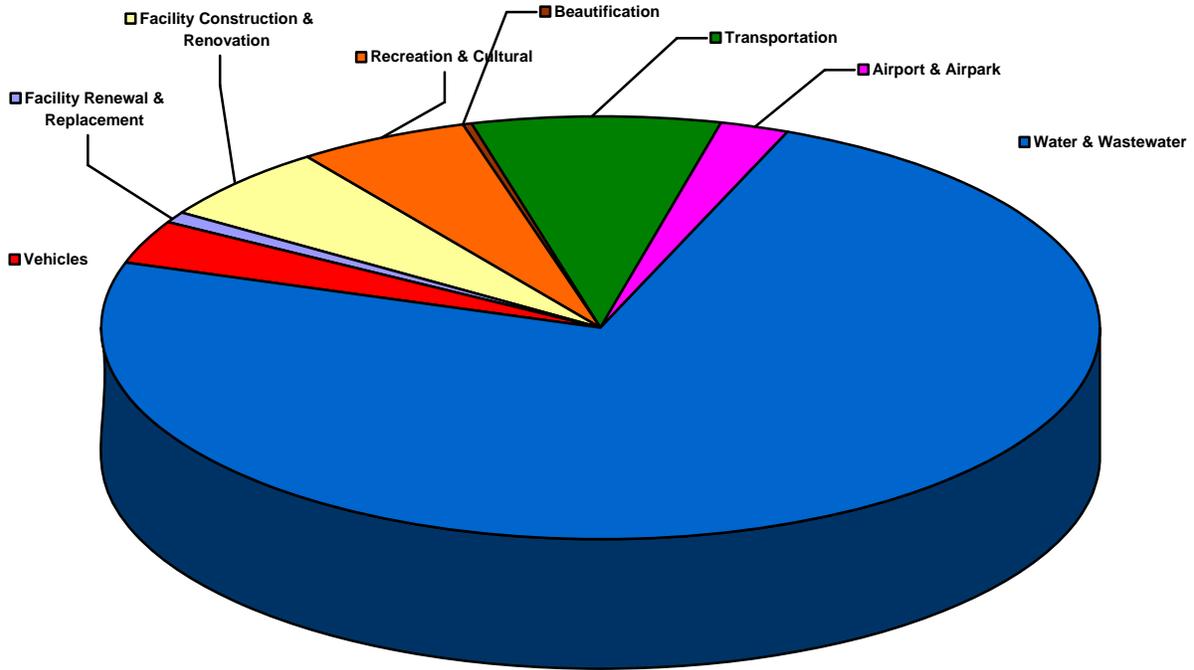


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CIP EXPENDITURES BY CATEGORY



■ Facility Renewal & Replacement	■ Facility Construction & Renovation	■ Recreation & Cultural
■ Beautification	■ Transportation	■ Airport & Airpark
■ Water & Wastewater	■ Vehicles	

Category	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	Total
Airport & Airpark	1,144,000	1,273,000	522,689	519,472	1,879,297	5,338,458
Beautification	126,843	10,000	10,000	10,000	-	156,843
Facility Renewal & Replacement	341,150	568,550	570,700	544,500	387,800	2,412,700
Facility Construction & Renovation	1,810,000	1,985,000	1,737,000	1,410,000	1,410,000	8,352,000
Recreation and Cultural	2,639,000	-	60,000	420,000	52,000	3,171,000
Stormwater	225,000	2,042,000	1,075,000	860,000	3,640,000	7,842,000
Technology	437,000	-	-	165,000	230,000	832,000
Transportation	1,829,000	3,585,000	810,000	950,000	2,960,000	10,134,000
Vehicles	1,464,155	874,000	783,000	903,000	658,000	4,682,155
Water & Wastewater	34,301,150	3,712,750	5,837,500	2,093,000	2,068,000	48,012,400
Total	44,317,298	14,050,300	11,405,889	7,874,972	13,285,097	90,933,556

Projects by Category

	2008-09	2009-10	2010-11	2011-12	2012-13	Total 2008-09 to 2012-13
<u>Airpark Improvements</u>						
<i>Expenditures</i>						
Airport Master Plan Update	0	210,000	0	0	0	210,000
Stormwater Master	0	0	83,000	210,000	0	293,000
Taxiway J Rehabilitation	650,000	0	0	0	0	650,000
Airpark Improvements	650,000	210,000	83,000	210,000	0	1,153,000
<u>Airpark Improvements</u>						
<i>Revenues</i>						
Airport Fund	0	5,250	16,600	168,000	0	189,850
Developer Contribution	16,250	0	0	0	0	16,250
FAA	617,500	199,500	0	0	0	817,000
FDOT	16,250	5,250	66,400	42,000	0	129,900
Airpark Improvements	650,000	210,000	83,000	210,000	0	1,153,000
<u>Airport Business Park</u>						
<i>Expenditures</i>						
Pineland Trail Connection Phase I	100,000	0	0	0	0	100,000
Sunshine Boulevard Improvements	161,000	0	0	0	0	161,000
Airport Business Park	261,000	0	0	0	0	261,000
<u>Airport Business Park</u>						
<i>Revenues</i>						
Economic Development Fund	161,000	0	0	0	0	161,000
Grant	50,000	0	0	0	0	50,000
Loan	50,000	0	0	0	0	50,000
Airport Business Park	261,000	0	0	0	0	261,000

Projects by Category

**Total
2008-09
to
2012-13**

	2008-09	2009-10	2010-11	2011-12	2012-13	
<u>Airport Improvements</u>						
<i>Expenditures</i>						
Electrical Upgrades	120,000	1,000,000	0	0	0	1,120,000
Heliport Construction	113,000	0	0	0	0	113,000
Precision Approach Path Indicators	0	0	105,000	0	0	105,000
Taxiway A Construction	0	0	0	219,697	1,244,955	1,464,652
Taxiway D Relocation	0	0	0	0	125,616	125,616
Taxiway G Extension	0	63,000	334,689	89,775	508,726	996,190
Airport Improvements	233,000	1,063,000	439,689	309,472	1,879,297	3,924,458

Airport Improvements

Revenues

Airport Fund	3,000	25,000	2,625	5,492	34,264	70,381
Developer Contribution	2,850	1,575	8,367	2,244	12,718	27,754
FAA	221,300	1,009,850	417,705	294,000	1,785,333	3,728,188
FDOT	5,850	26,575	10,992	7,736	46,982	98,135
Airport Improvements	233,000	1,063,000	439,689	309,472	1,879,297	3,924,458

Beautification

Expenditures

CDBG 2009 Phase I	81,843	0	0	0	0	81,843
City Welcome Signs	10,000	10,000	10,000	10,000	0	40,000
Nova Rd Stormwater Pond Passive Parks	35,000	0	0	0	0	35,000
Beautification	126,843	10,000	10,000	10,000	0	156,843

Beautification

Revenues

CDBG	81,843	0	0	0	0	81,843
General Fund	35,000	0	0	0	0	35,000
Property Taxes-General CIP	10,000	10,000	10,000	10,000	0	40,000
Beautification	126,843	10,000	10,000	10,000	0	156,843

Projects by Category

	2008-09	2009-10	2010-11	2011-12	2012-13	Total 2008-09 to 2012-13
Facilities Renewal and Replacement						
<i>Expenditures</i>						
Ames Park	0	10,000	65,000	3,000	10,000	88,000
Art Museum/Memorial Gardens	10,200	6,300	22,000	13,000	0	51,500
Birthplace of Speed Park	4,000	0	0	0	0	4,000
Cassen Park	0	9,000	15,000	0	7,000	31,000
Central Park I	12,000	15,000	20,000	5,000	20,000	72,000
Central Park II	0	10,000	20,000	0	0	30,000
Central Park III	0	7,000	12,000	0	0	19,000
City Hall	51,000	54,000	120,000	150,000	23,000	398,000
Fire Station 93	0	0	10,000	5,000	0	15,000
Fire Station 94	0	13,000	0	0	25,000	38,000
Fleet Complex	10,000	10,000	10,000	0	0	30,000
Fortunato Park	3,000	3,000	10,000	28,500	0	44,500
MacDonald House	2,000	25,000	11,000	0	30,000	68,000
New Britain Parking Lot	3,000	0	0	0	0	3,000
Nova Community Park	41,750	38,500	7,000	37,500	32,000	156,750
Ormond Beach Sports Complex	36,400	21,450	73,800	42,100	72,500	246,250
Ormond Shores Park	4,000	3,000	3,000	0	7,000	17,000
Osceola Elementary School	0	35,000	20,000	20,000	20,000	95,000
PAL House	8,000	2,000	0	0	0	10,000
Performing Art Center	60,000	27,800	29,400	27,700	46,300	191,200
Police Department	0	0	0	0	20,000	20,000
Public Works Complex	0	20,000	5,000	0	0	25,000
Riverbend Nature Park	0	20,000	0	4,000	20,000	44,000
Riverbridge Gardens	5,000	3,000	3,000	5,000	0	16,000
Riviera Park	0	50,000	16,000	33,000	0	99,000
Sanchez Park	0	11,000	5,000	7,500	25,000	48,500
Senior Center	15,000	5,000	11,500	0	30,000	61,500
SONC Park	55,800	166,000	77,000	113,200	0	412,000
The Casements/Rockefeller Gardens	20,000	3,500	5,000	50,000	0	78,500

Projects by Category

	2008-09	2009-10	2010-11	2011-12	2012-13	Total 2008-09 to 2012-13
Facilities Renewal and Replacement	341,150	568,550	570,700	544,500	387,800	2,412,700
<u>Facilities Renewal and Replacement</u>						
<i>Revenues</i>						
Property Taxes-Facilities R&R	341,150	568,550	570,700	544,500	387,800	2,412,700
Facilities Renewal and Replacement	341,150	568,550	570,700	544,500	387,800	2,412,700
<u>Facility Construction and Renovation</u>						
<i>Expenditures</i>						
Art in Public Places	10,000	10,000	10,000	10,000	10,000	50,000
City Hall generator upgrade	0	0	327,000	0	0	327,000
Gateway Signage	25,000	75,000	0	0	0	100,000
Granada Beach Approach	150,000	0	0	0	0	150,000
Land Acquisitions and Redevelopment	400,000	600,000	500,000	500,000	500,000	2,500,000
Maintenance & Rehabilitation	100,000	100,000	100,000	100,000	100,000	500,000
Property Improvement Grants	400,000	400,000	300,000	300,000	300,000	1,700,000
Public Way Signage	100,000	50,000	0	0	0	150,000
Riverfront Park Design	75,000	150,000	0	0	0	225,000
Side Street Improvements	100,000	0	0	0	0	100,000
Stormwater Improvements	0	350,000	200,000	200,000	200,000	950,000
Streetscape Modifications	100,000	0	0	0	0	100,000
Thompson Creek Improvements	250,000	0	0	0	0	250,000
Underground Utilities	0	150,000	300,000	300,000	300,000	1,050,000
Vining Court Improvements	100,000	100,000	0	0	0	200,000
Facility Construction and Renovation	1,810,000	1,985,000	1,737,000	1,410,000	1,410,000	8,352,000
<u>Facility Construction and Renovation</u>						
<i>Revenues</i>						
Property Taxes-General CIP	0	0	327,000	0	0	327,000
Property Taxes-TIF	1,810,000	1,985,000	1,410,000	1,410,000	1,410,000	8,025,000
Facility Construction and Renovation	1,810,000	1,985,000	1,737,000	1,410,000	1,410,000	8,352,000

Projects by Category

**Total
2008-09
to
2012-13**

	2008-09	2009-10	2010-11	2011-12	2012-13	
<u>Recreation and Cultural Facility Improvements</u>						
<i>Expenditures</i>						
Central Park	40,000	0	0	0	0	40,000
Nova Community Park Renovations	0	0	60,000	270,000	52,000	382,000
Ormond Beach Sports Complex Field Renovatio	400,000	0	0	0	0	400,000
Senior Center Fire Sprinklers	281,000	0	0	0	0	281,000
South Ormond Neighborhood Park	258,000	0	0	150,000	0	408,000
The Casements Architectural Improvements Pha	1,660,000	0	0	0	0	1,660,000
Recreation and Cultural Facility Improvement	2,639,000	0	60,000	420,000	52,000	3,171,000

Recreation and Cultural Facility Improvements

Revenues

ECHO	490,000	0	0	0	0	490,000
FRDAP	279,671	0	0	210,000	0	489,671
Property Taxes-General CIP	378,329	0	60,000	210,000	52,000	700,329
Property Taxes-General CIP (CF)	155,000	0	0	0	0	155,000
Property Taxes-General CIP (Loan)	281,000	0	0	0	0	281,000
Property Taxes-TIF	1,015,000	0	0	0	0	1,015,000
Recreation Impact Fees	40,000	0	0	0	0	40,000
Recreation and Cultural Facility Improvements	2,639,000	0	60,000	420,000	52,000	3,171,000

Stormwater Improvements

Expenditures

Corrugated Metal Pipe Rehabilitation	40,000	250,000	250,000	250,000	250,000	1,040,000
Stormwater Infrastructure	185,000	1,792,000	825,000	610,000	3,390,000	6,802,000
Stormwater Improvements	225,000	2,042,000	1,075,000	860,000	3,640,000	7,842,000

Stormwater Improvements

Revenues

Bond Proceeds	0	0	0	0	2,390,000	2,390,000
Grant	0	500,000	0	0	0	500,000
Stormwater fees	225,000	1,542,000	1,075,000	860,000	1,250,000	4,952,000
Stormwater Improvements	225,000	2,042,000	1,075,000	860,000	3,640,000	7,842,000

Projects by Category

Total
2008-09
to
2012-13

	2008-09	2009-10	2010-11	2011-12	2012-13	
Technology						
Expenditures						
Document Mgt/Agenda Preparation	215,000	0	0	0	0	215,000
Fiber Optic Network Infrastructure	0	0	0	165,000	230,000	395,000
Hardened Data Center	75,000	0	0	0	0	75,000
Server Virtualization	147,000	0	0	0	0	147,000
Technology	437,000	0	0	165,000	230,000	832,000

Technology

Revenues

Property Taxes-General CIP	222,000	0	0	165,000	230,000	617,000
Property Taxes-General CIP (CF)	215,000	0	0	0	0	215,000
Technology	437,000	0	0	165,000	230,000	832,000

Transportation

Expenditures

Collector Road Upgrades	735,000	2,600,000	0	115,000	2,150,000	5,600,000
Hull Road Turn Lane	75,000	0	0	0	0	75,000
Railroad Crossing	50,000	50,000	50,000	50,000	50,000	250,000
Road Repair/Reconstruction	270,000	0	0	0	0	270,000
Road Resurfacing	574,000	625,000	700,000	725,000	700,000	3,324,000
Sidewalk Construction Funded	0	250,000	0	0	0	250,000
Traffic Signal Emerg. Control System	65,000	0	0	0	0	65,000
Traffic Signal Maintenance	60,000	60,000	60,000	60,000	60,000	300,000
Transportation	1,829,000	3,585,000	810,000	950,000	2,960,000	10,134,000

Transportation

Revenues

Bond Proceeds	0	0	0	0	1,850,000	1,850,000
Grant	0	1,150,000	0	0	0	1,150,000
Local Option Gas Tax	550,000	550,000	550,000	550,000	550,000	2,750,000
Local Road Impact Fees	400,000	0	0	0	0	400,000
MPO	56,250	0	0	0	0	56,250
Property Taxes-Transportation	487,750	535,000	260,000	400,000	560,000	2,242,750
Property Taxes-Transportation FB	335,000	1,350,000	0	0	0	1,685,000
Transportation	1,829,000	3,585,000	810,000	950,000	2,960,000	10,134,000

Projects by Category

**Total
2008-09
to
2012-13**

	2008-09	2009-10	2010-11	2011-12	2012-13	
<u>Vehicle Replacement</u>						
<i>Expenditures</i>						
Engine #91	325,000	0	0	0	0	325,000
Fire Equipment	422,155	0	0	0	0	422,155
Vehicle Replacement-General	436,000	533,000	783,000	633,000	560,000	2,945,000
Vehicle Replacement-Solid Waste	0	184,000	0	0	0	184,000
Vehicle Replacement-Water & Wastewater	281,000	157,000	0	270,000	98,000	806,000
Vehicle Replacement	1,464,155	874,000	783,000	903,000	658,000	4,682,155

Vehicle Replacement

Revenues

AFG	379,940	0	0	0	0	379,940
Gen. Veh. Repl. Fund Reserve	28,000	125,000	375,000	225,000	152,000	905,000
General Vehicle Repl. Fund	408,000	408,000	408,000	408,000	408,000	2,040,000
Grant Fund	42,215	0	0	0	0	42,215
Lease Purchase	325,000	160,000	0	0	0	485,000
Solid Waste Fund	0	24,000	0	0	0	24,000
W&WW Veh. Repl. Fund	281,000	157,000	0	270,000	98,000	806,000
Vehicle Replacement	1,464,155	874,000	783,000	903,000	658,000	4,682,155

Wastewater System Expansion

Expenditures

Force Main Improvements	4,600,000	600,000	600,000	0	0	5,800,000
Hunters Ridge Irrigation	0	0	1,030,000	0	0	1,030,000
Reuse Storage and Pumping Facility	2,910,000	0	0	0	0	2,910,000
Wastewater Plant Rehab & Expansion	19,900,000	0	0	0	0	19,900,000
Wastewater System Expansion	27,410,000	600,000	1,630,000	0	0	29,640,000

Wastewater System Expansion

Revenues

Reuse Impact Fees	0	0	360,000	0	0	360,000
SJRWMD Grant	1,078,000	0	0	0	0	1,078,000
SJRWMD NCB Grant	0	600,000	0	0	0	600,000
SRF Loan	22,300,000	0	670,000	0	0	22,970,000
Wastewater Impact Fees	4,032,000	0	600,000	0	0	4,632,000
Wastewater System Expansion	27,410,000	600,000	1,630,000	0	0	29,640,000

Projects by Category

**Total
2008-09
to
2012-13**

	2008-09	2009-10	2010-11	2011-12	2012-13	
<u>Wastewater System Improvements</u>						
<i>Expenditures</i>						
Automatic Sampler Replacement	0	10,000	10,000	10,000	0	30,000
CDBG 2009 Phase II	20,000	0	0	0	0	20,000
Chlorine Bldg. Fire Suppression - Leak Detectio	0	0	91,000	0	0	91,000
Concentrate Piping Connection to Reuse Storg	0	0	40,000	0	0	40,000
Effluent Outfall - Wet Weather Bypass	60,000	0	0	0	0	60,000
General Facility Upgrades-Wastewater	175,000	175,000	175,000	175,000	175,000	875,000
Gravity Sewer Pipeline Repair	200,000	200,000	200,000	200,000	200,000	1,000,000
Low Pressure Effluent Pump Replacement	100,000	100,000	100,000	100,000	0	400,000
Pump Station Repair & Replacement	1,140,000	0	0	0	0	1,140,000
Roll off filter/dumpster	30,000	0	0	0	0	30,000
SRF Loan Administration	50,000	50,000	0	0	0	100,000
US1 Sewer Service	200,000	0	0	0	0	200,000
Wastewater System Improvements	1,975,000	535,000	616,000	485,000	375,000	3,986,000

Wastewater System Improvements

Revenues

CDBG	20,000	0	0	0	0	20,000
SRF Loan	1,190,000	50,000	0	0	0	1,240,000
Wastewater Impact Fees	200,000	0	0	0	0	200,000
Water & Sewer Charges	565,000	485,000	616,000	485,000	375,000	2,526,000
Wastewater System Improvements	1,975,000	535,000	616,000	485,000	375,000	3,986,000

Water System Expansion

Expenditures

Distribution System	1,800,000	1,400,000	2,400,000	650,000	1,100,000	7,350,000
Lime Softening Facility Upgrades	60,000	165,000	6,500	0	0	231,500
Rima Ridge Wells	1,020,000	0	0	0	0	1,020,000
Water Plant Polymer Batch Machine	0	47,000	0	0	0	47,000
Water System Expansion	2,880,000	1,612,000	2,406,500	650,000	1,100,000	8,648,500

Water System Expansion

Revenues

Bond Proceeds	2,820,000	1,400,000	2,400,000	650,000	1,100,000	8,370,000
Water & Sewer Charges	60,000	212,000	6,500	0	0	278,500
Water System Expansion	2,880,000	1,612,000	2,406,500	650,000	1,100,000	8,648,500

Projects by Category

**Total
2008-09
to
2012-13**

	2008-09	2009-10	2010-11	2011-12	2012-13	
<u>Water System Improvements</u>						
<i>Expenditures</i>						
Backflow Preventer Replacement	70,000	70,000	0	0	0	140,000
Booster Station Motor Controls	20,000	10,000	0	0	0	30,000
Cross Connection Control Program Consultant S	90,000	90,000	90,000	0	0	270,000
General Facility Upgrades-Water	175,000	175,000	175,000	175,000	175,000	875,000
High Service Pumps - Replacement	17,750	17,750	0	0	0	35,500
High Service Pumps - VFD Project	250,000	0	0	0	0	250,000
Hydrant Replacement	0	150,000	150,000	150,000	150,000	600,000
Leak Detection System	105,400	0	0	0	0	105,400
LPRO Process Upgrades	50,000	60,000	0	0	0	110,000
Meter Installation - New	90,000	90,000	90,000	90,000	90,000	450,000
Pep Tanks	75,000	125,000	100,000	100,000	100,000	500,000
Utility Relocation	50,000	100,000	100,000	0	0	250,000
Water Plant covering filters and splitter box	0	0	160,000	0	0	160,000
Water Plant Install of Dust Arrestor/Bag Shaker	80,000	0	0	0	0	80,000
Water Plant Membrane Replacement	0	0	0	365,000	0	365,000
Water Plant Well Rehab Program	83,000	78,000	140,000	78,000	78,000	457,000
Water Treatment Plant Underground Survey	0	0	100,000	0	0	100,000
Wellfields Replacement	880,000	0	0	0	0	880,000
WTP Install of Filter Sweeps for Filters 5 & 6	0	0	80,000	0	0	80,000
Water System Improvements	2,036,150	965,750	1,185,000	958,000	593,000	5,737,900
<u>Water System Improvements</u>						
<i>Revenues</i>						
Bond Proceeds	880,000	0	0	0	0	880,000
Pep Tank Fees	75,000	125,000	100,000	100,000	100,000	500,000
Water & Sewer Charges	1,081,150	840,750	1,085,000	858,000	493,000	4,357,900
Water System Improvements	2,036,150	965,750	1,185,000	958,000	593,000	5,737,900
Grand Total	44,317,298	14,050,300	11,405,889	7,874,972	13,285,097	90,933,556

Projects by Fund

	2008-09	2009-10	2010-11	2011-12	2012-13	Total 2008-09 to 2012-13
104-TIF						
EXPENDITURE						
Art in Public Places	10,000	10,000	10,000	10,000	10,000	50,000
Gateway Signage	25,000	75,000	0	0	0	100,000
Granada Beach Approach	150,000	0	0	0	0	150,000
Land Acquisitions and Redevelopment	400,000	600,000	500,000	500,000	500,000	2,500,000
Maintenance & Rehabilitation	100,000	100,000	100,000	100,000	100,000	500,000
Property Improvement Grants	400,000	400,000	300,000	300,000	300,000	1,700,000
Public Way Signage	100,000	50,000	0	0	0	150,000
Riverfront Park Design	75,000	150,000	0	0	0	225,000
Side Street Improvements	100,000	0	0	0	0	100,000
Stormwater Improvements	0	350,000	200,000	200,000	200,000	950,000
Streetscape Modifications	100,000	0	0	0	0	100,000
Thompson Creek Improvements	250,000	0	0	0	0	250,000
Underground Utilities	0	150,000	300,000	300,000	300,000	1,050,000
Vining Court Improvements	100,000	100,000	0	0	0	200,000
TOTAL EXPENDITURE	1,810,000	1,985,000	1,410,000	1,410,000	1,410,000	8,025,000
FUNDING						
Property Taxes-TIF	1,810,000	1,985,000	1,410,000	1,410,000	1,410,000	8,025,000
TOTAL FUNDING	1,810,000	1,985,000	1,410,000	1,410,000	1,410,000	8,025,000
 107-Stormwater						
EXPENDITURE						
Corrugated Metal Pipe Rehabilitation	40,000	250,000	250,000	250,000	250,000	1,040,000
Stormwater Infrastructure	185,000	1,792,000	825,000	610,000	3,390,000	6,802,000
TOTAL EXPENDITURE	225,000	2,042,000	1,075,000	860,000	3,640,000	7,842,000
FUNDING						
Bond Proceeds	0	0	0	0	2,390,000	2,390,000
Grant	0	500,000	0	0	0	500,000
Stormwater fees	225,000	1,542,000	1,075,000	860,000	1,250,000	4,952,000
TOTAL FUNDING	225,000	2,042,000	1,075,000	860,000	3,640,000	7,842,000

	2008-09	2009-10	2010-11	2011-12	2012-13	Total 2008-09 to 2012-13
<u>108-Airport</u>						
EXPENDITURE						
Airport Master Plan Update	0	210,000	0	0	0	210,000
Electrical Upgrades	120,000	1,000,000	0	0	0	1,120,000
Heliport Construction	113,000	0	0	0	0	113,000
Precision Approach Path Indicators	0	0	105,000	0	0	105,000
Stormwater Master	0	0	83,000	210,000	0	293,000
Taxiway A Construction	0	0	0	219,697	1,244,955	1,464,652
Taxiway D Relocation	0	0	0	0	125,616	125,616
Taxiway G Extension	0	63,000	334,689	89,775	508,726	996,190
Taxiway J Rehabilitation	650,000	0	0	0	0	650,000
TOTAL EXPENDITURE	883,000	1,273,000	522,689	519,472	1,879,297	5,077,458
FUNDING						
Airport Fund	3,000	30,250	19,225	173,492	34,264	260,231
Developer Contribution	19,100	1,575	8,367	2,244	12,718	44,004
FAA	838,800	1,209,350	417,705	294,000	1,785,333	4,545,188
FDOT	22,100	31,825	77,392	49,736	46,982	228,035
TOTAL FUNDING	883,000	1,273,000	522,689	519,472	1,879,297	5,077,458
<u>110-Economic Development</u>						
EXPENDITURE						
Pineland Trail Connection Phase I	100,000	0	0	0	0	100,000
Sunshine Boulevard Improvements	161,000	0	0	0	0	161,000
TOTAL EXPENDITURE	261,000	0	0	0	0	261,000
FUNDING						
Economic Development Fund	161,000	0	0	0	0	161,000
Grant	50,000	0	0	0	0	50,000
Loan	50,000	0	0	0	0	50,000
TOTAL FUNDING	261,000	0	0	0	0	261,000

	2008-09	2009-10	2010-11	2011-12	2012-13	Total 2008-09 to 2012-13
<u>116-Grant Fund</u>						
EXPENDITURE						
CDBG 2009 Phase I	81,843	0	0	0	0	81,843
Fire Equipment	422,155	0	0	0	0	422,155
TOTAL EXPENDITURE	503,998	0	0	0	0	503,998
FUNDING						
AFG	379,940	0	0	0	0	379,940
CDBG	81,843	0	0	0	0	81,843
Grant Fund	42,215	0	0	0	0	42,215
TOTAL FUNDING	503,998	0	0	0	0	503,998

	2008-09	2009-10	2010-11	2011-12	2012-13	Total 2008-09 to 2012-13
<u>117-Facilities Renewal and Replacement</u>						
EXPENDITURE						
Ames Park	0	10,000	65,000	3,000	10,000	88,000
Art Museum/Memorial Gardens	10,200	6,300	22,000	13,000	0	51,500
Birthplace of Speed Park	4,000	0	0	0	0	4,000
Cassen Park	0	9,000	15,000	0	7,000	31,000
Central Park I	12,000	15,000	20,000	5,000	20,000	72,000
Central Park II	0	10,000	20,000	0	0	30,000
Central Park III	0	7,000	12,000	0	0	19,000
City Hall	51,000	54,000	120,000	150,000	23,000	398,000
Fire Station 93	0	0	10,000	5,000	0	15,000
Fire Station 94	0	13,000	0	0	25,000	38,000
Fleet Complex	10,000	10,000	10,000	0	0	30,000
Fortunato Park	3,000	3,000	10,000	28,500	0	44,500
MacDonald House	2,000	25,000	11,000	0	30,000	68,000
New Britain Parking Lot	3,000	0	0	0	0	3,000
Nova Community Park	41,750	38,500	7,000	37,500	32,000	156,750
Ormond Beach Sports Complex	36,400	21,450	73,800	42,100	72,500	246,250
Ormond Shores Park	4,000	3,000	3,000	0	7,000	17,000
Osceola Elementary School	0	35,000	20,000	20,000	20,000	95,000
PAL House	8,000	2,000	0	0	0	10,000
Performing Art Center	60,000	27,800	29,400	27,700	46,300	191,200
Police Department	0	0	0	0	20,000	20,000
Public Works Complex	0	20,000	5,000	0	0	25,000
Riverbend Nature Park	0	20,000	0	4,000	20,000	44,000
Riverbridge Gardens	5,000	3,000	3,000	5,000	0	16,000
Riviera Park	0	50,000	16,000	33,000	0	99,000
Sanchez Park	0	11,000	5,000	7,500	25,000	48,500
Senior Center	15,000	5,000	11,500	0	30,000	61,500
SONC Park	55,800	166,000	77,000	113,200	0	412,000
The Casements/Rockefeller Gardens	20,000	3,500	5,000	50,000	0	78,500
TOTAL EXPENDITURE	341,150	568,550	570,700	544,500	387,800	2,412,700
FUNDING						
Property Taxes-Facilities R&R	341,150	568,550	570,700	544,500	387,800	2,412,700
TOTAL FUNDING	341,150	568,550	570,700	544,500	387,800	2,412,700

	2008-09	2009-10	2010-11	2011-12	2012-13	Total 2008-09 to 2012-13
<u>301-General Improvement Fund</u>						
EXPENDITURE						
City Hall generator upgrade	0	0	327,000	0	0	327,000
City Welcome Signs	10,000	10,000	10,000	10,000	0	40,000
Document Mgt/Agenda Preparation	215,000	0	0	0	0	215,000
Fiber Optic Network Infrastructure	0	0	0	165,000	230,000	395,000
Hardened Data Center	75,000	0	0	0	0	75,000
Nova Community Park Renovations	0	0	60,000	270,000	52,000	382,000
Nova Rd Stormwater Pond Passive Par	35,000	0	0	0	0	35,000
Ormond Beach Sports Complex Field R	400,000	0	0	0	0	400,000
Senior Center Fire Sprinklers	281,000	0	0	0	0	281,000
Server Virtualization	147,000	0	0	0	0	147,000
South Ormond Neighborhood Park	258,000	0	0	150,000	0	408,000
The Casements Architectural Improvem	1,660,000	0	0	0	0	1,660,000
TOTAL EXPENDITURE	3,081,000	10,000	397,000	595,000	282,000	4,365,000
FUNDING						
ECHO	490,000	0	0	0	0	490,000
FRDAP	279,671	0	0	210,000	0	489,671
General Fund	35,000	0	0	0	0	35,000
Property Taxes-General CIP	610,329	10,000	397,000	385,000	282,000	1,684,329
Property Taxes-General CIP (CF)	370,000	0	0	0	0	370,000
Property Taxes-General CIP (Loa	281,000	0	0	0	0	281,000
Property Taxes-TIF	1,015,000	0	0	0	0	1,015,000
TOTAL FUNDING	3,081,000	10,000	397,000	595,000	282,000	4,365,000
<u>302-General Vehicle Replacement Fund</u>						
EXPENDITURE						
Engine #91	325,000	0	0	0	0	325,000
Vehicle Replacement-General	436,000	533,000	783,000	633,000	560,000	2,945,000
TOTAL EXPENDITURE	761,000	533,000	783,000	633,000	560,000	3,270,000
FUNDING						
Gen. Veh. Repl. Fund Reserve	28,000	125,000	375,000	225,000	152,000	905,000
General Vehicle Repl. Fund	408,000	408,000	408,000	408,000	408,000	2,040,000
Lease Purchase	325,000	0	0	0	0	325,000
TOTAL FUNDING	761,000	533,000	783,000	633,000	560,000	3,270,000

	2008-09	2009-10	2010-11	2011-12	2012-13	Total 2008-09 to 2012-13
<u>308-Transportation</u>						
EXPENDITURE						
Collector Road Upgrades	735,000	2,600,000	0	115,000	2,150,000	5,600,000
Hull Road Turn Lane	75,000	0	0	0	0	75,000
Railroad Crossing	50,000	50,000	50,000	50,000	50,000	250,000
Road Repair/Reconstruction	270,000	0	0	0	0	270,000
Road Resurfacing	574,000	625,000	700,000	725,000	700,000	3,324,000
Sidewalk Construction Funded	0	250,000	0	0	0	250,000
Traffic Signal Emerg. Control System	65,000	0	0	0	0	65,000
Traffic Signal Maintenance	60,000	60,000	60,000	60,000	60,000	300,000
TOTAL EXPENDITURE	1,829,000	3,585,000	810,000	950,000	2,960,000	10,134,000
FUNDING						
Bond Proceeds	0	0	0	0	1,850,000	1,850,000
Grant	0	1,150,000	0	0	0	1,150,000
Local Option Gas Tax	550,000	550,000	550,000	550,000	550,000	2,750,000
Local Road Impact Fees	400,000	0	0	0	0	400,000
MPO	56,250	0	0	0	0	56,250
Property Taxes-Transportation	487,750	535,000	260,000	400,000	560,000	2,242,750
Property Taxes-Transportation F	335,000	1,350,000	0	0	0	1,685,000
TOTAL FUNDING	1,829,000	3,585,000	810,000	950,000	2,960,000	10,134,000
<u>310-Recreation Impact Fee Fund</u>						
EXPENDITURE						
Central Park	40,000	0	0	0	0	40,000
TOTAL EXPENDITURE	40,000	0	0	0	0	40,000
FUNDING						
Recreation Impact Fees	40,000	0	0	0	0	40,000
TOTAL FUNDING	40,000	0	0	0	0	40,000

	2008-09	2009-10	2010-11	2011-12	2012-13	Total 2008-09 to 2012-13
<u>408-Water and Wastewater Vehicle Repl.</u>						
EXPENDITURE						
Vehicle Replacement-Water & Wastew	281,000	157,000	0	270,000	98,000	806,000
TOTAL EXPENDITURE	281,000	157,000	0	270,000	98,000	806,000
FUNDING						
W&WW Veh. Repl. Fund	281,000	157,000	0	270,000	98,000	806,000
TOTAL FUNDING	281,000	157,000	0	270,000	98,000	806,000

	2008-09	2009-10	2010-11	2011-12	2012-13	Total 2008-09 to 2012-13
<u>409-Water and Wastewater R and R</u>						
EXPENDITURE						
Automatic Sampler Replacement	0	10,000	10,000	10,000	0	30,000
Backflow Preventer Replacement	70,000	70,000	0	0	0	140,000
Booster Station Motor Controls	20,000	10,000	0	0	0	30,000
CDBG 2009 Phase II	20,000	0	0	0	0	20,000
Chlorine Bldg. Fire Suppression - Leak	0	0	91,000	0	0	91,000
Concentrate Piping Connection to Reus	0	0	40,000	0	0	40,000
Cross Connection Control Program Con	90,000	90,000	90,000	0	0	270,000
Effluent Outfall - Wet Weather Bypass	60,000	0	0	0	0	60,000
General Facility Upgrades-Wastewater	175,000	175,000	175,000	175,000	175,000	875,000
General Facility Upgrades-Water	175,000	175,000	175,000	175,000	175,000	875,000
Gravity Sewer Pipeline Repair	200,000	200,000	200,000	200,000	200,000	1,000,000
High Service Pumps - Replacement	17,750	17,750	0	0	0	35,500
High Service Pumps - VFD Project	250,000	0	0	0	0	250,000
Hydrant Replacement	0	150,000	150,000	150,000	150,000	600,000
Leak Detection System	105,400	0	0	0	0	105,400
Lime Softening Facility Upgrades	60,000	165,000	6,500	0	0	231,500
Low Pressure Effluent Pump Replacem	100,000	100,000	100,000	100,000	0	400,000
LPRO Process Upgrades	50,000	60,000	0	0	0	110,000
Meter Installation - New	90,000	90,000	90,000	90,000	90,000	450,000
Pep Tanks	75,000	125,000	100,000	100,000	100,000	500,000
Roll off filter/dumpster	30,000	0	0	0	0	30,000
Utility Relocation	50,000	100,000	100,000	0	0	250,000
Water Plant covering filters and splitter	0	0	160,000	0	0	160,000
Water Plant Install of Dust Arrestor/Bag	80,000	0	0	0	0	80,000
Water Plant Membrane Replacement	0	0	0	365,000	0	365,000
Water Plant Polymer Batch Machine	0	47,000	0	0	0	47,000
Water Plant Well Rehab Program	83,000	78,000	140,000	78,000	78,000	457,000
Water Treatment Plant Underground S	0	0	100,000	0	0	100,000
WTP Install of Filter Sweeps for Filters	0	0	80,000	0	0	80,000
TOTAL EXPENDITURE	1,801,150	1,662,750	1,807,500	1,443,000	968,000	7,682,400
FUNDING						
CDBG	20,000	0	0	0	0	20,000
Pep Tank Fees	75,000	125,000	100,000	100,000	100,000	500,000
Water & Sewer Charges	1,706,150	1,537,750	1,707,500	1,343,000	868,000	7,162,400
TOTAL FUNDING	1,801,150	1,662,750	1,807,500	1,443,000	968,000	7,682,400

	2008-09	2009-10	2010-11	2011-12	2012-13	Total 2008-09 to 2012-13
<u>433-Reuse Impact Fees</u>						
EXPENDITURE						
Hunters Ridge Irrigation	0	0	1,030,000	0	0	1,030,000
TOTAL EXPENDITURE	0	0	1,030,000	0	0	1,030,000
FUNDING						
Reuse Impact Fees	0	0	360,000	0	0	360,000
SRF Loan	0		670,000	0	0	
TOTAL FUNDING	0	0	1,030,000	0	0	1,030,000
<u>435-Wastewater Impact Fees</u>						
EXPENDITURE						
Reuse Storage and Pumping Facility	2,910,000	0	0	0	0	2,910,000
US1 Sewer Service	200,000	0	0	0	0	200,000
TOTAL EXPENDITURE	3,110,000	0	0	0	0	3,110,000
FUNDING						
SJRWMD Grant	1,078,000	0	0	0	0	1,078,000
Wastewater Impact Fees	2,032,000	0	0	0	0	2,032,000
TOTAL FUNDING	3,110,000	0	0	0	0	3,110,000
<u>441-Water Expansion Projects</u>						
EXPENDITURE						
Distribution System	1,800,000	1,400,000	2,400,000	650,000	1,100,000	7,350,000
Rima Ridge Wells	1,020,000	0	0	0	0	1,020,000
Wellfields Replacement	880,000	0	0	0	0	880,000
TOTAL EXPENDITURE	3,700,000	1,400,000	2,400,000	650,000	1,100,000	9,250,000
FUNDING						
Bond Proceeds	3,700,000	1,400,000	2,400,000	650,000	1,100,000	9,250,000
TOTAL FUNDING	3,700,000	1,400,000	2,400,000	650,000	1,100,000	9,250,000

	2008-09	2009-10	2010-11	2011-12	2012-13	Total 2008-09 to 2012-13
<u>442-Wastewater Expansion Projects</u>						
EXPENDITURE						
Force Main Improvements	4,600,000	600,000	600,000	0	0	5,800,000
Pump Station Repair & Replacement	1,140,000	0	0	0	0	1,140,000
SRF Loan Administration	50,000	50,000	0	0	0	100,000
Wastewater Plant Rehab & Expansion	19,900,000	0	0	0	0	19,900,000
TOTAL EXPENDITURE	25,690,000	650,000	600,000	0	0	26,940,000
FUNDING						
SJRWMD NCB Grant	0	600,000	0	0	0	600,000
SRF Loan	23,490,000	50,000	0	0	0	23,540,000
Wastewater Impact Fees	2,200,000	0	600,000	0	0	2,800,000
TOTAL FUNDING	25,690,000	650,000	600,000	0	0	26,940,000
<u>460-Solid Waste</u>						
EXPENDITURE						
Vehicle Replacement-Solid Waste	0	184,000	0	0	0	184,000
TOTAL EXPENDITURE	0	184,000	0	0	0	184,000
FUNDING						
Lease Purchase	0	160,000	0	0	0	160,000
Solid Waste Fund	0	24,000	0	0	0	24,000
TOTAL FUNDING	0	184,000	0	0	0	184,000
Grand Total	44,317,298	14,050,300	11,405,889	7,874,972	13,285,097	90,933,556

General Fund Operating/Capital Increase Service Level Requests UNFUNDED		
<u>Dept/Division</u>	<u>Description</u>	<u>Amount</u>
<u>FY 2008-09</u>		
Neighborhood Improvement	Move NID to Communication Room	25,000
Information Technology	Consultant-Addressing clean-up	15,000
	<u>FY 2008-09 TOTAL REQUESTS</u>	<u>40,000</u>
<u>FY 2007-08</u>		
Support Services	Start up costs for subscription based Electronic Newsletter	8,000
Support Services	Annual Electronic Newsletter costs	3,000
Information Technology	T1 Data Link to 1MB	18,000
Information Technology	Computer Replacement Catch Up	25,000
Information Technology	Mobile Notebook Replacement	38,000
Police Administration	High Speed Connection to County for Records Management	12,000
Police Community Outreach	Per Diem for Training	4,200
Streets	Banners/Holiday Decorations	2,500
Engineering	Aerial Imagery	3,900
Engineering	IT Storage Drive	2,400
Engineering	Training for ARC Editor	2,000
Leisure Services-Registration	Laser Printers	2,583
Leisure Services-Community Events	Computer and Printer for Therapeutic Aide	3,000
Leisure Services-Gymnastics	Additional Dance and Cheerleading Classes	2,000
Leisure Services-SONC	Additional Dance and Aerobics Classes	2,000
Leisure Services-Athletic Field Mnt	Replace 2001 John Deere Gator E502 with Toro Workman	15,500
	<u>FY 2007-08 TOTAL REQUESTS</u>	<u>144,083</u>

FY 2006-07		
City Commission	Request to speak system	6,800
City Commission	Upgrade Chambers	49,595
Info. Technology	Office furniture	2,000
Info. Technology	Hardware Replacement	142,295
Planning	Consulting services	15,000
Police	Electronic Citation Printers	112,816
Police Operations	Per Diem for Admin Training	4,700
Police Operations	Admin Training	2,995
Police-Comm. Outreach	Camera, CD Burner, Firebox for document storage, Folding chairs, light meter	2,640
Police/Fire	CAD/RMS/Field Reporting	320,000
Police/Fire	Annual maintenance cost for CAD/RMS/Field Reporting	65,000
Streets	Temporary labor to provide moving services to other departments	3,000
Building Maintenance	Replace banners (Birthplace of Speed, Welcome to Downtown, Happy Holidays)	24,000
Fleet	Replace tire room access door	14,000
Leisure Services-Performing Arts Center	Telex wireless intercom system	6,627
Leisure Services-Performing Arts Center	Chairs and musical cart	6,550
Leisure Services-Registration	Additional funding to enhance Leisure Guide	2,000
Leisure Services-Registration	LED Sign to market programs	7,950
Leisure Services-Senior Center	Intercom system	2,200
Grants & Aids	Operation Caring Through Sharing	1,500
Grants & Aids	Meals on Wheels	1,000
Grants & Aids	Central FL Cultural Endeavors	11,000
Grants & Aids	Friends of the Bandshell	500
Grants & Aids	Ormond Beach Symphony Orchestra	2,500
Grants & Aids	Great Kids Explorers Club	2,000
Grants & Aids	Hospice	3,000
	FY 2006-07 TOTAL REQUESTS	811,668
FY 2005-06		
Management Info. Systems	LG Notify-Code Red (annual cost)	12,000
Management Info. Systems	LG Notify-Code Red (one time cost)	6,000
Police Operations	Advance management training and DBCC scholarship	12,000
City Commission	Electronic voting request to speak system and timing light	8,700
Building Inspections	Tools/Uniforms	5,542
City Commission	Plaques	5,200
Fire	Overtime for training	22,000
Police Administration	Data sharing consortium	2,500
Police Administration	Printer	3,250
Police Community Outreach	Equipment-PAL	4,280
Police Community Outreach	Training	1,350
Police Criminal Investigations	Training	2,154
Police Records	Training	6,000
Police Records	Office equipment	3,315
	FY 2005-06 TOTAL REQUESTS	94,291

General Fund Operating/Capital Increase Service Level Requests FUNDED		
FY 2008-09		
Information Technology	City-wide training for enterprise system	75,000
	FY 2008-09 TOTAL REQUESTS	75,000
<u>Dept/Division</u>	<u>Description</u>	<u>Amount</u>
FY 2006-07		
Info. Technology	Hardware Replacement	25,000
Info. Technology	Internet Policy Mgt. Software	12,700
Info. Technology	Netmotion Wireless Mgt. Software	25,700
Info. Technology	Educational Classes	1,500
Info. Technology	Certified Public Technology Mgr. Certification	3,000
Police-Comm. Outreach	Books, Repl. Basketballs, Team uniforms, add'l tournament fees	7,980
Fire Safety	Service for two laptops (ongoing cost)	1,680
Fire Safety	Two laptops	4,800
Fire	For equipment previously provided through grant funding	23,000
Fire	Telestaff upgrade and training	13,900
Neighborhood Improvement	2 Laptops, mounts	4,800
Parks	City wide landscaping repairs	25,000
Econ. Development	Alternative Energy Task Force Forum	2,000
Leisure Services-The Casements	Industrial Freezer	3,200
Leisure Services-The Casements	Southern Shakespeare in the park, multicultural unity fest, Caribbean celebration, cinco de may dinner & dance, Pops in the park concert, Casements cinema (Offset of revenue expected \$19,450)	8,400
Leisure Services-Community Events	Portable audio system, video recorder, podium with audio	5,800
Leisure Services-City Sponsored Sports	To provide additional awards	2,000
Leisure Services-SONC	Replace treadmill	4,500
Leisure Services-Athletic Field Mnt	Sand Pro Infield Machine	10,000
Grants & Aids	Central FL Cultural Endeavors	2,000
Grants & Aids	SCORE	500
Grants & Aids	Ormond Beach Historical Trust	500
	FY 2006-07 TOTAL REQUESTS	187,960
General Fund Operating/Capital Increase Service Level Requests FUNDED (Continued)		
<u>Dept/Division</u>	<u>Description</u>	<u>Amount</u>
FY 2005-06		
Fire	15 AED's	19,650
Fire	Fire equipment-Grant match	34,220
Info. Technology	HTE Consulting Services-Needs Assessment & Improvement Planning	20,000
Management Info. Systems	Notebooks and printers for City Commission	16,650
Management Info. Systems	Notebooks for wireless inspections	25,000
Management Info. Systems	Qrep reporting software	34,000
Building Inspections	Training for multi-licensing	3,200
Human Resources	Temporary labor	7,500
Athletic Fields Maintenance	Temporary labor	5,000
Athletic Fields Maintenance	Ballfield Maintenance	24,340
Building Inspections	Contractual inspection service	45,000
Building Inspections	Training	4,000
Police Emergency Communications	Furniture	3,000

Grants & Aids	Ormond Beach Historical Trust	3,500
	<u>FY 2005-06 TOTAL REQUESTS</u>	245,060.00
WWW Fund Operating/Capital Increase Service Level Requests UNFUNDED		
<u>Dept/Division</u>	<u>Description</u>	<u>Amount</u>
<u>FY 2007-08</u>		
Utility Billing	Three Aircards for Wireless PDA Devices	1,800
Utility Billing	Additional Equipment Repairs and Maint.	150
Utility Billing	Three Tough PDA Devices for Wireless Work Orders	3,000
Utility Billing	Wireless Work Orders Software	8,000
Solid Waste-Recycling	Hot Water Unit for Women's Restroom	500
Solid Waste-Recycling	Network Scanner	3,000
	<u>FY 2007-08 TOTAL REQUESTS</u>	16,450
<u>FY 2006-07</u>		
Utility Billing	Document imaging-Finance	24,700
Utility Billing	Computer Modifications and miscellaneous equipment	16,000
	<u>FY 2006-07 TOTAL REQUESTS</u>	40,700
<u>FY 2005-06</u>		
Water Distribution	Meter testing	8,250
	<u>FY 2005-06 TOTAL REQUESTS</u>	8,250

General Fund New Position Requests UNFUNDED			
Requested Position	Department/Division	Annual Total	Capital Costs
<u>FY 2006-07</u>			
GIS Administrator	Engineering	73,365	3,200
Applications Coordinator	Information Technology	48,470	6,000
Training/Safety Officer	Fire-Also requested in FY 2005-06	69,341	25,000
Neighborhood Impr. Officer	Neighborhood Improvement-Also requested in FY 2005-06	42,735	22,000
Maintenance Workers II	Facilities Maintenance	33,031	2,000
	<u>FY 2006-07 TOTAL REQUESTS</u>	266,942	58,200
<u>FY 2005-06</u>			
Records Clerks	Police	25,490	-
Records Clerks	Police	25,490	-
Civil Engineer	Engineering	76,650	15,000
Mnt. Worker II	Streets	26,992	-
	<u>FY 2005-06 TOTAL REQUESTS</u>	154,622	15,000
General Fund New Position Requests FUNDED			
<u>FY 2008-09</u>			
Police Officer (2)	Police	83,200	86,000
	<u>FY 2008-09 TOTAL REQUESTS</u>	83,200	86,000
<u>FY 2006-07</u>			
Police Officer	Police	49,624	39,963
Office Assistant II	Neighborhood Improvement	33,728	4,000
Asst Police Chief	Police	(97,246)	(20,000)
Special Populations Therapeutic Aide	Leisure Services	9,516	-
	<u>FY 2006-07 TOTAL REQUESTS</u>	(13,894)	23,963
<u>FY 2005-06</u>			
Department	Position		
Fire	Firefighter	58,000	1,000
Fire	Firefighter	58,000	1,000
	<u>FY 2005-06</u>	116,000	2,000
Water & Wastewater Fund New Position Requests FUNDED			
Requested Position	Department/Division	Annual Total	Capital Costs
<u>FY 2008-09</u>			
Part-time Environmental Compliance Tech	Water	33,549	-
	<u>FY 2008-09 TOTAL REQUESTS</u>	33,549	-
<u>FY 2006-07</u>			
Sludge Hauling Tech	Water	34,961	300
Supervisor of Equipment Maintenance	Water	66,868	-
Water Treatment Plant Operator C	Water	42,790	-
	<u>FY 2006-07 TOTAL REQUESTS</u>	144,619	300

SCHEDULE 1
CITY OF ORMOND BEACH, FLORIDA
NET ASSETS BY COMPONENT
LAST SIX FISCAL YEARS
SEPTEMBER 30, 2007
(In Thousands)

	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
Governmental activities						
Invested in capital assets, net of related debt	\$ 84,638	\$ 79,885	\$ 46,780	\$ 40,744	\$ 38,407	\$ 37,958
Restricted for:						
Debt service	-	12	-	75	67	154
Construction	710	4,256	3,886	2,994	2,322	1,008
Renewal and replacement	4,168	976	803	2,922	2,124	1,622
For other purposes	6,340	2,751	2,639	1,318	1,271	1,061
Unrestricted	<u>2,210</u>	<u>3,274</u>	<u>1,297</u>	<u>2,164</u>	<u>4,742</u>	<u>6,730</u>
Total governmental activities net assets	<u>\$ 98,066</u>	<u>\$ 91,154</u>	<u>\$ 55,405</u>	<u>\$ 50,217</u>	<u>\$ 48,933</u>	<u>\$ 48,533</u>
Business-type activities						
Invested in capital assets, net of related debt	\$ 61,106	\$ 45,650	\$ 48,009	\$ 46,881	\$ 43,550	\$ 42,618
Restricted						
Debt service	2,895	2,811	2,811	557	636	715
Construction	11,787	17,866	13,458	13,042	14,813	13,713
Renewal and replacement	4,408	3,553	4,259	4,343	3,931	4,612
For other purposes	-	-	-	-	-	-
Unrestricted	<u>8,875</u>	<u>10,069</u>	<u>8,000</u>	<u>10,854</u>	<u>11,577</u>	<u>10,866</u>
Total business-type activities net assets	<u>\$ 89,071</u>	<u>\$ 79,949</u>	<u>\$ 76,537</u>	<u>\$ 75,677</u>	<u>\$ 74,507</u>	<u>\$ 72,524</u>
Primary government						
Invested in capital assets, net of related debt	\$ 145,744	\$ 125,535	\$ 94,789	\$ 87,625	\$ 81,957	\$ 80,576
Restricted						
Debt service	2,895	2,823	2,811	632	703	869
Construction	12,497	22,122	17,344	16,036	17,135	14,721
Renewal and replacement	8,576	4,529	5,062	7,265	6,055	6,234
For other purposes	6,340	2,751	2,639	1,318	1,271	1,061
Unrestricted	<u>11,085</u>	<u>13,343</u>	<u>9,297</u>	<u>13,018</u>	<u>16,319</u>	<u>17,596</u>
Total primary government net assets	<u>\$ 187,137</u>	<u>\$ 171,103</u>	<u>\$ 131,942</u>	<u>\$ 125,894</u>	<u>\$ 123,440</u>	<u>\$ 121,057</u>

Notes: The City began to report accrual information when it implemented GASB Statement 34 in fiscal year 2002.

In 2006, the City completed the implementation of GASB Statement Number 34, by retroactively reporting all major general infrastructure assets that were acquired in fiscal years 1979 through 2001, or that received major renovations, restorations or improvements during that period. In addition to requirements, the City also retroactively capitalized and reported those major general infrastructure assets that were acquired prior to fiscal year ending September 30, 1979.

SCHEDULE 2
CITY OF ORMOND BEACH, FLORIDA
CHANGES IN NET ASSETS
LAST SIX FISCAL YEARS
SEPTEMBER 30, 2007
(In Thousands)

	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
Expenses						
Governmental activities:						
General government	\$ 4,501	\$ 4,853	\$ 3,918	\$ 4,178	\$ 3,638	\$ 3,338
Public safety	14,079	13,959	12,601	12,459	11,707	10,400
Public works	9,668	9,620	8,812	8,563	9,334	8,141
Human services	331	139	164	163	175	101
Culture and recreation	4,382	4,084	3,908	3,766	3,744	3,466
Economic development	230	409	163	163	124	-
Interest/Fiscal charges on long-term debt	390	406	443	424	474	792
Total governmental activities expenses	<u>33,581</u>	<u>33,470</u>	<u>30,009</u>	<u>29,716</u>	<u>29,196</u>	<u>26,238</u>
Business-type activities:						
Water and sewer	14,310	13,818	12,254	12,161	11,324	11,408
Solid waste	4,452	4,464	6,003	8,439	3,415	3,667
Total business-type activities expenses	<u>18,762</u>	<u>18,282</u>	<u>18,257</u>	<u>20,600</u>	<u>14,739</u>	<u>15,075</u>
Total primary government expenses	<u>\$ 52,343</u>	<u>\$ 51,752</u>	<u>\$ 48,266</u>	<u>\$ 50,316</u>	<u>\$ 43,935</u>	<u>\$ 41,313</u>
Program Revenues						
Governmental activities:						
Charges for services:						
General government	\$ 115	\$ 109	\$ 274	\$ 150	\$ 176	\$ 239
Public safety	436	383	398	426	1,680	1,673
Public works	2,977	3,347	3,560	3,205	2,988	2,628
Culture and recreation	706	650	570	549	567	577
Operating grants and contributions	1,311	1,239	1,313	1,720	1,226	1,323
Capital grants and contributions	3,023	1,595	3,027	3,232	2,465	1,765
Total governmental activities program revenues	<u>8,568</u>	<u>7,323</u>	<u>9,142</u>	<u>9,282</u>	<u>9,102</u>	<u>8,205</u>
Business-type activities:						
Charges for services:						
Water and sewer	15,546	14,202	12,235	12,325	12,106	11,460
Solid waste	4,452	4,440	4,283	4,460	4,366	4,242
Operating grants and contributions	759	802	1,947	4,440	-	-
Capital grants and contributions	8,534	3,257	2,910	2,748	2,252	3,677
Total business-type activities program revenues	<u>29,291</u>	<u>22,701</u>	<u>21,375</u>	<u>23,973</u>	<u>18,724</u>	<u>19,379</u>
Total primary government program revenues	<u>\$ 37,859</u>	<u>\$ 30,024</u>	<u>\$ 30,517</u>	<u>\$ 33,255</u>	<u>\$ 27,826</u>	<u>\$ 27,584</u>
Net (Expense) Revenue						
Governmental activities	\$ (25,013)	\$ (26,147)	\$ (20,867)	\$ (20,434)	\$ (20,094)	\$ (18,033)
Business-type activities	10,529	4,419	3,118	3,373	3,985	4,304
Total primary government net expense	<u>\$ (14,484)</u>	<u>\$ (21,728)</u>	<u>\$ (17,749)</u>	<u>\$ (17,061)</u>	<u>\$ (16,109)</u>	<u>\$ (13,729)</u>
General Revenues and Other Changes in Net Assets						
Governmental activities:						
Taxes						
Property taxes	\$ 13,256	\$ 11,842	\$ 9,629	\$ 7,385	\$ 6,791	\$ 6,479
Sales taxes	2,027	2,145	2,149	1,965	2,024	1,940
Insurance premium taxes	679	614	496	-	-	-
Franchise and utility taxes	8,287	8,277	7,545	7,100	6,986	6,668
Unrestricted intergovernmental revenue	2,580	2,508	2,080	1,715	1,572	1,462
Interest revenue	1,168	920	379	173	200	343
Miscellaneous	931	568	610	670	364	485
Transfers	2,997	2,888	3,167	2,710	2,557	2,452
Total governmental activities	<u>31,925</u>	<u>29,762</u>	<u>26,055</u>	<u>21,718</u>	<u>20,494</u>	<u>19,829</u>
Business-type activities:						
Interest revenue	1,599	1,803	908	507	555	712
Miscellaneous	(9)	78	1	-	-	-
Transfers	(2,997)	(2,888)	(3,167)	(2,710)	(2,557)	(2,452)
Total business-type activities	<u>(1,407)</u>	<u>(1,007)</u>	<u>(2,258)</u>	<u>(2,203)</u>	<u>(2,002)</u>	<u>(1,740)</u>
Total primary government	<u>\$ 30,518</u>	<u>\$ 28,755</u>	<u>\$ 23,797</u>	<u>\$ 19,515</u>	<u>\$ 18,492</u>	<u>\$ 18,089</u>
Change in Net Assets						
Governmental activities	\$ 6,912	\$ 3,615	\$ 5,188	\$ 1,284	\$ 400	\$ 1,796
Business-type activities	9,122	3,412	860	1,170	1,983	2,564
Total primary government	<u>\$ 16,034</u>	<u>\$ 7,027</u>	<u>\$ 6,048</u>	<u>\$ 2,454</u>	<u>\$ 2,383</u>	<u>\$ 4,360</u>

Note: The City began to report accrual information when it implemented GASB Statement 34 in fiscal year 2002

SCHEDULE 3
CITY OF ORMOND BEACH, FLORIDA
FUND BALANCES, GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007
(In Thousands)

	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>	<u>2001</u>	<u>2000</u>	<u>1999</u>	<u>1998</u>
General Fund										
Reserved	\$ 802	\$ 779	\$ 217	\$ 177	\$ 160	\$ 12	\$ 1,365	\$ 1,301	\$ 1,161	\$ 646
Unreserved	6,095	5,848	5,517	4,515	5,172	5,844	4,164	4,427	4,697	5,213
Total general fund	<u>\$ 6,897</u>	<u>\$ 6,627</u>	<u>\$ 5,734</u>	<u>\$ 4,692</u>	<u>\$ 5,275</u>	<u>\$ 5,856</u>	<u>\$ 5,529</u>	<u>\$ 5,728</u>	<u>\$ 5,858</u>	<u>\$ 5,859</u>
All Other Governmental Funds										
Reserved	\$ 51	\$ 101	\$ 114	\$ 180	\$ 189	\$ 270	\$ 4,456	\$ 4,065	\$ 8,343	\$ 2,904
Unreserved, reported in:										
Special revenue funds	2,042	(911)	(988)	317	259	90	(397)	(400)	(1,160)	939
Capital project funds	7,196	7,583	8,065	6,206	5,539	3,979	1,682	5,237	1,735	2,301
Total all Other Governmental Funds	<u>\$ 9,289</u>	<u>\$ 6,773</u>	<u>\$ 7,191</u>	<u>\$ 6,703</u>	<u>\$ 5,987</u>	<u>\$ 4,339</u>	<u>\$ 5,741</u>	<u>\$ 8,902</u>	<u>\$ 8,918</u>	<u>\$ 6,144</u>

SCHEDULE 4
CITY OF ORMOND BEACH, FLORIDA
CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007
(In Thousands)

	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>	<u>2001</u>	<u>2000</u>	<u>1999</u>	<u>1998</u>
Revenues										
Taxes	\$ 23,467	\$ 21,932	\$ 18,862	\$ 15,639	\$ 14,942	\$ 14,205	\$ 14,045	\$ 13,126	\$ 12,344	\$ 11,348
Licenses and permits	877	1,229	1,468	1,186	1,046	660	618	600	607	595
Intergovernmental	5,540	6,032	6,231	6,019	4,432	4,330	3,953	3,266	3,274	3,816
Charges for services	3,037	2,938	3,709	3,401	4,616	4,415	4,261	5,379	4,494	3,910
Fines and forfeitures	304	303	322	382	365	348	242	578	278	486
Miscellaneous	3,542	2,841	2,761	2,339	2,179	2,230	1,894	2,034	2,026	3,865
Total revenues	<u>36,767</u>	<u>35,275</u>	<u>33,353</u>	<u>28,966</u>	<u>27,580</u>	<u>26,188</u>	<u>25,013</u>	<u>24,983</u>	<u>23,023</u>	<u>24,020</u>
Expenditures										
General government	4,028	4,214	4,012	3,808	3,434	3,108	3,360	2,824	2,737	2,498
Public safety	13,428	13,259	12,137	11,386	11,853	10,399	10,090	9,404	8,316	7,061
Public works	8,329	8,050	7,081	6,524	6,148	5,852	2,813	2,892	2,660	2,548
Culture and recreation	3,723	3,401	3,201	3,134	3,054	2,906	3,418	3,308	3,135	2,886
Human services	331	139	164	163	175	101	73	41	32	28
Economic development	228	408	164	163	118	99	73	100	29	45
Capital improvements	5,810	6,435	8,656	4,728	4,368	6,610	8,742	6,063	5,823	8,238
Debt service:										
Principal	1,513	1,443	1,413	1,312	1,330	523	1,313	1,185	1,325	3,147
Interest and other	382	426	429	442	486	674	632	629	624	517
Total expenditures	<u>37,772</u>	<u>37,775</u>	<u>37,257</u>	<u>31,660</u>	<u>30,966</u>	<u>30,272</u>	<u>30,514</u>	<u>26,446</u>	<u>24,681</u>	<u>26,968</u>
Excess of revenues over (under) expenditures	<u>(1,005)</u>	<u>(2,500)</u>	<u>(3,904)</u>	<u>(2,694)</u>	<u>(3,386)</u>	<u>(4,084)</u>	<u>(5,501)</u>	<u>(1,463)</u>	<u>(1,658)</u>	<u>(2,948)</u>
Other Financing Sources (Uses)										
Transfers in	7,108	6,174	7,152	5,113	5,191	5,628	4,924	3,692	4,186	4,902
Transfers out	(4,025)	(3,199)	(3,898)	(2,316)	(2,550)	(3,096)	(2,783)	(2,774)	(3,338)	(4,090)
Financing proceeds	708	-	2,180	30	1,810	548	-	399	3,583	3,700
Refunding bond issued	-	-	-	-	-	10,345	-	-	-	-
Payment to refund bond	-	-	-	-	-	(11,015)	-	-	-	-
Total other financing sources (uses)	<u>3,791</u>	<u>2,975</u>	<u>5,434</u>	<u>2,827</u>	<u>4,451</u>	<u>2,410</u>	<u>2,141</u>	<u>1,317</u>	<u>4,431</u>	<u>4,512</u>
Net change in fund balance	<u>\$ 2,786</u>	<u>\$ 475</u>	<u>\$ 1,530</u>	<u>\$ 133</u>	<u>\$ 1,065</u>	<u>\$ (1,674)</u>	<u>\$ (3,360)</u>	<u>\$ (146)</u>	<u>\$ 2,773</u>	<u>\$ 1,564</u>
Debt service as a percentage of noncapital expenditures	5.93%	5.96%	6.44%	6.51%	6.83%	5.06%	8.93%	8.90%	10.34%	19.56%

SCHEDULE 5
CITY OF ORMOND BEACH, FLORIDA
GENERAL FUND BALANCE COMPARED TO ANNUAL EXPENDITURES
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007
(In Thousands)

Fiscal Year Ending September 30	Undesignated Fund Balance	General Fund Annual Expenditures (1)	Balance as % of Expenditures
1998	5,213	15,959	32.66%
1999	4,697	18,001	26.09%
2000	4,426	19,568	22.62%
2001	4,164	20,644	20.17%
2002	5,844	22,741	25.70%
2003	5,115	24,805	20.62%
2004	4,526	24,848	18.21%
2005	5,517	25,976	21.24%
2006	5,848	28,126	20.79%
2007	6,095	29,851	20.42%

(1) Includes operating transfers out

Source: City of Ormond Beach Finance Department

SCHEDULE 6
CITY OF ORMOND BEACH, FLORIDA
GENERAL GOVERNMENTAL EXPENDITURES AND OTHER USES BY FUNCTION
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007
(In Thousands)

Fiscal Year Ended	Total	General	Government	Public		Human Services	Physical	Environment	Economic	Environment	Transportation	Culture and Recreation	Operating Out	Transfers			
				Safety													
General Fund																	
1998	15,959	2,471	15%	7,108	45%	28	-	-	-	-	2,060	13%	2,919	18%	1,373	9%	
1999	18,001	2,770	15%	8,397	47%	32	-	-	-	-	2,107	12%	3,202	18%	1,493	8%	
2000	19,568	2,855	15%	9,431	48%	41	-	-	-	-	2,266	12%	3,351	17%	1,624	8%	
2001	20,644	3,386	16%	10,113	49%	73	-	-	-	-	2,343	11%	3,452	17%	1,277	7%	
2002	22,741	3,131	14%	10,448	46%	101	-	-	-	-	5,357	24%	2,952	13%	752	3%	
2003	24,805	3,464	14%	11,828	48%	175	-	-	118	-	5,561	23%	3,052	12%	607	3%	
2004	24,848	3,808	15%	11,151	45%	163	1%	-	163	1%	5,841	24%	3,123	12%	599	2%	
2005	25,976	3,996	15%	11,419	44%	139	1%	-	164	1%	6,303	24%	3,200	12%	755	3%	
2006	28,126	4,211	15%	12,315	44%	139	-	-	165	1%	6,697	24%	3,246	11%	1,353	5%	
2007	29,851	4,028	13%	12,717	43%	83	-	-	228	1%	7,180	24%	3,559	12%	2,056	7%	
Combined Special Revenue Funds																	
1998	2,385	50	2%	21	1%	-	-	1,588	67%	61	2%	185	8%	-	-	480	20%
1999	4,235	-	-	86	2%	-	-	3,398	80%	104	3%	185	4%	-	-	462	11%
2000	2,212	-	-	90	4%	-	-	1,207	55%	127	6%	224	10%	-	-	564	25%
2001	3,240	51	2%	71	2%	-	-	1,947	60%	81	3%	200	6%	-	-	890	27%
2002	2,975	-	-	30	1%	-	-	-	-	99	3%	1,713	58%	-	-	1,133	38%
2003	3,472	13	-	86	3%	-	-	-	-	-	3%	2,310	67%	41	1%	1,022	29%
2004	4,440	-	-	235	6%	-	-	-	-	-	-	3,080	69%	107	2%	1,018	23%
2005	6,656	16	-	776	12%	25	-	-	26	1%	4,281	64%	25	-	1,507	23%	
2006	5,181	3	-	975	19%	243	5%	-	39	1%	2,652	51%	127	2%	1,142	22%	
2007	3,725	-	-	818	22%	248	7%	-	316	8%	1,639	44%	106	3%	598	16%	

Capital outlay and debt service are included in expenditures by function.
Source: City of Ormond Beach Finance Department

SCHEDULE 7
CITY OF ORMOND BEACH, FLORIDA
TAX REVENUES BY SOURCE, GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007
(In Thousands)

Fiscal Year	Property	Local Option Gas (6 cents)	Local Option Gas (5 cents)	Franchise and Utilities	Fire Insurance Premium	Casualty Insurance Premium	Total
1998	5,409	729	-	5,939	147	172	12,396
1999	5,736	653	-	5,955	143	188	12,675
2000	6,116	705	368	5,937	186	185	13,497
2001	6,078	632	476	6,859	218	210	14,473
2002	6,426	627	483	6,669	193	221	14,619
2003	6,855	631	470	6,986	225	249	15,416
2004	7,394	658	487	7,100	252	279	16,170
2005	9,618	701	503	7,545	197	298	18,862
2006	11,856	690	495	8,277	312	302	21,932
2007	13,312	693	496	8,287	370	309	23,467
Change 1998 – 2007	146.1%	-4.9%	100.0%	39.5%	151.7%	79.7%	89.3%

SCHEDULE 8
CITY OF ORMOND BEACH, FLORIDA
GROSS TAXABLE VALUE AND COMPOSITION BY MAJOR PROPERTY CLASSIFICATION
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007
(In Thousands)

Fiscal Year	Residential	%	Commercial	%	Industrial	%	Institutional, Agricultural & Miscellaneous	%	Personal & Centrally Assessed Property	%	Total Final Gross Taxable Value	% Change From Prior Year	Total Direct Tax Rate
1998	*	*	*	*	*	*	*	*	*	*	1,542,577,963	7.0%	3.630
1999	*	*	*	*	*	*	*	*	*	*	1,630,868,128	5.7%	3.651
2000	*	*	*	*	*	*	*	*	*	*	1,728,682,588	6.0%	3.657
2001	*	*	*	*	*	*	*	*	*	*	1,839,616,295	6.4%	3.540
2002	*	*	*	*	*	*	*	*	*	*	1,987,214,883	8.0%	3.339
2003	*	*	*	*	*	*	*	*	*	*	2,114,516,416	6.4%	3.339
2004	*	*	*	*	*	*	*	*	*	*	2,292,100,703	8.4%	3.339
2005	1,914,114,148	74.80%	341,328,037	13.3%	84,011,316	3.3%	48,961,864	1.9%	170,450,203	6.7%	2,558,865,568	11.6%	3.894
2006	2,239,773,088	75.90%	383,774,114	13.0%	91,950,538	3.1%	57,836,293	2.0%	176,108,792	6.0%	2,949,442,825	15.3%	4.153
2007	2,709,916,791	75.80%	483,155,983	13.5%	106,733,733	3.0%	86,505,125	2.4%	187,279,766	5.3%	3,573,591,398	21.2%	3.882

Notes: The City assesses property annually. Property is assessed at actual market value.

* – Information not available.

Source: Volusia County Property Appraiser

**SCHEDULE 9
CITY OF ORMOND BEACH, FLORIDA
DIRECT AND OVERLAPPING PROPERTY TAX RATES AND TAX LEVIES
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007**

Fiscal Year Ended	Ormond Beach	School District	Volusia County	Mosquito Control	Inlet and Port Authority	Halifax Hospital*	St. Johns Water Management District	Florida Inland Navigation
1998	3.630	10.487	6.381	0.238	0.090	2.189	0.482	0.050
1999	3.651	10.376	6.378	0.238	0.090	2.152	0.482	0.047
2000	3.657	9.917	6.373	0.238	0.090	2.152	0.482	0.044
2001	3.540	9.158	6.367	0.238	0.090	2.500	0.472	0.041
2002	3.339	9.015	6.604	0.238	0.090	2.500	0.462	0.039
2003	3.339	8.899	6.604	0.238	0.090	2.380	0.462	0.039
2004	3.339	8.699	6.604	0.238	0.090	2.380	0.462	0.039
2005	3.894	8.517	6.604	0.238	0.090	3.000	0.462	0.039
2006	4.153	8.259	6.294	0.238	0.090	3.000	0.462	0.039
2007	3.882	7.685	5.133	0.190	0.072	2.750	0.462	0.039
1998	5,600	16,177	9,843	367	139	3,377	744	77
1999	5,954	16,922	10,274	388	147	3,425	652	79
2000	6,322	17,143	11,012	398	156	3,717	830	69
2001	6,512	16,848	11,713	438	166	4,599	868	75
2002	6,710	18,117	13,271	478	181	5,024	928	78
2003	7,059	18,817	13,964	503	190	6,673	977	82
2004	7,654	19,938	15,137	545	206	6,958	1,058	89
2005	9,964	21,794	16,899	609	230	7,677	1,182	100
2006	12,250	24,359	18,564	702	265	8,848	1,363	115
2007	13,787	27,290	18,229	675	255	9,766	1,641	137

* Tax levy based on homestead exemption and nonexempt values.

Note: Tax levy indicated is for Ormond Beach only. Property tax rates are based upon \$1,000 of assessed taxable value.

Source: Volusia County Property Appraiser

**SCHEDULE 10
CITY OF ORMOND BEACH, FLORIDA
PRINCIPAL PROPERTY TAXPAYERS
CURRENT FISCAL YEAR AND TEN YEARS AGO**

Name	Type of Business	2007		1998	
		Taxable Assessed Value (in Thousands)	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value (in Thousands)	Percentage of Total City Taxable Assessed Value
Royal Floridian by Spinnaker	Resort	\$ 40,893	1.15%	\$ -	0.00%
Casa Del Mar Joint Venture	Resort	38,801	1.09%	-	0.00%
Bray & Gillespie LLC	Development Corp.	34,477	0.97%	-	0.00%
Florida Power & Light	Power Company	27,900	0.79%	19,999	1.09%
Island One, Inc.	Resort	25,153	0.71%	-	0.00%
KB Home Gold Coast LLC	Development Corp.	22,348	0.63%	-	0.00%
Florida Production Engineering Inc	Engineering Arm	19,109	0.54%	7,119	0.39%
Developers Diversified Finance	Shopping Center	17,167	0.48%	10,147	0.55%
Maverick Condo Association	Resort	17,093	0.48%	-	0.00%
Bear Creek Venture Ltd.	Mobile Home Park	15,304	0.43%	-	0.00%
Aqua Sun Invest – Georgian	Resort	-	0.00%	47,093	2.57%
Bell South Telecommunications	Telecommunications	-	0.00%	20,809	1.14%
Oceans East Club Assoc.	Resort	-	0.00%	11,456	0.63%
Wal-Mart Stores Inc.	Shopping Center	-	0.00%	10,456	0.57%
Medical Center of Santa Rosa	Medical Center	-	0.00%	9,129	0.50%
Biltmore Assoc. Ltd.	Resort	-	0.00%	7,588	0.41%
JLW Properties	Development Corp.	-	0.00%	7,197	0.39%
		\$ 258,245	7.27%	\$ 150,993	8.24%

Source: Volusia County Property Appraiser

SCHEDULE 11
CITY OF ORMOND BEACH, FLORIDA
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007
(In Thousands)

Fiscal Year Ended	Taxes Levied for the Fiscal Year	Collected within the Fiscal		Collections in Subsequent Years⁽²⁾	Total Collections to Date	
		Amount	Percentage of Levy⁽¹⁾		Amount	Percentage of Levy
1998	5,600	5,396	96.4	14	5,410	96.6
1999	5,954	5,724	96.1	20	5,744	96.5
2000	6,322	6,097	96.4	107	6,204	98.1
2001	6,512	6,289	96.6	9	6,298	96.7
2002	6,710	6,417	95.6	36	6,453	96.2
2003	7,059	6,819	96.6	22	6,841	96.9
2004	7,654	7,373	96.3	16	7,389	96.5
2005	9,964	9,599	96.3	34	9,633	96.7
2006	12,250	11,821	96.5	24	11,845	96.7
2007	13,787	13,287	96.4	-	13,287	96.4

Notes: (1) Taxes are levied on November 1 of each year. Taxes are due by March 31 of the following

(2) Details relating to collections in subsequent years is unavailable. Subsequent collections

Source: County of Volusia Tax Assessor's Office

SCHEDULE 12
CITY OF ORMOND BEACH, FLORIDA
FRANCHISE AND UTILITIES SERVICE TAX REVENUES BY SOURCE
SEPTEMBER 30, 2007
(In Thousands)

Fiscal Year Ended	Total Tax	Electric Utilities	Communications Taxes	Gas Utilities	Electric Franchise	Gas Franchise
1998	5,939	2,891	1,114	106	1,802	26
1999	5,955	2,560	1,287	113	1,966	29
2000	5,937	2,527	1,473	101	1,804	32
2001	6,859	2,610	1,785	123	2,297	44
2002	6,668	2,580	1,876	92	2,107	13
2003	6,986	2,766	1,808	113	2,278	21
2004	7,100	2,678	1,893	118	2,383	28
2005	7,545	2,882	1,874	131	2,631	27
2006	8,277	2,989	1,929	137	3,190	32
2007	8,287	2,908	2,006	136	3,204	33
Change 1998 - 2007	39.54%	0.59%	80.07%	28.30%	77.80%	26.92%

**SCHEDULE 13
CITY OF ORMOND BEACH, FLORIDA
SCHEDULE OF PROPERTY VALUATIONS AND
PROPERTY TAX MILLAGE
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007
(In Thousands)**

Fiscal Year	Valuation					Property Tax Millage					
	Total Assessed	Exempt	Percent Exempt	Taxable	Percent Taxable	Operating	Capital Improvements	Transportation Improvements	General Facilities Renewal and Replacement	Debt Service	Total
1998	1,829,423	286,845	15.68	1,542,578	84.32	2.539	-	0.422	-	0.669	3.630
1999	1,921,958	291,090	15.15	1,630,868	84.85	2.495	-	0.400	-	0.756	3.651
2000	2,193,882	464,935	21.19	1,728,947	78.81	2.393	-	0.400	-	0.864	3.657
2001	2,376,137	536,476	22.58	1,839,661	77.42	2.308	-	0.400	-	0.832	3.540
2002	2,568,410	558,761	21.76	2,009,649	78.24	2.183	-	0.400	-	0.756	3.339
2003	2,803,577	689,061	24.58	2,114,516	75.42	2.313	-	0.300	-	0.726	3.339
2004	3,100,771	808,671	26.08	2,292,100	73.92	2.387	-	0.275	-	0.677	3.339
2005	3,639,499	1,080,633	29.69	2,558,866	70.31	2.846	0.165	0.275	-	0.609	3.894
2006	4,402,810	1,453,367	33.01	2,949,443	66.99	2.996	0.165	0.275	0.177	0.540	4.153
2007	5,564,115	2,013,006	36.18	3,551,109	63.82	2.823	0.165	0.275	0.177	0.442	3.882

Source: Volusia County Property Appraiser

SCHEDULE 14
CITY OF ORMOND BEACH, FLORIDA
GENERAL GOVERNMENTAL REVENUES AND OTHER SOURCES BY FUNCTION
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007
(In Thousands)

Fiscal Year Ended	Total	Taxes	Intergovernmental				Charges for Services		Fines and Forfeitures		Miscellaneous Revenue		Other Financing Sources		
			Licenses and Permits	Revenues					(1)	(2)					
General Fund															
1998	17,288	9,734	57%	595	4%	2,473	14%	2,795	16%	206	1%	589	3%	896	5%
1999	18,000	9,838	55%	607	3%	2,787	15%	3,023	17%	200	1%	571	3%	974	6%
2000	19,438	9,938	51%	600	3%	2,868	15%	3,718	19%	258	1%	577	3%	1,479	8%
2001	20,445	10,712	52%	618	3%	2,947	15%	2,348	11%	211	1%	550	3%	3,059	15%
2002	22,571	10,870	48%	660	3%	3,225	14%	2,692	12%	246	1%	1,328	6%	3,550	16%
2003	24,172	11,733	48%	1,046	4%	3,272	14%	2,827	12%	321	1%	1,373	6%	3,600	15%
2004	24,276	12,387	51%	1,186	5%	3,739	15%	1,586	7%	256	1%	1,369	6%	3,753	15%
2005	27,018	14,571	54%	1,468	5%	3,722	14%	1,852	7%	227	1%	1,500	5%	3,678	14%
2006	29,019	16,827	58%	1,229	4%	3,723	13%	1,040	3%	216	1%	1,976	7%	4,008	14%
2007	30,121	17,967	59%	877	3%	3,623	12%	1,141	4%	228	1%	2,140	7%	4,145	14%
Combined Special Revenue Funds															
1998	2,240	-	-%	-	-%	367	16%	1,115	50%	280	13%	217	10%	261	11%
1999	2,361	-	-%	-	-%	286	12%	1,471	62%	78	3%	384	16%	142	7%
2000	3,118	-	-%	-	-%	298	10%	1,661	53%	320	10%	230	7%	609	20%
2001	3,108	-	-%	-	-%	736	24%	1,913	61%	31	1%	271	9%	157	5%
2002	3,227	-	-%	-	-%	797	25%	1,723	53%	102	3%	194	6%	411	13%
2003	3,194	-	-%	-	-%	916	29%	1,789	56%	44	1%	215	7%	230	7%
2004	4,508	-	-%	-	-%	2,019	45%	1,815	40%	126	3%	352	8%	196	4%
2005	5,351	496	9%	-	-%	1,906	36%	1,857	35%	95	2%	393	7%	604	11%
2006	5,258	614	12%	-	-%	1,923	36%	1,898	36%	87	2%	205	4%	531	10%
2007	5,203	679	13%	-	-%	1,392	27%	1,896	36%	76	2%	389	7%	771	15%

(1) Miscellaneous encompasses miscellaneous revenues, rentals and interest on investments per the incorporation of the Uniform Accounting System for Units of Local Governments in the State of Florida.

(2) Includes proceeds from issuance of long-term debt and transfers in.

Source: City of Ormond Beach Finance Department

SCHEDULE 15
CITY OF ORMOND BEACH, FLORIDA
SCHEDULE OF IMPACT FEES
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007
(In Thousands)

Fiscal Year	Ormond District Reuse	Primary Water System	Primary Sewer System	Recreational Facility	Administrative Facility	Conservation Land	Cultural Facility	Fire Protection Facility	Enforcement Facility	Local Roads	Road Drainage	Storm-Water Drainage
1998	138	485	511	237	-	-	-	-	-	90	-	43
1999	145	550	541	220	-	-	-	-	-	90	-	33
2000	101	569	556	245	-	-	-	-	-	55	-	31
2001	91	544	537	226	-	-	-	-	-	59	-	29
2002	113	1,198	1,252	282	-	-	-	-	-	111	-	47
2003	145	667	708	300	-	-	-	-	-	108	-	44
2004	221	669	711	340	-	-	-	-	-	66	-	37
2005	101	771	844	467	-	-	-	-	-	129	-	41
2006	97	371	370	113	-	-	-	-	-	65	-	36
2007	(18)	169	177	40	-	-	-	-	-	48	-	13

Note: In 2007, the City refunded \$18 of previously recorded West Ormond District Reuse Impact Fees.

SCHEDULE 16
CITY OF ORMOND BEACH, FLORIDA
INTEREST EARNED—ALL FUNDS
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007
(In Thousands)

Fiscal Year	Governmental Funds				Proprietary Funds		Fiduciary Funds	Total All Funds
	General Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds	Pension Trust Fund	
1998	352	64	37	347	1,435	67	7	2,309
1999	316	49	36	367	1,356	75	27	2,226
2000	385	67	53	676	1,825	122	28	3,156
2001	339	65	45	480	1,835	129	932	3,825
2002	144	15	38	98	712	—	1,407	2,414
2003	94	18	3	85	555	—	1,311	2,066
2004	64	15	2	91	507	—	1,457	2,136
2005	135	29	2	213	908	—	1,569	2,856
2006	440	66	2	415	1,803	—	1,925	4,651
2007	543	197	2	425	1,600	—	2,242	5,009

SCHEDULE 17
CITY OF ORMOND BEACH, FLORIDA
RATIO OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007
(In Thousands, Except Per Capita)

Fiscal Year	General Obligation Bonds	Percentage of Actual Taxable Value of Property	Per Capita	Other Governmental Activities Debt						
				Special Obligation Bonds	Tax Increment Revenue Bonds	Capital Improvement Note	Capital Leases	Claims and Judgments	Compensated Absences	
1998	\$ 10,118	0.66%	\$ 290	\$ 155	\$ 736	\$ 195	\$ 133	\$ 817	\$ 1,130	
1999	12,783	0.78%	359	80	614	224	59	624	1,303	
2000	11,924	0.70%	328	-	484	-	565	524	1,352	
2001	11,015	0.60%	298	-	214	-	431	552	1,447	
2002	10,145	0.50%	270	-	-	-	870	639	1,982	
2003	10,746	0.51%	280	-	-	-	749	1,355	1,781	
2004	9,615	0.42%	246	-	-	-	598	1,865	2,045	
2005	8,435	0.33%	213	-	-	2,100	446	1,818	2,181	
2006	7,208	0.24%	178	-	-	2,022	307	2,008	2,424	
2007	5,931	0.17%	145	-	-	1,941	860	1,965	2,529	

Business-type Activities

Fiscal Year	Revenue Bonds	Capital Leases	Landfill Closure	Claims and Judgments	Compensated Absences	Total Primary Government	Percentage of Personal Income	Per Capita
1998	\$ 30,515	\$ -	\$ 1,615	\$ -	\$ 266	\$ 45,680	6.42%	\$ 1,310
1999	29,121	-	1,280	-	312	46,400	6.14%	1,303
2000	27,637	-	1,262	-	283	44,031	5.58%	1,213
2001	26,118	-	1,246	-	306	41,329	4.87%	1,119
2002	24,268	-	1,208	-	422	39,534	4.41%	1,051
2003	22,332	-	755	-	438	38,156	4.13%	996
2004	20,363	-	737	162	468	35,853	3.80%	919
2005	18,250	137	598	-	509	34,474	3.44%	869
2006	24,351	111	1,216	-	497	40,144	3.74%	989
2007	28,619	85	1,232	-	519	43,681	*	1,068

Notes: Details regarding the City's outstanding debt can be found in the notes to the financial statements.

See Schedule 11 for taxable property value data.

See Schedule 24 for personal income and population data.

*Not Available

SCHEDULE 18
CITY OF ORMOND BEACH, FLORIDA
RATIO OF NET GENERAL BONDED DEBT TO
ASSESSED VALUE AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007
(In Thousands)

Fiscal Year	Assessed Value (1)	Gross General Bonded Debt	Less Debt Service Fund (2)	Net General Bonded Debt	General Bonded Debt to Assessed Value	Estimated Population (3)	Net General Debt Per Capita
1998	1,829,423	10,118	54	10,064	.55	35	287.54
1999	1,921,958	12,783	106	12,677	.66	36	352.14
2000	2,193,882	11,924	129	11,795	.54	36	327.64
2001	2,376,137	11,015	169	10,846	.46	37	293.14
2002	2,568,410	10,145	141	10,004	.39	38	266.04
2003	2,803,577	10,746	185	10,561	.38	38	275.56
2004	3,100,771	9,615	155	9,460	.31	39	242.56
2005	3,636,499	8,435	114	8,321	.23	40	208.03
2006	4,402,810	7,208	91	7,117	.16	41	173.59
2007	5,564,115	5,931	39	5,892	.11	41	143.71

(1) From Schedule 13

(2) Amount available for repayment of General Obligation Bonds

(3) From Schedule 24

SCHEDULE 19
CITY OF ORMOND BEACH, FLORIDA
RATIO OF ANNUAL DEBT SERVICE FOR GENERAL BONDED
DEBT TO TOTAL GENERAL GOVERNMENTAL EXPENDITURES
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007
(In Thousands)

Fiscal Year	Principal	Interest (1)	Total Debt Service	Total General Governmental Expenditures (2)	Ratio of Debt Service to General Governmental Expenditures
1997	1,050	553	1,603	17,372	9.23
1998	3,147	517	3,664	18,344	19.97
1999	1,325	624	1,949	22,236	8.77
2000	859	596	1,455	21,780	6.68
2001	909	586	1,495	23,884	6.26
2002	870	648	1,518	25,716	5.90
2003	1,039	410	1,449	28,327	5.12
2004	1,131	424	1,555	29,288	5.31
2005	1,180	410	1,558	29,397	5.30
2006	1,227	332	1,559	31,336	4.98
2007	1,277	285	1,562	33,328	4.69

(1) Includes bond issuance and other costs

(2) Includes general and special revenue expenditures and other financing uses

Source: City of Ormond Beach Finance Department

SCHEDULE 20
CITY OF ORMOND BEACH, FLORIDA
COMPUTATION OF DIRECT AND OVERLAPPING DEBT
SEPTEMBER 30, 2007
(In Thousands)

	<u>Net Debt Outstanding</u>	<u>Percentage Applicable to the Governmental Unit</u>	<u>City of Ormond Beach — Share of Debt</u>
Direct:			
City of Ormond Beach	\$ 5,892 (1)	100.00%	\$ 5,892
Overlapping:			
Volusia County	36,245 (2)	9.26%	3,356
Total direct and overlapping debt			<u>\$ 9,248</u>

(1) From Schedule 18

(2) Volusia County

Notes: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the

For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable

SCHEDULE 21
CITY OF ORMOND BEACH, FLORIDA
REVENUE BOND COVERAGE
WATER AND SEWER SYSTEM FUND
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007
(In Thousands)

Fiscal Year End	Gross Revenues	Operating Expense (1)	Net Revenues	Debt Service Requirements	Debt Service Coverage
1998	11,457	5,094	6,363	3,301 (2)	1.93
1999	12,488	5,417	7,071	3,392 (2)	2.08
2000	13,003	5,765	7,238	3,300 (3)	2.19
2001	12,802	5,013	7,789	3,013 (4)	2.59
2002	12,065	5,695	6,370	3,010 (4)	2.12
2003	12,557	5,756	6,801	3,010 (4)	2.26
2004	12,776	6,368	6,408	2,986 (5)	2.15
2005	13,089	6,697	6,392	2,986 (5)	2.14
2006	15,932	7,693	8,239	3,318 (6)	2.48
2007	16,932	8,368	8,564	3,590 (7)	2.39

- (1) Operating expense for debt service coverage excludes depreciation and amortization expense.
(2) Maximum Debt Service for Series 1978 (Oakdale), Series 1992 and Series 1996 combined.
(3) Maximum Debt Service for Series 1992 and Series 1996 combined.
(4) Maximum Debt Service for Series 1996 and Series 2000 combined.
(5) Maximum Debt Service for Series 2000 and Series 2004 combined.
(6) Maximum Debt Service for Series 2000, Series 2004 and Series 2006 combined.
(7) Maximum Debt Service for Series 2000, Series 2004, Series 2006 and Series 2007 combined.

SCHEDULE 22
CITY OF ORMOND BEACH, FLORIDA
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007

The Constitution of the State of Florida, Florida Statute 200.181, and the Charter of the City of Ormond Beach, Florida set no legal debt margin.

SCHEDULE 23
CITY OF ORMOND BEACH, FLORIDA
PLEGGED-REVENUE COVERAGE
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007
(In Thousands)

Fiscal Year	Water & Wastewater Revenue Bonds						Utility Tax Revenue Bonds				Tax Increment Bonds			
	Utility Service Charges	Less: Operating Expenses	Net Available Revenue	Principal	Interest	Coverage	Utility Tax Revenue	Principal	Interest	Coverage	Tax Increment	Principal	Interest	Coverage
1998	10,078	5,094	4,984	1,340	1,953	1.51	82	75	14	0.92	446	269	20	1.54
1999	11,148	5,417	5,731	1,410	1,881	1.74	75	75	9	0.89	380	286	5	1.31
2000	11,208	5,765	5,443	1,500	1,801	1.65	-	80	5	-	397	130	15	2.74
2001	11,200	5,013	6,187	1,020	1,491	2.46	-	-	-	-	472	270	21	1.62
2002	11,460	5,695	5,765	1,910	1,095	1.92	-	-	-	-	498	214	5	2.27
2003	12,059	5,756	6,303	1,995	1,012	2.10	-	-	-	-	540	-	-	-
2004	12,283	6,368	5,915	2,029	919	2.01	-	-	-	-	631	-	-	-
2005	12,235	6,697	5,538	2,173	804	1.86	-	-	-	-	831	-	-	-
2006	14,202	7,693	6,509	2,259	727	2.18	-	-	-	-	1,405	-	-	-
2007	15,546	8,368	7,178	2,341	695	2.36	-	-	-	-	1,631	-	-	-

Notes: Fiscal year 2001 – principal amount of water & wastewater revenue bonds reflects the net change in bonds for the fiscal year due to bond refunding.

Fiscal year 2004 – principal amount of water & wastewater revenue bonds reflects the net change in bonds for the fiscal year due to bond refunding.

SCHEDULE 24
CITY OF ORMOND BEACH, FLORIDA
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007

Fiscal Year	Population⁽¹⁾	Personal Income (In thousands)	Per Capita Personal Income⁽²⁾	Labor Force	Employment	Unemployment Rate
1998	34,875	711,624	20,405	N/A	N/A	2.30
1999	35,620	755,643	21,214	N/A	N/A	3.10
2000	36,301	789,220	21,741	17,459	17,063	2.30
2001	36,943	848,359	22,964	17,949	17,448	2.60
2002	37,603	895,591	23,817	18,206	17,586	3.40
2003	38,325	924,514	24,123	18,785	18,165	3.30
2004	39,009	944,018	24,200	19,239	18,669	3.00
2005	39,683	1,003,543	25,289	19,405	18,837	2.90
2006	40,595	1,072,033	26,408	20,101	19,573	2.60
2007	40,925	*	*	20,155	19,491	3.30

Sources: (1) Florida Research & Economic Database

(2) United States Department of Commerce, Bureau of Economic and Business

*Not Available

SCHEDULE 25
CITY OF ORMOND BEACH, FLORIDA
CONSTRUCTION, BANK DEPOSITS AND PROPERTY VALUE
LAST TEN FISCAL YEARS
SEPTEMBER 30,2007
(In Thousands)

Fiscal Year	(1) Commercial Construction		Residential Construction		(2) Bank Deposits	(3) Property Value		
	Units	Value	Units	Value		Commercial	Residential	Non-Taxable
1998	16	7,451	292	37,570 (4)	5,083,318	2,695,780	9,038,351	*
1999	15	10,878	250	34,745 (4)	5,293,491	2,815,170	9,417,447	*
2000	11	4,739	212	32,923	6,009,738	2,950,481	9,908,884	*
2001	21	4,944	205	28,772	5,875,784	3,441,416	11,042,431	*
2002	23	7,749	261	40,362	5,999,728	3,595,095	12,141,397	*
2003	22	12,265	285	63,363	6,525,232	3,767,987	13,582,320	*
2004	16	16,615	360	90,325	6,891,752	4,041,131	14,987,460	*
2005	96	26,266	249	90,967	6,936,222	4,695,447	17,850,515	*
2006	117	38,820	123	39,140	8,146,691	*	*	*
2007	14	11,852	65	24,236	*	4,147,780	17,419,938	*

- (1) City of Ormond Beach, Building and Inspection Department.
(2) Florida Bankers Association (represents county-wide values).
(3) County of Volusia, Property Appraiser (represents county-wide values).
(4) Includes condominium dwellings.
* Not available.

**SCHEDULE 26
CITY OF ORMOND BEACH, FLORIDA
PRINCIPAL EMPLOYERS
CURRENT YEAR AND FOUR YEARS AGO
SEPTEMBER 30, 2007**

Fiscal Year 2007			Fiscal Year 2003 *		
Employer	Number of Employees	Percent of Total Employment	Employer	Number of Employees	Percent of Total Employment
Volusia County School Board	8,579	4.00	Volusia County School Board	8,341	3.88
Halifax Community Health	5,172	2.00	Halifax Community Health System	5,062	2.35
County of Volusia	4,339	2.00	County of Volusia	3,998	1.86
Publix Supermarkets Incorporated	2,717	1.00	Publix Supermarkets Incorporated	2,796	1.3
NASCAR	1,700	1.00	Embry Riddle Aeronautical University	2,189	1.02
Florida Hospital Ormond Memorial	1,574	1.00	Memorial Health Systems	1,398	0.65
Embry Riddle Aeronautical University	1,161	1.00	City of Daytona Beach	1,126	0.52
United States Postal Service	956	0.00	Daytona Beach Community College	899	0.42
City of Daytona Beach	952	0.00	Tyco Healthcare Kendall Products	770	0.36
Daytona Beach Community College	894	0.00	United States Postal Service	733	0.34
Total	28,044	12.00	Total	27,312	12.70
Estimated total workforce	244,648		Estimated total workforce	215,045	

* **Note:** Information was not available before fiscal year 2003.

Note: No statistics are kept on primary employers within the City of Ormond Beach, Florida

Sources: County of Volusia, Department of Economic Development
Labor Market Statistics, Florida Research and Economic Database

SCHEDULE 27
CITY OF ORMOND BEACH, FLORIDA
AUTHORIZED POSITIONS BY DEPARTMENT/DIVISION/SECTION
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007

	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998
City Administration	4.00	4.00	4.00	4.00	4.00	3.50	3.50	3.50	3.50	3.50
Budget & Procurement Services	2.00	2.10	2.10	2.00	2.00	2.00	2.25	2.20	2.20	2.20
Support Services	9.00	9.00	8.75	8.75	8.75	7.75	7.00	5.50	6.00	5.50
City Attorney	5.50	5.50	5.50	5.50	5.00	5.00	5.00	4.50	4.00	3.00
Finance:										
Accounting and Customer Services	5.50	5.30	5.30	5.30	5.30	5.30	6.30	6.10	6.10	6.10
Utility and Customer Services	11.75	11.85	11.85	10.60	10.60	11.60	9.60	9.60	9.60	9.60
Management Information Services	5.00	4.00	4.00	4.10	4.10	4.10	3.10	3.10	2.10	1.10
Human Resources	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Planning	7.15	6.65	6.65	7.00	7.00	7.00	7.00	7.00	6.40	6.00
Police Department	103.00	104.00	104.00	105.00	100.00	100.00	94.75	92.50	89.50	86.00
Fire Department	59.00	57.00	57.00	57.00	72.00	72.00	72.00	71.50	65.50	44.00
Economic Development	1.75	1.75	1.75	1.75	1.75	1.75	1.50	1.75	-	-
Public Works Department:										
Public Works Administration	-	-	-	-	-	1.50	1.50	1.50	1.50	2.00
Parks and Grounds Maintenance	3.40	3.40	1.40	1.40	1.40	1.40	1.65	1.65	2.25	1.50
Solid Waste Collection and Disposal	1.75	0.65	0.65	0.55	0.80	0.80	0.80	0.30	0.30	0.50
Recycling	0.45	0.45	0.45	0.45	0.45	0.45	0.45	0.70	0.70	1.00
Street Sweeping	-	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.00
Yard Waste Mulching	-	-	-	2.10	2.10	2.10	2.10	2.10	2.10	2.00
Streets and Roadside Maintenance	19.00	18.95	18.95	18.90	18.90	18.90	18.65	18.65	18.25	19.00
Engineering	16.70	16.70	16.70	17.80	18.00	18.00	17.00	11.97	10.97	10.97
Building Inspection/Permitting	11.35	10.35	10.35	9.00	9.00	9.00	9.00	9.00	9.67	9.67
Neighborhood Improvement	6.00	5.05	5.05	4.00	4.00	4.50	4.00	-	-	-
Building Maintenance	6.70	6.70	6.70	6.70	6.70	6.70	6.70	5.20	5.33	5.33
Stormwater Drainage	8.80	8.80	8.80	8.80	6.55	6.55	6.55	6.20	6.20	4.20
Fleet Operations Management	6.50	6.50	7.50	7.50	7.50	7.50	7.50	6.00	7.00	7.00
Water Treatment and Distribution	29.60	23.85	23.85	25.60	25.00	25.00	24.00	24.50	23.00	22.90
Wastewater Collection and Treatment	26.10	28.10	26.10	27.10	26.50	26.50	26.00	24.50	24.00	23.90
Leisure Services:										
Leisure Services Administration	3.50	3.40	3.40	2.60	2.60	2.60	2.60	3.85	4.35	3.35
Recreation Activities	22.50	19.00	19.00	12.05	12.55	12.05	12.05	12.05	12.05	14.05
Athletic Fields Maintenance	10.00	10.00	10.00	10.00	10.00	10.00	10.00	9.00	9.00	9.00
The Casements	3.95	3.70	4.70	4.70	4.70	4.70	4.70	4.20	3.70	3.70
Performing Arts Center	4.25	4.50	4.50	4.33	4.33	4.33	3.50	3.00	2.00	2.00
Senior Center	3.25	3.00	3.00	1.34	3.59	3.59	3.50	2.75	2.00	2.00
Special Services	4.66	4.40	4.40	3.33	3.33	3.33	2.50	3.25	3.25	2.95
Municipal Airport	1.25	1.25	0.50	0.50	0.50	0.50	0.25	1.25	1.00	1.00
	407.36	395.00	392.00	384.85	394.10	395.10	382.10	363.97	348.62	320.02

Note: Number of positions are full time equivalents
Source: City of Ormond Beach Finance Department

SCHEDULE 28
CITY OF ORMOND BEACH, FLORIDA
OPERATING INDICATORS BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007

	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998
Police										
Number of traffic citations issued	10,851	10,463	5,293	7,439	9,832	8,202	5,391	4,583	6,026	5,916
Number of offense reports	8,760	8,938	13,348	14,554	8,672	8,397	8,314	10,624	8,528	8,503
Number of calls for service	63,589	65,119	49,620	62,052	62,057	61,370	N/A	N/A	N/A	N/A
Fire										
Emergency fire responses	1,935	1,694	1,440	1,440	1,566	1,355	1,242	1,349	880	748
Emergency rescue responses (ALS/BLS)	3,667	3,467	3,654	3,654	4,548	3,258	4,776	4,677	3,381	2,480
Inspections	2,816	2,420	2,324	1,781	1,440	1,243	1,115	631	840	1,148
Construction plans review	369	343	343	135	391	338	116	115	186	166
Education classroom presentations	80	49	45	45	43	91	82	87	44	39
Education (not included in reporting entity)										
Kindergarten-Grade 5 students	3,100	3,107	3,135	3,019	3,052	3,171	3,171	3,962	3,176	2,460
Grades 6-8 students	970	977	1,037	1,714	1,761	1,731	1,731	1,716	1,691	1,624
Airport										
Fixed based operator	12	12	12	12	12	12	12	12	12	12
Flight School	3	2	2	2	2	2	2	2	2	1
Based aircraft	N/A	117	169	169	169	140	140	140	140	105
Total 12 hour, operations	145,818	148,700	148,500	130,000	127,000	120,000	120,000	120,000	185,000	185,000
Water treatment plants										
Jefferson Street Plant:										
Design capacity	8.00 MGD									
Current production rate	6.90 MGD	6.90 MGD	5.89 MGD	5.78 MGD	5.54 MGD	5.40 MGD	6.12 MGD	5.67 MGD	5.52 MGD	5.24 MGD
Number of water utility connections	22,036	21,937	21,706	21,459	21,296	20,839	19,900	19,800	19,408	18,477
Number of active water utility customers (units)	28,417	28,366	28,297	27,953	27,472	26,866	25,013	24,900	24,700	23,952
Solid waste system										
Number of solid waste disposal customers	16,196	16,031	15,805	15,620	15,524	15,242	14,644	14,355	14,122	13,631
Number of active participating recycling program (units)	16,972	16,774	16,610	16,435	15,967	15,593	15,249	14,770	14,420	12,861
Water pollution control plants										
Orchard Street Plant:										
Design capacity	6.00 MGD									
Current treatment rate	4.10 MGD	4.10 MGD	4.34 MGD	4.24 MGD	3.57 MGD	3.69 MGD	3.96 MGD	4.06 MGD	3.67 MGD	3.80 MGD
Number of collection system connections	15,606	15,400	15,228	14,916	14,813	14,501	13,809	13,500	13,334	12,832
Number of collecting system units	20,642	20,157	19,625	19,330	19,065	18,413	17,450	17,002	16,803	16,338
Number of effluent reuse connections	2,327	2,300	2,191	2,092	1,983	1,927	1,866	1,760	1,674	1,584

* Information not available.

Sources: City of Ormond Beach Police Department, City of Ormond Beach Fire Department, School Board of Volusia County, City of Ormond Beach Airport Department, City of Ormond Beach

SCHEDULE 29
CITY OF ORMOND BEACH, FLORIDA
CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007

	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998
Police										
Police station	1	1	1	1	1	1	1	1	1	1
Holding facility	1	1	1	1	1	1	1	1	1	1
Vehicular patrol units	48	48	49	48	47	42	39	39	39	38
Animal control/service vehicles	6	6	6	6	4	4	4	4	4	4
Motorcycle units	5	5	5	5	4	4	4	4	4	4
Evidence vehicles	1	1	1	1	1	1	1	1	1	1
Administrative vehicles	7	7	7	7	7	8	8	8	8	6
Investigative units	8	8	10	8	6	6	6	6	6	6
Leased investigative units	-	-	-	1	2	2	2	2	2	N/A
Outreach vehicles	3	3	2	3	3	2	2	2	2	N/A
Fire stations in City limits	4	4	4	4	4	4	4	4	4	4
Medical facilities (not included in reporting entity)										
Number of hospitals	2	2	2	2	2	2	2	2	2	2
Number of patient beds	324	324	324	324	324	324	324	324	324	324
Public library square footage	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000
Education (not included in reporting entity)										
Volusia County Schools -										
Kindergarten – Grade 5	5	5	5	5	5	5	5	5	5	5
Grades 6-8	1	1	1	1	1	1	1	1	1	1
Airport										
Runways	2	2	2	2	2	2	2	2	2	2
Taxiways – fully listed	4	4	4	4	6	6	6	6	6	6
Recreation										
Parks (acres)	532	532	532	270	270	270	270	270	270	270
Picnic areas	11	11	11	11	11	11	11	11	11	11
Playgrounds	11	11	11	11	11	13	13	13	13	13
Baseball/softball complexes	1	1	1	1	1	1	1	1	1	2
Baseball fields	14	14	16	16	16	16	16	16	16	8
Softball fields	8	8	8	8	8	8	8	8	8	6
Soccer fields	8	8	8	8	8	8	8	8	8	8
Handball/racquetball courts	8	8	10	10	10	16	16	16	16	8
Shuffleboard courts	12	12	12	13	13	11	11	11	11	11
Community centers	3	3	3	3	3	3	3	3	3	2
Gymnastics building	1	1	1	1	1	1	1	1	1	1
Tennis center – clay/lighted courts	8	8	8	8	8	8	8	8	8	8
Tennis courts – hard surface / without lights	11	11	11	11	11	10	10	10	10	10
Tennis courts – hard surface / lighted	2	2	2	2	2	2	2	2	2	2
Basketball courts – outside / lighted	2	2	1	1	1	1	1	1	1	1
Senior Citizens Center	1	1	1	1	1	1	1	1	1	1
Civic Center/Performing Arts	1	1	1	1	1	1	1	1	1	1
Skate court	1	1	1	1	1	1	1	1	1	N/A
Tennis center	2	2	2	1	1	1	1	1	1	N/A
Boat ramps/public	6	6	6	6	6	6	6	6	6	6
Fishing piers/public	7	7	7	7	7	6	6	6	6	6
18-hole golf course/public (not included in the reporting entity)	1	1	1	1	1	1	1	1	1	2
Public works										
Area: square miles	36	36	36	36	29	29	29	29	29	29
Miles paved streets	183	183	183	179	170	161	161	161	161	159
Miles unpaved streets	-	-	-	2	2	1	1	1	1	1
Miles sidewalks (est'd)	124	124	85	116	116	113	113	113	113	113
Miles storm sewers (est'd)	155	155	139	82	82	78	78	78	78	78
Miles sanitary sewer	267	267	255	244	242	125	125	125	125	125
Fire hydrants	2,175	2,174	2,091	2,025	2,000	2,000	2,000	2,000	2,000	2,000

Sources: City of Ormond Beach Police Department, City of Ormond Beach Fire Department, Florida Hospital, School Board of Volusia County, City of Ormond Beach Airport Department, City of Ormond

SCHEDULE 30
CITY OF ORMOND BEACH, FLORIDA
CHANGES IN NET ASSETS, ENTERPRISE FUNDS
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007

	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998
Operating revenues										
Charges for services:										
Water sales	\$ 8,233	\$ 7,371	\$ 6,196	\$ 6,105	\$ 6,017	\$ 5,728	\$ 5,614	\$ 5,663	\$ 5,613	\$ 5,081
Service charges	447	579	571	758	742	710	672	587	592	564
Sewer charges	6,866	6,252	5,468	5,420	5,300	5,022	4,914	4,958	4,943	4,433
Refuse charges	4,452	4,440	4,283	3,719	3,669	3,575	3,562	3,467	3,337	3,287
Franchise fees	745	789	845	742	698	667	641	621	580	569
Miscellaneous	14	13	1,102	4,881	46	-	5	216	278	144
Total operating revenues	20,757	19,444	18,465	21,225	16,472	15,702	15,408	15,512	15,343	14,078
Operating expenses										
Billing and customer service	1,200	1,064	1,075	1,007	959	914	811	783	726	621
Water system	3,417	3,267	2,684	2,550	2,267	2,170	1,981	2,426	2,234	2,115
Sewer system	3,751	3,362	2,938	2,811	2,530	2,611	2,221	2,561	2,457	2,357
Solid waste system	4,427	4,435	5,982	8,398	3,380	3,632	3,528	3,558	3,277	3,319
Depreciation	5,192	5,353	4,858	4,690	4,493	4,401	4,715	3,362	3,119	4,967
Total operating expenses	17,987	17,481	17,537	19,456	13,629	13,728	13,256	12,690	11,813	13,379
Operating income	2,770	1,963	928	1,769	2,843	1,974	2,152	2,822	3,530	699
Nonoperating income (expenses)										
Interest revenue	1,599	1,803	908	507	555	712	1,835	1,825	1,356	1,435
Interest/amortization expense	(775)	(801)	(881)	(982)	(1,076)	(1,158)	(1,538)	(1,830)	(1,891)	(1,977)
Gain on disposal of capital assets	(9)	78	1	-	(34)	(189)	17	88	29	36
Total nonoperating revenues (expenses)	815	1,080	28	(475)	(555)	(635)	314	83	(506)	(506)
transfers	3,585	3,043	956	1,294	2,288	1,339	2,466	2,905	3,024	193
Capital contributions and grants	8,534	3,257	2,910	2,748	2,252	3,677	2,945	16	3	13
Transfers in	238	225	219	206	196	187	172	-	-	-
Transfers out	(3,235)	(3,113)	(3,386)	(2,916)	(2,753)	(2,639)	(2,230)	(910)	(840)	(804)
Change in net assets	\$ 9,122	\$ 3,412	\$ 699	\$ 1,332	\$ 1,983	\$ 2,564	\$ 3,353	\$ 2,011	\$ 2,187	\$ (598)

**SCHEDULE 31
CITY OF ORMOND BEACH, FLORIDA
OPERATING REVENUES BY SOURCE, ENTERPRISE FUNDS
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007**

Fiscal Year	Water Sales	Service Charges	Sewer Charges	Refuse Charges	Franchise Fees	Inter-governmental	Miscellaneous	Total Operating Revenues
1998	5,081	697	4,433	3,287	569	11	-	14,078
1999	5,613	712	4,943	3,337	580	158	-	15,343
2000	5,663	743	4,958	3,467	621	60	-	15,512
2001	5,614	672	4,914	3,561	641	6	-	15,408
2002	5,728	710	5,022	3,575	667	-	-	15,702
2003	6,017	742	5,300	3,669	697	-	47	16,472
2004	6,105	758	5,420	3,719	742	4,462	19	21,225
2005	6,196	571	5,468	4,283	845	1,093	9	18,465
2006	7,371	579	6,252	4,440	789	-	13	19,444
2007	8,233	447	6,866	4,452	745	-	14	20,757

**SCHEDULE 32
CITY OF ORMOND BEACH, FLORIDA
OPERATING EXPENSES, ENTERPRISE FUNDS
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007**

Personal Services											
Fiscal Year	Utility Billing & Customer Service	Water	Sewer	Solid Waste	Contractual Services	Materials & Supplies	Utilities	Landfill Closure Costs	Subtotal, Expenses before Depreciation	Depreciation	Total Operating Expenses
1998	324	849	918	130	3,044	3,031	685	(569)	8,412	4,967	13,379
1999	352	924	957	143	3,477	2,506	670	(335)	8,694	3,119	11,813
2000	345	968	946	137	3,566	2,686	698	(18)	9,328	3,362	12,690
2001	365	1,025	1,054	140	3,600	1,587	786	(16)	8,541	4,715	13,256
2002	440	1,159	1,237	175	3,788	1,775	791	(38)	9,327	4,401	13,728
2003	435	1,174	1,240	180	3,993	1,691	876	(453)	9,136	4,493	13,629
2004	509	1,329	1,412	179	8,580	1,830	945	(18)	14,766	4,690	19,456
2005	532	1,364	1,473	136	5,836	2,472	1,005	(139)	12,679	4,858	17,537
2006	547	1,379	1,626	140	4,908	1,584	1,326	618	12,128	5,353	17,481
2007	639	1,593	1,658	147	4,909	2,407	1,430	34	12,817	5,170	17,987

**SCHEDULE 33
CITY OF ORMOND BEACH, FLORIDA
WATER TREATED AND CONSUMED AND WASTEWATER TREATED
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007**

Fiscal Year	Gallons of Raw Water Pumped	Gallons of Water Treated	Gallons of Water Consumed	%	Gallons of Water Unbilled	Average Percent Unbilled	Gallons of Wastewater Treated	Total Direct Rate				
								Water			Sewer	
								Base Rate (a)	Use Rate	Excess Use Rate	Base Rate (a)	Use Rate (b)
1998	1,913,876	1,946,121	1,722,308	7.00%	223,813	11.50%	1,372,290	\$ 7.68	\$ 1.93 (b)	N/A	\$ 10.02	\$ 2.70
1999	2,030,162	2,011,439	1,785,042	3.64%	226,397	11.26%	1,339,480	8.06	2.03 (b)	N/A	10.52	2.84
2000	2,079,779	2,096,707	1,852,042	3.75%	244,665	11.67%	1,500,250	8.06	2.03 (b)	N/A	10.52	2.84
2001	2,034,821	2,060,233	1,755,701	-5.20%	304,532	14.78%	1,521,170	8.06	2.03 (b)	N/A	10.52	2.84
2002	2,023,457	2,026,601	1,806,104	2.87%	220,497	10.88%	1,372,990	8.06	2.03 (b)	N/A	10.52	2.84
2003	2,024,170	2,043,523	1,863,538	3.18%	179,985	8.81%	1,318,290	8.26	2.08 (b)	N/A	10.78	2.91
2004	2,113,368	2,191,265	1,888,348	1.33%	302,917	13.82%	1,559,040	8.26	2.08 (b)	N/A	10.78	2.91
2005	2,149,105	2,376,607	1,873,535	-0.78%	503,072	21.17%	1,583,280	8.26	2.08 (b)	N/A	10.78	2.91
2006	2,281,250	2,547,700	1,883,513	0.53%	664,187	26.07%	1,497,690	9.68	2.44 (c)	2.91	12.64	3.41
2007	2,184,128	2,263,520	1,897,013	0.72%	366,507	16.19%	1,484,620	10.26	2.59 (c)	3.08	13.40	3.61

Notes: See Schedule 36 for detail of water and sewer residential service rates, inside City.

In fiscal year 2005, faulty master meter reads resulted in increase in average percent unbilled.

In fiscal year 2006, the City experienced several breaks in major distribution lines which resulted in increase in average percent unbilled.

- (a) Use 0 through 2,000 gallons
- (b) Use over 2,000 gallons, charge per 1,000 gallons
- (c) Use range 3,000 through 6,000 gallons, charge per 1,000 gallons
- (d) Use over 6,000 gallons, charge per 1,000 gallons

SCHEDULE 34
CITY OF ORMOND BEACH, FLORIDA
WATER CONSUMPTION, SALES, AND UNITS BY RATE CLASS
CURRENT YEAR AND NINE YEARS AGO
SEPTEMBER 30, 2007

(In Thousands, Except For Annual Total Number of Units Billed)

	Gallons Consumed		Revenue Produced (1)		Annual Total Number of Units Billed (2)	
	2007	1998	2007	1998	2007	1998
Water service:						
Inside City:						
Residential	832,432	739,461	3,182	2,012	176,542	144,556
Multi-family	174,475	165,616	722	487	54,770	46,180
Commercial	321,376	345,826	1,270	823	13,678	11,255
	<u>1,328,283</u>	<u>1,250,903</u>	<u>5,174</u>	<u>3,322</u>	<u>244,990</u>	<u>201,991</u>
Outside City:						
Residential	239,911	238,092	1,464	1,022	56,584	52,059
Multi-family	87,283	71,769	577	333	32,060	23,970
Commercial	49,871	26,824	292	105	1,895	1,433
	<u>377,065</u>	<u>336,685</u>	<u>2,333</u>	<u>1,460</u>	<u>90,539</u>	<u>77,462</u>
	<u>1,705,348</u>	<u>1,587,588</u>	<u>7,507</u>	<u>4,782</u>	<u>335,529</u>	<u>279,453</u>
Irrigation service:						
Inside City:						
Residential	34,013	13,491	113	31	2,046	927
Multi-family	2,954	2,961	9	7	125	96
Commercial	142,636	112,373	583	247	1,515	2,271
	<u>179,603</u>	<u>128,825</u>	<u>705</u>	<u>285</u>	<u>3,686</u>	<u>3,294</u>
Outside City:						
Residential	124	107	1	1	21	12
Multi-family	662	5,826	3	10	12	24
Commercial	11,276	2,781	65	11	233	59
	<u>12,062</u>	<u>8,714</u>	<u>69</u>	<u>22</u>	<u>266</u>	<u>95</u>
	<u>191,665</u>	<u>137,539</u>	<u>774</u>	<u>307</u>	<u>3,952</u>	<u>3,389</u>
	<u>1,897,013</u>	<u>1,725,127</u>	<u>8,281</u>	<u>5,089</u>	<u>339,481</u>	<u>282,842</u>

Notes: (1) Exclusive of unbilled receivable

(2) Number of connections with respect to irrigation service.

See Schedule 36 for detail of water and sewer residential service rates, inside City.

Source: City of Ormond Beach Finance Department

**SCHEDULE 35
CITY OF ORMOND BEACH, FLORIDA
ANNUAL TAP SALES
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007**

Fiscal Year	Water Meter Taps Sold	Sewer Taps Sold	Total Taps
1998	474	424	898
1999	443	400	843
2000	416	365	781
2001	410	330	740
2002	590	530	1,120
2003	505	462	967
2004	507	476	983
2005	366	285	651
2006	354	255	609
2007	137	100	237

**SCHEDULE 36
CITY OF ORMOND BEACH, FLORIDA
CUMULATIVE NUMBER OF WATER AND SEWER UNITS BY TYPE
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007**

Fiscal Year	Water				Irrigation				Total Water & Irrigation
	Residential	Commercial	Multi	Subtotal	Residential	Commercial	Multi	Subtotal	
1998	202,138	13,073	75,899	291,110	911	1,258	132	2,301	293,411
1999	201,086	12,835	74,281	288,202	913	1,252	135	2,300	290,502
2000	206,288	13,058	74,664	294,010	1,005	1,311	138	2,454	296,464
2001	210,744	13,337	74,009	298,090	1,197	1,355	154	2,706	300,796
2002	217,081	13,544	75,053	305,678	1,290	1,412	141	2,843	308,521
2003	224,464	13,960	81,678	320,102	1,418	1,511	153	3,082	323,184
2004	227,162	14,087	80,325	321,574	1,537	1,515	161	3,213	324,787
2005	230,777	14,354	81,468	326,599	1,694	1,542	174	3,410	330,009
2006	233,469	14,964	84,693	333,126	1,841	1,650	144	3,635	336,761
2007	233,126	15,573	86,830	335,529	2,067	1,748	137	3,952	339,481

Fiscal Year	Sewer				Grand Total
	Residential	Commercial	Multi	Subtotal	
1998	142,689	10,842	50,845	204,376	497,787
1999	141,519	10,617	49,509	201,645	492,147
2000	145,648	10,799	49,753	206,200	502,664
2001	149,730	11,011	49,203	209,944	510,740
2002	154,319	11,130	49,452	214,901	523,422
2003	161,163	11,457	54,711	227,331	550,515
2004	163,508	11,680	55,545	230,733	555,520
2005	166,867	11,937	56,377	235,181	565,190
2006	169,673	12,528	58,116	240,317	577,078
2007	170,241	13,104	63,968	247,313	586,794

Note: Amounts represent total number of customer units billed during each fiscal year for water and sewer service. Irrigation units represent total number of connections billed during each fiscal year.

SCHEDULE 37
CITY OF ORMOND BEACH, FLORIDA
WATER & SEWER RESIDENTIAL SERVICE RATES, INSIDE CITY
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2007

Fiscal Year	Water Service Rates			Sewer Service Rates	
	Minimum Use Charge (0 – 2,000 Total Gallons)	Additional Use Charge For Each 1,000 Gallons (3,000 – 6,000 Total Gallons)	Additional Use Charge For Each 1,000 Gallons (Over 6,000 Total Gallons)	Minimum Use Charge (0 – 2,000 Total Gallons)	Additional Use Charge For Each 1,000 Gallons (Over 3,000 Total Gallons)
1998	7.68	1.93	N/A	10.02	2.70
1999 ⁽¹⁾	8.06	2.03	N/A	10.52	2.84
2000	8.06	2.03	N/A	10.52	2.84
2001	8.06	2.03	N/A	10.52	2.84
2002	8.06	2.03	N/A	10.52	2.84
2003 ⁽²⁾	8.26	2.08	N/A	10.78	2.91
2004	8.26	2.08	N/A	10.78	2.91
2005	8.26	2.08	N/A	10.78	2.91
2006 ⁽³⁾	9.68	2.44	2.91	12.64	3.41
2007 ⁽⁴⁾	10.26	2.59	3.08	13.40	3.61

Notes: Changes in water and sewer rates must be approved by the City Commission.

(1) City Commission approved a 5.00% increase in water and sewer rates, effective 10/1/1998.

(2) City Commission approved a 2.50% increase in water and sewer rates, effective 10/1/2002.

(3) City Commission approved a 17.25% increase in water and sewer rates and established an additional

(4) City Commission approved a 6.00% average increase in water and sewer rates, effective 10/1/2006.

SCHEDULE 38
CITY OF ORMOND BEACH, FLORIDA
MAJOR WATER AND WASTEWATER CUSTOMERS
CURRENT YEAR AND NINE YEARS AGO
SEPTEMBER 30, 2007
(In Thousands)

Fiscal Year 2007						
Name	Gallons Consumed	%	Water & Irrigation Sales Revenue Produced		Sewer Revenue Produced	
			\$	%	\$	%
Florida Hospital	36,842	1.94%	\$ 141	1.70%	\$ 102	1.55%
Tymber Creek Utilities Incorporated	31,336	1.65%	60	0.72%	-	0.00%
Bear Creek Venture, Ltd.	20,435	1.08%	90	1.09%	118	1.79%
Ocean Village Villas Homeowners Association	16,824	0.89%	64	0.77%	-	0.00%
San Marco Association, Ltd.	14,425	0.76%	77	0.93%	104	1.58%
Gabriel Living Centers, LLC	12,177	0.64%	46	0.56%	55	0.83%
Shadow Lakes Ormond, Ltd.	11,887	0.63%	41	0.50%	55	0.83%
Homac Manufacturing Company	11,420	0.60%	44	0.53%	154	2.34%
Volusia County School Board	10,480	0.55%	46	0.56%	32	0.49%
Florida Production Engineering	9,338	0.49%	36	0.43%	42	0.64%
Subtotal (10 largest)	175,164	9.23%	575	6.94%	601	9.12%
Balance from other customers	1,721,849	90.77%	7,706	93.06%	5,989	90.88%
Grand totals	1,897,013	100.00%	\$ 8,281	100.00%	\$ 6,590	100.00%

Fiscal Year 1998						
Name	Gallons Consumed	%	Water & Irrigation Sales Revenue Produced		Sewer Revenue Produced	
			\$	%	\$	%
Tymber Creek Utilities Incorporated	38,094	2.21%	\$ 54	1.06%	\$ -	0.00%
Florida Hospital	24,311	1.41%	57	1.12%	53	1.26%
Bear Creek Venture, Ltd.	23,625	1.37%	61	1.20%	82	1.94%
Homac Manufacturing Company	14,304	0.83%	34	0.67%	48	1.14%
Volusia County School Board	13,474	0.78%	33	0.65%	30	0.72%
Hewitt Properties, Inc.	8,630	0.50%	24	0.47%	32	0.76%
Rinker Material Corporation	7,500	0.43%	17	0.34%	-	0.00%
Medic Home health Center of Florida	7,340	0.43%	18	0.35%	25	0.59%
Ormond in the Pines	7,761	0.45%	23	0.45%	30	0.71%
NDC Asset Management, Inc., DBA Fisherman's Landing Apartments	6,894	0.40%	21	0.41%	28	0.66%
Subtotal (10 largest)	151,933	8.81%	342	6.72%	328	7.78%
Balance from other customers	1,573,194	91.19%	4,747	93.28%	3,889	92.22%
Grand totals	1,725,127	100.00%	\$ 5,089	100.00%	\$ 4,217	100.00%

Source: City of Ormond Beach Finance Department

GLOSSARY

Accrual: A basis of accounting in which revenues are recognized when they are measurable and earned and expenditures are recorded when incurred.

Appropriation: Authorization by the City Commission that allows expenditures to be made on behalf of the City against governmental resources.

Audit: An examination of internal controls and financial statements.

Balance Sheet: A statement which presents the financial position of an entity as of a specified date.

Budget: A financial plan or proposed revenues and expenditures for a specified period of time (usually one year).

Capital Outlay: Expenditures for the acquisition of assets.

Debt Service: The City's obligation to pay principal and interest according to a predetermined schedule.

Department: A major organizational unit that indicates management responsibility for a group of related operations.

Encumbrances: Commitments against an appropriation.

Fund Balance: The amount by which assets exceed liabilities.

Interfund Transfers: Amounts transferred from one fund to another.

Intergovernmental Revenues: Revenues received from another government.

Operating Expenditures: Ongoing expenditures that are not wages, benefits or capital in nature.

Reserved: Indicates that a portion of fund balance is restricted for a specific purpose.

Roll back tax rate: The tax rate that generates the same amount of revenue as the prior year exclusive of gains from new construction.