

**City of Ormond Beach
Florida**



**Annual Budget
Fiscal Year 2009-2010**

**CITY OF ORMOND BEACH
ANNUAL BUDGET
FOR THE 2009-10 FISCAL YEAR
OCTOBER 1, 2009 THROUGH
SEPTEMBER 30, 2010**



CITY COMMISSION

FRED COSTELLO

LORI GILLOOLY

TROY KENT

ED KELLEY

BILL PARTINGTON

MAYOR

ZONE ONE

ZONE TWO

ZONE THREE

ZONE FOUR

Joyce A. Shanahan

Theodore S. MacLeod, P.E.

Kelly A. McGuire

Daniel A. Stauffer

City Manager

Assistant City Manager

Finance Director

Accounting Manager

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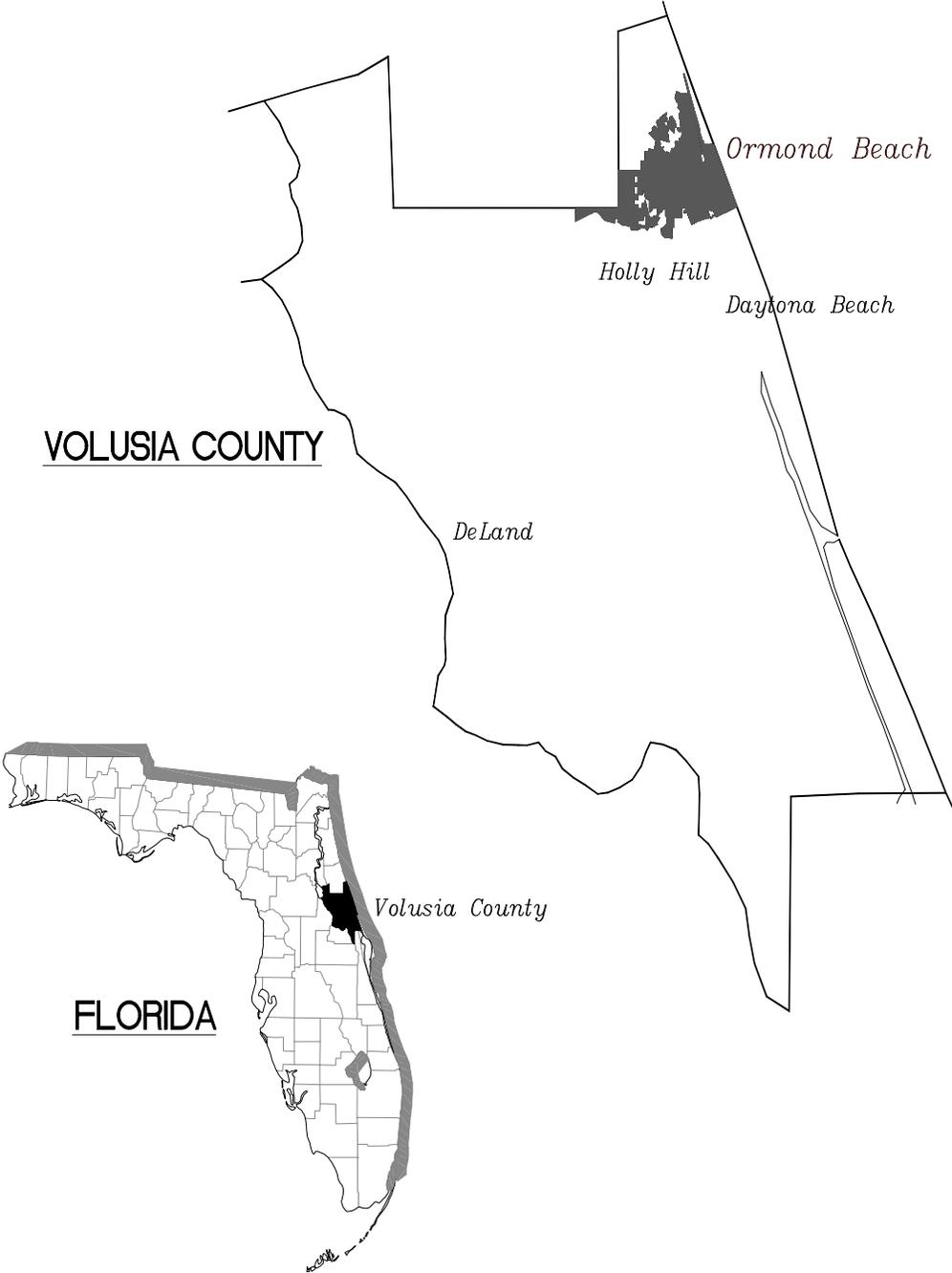
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LOCATION MAP
CITY OF ORMOND BEACH, FLORIDA



Community Overview

The city that is now Ormond Beach, which is located on the northeast coast of Florida, dates from the period immediately following the Civil War. J. Andrew Bostrom, a former Union soldier originally born in Sweden, settled land on the peninsula. Concentrated settlement on the mainland began in 1873 with the establishment of New Britain, founded by a small community of New Englanders intent on making their living from citrus cultivation. In 1875, New Britain was subdivided into blocks and lots, with the original plat containing eleven (11) streets. Of the eleven (11) streets, seven (7) retain their original names, with four (4) located in present downtown Ormond Beach.

By 1880, New Britain had grown enough to warrant incorporation. During the elections for incorporation, the town name was changed to Ormond, in honor of James Ormond III, descendant of an early British colonist from the 1770's. The town was legally incorporated on April 22, 1880 and adopted the banana tree as the town emblem.

The development of Ormond Beach accelerated during the 1880's when John Anderson, Joseph Price, Stephen Van Cullen White and other pioneers saw that the small wilderness community was linked by rail with the eastern United States. Their entrepreneurial spirit led to the construction of a bridge spanning the Halifax River (Atlantic Intra-coastal Waterway) from the mainland to the peninsula and the Ormond Hotel, a building that helped define the social and economic character of the community. During the late nineteenth and early twentieth centuries, Ormond became one of Florida's most recognized resort communities and the location of some of the first automobile races in the United States. Consequently, Ormond Beach became and is still known today as the "Birthplace of Speed". Ironically, following World War I, as the automobile became increasingly available to middle America, the character of Florida tourism changed, and Ormond declined in importance as a winter resort and tourist mecca, becoming a more traditional residential community.

In 1959, the City was granted 1,164 acres of land from the Federal government that was developed into a municipal airport that consists of two (2) active runways and six (6) taxiways. In addition, the City purchased 176 acres from the Federal government in 1959; a site that has since been developed into a successful commerce center. Today the Business Park contains twenty-nine (29) businesses operating in approximately 807,000 square feet of light industrial space with total employment of approximately 2,000 workers.

Since 1970, the city's population increased from approximately 14,000, to the present population of approximately 41,000, which has resulted from a combination of real growth and annexations. During the 1990's, residential development and the City's commercial and retail center expanded westward beyond Interstate 95 as the size of the City grew to approximately 29 square miles.

STATEMENT OF VISION CITY OF ORMOND BEACH FLORIDA

The future of the City of Ormond Beach depends on a partnership among citizens, businesses, civic organizations, elected officials and City employees. Working Together, we can make Ormond Beach one of the most attractive, stimulating and progressive cities in the nation.

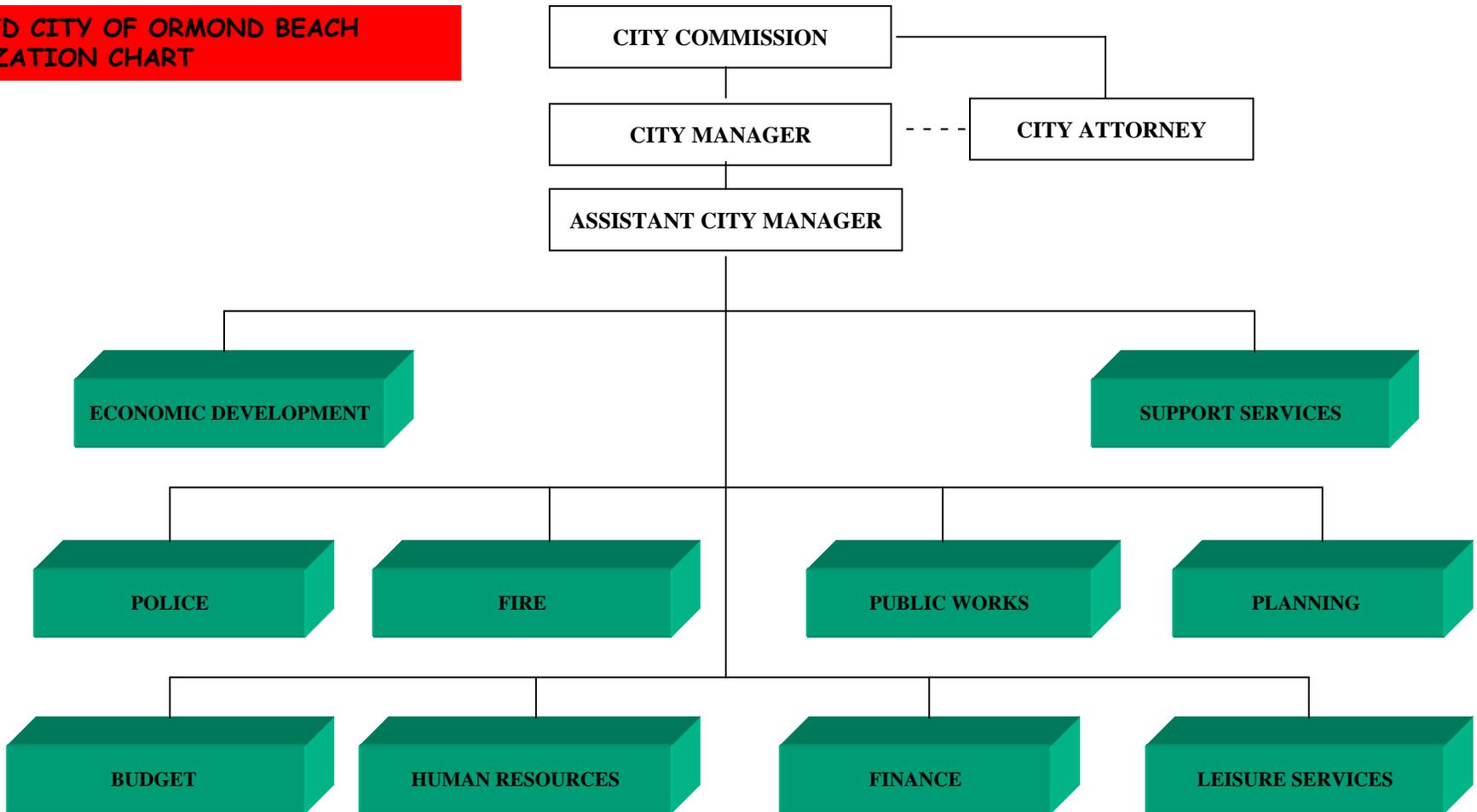
We see Ormond Beach as a community characterized by a high quality of life for all. From our youngest citizens to our oldest citizens, we want to provide significant opportunities for earning, for learning, for leisure and recreation, and for self-expression.

We see Ormond Beach as a community of many dimensions. Among these, we see our City as:

- ❖ A family oriented community, striving to provide a safe and supportive environment in which families of all ages can build on their strengths and their traditions.
- ❖ A learning community, in which all citizens may participate in life-long opportunities for personal growth and development, especially as they participate in the strong historic, cultural, artistic, and athletic traditions of the area.
- ❖ An environmentally sensitive community, marked by mature trees, clean water, well-kept neighborhoods, and attractively landscaped thoroughfares.
- ❖ An economically sound community, boasting a diverse economy and a balanced, controlled, but friendly approach to business and development.
- ❖ A diverse community, one in which all citizens and all sectors of the City find meaningful opportunities and one in which all are valued for the unique contribution they make.
- ❖ A responsive community, with a City government that cares and communicates well with the citizenry and provides timely, even-handed, and courteous service to all.
- ❖ A well-run community, offering high quality basic City services in an effective and efficient manner, and encouraging creative and proactive approaches to the conduct of government.
- ❖ An involved community, one in which citizens throughout the community acknowledge and respect their differences, but recognize that the accomplishment of our objectives will require the full participation of all.

ORMOND BEACH CITIZENS

PROPOSED CITY OF ORMOND BEACH ORGANIZATION CHART



This is to certify that this is the official organizational chart of the City of Ormond Beach referred to in Article II, Chapter 2, of the City of Ormond Beach, Florida, *Code of Ordinances*, adopted by Resolution No. 2002-94

Carl Persis
CARL PERSIS, MAYOR

Veronica Patterson
VERONICA PATTERSON, City Clerk



CITY OF ORMOND BEACH

City Manager 22 S. Beach St. Ormond Beach, FL 32174 (386) 676-3200 Fax: (386) 676-3384

October 1, 2009

Honorable Mayor Costello, City Commissioners and Citizens of the City of Ormond Beach:

It is my pleasure to submit the FY 2009-10 annual budget. The primary mission of the City of Ormond Beach is to efficiently provide an array of municipal services within the current economic constraints. The net budget totals \$84,992,053, a reduction of \$17,500,573 or 17.07% from the prior year budget. The budget has been prepared with a millage rate of 3.80968 which is equal to the prior year millage rate and 6.46% below the rolled back millage rate. By levying the same tax rate as the previous year, approximately \$298,000 will be reserved to provide the necessary annual debt service funding to issue approximately \$3.5 million in bonds to fund capital improvements such as beach parking or stormwater infrastructure.

The budget has been prepared to meet the highest standards of municipal budgeting and outlines the City's commitment to providing quality services in the most cost effective manner possible. The budget document serves several purposes:

- Financial Plan: The budget outlines the financial structure necessary for financial stability and provides a five-year capital improvement program and debt management information.
- Policy Document: The budget identifies service levels, programming and capital improvements and the associated financial impacts.
- Operation Guide: The budget includes information relative to organization units and workforce as well as establishes goals and objectives for departments.
- Communication Device: The budget is presented in a manner which is easily understood through graphs, charts and narrative description.

Budget Challenges

The development of the 2009-10 Fiscal Year budget has been impacted by the continuing decline in economic conditions. The City of Ormond Beach continues to

refine our activities and finances to meet the requirements of our citizens. With respect to the proposed FY 2009-10 budget, the City is facing a number of significant issues:

Property Values	15.02 %↓
<i>Taxable values declines by \$440 million from \$3.4 billion to \$2.96 billion.</i>	
Intergovernmental Revenue	11.5 %↓
<i>Sales tax and municipal revenue sharing are estimated to decline by approximately \$372,942</i>	
Pension Contributions	23.3%↑
<i>Due to market conditions, the pension system suffered a 16% investment loss resulting in an increase in requirement contributions to the pension system of about \$500,000.</i>	
Leisure Services Fees	16.86%↓
<i>Collection of Leisure Service fees is expected to decline by \$191,500 as citizens reduce or discontinue participation in recreational activities as a result of the declining economic conditions.</i>	

Budget Preparation Guidelines

The following guidelines were provided by the City Commission during the Financial Trends Workshop and were used to prepare the FY 2009-10 budget:

Guidelines:

- Develop budget proposals which provide no tax increase.
- Use of fund balance only for one-time expenditures.
- Annually review user fees and charges.
- Continue to fund facility renewal and replacement, general capital projects and transportation projects through dedicated millage.
- Explore health insurance options to reduce costs.
- Solicit resident suggestions at the earliest stage of the budget process.

Outcomes:

- The budget was developed within the existing tax rate.
- The General Fund budget was balanced without use of fund balance.
- A water/wasterwater user fee increase of 4% on all tiers beyond the minimum bill is included in the budget. Additionally, a 3% increase in Leisure Services fees consistent with prior discussion is included in the budget.
- While the budget includes funding for property tax supported capital improvements, funding has been reduced by \$185,000.
- In order to avoid health insurance premium increases, the existing insurance program was modified.
- A series of Town Hall meetings were held to solicit input from citizens on tax rate options and service levels. The majority of citizens who attended the meetings expressed a willingness to pay slightly more in taxes in order to

keep the overall tax revenue level and maintain existing services. Nevertheless, acknowledging the difficulties a tax increase may impose on our citizens, the budget incorporates the same tax rate.

- The Budget Advisory Board meets monthly to discuss budget issues. The Budget Advisory Board has discussed the proposed budget; the board's recommendations can be found on page xi.

Budget Assumptions

Revenues

1. Conservative revenue estimates are utilized to allow for unanticipated changes in collection levels or economic deterioration. In the case of revenues distributed by the State such as sales tax and municipal revenue sharing, revenue estimates are based on information provided by the Legislative Committee on Intergovernmental Relations.
2. Significant reductions are anticipated in the following areas:
 - a. Property Taxes (General Operations) - \$576,286 or 5.43%
 - b. Property Taxes (Community Redevelopment) - \$73,868 or 16.56%
 - c. Utility Taxes - \$125,000 or 4.14%
 - d. Sales Tax - \$194,000 or 10.75%
 - e. Leisure Service Fees - \$191,150 or 16.86%
 - f. Interest Income - \$165,932 or 62.4%
3. The budget includes a millage rate of 3.80968. This rate is 6.46% below the rolled back tax rate. The tax rate will generate \$576,286 less in tax revenue for general operations as compared to the prior year.
4. The budget includes a 3% increase in Leisure Service fees which will result in approximately \$25,000 of additional revenue.
5. The budget includes a water/wastewater rate increase of 4% for all tiers above the minimum usage. Despite a reduction in expenditures, the rate increase is needed as a result of the significant decline in water/wastewater consumption.
6. A 10% rate increase was requested and approved by the City's solid waste collection providers. As a result, the budget includes a 10% increase in solid waste fees to citizens. The last increase in these fees was 5.5% in October, 2008 and was necessitated as a result of a CPI adjustment provided to the solid waste provider. Prior to October 2008, fees had not been increased since December 2004.

Expenditures

1. As a service provider, wages and benefits account for a significant portion of the City's budget. The budget has been prepared according to the following assumptions:
 - a. No salary increases have been incorporated into the budget.
 - b. The budget does not include funding for healthcare cost increases.
 - c. Pension contributions – Necessary funding for pension contributions has been included and is based upon the most recent annual actuarial evaluation. Required contributions have increase by \$500,000 over the current year level.
2. Personnel changes resulting in an annual savings of \$819,427 (\$733,688 General Fund; \$85,739 Other Funds).
 - a. Full-time positions - 13 positions were eliminated as follows: Support Services Director, Information System Specialist, Customer Service Supervisor, Engineering Tech, Maintenance Worker (Streets), Recreation Manager, Leisure Service Coordinator, Administrative Assistant, Community Service Officer, Fire Administration, Police Division Chief, Building Inspector, and Maintenance Worker (Utilities).
 - b. Part-time positions -3 positions were eliminated as follows: Engineer, Office Assistant, Planning Minute Tech.
 - c. Reorganization – The full-time courier position was reduced to a part-time position.
 - d. For the three year period from FY 2007-08 to FY 2009-10, 55 positions have been eliminated representing a reduction of 12.9% of the workforce (49 full-time and 6 part-time positions).
3. General Fund overtime budgets have been reduced by \$128,854 or 18%, primarily in the Fire Department (\$80,000). The savings is estimated to be approximately \$164,000 when benefits are included (FICA, Pension, etc.).
4. Funding for contributions and contracts for services with outside agencies (not for profit) was reduced by 7% or \$11,000.
5. Funding for property tax supported capital improvements (Facilities Renewal and Replacement) has been reduced by \$185,000.
6. A 20% reduction in janitorial services through the City's facilities will be made and is anticipated to provide annual savings of \$58,000.
7. Annual funding providing by the General Fund to the Vehicle Replacement Fund has been reduced by \$100,000. Sufficient reserves are available within the Vehicle Replacement Fund to provide for necessary replacements despite the reduction in annual funding.

Additional Reductions

During the onset of the budget preparation process, each department was directed to submit potential reductions equating to 10% of the department's overall budget. Many of those reductions are being included in the proposed budget as noted above. However, some of the reductions considered by staff were not recommended as they would not be in keeping with the City Commission's previous direction nor do they meet the desires of our citizens as expressed during our Town Hall Budget meetings. The additional reductions considered but not incorporated into the adopted budget are as follows:

<u>Position</u>	<u>Annual Cost</u>
3 Firefighters	\$164,154.00
7 Police Officers	353,080.00
Specialist (PAL)	33,678.00
Coordinator (PAL)	60,381.00
Recreation Leader (PAL)	33,048.00
Seasonal Tutors (PAL)	13,607.00
Police Officer (DARE)	50,902.00
Overtime-PAL/DARE	8,831.00
	<hr/>
Total Personnel	<u><u>\$717,681.00</u></u>
Eliminate Rye Seeding-Sports Complex	\$16,000.00
Eliminate Sports Subsidy	21,600.00
Reduce Community Events by 50%	107,000.00
Eliminate Contributions/Contracts for Service	162,176.00
	<hr/>
Total Other Reductions	<u><u>\$306,776.00</u></u>
Grand Total	<u><u>\$1,024,457.00</u></u>

Recognition

I would like to thank the City's Department Directors and Division Managers for their efforts in preparing and closely monitoring their respective budgets and programs. The recommended budget reductions which minimize impacts on services, are the result of the leadership of our Department Directors and Division Managers. I would also like to recognize Kelly McGuire, Finance Director and Dan Stauffer, Accounting Manager for their work in preparing the FY 2009-10 budget.

Respectfully submitted,



Joyce A. Shanahan
City Manager

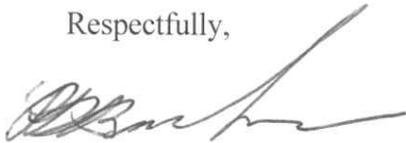
Budget Advisory Board Recommendation

Mayor and City Commissioners:

On behalf of the Budget Advisory Board, I present the following recommendations as unanimously approved by the board members:

1. In order to provide for adequate government services to the citizens of Ormond Beach and to be fiscally responsible, the Budget Advisory Board supports the recommendations of the Finance Director (relative to the proposed FY 2009-10 budget as presented at the July 8th meeting).
2. The Budget Advisory Board recommends the City Commission aggressively pursue, in cooperation with neighboring jurisdictions, the regionalization/ unification of services in order to provide service efficiency and financial benefits to the City of Ormond Beach.
3. The Budget Advisory Board recommends reducing the FY 2009-10 budget for all contributions and contracts for service to outside agencies by 20%.
4. The Budget Advisory Board will not entertain any proposals regarding pension or any other benefit enhancements. The Budget Advisory Board cannot support such benefit enhancements.

Respectfully,



Rick Banker
Chairman

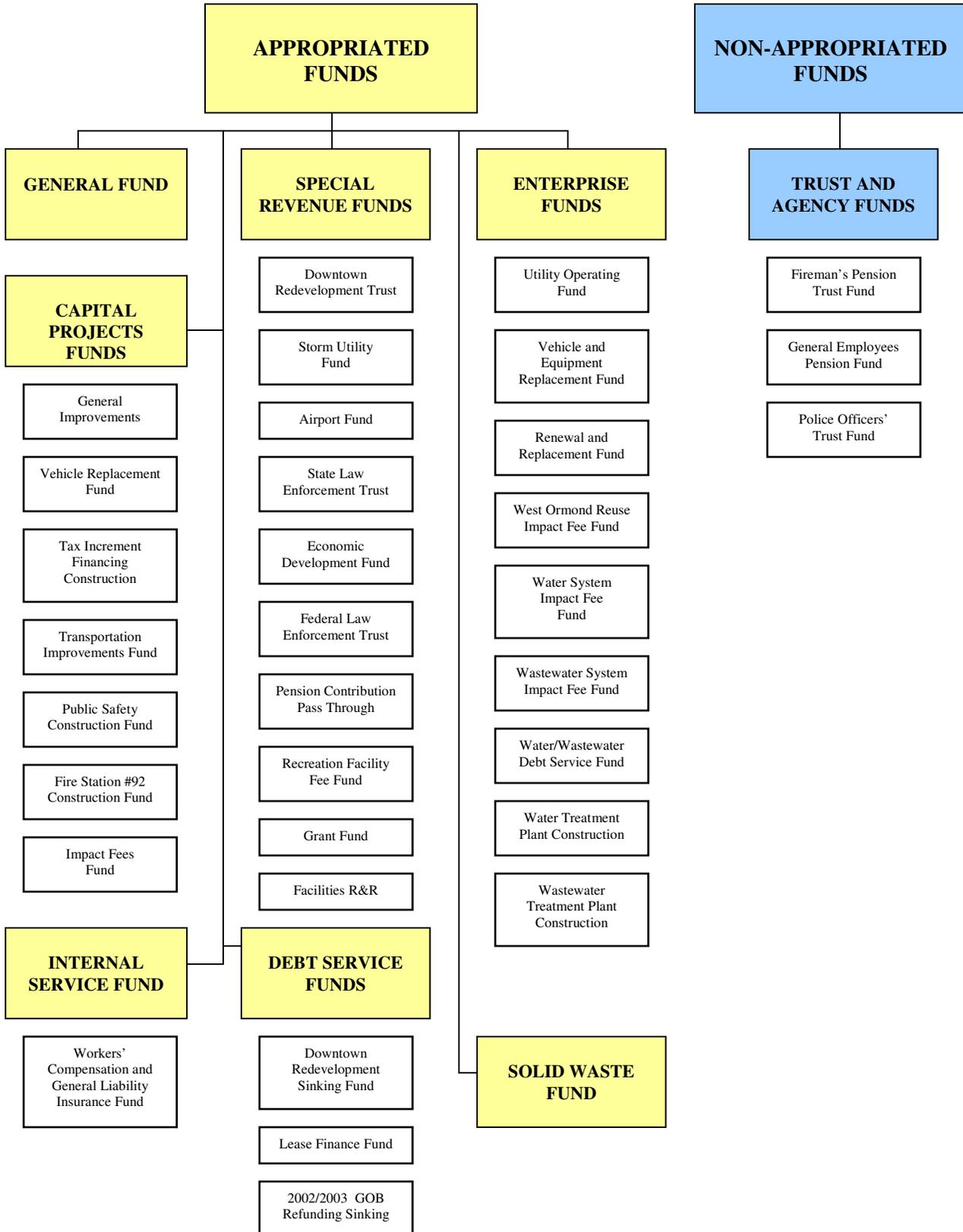
FINANCIAL POLICIES

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BUDGET CALENDAR

DATE	ACTIVITY
March 3	Financial Trends Workshop with City Commission (5:30 at City Commission Chambers)
April 27	Budget Requests due from Depts.
May	Budget Review Meetings with City Manager
June 2	City Commission Workshop to Review Proposed 5 Year Capital Improvements Program (5:30 at City Commission Chambers)
July 1	Certification of taxable value submitted to City
July 13	Budget document submitted to City Commission
July 20	Operating Budget Workshop (5:30 at City Commission Chambers)
July 21	Operating Budget Workshop (5:30 at City Commission Chambers, if needed)
July 21	Approval of tentative millage levy at regular City Commission meeting (7:00 at City Commission Chambers)
September 8	First Public Hearing to adopt proposed millage rate and budget
September 10	Newspaper advertisement of Second Public Hearing and Budget Summary Statement
September 14	Second and Final Public Hearing to adopt Final millage rates and budget.

FUND STRUCTURE



MAJOR FUNDS

Governmental Fund Types

1. **General Fund** - The General Fund is the general operating fund of the City. It is used to account for all financial resources, except those required to be accounted for in another fund.
2. **Special Revenue Funds** - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes.
 - a. **Redevelopment Trust Fund** – Used to account for tax increment proceeds received by the City within a specific district authorized by state statute. These revenues are transferred to its Debt Service Fund in accordance with the 1994 Tax Increment Bond Resolution.
 - b. **Stormwater Drainage Utility Fund** – The fund’s purpose is to provide maintenance to the City’s existing stormwater drainage system. Revenues are provided from user charges assessed to utility customers.
 - c. **Municipal Airport Fund** – The fund accounts for the financial activities of the Ormond Beach Airport. The airport was deeded to the City in 1959. The agreement restricts the use of the land and revenues derived from aviation related purposes. The airport is funded through rentals and lease revenues, grant revenues and transfers from the General Fund.
 - d. **Local Law Enforcement Trust Fund** – Used to account for proceeds generated by confiscation activities of the Police Department. Expenditures are restricted for law enforcement purposes only.
 - e. **Economic Development Fund** – This fund accounts for the City’s proceeds of land sales and development costs associated with the City’s airport business park.
 - f. **Federal Law Enforcement Trust Fund** – Used to account for proceeds generated by confiscation activities of the Police Department. Expenditures are restricted for law enforcement purposes only.
 - g. **Pension Contribution Pass Through** – Used to account for State contributions to the Police and Fire pension funds.
 - h. **Recreational Facility Use Fee Fund** – This fund accounts for impact fees assessed against users of recreation and cultural facilities within the City. Use of these funds is limited to expansion of those facilities.
 - i. **Grant Funds** – This fund accounts for proceeds of federal and state financial assistance and related capital expenditures.
 - j. **Facilities Renewal and Replacement** – This fund accounts for dedicated tax revenue used to maintain City facilities.
3. **Debt Service Funds** - Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs.

- a. **Financing Debt Service Fund** – This fund records principal and interest payments on various capital lease and notes payable obligations. Revenue sources include interest on investments and transfers from the General Fund.
 - b. **2002 General Obligation Debt Service Fund** – This fund records principal and interest payments on Series 2002 General Obligation Bonds. Revenues include ad valorem property taxes and interest on investments.
 - c. **2003 General Obligation Debt Service Fund**- This fund records principal and interest payments on Series 2003 General Obligation Bonds. The proceeds of this debt issue were utilized to construction Fire Station #92. Revenues include ad valorem property taxes and interest on investments.
 - d. **2004 Revenue Bonds** – This fund records principal and interest payments on Series 2004 Revenue Bonds. The proceeds of this bond issue were used to construct Fire Station #91.
4. **Capital Projects Funds** - Capital Projects Funds are used to account for financial resources to be used for equipment replacement or the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).
- a. **Capital Improvement Fund** – This fund is used to account for capital asses acquisitions and construction from general government resources and intergovernmental grants.
 - b. **Equipment Renewal and Replacement Fund** – This fund accounts for replacement of existing capital assets provided by general government resources.
 - c. **Transportation Improvements Fund** – This fund is used to account for transportation related capital infrastructure acquisition and construction from general government resources.
 - d. **Recreation Facilities Impact Fee Fund** – This fund accounts for impact fees assessed and collected against new construction activities. Use of funds is restricted for expansion of existing recreational facilities or construction of new recreational facilities.
 - e. **Local Roads Impact Fee Fund** – This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion of existing local roadway links or construction of new local roadways.
 - f. **Stormwater Drainage Impact Fee Fund** – This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion of existing stormwater management facilities or construction of new stormwater management facilities.

Proprietary Fund Types

1. **Enterprise Funds** - Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises--where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.
 - a. **Water and Wastewater Fund** –This fund is used to account for general water and sewer operations. The primary source of funding is user charges to water and sewer customers.
 - b. **Water and Wastewater Vehicle and Equipment Replacement** – This fund accounts for replacement of existing vehicles and equipment for the benefit of Water and Wastewater.
 - c. **Water and Wastewater Renewal and Replacement** - This fund accounts for replacement of existing capital assets for the benefit of Water and Wastewater.
 - d. **Water and Wastewater Debt Service** – Used to account for principal and interest payments resulting from the issuance of revenue bonds and other forms of debt.
 - e. **West Ormond Reuse Impact Fee** - This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of reuse facilities.
 - f. **Water Impact Fee** - This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of water facilities.
 - g. **Wastewater Impact Fee** - This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of wastewater facilities.
 - h. **Water Treatment Plant Construction** – This fund accounts for the construction costs associated with the expansion of the water treatment plant.
 - i. **Wastewater Treatment Plant Construction** – Used to account for the construction costs associated with the rehabilitation and expansion of the wastewater treatment plant and wastewater system.
 - j. **Solid Waste Fund** – Used to account for activities associated with the removal of trash and debris. Expenditures are funded through user charges to customers.
2. **Internal Service Fund** - The Internal Service Fund is used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost-reimbursement basis.

- a. **Workers Compensation Fund** – This fund is used to account for expenditures associated with providing workers compensation coverage to employees.
- b. **General Liability Insurance Fund** - This fund is used to account for expenditures associated with providing general liability coverage to employees.

Fiduciary Fund Types

- 1. **Trust and Agency Funds** - Trust and Agency Funds account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds. These funds are not included in the adopted budget.
 - a. **Firemen’s Pension Fund** – Used to account for employee and employer contributions towards the Firemen’s pension fund.
 - b. **Police Officer’s Pension Fund** - Used to account for employee and employer contributions towards the Police Officer’s pension fund.
 - c. **General Employee’s Pension Fund** - Used to account for employee and employer contributions towards the General Employee’s pension fund.

FINANCIAL POLICIES

The accounting policies of the City of Ormond Beach conform to generally accepted accounting principles as applicable to governments. The following is a summary of the most significant accounting and budgeting policies.

FUND ACCOUNTING

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The purposes of the City’s various funds and account groups are as follows:

Basis of Budgeting

The *basis of budgeting* for all funds is on a *cash* basis.

Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of

accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All Governmental Funds are accounted for using the modified accrual basis of accounting. Under the modified accrual basis, revenues are recognized when they become measurable and available as net current assets. Revenues that are susceptible to accrual include taxes, intergovernmental revenues, charges for services and investment earnings. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include principal and interest on general long-term debt which are recognized when due.

All Proprietary Fund Types and Pension Trust Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when earned and expenses are recognized when incurred.

BUDGET AMENDMENT POLICY

1. Budget Transfers and Amendments

A. Administrative Approval of Intra-departmental Budget Transfers

Any budget transfer between line item expenditures accounts (personal service, operating, and capital outlay) that does not increase or decrease the approved total appropriation of a department within the same fund and is less than \$25,000 shall be reviewed by the Budget Director and approved by the City Manager or his designee.

B. Commission Approval of Budget Transfers

The following budget transfers shall be approved by a majority vote of the City Commission:

1. Transfers of \$25,000 or more
2. All interfund transfers

C. Commission Approval of Budget Amendments

The following budget amendments shall be approved by Resolution by a majority vote of the City Commission:

1. Recognition of non-budgeted and unanticipated revenues received during the fiscal year.
2. Any increase or decrease in appropriated fund balance.
3. Any increase or decrease in the total approved appropriation of a fund.

REVENUE GUIDELINES

The City employs the following revenue guidelines as part of the budget development process:

1. The General Fund operating budget millage rate will be based on a 96% tax collection rate as computed against the Current Year Gross Taxable Value as shown on Form DR-420 provided to the City by the Volusia County Property Appraiser.
2. The City will annually review Charges for Service to ensure that the fee structure, at a minimum, maintains the current level of cost recovery.
3. Ensure that fees charged in enterprise operations are calculated at a level that will support all direct and indirect costs of the enterprise.
4. Ensure that the basis for computing indirect cost allocations are reviewed annually and are based on prudent and defensible assumptions.
5. Revenue projections for all major non-ad valorem revenue sources will be based on prudent trend analysis that considers current and projected economic conditions. Budget projections for State-shared revenues will consider State of Florida estimates that are contained in the Local Government Financial Information Handbook as one of several factors for determining final revenue estimates.
6. Ensure that the City does not accept any revenue source whose terms of acceptance or collection may adversely affect the City.
7. The use of revenues which have been pledged to bond holders will conform to bond covenants which commit those revenues.
8. In balancing the City's annual budget, the City will attempt to balance the general fund operating budget against current income. If fund balance must be appropriated to balance the budget, no more than five percent (5%) of all General Fund revenue will be comprised of appropriated fund balance and will be targeted to the extent possible against funding one time capital improvement projects.
9. The undesignated fund balance in the General Fund will be maintained at no less than 12% of the total General Fund budget exclusive of budgeted reserves for contingency.
10. Water and Wastewater Impact fees will be set at a level that recovers the highest percentage of the cost of future capacity as permitted by law.

REVENUE GUIDELINES (continued)

11. In financing capital improvements through the use of General Obligation Bonds, the City shall limit outstanding indebtedness to no more than 5% of current gross taxable value.

APPROPRIATION GUIDELINES

1. The City Commission adopts the annual budget at the fund level, whereas department managers prepare their respective budgets at the program level and allocate appropriations to specific line items in order to provide services at the current level of service.
2. Personal services are estimated based on collective bargaining provisions governing salary adjustments, whereas salary adjustments for non-bargaining unit employees are based on parameters defined by the City Manager and approved by the City Commission. Pension amounts are based on the defined level of funding as determined by the city's actuary. Health insurance premiums for employee coverage are estimated based on current market conditions that affect annual premium adjustments.
3. The emphasis in preparing the annual budget is on the development of performance outcomes and the relationship of those outcomes to providing the current or enhanced level of service and the budget resources needed to accomplish the identified service level.
4. The budget request for all programs will include an itemized list of capital equipment with a unit value of \$1,000 or more and a separate line item appropriation for vehicle depreciation that will fund future replacement of city vehicles and heavy equipment based on the vehicle replacement schedule developed by the Fleet Manager and Budget Manager.
5. Annually, the City Manager will have a comprehensive Five Year Capital Improvements Program (CIP) developed for review and approval by the City Commission. The Five Year CIP will identify and schedule priority capital improvements and provide recommended financing and the estimated operating budget impact for each project.
6. The level of classification detail at which expenditures may not legally exceed appropriations is the fund level. Department Directors and Division Managers are held accountable for their respective budgets at the program level.
7. Encumbrances outstanding at year-end represent the estimated amount of the expenditures ultimately to result if unperformed contracts/receipt of goods or services in process at year-end are completed. Such encumbrances do not constitute expenditures or liabilities, but rather reservations of fund balance for subsequent years' appropriation.
8. Debt service millage will be set at levels which will generate sufficient revenue to make all required principal and interest payments.

BUDGET OVERVIEW

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REVENUE HIGHLIGHTS

Overview:

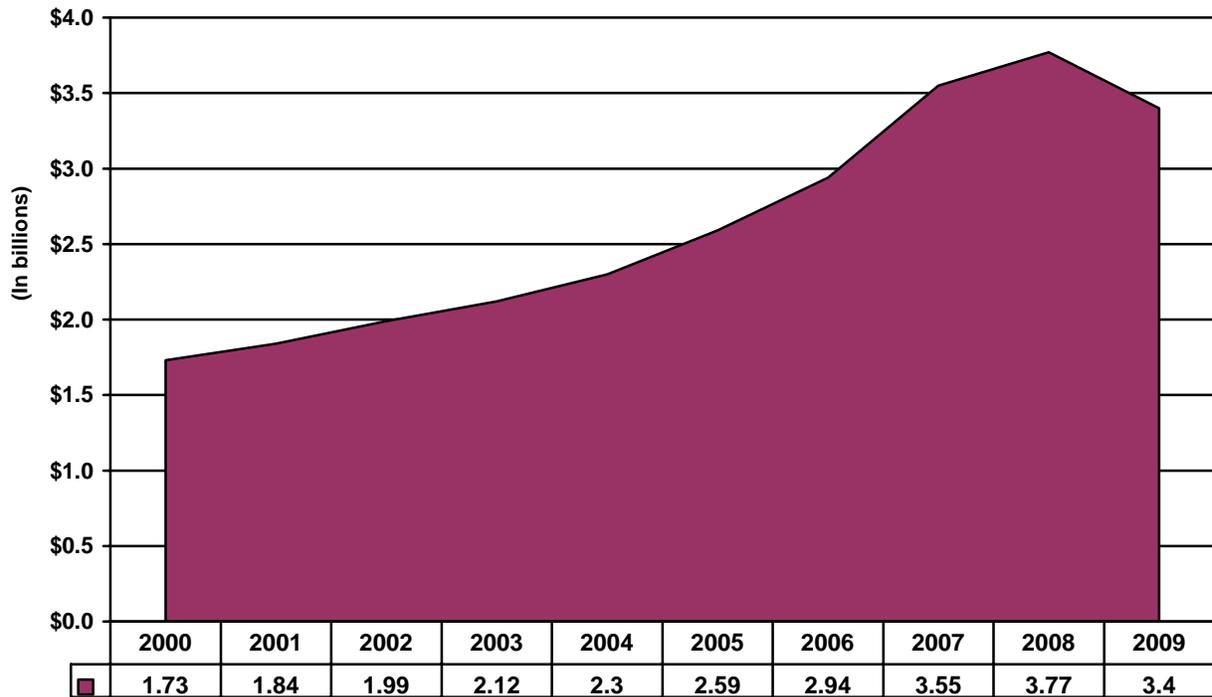
Citywide net revenues and use of prior year's reserves for FY 2009-10 are budgeted at \$80,222,390 and \$4,769,663 respectively.

Description	Budget Revenue FY 2009-10	Budget Expenditures FY 2009-10	Use of Fund Balance
GENERAL FUND (001)	27,989,345	27,989,345	-
SPECIAL REVENUE FUNDS			
DOWNTOWN REDEVELOPMENT TRUST FUND (104)	1,284,689	2,327,770	1,043,081
STORMWATER UTILITY FUND (107)	2,975,000	3,399,953	424,953
AIRPORT FUND (108)	947,461	947,461	-
LOCAL LAW ENFORCEMENT TRUST FUND (109)	5,000	5,000	-
ECONOMIC DEVELOPMENT FUND (110)	-	40,500	40,500
FEDERAL LAW ENFORCEMENT TRUST FUND (112)	10,000	75,000	65,000
PENSION CONTRIBUTION PASS THROUGH (113)	800,000	800,000	-
RECREATION FACILITY FEE FUND (115)	26,400	26,400	-
GRANTS FUND (116)	350,000	550,000	200,000
FACILITIES RENEWAL & REPLACEMENT (117)	350,000	394,000	44,000
TOTAL SPECIAL REVENUE FUNDS	6,748,550	8,566,084	1,817,534
DEBT SERVICE FUNDS			
FINANCING DEBT SERVICE FUND (205)	156,963	156,963	-
2002 GOB DEBT SERVICE FUND (209)	272,419	272,419	-
2003 GOB DEBT SERVICE FUND (210)	112,089	112,089	-
2004 REVENUE BOND FUND (211)	157,796	157,796	-
2008 REVENUE BOND FUND (212)	-	-	-
TOTAL DEBT SERVICE FUNDS	699,267	699,267	-
CAPITAL PROJECT FUNDS			
CAPITAL IMPROVEMENTS FUND (301)	895,000	1,189,000	294,000
EQUIPMENT RENEWAL AND REPLACEMENT FUND (302)	1,162,751	1,162,751	-
TAX INCREMENT FINANCING CONSTRUCTION FUND (307)	-	-	-
TRANSPORTATION IMPROVEMENTS FUND (308)	3,963,202	4,580,000	616,798
RECREATION IMPACT FEE FUND (310)	-	-	-
LOCAL ROADS IMPACT FEE FUND (316)	-	-	-
STORMWATER DRAINAGE IMPACT FEE FUND (318)	-	-	-
2003 FIRE STATION #92 CONSTRUCTION FUND (322)	-	-	-
2005 FIRE STATION #91 CONSTRUCTION FUND (323)	-	-	-
TOTAL CAPITAL PROJECTS FUNDS	6,020,953	6,931,751	910,798
WATER AND WASTEWATER FUNDS			
WATER AND WASTEWATER FUND (401)	17,034,930	17,034,930	-
VEHICLE REPLACEMENT FUND (408)	115,000	115,000	-
RENEWAL AND REPLACEMENT FUND (409)	1,180,000	2,084,500	904,500
WATER/WASTEWATER CONSOLIDATE DEBT SERVICE (414)	4,323,565	4,323,565	-
WEST ORMOND REUSE IMPACT FEE FUND (433)	10,000	10,000	-
WATER SYSTEM IMPACT FEE FUND (434)	132,000	132,000	-
WASTEWATER SYSTEM IMPACT FEE FUND (435)	53,000	227,000	174,000
WATER PLANT CONSTRUCTION FUND (440)	3,350,000	4,070,000	720,000
WASTEWATER EXPANSION PROJECTS FUND (442)	19,455,000	19,455,000	-
TOTAL WATER AND WASTEWATER FUNDS	45,653,495	47,451,995	1,798,500
SOLID WASTE FUND (460)	6,036,378	6,279,209	242,831
WORKERS COMPENSATION FUND (502)	541,388	541,388	-
GENERAL LIABILITY FUND (504)	680,883	680,883	-
TOTAL BUDGET	94,370,259	99,139,922	4,769,663
LESS: INTERFUND TRANSFERS	(11,475,956)	(11,475,956)	-
FLEET	(1,449,642)	(1,449,642)	-
INSURANCE FUNDS	(1,222,271)	(1,222,271)	-
TOTAL	80,222,390	84,992,053	4,769,663

Taxable Value:

The City of Ormond Beach has experienced an increase in the taxable value of \$1.12 billion over the past ten years. The 2009 taxable value is \$2.96 billion, a decrease of \$440 million over the 2008 taxable value.

**Gross Taxable Value
Ten Year Trend**



Property Tax Revenue and Rates:

General operating revenue (available for general operations and capital improvements) declined by \$576,286 or 5.43%. Total property tax revenue declined by \$1,640,306 or 13.18%.

General Operating Revenue:

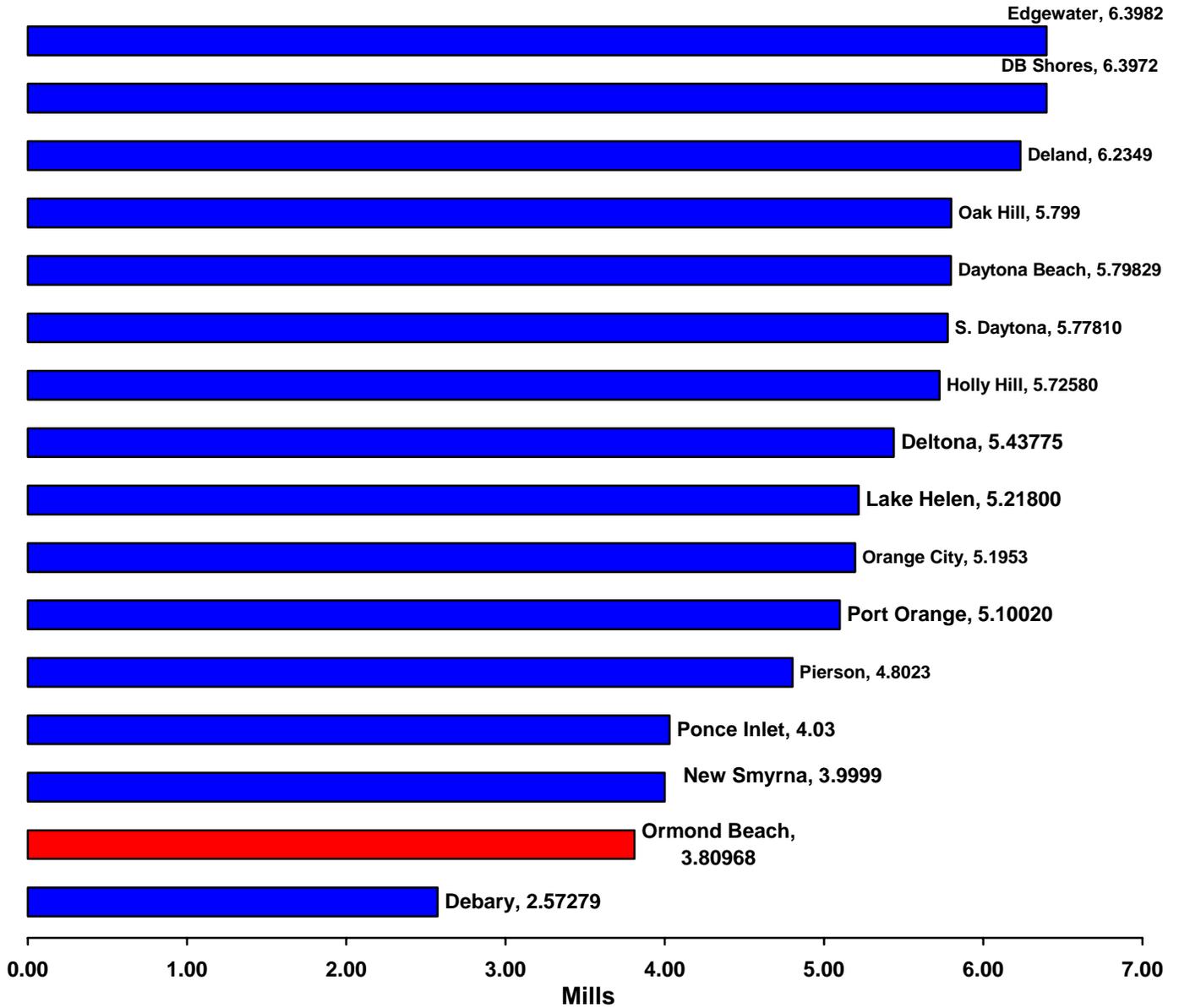
Description	Budget FY 2008-09	Budget FY 2009-10	Change from FY 2008-09 to FY 2009-10
City Property Taxes	\$11,069,528	\$10,419,374	(\$650,154)
Less: Taxes Transferred to TIF Fund	446,106	372,238	(73,868)
City Property Taxes Available for General Fund and Capital Project Expenditures	\$10,623,422	\$10,047,136	(\$576,286)

Total Property Tax Revenue:

Description	Budget FY 2008-09	Budget FY 2009-10	Change from FY 2008-09 to FY 2009-10
General Operating	\$10,623,422	\$10,047,136	(\$576,286)
TIF Fund	446,106	372,238	(73,868)
2002 Debt Service	1,259,223	272,419	(986,804)
2003 Debt Service	115,437	112,089	(3,348)
Total Property Tax Revenue	\$12,444,188	\$10,803,882	(\$1,640,306)

The tax rate is 3.80968 mills and is 6.46% below the rolled back tax rate and equal to the current rate. For FY 2009-10, the City of Ormond Beach has the second lowest proposed tax rate of the following 16 Volusia County cities:

Property Tax Rates



Source: Volusia County Property Appraiser's website

Summary of Property Tax Rates and Taxable Value

	Operating Millage				Subtotal Operating Millage	2003 General Obligation Bond Sinking Fund	2002A and 2002B GOB Refunded Sinking Funds	Combined City Tax Rate
	General Fund	Capital Improvements	Facilities Renewal & Replacement	Transportation Improvements Fund				

TAX RATE SUMMARY								
FY 2009-10 Millage Rate	3.23588	0.12350	0.12350	0.19130	3.67418	0.03950	0.09600	3.80968
FY 2008-09 Rolled Back Millage Rate					3.92802			N/A
FY 2008-09 Millage Rate	2.95179	0.17098	0.09985	0.16622	3.38884	0.03534	0.38550	3.80968
% Increase (Decrease) in Tax Rate Compared to Rolled Back Millage Rate	N/A	N/A	N/A	N/A	-6.46%	N/A	N/A	N/A
% Increase (Decrease) in Tax Rate Compared to FY 08-09 Adopted Millage Rate					8.42%	11.77%	-75.10%	0.00%

CITY PROPERTY TAX PAYMENT FOR \$150,000 HOME WITH \$50,000 HOMESTEAD EXEMPTION ASSUMING 0.10% ASSESSMENT INCREASE								
- FY 2009-10	\$324.07	\$12.37	\$12.37	\$19.16	\$367.97	\$3.96	\$9.61	\$381.54
- FY 2008-09	\$295.18	\$17.10	\$9.99	\$16.62	\$338.88	\$3.53	\$38.55	\$380.97
Increase (Decrease) Over FY 2008-09	\$28.89	(\$4.73)	\$2.38	\$2.54	\$29.09	\$0.42	(\$28.94)	\$0.57

SUMMARY OF TAX BASE DATA FOR FY 2009-10				
	Total Taxable Value	Percent Change	TIF Incremental Taxable Value	Percent Change
2008 Final Gross Taxable Value	3,399,838,925		138,763,158	
2009 Preliminary Gross Taxable Value	2,953,996,434	-15.09%	108,370,249	-28.05%

TAX RATE HISTORY								
Fiscal Year	General Operating	Facility Renewal & Replacement	Capital Improvement	Transportation	Subtotal Operating	Operating Rolled Back Rate	Debt Millage	Combined Millage Rate
95-96*	2.62500	-	-	-	2.62500	2.62500	0.77500	3.40000
96-97	2.55400	-	-	0.50000	3.05400	2.55443	0.71260	3.76660
97-98*	2.53895	-	-	0.42172	2.96067	2.96067	0.66903	3.62970
98-99*	2.49533	-	-	0.40000	2.89533	2.89533	0.75551	3.65084
99-00*	2.39275	-	-	0.40000	2.79275	2.79275	0.86425	3.65700
00-01*	2.30835	-	-	0.40000	2.70835	2.70835	0.83188	3.54023
01-02*	2.18271	-	-	0.40000	2.58271	2.58271	0.75571	3.33842
02-03	2.31258	-	-	0.30000	2.61258	2.52264	0.72584	3.33842
03-04	2.38665	-	-	0.27500	2.66165	2.46963	0.67677	3.33842
04-05	2.84558	-	0.16473	0.27500	3.28531	2.45601	0.60907	3.89438
05-06	2.99604	0.17690	0.16473	0.27500	3.61267	2.92330	0.54049	4.15316
06-07	2.82341	0.17690	0.16473	0.27500	3.44004	2.92330	0.44220	3.88224
07-08	2.57600	0.15000	0.14500	0.14000	3.01100	3.30885	0.43250	3.44350
08-09	2.95179	0.09985	0.17098	0.16622	3.38884	3.38884	0.42084	3.80968
09-10	3.23588	0.12350	0.12350	0.19130	3.67418	3.92802	0.13550	3.80968

* Rolled-Back Tax Rate was adopted

General Fund Revenues:

General Fund net revenues are budgeted to be \$26.5 million, a decrease of \$1.7 million from FY 2008-09. Many of the major non-property tax revenue sources have declined. The budget incorporates a reduction of \$125,000 in utility tax and \$373,000 in intergovernmental revenue (sales tax and municipal revenue sharing).

The largest components of General Fund revenue include property taxes (\$8.9 million), franchise fees (\$3.1 million), utility taxes (\$2.9 million), and communications service tax (\$2.06 million). Intergovernmental revenues (totaling \$2.9 million) include the half cent sales tax and municipal revenue sharing.

Total transfers to the General Fund amount to \$4.2 million. The largest component of this transfer is from the Water and Wastewater Fund representing indirect cost allocation and payment in lieu of franchise.

Downtown Development Fund

Tax increment proceeds are the primary revenue source for the Downtown Development Fund. The incremental taxable value of the district decreased by \$30 million. Revenue from tax increment proceeds are used for capital improvements within the district.

Stormwater Utility Fund:

The primary revenue source is stormwater user fees. User fees account for \$2.5 million of revenues.

Airport Fund:

The budget includes grant funding of \$738,000 million for capital improvement, primarily funded through FAA and FDOT grants.

Facilities Renewal & Replacement Fund:

The budget includes a dedicated millage of .1235 mills for facilities renewal and replacement which will generate \$350,000.

Capital Improvement Fund:

The budget includes a dedicated millage for capital improvements of .1235 mills. This millage generates \$350,000 in property tax revenue.

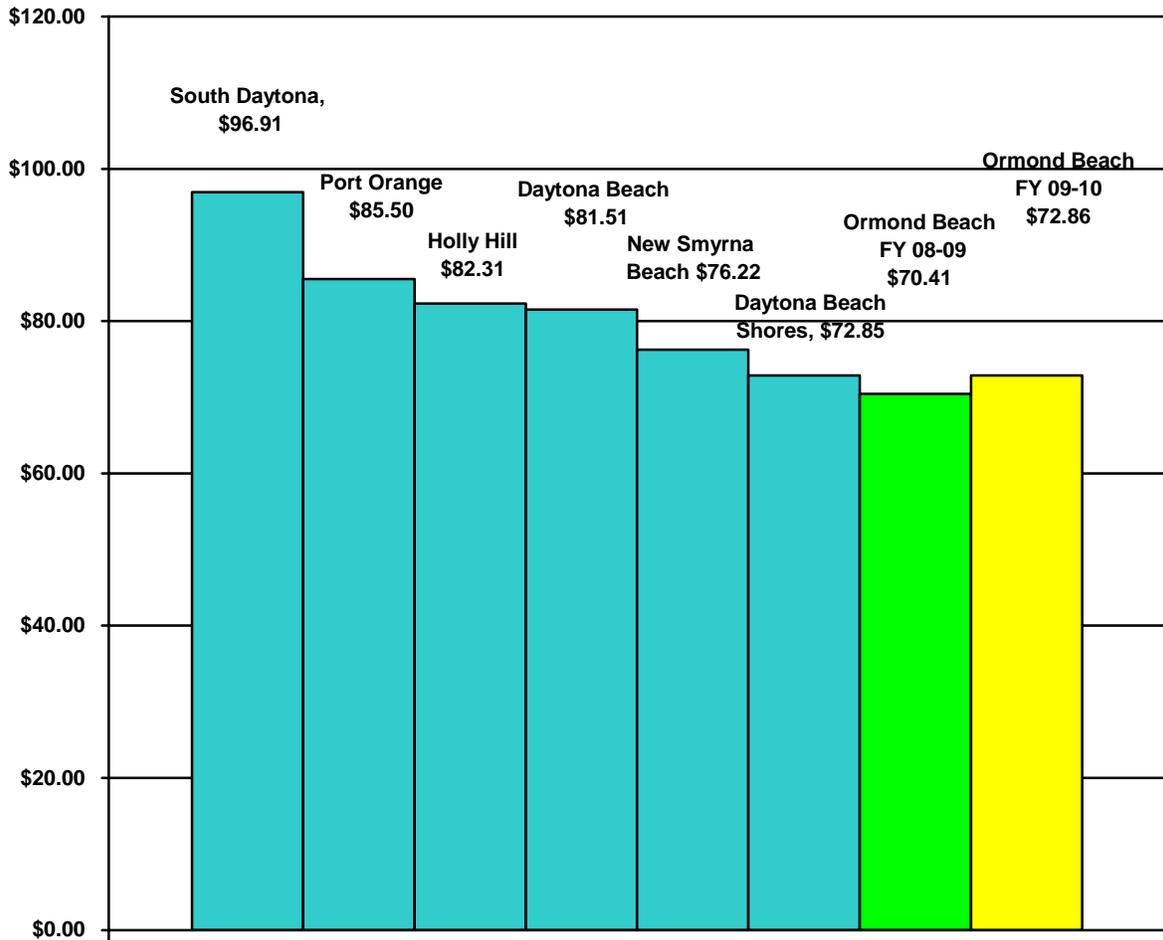
Vehicle/Equipment Renewal and Replacement:

Revenues of this fund consist of General Fund contributions of \$260,000 and Stormwater Fund contributions of \$48,000.

Water and Wastewater:

The primary revenue source of the Water and Wastewater Fund consists of user fees to customers both inside and outside the City. Water and sewer fees account for \$16 million. While the overall budget has decreased, the budget incorporates a rate increase necessitated as a result of the decline in water/sewer sales resulting from the current economic climate.

Utility Rate Comparison FY 2008-09 (5,000 gallons)



City	Monthly	Water	Sewer	Refuse	Recycling	Stormwater	Annual
South Daytona	\$ 96.91	\$ 31.64	\$ 37.30	\$ 18.97	\$ -	\$ 9.00	\$1,162.92
Port Orange	\$ 85.50	\$ 23.20	\$ 32.00	\$ 22.05	\$ -	\$ 8.25	\$1,026.00
Holly Hill	\$ 82.31	\$ 28.74	\$ 33.05	\$ 13.33	\$ -	\$ 7.19	\$ 987.72
Daytona Beach	\$ 81.51	\$ 25.04	\$ 33.44	\$ 14.39	\$ 2.01	\$ 6.63	\$ 978.12
New Smyrna Beach	\$ 76.22	\$ 17.23	\$ 34.77	\$ 19.22	\$ -	\$ 5.00	\$ 914.64
Daytona Beach Shores	\$ 72.85	\$ 23.20	\$ 32.00	\$ 15.15	\$ 2.50	\$ -	\$ 874.20
Ormond Beach FY 08-09	\$ 70.41	\$ 20.20	\$ 27.17	\$ 12.40	\$ 2.64	\$ 8.00	\$ 844.92
Ormond Beach FY 09-10	\$ 72.69	\$ 20.56	\$ 27.65	\$ 13.59	\$ 2.89	\$ 8.00	\$ 872.28

Water and Wastewater Renewal and Replacement Fund:

Revenues of the Renewal and Replacement Fund include a transfer of \$1.15 million from the Water and Wastewater Operating Fund.

Solid Waste:

The primary revenue source is stormwater user fees. The budget incorporates passing through a rate increase of approximately 10% which is consistent with the rate increase recently provided to the City's solid waste contractor. Use of reserves in the amount of \$242,831 is included in the budget in order to stabilize rates.

EXPENDITURE HIGHLIGHTS

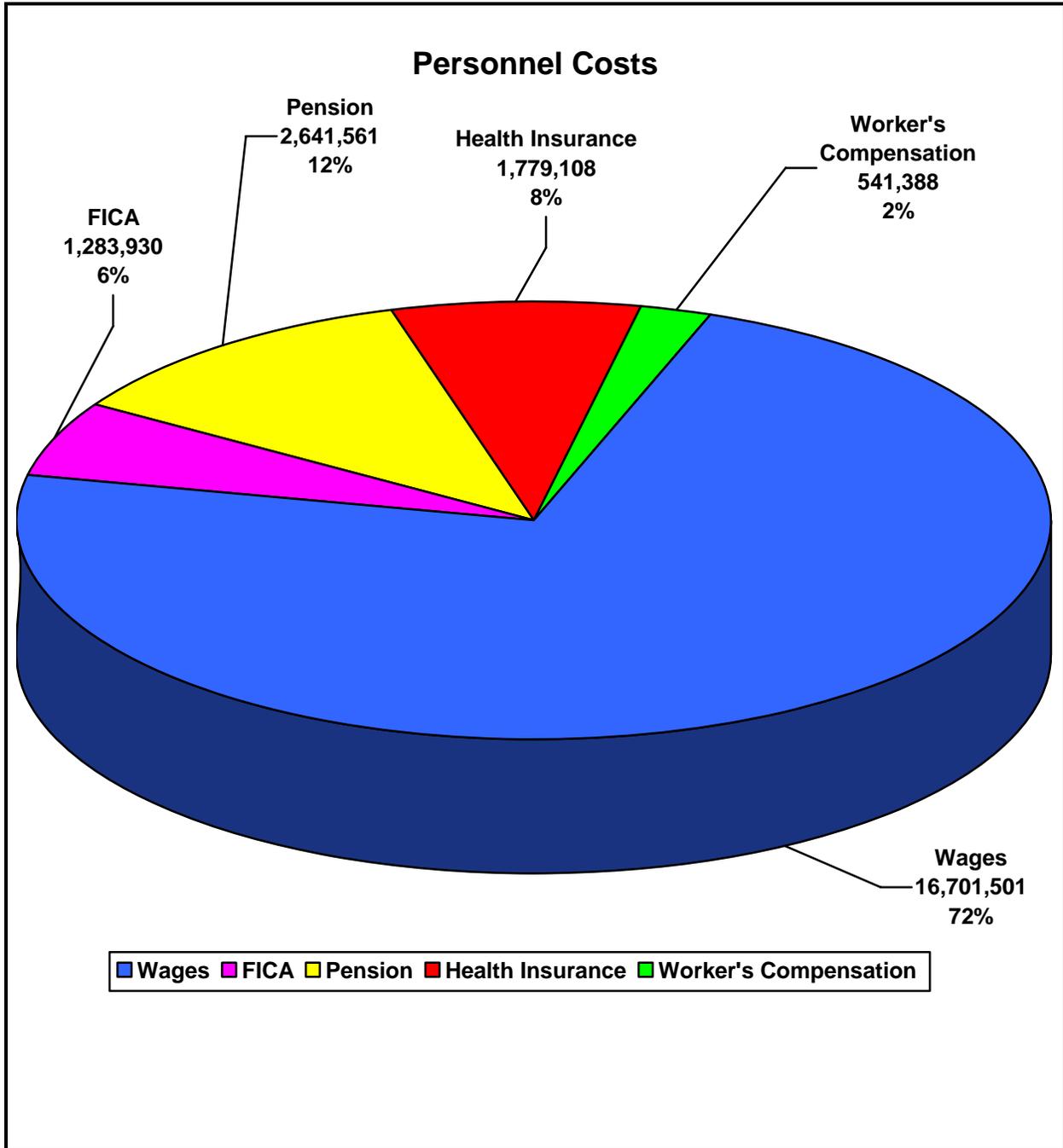
Overview:

The FY 2009-10 budget includes total net appropriations of \$85 million.

ALL FUNDS SUMMARY					
Description	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	to FY 2009-10	to FY 2009-10
GENERAL FUND (001)	30,007,174	29,946,168	27,989,345	(1,956,823)	-6.53%
SPECIAL REVENUE FUNDS					
DOWNTOWN REDEVELOPMENT TRUST FUND (104)	1,279,094	4,095,319	2,327,770	(1,767,549)	-43.16%
STORMWATER UTILITY FUND (107)	1,400,026	2,495,000	3,399,953	904,953	36.27%
AIRPORT FUND (108)	1,463,939	1,096,693	947,461	(149,232)	-13.61%
LOCAL LAW ENFORCEMENT TRUST FUND (109)	851	20,000	5,000	(15,000)	-75.00%
ECONOMIC DEVELOPMENT FUND (110)	465,324	500,000	40,500	(459,500)	-91.90%
FEDERAL LAW ENFORCEMENT TRUST FUND (112)	55,000	79,500	75,000	(4,500)	-5.66%
PENSION CONTRIBUTION PASS THROUGH (113)	736,016	625,000	800,000	175,000	28.00%
RECREATION FACILITY FEE FUND (115)	86,423	50,900	26,400	(24,500)	-48.13%
GRANTS FUND (116)	686,279	1,160,202	550,000	(610,202)	-52.59%
FACILITIES RENEWAL & REPLACEMENT (117)	638,063	441,150	394,000	(47,150)	-10.69%
TOTAL SPECIAL REVENUE FUNDS	6,811,015	10,563,764	8,566,084	(1,997,680)	-18.91%
DEBT SERVICE FUNDS					
FINANCING DEBT SERVICE FUND (205)	274,955	257,743	156,963	(100,780)	-39.10%
2002 GOB DEBT SERVICE FUND (209)	1,441,636	1,260,723	272,419	(988,304)	-78.39%
2003 GOB DEBT SERVICE FUND (210)	116,953	115,637	112,089	(3,548)	-3.07%
2004 REVENUE BOND FUND (211)	156,409	169,078	157,796	(11,282)	-6.67%
2008 REVENUE BOND FUND (212)	-	200,000	-	(200,000)	-100.00%
TOTAL DEBT SERVICE FUNDS	1,989,953	2,003,181	699,267	(1,303,914)	-65.09%
CAPITAL PROJECT FUNDS					
CAPITAL IMPROVEMENTS FUND (301)	900,769	3,398,500	1,189,000	(2,209,500)	-65.01%
EQUIPMENT RENEWAL AND REPLACEMENT FUND (302)	456,977	786,000	1,162,751	376,751	47.93%
TAX INCREMENT FINANCING CONSTRUCTION FUND (307)	153,759	-	-	-	0.00%
TRANSPORTATION IMPROVEMENTS FUND (308)	1,828,410	4,414,000	4,580,000	166,000	3.76%
RECREATION IMPACT FEE FUND (310)	180,355	85,000	-	(85,000)	-100.00%
LOCAL ROADS IMPACT FEE FUND (316)	-	200,000	-	(200,000)	-100.00%
STORMWATER DRAINAGE IMPACT FEE FUND (318)	-	-	-	-	0.00%
2003 FIRE STATION #92 CONSTRUCTION FUND (322)	12,000	-	-	-	0.00%
2005 FIRE STATION #91 CONSTRUCTION FUND (323)	121,301	-	-	-	0.00%
TOTAL CAPITAL PROJECTS FUNDS	3,653,571	8,883,500	6,931,751	(1,951,749)	-21.97%
WATER AND WASTEWATER FUNDS					
WATER AND WASTEWATER FUND (401)	15,778,813	17,266,784	17,034,930	(231,854)	-1.34%
VEHICLE REPLACEMENT FUND (408)	95,968	306,000	115,000	(191,000)	-62.42%
RENEWAL AND REPLACEMENT FUND (409)	1,681,566	2,110,150	2,084,500	(25,650)	-1.22%
WATER/WASTEWATER CONSOLIDATE DEBT SERVICE (414)	3,516,925	4,107,825	4,323,565	215,740	5.25%
WEST ORMOND REUSE IMPACT FEE FUND (433)	-	20,000	10,000	(10,000)	-50.00%
WATER SYSTEM IMPACT FEE FUND (434)	442,670	340,000	132,000	(208,000)	-61.18%
WASTEWATER SYSTEM IMPACT FEE FUND (435)	2,545,541	3,337,000	227,000	(3,110,000)	-93.20%
WATER PLANT CONSTRUCTION FUND (440)	-	5,950,000	4,070,000	(1,880,000)	-31.60%
WASTEWATER EXPANSION PROJECTS FUND (442)	324,780	25,690,000	19,455,000	(6,235,000)	-24.27%
TOTAL WATER AND WASTEWATER FUNDS	24,386,263	59,127,759	47,451,995	(11,675,764)	-19.75%
SOLID WASTE FUND (460)	5,394,577	6,020,862	6,279,209	258,347	4.29%
INTERNAL SERVICE FUNDS					
WORKERS COMPENSATION FUND (502)	601,211	550,668	541,388	(9,280)	-1.69%
GENERAL LIABILITY FUND (504)	752,844	586,603	680,883	94,280	16.07%
TOTAL BUDGET APPROPRIATION	73,596,608	117,682,505	99,139,922	(18,542,583)	-15.76%
Less: Interfund Transfers	(14,956,178)	(12,351,733)	(11,475,956)	875,777	-7.09%
Fleet Operations (Internal Service Charges)	(1,572,628)	(1,700,875)	(1,449,642)	251,233	-14.77%
Consolidated Insurance Fund (Internal Service Charges)	(1,354,055)	(1,137,271)	(1,222,271)	(85,000)	7.47%
TOTAL NET BUDGET	55,713,747	102,492,626	84,992,053	(17,500,573)	-17.07%

Personnel Costs:

Total personnel costs are budgeted to be \$22.9 million for FY 2009-10, a reduction of \$704,985. This reduction reflects the elimination or restructuring of fourteen full-time and three part-time positions.



Wage and Benefit Highlights:

The FY 2009-10 budget includes the following:

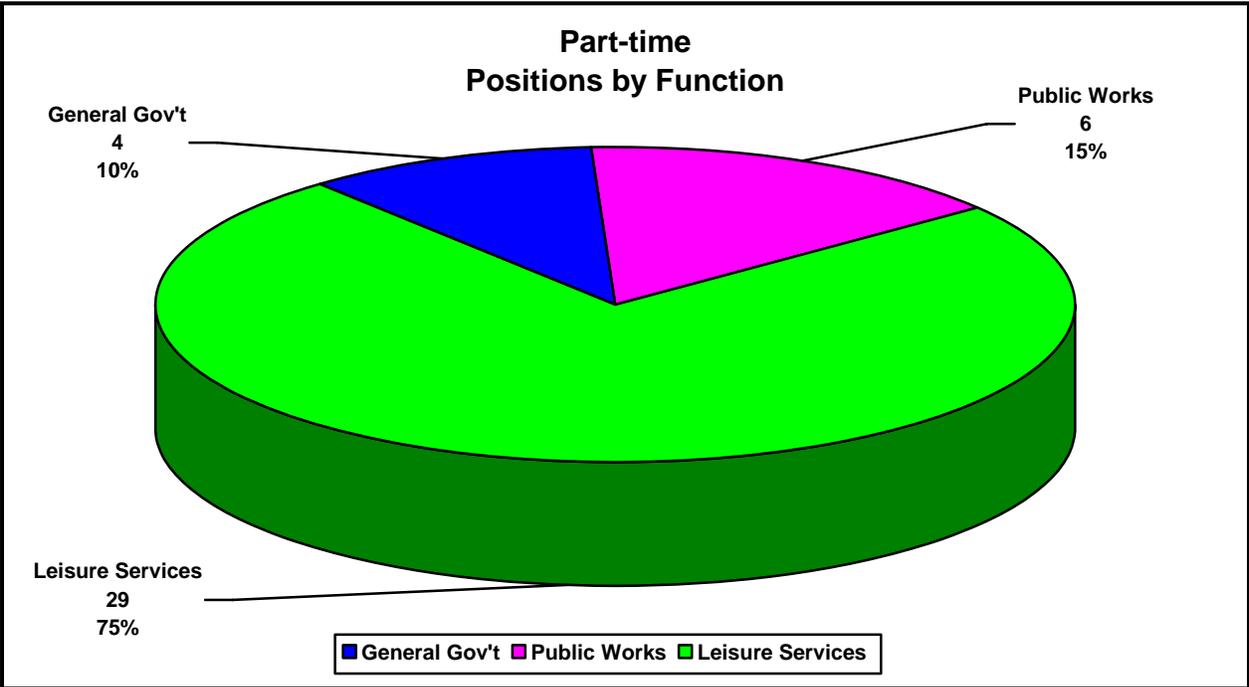
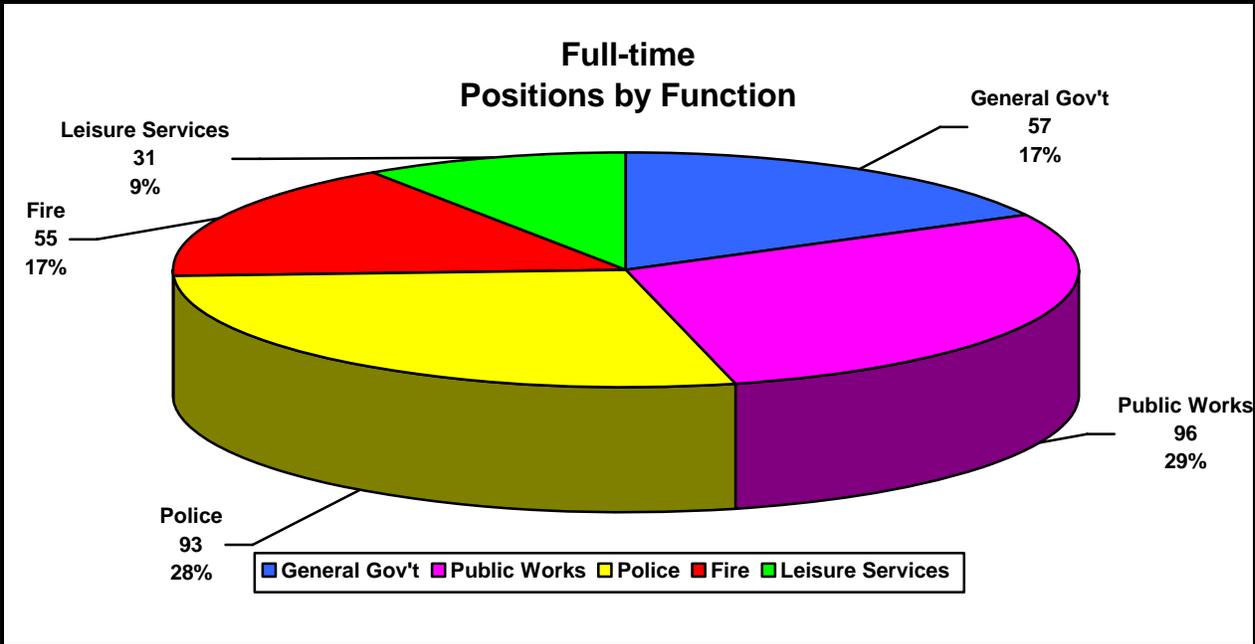
All Funds Wages and Benefits				
	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Wages	17,736,273	16,701,501	(1,034,772)	-5.83%
FICA	1,315,891	1,283,930	(31,961)	-2.43%
Pension	2,142,469	2,641,561	499,092	23.30%
Health Insurance	1,907,172	1,779,108	(128,064)	-6.71%
Worker's Compensation	550,668	541,388	(9,280)	-1.69%
	23,652,473	22,947,488	(704,985)	-2.98%

General Fund Wages and Benefits				
	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Wages	14,423,337	13,447,919	(975,418)	-6.76%
FICA	1,064,670	1,033,570	(31,100)	-2.92%
Pension	1,808,343	2,290,053	481,710	26.64%
Health Insurance	1,487,721	1,380,939	(106,782)	-7.18%
Worker's Compensation	435,825	428,482	(7,343)	-1.68%
	19,219,896	18,580,963	(638,933)	-3.32%

Other Fund Wages and Benefits				
	Budget FY 2007-08	Budget FY 2008-09	Change FY 2007-08 to FY 2008-09	% Change FY 2007-08 to FY 2008-09
Wages	3,312,936	3,253,582	(59,354)	-1.79%
FICA	251,221	250,360	(861)	-0.34%
Pension	334,126	351,508	17,382	5.20%
Health Insurance	419,451	398,169	(21,282)	-5.07%
Worker's Compensation	114,843	112,906	(1,937)	-1.69%
	4,432,577	4,366,525	(66,052)	-1.49%

Position Count:

The budget includes 332 full-time positions and 39 part-time positions. The FY 2009-10 budget proposes a reduction of fourteen full-time positions: Support Services Director, Information System Specialist, Customer Service Supervisor, Engineering Tech, Maintenance Worker (Streets), Recreation Manager, Leisure Service Coordinator, Administrative Assistant, Community Service Officer, Fire Administration, Police Division Chief, Building Inspector, Courier, and Maintenance Worker (Utilities). The budget also proposes eliminated three part-time positions: Engineer, Office Assistant, Planning Minute Tech. A part-time courier position is being proposed to be added to the budget.



Authorized Position Count and Full-time Equivalency (excluding seasonal positions)

	FY 07-08			FY 08-09 (Revised)			FY 09-10		
	Full-time Positions	Part-time Positions	FTE	Full-time Positions	Part-time Positions	FTE	Full-time Positions	Part-time Positions	FTE
Office of City Manager	4.00	-	4.00	4.00	-	3.60	4.00	-	3.60
Support Services	7.00	-	6.90	7.00	1.00	7.40	5.00	2.00	6.10
Office of City Attorney	5.00	1.00	5.50	5.00	-	5.00	5.00	-	5.00
Human Resources	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Finance Department									
Budget/Finance	7.00	-	7.50	6.00	-	6.15	6.00	-	5.65
Utility Billing	11.00	1.00	11.75	12.00	-	11.85	11.00	-	11.35
Information Technology	5.00	-	5.00	7.00	-	7.00	6.00	-	6.00
Planning Department	7.00	1.00	6.77	6.00	2.00	6.37	6.00	1.00	6.15
Building Inspections/Permitting	10.00	1.00	10.85	10.00	1.00	10.85	9.00	-	9.35
Economic Development	2.00	-	1.75	2.00	-	1.65	1.00	-	0.90
Police Department	89.00	-	89.00	90.00	-	90.32	88.00	-	88.32
Neighborhood Improvement	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
Fire Department	56.00	-	56.00	56.00	-	56.00	55.00	-	55.00
Public Works Department									
Engineering	15.00	3.00	16.33	11.00	2.00	12.33	10.00	1.00	10.83
Streets and Roadside Mnt.	17.00	-	17.60	17.00	-	17.80	16.00	-	16.80
Fleet Operations	6.00	1.00	6.50	6.00	1.00	6.50	6.00	1.00	6.50
Page Subtotal	250.00	8.00	254.45	248.00	7.00	251.82	237.00	5.00	240.55

Department / Division	FY 07-08			FY 08-09 (Revised)			FY 09-10		
	Full-time Positions	Part-time Positions	FTE	Full-time Positions	Part-time Positions	FTE	Full-time Positions	Part-time Positions	FTE
Stormwater Maintenance	9.00	-	8.80	9.00	-	8.70	9.00	-	8.70
Utilities									
Water Production	16.00	1.00	14.55	16.00	2.00	15.05	16.00	2.00	15.05
Wastewater Treatment	14.00	-	15.05	13.00	2.00	15.05	13.00	2.00	15.05
Water Distribution	14.00	-	13.55	14.00	-	13.55	13.00	-	12.55
Wastewater Collection	11.00	-	12.55	11.00	-	12.55	11.00	-	12.55
Sub-Total: Utilities	55.00	1.00	55.70	54.00	4.00	56.20	53.00	4.00	55.20
Solid Waste									
Collection and Disposal	2.00	-	1.75	2.00	-	1.65	2.00	-	1.65
Recycling	-	-	0.45	-	-	0.35	-	-	0.35
Sub-Total: Solid Waste Services	2.00	-	2.20	2.00	-	2.00	2.00	-	2.00
Total: Public Works Department	104.00	5.00	107.13	99.00	7.00	103.53	96.00	6.00	100.03
Leisure Services									
Building Maintenance	9.00	-	8.10	7.00	-	6.50	7.00	-	6.50
Parks and Grounds Mnt.	3.00	-	3.40	2.00	-	2.00	2.00	-	2.00
The Casements	2.00	4.00	4.20	1.00	4.00	3.70	1.00	4.00	3.70
Performing Arts Center	2.00	4.00	4.25	1.00	5.00	3.25	1.00	5.00	3.25
Senior Center	1.00	4.00	3.25	-	2.00	1.00	-	2.00	1.00
Community Events	2.00	3.00	4.66	2.00	3.00	4.80	1.00	3.00	2.75
Administration	7.00	-	7.00	6.00	2.00	7.00	5.00	2.00	6.00
Gymnastics	1.00	5.00	3.50	1.00	3.00	2.25	1.00	3.00	2.25
Racquet Sports	2.00	5.00	4.20	-	-	-	-	-	-
City Sponsored	1.00	3.00	3.40	1.00	3.00	3.40	1.00	3.00	3.40
Nova Community Center	1.00	4.00	4.95	1.00	4.00	4.95	1.00	4.00	6.00
South Ormond Neighborhood Center	1.00	3.00	2.95	1.00	3.00	2.95	1.00	3.00	2.95
Athletic Field Maintenance	10.00	-	10.00	10.00	-	10.00	10.00	-	10.00
Sub-Total: Leisure Services	42.00	35.00	63.86	33.00	29.00	51.80	31.00	29.00	49.80
Airport	-	-	0.35	-	1.00	0.98	-	1.00	0.73
TIF	-	-	0.20	-	-	0.20	-	-	0.20
Total FTE	358.00	44.00	385.56	346.00	41.00	371.70	332.00	39.00	357.18

FY 09-10 Changes:

Full-time:

Support Services Director (Eliminate position)
Information Systems Specialist (Eliminate position)
Customer Service Supervisor (Eliminate position)
Engineering Tech (Eliminate position)
Maintenance Worker II, Streets & Roadside Maintenance (Eliminate position)
Recreation Manager (Eliminate position)
Special Population Coordinator (Eliminate position)

Administrative Assistant (Economic Development) (Eliminate position)
Community Service Officer (Eliminate position)
Fire Administrative Position (Eliminate position)
Police Division Chief (Eliminate position)
Building Inspector (Eliminate position)
Courier (to part-time)
Maintenance Worker II, Water Distribution (Eliminate position)

Part-time

Engineer (Deduct .50 FTE)
Office Assistant Building Inspections (Deduct .50 FTE)
Planning Minute Tech (Deduct .12 FTE)
Courier (Add .60 FTE)

General Fund:

Expenditures-

General fund net expenditures are \$26.5 million which includes \$18.6 million for personal services. Major changes to the General Fund budget include:

- Elimination of 12 full-time (one of which is being restructured to a part-time position) and elimination of 3 part-time positions.
- Elimination of annual holiday bonus (\$18,800)
- An overall reduction in the General fund net budget of \$1.7 million, a 6.04% reduction from the current year budget.

Stormwater Utility Fund:

The budget includes \$770,000 for personnel and operating costs. transfers of \$413,000 and \$2.2 million in capital improvement projects.

Facilities Renewal and Replacement Fund:

The FY 2009-10 budget includes funding for the following improvements: Playground equipment replacement at Central Park I and Central Park II, safety netting replacement at the Ormond Beach Sports Complex, and resurfacing of the skate park at Nova Community Center.

Capital Improvements Fund:

The budget includes \$1.2 million for capital improvement funding for projects such as Ormond Beach Sports Complex forcemain, Performing Arts Center marquee replacement and improvements at the South Ormond Neighborhood Center.

Transportation Fund:

The budget includes \$4.04 million in infrastructure improvements. These improvements include collector road upgrades (Hand Avenue), annual road resurfacing, sidewalk construction, Hull Road turn lane, and Main Trail bridge rehabilitation.

Water and Wastewater:

The budget includes \$17.06 million of expenditures and transfers, a decrease of \$205,000. The budget includes the elimination of two full-time positions: Customer Service Supervisor (Utility Billing) and Maintenance Worker (Water Distribution).

Solid Waste:

This fund receives fees for solid waste removal and recycling services from City residents and business and pays an outside contractor to perform these services. The payments to the contractor are budgeted to increase by 10% to \$5 million.

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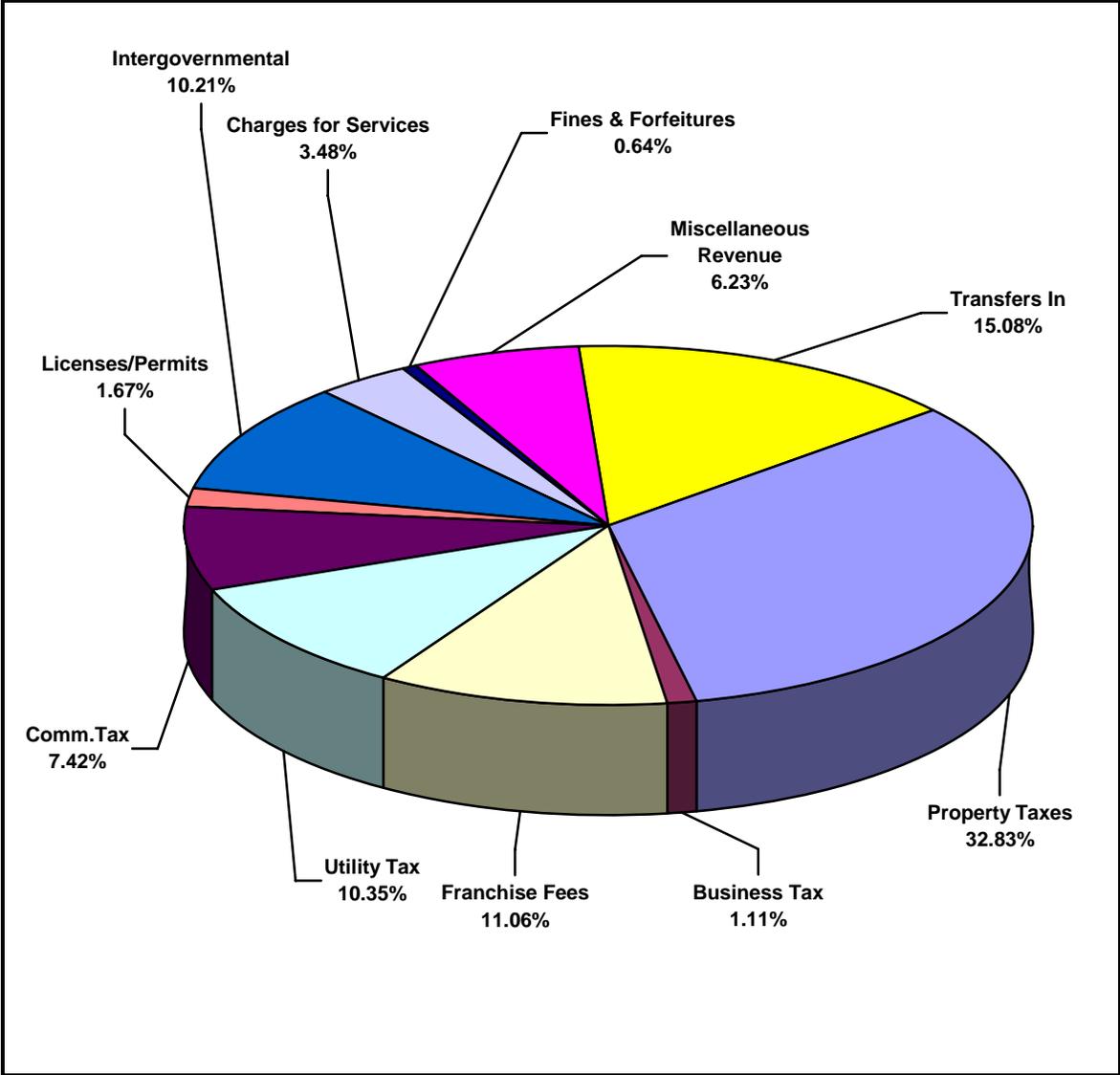
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GENERAL FUND REVENUES

Description	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Revenues					
Property Taxes	9,352,333	9,653,926	9,188,422	(465,504)	-4.82%
Business Tax	331,280	323,100	309,600	(13,500)	-4.18%
Franchise Fees	3,143,110	3,115,000	3,095,000	(20,000)	-0.64%
Utility Tax	3,022,380	3,022,000	2,897,000	(125,000)	-4.14%
Communications Tax	2,100,964	2,055,000	2,055,000	-	0.00%
License and Permits	646,020	559,200	467,800	(91,400)	-16.34%
Intergovernmental	3,283,528	3,230,500	2,857,558	(372,942)	-11.54%
Charges for Services	1,064,762	1,134,020	973,870	(160,150)	-14.12%
Fines & Forfeitures	163,314	200,100	179,100	(21,000)	-10.49%
Miscellaneous Revenue	2,115,742	2,174,897	1,744,654	(430,243)	-19.78%
Transfers In	4,189,795	4,138,828	4,221,341	82,513	1.99%
Use of Fund Balance	-	339,597	-	(339,597)	-100.00%
Total Revenues	29,413,228	29,946,168	27,989,345	(1,956,823)	-6.53%
Less: Fleet	1,572,560	1,700,875	1,449,642	(251,233)	-14.77%
Total Net Revenues	27,840,668	28,245,293	26,539,703	(1,705,590)	-6.04%

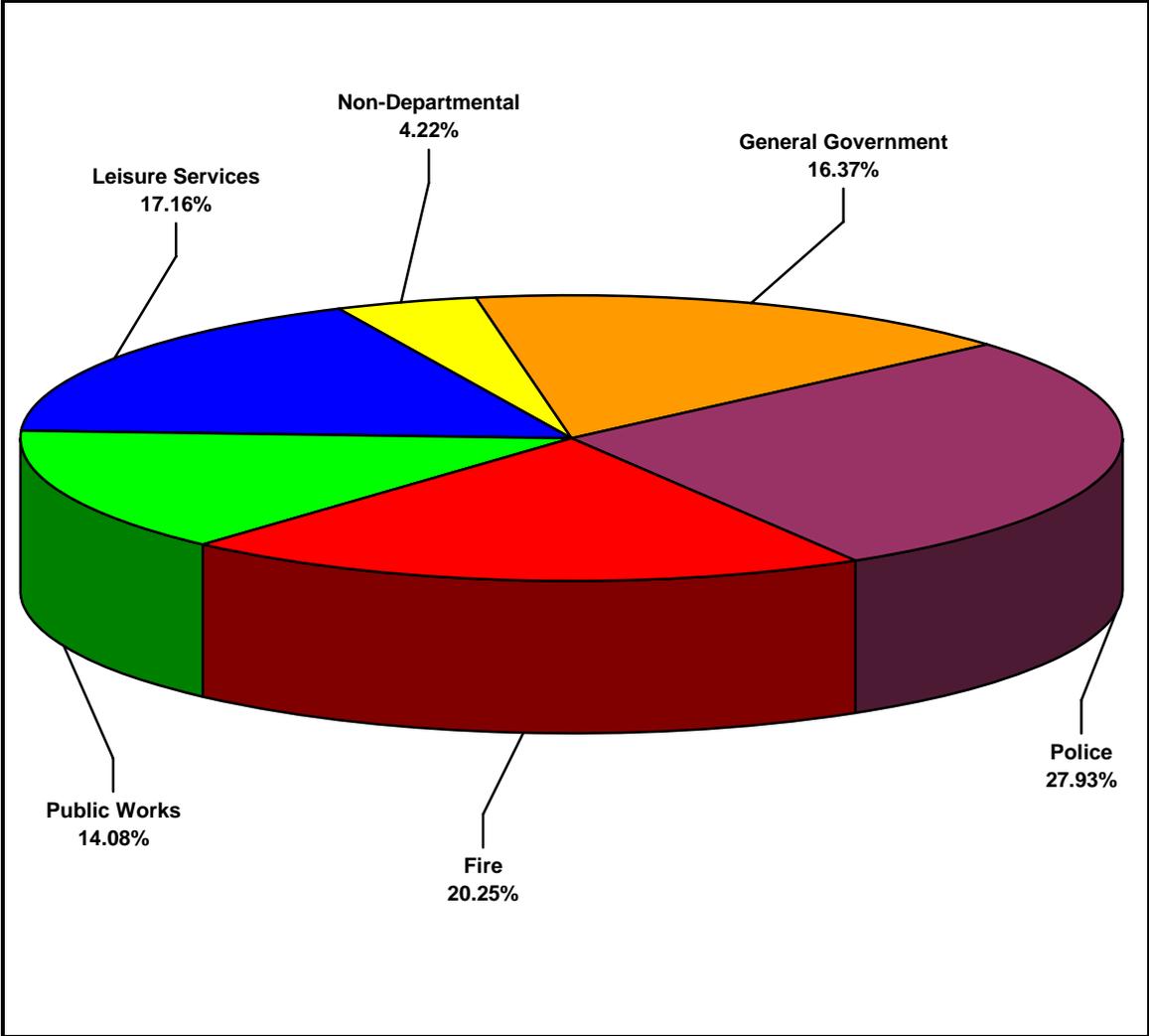
GENERAL FUND REVENUES



GENERAL FUND EXPENDITURE SUMMARY

Description	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Expenditures					
General Government					
City Commission	256,255	272,799	262,103	(10,696)	-3.92%
City Manager	668,962	405,866	403,186	(2,680)	-0.66%
Support Services	559,269	536,138	404,137	(132,001)	-24.62%
City Attorney	495,390	508,932	484,676	(24,256)	-4.77%
Finance	710,050	545,219	421,902	(123,317)	-22.62%
Information Technology	640,064	894,993	765,971	(129,022)	-14.42%
Human Resources	552,888	482,145	412,296	(69,849)	-14.49%
Planning	707,797	597,233	562,208	(35,025)	-5.86%
Building Inspections	766,482	794,928	683,798	(111,130)	-13.98%
Economic Development	226,869	220,908	181,925	(38,983)	-17.65%
Total General Government	5,584,026	5,259,161	4,582,202	(676,959)	-12.87%
Police					
Administration	831,469	792,551	810,642	18,091	2.28%
Operations	4,720,510	4,869,243	4,841,808	(27,435)	-0.56%
Emergency Communications	62,484	-	-	-	0.00%
Community Outreach	275,865	338,936	336,694	(2,242)	-0.66%
Criminal Investigations	836,145	942,790	946,359	3,569	0.38%
Community Services	321,037	405,150	347,972	(57,178)	-14.11%
Records	192,568	223,472	223,903	431	0.19%
Neighborhood Improvements	304,288	326,414	308,705	(17,709)	-5.43%
Total Police	7,544,366	7,898,556	7,816,083	(82,473)	-1.04%
Fire					
Life Safety	104,966	-	-	-	0.00%
Fire & EMS	5,374,591	5,674,540	5,669,070	(5,470)	-0.10%
Total Fire	5,479,557	5,674,540	5,669,070	(5,470)	-0.10%
Public Works					
Roadside and Right of Way Mnt.	1,726,638	1,750,237	1,662,508	(87,729)	-5.01%
Engineering	1,113,257	952,155	827,618	(124,537)	-13.08%
Fleet	1,572,628	1,700,875	1,449,642	(251,233)	-14.77%
Total Public Works	4,412,523	4,403,267	3,939,768	(463,499)	-10.53%
Leisure Services					
Building Maintenance	644,662	661,626	599,397	(62,229)	-9.41%
Parks & Grounds	1,392,588	1,176,784	1,144,335	(32,449)	-2.76%
Casements	347,044	241,864	236,676	(5,188)	-2.15%
Performing Arts Center	372,258	307,202	295,269	(11,933)	-3.88%
Senior Center	201,563	114,494	110,392	(4,102)	-3.58%
Community Events	265,546	205,354	192,388	(12,966)	-6.31%
Administration	698,711	707,442	603,787	(103,655)	-14.65%
Gymnastics	99,047	102,415	101,246	(1,169)	-1.14%
Raquet Sports	228,413	-	-	-	0.00%
City Sponsored Activities	272,372	303,218	304,303	1,085	0.36%
Nova Recreation Center	250,667	298,208	213,431	(84,777)	-28.43%
South Ormond Center	193,792	182,712	176,573	(6,139)	-3.36%
Athletic Fields Maintenance	836,810	849,580	824,120	(25,460)	-3.00%
Total Leisure Services	5,803,473	5,150,899	4,801,917	(348,982)	-6.78%
Non-Departmental					
Contributions	73,250	60,500	57,318	(3,182)	-5.26%
Transfers	1,109,979	1,499,245	1,122,987	(376,258)	-25.10%
Total Expenditures	30,007,174	29,946,168	27,989,345	(1,956,823)	-6.53%
Less: Fleet expenditures	1,572,628	1,700,875	1,449,642	(251,233)	-14.77%
Total Net Expenditures	28,434,546	28,245,293	26,539,703	(1,705,590)	-6.04%

GENERAL FUND EXPENDITURES



CITY COMMISSION

The five member City Commission is the elected legislative and governing body of the City responsible for establishing policies, managing growth and land use, adopting an annual budget and tax rate, setting water and wastewater rates and other fees and charges for City services, adopting local laws and ordinances and hiring and overseeing the City Manager and City Attorney.

Four members of the City Commission are elected from geographically defined zones and must reside within the zone to be its elected representative. The Mayor is elected by voters City-wide and must reside within the City limits of Ormond Beach. All members serve two year terms.

CITY COMMISSION

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
General Fund	256,255	272,799	262,103	(10,696)	-3.92%
Total	256,255	272,799	262,103	(10,696)	-3.92%

Expenditures:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Personal Services	95,443	100,083	87,415	(12,668)	-12.66%
Operating	160,812	172,716	174,688	1,972	1.14%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	256,255	272,799	262,103	(10,696)	-3.92%

Staffing Summary:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Mayor	1.00	1.00	1.00	0.00	0.00%
City Commissioners	4.00	4.00	4.00	0.00	0.00%
Total	5.00	5.00	5.00	0.00	0.00%

OFFICE OF CITY MANAGER

The City Manager is the chief executive officer of the City and provides executive leadership necessary to carry out the mission, goals, and policies established by the City Commission.

The City Manager's Office is responsible for administration of all City services and enforcement of all laws pursuant to the City Charter, including: 1) appointment and removal of all employees (except City Attorney and the Attorney's staff, 2) operational and financial management of City services, 3) preparation and recommendation of an annual operating budget and five (5) year capital improvements program, 4) keeping the City Commission informed as to the financial condition and future needs of the City, 5) signing contracts on behalf of the City, 6) preparation of the City Commission's meeting agendas, and 7) implementing and administering the policy directives of the City Commission within the parameters of the City Charter.

OFFICE OF CITY MANAGER

Revenue and Expenditure Summaries

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
General Fund	668,962	405,866	403,186	(2,680)	-0.66%
Total	668,962	405,866	403,186	(2,680)	-0.66%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	636,893	375,527	368,414	(7,113)	-1.89%
Operating	32,069	30,339	34,772	4,433	14.61%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	668,962	405,866	403,186	(2,680)	-0.66%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
City Manager	1.00	1.00	1.00	0.00	0.00%
Assistant City Manager	1.00	0.60	0.60	0.00	0.00%
Executive Secretary	1.00	1.00	1.00	0.00	0.00%
Secretary to City Manager	1.00	1.00	1.00	0.00	0.00%
Total	4.00	3.60	3.60	0.00	0.00%

SUPPORT SERVICES

Support Services provides the following services: preparation of Commission meeting agenda packets and minutes; clerical and word processing services to various City departments and advisory boards; records management including security, retrieval and disposition for all City Commission actions; election administration; internal mail collection and distribution; operating of the receptionist station on the second floor of City Hall.

SUPPORT SERVICES

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
General Fund	559,269	536,138	404,137	(132,001)	-24.62%
Total	559,269	536,138	404,137	(132,001)	-24.62%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	493,993	459,154	341,733	(117,421)	-25.57%
Operating	65,276	76,984	62,404	(14,580)	-18.94%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	559,269	536,138	404,137	(132,001)	-24.62%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Support Services Director	0.90	0.90	0.00	-0.90	-100.00%
City Clerk	1.00	1.00	1.00	0.00	0.00%
Grants Coordinator	1.00	1.00	1.00	0.00	0.00%
Office Assistant III	2.00	2.00	2.00	0.00	0.00%
Assistant City Clerk	1.00	1.00	1.00	0.00	0.00%
Receptionist/Office Assistant I	0.00	0.00	0.00	0.00	0.00%
Courier	1.00	1.00	0.00	-1.00	-100.00%
Part-time Positions:					
Public Media Assistant	0.00	0.50	0.50	0.00	0.00%
Courier	0.00	0.00	0.60	0.60	0.00%
Total	6.90	7.40	6.10	-1.30	-17.57%

CITY ATTORNEY

The Office of City Attorney is responsible for providing legal advice and recommendations to the City Commission, City Department Directors and Division Managers and to the various advisory and quasi-judicial boards. In addition, the Office of City Attorney is responsible for all litigation brought against or on behalf of the City; is responsible for handling all legal issues involving or affecting the City; and communicates the City's position on various legislative matters to State and Federal legislative bodies.

The Office of City Attorney coordinates the City's response and strategy regarding general liability insurance claims brought against the City, handles related litigation, and determines if specialized outside legal assistance is needed.

CITY ATTORNEY

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
General Fund	495,390	508,932	484,676	(24,256)	-4.77%
Total	495,390	508,932	484,676	(24,256)	-4.77%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	464,411	462,648	447,687	(14,961)	-3.23%
Operating	30,979	46,284	36,989	(9,295)	-20.08%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	495,390	508,932	484,676	(24,256)	-4.77%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
City Attorney	1.00	1.00	1.00	0.00	0.00%
Deputy City Attorney	1.00	1.00	1.00	0.00	0.00%
Para-Legal	3.00	3.00	3.00	0.00	0.00%
Part-time Positions:					
Office Assistant I	0.50	0.00	0.00	0.00	0.00%
Total	5.50	5.00	5.00	0.00	0.00%

BUDGET/FINANCE/PURCHASING

The Department is responsible for maintaining the City's financial accounting system that includes processing of all City financial transactions, maintaining and disseminating financial statements and related reports to City departments, governmental agencies and insurance and bond rating companies, and preparation of the City's bi-weekly payroll.

In addition, this program produces the City's Comprehensive Annual Financial Report (CAFR), provides assistance to the City's external auditing firm, provides pension administration services for retired City employees, oversees the investment of City funds and is responsible for debt administration.

The Department provides support service of City government responsible for coordinating and directing the development of the City's Annual Operating Budget and five-year Capital Improvement Program. In addition, the Budget Office monitors revenues and expenditures, evaluates performance results of all City programs, provides technical assistance to City departments, oversees the performance outcome system, and provides information and technical assistance to the City Manager, elected officials and City staff.

The Department is responsible for overseeing a decentralized purchasing system that reviews and processes purchase orders for commodities and services that exceed \$500. The Purchasing Office is also responsible for obtaining price quotes to ensure competitive bidding in accordance with City purchasing thresholds, coordinating and developing formal bids and requests for proposals and ensuring compliance with the City's Purchasing Ordinance and accepted industry standards.

BUDGET/FINANCE/PURCHASING

Revenue and Expenditure Summaries

Revenues:					
	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
General Fund	710,050	545,219	421,902	(123,317)	-22.62%
Total	710,050	545,219	421,902	(123,317)	-22.62%
Expenditures:					
	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Personal Services	670,551	497,902	395,405	(102,497)	-20.59%
Operating	39,499	47,317	26,497	(20,820)	-44.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	710,050	545,219	421,902	(123,317)	-22.62%

Staffing Summary:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Full-time Positions:					
Finance Director	1.00	1.00	0.65	-0.35	-35.00%
Accounting Manager	0.50	0.00	1.00	1.00	0.00%
Accounting Technician	3.50	3.00	3.00	0.00	0.00%
Customer Service Supervisor	0.50	0.50	0.00	-0.50	-100.00%
Budget Director	1.00	0.65	0.00	-0.65	0.00%
Purchasing Coordinator	1.00	1.00	1.00	0.00	0.00%
Total	7.50	6.15	5.65	-0.50	-8.13%

INFORMATION TECHNOLOGY

Information Technology is a support service operation of City government that provides operating system support, software support and technical assistance for the City's local and Wide Area Networks (WAN). The WAN consists of an IBM AS/400 mini-computer, servers, Local Area Networks (LAN), microcomputers and the electronics that connect them. The primary mini-computer applications supported by MIS include: 1) Accounting, Miscellaneous Receivables, Purchasing, and Fixed Assets 2) Utility Billing, 3) Site Plan Review, Building Permits, Occupational Licenses and Code Enforcement, 4) Computer Aided Dispatch and Records Management, 5) Work Order/Facility Management, 6) Payroll and Personnel Management, 7) Cash Receipts and 8) Land/Parcel Management. In addition, there are eight supporting modules which communicate with the primary mini-computer applications which allow both citizens and city staff to conduct business processes and inquiries over the intranet/internet. A Geographic Information System module (Looking Glass) allows the City's users to produce maps from the existing GIS with integrated information from the data base of the primary mini-computer applications.

Networking and telecommunications support are provided for all City departmental systems, which include: 1) Leisure Services Registration and Facility Reservation, 2) Support Services (City Clerk) Document Imaging System and Clerks Index, 3) inventory systems for Fleet, 4) the Police network, 5) FireHouse (data management) and TeleStaff (scheduling program) for the Fire Department and 6) the City's internet and e-mail systems.

INFORMATION TECHNOLOGY

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
General Fund	640,064	894,993	765,971	(129,022)	-14.42%
Total	640,064	894,993	765,971	(129,022)	-14.42%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	309,022	477,411	427,317	(50,094)	-10.49%
Operating	331,042	417,582	338,654	(78,928)	-18.90%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	640,064	894,993	765,971	(129,022)	-14.42%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
MIS Manager	1.00	1.00	1.00	0.00	0.00%
Information Systems Specialist	3.00	3.00	2.00	-1.00	-33.33%
Network Coordinator	1.00	1.00	1.00	0.00	0.00%
Chief GIS Technician	0.00	1.00	1.00	0.00	0.00%
GIS Technician	0.00	1.00	1.00	0.00	0.00%
Total	5.00	7.00	6.00	-1.00	-14.29%

HUMAN RESOURCES

The Human Resources Department provides administrative and technical support services to assist in the management of the City's workforce of approximately 400 employees. The core services provided by Human Resources include: 1) recruitment, selection and processing of new employees, 2) maintenance of the pay and classification system, 3) maintenance of employee personnel records, 4) administration of the City's employee benefits program, 5) coordination of employee and supervisory training and publishing of employee and supervisory newsletters, 6) liaison with the City's Human Resources Board and 7) the negotiation and management of collective bargaining agreements with the City's three bargaining units.

The Department also is responsible for coordinating the City's Risk Management program through the efforts of a full time Risk Manager. This program conducts employee safety workshops and on-site inspections, keeps departments advised of safety issues, recommends loss control measures and conducts investigations on workers' compensation, accidents and general liability claims.

HUMAN RESOURCES

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
General Fund	552,888	482,145	412,296	(69,849)	-14.49%
Total	552,888	482,145	412,296	(69,849)	-14.49%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	350,616	322,018	317,718	(4,300)	-1.34%
Operating	202,272	160,127	94,578	(65,549)	-40.94%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	552,888	482,145	412,296	(69,849)	-14.49%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Human Resources Director	1.00	1.00	1.00	0.00	0.00%
Human Resources Specialist	1.00	1.00	1.00	0.00	0.00%
Risk Manager	1.00	1.00	1.00	0.00	0.00%
Employee Relations Assistant	1.00	1.00	1.00	0.00	0.00%
Total	4.00	4.00	4.00	0.00	0.00%

PLANNING

The Planning Department performs two distinct functions: comprehensive planning and development review.

Comprehensive planning is responsible for monitoring compliance with and administering the City's Comprehensive Plan in accordance with Chapter 163, Florida Statutes, and Chapter 9J-5, Florida Administrative Code. The primary services provided in this program include: 1) review of Comprehensive Plan Amendments; 2) coordination with various regional and State authorities; 3) review for consistency with the Volusia County Growth Management Commission, City Planning Board, and the City's Official Zoning Map and Land Development Code; and, 4) review and updating of the various required elements of the Comprehensive Plan.

Development Review is responsible for current planning in general and for administering the City's Land Development Code. Specific activities include: 1) site plan review and permitting of proposed development applications, 2) inspection of all residential and commercial development projects, 3) staff support and liaison with the Planning Board and the Development Review Board, 4) interpreting and processing amendments to the Land Development Code 5) coordinating the activities of the City's Site Plan Review Committee (SPRC) – this involves interdepartmental cooperation with Engineering, Building Inspection and the City Attorney. 6) responding to informational requests by the public regarding zoning, flood zone classification, land use information, and development regulations. 7) reviewing and providing comments to Volusia County for certain applications in the County but located within the Ormond Beach service area, and 8) remaining up-to-date with Federal and State mandates and regulations that will affect development review and procedures (the Unified Mitigation Assessment Methodology, for example).

PLANNING

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Development Review Fees	31,825	41,250	32,000	(9,250)	-22.42%
Zoning Variances/Appeals	7,300	7,000	7,000	-	0.00%
Recording Charges	6,280	8,000	8,000	-	0.00%
Bid Documents	975	1,500	1,500	-	0.00%
General Fund	661,417	539,483	513,708	(25,775)	-4.78%
Total	707,797	597,233	562,208	(35,025)	-5.86%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	476,640	494,486	474,955	(19,531)	-3.95%
Operating	231,157	102,747	87,253	(15,494)	-15.08%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	707,797	597,233	562,208	(35,025)	-5.86%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Planning Director *	0.65	0.65	0.55	-0.10	-15.38%
Chief Planner	1.00	0.00	0.00	0.00	0.00%
Senior Planner	3.00	3.00	2.90	-0.10	-3.33%
Planning Technician	2.00	2.00	2.00	0.00	0.00%
Office Manager	0.00	0.00	0.00	0.00	0.00%
Part-time Positions:					
Board Minutes Technician	0.12	0.12	0.00	-0.12	0.00%
Temp-Planner	0.00	0.10	0.10	0.00	0.00%
Civil Engineer	0.00	0.50	0.60	0.10	0.00%
Total	6.77	6.37	6.15	-0.22	-3.45%

* Indicates primary department

POLICE ADMINISTRATION

Administration provides the administrative and leadership support, as well as, command, control, and guidance to the Department's four program areas of Operations, Community Services and Animal Control, Criminal Investigations, Emergency Communications, Records and Community Outreach.

The Administration program also includes the Department's internal affairs, training and emergency management functions.

POLICE ADMINISTRATION

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
General Fund	831,469	792,551	810,642	18,091	2.28%
Total	831,469	792,551	810,642	18,091	2.28%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	378,134	401,329	394,804	(6,525)	-1.63%
Operating	453,335	391,222	415,838	24,616	6.29%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	831,469	792,551	810,642	18,091	2.28%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Police Chief	1.00	1.00	1.00	0.00	0.00%
Assistant Police Chief	0.00	0.00	0.00	0.00	0.00%
Division Chief	0.00	0.00	0.00	0.00	0.00%
Sergeant (Accreditation)	1.00	1.00	1.00	0.00	0.00%
Corporal	0.00	0.00	0.00	0.00	0.00%
Sergeant	0.00	0.00	0.00	0.00	0.00%
Police Officer (Training)	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	0.00	0.00	0.00	0.00	0.00%
Office Assistant III	1.00	1.00	1.00	0.00	0.00%
Office Manager	1.00	1.00	1.00	0.00	0.00%
Total	5.00	5.00	5.00	0.00	0.00%

POLICE OPERATIONS

Operations is the core law enforcement and community policing arm of the Police Department that responds to approximately 60,000 to 65,000 calls for service annually and provides patrol and traditional law enforcement activities such as traffic control and initiates proactive steps to reduce crime and enhance the quality of life in Ormond Beach. Approximately 8% of all calls involve some type of serious crime, whereas all other calls are service-related.

POLICE OPERATIONS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Special Duty	54,646	51,000	47,800	(3,200)	-6.27%
Fines/Forfeits	162,845	193,000	172,000	(21,000)	-10.88%
General Fund	4,503,019	4,625,243	4,622,008	(3,235)	-0.07%
Total	4,720,510	4,869,243	4,841,808	(27,435)	-0.56%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	3,766,147	3,855,393	3,909,713	54,320	1.41%
Operating	954,363	1,013,850	932,095	(81,755)	-8.06%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	4,720,510	4,869,243	4,841,808	(27,435)	-0.56%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Division Chief	3.00	2.00	1.00	-1.00	-50.00%
Sergeant	7.00	7.00	6.00	-1.00	-14.29%
Corporal	7.00	7.00	6.00	-1.00	-14.29%
Police Officer	39.00	41.00	43.00	2.00	4.88%
Total	56.00	57.00	56.00	-1.00	-1.75%

POLICE-COMMUNITY OUTREACH

Community Outreach provides several educational and intervention-oriented programs that are designed to enhance life skills and prevent crime including the Drug Abuse Resistance Education (DARE), Police Athletic League (PAL), Explorers, volunteers and neighborhood and business watches, and DARE program for middle schools.

The program is supported in part through grant funding from the National Police Athletic League Youth Enrichment Program (PALYEP) and the Youth Leadership Council (YDC). In addition to City revenues that are the primary source of program funding, a not-for-profit PAL board raises funds for Police Athletic League activities.

POLICE-COMMUNITY OUTREACH

Revenue and Expenditure Summaries:

Revenues:					
	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Forefeiture Funds	55,000	55,000	65,000	10,000	18.18%
General Fund	220,865	283,936	271,694	(12,242)	-4.31%
Total	275,865	338,936	336,694	(2,242)	-0.66%
Expenditures:					
	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Personal Services	217,085	270,621	279,295	8,674	3.21%
Operating	58,780	68,315	57,399	(10,916)	-15.98%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	275,865	338,936	336,694	(2,242)	-0.66%

Staffing Summary:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Full-time Positions:					
Community Program Coordinator	1.00	1.00	1.00	0.00	0.00%
After School Aide	1.00	1.00	1.00	0.00	0.00%
Recreation Leader	1.00	1.00	1.00	0.00	0.00%
Corporal	0.00	0.00	0.00	0.00	0.00%
Police Officer	2.00	2.00	2.00	0.00	0.00%
Seasonal:					
Tutors	0.00	0.32	0.32	0.00	0.00%
Total	5.00	5.32	5.32	0.00	0.00%

POLICE-CRIMINAL INVESTIGATIONS

The Criminal Investigations program provides follow up investigations on over 1,500 UCR reported crimes annually and conducts pro-active investigations into illegal drug sales and possession.

POLICE-CRIMINAL INVESTIGATIONS

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
General Fund	836,145	942,790	946,359	3,569	0.38%
Total	836,145	942,790	946,359	3,569	0.38%

Expenditures:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Personal Services	777,842	855,256	877,296	22,040	2.58%
Operating	58,303	87,534	69,063	(18,471)	-21.10%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	836,145	942,790	946,359	3,569	0.38%

Staffing Summary:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Full-time Positions:					
Police Officer	6.00	6.00	6.00	0.00	0.00%
Sergeant	1.00	1.00	1.00	0.00	0.00%
Corporal	1.00	1.00	1.00	0.00	0.00%
Victim Advocate Coordinator	1.00	1.00	1.00	0.00	0.00%
Evidence/Crime Scene Custodian	1.00	1.00	1.00	0.00	0.00%
Evidence/Crime Scene Technician	1.00	1.00	1.00	0.00	0.00%
Crime Analyst	1.00	1.00	1.00	0.00	0.00%
Office Assistant III	0.00	0.00	0.00	0.00	0.00%
Total	12.00	12.00	12.00	0.00	0.00%

POLICE-COMMUNITY SERVICE AND ANIMAL CONTROL

Community Services provides operational and logistical support to other police department functions such as animal control, police forensics, alcohol breath testing, traffic control, and communications. The program's animal control responsibilities include the investigation, documentation and tracking of animal bite complaints and dangerous/vicious animals throughout the city.

The program also serves as a proving ground for employees seeking to become sworn law enforcement officers with the Police Department.

POLICE-COMMUNITY SERVICE AND ANIMAL CONTROL

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
General Fund	321,037	405,150	347,972	(57,178)	-14.11%
Total	321,037	405,150	347,972	(57,178)	-14.11%

Expenditures:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Personal Services	261,916	332,683	286,502	(46,181)	-13.88%
Operating	59,121	72,467	61,470	(10,997)	-15.18%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	321,037	405,150	347,972	(57,178)	-14.11%

Staffing Summary:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
<u>Full-time Positions:</u>					
Community Service Officer	6.00	6.00	5.00	-1.00	-16.67%
Lead Community Service Officer	1.00	1.00	1.00	0.00	0.00%
Total	7.00	7.00	6.00	-1.00	-14.29%

POLICE-RECORDS

Records Management provides internal upkeep and management of all Police Department records through a computerized records management system, processing approximately 18,000 to 20,000 reports and citations annually. Records personnel also serve as the point of first contact in person representing the Ormond Beach Police Department to respond to information requests. Records personnel are also first point of contact for many incoming telephone calls.

POLICE-RECORDS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
General Fund	192,568	223,472	223,903	431	0.19%
Total	192,568	223,472	223,903	431	0.19%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	162,544	180,147	183,283	3,136	1.74%
Operating	30,024	43,325	40,620	(2,705)	-6.24%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	192,568	223,472	223,903	431	0.19%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Records Clerk	4.00	4.00	4.00	0.00	0.00%
Total	4.00	4.00	4.00	0.00	0.00%

CITY FIRE SUPPRESSION AND EMERGENCY MEDICAL SERVICES

The Fire Department is responsible for providing fire protection, technical rescue, hazardous material response/mitigation and emergency medical services within the city limits of Ormond Beach from four (4) fire station locations. The Department personnel include firefighters many of which are certified as Emergency Medical Technicians (EMT's) and certified as paramedics.

CITY FIRE SUPPRESSION AND EMERGENCY MEDICAL SERVICES

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
General Fund	5,374,591	5,674,540	5,669,070	(5,470)	-0.10%
Total	5,374,591	5,674,540	5,669,070	(5,470)	-0.10%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	4,767,440	4,945,426	5,020,421	74,995	1.52%
Operating	607,151	729,114	648,649	(80,465)	-11.04%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	5,374,591	5,674,540	5,669,070	(5,470)	-0.10%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Division Chief	2.00	0.00	0.00	0.00	0.00%
Fire Battalion Commander	0.00	4.00	3.00	-1.00	-25.00%
Captain	12.00	12.00	12.00	0.00	0.00%
Driver Engineer	15.00	15.00	15.00	0.00	0.00%
Lieutenant	3.00	3.00	3.00	0.00	0.00%
Firefighters	20.00	18.00	18.00	0.00	0.00%
Fire Chief	1.00	1.00	1.00	0.00	0.00%
Assistant Fire Chief	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	1.00	1.00	1.00	0.00	0.00%
Office Manager	1.00	1.00	1.00	0.00	0.00%
Total	56.00	56.00	55.00	-1.00	-1.79%

ROADSIDE AND RIGHT OF WAY MAINTENANCE

The Roadside and Right-of-Way Maintenance program is responsible for the maintenance and repair of City Parks and Properties, 150 + mile network of local roads and related public right of way, including: 1) vegetation and debris maintenance of road shoulders, and sidewalks, 2) right-of-way mowing on a contractual basis, 3) maintenance and grading of 11 miles of unpaved roads and parking lots that are under the maintenance responsibility of the City and 4) mowing at the Business Park, Airport and the closed class III Landfill.

Program costs are offset in part by the Florida Department of Transportation (FDOT) for road shoulder maintenance and mowing rights-of-way on State roads within the City limits of Ormond Beach. Approximately 98 lane miles of roads are maintained in accordance with an agreement between the City and FDOT for State Road 40, US 1, Nova Road, and A1A (10 lane miles added on Nova Rd). Approximately \$99,000 of the \$175,000 FDOT contract amount offsets road maintenance costs with the balance dedicated to drainage maintenance.

In-house city personnel provide the services listed above except for right-of-way mowing which is a contracted operation.

ROADSIDE AND RIGHT OF WAY MAINTENANCE

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Right of Way Maintenance	90,000	90,000	99,000	9,000	10.00%
General Fund	1,636,638	1,660,237	1,563,508	(96,729)	-5.83%
Total	1,726,638	1,750,237	1,662,508	(87,729)	-5.01%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	853,660	758,662	697,440	(61,222)	-8.07%
Operating	872,978	991,575	965,068	(26,507)	-2.67%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	1,726,638	1,750,237	1,662,508	(87,729)	-5.01%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Facilities Mnt. Manager	0.00	0.00	0.00	0.00	0.00%
Environmental Systems Mgr.	0.00	0.30	0.30	0.00	0.00%
Streets Supervisor	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	0.00	0.00	0.00	0.00	0.00%
Maintenance Worker IV	3.00	3.00	3.00	0.00	0.00%
Maintenance Worker II	8.00	8.00	7.00	-1.00	-12.50%
Public Works Dir/City Engineer	0.10	0.00	0.00	0.00	0.00%
Office Assistant II	0.50	0.50	0.50	0.00	0.00%
Maintenance Worker III	5.00	5.00	5.00	0.00	0.00%
Total	17.60	17.80	16.80	-1.00	-5.62%

BUILDING MAINTENANCE

Building Maintenance is a support service function of City government that provides repair and maintenance services for City buildings and structures, including routine electrical, plumbing, carpentry, air conditioning, painting and miscellaneous repairs. This program is also responsible for overseeing and monitoring service contracts for janitorial, electrical and air conditioning and performs one-time building and minor renovation projects when it is less costly than using an outside contractor.

Direct costs for materials and supplies that cannot be assigned or charged to a department operating budget are charged to the Building Maintenance budget. Otherwise, these costs and HVAC maintenance are charged directly to the department or program where the repair has occurred. All in-house labor costs are charged directly to the Building Maintenance budget regardless of where the work is performed.

In addition, building maintenance personnel are assisting with the maintenance of the Airport Tower and repair of the City's airport runway and taxiway lighting systems. This includes weekly lighting inspections and immediate repair of discrepancies found.

BUILDING MAINTENANCE

Revenue and Expenditure Summaries:

Revenues:					
	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
General Fund	644,662	661,626	599,397	(62,229)	-9.41%
Total	644,662	661,626	599,397	(62,229)	-9.41%
Expenditures:					
	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Personal Services	332,399	309,691	295,527	(14,164)	-4.57%
Operating	312,263	351,935	303,870	(48,065)	-13.66%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	644,662	661,626	599,397	(62,229)	-9.41%

Staffing Summary:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Full-time Positions:					
Facilities Mnt. Manager	0.60	0.00	0.00	0.00	0.00%
Office Assistant II *	0.50	0.50	0.50	0.00	0.00%
Bldg. Mnt. Supervisor	1.00	0.00	0.00	0.00	0.00%
Maintenance Worker II	1.00	1.00	1.00	0.00	0.00%
Tradesworker	5.00	5.00	5.00	0.00	0.00%
Total	8.10	6.50	6.50	0.00	0.00%

* Indicates primary department

PARKS AND GROUNDS MAINTENANCE

This program is responsible for routine grounds maintenance, mowing and general beautification and upkeep of all City parks and on-site buildings, including grass mowing, flower bed and shrub maintenance, trash collection and maintenance of the medians along A1A and State Road 40.

With the exception of the Memorial Art Gardens, all parks and ground maintenance is performed on a contracted basis.

PARKS AND GROUNDS MAINTENANCE

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
General Fund	1,392,588	1,176,784	1,144,335	(32,449)	-2.76%
Total	1,392,588	1,176,784	1,144,335	(32,449)	-2.76%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	185,090	79,134	69,387	(9,747)	-12.32%
Operating	1,207,498	1,097,650	1,074,948	(22,702)	-2.07%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	1,392,588	1,176,784	1,144,335	(32,449)	-2.76%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Facilities Maintenance Mgr.	0.40	0.00	0.00	0.00	0.00%
Maintenance Worker III	3.00	2.00	2.00	0.00	0.00%
Total	3.40	2.00	2.00	0.00	0.00%

ENGINEERING

The Engineering Department is responsible for the following functions:

- ❖ Liaison with consultant engineers for the design and construction management for airport, road, drainage, water and sewer, recreational facility, beautification and other capital improvement projects.
- ❖ Survey and mapping and computer aided design for in-house projects that are not contracted to a consultant engineer.
- ❖ Site plan review and permitting of proposed development applications and inspection of all residential and commercial development projects.

ENGINEERING

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
General Fund	1,113,257	952,155	827,618	(124,537)	-13.08%
Total	1,113,257	952,155	827,618	(124,537)	-13.08%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	1,027,215	836,873	745,989	(90,884)	-10.86%
Operating	86,042	115,282	81,629	(33,653)	-29.19%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	1,113,257	952,155	827,618	(124,537)	-13.08%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Public Works Dir/City Engineer	0.70	0.00	0.00	0.00	0.00%
Asst. City Manager	0.00	0.20	0.20	0.00	0.00%
Office Assistant IV	1.00	1.00	1.00	0.00	0.00%
Deputy City Engineer	1.00	1.00	1.00	0.00	0.00%
Civil Engineer	1.00	1.00	1.00	0.00	0.00%
Construction Engineer	1.00	1.00	1.00	0.00	0.00%
Principal Landscape Architect	1.00	1.00	1.00	0.00	0.00%
Chief Engineering Technician	1.00	1.00	1.00	0.00	0.00%
Engineering Technician	1.00	1.00	0.00	-1.00	-100.00%
Chief GIS Technician	1.00	0.00	0.00	0.00	0.00%
GIS Technician	1.00	0.00	0.00	0.00	0.00%
Engineering Project Coordinator	1.00	1.00	1.00	0.00	0.00%
Engineering Inspector	4.00	3.00	3.00	0.00	0.00%
Part-time Positions:					
Civil Engineers (2)*	1.00	0.50	0.00	-0.50	-100.00%
Engineering Technician	0.63	0.63	0.63	0.00	0.00%
Total	16.33	12.33	10.83	-1.50	-12.17%

*One part-time Civil Engineer transferred to Planning in FY 2008-09

BUILDING INSPECTIONS AND PERMITTING

Building Inspection

Building Inspections provides the following services: 1) review of all construction plans for residential, commercial and industrial construction, 2) issuance of approximately 3,000 building permits annually and 3) conducts approximately 13,000 building, plumbing, mechanical and electrical inspections for various types of construction within the City limits of Ormond Beach in accordance with the Florida building Code and other State and local laws.

Occupational Licensing

Issues occupational license renewals, new occupational licenses and contractor registrations.

BUILDING INSPECTIONS AND PERMITTING

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Permit Fees	609,019	502,000	434,200		
General Fund	157,463	292,928	249,598	(43,330)	-14.79%
Total	766,482	794,928	683,798	(111,130)	-13.98%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	692,202	716,617	621,159	(95,458)	-13.32%
Operating	74,280	78,311	62,639	(15,672)	-20.01%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	766,482	794,928	683,798	(111,130)	-13.98%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Chief Building Official	1.00	1.00	1.00	0.00	0.00%
Planning Director	0.35	0.35	0.35	0.00	0.00%
Office Manager	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	0.00	0.00	0.00	0.00	0.00%
Permitting & Licensing Coordinator	0.00	0.00	0.00	0.00	0.00%
Permit Technician	3.00	2.00	2.00	0.00	0.00%
Plans Examiner	1.00	1.00	1.00	0.00	0.00%
Chief Building Inspector	1.00	1.00	1.00	0.00	0.00%
Building Inspector	3.00	3.00	2.00	-1.00	-33.33%
Engineering Inspector	0.00	1.00	1.00	0.00	0.00%
Part-time Positions:					
Office Assistant IV	0.50	0.50	0.00	-0.50	-100.00%
Total	10.85	10.85	9.35	-1.50	-13.82%

NEIGHBORHOOD IMPROVEMENT

Neighborhood Improvement investigates approximately 5600 cases annually to ensure compliance with City codes and ordinances through inspections, neighborhood sweeps, and citizen complaints and inquiries. More specifically, Neighborhood Improvement enforces the City's Land Development Code requirements regarding land use and development regulations, sign usage, as well as environmental code requirements. This Division also enforces the regulations contained in the Code of Ordinances with regard to water restrictions, solid waste and various other regulations. In addition, Neighborhood Improvement processes approximately 760-tree removal permits, conducts approximately 940 landscape inspections for new residential construction, and approximately 75 landscape maintenance inspections on existing commercial sites.

Neighborhood Improvement also coordinates a "partnering" effort with neighborhood associations, interested citizens and civic organizations to improve the appearance of neighborhoods.

NEIGHBORHOOD IMPROVEMENT

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Tree Removal Permits	14,433	18,000	15,000	(3,000)	-16.67%
Code Violations	369	7,000	7,000	-	0.00%
General Fund	289,486	301,414	286,705	(14,709)	-4.88%
Total	304,288	326,414	308,705	(17,709)	-5.43%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	254,761	253,761	258,220	4,459	1.76%
Operating	49,527	72,653	50,485	(22,168)	-30.51%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	304,288	326,414	308,705	(17,709)	-5.43%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Neighborhood Improvement Manager	1.00	1.00	1.00	0.00	0.00%
Environmental Enforcement Officer	1.00	1.00	1.00	0.00	0.00%
Neighborhood Improvement Officer	2.00	2.00	2.00	0.00	0.00%
Office Assistant II	1.00	1.00	1.00	0.00	0.00%
Public Works Dir/City Engineer	0.00	0.00	0.00	0.00	0.00%
Total	5.00	5.00	5.00	0.00	0.00%

FLEET OPERATIONS

Fleet Operations is a support service of city government that provides a comprehensive array of repair and preventive maintenance services for a fleet of approximately 229 vehicles and 399 pieces of equipment and other non-rolling stock. Fleet Operations also maintains a parts shop and inventory, coordinates all sublet repairs, manages the City's vehicle replacement program, oversees operations of the City's central fueling facility and maintains management and billing information for all vehicles and equipment.

As an "internal service" operation, Fleet Maintenance recovers its labor and overhead through an hourly labor rate billed to user departments and from a 25% surcharge levied on parts and sublet repairs and a 10% surcharge on fuel. The cost of all parts and sublet repairs are charged directly to the user department.

FLEET OPERATIONS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
General Fund	1,572,628	1,700,875	1,449,642	(251,233)	-14.77%
Total	1,572,628	1,700,875	1,449,642	(251,233)	-14.77%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	394,337	378,677	375,986	(2,691)	-0.71%
Operating	1,178,291	1,322,198	1,073,656	(248,542)	-18.80%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	1,572,628	1,700,875	1,449,642	(251,233)	-14.77%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Fleet Operations Manager	1.00	1.00	1.00	0.00	0.00%
Garage Supervisor	1.00	1.00	1.00	0.00	0.00%
Fleet Maintenance Supervisor	1.00	1.00	1.00	0.00	0.00%
Mechanic III	1.00	1.00	1.00	0.00	0.00%
Mechanic II	0.00	0.00	0.00	0.00	0.00%
Mechanic I	1.00	1.00	1.00	0.00	0.00%
Mechanic I/Parts Clerk	1.00	1.00	1.00	0.00	0.00%
Part-time Positions:					
Courier (part-time)	0.50	0.50	0.50	0.00	0.00%
Total	6.50	6.50	6.50	0.00	0.00%

ECONOMIC DEVELOPMENT

The City's Economic Development Department promotes development and redevelopment in Ormond Beach, including the Airport Business Park, downtown, and other areas within the community. In addition, Economic Development works closely with private property owners and City and County officials in the creation and development of a business park in the area along north US1 and Interstate 95. Economic Development also markets the City of Ormond Beach to prospective businesses and visitors.

ECONOMIC DEVELOPMENT

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
General Fund	226,869	220,908	181,925	(38,983)	-17.65%
Total	226,869	220,908	181,925	(38,983)	-17.65%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	163,624	152,357	117,564	(34,793)	-22.84%
Operating	14,245	19,800	17,903	(1,897)	-9.58%
Capital	-	-	-	-	0.00%
Charges for Service	49,000	48,751	46,458	(2,293)	-100.00%
Total	226,869	220,908	181,925	(38,983)	-17.65%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Economic Development Dir.*	1.00	0.90	0.90	0.00	0.00%
Administrative Assistant *	0.75	0.75	0.00	-0.75	-100.00%
Total	1.75	1.65	0.90	-0.75	-45.45%
* Indicates primary department					

THE CASEMENTS

The Casements is the flagship community enrichment center on the peninsula serving nearly one third of the city's population. Programs in environmental education such as urban homeowner's landscape conservation, organic gardening, safe boating, manatee and wildlife protection classes and the arts take place at The Casements, in Central Park or as outreach experiences. Youth-at-Risk programs through story-telling, computer enrichment classes, arts and literacy education at Osceola School and the Casements raise confidence and self-esteem to benefit youth, serve families and enhance community values.

As a historic facility, the former home of John D. Rockefeller, Sr., a Great Floridian is on the National Register for Historic Places and is an echo-tourism destination for visitors in Ormond Beach. It serves as an important landmark and symbol of historic preservation for the community within an urban park setting of leisure service facilities.

THE CASEMENTS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Casement Class Fees	81,601	108,650	30,450	(78,200)	-71.97%
General Fund	265,443	133,214	206,226	73,012	54.81%
Total	347,044	241,864	236,676	(5,188)	-2.15%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	161,612	112,901	113,846	945	0.84%
Operating	185,432	128,963	122,830	(6,133)	-4.76%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	347,044	241,864	236,676	(5,188)	-2.15%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Cultural Center Coordinator	1.00	1.00	1.00	0.00	0.00%
Cultural Affairs Prog. Coord.	0.00	0.00	0.00	0.00	0.00%
Office Assistant III	1.00	0.00	0.00	0.00	0.00%
Part-time Positions:					
Custodian (1)	0.50	0.50	0.50	0.00	0.00%
Recreation Leader (1)	0.50	0.00	0.00	0.00	0.00%
Program Specialist (1)	0.00	0.50	0.50	0.00	0.00%
Special Events Tech (1)	0.00	0.50	0.50	0.00	0.00%
Office Assistant I (1)	0.75	0.75	0.75	0.00	0.00%
Seasonal:					
Summer Counselors (3)	0.45	0.45	0.45	0.00	0.00%
Total	4.20	3.70	3.70	0.00	0.00%

PERFORMING ARTS CENTER

The Ormond Beach Performing Arts Center (OBPAC) consists of an auditorium, rehearsal room, studio and music rooms for City-sponsored groups, professional theater and musical productions. The Center has a seating capacity for 627 people and is built in a fan-shaped, stadium-style configuration.

The Center is also used for youth dance classes, recitals, senior shows, music events and children's theater. Additional uses include voice and piano lessons, acting classes, additional dance classes and a children's choir, among other various cultural arts classes and activities seminars and workshops.

PERFORMING ARTS CENTER

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Ticket Commissions	120,339	147,940	147,540	(400)	-0.27%
General Fund	251,919	159,262	147,729	(11,533)	-7.24%
Total	372,258	307,202	295,269	(11,933)	-3.88%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	148,429	110,927	104,170	(6,757)	-6.09%
Operating	223,829	196,275	191,099	(5,176)	-2.64%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	372,258	307,202	295,269	(11,933)	-3.88%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
P.A.C. Supervisor	1.00	1.00	1.00	0.00	0.00%
House Technician	1.00	0.00	0.00	0.00	0.00%
Part-time Positions:					
Custodian (2)	0.75	0.75	0.75	0.00	0.00%
Theatrical Services Tech (1)	0.00	0.50	0.50	0.00	0.00%
Box Office Attendant (2)	1.50	1.00	1.00	0.00	0.00%
Total	4.25	3.25	3.25	0.00	0.00%

SENIOR CENTER

The Senior Center program coordinates the activities of a multi-purpose center that includes programs in the area of health, arts, languages, nutrition, theater, personal finance and technology and music for persons over 55 years of age. The Center also offers classes and activities for physically and mentally challenged citizens and those with other special needs.

In addition, the Center hosts the Ormond Senior Games and maintains the Mainland Council on Aging Senior Congregate Dining and Meals on Wheels programs.

SENIOR CENTER

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Senior Center	25,275	20,000	20,000	-	0.00%
General Fund	176,288	94,494	90,392	(4,102)	-4.34%
Total	201,563	114,494	110,392	(4,102)	-3.58%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	112,552	19,752	18,684	(1,068)	-5.41%
Operating	89,011	94,742	91,708	(3,034)	-3.20%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	201,563	114,494	110,392	(4,102)	-3.58%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Senior Center Coordinator	1.00	0.00	0.00	0.00	0.00%
Part-time Positions:					
Custodian (1)	0.50	0.50	0.50	0.00	0.00%
Center Leader (3)*	1.75	0.50	0.50	0.00	0.00%
Total	3.25	1.00	1.00	0.00	0.00%
*Reduced to 1 position in FY 2008-09					

COMMUNITY EVENTS

Community Events coordinates and produces community and City-sponsored holiday and cultural events such as the Fireworks on the Halifax & Independence Day Celebration, Santa Land, Holiday Parade, Art in the Park and the Birthplace of Speed Celebration. This division also coordinates various celebrations, dedications, remembrances, groundbreaking, historical celebrations and various other official City events. Assistance is also provided to other City departments, boards and committees, outside agencies and community service clubs with the presentation of their event schedules.

COMMUNITY EVENTS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Miscellaneous	12,177	5,000	5,000	-	0.00%
General Fund	253,369	200,354	187,388	(12,966)	-6.47%
Total	265,546	205,354	192,388	(12,966)	-6.31%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	151,066	83,302	83,380	78	0.09%
Operating	114,480	122,052	109,008	(13,044)	-10.69%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	265,546	205,354	192,388	(12,966)	-6.31%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Special Populations Coordinator	1.00	1.00	0.00	-1.00	-100.00%
Community Events Coordinator	1.00	1.00	1.00	0.00	0.00%
Seasonal Positions:					
Summer Counselor (7)	0.91	1.05	0.00	-1.05	-100.00%
Part-time Positions:					
Community Events Technician (1)	0.50	0.50	0.50	0.00	0.00%
Community Events Leader (1)	0.75	0.75	0.75	0.00	0.00%
Therapeutic Aide	0.50	0.50	0.50	0.00	0.00%
Total	4.66	4.80	2.75	-2.05	-42.71%

LEISURE SERVICES ADMINISTRATION/REGISTRATION

Leisure Services Administration provides the executive leadership and guidance necessary to carry out the mission, goals and policies for recreational, cultural, senior center, special events, special populations, and athletic field's maintenance programs. Registration and processing for enrollment in youth and adult recreation programs, contractual instructor classes, gymnastics, summer camp programs, tennis programs, field and park rentals, and recreation center activities held at Nova Community Center, South Ormond Neighborhood Center, Ormond Beach Gymnastics Center and Performing Arts Center

LEISURE SERVICES ADMINISTRATION

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Summer Playground	62,240	65,000	50,000	(15,000)	-23.08%
Sports-Parent Sponsored	140,048	112,000	122,000	10,000	8.93%
Recreation Cards	37,454	39,000	37,000	(2,000)	-5.13%
Bldg. Rental Fees	13,664	32,500	15,000	(17,500)	-53.85%
General Fund	143,392	458,942	379,787	(79,155)	-17.25%
Total	396,798	707,442	603,787	(103,655)	-14.65%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	330,552	423,808	351,029	(72,779)	-17.17%
Operating	31,321	219,709	193,308	(26,401)	-12.02%
Capital	-	-	-	-	0.00%
Contributions and Transfers	34,925	63,925	59,450	(4,475)	-7.00%
Total	396,798	707,442	603,787	(103,655)	-14.65%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Leisure Services Director	1.00	1.00	1.00	0.00	0.00%
Recreation Manager	2.00	2.00	1.00	-1.00	50.00%
Office Manager	1.00	1.00	1.00	0.00	0.00%
Office Assistant II	2.00	1.00	1.00	0.00	0.00%
Office Assistant III	1.00	1.00	1.00	0.00	0.00%
Part-time Positions:					
Office Assistant I	0.00	1.00	1.00	0.00	0.00%
Total	7.00	7.00	6.00	-1.00	-14.29%

GYMNASTICS

The Gymnastics program provides United States Gymnastics Association (USGA) level instruction for classes beginning at the developmental stage through skill Level 7 for boys and girls ages three (3) to seventeen (17).

In all instances, students are placed in the appropriate class based on skill and ability rather than by age for programmatic and safety reasons.

GYMNASTICS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Gymnastics Fees	32,321	64,500	37,500	(27,000)	-41.86%
General Fund	66,726	37,915	63,746	25,831	68.13%
Total	99,047	102,415	101,246	(1,169)	-1.14%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	64,282	73,306	74,412	1,106	1.51%
Operating	34,765	29,109	26,834	(2,275)	-7.82%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	99,047	102,415	101,246	(1,169)	-1.14%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Gymnastics Instructor	1.00	1.00	1.00	0.00	0.00%
Part-time Positions:					
Assistant Gymnastics Instructor (1)	0.75	0.75	0.75	0.00	0.00%
Recreation Leaders (2)	1.75	0.50	0.50	0.00	0.00%
Total	3.50	2.25	2.25	0.00	0.00%

CITY SPONORED SPORTS

City-Sponsored Sports coordinates and schedules an array of activities for City sponsored sports, parent run sports, local high schools, colleges, and outside rentals. Games and practices take place at Ormond Beach Sports Complex, Nova Community Park, Nova Community Center and South Ormond Neighborhood Center Gymnasiums.

Youth sports programs include flag football, cheerleading, volleyball, a basketball training league, girl's basketball leagues, softball sports camps, and golf clinics.

Adult sports consist of men and women's softball, coed softball, church leagues, senior softball, coed volleyball, men's basketball and various softball tournaments.

Parent Run Sports The City acts as the facilitator by providing top-notch athletic facilities for children to play baseball, softball, basketball, and soccer. In addition to providing facilities, the Athletic Supervisor schedules all games, practices, and offers NYSCA Coaching clinics for all sports.

Outside user groups also use City facilities such as Seabreeze High School, Father Lopez High School, ERAU, BCC, and local churches. The Athletic Supervisor provides assistance to groups renting fields for tournaments.

CITY SPONSORED SPORTS

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Fees	27,237	32,500	25,000	(7,500)	-23.08%
General Fund	245,135	270,718	279,303	8,585	3.17%
Total	272,372	303,218	304,303	1,085	0.36%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	109,276	112,082	113,569	1,487	1.33%
Operating	163,096	191,136	190,734	(402)	-0.21%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	272,372	303,218	304,303	1,085	0.36%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Athletics Supervisor	1.00	1.00	1.00	0.00	0.00%
Part-time Positions:					
Recreation Leader (1)	0.50	0.50	0.50	0.00	0.00%
Athletic Coordinator (2)	1.00	1.00	1.00	0.00	0.00%
Seasonal Positions:					
Summer Counselor (6)	0.90	0.90	0.90	0.00	0.00%
Total	3.40	3.40	3.40	0.00	0.00%

NOVA COMMUNITY CENTER

The Nova Community Center is a totally air-conditioned facility, which includes a gymnasium, family game room, fitness room, restrooms, classroom, and multi-purpose activity room. There are ongoing classes and activities for both children and adults throughout the year.

Outdoor facilities located at the Nova Community Park include a basketball court, tennis & racquetball courts, a jogging trail, playground, skateboard court, baseball fields, and wide sidewalks.

NOVA COMMUNITY CENTER

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Fees	32,692	101,250	71,250	(30,000)	-29.63%
General Fund	217,975	196,958	142,181	(54,777)	-27.81%
Total	250,667	298,208	213,431	(84,777)	-28.43%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	156,759	212,763	152,714	(60,049)	-28.22%
Operating	93,908	85,445	60,717	(24,728)	-28.94%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	250,667	298,208	213,431	(84,777)	-28.43%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Recreation Center Coordinator	1.00	1.00	1.00	0.00	0.00%
Seasonal Positions:					
Summer Counselors*	1.95	1.95	3.00	1.05	53.85%
Part-time Positions:					
Center Leader (1)	0.50	0.50	0.50	0.00	0.00%
Recreation Leaders (3)	1.50	1.50	1.50	0.00	0.00%
Total	4.95	4.95	6.00	1.05	21.21%
*Transferred from Community Events-1.05					

SOUTH ORMOND NEIGHBORHOOD CENTER

The South Ormond Neighborhood Center is an air-conditioned facility with an indoor gymnasium, weight and game room, full service kitchen, concession stand, small theatrical stage for special events, multi purpose room, and computer and learning center. Recreational programs include arts and crafts, ceramics, dances, tutoring classes, teen programs, young ladies club, boys and girls club, progressive young men's club, chess club, sports and occasional field trips.

SOUTH ORMOND NEIGHBORHOOD CENTER

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Fees	4,839	1,300	2,800	1,500	115.38%
General Fund	188,953	181,412	173,773	(7,639)	-4.21%
Total	193,792	182,712	176,573	(6,139)	-3.36%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	110,088	96,522	98,391	1,869	1.94%
Operating	83,704	86,190	78,182	(8,008)	-9.29%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	193,792	182,712	176,573	(6,139)	-3.36%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Recreation Center Coordinator	1.00	1.00	1.00	0.00	0.00%
Seasonal Positions:					
Summer Counselors (3)	0.45	0.45	0.45	0.00	0.00%
Part-time Positions:					
Center Leader (1)	0.50	0.50	0.50	0.00	0.00%
Recreation Leaders (2)	1.00	1.00	1.00	0.00	0.00%
Total	2.95	2.95	2.95	0.00	0.00%

ATHLETIC FIELDS MAINTENANCE

Athletic Fields Maintenance is responsible for turf maintenance and related athletic field repairs at the Nova Community Park, Ormond Beach Sports Complex and the South Ormond Neighborhood Center. Additional responsibilities include general maintenance and clean up of various hard courts and playgrounds. Current maintenance responsibilities include the following: 9 playgrounds, 4 major league baseball fields, 9 softball fields, 11 youth baseball fields, 8 soccer fields, 4 football fields, 10 tennis courts, 3-1/2 basketball courts, 8 handball/racquetball courts and the skateboard and shuffleboard courts.

ATHLETIC FIELDS MAINTENANCE

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Fees	27,326	32,500	27,500	(5,000)	-15.38%
General Fund	809,484	817,080	796,620	(20,460)	-2.50%
Total	836,810	849,580	824,120	(25,460)	-3.00%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	459,667	458,677	446,538	(12,139)	-2.65%
Operating	377,143	390,903	377,582	(13,321)	-3.41%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	836,810	849,580	824,120	(25,460)	-3.00%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Athletic Field Maint Supervisor	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker III	2.00	2.00	2.00	0.00	0.00%
Maintenance Worker II	7.00	7.00	7.00	0.00	0.00%
Total	10.00	10.00	10.00	0.00	0.00%

CONTRIBUTIONS

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
General Fund	73,250	60,500	56,268	(4,232)	-7.00%
Total	73,250	60,500	56,268	(4,232)	-7.00%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	73,250	60,500	56,268	(4,232)	-7.00%
Total	73,250	60,500	56,268	(4,232)	-7.00%

TRANSFERS

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
General Fund	1,109,979	1,499,245	1,122,987	(376,258)	-25.10%
Total	1,109,979	1,499,245	1,122,987	(376,258)	-25.10%

Expenditures:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Transfers/Contingency	1,109,979	1,499,245	1,122,987	(376,258)	-25.10%
Total	1,109,979	1,499,245	1,122,987	(376,258)	-25.10%

DEPARTMENTAL GOALS, PERFORMANCE MEASURES AND ACCOMPLISHMENTS

CITY COMMISSION/CITY MANAGER

Goals:

- Maintain or reduce property tax burden through staffing reduction, contracting selected services and productivity improvements.
- Reevaluate personnel and compensation policies.
- Implement systems to expedite the City's development regulation process.

SUPPORT SERVICES

Goals:

- Provide initial response to all citizen and media information requests within one work day.
- Maintain a completion rate for preparation of minutes, processing of agenda items, maintenance of Clerk's Index system, and scanning, archiving and disposing of documents of 98%.
- Maintain scanning program for all City Commission meeting minutes and packets for the next fiscal year.
- Post City Commission meeting agenda and packet in house.
- Update the City's web site.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Grants Administration:					
Number of grants prepared	12	15	15	20	133.33%
Number of grants received	12	8	10	10	125.00%
Value of grants received	3,915,263	1,250,000	1,250,000	-	0.00%
City Commission Meetings:					
Number agenda items	502	475	450	(25)	-5.26%
Number of items processed within 4 days of meetings	502	475	450	(25)	-5.26%
% of minutes completed in 6 working days	100	100	100	-	0.00%

Accomplishments:

- Provided simultaneous webcast of City Commission meetings as well as an archive of past meetings.
- Responded to over citizen inquiries/complaints (95% within one business day) and continued the expansion of the City's web site.
- Maintained a 100% completion rate for processing of agenda packet items and scanning and indexing of City Commission meeting minutes and packet items.
- Scanned and indexed agenda packets from 1990 to present; City Commission minutes from 1920 to present; subdivision files from A-H; ordinances from 1984 to present; resolutions from 1988 to present and bid documents from 1996 to 2008.
- Archived paper documents, and disposed of 209 cu. ft. of documents.

CITY ATTORNEY

Goals:

- Keep the City Commission and management staff apprised of new developments in statutory, regulatory, and decisional law.
- Assist the City Commission and management staff in avoiding litigation and claims to the maximum extent possible.
- Successfully defend/prosecute litigation involving the City.
- Provide legal opinions to the City Commission and management staff in a timely manner.
- Keep City laws and policies in compliance with current law.



Accomplishments:

- Informed the City Commission and management staff apprised of new developments in statutory, regulatory, and decisional law.
- Assist the City Commission and management staff in avoiding litigation and claims to the maximum extent possible.
- Successfully defend/prosecute litigation involving the City.
- Provide legal opinions to the City Commission and management staff in a timely manner.
- City laws and policies are in compliance with current law.

FINANCE/BUDGET/PURCHASING

Goals:

- Maintain the high standard and level of financial reporting in obtaining GFOA “Certificate of Achievement for Excellence in Financial Reporting”.
- Complete publication of the Comprehensive Annual Financial Report (CAFR) and submit to the City Commission no later than February following the end of the prior fiscal year.
- Process 100% of invoice payments within 25 days of approval date.
- Submit the proposed Five-Year CIP and Annual Budget documents to the City Commission five days prior to the respective scheduled budget workshops.
- Complete budget document with 30 days of adoption.
- Achieve a forecast accuracy rate (estimate vs. actual) for undesignated fund balance in the General Fund that is within 5% of audited results.
- Obtain an average of three (3) responses to formal bids and RFP’s.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
# of cash receipts processed	211,385	205,397	205,000	(397)	-0.19%
Average portfolio balance (\$)	50,175,000	56,000,000	54,000,000	(2,000,000)	-3.57%
# of funds maintained	46	46	42	(4)	-8.70%
# of A/P transactions	33,012	28,860	29,000	140	0.49%
# of A/P checks	11,485	10,213	10,200	(13)	-0.13%
# of Payroll checks	2,462	2,063	2,000	(63)	-3.05%
Effectiveness:					
% participating in direct deposit	75%	75%	75%	0%	0.00%
Number of days to issue CAFR	140	139	138	(1)	-0.72%

Accomplishments:

- Continued maintaining the high standard and level of financial reporting in obtaining the GFOA “Certificate of Achievement for Excellence in Financial Reporting”.
- Completed publication of the Comprehensive Annual Financial Report (CAFR) and submitted to the City Commission by February 20 following the end of the prior fiscal year and implemented the final phase of Governmental Accounting Standards Board (GASB) Statement Number 34 for the inventory of the donated land, roads, sidewalks, and drainage infrastructure.
- Maintained participation in the payroll direct deposit program at 75%.
- Processed 100% of invoice payments within 25 days of approval date.
- Completed budget document within 30 days of budget adoptions.
- Submitted proposed Five-Year CIP and Annual Budget to City Commission at least five days before workshops.

INFORMATION TECHNOLOGY

Goals:

- Maintain data network overall uptime at 99% or better.
- Complete 97% of hardware and software “help desk” support requests within 2 working days.
- Maintain all Servers and Workstations to current vendor service pack levels within 1 month of release.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
# of workstations	350	330	325	(5)	-1.52%
# of sites maintained	23	20	20	-	0.00%
# of hardware support calls	340	310	300	(10)	-3.23%
Efficiency/Effectiveness:					
Windows Servers uptime	99.99%	99.99%	99.99%	-	0.00%
iSeries HTE system uptime	99.95%	99.95%	99.95%	-	0.00%

Accomplishments:

- Data networks overall uptime was at 99% or better.
- 97% of hardware and software “help desk” support requests were completed within 2 working days.
- Maintained all Servers and Workstations at current vendor service pack levels within 1 month of release.

HUMAN RESOURCES

Goals:

- Negotiate collective bargaining agreement renewals/reopeners with three (3) unions representing City employees through continuing tax/budget reduction
- Coordinated County-wide salary/benefits survey electronic survey project and assist in the routine maintenance of the system
- Continue to monitor and expand the City's ongoing recruitment City positions with greater emphasis on electronic media.
- Offer training to employees that is valuable and useful in performing their day-to-day jobs and/or enhances services to citizens.
- Resolve 85% or more of all grievances internally without intervention of the Human Resource Board or an outside arbitrator.
- Monitor the employee voluntary turnover rate with a goal of 12% or lower.
- Monitor number of on-the-job vehicle and equipment accidents with a goal of 5% reduction
- Monitor number of Workers' Compensation injuries with a goal of 5% reduction.
- Monitor work days lost from on-the job injuries with a goal of 5% reduction.
- Continue to administer Workers' Compensation program and claims management processes

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
# of recruitments	45	33	20	(13)	-39.39%
Applications processed	1,000	988	800	(188)	-19.03%
# of applicants hired	45	29	20	(9)	-31.03%
Turnover Rate (resignations only)	10%	10%	10%	-	0.00%
# of supervisor training courses	2	2	2	-	0.00%
# of grievances filed	4	4	3	(1)	-25.00%
# of safety/training/information hours per employee	8	10	10	-	0.00%
# of wellness activities	10	10	10	-	0.00%
# of on the job injuries	35	32	20	(12)	-37.50%
# of on the job vehicle/equipment accidents	45	40	45	5	12.50%
# of liability claims	65	30	30	-	0.00%
# of claims in litigation	15	7	5	(2)	-28.57%
Efficiency/Effectiveness:					
Ave. hiring time per position in days	90	90	90	-	0.00%
% of time departments are provided with a list of applicants within one week of position closing date	98%	100%	100%	-	0.00%
% who agree that they are able to apply skills of knowledge learned through City training on the job.	90%	90%	97%	0	7.78%
# of formal grievances resolved without arbitration/HR Board hearings	2	1	1	-	0.00%
Work days lost from job related injuries	45	10	20	10	100.00%

HUMAN RESOURCES

Accomplishments:

- Completed update of salary/benefits survey of similar governmental entities as related to collective bargaining process
- Continue to assume lead role in county-wide standardization of salary and benefit data through the use of a centralized database
- Achieved a reduction in Workers' Compensation litigation and lost-time due to on-the-job injuries.
- Secured a second year rate guarantee for property and casualty insurance.
- Oversaw budget reduction-related staffing issues and assisted employees in related transitions; assisted in evaluation of early retirement options
- Completed update of City's Equal Employment Opportunity Plan required for Federal Grant funding.
- Completed a property appraisal for all properties with a value greater than \$100,000.
- Began formation of wellness program.
- Updated drug-free workplace policy.

PLANNING

Goals:

- Complete within 21 days the initial staff review or report for the following types of applications: administrative site plan approval, conditional use/site plan, Special Exceptions, variances, Certificates of Appropriateness, Property Improvement Grants, Landmark designations. Complete within 90 days of the date that the application is deemed a complete application submittal, rezoning/site plan such as a Planned Developments, Preliminary Plat, and Land Use Map Amendments.
- Adopt and transmit Evaluation and Appraisal Report (EAR) based amendments by November, 2009 (State mandate).
- Complete the Interchange Justification (IJR)/Interchange Modification Report (IMR) for I-95 and US1 by October, 2009.
- Continue the implementation of the Ormond Crossing project.
- Coordinate intersection of US1 and Granada Boulevard improvements, including streetscape design.
- Implement Downtown projects such as public-way finding signage, streetscape update, and arts project.
- Continue to revise and improve the City's Planning Department website.
- Revise the Transportation Element as part of the EAR based amendments to meet the multi-modal requirements for the citywide Transportation Concurrency Exception Area granted by SB 360ER.
- Prepare and impact fee study and revise the City's impact fee schedule accordingly.

PLANNING

Performance Measures:

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2009-10 to FY 2010-11	% Change FY 2009-10 to FY 2010-11
Workload:					
# of site plan applications	42	40	50	10	25.00%
# of subdivision applications	3	5	3	(2)	-40.00%
# of planned developments	3	8	4	(4)	0.00%
# of special exception/conditional use	4	4	2	(2)	-50.00%
# of Certificates of Appropriateness	24	10	5	(5)	-50.00%
# of Variances	12	12	10	(2)	-16.67%
# of Property Improvement Grants	9	7	8	1	14.29%
# OF Street ROW Vacations	11	1	1	-	
# of Easement Vacations	2	3	3	-	0.00%
# of Comp Plan amendments	9	10	3	(7)	-70.00%
# of LDC Amendments	11	10	12	2	20.00%
# of Annexations	3	5	4	(1)	-20.00%
# of Annexation Agreements	5	4	5	1	25.00%
# of lot splits	2	4	3	(1)	-25.00%
# of plats	3	2	3	1	50.00%
# of rezonings	2	5	10	5	100.00%
Efficiency/Effectiveness:	119	100	89	(11)	-11.00%
Days to process application for minor site plan modifications	45	45	45	-	0.00%
Days to process application for planned developments and conditional use permits	200	200	200	-	0.00%
Days to process application for rezoning and small scale land use amendments	90	90	120	30	33.33%

Accomplishments:

- Completed the Evaluation and Appraisal Report (EAR) and DCA found Report acceptable in January, 2009 for implementation.
- Completed the Water Supply Plan and associated Comprehensive Plan amendments in December, 2008.
- Completed the update to the City's CIE on December, 2008
- Integrated the Affordable Housing Plan update recommendations into the LDC.
- Completed 60% of the streamline revisions to the LDC.
- Completed the Planning Department's revised web site.

POLICE ADMINISTRATION

Goals:

- Maintain a compliance rate of 90% for internal departmental inspections for professional standards.
- Maintain a 90% proof of compliance rate with Accreditation standards prior to corrective action.
- Maintain a composite rating of good/excellent from 85% of training participants.
- Identify options for the acquisition of a Computer Aided Dispatch/Records Management/Laptop Reporting program.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
Number of training hours	2,855	3,900	2,800	1,100	28.21%
# of LEO per 1000 of population	1.7	1.7	1.7	-	0.00%
# of inspections	733	778	780	(2)	-0.26%
Efficiency/Effectiveness:					
Internal inspection rate %	100	100	100	-	0.00%

Accomplishments:

- Continued training for all City staff on the National Incident Management System (NIMS) and Incident Command System (ICS) as required for FEMA reimbursements.
- Conducted a number of Emergency Management drills for City staff to facilitate preparations for actual emergency situations that we may face.
- Maintained a 96% satisfaction rating on the training provided to members of the Department during the previous fiscal year, exceeding our original goal.
- Obtained Reaccreditation from the Florida Commission on Law Enforcement Accreditation.

POLICE OPERATIONS

Goals:

- To enhance the quality of life in Ormond Beach through the provision of effective, efficient and responsive police services.
- Respond to priority calls (life-threatening, emergency) with an average response time of 5 minutes or less per call.
- Conduct a minimum of 25 community policing projects, such as, code violations, crime prevention, traffic, civil complaints, etc., in order to reduce the number of repeat calls for service and increase the quality of life in Ormond Beach.
- Conduct zone reconfiguration and workload study in an effort to reduce response times, reduce cross beat dispatching, and calculate staffing needs.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
Priority 1 calls for service	1,434	1,426	1,425	(1)	-0.10%
Call per service (annually)	55,932	59,578	63,500	3,922	6.58%
Community policing projects	10	14	18	4	28.57%
Sworn Officers per 1000/population	2	2	2	-	0.00%
Efficiency/Effectiveness:					
Response time (minutes)	5.0	**	**		

** = This information is no longer captured/available since moving communication services to the County.

Accomplishments:

- Completed successful operations during Race Week 2008, Bike Week 2008, and BCR 2008.
- Completed successful operations during the Sustained Traffic Safety Events thus far.
 - 1) 3D Wave (Drugs, Drinking, and Driving) – December 2007
 - 2) Aggressive Driver Wave – February 2nd to the 127th, 2008
 - 3) Work Zone Safety Week – 1st week of April 2008
 - 4) Click It or Ticket- May 19th to June 1st, 2008.

POLICE-COMMUNITY OUTREACH

Goals:

- Present Drug Abuse Resistance Education (DARE) educational programming to 700 public and private school students and achieve a “graduation” rate of 95%.
- Provide educational tutoring and reading enhancement programs to 70 academically at risk youth.
- Provide anti-bullying presentations to youth attending Ormond Beach Elementary School and Ormond Beach Middle School.
- Expand the educational program partnership with Ormond Beach Middle School to include pre-teen youth attending Ormond Beach Elementary School.
- Maintain the number of Police Officer hours (excluding time of assigned officers) in PAL activities at 250 annually.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
Neighborhood watch/crime prevention presentations	15	28	50	(22)	-78.57%
Attendees at presentations	1,095	1,700	2,000	(300)	-17.65%
PAL participants	2,615	2,680	1,200	2,400	89.55%
Efficiency/Effectiveness:					0.00%
DARE graduation rate	99%	99%	100%	(0)	-1.01%

Accomplishments:

- *R.E.A.D. Reading Exploration Adventure and Discovery* is a partnership with Ormond Beach Elementary School. Based on statistics collected by the school, 95% of the youth who participated in the program prior to the 4th grade FCAT writing exam, attained learning gains and scored a 3.0 or higher.
- The *Tutors Are Us* program provided an opportunity for youth to receive one on one instruction geared to each participant’s specific need. Youth in the program focus on enhancing their skills in reading, mathematics, and science. Pre and post evaluative tests have shown that the program positively enhances academic performance for participants.
- The OPBAL 10 & under boys and 12 & under boys won first in their division at the Regional PAL Basketball Tournament. The teams qualified for participation in the State of Florida Police Athletic League Tournament.
- OBPAL received a JAG grant to expand the Teen Scene program partnership with Ormond Beach Middle School during the 2009 – 2010 academic year.
- Ormond Beach Youth Directors Council participant, Gregory Berry, was recognized as both the Florida Youth of the Year and the National PAL Youth of the Year.

POLICE-CRIMINAL INVESTIGATIONS

Goals:

- Maintain a under criminal review (UCR) clearance rate of 25%.
- Maintain a 70% clearance rate on narcotic investigations.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
<u>Workload:</u>					
Crimes reported	4,211	4,120	4,200	80	0
UCR reported crimes	1,434	1,426	1,425	(1)	(0)
<u>Efficiency/Effectiveness:</u>					
% cleared crimes by CID	41%	40%	41%	1%	1%

Accomplishments:

- Exceeded UCR clearance rate goal with an annual clearance rate of 59% for those cases assigned to the Criminal Investigation Division.
- Cleared 90% of narcotics crimes investigated by members of Narcotics Task Forces.
- Arrest that cleared 1500 car breaks in Volusia County.
- Identified and arrested suspects who committed over 20 forced residential burglaries in Ormond Beach
- Identified a serial rapist in Volusia County through DNA submittal.

POLICE-COMMUNITY SERVICE AND ANIMAL CONTROL

Goals:

- Achieve certification by the Florida Animal Control Association for all Community Service Officers (CSO) during the fiscal year.
- Increase CSO generated community-policing and public awareness/education projects by 10%.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
Animal complaints	2,017	3,210	2,928	282	8.79%
Animal bites	53	62	71	(9)	-14.52%
Code enforcement citations	64	30	75	(45)	-150.00%
Alarms sounding	47	50	50	-	0.00%

Accomplishments:

- Ormond Beach Animal Services has continued the TNR (trap, neuter, return/relocate) program to deal with the feral cat issue. Ormond Beach Animal Services continues to partner with area citizens as well as grass root organizations and local veterinarians to trap, neuter, and release these cats back into managed colonies. Animal Services identify and train colony caregivers then oversee the care of the feral cat colonies. Animal Services coordinates and/or supervises any alternate solutions in situations where TNR would not be effective.
- Throughout the year Animal Services has utilized these same volunteer and grass root organizations and programs as an alternative means of finding suitable homes for lost, stray and unclaimed domestic animals rather than transporting them directly to the Halifax Humane Society and an uncertain fate. Because of these efforts by the Community Service Officers, over seventy-five (75) domestic animals have been adopted out to suitable homes and families, resulting in over \$5,000.00 in savings of standard fees that would have otherwise been charged to the City for impound, adoption and/or euthanasia services through the Halifax Humane Society.

POLICE-RECORDS

Goals:

- Maintain an entry rate of at least 90% for reports and citations.
- Maintain an error rate of no more than 15% for report entry.
- Ensure all report narratives are entered into the records management system in a timely manner to prevent any backlog of data entry from developing.
- Purge old records starting with 1988 to 2005 this will give us room to store 2006 and 2007 allowing easy access to the files.
- Have all the clerks cross trained in gathering information using the Investigative/Administrative Analysis Reports
- Maintain the entry of UCR's with no more than 3 to 4 days that need to be entered.
- Purge old arrest folders that have superseded their administrative value.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
Number of reports	8,391	7,600	8,000	(400)	-5.26%
Number of citations	8,118	11,024	10,050	974	8.84%
Sampling of entries	1,194	1,408	1,200	208	14.77%
Efficiency/Effectiveness:					
% of reports entered without errors %	11	10	10	0	3.29%

Accomplishments:

- Automated the House Watch tracking. Developed menu-driven Access module for the "House Watch Program" on the server. Each Clerk has access to this software and enters requests when received by citizens. The list is provided electronically to officers' laptop computers and provided to each shift supervisor to be reviewed with personnel along with the regular activity boards on a daily basis.
- As a member of Crime Watch America, the Department posts information to the Crime Watch America website.
- The backlog of over 3,400 reports that needed to be data entered has been completed. Each report, with the exception of the narrative section, has been appropriately entered and can be researched via the computer data base. (Original copies of these reports are being maintained to complete the narrative data entry and for reference purposes).
- Since the elimination of the 3,400 report backlog, the day-to-day backlog of reports has been kept well under 100, normally running less than 20 reports on any given day/time.
- Citation data entry has been at 100% entered with the exception of special events, i.e. Bike Week and Biketoberfest, and then entry is caught up within two to three working days.
- Entry of crash reports are being routinely completed/entered within 2 to 3 working days of the reports being submitted.

CITY FIRE SUPPRESSION AND EMERGENCY MEDICAL SERVICES

Goals:

- Continue to refine our ability to effectively update pre-fire plans targeting city-wide hazards. Attempt to maintain response times in accordance with nationally recognized standards.
- Develop a plan to attempt to reduce response times and service voids caused by overlapping calls.
- Renegotiate a one-year contract with IAFF Local 3499.
- Renegotiate the renewal of the East Coast Cities Closest Unit Response Agreement.
- Continue to explore cost savings opportunities without reducing services.
- Implement a firefighter fitness standard to reduce the risk of injuries and cost to the City.
- Maintain a zero tolerance policy for those who willfully violate safe practices. Maintain a reasonable fire inspection program, given the loss of our fire inspectors.
- Recognize revenue short falls; make efforts to provide more in-house training thereby reducing outside training costs.
- Maintain NIMS (National Incident Management System) compliance through providing federally mandated courses to City employees.

Accomplishments:

- Implemented reorganization proposed by outside review to increase organizational efficiency and reduce costs within the fire department.
- Enhanced information availability for operational units through the installation and utilization of mobile data terminals (MDT).
- Successfully renegotiated a one-year contract with IAFF local 3499.
- Worked with water dept. to improve adequate pressures and water flows to areas previously experiencing flow difficulties.
- Cut budget by nearly \$800,000 without significant reduction in service levels.
- Provided further education to City Commission regarding fire and EMS operations to enable wise and effective decision making for the future.

ROADSIDE AND RIGHT OF WAY MAINTENANCE

Goals:

- Respond to calls for customer service by the end of business daily and within 1 hour for after hour call-outs.
- Respond to non-Public Works related work orders by end of business for scheduling.
- Incur no more than six (6) reported deficiencies on FDOT inspections yearly.
- Complete FDOT deficiencies with 7 working days.
- Assist in providing traffic control for special events.
- Assist with emergency management issues as they arise.
- Work to create greater efficiency in all aspects of Street repair.

Accomplishments:

Street Right of Way Maintenance

- 389 miles of shell roads were graded. Projected 400 miles in FY 09/10.
- 1,160 maintenance work orders were completed. Projected 1,200 maintenance w/o in FY 09/10.
- 239 maintenance work orders were completed on FDOT roads. Most of the R/W maintenance was removed from the FDOT MOA. Projected 200 maintenance work orders for FY 09/10.
- 2,525 man-hours were expended assisting other City departments. Projected 2,500 man-hours assisting other departments in FY 09/10.
- 244 man-hours working for other departments were for maintenance in City Parks. Projected 200 man-hours in FY 09/10.

Asphalt Maintenance

- 316 asphalt work orders were completed repairing city streets, requiring 183 tons of asphalt. Projected 350 asphalt work orders in FY 09/10, 195 tons of asphalt.
- There were 3 asphalt work orders completed on repairing FDOT roads, requiring .9 tons of asphalt. Asphalt repairs were taken off the FDOT MOA in FY 06/07.

Concrete Maintenance

- 173 work orders were completed for repairs to City sidewalks, curbs, gutters and catch basin aprons, requiring 188 cubic yards of concrete. Projected 175 concrete work orders, 180 cubic yards of concrete in FY 07/08.
- There were 39 work orders completed on FDOT walks, curbs, and gutters, requiring 34 cubic yards of concrete. Projected 40 concrete work orders, 35 cubic yards of concrete in FY 07/08.

Sign Maintenance

- There were 975 work orders completed for Traffic Sign installation and repair. Projected 995 work orders for Traffic Sign installation and / or repairs FY 09/10.

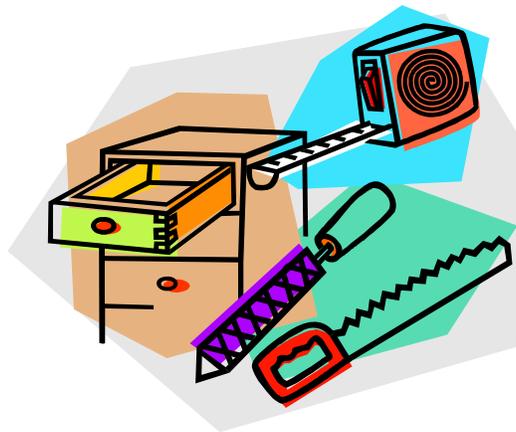
Urban Forestry

There were 219 trees removed from City R/W's or properties. Projected FY 09/10 to remove 200 trees, 8 trees were removed from FDOT R/W's. Projected remove 5 trees from FDOT R/W's in FY 07/08.

BUILDING MAINTENANCE

Goals:

- Receive a composite rating of satisfactory or better on quarterly janitorial service ratings from 90% of respondents.
- Complete 98% of all non-emergency work orders within five working days of request.
- Maintain the appearance of City parks through regular maintenance.
- Manage the successful completion of projects described in the Facilities Renewal and Replacement Fund.
- Ensure that no injuries to buildings' occupants and users occur due to improperly maintained facilities.
- Implement energy saving devices and measures to reduce operating costs at city buildings.



Accomplishments:

- Replaced HVAC units due to their life expectancy, upgrading to new energy efficient models.
- Renovated Purchasing Agent's office.
- Renovated Tennis Building at Nova Community Park.
- Oversight of PAC roof replacement, door replacement and ceiling installation.
- Oversight of Fleet interior and exterior painting.
- Oversight of painting at Memorial Art Museum and Ames Buildings.
- Replacement of a/c system at Memorial Art Museum.
- Renovated ADA restrooms at Senior Center.

PARKS AND GROUNDS MAINTENANCE

Goals:

- Ensure that all parks and grounds are inspected bi-weekly to ensure safety, accessibility and cleanliness.
- Achieve a contract compliance rate of 90% for major maintenance services.
- Ensure that no injuries to parks users occur due to improperly maintained park facilities.
- Continue to effectively communicate with Facilities Maintenance Supervisor for proper contract monitoring, performance and level of finish.
- Ensure all city irrigation systems are wet tested, timer inspected and calibrated to ensure compliance with St. Johns Water Management District on a quarterly basis.



Accomplishments:

- Direct daily communication worked in assisting with the direction of the performance of the grounds maintenance contractor and has upgraded appearance to the City parks and properties maintained.
- Facilitating the budget items for new park amenities has improved the level of finish in City parks.
- Timely repairs of irrigation matters.
- Assisting landscape architects with installation of new irrigation projects.
- Installation of reuse irrigation system at the Casements.

ENGINEERING

Goals:

- Complete 75% of assigned capital improvement projects within 30 days of the substantial completion date established with the Notice to Proceed.
- Final project costs not to exceed 10% of bid cost for all change orders with the exception of City requested additions to original project scope of work.
- To receive 85% of bids below Engineer's final design cost estimate.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
CIP projects managed by category:					
Facility Renewal & Replacement	3	-	-	-	0.00%
Facility Renovation & Construction	-	7	7	-	0.00%
Recreation & Cultural Facilities	4	4	4	-	0.00%
Beautification	4	7	7	-	0.00%
Transportation	4	6	6	-	0.00%
Airport & Business Park	-	3	3	-	0.00%
Water & Wastewater	4	10	10	-	0.00%
Stormwater	1	3	3	-	0.00%
Technology	1	1	1	-	0.00%
Carryover Projects	29	17	17	-	0.00%
Miscellaneous	17	12	12	-	0.00%
Total Projects	67	70	70		
Efficiency/Effectiveness:					
% of projects completed within 30 days of NTP substantial completion date	91%	89%	89%	-	0.00%
Final costs not to exceed 10% of bid cost for all change orders w/the exception of City requested additions to project	100%	100%	100%	-	0.00%
% of projects received with bids below engineer's final design cost estimate	53%	78%	78%	-	0.00%

ENGINEERING

Accomplishments:

- **US1 Median Landscaping:** Installed Medjool palms in 14 medians on US1 from Hernandez Avenue to the Southern City limits. The project was funded 100% by FDOT.
- **Traffic Signal Rehabilitation:** Replaced incandescent lamps with LED's and installed generator hook-up boxes on traffic signals.
- **Reuse Storage & Pumping Facility:** Construction of a 4.0 million gallon ground storage tank and associated pumping station.
- **2008 Roadway Resurfacing:** Resurfacing of approximately 2.5 miles of City roadways per the Pavement Management Plan.
- **Potable Water Booster Pump Station:** Construction of a potable water booster pump station at the intersection of Nova Road & US1 to increase water pressure downstream.
- **Nova Community Park Ballfield #5 Improvements:** Rehabilitated the field to include new lighting and poles, backstops, dugouts, fencing, replacing the infield clay, regrading the field, and the installation of new sod and irrigation.
- **Thompson Creek Pedestrian & Parking Improvements:** Construction of a sidewalk, seating areas, landscape islands, parallel parking spaces, and a Votran bus shelter and transfer area on Thompson Creek Road between Lincoln Avenue and SR40.
- **Southwest Granada Bridge Approach Landscaping:** Replacing the landscaping and irrigation on the side slope of the bridge approach within Cassen Park.
- **Bayberry Court Improvements:** Construction of curb and gutter on Bayberry Court, which connects to Rockefeller Drive's existing curb and gutter. The project received 100% CDBG funding.
- **Fiber Optic Network Infrastructure:** Installation of network infrastructure to all major City facilities. The project increased reliability and data rates, and provides immunity from both weather and power related events.
- **Ormond Beach Sports Complex - Kiwanis Field Lighting and baseball & soccer field renovations:** Replaced existing field lighting and wooden poles at the Kiwanis field and laser graded and top-dressed the baseball and soccer fields.
- **Beachside Palm Tree Planting & Irrigation:** Installed palm trees and irrigation on Arlington Way & Ormond Parkway. The project received 100% CDBG funding.
- **Division Avenue Wellfield Replacement:** Replaced two wells which were abandoned. The 2 new wells, 7A & 18A, will meet the City's consumption demands & provide higher water source reliability.
- **WTP Secondary Power Feed:** Installation of an additional power feed from a different FPL grid with an automatic switchover device should the primary grid lose power.
- **Rockefeller Gardens Site & Drainage Improvements:** Construction of a new plaza & stage area, circulation walks, a site drainage system, and new landscaping & irrigation.

BUILDING INSPECTION AND PERMITTING

Goals:

- Maintain established permit review timeframes (examples include: single family residence is 10 to 25 working days, commercial interior build out is 10 to 15 working days, and a reroof is 1 to 3 working days).
- Continue providing time sensitive inspection response (next business day) to contractors and homeowners.
- Update/revise fee schedule for building and related permits.
- To obtain multi-certifications (including fire inspector) of building inspectors to allow for multiple inspections on a single site visit. (On-going)
- Help facilitate consistent regulatory reviews for building permits by having all city regulatory departments (Engineering, Planning, Fire, Utilities and Building), fully use the Naviline system vs. paper transmittals. Establish time frames for review/approval by all depts.
- Identify and improve development review processes.
- Turn over water and sewer permitting to the respectful department (public works).
- Establish procedures for outstanding and open permit follow-up.
- Two inspectors and Chief Inspector to seek Building Code Administrator/Official certifications.
- Integrate Engineering inspector position to improve commercial site inspections and single-family grading inspections.
- Work towards a paperless office environment with electronic storage.
- Work towards obtaining Building Inspector and/or plans examiner certifications for permit technicians.



Accomplishments:

- Maintained 99% of inspection requests being completed within 24 hours.
- Obtained multi-certifications of building inspectors to allow for multiple inspections on a single site visit.
- Fee schedule has been revised.
- Have a building inspector and a plans examiner now certified as fire safety inspectors.
- Three inspectors have a one and two family standard license allowing them to perform multi inspections on one and two-family dwellings. Four inspectors have a commercial building standard license.
- Incorporated fire safety inspection and fire plans review into the building department function.



NEIGHBORHOOD IMPROVEMENT

Goals:

- Continue to resolve 99% of all code enforcement cases before the case reach the Special Master.
- Initiate at least 40% of all code enforcement cases by staff. This is a 20% decrease over previous years due to reduction in staffing.
- Initiate 90% of all citizen complaints and tree removal permit requests within seven (7) business days of receiving request. Exceptions will include building, land clearing, or tree removal without a permit. In these instances, immediate inspections will be conducted. Change from 5 day turn around to seven days is due to potential staffing reductions and excessive research required to pursue cases on abandoned/foreclosed properties including the need to immediate address and remedy unsecured swimming pools.
- Enhance task team approach consisting of Police Officers, Community Service Officers, Neighborhood Improvement Officers, Florida Fish and Wildlife Conservation Commission, Volusia County Health Department, Department of Environmental Protection, and other agencies and organizations to coordinate inspection activities.
- Continue to increase public awareness and provide education to Ormond Beach citizens by participation in Neighborhood Watch and Home Owner Association meetings, community service projects and activities such as National Night Out. Coordinate with the Chamber of Commerce to also educate the commercial industry on common code violations that occur in commercially and industrially zoned properties.
- Continue to configure and implement the new notification system and automating processes within Naviline that had formerly been done manually.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
Tree removal permits processed	765	600	600	-	0.00%
New construction inspections	800	-		-	0.00%
Landscape maintenance inspections	75	118	118	80	67.80%
# of code violation inspections	7,500	7,500	7,500	6,000	80.00%
# of code enforcement cases initiated	4,000	4,055	4,055	2,400	59.19%
Efficiency/Effectiveness:					
% of cases initiated by staff	30	43	40	40	93.02%
Cases presented to Special Master	160	120	120	84	70.00%
# of inspections performed daily	13	9	9	7	77.78%

NEIGHBORHOOD IMPROVEMENT

Accomplishments:

- Community Outreach Programs – Continue to attend meetings and programs to educate the public regarding code violations and code enforcement processes. Meetings and programs included attendance at Home Owner Association meetings, National Night Out, and North US #1 Task Force at the Ormond Beach Chamber of Commerce, and Make A Difference Day. Continue to create new brochures to educate the public regarding new regulations as the need arises. Continue to amend existing brochures consistent with changes in the code regulations.
- HTE Naviline Usage – Continuing to improve utilization of Naviline by preparing notices of violation. Created automatic weekly garage sale report eliminating the need to conduct extensive research prior to Saturday inspections.
- Operational Enhancements – Continue to enhance internal operations between Police Department Patrol, CID, Animal Control, and Neighborhood Improvement as well as other governmental agencies including but not limited to Building Division, Florida Fish and Wildlife Conservation Commission, Department of Environmental Protection, and Volusia County Health Department by coordinating investigations at site specific locations to correct multiple civil violations.
- Code Amendments – NID initiates or otherwise participates in amendments to the Code of Ordinances or Land Development Code (LDC). This past year NID has been involved in the preparation of amendments to LDC regarding Accessory Dwelling Units and A-Frame signage.

FLEET OPERATIONS

Goals:

- Achieve a composite rating of satisfactory or better on a semi-annual service evaluation from 90% of respondents.
- Maintain vehicle downtime of no more than 5% for all fire and police vehicles.
- Maintain an average productivity rate for all mechanics of 77% that generates 4608 billed labor hours. (2080 – 80 vacation – 80 holidays = 1920 X 3 mechanics = 5760 X 77% = 4608 hours)
- Maintain an hourly labor rate that is at or below the average private sector labor rate for similar sized operations in the Daytona Beach area (the FY 09-10 hourly labor rate is \$25).
- Develop a cost effective plan to introduce environmentally friendly, alternative fuel or high mileage producing conventional vehicles to the Ormond Beach fleet, inclusive of seeking commission approval for future direction.
- Research the prospective benefit of introducing bio-diesel fuel to the heavy duty equipment fleet.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
# of vehicles	235	232	229	(3)	-1.29%
# of equipment	420	456	465	9	1.97%
# of repair work orders	3,279	3,400	3,300	(100)	-2.94%
# of preventative maintenance work orders	1,622	1,700	1,650	(50)	-2.94%
# of sublets	297	700	700	-	0.00%
Annual vehicle replacements	21	17	4	(13)	-76.47%
Efficiency/Effectiveness:					
% Good to excellent customer ratings	95.00%	98.00%	98.00%	-	0.00%
% preventative mnt. Completed within 2 weeks	98.00%	98.00%	98.00%	-	0.00%
% of downtime for public safety vehicles	2.75%	3.00%	3.00%	-	0.00%

FLEET OPERATIONS

Accomplishments:

- City Hall Generator Fuel Tanks: Removed underground fuel tank for City Hall generator to meet 2009 fuel storage tank regulations; passed all EPA and Volusia County soil tests. Installed above ground diesel tank and upgraded the fuel day tank for city hall generator.
- Fuel Storage Capacity: Installed three concrete above ground fuel storage tanks to increase fuel storage during emergencies; two tanks were placed at the wastewater treatment plant increasing capacity by 100%. These two tanks will allow run time of 10 days without refueling. One concrete tank was placed at the fuel terminal south of Fleet Operations. This tank increased fleet gasoline supply by 50%. With existing tanks full and consumption near normal, fuel supply will last 30 days plus during emergencies.
- Vehicle Reorganization Plan: Developed re-organization plan of under utilized vehicles which is currently under implementation; this plan is being phased in to insure minimum impact to departments. Pool vehicles are being situated at City Hall, Police Department and Fleet Operations.
- ASE (Automotive Service Excellence) Blue Seal of Excellence Award: Fleet technicians achieved ASE Technician Blue Seal of Excellence award for the second consecutive year.
- Extended police department patrol vehicle preventive maintenance intervals for cost cutting on newer Ford Crown Victoria's utilizing synthetic blend oils.
- Prepared gasoline fuel storage tanks for the acceptance of Ethanol blended gasoline if required in the future.
- Conducted annual customer survey resulting in a 99% customer satisfaction rating.

ECONOMIC DEVELOPMENT

Goals:

- Facilitate the planning and development of the Ormond Crossings planned development project located along North US 1 and Interstate 95.
- Implement the fourth year of the Strategic Economic Development Plan for City of Ormond Beach. The plan identifies goals, objectives, and strategies for economic development initiatives for Ormond Beach.
- Assist at least two (2) existing local businesses to expand during the fiscal year.
- Create and or retain at least fifty (50) additional value added jobs.
- Work with the real estate brokers and Volusia County economic development partners to market and sell remaining lots at Tower Circle Extension located within the Airport Business Park.
- Work closely with Ormond Beach Chamber of Commerce on preparation of a business resource guide and other marketing material regarding the City of Ormond Beach.
- Coordinate with Engineering Department the engineering design of a second entrance to the Airport Business Park.
- Work with Florida Hospital officials and real estate brokers to locate prospective businesses for the re-use and permitting of the hospital facilities along Sterthaus Avenue.
- Stimulate business investment in commercial/industrial construction related projects and property acquisitions.
- Lease remaining parcels at the Southeast Quadrant.
- Prepare an RFP for the Southwest Quadrant properties.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10
Major Service #1 Economic Development Impact			
<u>Ormond Crossings</u>			
Comp Plan Amendment			Yes
DRI Approval	Yes, conditional	Yes, final	Yes
Develop. Order	Yes, conditional	Yes, final	Yes
Fiscal Impact Analysis		Yes	done
Architectural standards/convenants		Yes	Yes
Infrastructure plan	Yes, preliminary	Yes	Yes
<u>Airport Business Park</u>			
Landscaping Improvements		Yes	Yes
Business Park Meeting	1	1	1
Phase III Redesign/Construction		Yes	done
Design Second Entrance plan	Preliminary	60%	Yes, final
<u>Main Street</u>			
Parking Assessment RFP		No	No
Parking Assessment plan	Yes	Yes	done
Assist with Development Plans	Yes	Yes	Yes

ECONOMIC DEVELOPMENT

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10
Major Service #2 Economic Development Marketing			
Economic Development Marketing Packet		Yes	Yes
Distribution	50	75	50
Public Relations Meetings	35	35	35
Job Creation/Retention	300	400	300
Strategic ED Plan			
Draft Plan	Yes		
Final Plan	Yes		
Implementation of Plan	Yes	Yes	Yes
Major Service #3 Land Sales/leases			
Land Sales Agreements	1	1	1
Agreements Closed	1	1	1
Airport leases closed	2	2	3
\$ Amount	\$240,000	\$460,000	\$480,000

Accomplishments:

- Worked with businesses throughout the City to retain and expand their operations and employment base.
- Worked closely with the Halifax Area Business Development Partnership and Volusia County Economic Development Department on locating business prospects to the City, including Ameribridge Company.
- Instrumental in the retention, expansion, and attraction of businesses resulting in approximately 500 jobs in the City (to date) including Hawaiian Tropic/Energizer, Homac, M&M System, and StyleMark, Utility Pipe Sales, Precision Model Craft, and Florida Production Engineering.
- Worked with City staff and Tomoka Holdings in the Development of Regional Impact, Comprehensive Plan permitting, and the revised Fiscal Impact Analysis for the Ormond Crossings planned development project.
- Provided leadership and consultation to the Ormond Beach Chamber of Commerce, Main Street Inc., and Halifax Business Development Partnership organizations to improve the business climate in the City.
- Applied and received approximately \$220,000 in FDOT grants for clean up City's former nursery facility and road funds for a portion of the second entrance to the Airport Business Park.
- Negotiated the sale of Lot 1 to Atlantic Central Enterprises for \$435,000.
- Prepared a real estate brokerage commission program to enhance the marketing of the lots at the Ormond Beach Airport Business Park to prospective businesses.
- Implementation of year three of the Strategic Economic Development Plan.
- Facilitated the \$1.7 million private construction project at the FBO Area 2 parcel.
- Negotiated tenant lease for 2.24 acre parcel 3 at the SE Quadrant at the Airport that increased Airport fund revenue.
- Worked closely with the Airport Manager to determine feasibility of undeveloped property at the SW Quad Airport, including preparation of an RFP.
- Worked with Florida Hospital officials and real estate brokers for the reuse options for Florida Hospital properties on Strethaus Avenue.
- Working with Hawaiian Tropic/Playtex staff to expand their manufacturing facilities and increase employment opportunities within the City.

THE CASEMENTS

Goals:

- Continue to develop cultural events to include community partnerships.
- Increase revenue by 10% with facility rentals/programs and special events.
- Partner with Volusia County ECO program and offer educational and historical program for their participants.
- Increase outdoor concert series.
- Partner with the Casement Guild to offer outdoor movie nights for the community.
- Restructure current Multi Cultural Festival and Black History Celebrations to include more partnership opportunities with various ethnic groups/organizations and local international students.
- Expand opportunities for a variety of exhibits.
- Increase volunteer opportunities with assistance in programs and special events.
- Increase rental opportunities for Rockefeller Gardens, and The Casements
- Work with Ormond Mainstreet to provide weekly Farmer's Market in Rockefeller Gardens.
- Work with Jimmy Sawgrass to provide the 20th annual Native American Festival in January 2010.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
Attendance/Participants:					
Special Events	15,000	10,000	20,000	10,000	100.00%
Tours	5,000	3,000	4,500	1,500	50.00%
Programs/Classes	1,200	800	1,200	400	50.00%
# Rentals:					
Rentals/Groups - Casements	50	20	75	55	275.00%
Rentals/Groups - Riverbridge	200	200	225	25	12.50%
Efficiency/Effectiveness:					
Overall "satisfied/very satisfied" %	90	90	90	90	0.00%
08/09 Renovations affected attendance					

THE CASEMENTS

Accomplishments:

- The beachside community benefits from various programs, classes and events offered at The Casements which include informative, educational, physical fitness, culinary and art offered to both young and the young at heart.
- Partnered with The Casements Guild to offer the first nighttime Gala celebration including a tree lighting ceremony.
- Assisted The Casements Guild with their 30th anniversary Christmas Gala.
- Celebrated and acknowledged members of The Casements Guild, both before the Commission and at their annual volunteer luncheon for the dedicated service to the City of Ormond Beach for 30 years.
- Worked with local caterer to sponsor the cost of the annual volunteer luncheon, in an effort to minimize cost and continue this worthwhile event.
- Assisted members of The Guild to provide a new fundraising opportunity, "Chairish the Casements" which developed new partnerships throughout the community including local and regional artists, local businesses, community partnerships with Ormond Memorial Art Museum, Historic Society and raising over \$7000.00 that evening for future projects.
- Received a donation in the amount of \$9,999.00 from The Casements Guild to purchase additional video and sound equipment needed to offer Movies on The Halifax, a new community event for families of all ages.
- Worked with Ormond Mainstreet in preliminary planning of a future Farmer's Market that will take place weekly in Rockefeller Gardens.
- Continued partnerships with Ormond Art Museum and The Historic Society with Starry Starry Night an evening gallery walk between facilities for the community.
- Worked with The Historic Society for their second annual Holiday of Homes Tour which included opening The Casements for afternoon tours.
- Established a new partnership with local Granada merchants with the First Friday on East Granada including providing night time tours, opening the Guild Gift Shoppe and scheduling Gallery openings to attract community involvement.
- Offered third annual Multi Cultural Event working with various local ethnic organizations to provide a cultural and educational experience for the community.
- Offered third annual Caribbean Night and Island Marketplace as a kick off to the new school year for the community.
- Worked with Community Events Division to provide a Holiday Outdoor Concert, including evening tours and beautiful holiday decorations for the community to enjoy.
- Worked with Community Events Division to offer "Santa's Breakfast" for young families during the holiday.

THE CASEMENTS

Accomplishments:

- Solicited new partnerships for various events and programs throughout the year to eliminate budget costs.
- Provided an Environment Camp for children ages 6-10 learning to be better stewards of our environment.
- Worked with Atlanta based artist, Gretchen Neal to provide an art camp for children ages 6-12.
- Worked with Seaside Herb Society with their annual Herb Faire.
- Worked with Casements Camera Club to provide a scholarship sale to benefit Daytona State College's Photography Department.
- Worked with Ormond Beach Garden Club with monthly meetings, their annual President's luncheon and Sweetheart Tea.
- Exhibited local artists for Starry, Starry Night, Multi Cultural Event, and monthly gallery showings.
- Worked with Hall Construction's Project Manager to assist with the inside renovation process.
- Worked through the renovation process to confirm rental opportunities for Rockefeller Gardens as well as inside The Casements upon construction completion.



PERFORMING ARTS CENTER

Goals:

- Revamp survey to include online opportunities for completion.
- Achieve a 90% or better satisfaction rating from show producers, classes and instructors.
- Seek business partnerships to generate grants/donations.
- Achieve 80% or better of return contracts/rentals.
- Maintain total visits at over 40,000 for shows and 100,000 service hours.
- Produce a (12) day children's summer theatre/production camp through partnership with local theatre/children's arts group.
- Increase rental/facility revenue by partnering with local producer to bring in national performers.
- Work with internal show groups to improve ticket sales.
- Seek alternative revenue by increasing daily event rentals for studios/dance rooms.
- Seek alternative revenue by expanding evening/weekend programming potential at Senior Center.
- Increase day-to-day volunteerism with internal show groups.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
Rentals	125	115	120	5	4.35%
Shows/Rentals Attendance	39,378	42,000	45,200	3,200	7.62%
New Contracts	25	10	11	1	10.00%
City Functions	9	10	11	1	10.00%
Not for Profit Shows	58	45	50	5	11.11%
For Profit Shows	18	15	17	2	13.33%
Efficiency/Effectiveness:					
Returning Contracts	27	25	25	-	0.00%
Returning Contracts/Rentals %	93%	93%	93%	0	0.00%

PERFORMING ARTS CENTER

Accomplishments:

- The Performing Arts Center has expanded its services to local businesses by incorporating business meetings and training sessions in addition to facility rentals.
- The Performing Arts Center hosted The Platters in concert, Grammy Award Winning vocalists and songwriters, The Flamingos in concert, the Chabad of Greater Daytona's inaugural Hanukkah celebration, The South Beach Dance summer recital and holiday programs, Steve Johnson recovery comedy concert, Tomoka Christian Church Cherryholmes band, (6) 24k Gold Music Shows, StarKids Got Talent Dance & Talent Competitions, a nationally recognized talent show based in Florida, and National Children's Dance Champions Dance Art Theatre Troup who produced a (2) hour show.
- The Performing Arts Center continues to serve in an emergency capacity for the Hurricane/ emergencies as a shelter and food distribution site for emergency crews and City Employees.
- The Performing Arts Center continued support of other City departments by serving as the official graduation site for the Ormond Beach Fire Departments CERT program. The Citizen Emergency Response Team after weeks of training is presented with an emergency situation in the PAC to manage.
- The PAC Show Club Follies Dancers won yet another National Dance Competition held in Orlando which brought additional recognition to the City and the program.
- The PAC hosted the expanded Aberdeen Revue. This group has joined the family of internal show groups at the PAC. Their show will continue annually with a portion of the proceeds to be donated to the theatre.
- The PAC staff is networking with other area theatre professionals through various events and conferences like, the National Sound Contractors Association, Lighting Design Institute and the Cultural Alliance Board of Volusia.
- The PAC implemented (2) Children's Summer Camp Productions. These were designed to incorporate summer camps, church groups, day cares and various parks and recreation agencies to generate revenue.
- The PAC has increased its volunteer base and now has over 220 total volunteers who donate approximately 3,000 hours annually.

SENIOR CENTER

Goals:

- Monitor the management agreement with Council on Aging to ensure terms of the contract are met.
- Expand responsibilities of part-time staff to include daily light maintenance and care of the building.
- Alter staff schedules to ensure building's rental needs are met.
- Expand evening and weekend rentals to increase revenue.
- Increase day-to-day volunteerism.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
Sr. Center will be operated by Council on Aging weekdays. Facility will be rented thru City evenings & weekends.					
Attendance/Participants:					
Facility Rentals	56	70	71	1	1.43%
Efficiency/Effectiveness:					
Customer Satisfaction %	95	95	95	-	0.00%

Accomplishments:

- Expanded rentals to include a Sunday church service and self defense classes.
- Successful completion of projects including, sprinkler system installation, window replacement, ADA restroom renovation and revamped landscaping plans.
- Continued partnerships with long time facility rentals Tomoka Duplicate Bridge and Granada Squares Dancers.
- Replaced interior window treatments in ballroom and art rooms.
- Painted hallways throughout buildings.
- Organized storage areas to optimize accessibility.



COMMUNITY EVENTS

Goals:

- Develop new event floor plans and layouts for core events to be at the newly renovated Rockefeller Gardens
- Create and design fundraising events for the Department of Leisure Services
- Redevelop surveys to increase customer satisfaction for annual events.
- Continue the development of popular Art in the Park event to encompass components for children and Volusia County Schools.
- Develop “logo contest” for Art in the Park to generate more revenue.
- Execute all 45+ events with precision performance and outstanding presentation.
- Complete certification courses in lighting.
- Assist in the development of possible future Community Events.
- Attend and complete educational courses at the Florida Parks Recreation Association’s annual conference.
- Restructure current programs to encompass more community involvement.
- Plan to continue significant events like Birth Place of Speed, Memorial Day and Veterans Day due to existing committee restructuring.
- Assist in the redevelopment of the Independence Day Celebration event options.
- Continue to increase sponsorships for all annual events.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Community Events					
Workload:					
Events Total	42	46	50	4	8.70%
Annual Events	14	16	17	1	6.25%
Non-annual events	28	30	33	3	10.00%
Efficiency/Effectiveness:					
Customer Satisfaction % - Events	95%	96%	97%	1	104.17%
Efficiency/Effectiveness:					
Customer Satisfaction % - Special Needs Programs/ Events	97%	97%	97%	-	0.00%

COMMUNITY EVENTS

Accomplishments:

- Developed and executed the City's first Birthplace of Speed event without the assistance from committees or partner groups.
- Birthplace of Speed event held its first beach parade and had more car entries than any Birthplace of Speed event.
- Re-developed agreement with Lamar Sign Company to post our event flyers on their electronic billboard signs in Ormond Beach and Daytona Beach. This service is an in-kind contribution saving the City \$1,200 per quarter in marketing and advertising.
- Successfully moved large event from Rockefeller Gardens to Fortunato Park
- Hippy Hop Night continued with high attendance 350. This was largely due to the marketing and advertising efforts of the Community Event Staff. Increased community partnerships with McDonalds, Party World and Lamar Sign Company. Staff also generated revenue.
- The restructured Art in the Park event was very well received this year due to the greater quality of the arts and crafts vendors, expanded entertainment, and highly customer service orientated Community Event Staff. The Art in the Park event is a partnership endeavor with the Ormond Memorial Art Museum with Community Events taking the lead on soliciting sponsorships & vendors and increasing monetary & attendance numbers. The event drew over 5000 attendees, 2000 more than last year, and increased vendors from 65 to 89 and generated revenue.
- Staff generated more revenue in this year's Art in the Park than in the previous 6 years.
- With a new committee Community Events staff partnered with the Memorial Day Committee and the support of local businesses, civic organizations and sponsors, provided the community with a memorable ceremony at City Hall to honor our fallen military men and women.
- Extensive updating of Community Events inventory
- The July 4th Independence Day Celebration was restructured with avenues to solicit additional sponsorships opportunities at various levels of contributions with local businesses and gained more sponsors and donation. This in turn provided us with more partnerships and revenue.
- Community Events Staff assisted with the new Caribbean Night Event with the support of the Casements staff. This event continues to grow in attendance and community partnerships.
- Developed some very meaningful dedications events for Doug Thomas, "Doug Thomas Way" and Ormond's very own Olympic Gold Medalist Phil Dalhausser.
- Staff continued to assist, with Parade Board, to increase sponsorship money, attendance and overall presentation of the Home for the Holidays Parade. All three objectives were met and exceeded.
- The Community Events Staff prides itself on the presentation and execution of all its 30+ internal events, dedications, receptions, meeting set-up, luncheons and other hospitality events.
- Providing the community of Ormond Beach with 20 well planned and presented special event and programs all year round.
- Continued with community partnerships with many non-profits and civic groups: Kiwanis Club, Lions Club, Relay for Life, Conklin Center for the blind, Boy & Girl Scouts, American Legion, United Way, Habitat for Humanity.
- Analyze annual events to include more revenue producing components within each event: photo sales, beverage concession sales, snack concession sales, admission fees and event t-shirts sales.
- Increase volunteer and community service worker participation by 10% for: IDC, AITP, Memorial Day and other large events.
- Internal assistance to various boards and committees including: City Health Fair, National Night Out, Memorial Day, Home for the Holidays Parade, and Senior Games
- Assisted with many cross-department events: Earth Day, Make a Difference Day and National Night, and City Health Fair.

LEISURE SERVICES ADMINISTRATION/REGISTRATION

Goals:

- Educate the community on the benefits found in their local park systems.
- Research “going green” methods and implement them if and when feasible.
- Explore innovative opportunities for marketing
- Continue to explore methods of site amenity replacement at low or no cost to the City
- Promote “Adopt-A-Park” to involve more local residents in park and facility beautification.
- Continue to nurture and increase community partnerships, not only as a cost reduction for the City but also to involve the community in City’s endeavors.
- Assure through program evaluations that more than 90% of the participants receive the desired program benefits throughout the Department.
- Achieve all City Commission goals for Leisure Services for FY 2009-10 by the end of the fiscal year.
- Develop and implement the use of volunteers.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
Total # Attendance for Department *	600,000	500,000	530,000	30,000	6.00%
# of Facility Rentals **	150	175	180	50	28.57%
# of Registrations **	10,500	8,500	8,500	-	0.00%
Efficiency/Effectiveness:					
Achieve City Commission Goals	100%	100%	100%	-	0.00%
No Double Bookings	100%	100%	100%	-	0.00%
Customer Satisfaction %	85%	85%	85%	-	0.00%
*Attendance reduced due to Tennis & Sr Center contracts being implemented & Casements/Gardens renovations					
**Contractual instructors treated as rentals in 08/09					

LEISURE SERVICES ADMINISTRATION/REGISTRATION

Accomplishments:

- Community Partnerships: Several programs, projects and events were completed through new and ongoing community partnerships this year:
 - Soccer restroom renovations at OB Sports Complex were completed.
 - OB Youth Basketball Association provided basketballs and scoreboard as part of an ongoing partnership.
 - Optimist Park's ongoing renovation is being accomplished through several community organizations and citizens working with Leisure Services staff.
 - Playground equipment at Central Park II donated by Kiwanis Club.
 - Volusia County co-sponsor Ormond Beach Centennial Birthplace of Speed event.
 - Funding and creation of the Labyrinth project in Central Park II was accomplished by citizens in the community with staff assistance.
- Grant awarded to the City of Ormond Beach for \$300,000 from the Daytona Beach Racing and Recreational Facilities Commission to build an inclusive playground at the Ormond Beach Sports Complex.
- Ability to offer the same services with a diminished budget by operating more proficiently.
- Completed partnership with Seabreeze High School establishing a \$600,000 contribution for the utilization of the Ormond Beach Sports Complex for ten years.
- Effectively assumed the responsibilities and management of Building Maintenance, Parks and Grounds under the auspices of Leisure Services.
- Applied for Communities for Lifetime Award
- Rockefeller Gardens Renovation project successfully completed
- Nova baseball field #5 renovations successfully completed
- Prototype beach volleyball court successfully installed at Granada approach.

GYMNASTICS

Goals:

- Hold at least (1) gymnastics shows in the Gymnastic center.
- Movie Nights Gymnastics functions with an anti-tobacco drug and anti-alcohol theme in conjunction with the city youth at risk programs throughout the year
- Continue offering the Cheer program which began in 08/09.
- To increase attendance by 10%
- Try to maintain a full coaching staff so that we may serve the need of the gymnastics community.
- To get more kids of all ages interested in the sport of gymnastics to promote a more healthy life style
- To maintain a safe learning environment for the students.
- To keep a good relationship with the people in the community.
- To keep promoting the program throughout the local schools.
- Try to restructure classes to be more cost effective.
- Promote lifetime health activities as well as prevention and/or elimination of obesity in young children and teenagers through exercise and fitness, with motivational skills to stay healthy.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
Total Attendance	6,900	6,900	7,000	100	1.45%
Implement new classes	0	1	2	2	200.00%
Participants in State Competition	20	21	22	1	4.76%
Efficiency/Effectiveness:					
Customer Satisfaction %	90%	90%	90%	-	0.00%

Accomplishments:

- 25 Gymnasts competed in the spring and fall state meets this year. Several gymnasts took 1st, 2nd, and 3rd place in individual awards.
- Level 7 gymnast participated in National meet in Savannah, Ga. and placed 4th on Beam and 4th on Floor and 6th over all
- Staff attended at least two (2) AAU or USGA coaching clinics per year.
- Partnered with the Special Olympics for the last 7 years to help them compete in the sport of gymnastics.
- A new Cheer program for the center was started with 25 students enrolled. The team went to 2 competitions placing 2nd in one and 1st in the other one.
- Also for the first time we did a summer clinic for Gymnastics teaching various skills from Cartwheels to back handsprings. Classes were small but there was interest in it.
- Attended USAG Congress and Training Seminars.
- Implemented a facility rental with Pop Warner.

CITY SPONSORED SPORTS

Goals:

- Achieve a customer service rating of higher than 90%
- Continue to hold Summer Youth Sports Camps for children in baseball, soccer, softball, golf, and volleyball
- Hold yearly officiating clinics to focus on handling of coaches/parents, as well as on-field play
- Promote lifetime health activities as well as prevention and/or elimination of obesity
- Continue to work closely with the Field Maintenance Department, to be prepared for daily activities
- Continue to work hand-in-hand with the Associations (Baseball/Softball, Soccer, and Basketball) in better utilization of fields through scheduling
- Eliminate/decrease light costs at the Sports and Nova complexes, especially during Daylight Savings Time
- Continue use of volunteers
- Design a list of requests to associations to help keep playing fields/courts/dugouts in “top notch” condition before and after play

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload: Attendance					
City Sponsored Sports Participants	21,000	23,000	23,500	500	2.17%
City Sponsored Sports Spectators	26,665	27,000	27,500	500	1.85%
Contractual User Groups Participants	123,240	130,000	130,000	-	0.00%
Contractual User Groups Spectators	181,980	190,000	190,000	-	0.00%
Efficiency/Effectiveness:					
Customer Satisfaction	90%	90%	90%	-	0.00%

Accomplishments:

- Continued to reduce the cost of electricity for utilizing overhead field lights at the Ormond Beach Sports Complex and the Nova Community Complex.
- Increased the number of registrations in flag football, youth volleyball, and Coed adult softball.
- Revised fee schedule by increasing fees during current budget period.
- Increased outside rentals with additional Adult Soccer Leagues, Youth Sports Tournaments, and Men’s Softball Tournaments.
- Increased High School Athletic Rentals

NOVA COMMUNITY CENTER

Goals:

- Receive a 90% “satisfactory or better” rating for services and support provide to various agencies that sponsor community events.
- Increase volunteers by 5%.
- Maintain existing rentals for Nova Community Center and increase rental programming by 5%.
- Eliminate programming that is not cost effective for the City of Ormond Beach. Research the development one to two new programs, events or partnerships that will result in revenue for the facility.
- Research and implement the development of a partially inclusive summer camp program with the special needs community and the Nova Summer Connection Day Camp to be able to increase the opportunity for special needs participants in the community.
- Implement a more cost effective method of operations for Nova Community Center to conform to the budget needs of the City of Ormond Beach.
- Work within allotted budget to increase quality of programs offered to the community.

SPECIAL POPULATIONS

- Receive a 90% “satisfactory or better” rating for services and support provided to various agencies that sponsor community events.
- Increase volunteers by 5%.
- Maintain existing programs for special populations while increasing participant numbers by 5%.
- Research the development of an inclusive sports program with an existing City of Ormond Beach Athletics program for special needs participants
- Research the development and implementation of a partially inclusive summer camp program with the Nova Summer Connection Day Camp to be able to increase the opportunity for special needs participants in the community. Continue to offer Camp T. Rec for those special needs participants who need more individualized care.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
Total Visits (inside only) Attendance	36,815	35,000	35,500	500	1.43%
Youth at Risk Pledge Cards	200	200	200	-	0.00%
Special Populations					
Workload:					
Special Needs Division Programs/Events	27	27	29	2	7.41%
Special Needs Division Community Partners	31	32	33	1	3.13%
Efficiency/Effectiveness:					
Customer Satisfaction %	90%	90%	90%	-	0.00%

NOVA COMMUNITY CENTER

Accomplishments:

- Successfully implemented move to Nova Community Center from Senior Center, supervision of additional staff and all responsibilities associated with Nova's Recreation Center Coordinator position while maintaining responsibilities of Special Populations Coordinator.
- Successfully planned, organized and implemented Nova Summer Connection Day Camp and Camp T. Rec which run simultaneously.
- Successfully maintained all previous programs, events and rentals associated with Nova Community Center while increasing by two the programs and events for the Special Populations Division.
- Re-organized and cleaned Nova Community Center storage area adjacent to Coordinator's office, storage in "Santa Land", the game room and the activity room to incorporate supplies and equipment from the Special Populations Division.

SPECIAL POPULATIONS

- Introduced Volleyball as an additional athletic program for special populations. Registration exceeded projection by 10%.
- Developed an additional special needs collaborative event with the Special Populations Activity and Recreation Council called "Sock Hop 2008".
- Ongoing development and improvement of Camp T. Rec, a summer camp for children with special needs, through collaboration of the Therapeutic Recreation Aide, the Site Supervisor and the Special Populations Coordinator. Camp T. Rec successfully was planned and implemented through increasing the assignment of responsibilities by 50% to the Therapeutic Recreation Aide and the Site Supervisor. Both sessions were filled, including a wait list of 5 people in the first session.
- Increased responsibilities to include the duties assigned as Recreation Center Coordinator for Nova Community Center. Successful transition includes transportation and organization of supplies and equipment, as well as supervision of additional part-time and seasonal staffing.
- Development of the Shining S.T.A.R.S. Pageant and Fashion Show with maximum capacity of participants and a waiting list of 5. Volunteers increased by 5%, advertising was provided through donation and revenue through attending audience increased by 7%.
- Improvement in the quality of all special needs programs and events through client satisfaction surveys and additional training and responsibilities for the Therapeutic Recreation Aide.

SOUTH ORMOND NEIGHBORHOOD CENTER

Goals:

- Achieve a higher than 90% rating from the Customer Satisfaction Survey.
- Continue to offer Youth at Risk Programs, anti-drug, anti-tobacco and educational programs in the After School Program with the desired outcome of having 250 children sign a pledge not to get involved in negative behavior type activities.
- Obtain a total of 45,000 attendance and 1,600 clients.
- Continue to promote lifetime health activities as well as prevention and/or elimination of obesity.
- Hold three (3) Neighborhood Festivals.
- Hold two (1) intergenerational events

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
Total Visits/Attendance	41,732	40,000	45,000	5,000	12.50%
Youth at Risk Pledge Cards	200	200	250	50	25.00%
Efficiency/Effectiveness:					
Customer Satisfaction %	90%	90%	90%	-	0.00%

Accomplishments:

- Continuing to form a partnership with the Ormond Beach YMCA to provide opportunities for under privileged children at the YMCA
- Implemented into the SONC Computer & Learning Center, FCAT Teaching Software for children 3rd grade and up to prepare for upcoming testing. This would provide the opportunity to keep practicing for the test and build the necessary confidence and less stress when taking the exam.
- Continued to offer a spring sports workouts and development program. This program improves hand and eye coordination, increases balance, builds endurance, self-esteem, discipline, and self-confidence. This program is considered as one of the crime prevention programs at the center by keeping the youth focused on positive activity and off the streets.
- Continuing the partnerships with BCC, DBCC, NAACP, Kiwanis Club, and Ormond Beach Chamber of Commerce to improve the quality of life for each child.
- Continue the partnership with the Ormond Beach PAL in providing Arts & Crafts Programs and additional funding to promote healthy life styles programs.

ATHLETIC FIELDS MAINTENANCE

Goals:

- Achieve a customer satisfaction rating of “satisfactory or better” from 90% of surveyed participants regarding facility maintenance.
- Maintain turf PH range 6.0 – 6.5 within University of Florida’s turf soil standards.
- Continue annual roto-tilling of clay infields at Nova Community Park fields and Ormond Beach Sports Complex.
- Continue to work with Public Works on mutual projects.
- Track true costs to City for tournaments.
- Continue to obtain staff re-certification and licensure from State of Florida.
- Increase use of volunteers.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
<u>Workload:</u>					
Field Prep. For League Games	1,600	1,800	2,000	200	11.11%
Field Prep. For Tournaments	407	375	425	50	13.33%
<u>Efficiency/Effectiveness:</u>					
Customer satisfaction	90%	90%	90%	-	0.00%

Accomplishments:

- Renovation of Soccer restrooms at Ormond Beach Sports Complex.
- Renovation of Building Maintenance Building at Ormond Beach Sports Complex.
- Infield tune-ups on quad fields, including laser grading, additional clay and turf.
- Installation of new scoreboards at Nova fields 4 & 5 and at Ormond Beach Sports Complex field 4.
- Additional employees earned Chemical Spill Response training certification.
- Renovations of baseball fields at Ormond Beach Sports Complex.
- Crown and laser level top dressing of soccer fields 5 thru 8 at Ormond Beach Sports Complex.
- Installation of clay irrigation on baseball fields 1 – 4 at Ormond Beach Sports Complex.



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DOWNTOWN REDEVELOPMENT TRUST FUND

Used to account for tax increment proceeds received by the City within a specific district authorized by state statute. These revenues are transferred to its Debt Service Fund in accordance with the 1994 Tax Increment Bond Resolution.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Intergovernmental Revenue	991,324	1,056,490	907,451	(149,039)	-14.11%
Miscellaneous Revenue	60,882	60,000	5,000	(55,000)	-91.67%
Transfers	431,224	446,106	372,238	(73,868)	-16.56%
Use of Fund Balance	-	2,532,723	1,043,081	(1,489,642)	-58.82%
Total	1,483,430	4,095,319	2,327,770	(1,767,549)	-43.16%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	51,319	59,770	8,451	100.00%
Operating	7,072	260,000	260,000	-	0.00%
Capital	21,972	2,335,000	1,361,000	(974,000)	-41.71%
Contributions and Transfers	1,250,050	1,449,000	647,000	(802,000)	-55.35%
Contingency	-	-	-	-	0.00%
Total	1,279,094	4,095,319	2,327,770	(1,767,549)	-43.16%



STORMWATER DRAINAGE UTILITY FUND

Stormwater Maintenance is responsible for maintaining the drainage systems along City-maintained roads in an effort to reduce flooding and impacts to water quality of receiving streams associated with stormwater runoff. The program responds to public concerns and needs by investigating and resolving complaints of localized flooding. Routine inspections of facilities are scheduled to ensure that all swales, ditches, drains, creeks, rivers, water retention areas and drainage structures are functioning as intended.

In accordance with a formal agreement with FDOT, the City also maintains drainage ways along US 1, SR 40, A1A and Nova Road. The operating costs associated with maintenance on the State roads are offset with a payment of approximately \$40,000 from FDOT.

Maintenance operations are supported through a monthly stormwater utility fee of \$8.00 per "equivalent residential unit" which is charged to all residential and commercial units within the City limits of Ormond Beach. The balance of all revenue generated by the fee that is not applied to maintenance operations is dedicated to the ten-year stormwater improvements program approved in FY 96-97.

STORMWATER DRAINAGE UTILITY FUND

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Intergovernmental	37,500	-	500,000	500,000	0.00%
Charges for Service	1,993,434	2,495,000	2,475,000	(20,000)	-0.80%
Miscellaneous	2,423	-	-	-	0.00%
Bond Proceeds	-	-	-	-	0.00%
Use of Fund Balance	-	-	424,953	424,953	0.00%
Total	2,033,357	2,495,000	3,399,953	904,953	36.27%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	425,360	407,076	419,946	12,870	3.16%
Operating	369,079	466,879	351,171	(115,708)	-24.78%
Capital	201,674	833,000	2,215,000	1,382,000	165.91%
Contributions and Transfers	403,913	413,836	413,836	-	0.00%
Contingency	-	374,209	-	(374,209)	-100.00%
Total	1,400,026	2,495,000	3,399,953	904,953	36.27%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Environmental System Mgr.	0.30	0.20	0.20	0.00	0.00%
Office Manager	0.50	0.50	0.50	0.00	0.00%
Office Assistant III	0.00	0.00	0.00	0.00	0.00%
System Mnt. Supervisor	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker IV	2.00	2.00	2.00	0.00	0.00%
Maintenance Worker III	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker II	4.00	4.00	4.00	0.00	0.00%
Total	8.80	8.70	8.70	0.00	0.00%

MUNICIPAL AIRPORT FUND

The Municipal Airport is located on 1,164 acres of land that was granted to the City in 1959 by the Federal Government. The Airport facility includes two (2) active runways and six (6) taxiways that are fully lighted. Aviation management and other flight support services are provided through private operations including two (2) full service Fixed Based Operators, an automated weather observation system and ten (10) specialty FBOs that include an aircraft paint shop, maintenance facilities, aircraft sales and flight instructors. In addition, there are two (2) non-precision instrument approaches and an FAA Vortac facility.

There are approximately 140 aircraft based at the airport including three (3) flight schools that are based at the airport and two (2) other flight schools that use the airport extensively for training. Total annual operations at the airport are estimated at 127,000.

MUNICIPAL AIRPORT FUND

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Intergovernmental	1,243,177	860,900	738,338	(122,562)	-14.24%
Miscellaneous	161,651	171,140	108,570	(62,570)	-36.56%
Transfers	72,620	64,653	100,553	35,900	55.53%
Use of Fund Balance	-	-	-	-	0.00%
Total	1,477,448	1,096,693	947,461	(149,232)	-13.61%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	18,642	67,841	59,282	(8,559)	-12.62%
Operating	121,954	98,359	92,055	(6,304)	-6.41%
Capital	1,266,546	883,000	754,250	(128,750)	-14.58%
Contributions and Transfers	56,797	41,707	41,707	-	0.00%
Contingency	-	5,786	167	(5,619)	100.00%
Total	1,463,939	1,096,693	947,461	(149,232)	-13.61%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Support Services Director	0.10	0.10	0.00	-0.10	100.00%
Economic Development Director	0.00	0.00	0.10	0.10	100.00%
Administrative Assistant	0.25	0.25	0.00	-0.25	-100.00%
Part-time Positions:					
Airport	0.00	0.63	0.63	0.00	0.00%
Total	0.35	0.98	0.73	-0.25	-25.51%

LOCAL LAW ENFORCEMENT TRUST FUND

This fund accounts for proceeds generated by confiscation activities of the Police Department. Expenditures are restricted for law enforcement purposes only.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Fines and Forfeits	5,000	-	5,000	5,000	0.00%
Miscellaneous	2,512	1,800	-	(1,800)	100.00%
Use of Fund Balance	-	18,200	-	(18,200)	-100.00%
Total	7,512	20,000	5,000	(15,000)	-75.00%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	851	1,000	5,000	4,000	400.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	19,000	-	(19,000)	-100.00%
Total	851	20,000	5,000	(15,000)	-75.00%

ECONOMIC DEVELOPMENT FUND

This fund accounts for the City's proceeds of land sales and development costs associated with the City's airport business park.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Intergovernmental	128,736	50,000	-	(50,000)	0.00%
Miscellaneous	433,407	-	-	-	0.00%
Transfers	-	-	-	-	0.00%
Use of Fund Balance	-	450,000	40,500	(409,500)	0.00%
Total	562,143	500,000	40,500	(459,500)	-91.90%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	3,669	-	-	-	0.00%
Capital	461,655	361,000	40,500	(320,500)	100.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	139,000	-	(139,000)	-100.00%
Total	465,324	500,000	40,500	(459,500)	-91.90%

FEDERAL LAW ENFORCEMENT TRUST FUND

Used to account for proceeds generated by confiscation activities of the Police Department. Expenditures are restricted for law enforcement purposes only.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Intergovernmental	-	-	-	-	0.00%
Fines and Forfeits	77,472	20,000	10,000	(10,000)	-50.00%
Miscellaneous	9,116	4,500	-	(4,500)	100.00%
Use of Fund Balance	-	55,000	65,000	10,000	18.18%
Total	86,588	79,500	75,000	(4,500)	-5.66%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	24,500	10,000	(14,500)	-59.18%
Capital	-	-	-	-	0.00%
Contributions and Transfers	55,000	55,000	65,000	10,000	18.18%
Contingency	-	-	-	-	0.00%
Total	55,000	79,500	75,000	(4,500)	-5.66%

PENSION CONTRIBUTION PASS THROUGH

Used to account for State contributions to the Police and Fire pension funds.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Intergovernmental	736,016	625,000	800,000	175,000	28.00%
Miscellaneous	-	-	-	-	0.00%
Transfers	-	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
Total	736,016	625,000	800,000	175,000	28.00%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers- Police	306,085	325,000	350,000	25,000	7.69%
Contributions and Transfers- Fire	429,931	300,000	450,000	150,000	50.00%
Total	736,016	625,000	800,000	175,000	28.00%

RECREATIONAL FACILITY FEE FUND

This fund accounts for impact fees assessed against users of recreation and cultural facilities within the City. Use of these funds is limited to expansion of those facilities.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Miscellaneous (Impact Fees)	55,567	50,900	26,400	(24,500)	-48.13%
Use of Fund Balance	-	-	-	-	0.00%
Total	55,567	50,900	26,400	(24,500)	-48.13%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	86,423	26,200	-	(26,200)	-100.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	24,700	26,400	1,700	100.00%
Total	86,423	50,900	26,400	(24,500)	-48.13%

GRANT FUND

This fund accounts for proceeds of federal and state financial assistance and related capital expenditures.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Intergovernmental	648,862	967,987	220,000	(747,987)	-77.27%
Miscellaneous	276	-	-	-	0.00%
Transfers	-	-	30,000	30,000	0.00%
Use of Fund Balance	-	192,215	-	(192,215)	-100.00%
Total	649,138	1,160,202	250,000	(910,202)	-78.45%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	56,535	-	-	-	0.00%
Capital	629,744	969,663	50,000	(919,663)	-94.84%
Contributions and Transfers	-	40,539	-	(40,539)	0.00%
Contingency	-	150,000	200,000	50,000	100.00%
Total	686,279	1,160,202	250,000	(910,202)	-78.45%

FACILITIES RENEWAL AND REPLACEMENT

This fund accounts for dedicated tax revenues and corresponding facilities maintenance expenditures.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Property Taxes	546,707	326,150	350,000	23,850	7.31%
Miscellaneous	20,032	15,000	-	(15,000)	-100.00%
Transfers	-	-	-	-	0.00%
Use of Fund Balance	-	100,000	44,000	(56,000)	-56.00%
Total	566,739	441,150	394,000	(47,150)	-10.69%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	226,075	184,150	279,300	95,150	51.67%
Capital	411,988	157,000	114,700	(42,300)	-26.94%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	100,000	-	(100,000)	-100.00%
Total	638,063	441,150	394,000	(47,150)	-10.69%

FINANCING DEBT SERVICE FUND

This fund records principal and interest payments on various capital lease and notes payable obligations. Revenue sources include interest on investments and transfers from the General Fund.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Miscellaneous	-	-	-	-	0.00%
Transfers	274,956	257,743	156,963	(100,780)	-39.10%
Use of Fund Balance	-	-	-	-	100.00%
Total	274,956	257,743	156,963	(100,780)	-39.10%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	274,955	246,743	156,963	(89,780)	-36.39%
Contingency	-	11,000	-	(11,000)	100.00%
Total	274,955	257,743	156,963	(100,780)	-39.10%

2002 GENERAL OBLIGATION DEBT SERVICE FUND

This fund records principal and interest payments on Series 2002 General Obligation Bonds. Revenues include ad valorem property taxes and interest on investments.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Property Taxes	1,458,780	1,259,223	272,419	(986,804)	-78.37%
Miscellaneous	2,845	1,500	-	(1,500)	100.00%
Use of Fund Balance	-	-	-	-	0.00%
Total	1,461,625	1,260,723	272,419	(988,304)	-78.39%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	1,441,636	1,257,952	271,126	(986,826)	-78.45%
Contingency	-	2,771	1,293	(1,478)	100.00%
Total	1,441,636	1,260,723	272,419	(988,304)	-78.39%

2003 GENERAL OBLIGATION DEBT SERVICE FUND

This fund records principal and interest payments on Series 2003 General Obligation Bonds. The proceeds of this debt issue were utilized to construction Fire Station #92. Revenues include ad valorem property taxes and interest on investments.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Property Taxes	118,421	115,437	112,089	(3,348)	-2.90%
Miscellaneous	231	200	-	(200)	100.00%
Transfer	-	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
Total	118,652	115,637	112,089	(3,548)	-3.07%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	116,953	114,256	111,917	(2,339)	-2.05%
Contingency	-	1,381	172	(1,209)	-87.55%
Total	116,953	115,637	112,089	(3,548)	-3.07%

2004 REVENUE BONDS

This fund records principal and interest payments on Series 2004 Revenue Bonds. The proceeds of this bond issue were used to construct Fire Station #91.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Transfers	146,409	169,078	157,796	(11,282)	-6.67%
Use of Fund Balance	-	-	-	-	0.00%
Total	146,409	169,078	157,796	(11,282)	-6.67%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	156,409	157,078	156,796	(282)	-0.18%
Contingency	-	12,000	1,000	(11,000)	-91.67%
Total	156,409	169,078	157,796	(11,282)	-6.67%

DEBT SERVICE SUMMARY

DEBT SERVICE REQUIREMENTS TO MATURITY

Fiscal Year Ending	2002 A & 2002 B General Obligation Refunding Bonds			2003 General Obligation Bonds Fire Station #92		
	Principal	Interest	Total	Principal	Interest	Total
2010	175	96	271	70	42	112
2011	185	88	273	75	40	115
2012	194	80	274	75	37	112
2013	202	72	274	80	35	115
2014	211	63	274	80	32	112
2015	220	53	273	85	29	114
2016	228	43	271	90	26	116
2017	237	33	270	90	23	113
2018	250	23	273	95	20	115
2019	263	12	275	95	17	112
2020	0	0	0	100	14	114
2021	0	0	0	105	11	116
2022	0	0	0	105	7	112
2023	0	0	0	110	4	114
2024	0	0	0	0	0	0
Total	2,165	563	2,728	1,255	337	1,592

Fiscal Year Ending	2005 Revenue Bonds Fire Station #91			Total		
	Principal	Interest	Total	Principal	Interest	Total
2010	90	67	157	335	205	540
2011	93	64	157	353	192	545
2012	97	60	157	366	177	543
2013	101	56	157	383	163	546
2014	104	52	156	395	147	542
2015	108	49	157	413	131	544
2016	112	45	157	430	114	544
2017	117	40	157	444	96	540
2018	121	36	157	466	79	545
2019	126	31	157	484	60	544
2020	130	26	156	230	40	270
2021	135	22	157	240	33	273
2022	140	16	156	245	23	268
2023	146	11	157	256	15	271
2024	151	6	157	151	6	157
Total	1,771	581	2,352	5,191	1,481	6,672

CAPITAL IMPROVEMENT FUND

This fund is used to account for capital asset acquisitions and construction from general government resources and intergovernmental grants.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Property Taxes	528,484	558,500	350,000	(208,500)	-37.33%
Intergovernmental	218,071	770,000	250,000	(520,000)	-67.53%
Miscellaneous	84,968	50,000	-	(50,000)	-100.00%
Transfers	965,000	1,050,000	295,000	(755,000)	-71.90%
Use of Fund Balance	-	970,000	294,000	(676,000)	-69.69%
Total	1,796,523	3,398,500	1,189,000	(2,209,500)	-65.01%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	900,769	3,398,500	1,159,000	(2,239,500)	-65.90%
Contributions and Transfers	-	-	30,000	30,000	0.00%
Contingency	-	-	-	-	0.00%
Total	900,769	3,398,500	1,189,000	(2,209,500)	-65.01%

EQUIPMENT RENEWAL AND REPLACEMENT FUND

This fund accounts for replacement of existing capital assets provided by general government resources.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Intergovernmental	-	-	854,751	854,751	0.00%
Miscellaneous	122,292	35,000	-	(35,000)	-100.00%
Transfers	406,820	751,000	308,000	(443,000)	-58.99%
Lease Financing	-	-	-	-	100.00%
Use of Fund Balance	-	-	-	-	0.00%
Total	529,112	786,000	1,162,751	376,751	47.93%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	456,977	786,000	1,025,724	239,724	30.50%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	137,027	137,027	0.00%
Total	456,977	786,000	1,162,751	376,751	47.93%

TRANSPORTATION IMPROVEMENTS FUND

This fund is used to account for transportation related capital infrastructure acquisition and construction from general government resources.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Property Taxes	546,707	542,952	542,952	-	0.00%
Other Taxes	1,132,049	1,158,000	1,144,000	(14,000)	-1.21%
Intergovernmental	482,806	56,250	1,206,250	1,150,000	2044.44%
Miscellaneous	65,317	10,000	-	(10,000)	-100.00%
Bond Proceeds	-	1,830,000	1,070,000	(760,000)	-41.53%
Transfers	-	-	-	-	0.00%
Use of Fund Balance	-	816,798	616,798	(200,000)	-24.49%
Total	2,226,879	4,414,000	4,580,000	166,000	3.76%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	1,288,410	2,629,000	4,040,000	1,411,000	53.67%
Contributions and Transfers	540,000	740,000	540,000	(200,000)	-27.03%
Contingency	-	1,045,000	-	(1,045,000)	-100.00%
Total	1,828,410	4,414,000	4,580,000	166,000	3.76%

RECREATION IMPACT FEE FUND

This fund accounts for impact fees assessed and collected against new construction activities. Use of funds is restricted for expansion of existing recreational facilities or construction of new recreational facilities.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Miscellaneous (Impact Fees)	85,654	85,000	-	(85,000)	-100.00%
Transfers	-	-	-	-	0.00%
Use of Fund Balance	-	-	-	-	0.00%
Total	85,654	85,000	-	(85,000)	-100.00%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	180,355	40,000	-	(40,000)	-100.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	45,000	-	(45,000)	-100.00%
Total	180,355	85,000	-	(85,000)	-100.00%

LOCAL ROADS IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion of existing local roadway links or construction of new local roadways.

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Miscellaneous (Impact Fees)	145,273	50,000	-	(50,000)	-100.00%
Use of Fund Balance	-	150,000	-	(150,000)	-100.00%
Total	145,273	200,000	-	(200,000)	-100.00%

Expenditures:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	200,000	-	(200,000)	0.00%
Total	-	200,000	-	(200,000)	-100.00%

STORMWATER DRAINAGE IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion of existing stormwater management facilities or construction of new stormwater management facilities.

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Miscellaneous (Impact Fees)	145,273	50,000	-	(50,000)	-100.00%
Use of Fund Balance	-	150,000	-	(150,000)	-100.00%
Total	145,273	200,000	-	(200,000)	-100.00%

Expenditures:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	200,000	-	(200,000)	0.00%
Total	-	200,000	-	(200,000)	-100.00%

DEPARTMENTAL GOALS, PERFORMANCE MEASURES AND ACCOMPLISHMENTS

STORMWATER DRAINAGE UTILITY FUND

Goals:

- Receive less than twelve (12) maintenance-related complaints annually.
- Perform 2,668 catch basin inspections annually.
- Perform 125 outfall inspections annually.
- Maintain 9 million square feet (sf.) of ditches within the City and 24 million sf. in the FDOT contract area.
- Clean a minimum of 60,000 linear feet of storm sewer annually.

Performance Measures:

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
Linear Ft. of lines cleaned (City)	58,000	60,000	65,000	7,000	12.07%
Sq footage of ditch maintenance (City)	9,000,000	9,000,000	9,000,000	-	0.00%
Sq footage of ditch maintenance (FDOT)	24,000,000	24,000,000	24,000,000	-	0.00%
Pump station inspections	415	425	425	10	2.41%
Outfall inspections	125	125	125	-	0.00%
Catch basin inspections	2,668	2,750	2,900	232	8.70%
Miles of street sweeping	5,029	5,035	5,047	18	0.36%
Efficiency/Effectiveness:					
Street Sweeper Uptime	98	95	90	(8)	-8.16%
Maintenance Related Inquiries	368	250	250	(118)	-32.07%

Accomplishments:

- Received less than 12 maintenance related complaints during FY 09-10.
- Performed more than 2750 catch basin inspections in FY 09-10.
- Performed 125 outfall inspections in FY 09-10
- Maintained more than 9.0 million sq. ft. of ditches and 24 million sq. ft. of ditches within the FDOT MOA in FY 09-10
- Completed FY 08-09 with an efficiency rating exceeding 96.60%

MUNICIPAL AIRPORT FUND

Goals:

- Complete the rehabilitation of the medium intensity runway lighting system (MIRLS) on runway 17-35.
- Complete the construction of a medium intensity taxiway lighting system (MITLS) on taxiway Echo.
- Complete the construction of a new airport rotating beacon.
- Complete the construction of new runway end identifier lights (REILS) on runways 8, 26, and 35.
- Complete the installation of new airport security fencing in the SW Quad.
- Complete the installation of a security surveillance system to monitor airport infrastructure.
- Complete construction of a public-use heliport in the SE Quad.
- Assist Tomlinson Aviation with the design and construction of a public-use FBO.
- Secure all FDOT and FAA grants necessary to complete airport capital improvement projects.
- Assess undeveloped lands at the airport to determine economic value and potential best uses.
- Market and lease available properties at the SE Quad.
- Prepare for RFP on the SW Quad.

Accomplishments:

- Management, coordination, and review of the airport electrical improvements master project, which is comprised of four individual projects to be undertaken concurrently. All design work has been completed, and bids have been solicited and received. The winning bid was lower than anticipated.
- Management, coordination, and review of the airport security upgrade projects. FDOT execution of a JPA to provide 100% funding for these projects is anticipated.
- Management, coordination, and review of the public-use heliport project. Efforts to site, permit, and design the heliport are substantially complete. Final design and construction is pending availability of FAA funding. The cost-share for the City is being privately funded.
- A new airport lease has been forwarded to the City Attorney for consideration by the City Commission. If approved, this lease will afford the construction of a new fuel farm at the airport, which will provide additional revenue to the airport fund in the form of lease payments and fuel flowage fees.
- The voluntary noise abatement program has been greatly refined and expanded. The new program has been promulgated to all area flight schools.
- Preparations were made in anticipation of the 2008 FDOT inspection of the airport. The inspection results were positive, and the airport license was renewed.

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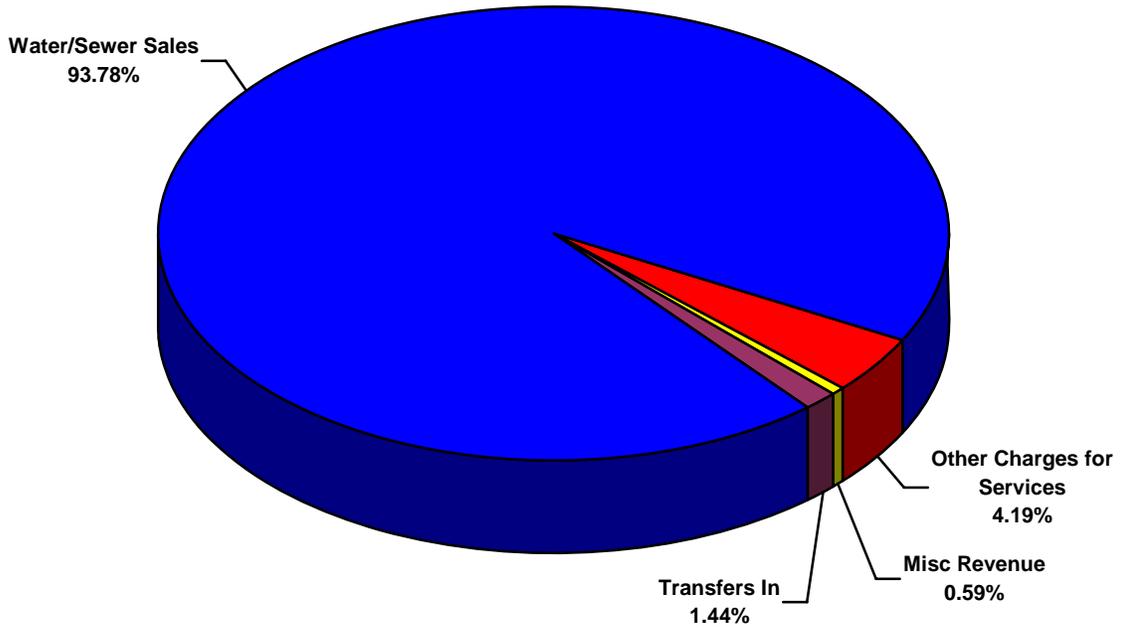
ENTERPRISE AND INTERNAL SERVICE FUNDS

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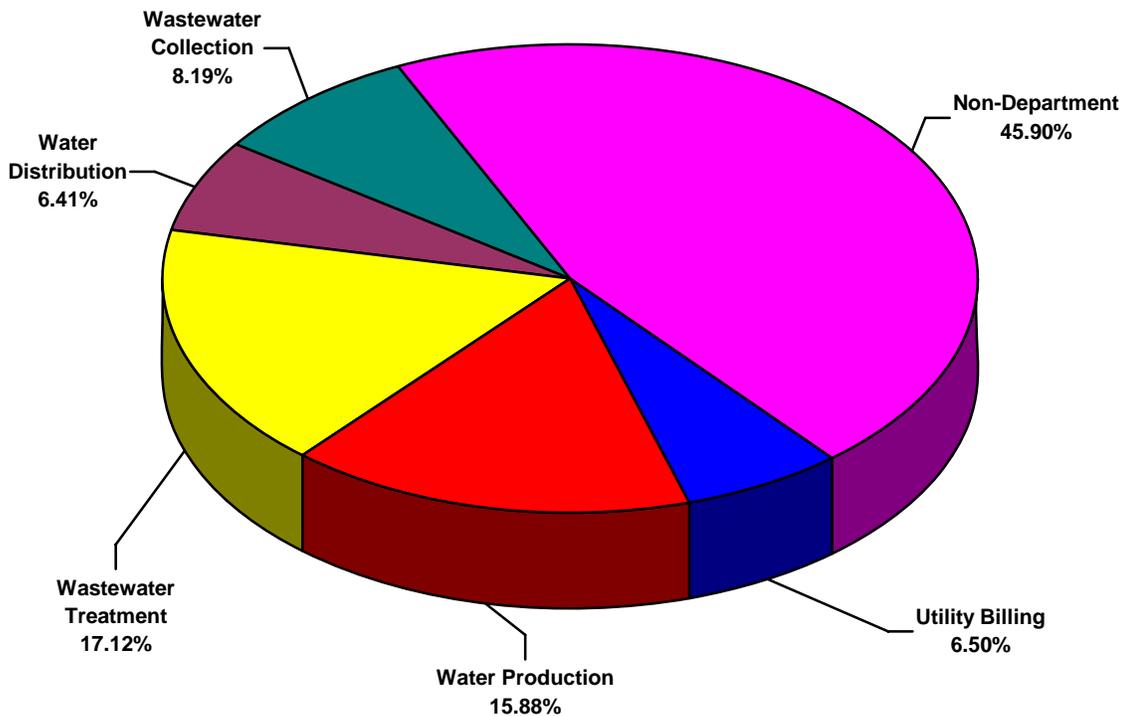
WATER & WASTEWATER FUND SUMMARY

Description	Actual	Budget	Budget	Change	%Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Revenues					
Water/Sewer Sales	15,249,646	16,152,800	16,001,000	(151,800)	-0.94%
Other Charges for Services	782,863	758,484	715,371	(43,113)	-5.68%
Misc Revenue	351,384	110,000	100,000	(10,000)	-9.09%
Transfers In	1,002,940	245,500	245,500	-	0.00%
Use of Retained Earnings	-	-	-	-	0.00%
Total Net Revenues	17,386,833	17,266,784	17,061,871	(204,913)	-1.19%
Expenditures					
Utility Billing	1,180,629	1,217,359	1,109,043	(108,316)	-8.90%
Water Production	2,482,425	2,729,276	2,710,157	(19,119)	-0.70%
Wastewater Treatment	2,575,128	2,900,482	2,921,348	20,866	0.72%
Water Distribution	1,052,197	1,155,989	1,092,117	(63,872)	-5.53%
Wastewater Collection	1,264,331	1,362,982	1,397,441	34,459	2.53%
Non-Departmental	7,224,103	7,900,696	7,831,765	(68,931)	-0.87%
Total Net Expenditures	15,778,813	17,266,784	17,061,871	(204,913)	-1.19%

WATER & WASTEWATER FUND REVENUES



WATER & WASTEWATER FUND EXPENDITURES



UTILITY BILLING AND CUSTOMER SERVICE

Utility Billing and Customer Service administers the City's utility billing system, which includes meter reading, billing and collection, and customer service support. This program produces approximately 263,000 bills annually for water and wastewater service, stormwater utility, solid waste collection and recycling and performs approximately 256,000 meter readings per year.

UTILITY BILLING AND CUSTOMER SERVICE

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Water & Wastewater	1,180,629	1,217,359	1,109,043	(108,316)	-8.90%
Total	1,180,629	1,217,359	1,109,043	(108,316)	-8.90%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	621,561	602,110	521,332	(80,778)	-13.42%
Operating	559,068	615,249	587,711	(27,538)	-4.48%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	1,180,629	1,217,359	1,109,043	(108,316)	-8.90%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Budget Director	0.00	0.35	0.00	-0.35	0.00%
Finance Director	0.00	0.00	0.35	0.35	0.00%
Accounting Manager	0.50	0.00	0.00	0.00	0.00%
Accounting Clerk II	2.00	2.00	2.00	0.00	0.00%
Accounting Technician	1.50	2.00	2.00	0.00	0.00%
Senior Accountant	1.00	1.00	1.00	0.00	0.00%
Customer Service Supervisor	0.50	0.50	0.00	-0.50	-100.00%
Meter Reader Supervisor	1.00	1.00	1.00	0.00	0.00%
Meter Reader	5.00	5.00	5.00	0.00	0.00%
Part-time Positions:					
Accounting Technician	0.00	0.00	0.00	0.00	0.00%
Account Clerk II	0.25	0.00	0.00	0.00	0.00%
Total	11.75	11.85	11.35	-0.50	-4.22%

WATER PRODUCTION

The Water Production program is responsible for the operation and maintenance of all equipment associated with the City's eight (8) million gallon per day (MGD) lime softening water treatment plant. It also operates and maintains 30 wells, two elevated storage tanks, 2 ground storage tanks and five booster pumping stations.

The program also maintains the water system in conformance with the requirements of the Safe Drinking Water Act, the regulations of the Florida Department of Environmental Protection and the Consumptive Use Permit issued by the St. Johns River Water Management District.

WATER PRODUCTION

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Water & Wastewater	2,482,425	2,729,276	2,710,157	(19,119)	-0.70%
Total	2,482,425	2,729,276	2,710,157	(19,119)	-0.70%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	1,029,875	865,149	873,674	8,525	0.99%
Operating	1,452,550	1,864,127	1,836,483	(27,644)	-1.48%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	2,482,425	2,729,276	2,710,157	(19,119)	-0.70%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
PW Director/City Engineer	0.05	0.00	0.00	0.00	0.00%
Asst. City Manager	0.00	0.05	0.05	0.00	0.00%
Utilities Manager *	0.25	0.25	0.25	0.00	0.00%
Utilities Engineering Manager *	0.25	0.25	0.25	0.00	0.00%
Office Assistant III	0.25	0.25	0.25	0.00	0.00%
Office Assistant II	1.00	1.00	1.00	0.00	0.00%
Chief Treatment Plant Oper. "A"	1.00	1.00	1.00	0.00	0.00%
Supervisor of Equipment Mnt.	1.00	1.00	1.00	0.00	0.00%
Utility Mnt. Foremen	1.00	1.00	1.00	0.00	0.00%
Lead WTP Operator	1.00	1.00	1.00	0.00	0.00%
Treatment Plant Operator	6.00	6.00	6.00	0.00	0.00%
Plant/Pump Mechanic	1.00	1.00	1.00	0.00	0.00%
Utility Electrician *	0.25	0.25	0.25	0.00	0.00%
Water Quality Control Tech	0.00	0.00	0.00	0.00	0.00%
Sludge Hauling Tech	1.00	1.00	1.00	0.00	0.00%
Part-time Positions:					
Treatment Plant Operator (1)	0.50	0.50	0.50	0.00	0.00%
PT Compliance Tech	0.00	0.50	0.50	0.00	0.00%
Total	14.55	15.05	15.05	0.00	0.00%

* Indicates primary department

Plant/Pump Mechanic reassigned to WW Treatment in FY 2007-08

Water Quality Control Tech reassigned to Water Distribution in FY 2007-08

WASTEWATER TREATMENT

Wastewater Treatment is responsible for the operation and maintenance of all equipment associated with 68 pumping stations, a six (6) million gallon per day (MGD) advanced wastewater treatment plant and two reclaimed water pumping stations. The program is responsible for operating the plant in conformance with the requirements of the Clean Water Act, the operating permit and NPDES (National Pollution Discharge Elimination System) permit issued by the Florida Department of Environmental Protection (DEP) and the Environmental Protection Agency (EPA).

WASTEWATER TREATMENT

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Water & Wastewater	2,575,128	2,900,482	2,921,348	20,866	0.72%
Total	2,575,128	2,900,482	2,921,348	20,866	0.72%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	858,931	886,319	925,083	38,764	4.37%
Operating	1,716,197	2,014,163	1,996,265	(17,898)	-0.89%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	2,575,128	2,900,482	2,921,348	20,866	0.72%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
PW Director/City Engineer	0.05	0.00	0.00	0.00	0.00%
Asst. City Manager	0.00	0.05	0.05	0.00	0.00%
Utilities Manager	0.25	0.25	0.25	0.00	0.00%
Utilities Engineering Manager	0.25	0.25	0.25	0.00	0.00%
Office Assistant III	0.25	0.25	0.25	0.00	0.00%
Utility Mnt. Foreman	1.00	1.00	1.00	0.00	0.00%
Plant/Pump Mechanic	2.00	2.00	2.00	0.00	0.00%
Treatment Plant Operator Trainee	2.00	2.00	1.00	-1.00	-50.00%
Chief Treatment Plant Operator	1.00	1.00	1.00	0.00	0.00%
Chief Laboratory Technician	0.00	0.00	0.00	0.00	0.00%
Lead Operator	1.00	1.00	1.00	0.00	0.00%
Treatment Plant Operator	5.00	5.00	5.00	0.00	0.00%
Utility Electrician	0.25	0.25	0.25	0.00	0.00%
Maintenance Worker IV	0.00	0.00	0.00	0.00	0.00%
Maintenance Worker II	2.00	2.00	2.00	0.00	100.00%
Part-time Positions:					
Treatment Plant Operator (1)	0.00	0.00	1.00	1.00	0.00%
Total	15.05	15.05	15.05	0.00	0.00%

Plant/Pump Mechanic reassigned from Water Production in FY 2007-08

WATER DISTRIBUTION

This program is responsible for distributing an average of 6.02 million gallons per day of water to more than 26,800 accounts and maintaining over 334 miles of water mains, valves and 1,750 fire hydrants.

In addition, this program is responsible for the installation of all new water meters, testing, calibration and/or replacement of existing water meters, enforcement of the water cross connection control program per City Ordinance and response to customer requests for assistance and any repairs necessary to maintain the system.

WATER DISTRIBUTION

Revenue and Expenditure Summaries:

Revenues:					
	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Water & Wastewater	1,052,197	1,155,989	1,092,117	(63,872)	-5.53%
Total	1,052,197	1,155,989	1,092,117	(63,872)	-5.53%
Expenditures:					
	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Personnel Services	639,323	710,378	654,693	(55,685)	-7.84%
Operating	412,874	445,611	437,424	(8,187)	-1.84%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	1,052,197	1,155,989	1,092,117	(63,872)	-5.53%

Staffing Summary:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Full-time Positions:					
PW Director/City Engineer	0.05	0.05	0.00	-0.05	-100.00%
Asst. City Manager	0.00	0.00	0.05	0.05	0.00%
Utilities Manager	0.25	0.25	0.25	0.00	0.00%
Utilities Engineering Manager	0.25	0.25	0.25	0.00	0.00%
Supervisor of Water Distribution	1.00	1.00	1.00	0.00	0.00%
Office Assistant III *	0.25	0.25	0.25	0.00	0.00%
Utility Mapping/Locate Tech. *	0.50	0.50	0.50	0.00	0.00%
System Maintenance Foreman	2.00	2.00	2.00	0.00	0.00%
Maintenance Worker II	1.00	1.00	0.00	-1.00	-100.00%
Maintenance Worker III	2.00	2.00	2.00	0.00	0.00%
Maintenance Worker IV	5.00	5.00	5.00	0.00	0.00%
Utility Electrician	0.25	0.25	0.25	0.00	0.00%
Water Quality Control Tech	1.00	1.00	1.00	0.00	100.00%
Total	13.55	13.55	12.55	-1.00	-7.38%

* Indicates primary department

WASTEWATER COLLECTION AND REUSE DISTRIBUTION

This program is responsible for collecting an annual average of 4.82 million gallons per day of wastewater from approximately 14,861 accounts. The system utilizes approximately 175 miles of sanitary sewers, 50 miles of wastewater force mains, 67 pumping stations, 20 miles of low-pressure sewage piping, and 1,165 pre-treatment effluent pumps. (PEP tanks).

In addition approximately 1.66 MGD of reclaimed water is reused for irrigation on the Oceanside golf course, 955 residences on the Peninsula and parks and common areas. Approximately 545,150 gallons per day of groundwater are provided for approximately 824 residences in Breakaway Trails for landscape irrigation and fire protection and 325,000 gallons per day of groundwater are distributed to approximately 307 residences in Hunter's Ridge for landscape irrigation and fire protection.

WASTEWATER COLLECTION AND REUSE DISTRIBUTION

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Water & Wastewater	1,264,331	1,362,982	1,397,441	34,459	2.53%
Total	1,264,331	1,362,982	1,397,441	34,459	2.53%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	637,905	714,713	719,090	4,377	0.61%
Operating	626,426	648,269	678,351	30,082	4.64%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	1,264,331	1,362,982	1,397,441	34,459	2.53%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
PW Director/City Engineer	0.05	0.05	0.00	-0.05	-100.00%
Asst. City Manager	0.00	0.00	0.05	0.05	0.00%
Utilities Manager	0.25	0.25	0.25	0.00	0.00%
Utilities Engineering Manager	0.25	0.25	0.25	0.00	0.00%
Office Assistant III	0.25	0.25	0.25	0.00	0.00%
Utility Mapping/Locate Tech	0.50	0.50	0.50	0.00	0.00%
Utilities Maintenance Foreman	1.00	1.00	0.00	-1.00	0.00%
System Mnt. Foremen	2.00	2.00	2.00	0.00	0.00%
Supervisor of Collection/Reuse	1.00	1.00	1.00	0.00	0.00%
Plant/Pump Mechanic	1.00	1.00	2.00	1.00	100.00%
Maintenance Worker II	3.00	3.00	3.00	0.00	0.00%
Maintenance Worker III	1.00	1.00	1.00	0.00	0.00%
Maintenance Worker IV	2.00	2.00	2.00	0.00	0.00%
Utility Electrician	0.25	0.25	0.25	0.00	0.00%
Total	12.55	12.55	12.55	0.00	0.00%

WATER AND WASTEWATER TRANSFERS

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Water & Wastewater	7,224,103	7,900,696	7,831,765	(68,931)	-0.87%
Total	7,224,103	7,900,696	7,831,765	(68,931)	-0.87%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Debt Service	78,181	-	-	-	0.00%
Contributions and Transfers	7,145,922	7,900,696	7,831,765	(68,931)	-0.87%
Total	7,224,103	7,900,696	7,831,765	(68,931)	-0.87%

WATER AND WASTEWATER VEHICLE AND EQUIPMENT REPLACEMENT FUND

This fund accounts for replacement of existing vehicles and equipment for the benefit of Water and Wastewater.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Miscellaneous	32,214	15,000	-	(15,000)	-100.00%
Transfer	112,270	115,000	115,000	-	0.00%
Use of Fund Balance	-	176,000	-	(176,000)	-100.00%
Total	144,484	306,000	115,000	(191,000)	-62.42%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	95,968	281,000	-	(281,000)	-100.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	25,000	115,000	90,000	100.00%
Total	95,968	306,000	115,000	(191,000)	-62.42%

WATER AND WASTEWATER RENEWAL AND REPLACEMENT FUND

This fund accounts for replacement of existing capital assets for the benefit of Water and Wastewater.

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Intergovernmental	-	20,000	-	(20,000)	100.00%
Miscellaneous	149,120	152,500	30,000	(122,500)	-80.33%
Transfers	1,150,000	1,150,000	1,150,000	-	0.00%
Use of Retained Earnings	-	787,650	904,500	116,850	14.84%
Total	1,299,120	2,110,150	2,084,500	(25,650)	-1.22%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	1,575,566	1,801,150	1,975,500	174,350	9.68%
Contributions and Transfers	106,000	109,000	109,000	-	0.00%
Contingency	-	200,000	-	(200,000)	100.00%
Total	1,681,566	2,110,150	2,084,500	(25,650)	-1.22%

WATER AND WASTEWATER CONSOLIDATED DEBT SERVICE FUND

Used to account for principal and interest payments resulting from the issue of revenue bonds and debt financing.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Transfer	3,516,925	4,107,825	4,323,565	215,740	5.25%
Total	3,516,925	4,107,825	4,323,565	215,740	5.25%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Debt Service	3,516,925	4,107,825	4,323,565	215,740	5.25%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	-	-	-	100.00%
Total	3,516,925	4,107,825	4,323,565	215,740	5.25%

DEBT SERVICE SUMMARY

WATER AND SEWER REVENUE BONDS						
FY Ending	Bonds Series 2000			Bonds Series 2004		
	Principal	Interest	Total	Principal	Interest	Total
2010	2,405	308	2,713	208	60	268
2011	2,500	212	2,712	219	51	270
2012	2,605	109	2,714	225	43	268
2013	0	0	0	231	35	266
2014	0	0	0	242	27	269
2015	0	0	0	252	18	270
2016	0	0	0	261	10	271
2017	0	0	0	0	0	0
Total	7,510	629	8,139	1,638	244	1,882

WATER AND SEWER REVENUE BONDS						
Fiscal Year Ending	Water & Sewer Revenue Bonds Series 2006			Water & Sewer Revenue Bonds Series 2007		
	Principal	Interest	Total	Principal	Interest	Total
2010	0	333	333	0	266	266
2011	0	333	333	0	266	266
2012	0	333	333	0	266	266
2013	1,957	333	2,290	502	266	768
2014	2,033	254	2,287	527	241	768
2015	2,113	172	2,285	553	215	768
2016	2,197	88	2,285	582	187	769
2017	0	0	0	3,166	160	3,326
Total	8,300	1,846	10,146	5,330	1,867	7,197

Fiscal Year Ending	Water & Sewer		
	Principal	Interest	Total
2010	2,613	967	3,580
2011	2,719	862	3,581
2012	2,830	751	3,581
2013	2,690	634	3,324
2014	2,802	522	3,324
2015	2,918	405	3,323
2016	3,040	285	3,325
2017	3,166	160	3,326
Total	22,778	4,586	27,364

WEST ORMOND REUSE IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of West Ormond irrigation facilities.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Intergovernmental	-	-	-	-	0.00%
Miscellaneous (Impact Fees)	11,805	20,000	10,000	(10,000)	-50.00%
Use of Retained Earnings	-	-	-	-	0.00%
Total	11,805	20,000	10,000	(10,000)	-50.00%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	20,000	10,000	(10,000)	-50.00%
Total	-	20,000	10,000	(10,000)	-50.00%

WATER SYSTEM IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of water facilities.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Intergovernmental	-	-	-	-	0.00%
Miscellaneous (Impact Fees)	344,638	340,000	132,000	(208,000)	-61.18%
Transfers	-	-	-	-	0.00%
Use of Retained Earnings	-	-	-	-	0.00%
Total	344,638	340,000	132,000	(208,000)	-61.18%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	389,670	-	-	-	0.00%
Contributions and Transfers	53,000	54,500	54,500	-	0.00%
Contingency	-	285,500	77,500	(208,000)	-72.85%
Total	442,670	340,000	132,000	(208,000)	-61.18%

WASTEWATER SYSTEM IMPACT FEE FUND

This fund accounts for impact fees assessed against new construction activities. Use of these funds is restricted for expansion and construction of wastewater facilities.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Intergovernmental	1,027,584	1,078,000	-	(1,078,000)	-100.00%
Miscellaneous (Impact Fees)	529,686	455,000	53,000	(402,000)	-88.35%
Transfers	-	-	-	-	0.00%
Use of Retained Earnings	-	1,804,000	174,000	(1,630,000)	-90.35%
Total	1,557,270	3,337,000	227,000	(3,110,000)	-93.20%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	2,519,041	3,110,000	200,000	(2,910,000)	-93.57%
Contributions and Transfers	26,500	27,000	27,000	-	0.00%
Contingency	-	200,000	-	(200,000)	-100.00%
Total	2,545,541	3,337,000	227,000	(3,110,000)	-93.20%

WATER SYSTEM IMPROVEMENTS

This fund accounts for expenditures associated with the expansion of the water treatment plant and water system improvements.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Intergovernmental	176,922	-	-	-	0.00%
Miscellaneous	46,061	1,700,000	3,350,000	1,650,000	0.00%
Transfers	-	-	-	-	0.00%
Use of Fund Balance	-	4,250,000	720,000	(3,530,000)	-83.06%
Total	222,983	5,950,000	4,070,000	(1,880,000)	-31.60%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	5,700,000	4,070,000	(1,630,000)	-28.60%
Contributions and Transfers	-	-	-	-	0.00%
Contingency	-	250,000	-	(250,000)	100.00%
Total	-	5,950,000	4,070,000	(1,880,000)	-31.60%

WASTEWATER SYSTEM IMPROVEMENTS

This fund accounts for expenditures associated with the expansion of the wastewater treatment plant and wastewater system improvements.

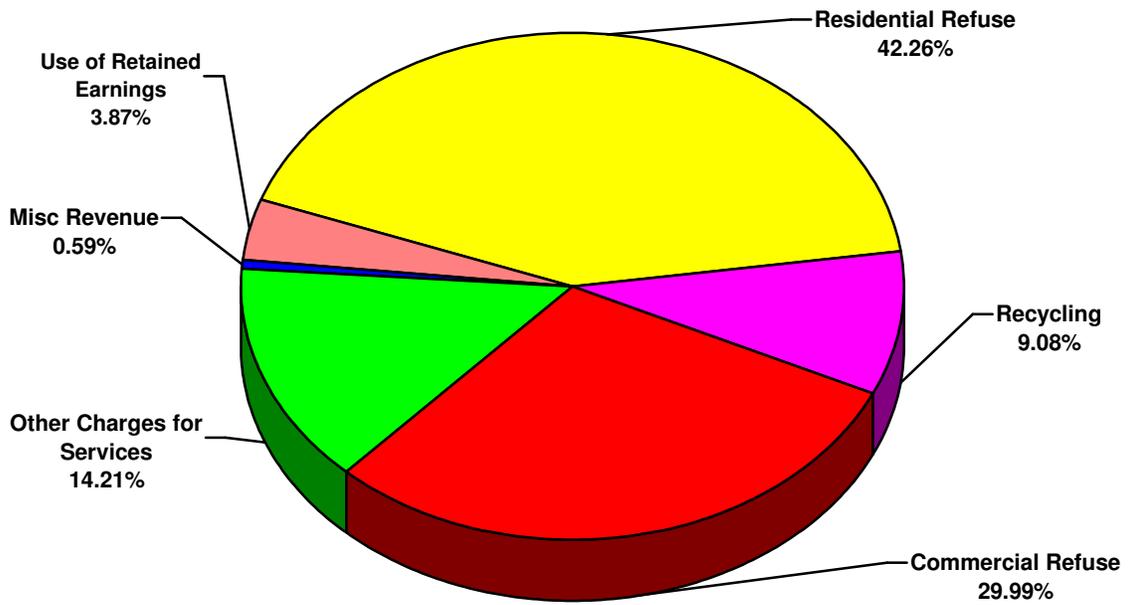
Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Miscellaneous	52,888	-	-	-	0.00%
Bond Proceeds	-	23,490,000	19,455,000	(4,035,000)	-17.18%
Transfer	-	-	-	-	0.00%
Use of Fund Balance	-	2,200,000	-	(2,200,000)	-100.00%
Total	52,888	25,690,000	19,455,000	(6,235,000)	-24.27%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	324,780	25,690,000	19,455,000	(6,235,000)	-24.27%
Contributions and Transfers	-	-	-	-	0.00%
Total	324,780	25,690,000	19,455,000	(6,235,000)	-24.27%

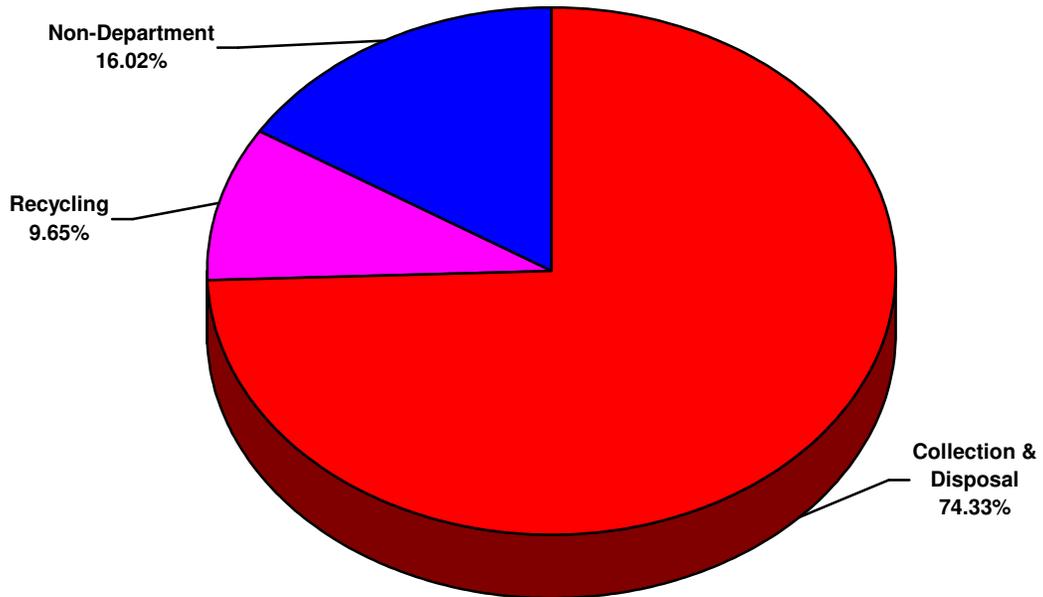
SOLID WASTE FUND SUMMARY

	Actual	Budget	Budget	Change	%Change
Description	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Revenues					
Intergovernmental	-	131,500	-	(131,500)	-100.00%
Residential Refuse	2,299,951	2,412,000	2,653,500	241,500	10.01%
Recycling	494,107	519,500	570,263	50,763	9.77%
Commercial Refuse	1,621,055	1,713,000	1,883,000	170,000	9.92%
Other Charges for Services	756,109	853,400	892,415	39,015	4.57%
Misc. Revenue	102,839	160,000	37,200	(122,800)	-76.75%
Transfers In	-	-	-	-	0.00%
Use of Retained Earnings	-	231,462	242,831	11,369	4.91%
Total Net Revenues	5,274,061	6,020,862	6,279,209	389,847	6.47%
Expenditures					
Collection & Disposal	3,962,462	4,502,968	4,667,425	164,457	3.65%
Recycling	523,714	577,545	605,853	28,308	4.90%
Non-Departmental	908,401	940,349	1,005,931	65,582	6.97%
Total Net Expenditures	5,394,577	6,020,862	6,279,209	258,347	4.29%

SOLID WASTE FUND REVENUES



SOLID WASTE FUND EXPENDITURES



SOLID WASTE COLLECTION AND DISPOSAL

Through an exclusive franchise with a private contractor, the Collection and Disposal program provides for curbside collection of Class I residential solid waste twice per week and yard once per week. The contractor also collects solid waste from all commercial businesses a minimum of three (3) days per week to a maximum of six (6) days per week.

The contractor disposes of all Class I solid waste at the Volusia County solid waste facility at a current disposal rate of \$34 per ton. Residential customers pay a monthly fee of \$11.75 to cover the costs of collection and disposal. Commercial customers are presently charged \$4.65 per cubic yard of solid waste disposed in two, four, six and eight cubic yard containers.

Approximately 27,462 tons of solid waste consisting of residential (14,693 tons) and commercial (12,769 tons) is collected annually (excludes 8,304 tons of yard waste).

SOLID WASTE COLLECTION AND DISPOSAL

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Solid Waste	3,962,462	4,502,968	4,667,425	164,457	3.65%
Total	3,962,462	4,502,968	4,667,425	164,457	3.65%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personnel Services	122,512	106,267	110,467	4,200	3.95%
Operating	3,839,950	4,392,701	4,556,958	164,257	3.74%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	4,000	-	(4,000)	-100.00%
Total	3,962,462	4,502,968	4,667,425	164,457	3.65%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Environmental System Mgr. *	0.50	0.40	0.40	0.00	0.00%
Office Manager *	0.25	0.25	0.25	0.00	0.00%
Maintenance Worker III	1.00	1.00	1.00	0.00	0.00%
Total	1.75	1.65	1.65	0.00	0.00%
* Indicates primary department					

SOLID WASTE RECYCLING

The Recycling program provides curbside collection of fourteen (14) different recyclable products for all residential customers on a once per week basis through a private contractor. The program was initiated on a citywide basis on July 1, 1991 in order to meet the requirements of the 1988 Solid Waste Management Act, which requires cities and counties in the State of Florida to reduce the amount of solid waste disposed at landfills by 30%. Approximately 3,513 tons of recyclable materials are collected annually.

In addition, the program provides educational classes and materials through publications, trade shows and in-school presentations.

SOLID WASTE RECYCLING

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Solid Waste	523,714	577,545	605,853	28,308	4.90%
Total	523,714	577,545	605,853	28,308	4.90%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	30,072	21,405	23,188	1,783	8.33%
Operating	493,642	556,140	582,665	26,525	4.77%
Capital	-	-	-	-	0.00%
Contributions and Transfers	-	-	-	-	0.00%
Total	523,714	577,545	605,853	28,308	4.90%

Staffing Summary:

	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Full-time Positions:					
Environmental System Mgr.	0.20	0.10	0.10	0.00	0.00%
Office Manager	0.25	0.25	0.25	0.00	0.00%
Office Assistant III	0.00	0.00	0.00	0.00	0.00%
Total	0.45	0.35	0.35	0.00	0.00%

SOLID WASTE TRANSFERS

Revenue and Expenditure Summaries:

<u>Revenues:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Solid Waste	908,401	940,349	1,005,931	65,582	6.97%
Total	908,401	940,349	1,005,931	65,582	6.97%
<u>Expenditures:</u>					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	-	-	-	-	0.00%
Capital	-	-	-	-	0.00%
Debt Service	29,636	30,018	30,018	-	0.00%
Contributions and Transfers	878,765	903,400	975,913	72,513	8.03%
Contingency	-	6,931	-	(6,931)	100.00%
Total	908,401	940,349	1,005,931	65,582	6.97%



WORKERS COMPENSATION FUND

This fund is used to account for expenditures associated with providing workers compensation coverage to employees.

Revenue and Expenditure Summaries:

Revenues:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Internal Service Charges	523,668	550,668	541,388	(9,280)	-1.69%
Miscellaneous	15,958	-	-	-	0.00%
Total	539,626	550,668	541,388	(9,280)	-1.69%
Expenditures:					
	Actual	Budget	Budget	Change	% Change
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2008-09 to FY 2009-10	FY 2008-09 to FY 2009-10
Personal Services	7,597	119,000	109,720	(9,280)	-7.80%
Operating	544,946	383,000	383,000	-	0.00%
Capital	-	-	-	-	0.00%
Contributions and Transfers	48,668	48,668	48,668	-	0.00%
Total	601,211	550,668	541,388	(9,280)	-1.69%

GENERAL LIABILITY INSURANCE FUND

This fund is used to account for expenditures associated with providing general liability coverage to employees.

Revenue and Expenditure Summaries:

Revenues:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Internal Service Charges	927,839	566,603	660,883	94,280	16.64%
Miscellaneous	30,769	20,000	20,000	-	0.00%
Total	958,608	586,603	680,883	94,280	16.07%

Expenditures:

	Actual FY 2007-08	Budget FY 2008-09	Budget FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Personal Services	-	-	-	-	0.00%
Operating	714,991	548,750	643,030	94,280	17.18%
Capital	-	-	-	-	0.00%
Contributions and Transfers	37,853	37,853	37,853	-	0.00%
Total	752,844	586,603	680,883	94,280	16.07%

DEPARTMENTAL GOALS, PERFORMANCE MEASURES AND ACCOMPLISHMENTS



UTILITY BILLING AND CUSTOMER SERVICE

Goals:

- Maintain generation of 90% of all utility bills within forty-eight hours of the meter read date.
- Maintain the active participation rate for bank drafting utility account payments at 19% of the customer base.
- Increase the active participation rate for customers using the Internet account charge and consumption inquiry.
- Increase the active participation rate for customers paying by Internet credit card method.
- Complete 98% of utility work orders within three business days of request.
- Continue working with the utilities distribution program staff replacing commercial meters with radio read meters.

Performance Measures:

	Actual FY 2007-08	Estimate FY 2008-09	Projection FY 2009-10	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
Number of utility bills	270,598	266,351	266,000	(351)	-0.13%
Customers participating in bank drafting	3,778	3,761	3,800	39	1.04%
Number of work orders - initial reads	3,342	3,286	3,200	(86)	-2.62%
Number of work orders - final reads	3,551	3,547	3,500	(47)	-1.33%
Number of work orders - re-reads	1,687	1,318	1,300	(18)	-1.37%
Number of work orders - delinquent cut-offs & restores	3,912	3,673	3,800	127	3.46%
Efficiency/Effectiveness:					
% customers using bank draft payment	20%	20%	20%	0%	0.00%
% customers using internet credit card payment method	7%	7%	7%	0%	0.00%

UTILITY BILLING AND CUSTOMER SERVICE

Accomplishments:

- Maintained generation of 90% of all utility bills within forty-eight hours of the meter read date.
- Maintained the active participation rate for bank drafting utility account payments.
- Maintained the active participation rate for customers using the Internet account charge and consumption inquiry at 12% of the customer base.
- Completed 98% of utility work orders within three business days of request.

WATER PRODUCTION

Goals:

- Maintain water production to provide a projected average day demand of 6.5 MGD.
- Continue plant improvements to address recommendations of the Volusia County Health Department.
- Continue operations to comply with the SJRWMD Consumptive Use Permit requirements.
- Continue plant improvements to include completion of the LPRO expansion, the new filter construction and the lime softening upgrade.
- Complete SCADA and RTU upgrades for the wellfields.

Accomplishments:

- Awarded third construction contract for upgrades to the lime softening process.
- Completed potable water interconnects with Holly Hill and Daytona Beach.
- Completed Consumer Confidence Report.
- Replaced the lime slaker units.

WASTEWATER TREATMENT

Goals:

- Maintain wastewater treatment operations to meet all permit conditions at an expected average daily flow of 4.5 MGD.
- Monitor plant discharge and perform quality control testing to ensure compliance with DEP and EPA parameters.
- Continue to increase reuse opportunities to further reduce surface water discharge.
- Proceed with plant expansion and rehabilitation projects to meet future demands.
- Complete mixing zone study and get permit.

Accomplishments:

- Completed the Capacity Analysis Report.
- Completed the Annual Reuse Report.
- Completed the Enforcement Response Plan for the Industrial Pretreatment Program.
- Completed additional testing and sampling for the Mixing Zone Study.

WATER DISTRIBUTION

Goals:

- Continue to keep unaccounted for water at no more than 10% through the large meter testing program and the small meter replacement program.
- Ensure main breaks and service interruptions are repaired in a timely manner.
- Test and inspect all City owned backflow preventors.
- Continue service to all fire hydrants.

Accomplishments:

- Inspected 250 backflow preventors.
- Exchanged approximately 2400 meters.
- Exercised and maintained approximately 550 valves.
- Serviced approximately 200 County fire hydrants and 160 City fire hydrants.

WASTEWATER COLLECTION AND REUSE DISTRIBUTION

Goals:

- Maintain an uninterrupted collection of wastewater for the utility customers.
- Clean and televise approximately 125,000 feet of gravity sewer main.
- Correct any defects or deteriorated sewer mains to ensure the integrity of the system.
- Complete upgrade to the lift station SCADA system.

Accomplishments:

- Cleaned, televised, and prepared for smoke testing of the 6M system.
- Continued with rehabilitation of PEP units.
- Completed rehabilitation of the golf course lift station.
- Completed spot repairs to sewer main breaks.

SOLID WASTE COLLECTION AND DISPOSAL

Goals:

- Complete 98% of daily residential and commercial collections no later than 7:00 p.m. each day.
- Achieve an on-time daily collection rate of at least 90% (collections time variance of no more than four (4) hours from original time).

- Achieve a monthly participation rate for residential customers of 85%.
- Divert a total of 30% from all solid waste (includes C/D, yard waste tires, etc.) generated within the City from being disposed at the Class I portion of the Volusia County Landfill (includes commercial recycling).
- Maintain the amount of recyclables collected per residential unit at an average of eight (8) pounds.

Performance Measures:

	Actual FY 2008-09	Estimate FY 2009-10	Projection FY 2010-11	Change FY 2008-09 to FY 2009-10	% Change FY 2008-09 to FY 2009-10
Workload:					
Residential collections	16,348	16,415	16,500	152	0.93%
Commercial collections	817	825	833	16	1.96%
Recycling customers	16,599	16,622	16,637	38	0.23%
Miles of street sweeping	5,029	5,035	5,047	18	0.35%
Efficiency/Effectiveness:					
Inquiries-Residential collections	376	380	385	9	2.39%
Inquiries-Commercial collections	68	72	80	12	17.65%

Accomplishments:

- Completed 100% of solid waste collections on time (residential/commercial)
- Achieved a 100% on-time daily collection rate.
- Received compliments for excellence in service provided
- Completed re-routing of all solid waste, yard waste and recycling customers within the City.

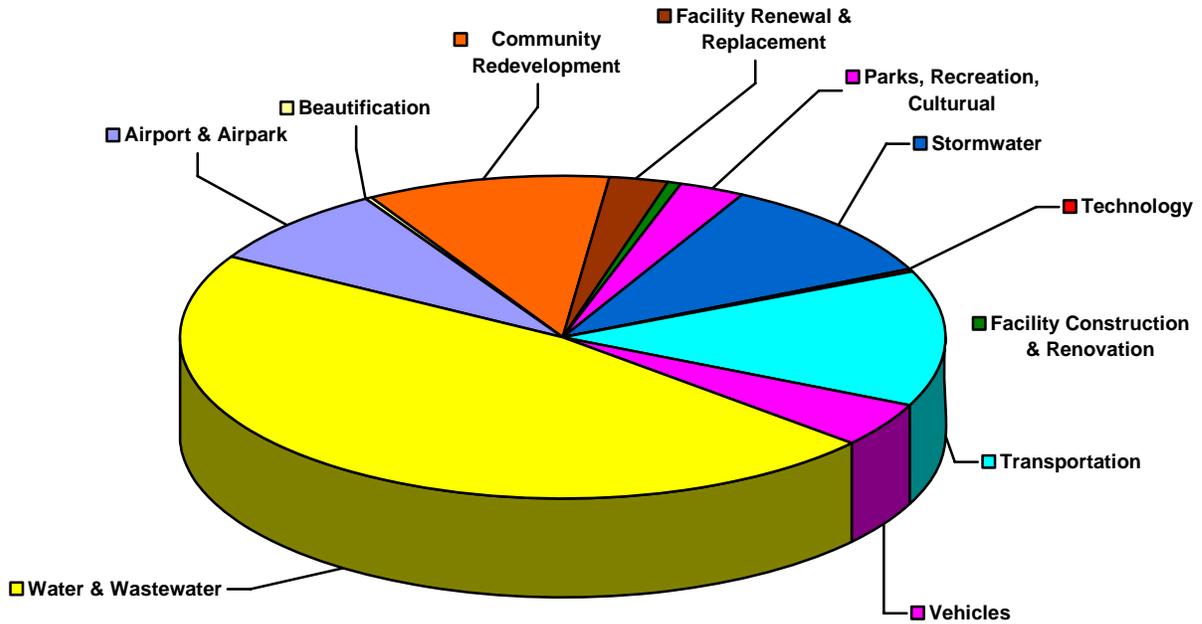
- Achieved a monthly participation rate of 90%.
- Achieved a diversion rate of 31.00%
- Maintained 14 recyclable items collected curbside.
- Maintained a 100% compliance with daily recycling bin delivery.
- Maintained an average 8.87 pounds per household of recyclables collected curbside.
- Successfully promoted recycling programs to the community.

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CAPITAL IMPROVEMENTS

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CIP EXPENDITURES BY CATEGORY



■ Airport & Airpark	■ Beautification	■ Community Redevelopment
■ Facility Renewal & Replacement	■ Facility Construction & Renovation	■ Parks, Recreation, Cultural
■ Stormwater	■ Technology	■ Transportation
■ Vehicles	■ Water & Wastewater	

Category	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	Total
Airport & Airpark	794,750	2,227,689	519,472	1,879,297	715,000	6,136,208
Beautification	80,000	60,000	60,000	50,000	-	250,000
Community Redevelopment	1,921,000	2,230,000	1,250,000	1,300,000	1,300,000	8,001,000
Facility Renewal & Replacement	394,000	497,900	337,200	358,800	347,550	1,935,450
Facility Construction & Renovation	-	377,000	50,000	-	-	427,000
Parks, Recreation, Cultural	900,000	60,000	420,000	202,000	450,000	2,032,000
Stormwater	2,215,000	4,465,000	745,000	250,000	250,000	7,925,000
Technology	229,000	-	-	130,000	-	359,000
Transportation	4,040,000	3,788,800	850,000	825,000	825,000	10,328,800
Vehicles	1,350,724	752,000	471,000	463,000	441,000	3,477,724
Water & Wastewater	25,700,500	4,286,500	3,608,000	2,048,000	520,000	36,163,000
Total	37,624,974	18,744,889	8,310,672	7,506,097	4,848,550	77,035,182

Projects by Fund

	2009-10	2010-11	2011-12	2012-13	2013-14	Total 2009-10 to 2013-14
104-TIF						
EXPENDITURE						
Cassen Park Boat Ramp Extension	40,000	0	0	0	0	40,000
Downtown: Art in Public Places	50,000	0	0	0	0	50,000
Downtown: Fire Hydrant/Water Improve	75,000	50,000	0	0	0	125,000
Downtown: Gateway Signage	6,000	0	0	0	0	6,000
Downtown: Granada Beach Approach	225,000	0	0	0	0	225,000
Downtown: Granada Medians	0	350,000	0	0	0	350,000
Downtown: Land Acquisitions/Redevelo	0	200,000	200,000	200,000	200,000	800,000
Downtown: LED Streetlight Conversion	250,000	0	0	0	0	250,000
Downtown: Maintenance & Rehabilitatio	150,000	100,000	150,000	150,000	150,000	700,000
Downtown: Property Improvement Assi	300,000	200,000	200,000	200,000	300,000	1,200,000
Downtown: Public Way Signage	125,000	0	0	0	0	125,000
Downtown: Riverfront Feasibility Study	75,000	0	0	0	0	75,000
Downtown: Stormwater Improvements	175,000	300,000	300,000	350,000	450,000	1,575,000
Downtown: Streetscape Modifications	200,000	0	0	0	0	200,000
Downtown: Underground Utilities	0	830,000	400,000	400,000	200,000	1,830,000
Downtown: US1 and SR40 Intersection	0	200,000	0	0	0	200,000
Downtown: Vining Court Streetscape	250,000	0	0	0	0	250,000
Sidestreet Lighting Conversion	0	50,000	50,000	0	0	100,000
TOTAL EXPENDITURE	1,921,000	2,280,000	1,300,000	1,300,000	1,300,000	8,101,000
FUNDING						
CCP Grant	20,000	0	0	0	0	20,000
Property Taxes-TIF	1,520,000	2,230,000	1,250,000	1,300,000	1,300,000	7,600,000
Property Taxes-TIF(CF)	381,000	0	0	0	0	381,000
TIF	0	50,000	50,000	0	0	100,000
TOTAL FUNDING	1,921,000	2,280,000	1,300,000	1,300,000	1,300,000	8,101,000

	2009-10	2010-11	2011-12	2012-13	2013-14	Total 2009-10 to 2013-14
<u>107-Stormwater</u>						
EXPENDITURE						
Corrugated Metal Pipe Rehabilitation	250,000	250,000	250,000	250,000	250,000	1,250,000
Stormwater Infrastructure	1,965,000	4,215,000	495,000	0	0	6,675,000
TOTAL EXPENDITURE	2,215,000	4,465,000	745,000	250,000	250,000	7,925,000
FUNDING						
Bond Proceeds	0	3,015,000	0	0	0	3,015,000
Grant	500,000	0	0	0	0	500,000
Stormwater Fees	1,715,000	1,450,000	745,000	250,000	250,000	4,410,000
TOTAL FUNDING	2,215,000	4,465,000	745,000	250,000	250,000	7,925,000
<u>108-Airport</u>						
EXPENDITURE						
Airport Plan	50,000	0	0	0	0	50,000
Airport Security Upgrades	167,750	0	0	0	0	167,750
Electrical Upgrades	443,500	0	0	0	0	443,500
Heliport Construction	30,000	0	0	0	0	30,000
Precision Approach Path Indicators	0	105,000	0	0	0	105,000
Stormwater Master	0	83,000	210,000	0	0	293,000
Taxiway A Construction	0	0	219,697	1,244,955	0	1,464,652
Taxiway D Relocation	0	0	0	125,616	715,000	840,616
Taxiway G Extension	63,000	334,689	89,775	508,726	0	996,190
TOTAL EXPENDITURE	754,250	522,689	519,472	1,879,297	715,000	4,390,708
FUNDING						
Airport Fund	13,587	19,225	47,492	34,264	17,875	132,443
Developer Contribution	1,575	8,367	2,244	12,718	0	24,904
Developer Contribution (CF)	750	0	0	0	0	750
FAA	526,175	417,705	294,000	1,785,333	679,250	3,702,463
FAA (CF)	28,500	0	0	0	0	28,500
FDOT	182,913	77,392	175,736	46,982	17,875	500,898
FDOT (CF)	750	0	0	0	0	750
TOTAL FUNDING	754,250	522,689	519,472	1,879,297	715,000	4,390,708

	2009-10	2010-11	2011-12	2012-13	2013-14	Total 2009-10 to 2013-14
<u>110-Economic Development</u>						
EXPENDITURE						
Business Park Way - Phase II	0	1,705,000	0	0	0	1,705,000
Sunshine Boulevard Improvements	40,500	0	0	0	0	40,500
TOTAL EXPENDITURE	40,500	1,705,000	0	0	0	1,745,500
FUNDING						
Economic Development Fund (C	40,500	0	0	0	0	40,500
Land Sales	0	1,705,000	0	0	0	1,705,000
TOTAL FUNDING	40,500	1,705,000	0	0	0	1,745,500

116-Grant Fund

EXPENDITURE						
Beach Ramp Beautification	50,000	50,000	50,000	50,000	0	200,000
TOTAL EXPENDITURE	50,000	50,000	50,000	50,000	0	200,000
FUNDING						
Property Taxes-General CIP	30,000	30,000	30,000	30,000	0	120,000
Volusia County Beautification Gra	20,000	20,000	20,000	20,000	0	80,000
TOTAL FUNDING	50,000	50,000	50,000	50,000	0	200,000

	2009-10	2010-11	2011-12	2012-13	2013-14	Total 2009-10 to 2013-14
117-Facilities Renewal and Replacement						
EXPENDITURE						
Ames Park	12,500	40,000	40,000	10,000	3,000	105,500
Art Museum/Memorial Gardens	6,300	22,000	3,000	3,500	44,000	78,800
Birthplace of Speed Park	0	0	0	3,000	1,500	4,500
Cassen Park	9,000	7,000	0	7,000	15,500	38,500
Central Park I	10,000	5,000	5,000	20,000	20,000	60,000
Central Park II	10,000	2,000	11,000	3,000	2,500	28,500
Central Park III	7,000	0	12,000	0	0	19,000
City Hall	16,000	204,000	44,000	20,000	0	284,000
Fire Station 91	2,500	0	0	3,000	29,000	34,500
Fire Station 92	13,500	0	15,000	0	47,000	75,500
Fire Station 93	0	10,000	5,000	0	5,000	20,000
Fire Station 94	5,000	8,000	0	25,000	15,000	53,000
Fleet Complex	10,000	0	10,000	0	30,000	50,000
Fortunato Park	0	7,500	31,500	0	0	39,000
MacDonald House	25,000	0	11,000	0	0	36,000
New Britain Parking Lot	0	0	0	0	0	0
Nova Community Park	30,000	7,000	21,000	32,000	8,000	98,000
Ormond Beach Sports Complex	81,400	24,100	8,300	59,000	19,550	192,350
Ormond Shores Park	0	3,000	0	3,000	0	6,000
Osceola Elementary School	0	0	40,000	20,000	0	60,000
PAL House	0	2,000	0	0	0	2,000
Performing Art Center	24,300	40,300	27,700	46,300	6,000	144,600
Police Department	0	0	0	20,000	14,000	34,000
Public Works Complex	20,000	10,000	0	0	30,000	60,000
Riverbend Nature Park	3,500	25,000	4,000	20,000	0	52,500
Riverbridge Gardens	3,000	3,000	5,000	0	8,500	19,500
Riviera Park	25,000	41,000	22,000	4,000	0	92,000
Sanchez Park	11,000	5,000	7,500	25,000	0	48,500
Senior Center	5,000	11,500	0	30,000	16,000	62,500
SONC Park	60,500	15,500	14,200	5,000	25,000	120,200
The Casements/Rockefeller Gardens	3,500	5,000	0	0	8,000	16,500
TOTAL EXPENDITURE	394,000	497,900	337,200	358,800	347,550	1,935,450
FUNDING						
Property Taxes-Facilities R&R	394,000	497,900	337,200	358,800	347,550	1,935,450
TOTAL FUNDING	394,000	497,900	337,200	358,800	347,550	1,935,450

	2009-10	2010-11	2011-12	2012-13	2013-14	Total 2009-10 to 2013-14
301-General Improvement Fund						
EXPENDITURE						
City Hall generator upgrade	0	327,000	0	0	0	327,000
City Welcome Signs	10,000	10,000	10,000	0	0	30,000
Document Mgt/Agenda Preparation	186,000	0	0	0	0	186,000
Fiber Optic Network Infrastructure	0	0	0	130,000	0	130,000
Gymnastic Center Improvements	45,000	0	0	0	0	45,000
Nova Community Park Racquetball Cou	0	0	0	150,000	0	150,000
Nova Community Park Renovations	0	60,000	270,000	52,000	0	382,000
Nova Community Skate Park Rebuild	0	0	0	0	450,000	450,000
Nova Rd Stormwater Pond Passive Par	20,000	0	0	0	0	20,000
O B Sports Complex Forcemain	45,000	0	0	0	0	45,000
Performing Arts Center Marquee Repla	60,000	0	0	0	0	60,000
Server Virtualization	43,000	0	0	0	0	43,000
SONC Field Renovations	0	0	150,000	0	0	150,000
SONC Improvements	205,000	0	0	0	0	205,000
The Casements Architectural Improvem	545,000	0	0	0	0	545,000
TOTAL EXPENDITURE	1,159,000	397,000	430,000	332,000	450,000	2,768,000
FUNDING						
ECHO	250,000	0	0	0	0	250,000
FRDAP	0	0	210,000	75,000	200,000	485,000
General Fund Transfer (CF)	20,000	0	0	0	0	20,000
Property Taxes-General CIP	365,000	397,000	220,000	257,000	250,000	1,489,000
Property Taxes-General CIP (CF)	229,000	0	0	0	0	229,000
Property Taxes-TIF	295,000	0	0	0	0	295,000
TOTAL FUNDING	1,159,000	397,000	430,000	332,000	450,000	2,768,000

	2009-10	2010-11	2011-12	2012-13	2013-14	Total 2009-10 to 2013-14
<u>302-General Vehicle Replacement Fund</u>						
EXPENDITURE						
Engine #91	325,000	0	0	0	0	325,000
Fire Equipment	157,170	0	0	0	0	157,170
Quint Fire Operation Vehicle	792,554	0	0	0	0	792,554
Vehicle Replacement-General	76,000	336,000	384,000	400,000	402,000	1,598,000
TOTAL EXPENDITURE	1,350,724	336,000	384,000	400,000	402,000	2,872,724
FUNDING						
AFG Grant	854,751	0	0	0	0	854,751
General Vehicle Repl. Fund	76,000	336,000	384,000	400,000	402,000	1,598,000
Lease Purchase(CF)	325,000	0	0	0	0	325,000
Property Taxes-General CIP	15,717	0	0	0	0	15,717
Vehicle Replacement	79,256	0	0	0	0	79,256
TOTAL FUNDING	1,350,724	336,000	384,000	400,000	402,000	2,872,724

	2009-10	2010-11	2011-12	2012-13	2013-14	Total 2009-10 to 2013-14
308-Transportation						
EXPENDITURE						
Audible Pedestrian Signals - Nova Roa	0	115,000	0	0	0	115,000
Collector Road Upgrades	2,735,000	2,150,000	0	0	0	4,885,000
Hull Road Turn Lane	75,000	0	0	0	0	75,000
Main Trail Bridge Rehabilitation	70,000	0	0	0	0	70,000
Railroad Crossing	50,000	50,000	50,000	50,000	50,000	250,000
Road Repair/Reconstruction	160,000	0	0	0	0	160,000
Road Resurfacing	625,000	700,000	725,000	700,000	700,000	3,450,000
Sidewalk Construction Funded	250,000	0	0	0	0	250,000
Tomoka State Park Sidewalk	0	473,800	0	0	0	473,800
Traffic Signal Interconnect on Granada	0	225,000	0	0	0	225,000
Traffic Signal Maintenance	75,000	75,000	75,000	75,000	75,000	375,000
TOTAL EXPENDITURE	4,040,000	3,788,800	850,000	825,000	825,000	10,328,800
FUNDING						
Bond Proceeds	1,070,000	2,150,000	0	0	0	3,220,000
City in-kind Services	0	94,760	0	0	0	94,760
FDOT	0	379,040	0	0	0	379,040
Grant	1,150,000	0	0	0	0	1,150,000
Local Option Gas Tax	550,000	550,000	550,000	550,000	50,000	2,250,000
MPO	56,250	255,000	0	0	0	311,250
Property Taxes-Transportation	520,000	360,000	300,000	275,000	775,000	2,230,000
Property Taxes-Transportation (C	178,750	0	0	0	0	178,750
Property Taxes-Transportation (F	515,000	0	0	0	0	515,000
TOTAL FUNDING	4,040,000	3,788,800	850,000	825,000	825,000	10,328,800

408-Water and Wastewater Vehicle Repl.

EXPENDITURE						
Vehicle Replacement-Water & Wastew	0	191,000	87,000	63,000	39,000	380,000
TOTAL EXPENDITURE	0	191,000	87,000	63,000	39,000	380,000
FUNDING						
W&WW Veh. Repl. Fund	0	191,000	87,000	63,000	39,000	380,000
TOTAL FUNDING	0	191,000	87,000	63,000	39,000	380,000

	2009-10	2010-11	2011-12	2012-13	2013-14	Total 2009-10 to 2013-14
<u>409-Water and Wastewater R and R</u>						
EXPENDITURE						
Concentrate Piping Connection to Reus	7,500	25,000	0	0	0	32,500
Cross Connection Control Program Con	55,000	55,000	55,000	90,000	90,000	345,000
General Facility Upgrades-Wastewater	80,000	80,000	80,000	80,000	80,000	400,000
General Facility Upgrades-Water	175,000	175,000	175,000	175,000	175,000	875,000
Hydrant Replacement	150,000	150,000	150,000	150,000	0	600,000
Lime Softening Facility Upgrades	165,000	6,500	0	0	0	171,500
Low Pressure Effluent Pump Replacem	55,000	55,000	55,000	55,000	55,000	275,000
LPRO Process Upgrades	50,000	0	0	0	0	50,000
Meter Installation - New	90,000	90,000	90,000	90,000	90,000	450,000
Pep Tanks	30,000	30,000	30,000	30,000	30,000	150,000
Sanitary Sewer Pipeline Repair	350,000	200,000	200,000	200,000	0	950,000
Utility Relocation	630,000	0	0	0	0	630,000
Wastewater Admin. Bldg. Roof	60,000	0	0	0	0	60,000
Water Plant Membrane Replacement	0	0	365,000	0	0	365,000
Water Plant Well Rehab Program	78,000	140,000	78,000	78,000	0	374,000
TOTAL EXPENDITURE	1,975,500	1,006,500	1,278,000	948,000	520,000	5,728,000
FUNDING						
Pep Tank Fees	30,000	30,000	30,000	30,000	30,000	150,000
Water & Sewer Charges	1,945,500	976,500	1,248,000	918,000	490,000	5,578,000
TOTAL FUNDING	1,975,500	1,006,500	1,278,000	948,000	520,000	5,728,000
<u>433-Reuse Impact Fees</u>						
EXPENDITURE						
Hunters Ridge Irrigation	0	0	1,080,000	0	0	1,080,000
TOTAL EXPENDITURE	0	0	1,080,000	0	0	1,080,000
FUNDING						
Reuse Impact Fees	0	0	410,000	0	0	410,000
SRF Loan	0	0	670,000	0	0	670,000
TOTAL FUNDING	0	0	1,080,000	0	0	1,080,000

	2009-10	2010-11	2011-12	2012-13	2013-14	Total 2009-10 to 2013-14
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435-Wastewater Impact Fees

EXPENDITURE

US1 Sewer Service	200,000	0	0	0	0	200,000
TOTAL EXPENDITURE	200,000	0	0	0	0	200,000

FUNDING

Wastewater Impact Fees (CF)	200,000	0	0	0	0	200,000
TOTAL FUNDING	200,000	0	0	0	0	200,000

440-Water Expansion Projects

EXPENDITURE

Distribution System	3,350,000	2,680,000	650,000	1,100,000	0	7,780,000
Rima Ridge Wells	720,000	0	0	0	0	720,000
TOTAL EXPENDITURE	4,070,000	2,680,000	650,000	1,100,000	0	8,500,000

FUNDING

Bond Proceeds	1,350,000	2,680,000	650,000	1,100,000	0	5,780,000
Bond Proceeds (CF)	720,000	0	0	0	0	720,000
SRF Loan	2,000,000	0	0	0	0	2,000,000
TOTAL FUNDING	4,070,000	2,680,000	650,000	1,100,000	0	8,500,000

442-Wastewater Expansion Projects

EXPENDITURE

Force Main Improvements	3,200,000	600,000	600,000	0	0	4,400,000
Pump Station Repair & Replacement	435,000	0	0	0	0	435,000
Wastewater Plant Rehab & Expansion	15,820,000	0	0	0	0	15,820,000
TOTAL EXPENDITURE	19,455,000	600,000	600,000	0	0	20,655,000

FUNDING

Impact Fees	0	0	0	0	0	0
SJRWMD NCB Grant	0	600,000	0	0	0	600,000
SRF Loan (CF)	19,455,000	0	0	0	0	19,455,000
Wastewater Impact Fees	0	0	600,000	0	0	600,000
TOTAL FUNDING	19,455,000	600,000	600,000	0	0	20,655,000

	2009-10	2010-11	2011-12	2012-13	2013-14	Total 2009-10 to 2013-14
<u>460-Solid Waste</u>						
EXPENDITURE						
Vehicle Replacement-Solid Waste	0	225,000	0	0	0	225,000
TOTAL EXPENDITURE	0	225,000	0	0	0	225,000
FUNDING						
Lease Purchase	0	225,000	0	0	0	225,000
TOTAL FUNDING	0	225,000	0	0	0	225,000
Grand Total	37,624,974	18,744,889	8,310,672	7,506,097	4,848,550	77,035,182

General Fund Operating/Capital Increase Service Level Requests UNFUNDED		
<u>Dept/Division</u>	<u>Description</u>	<u>Amount</u>
<u>FY 2008-09</u>		
Neighborhood Improvement	Move NID to Communication Room	25,000
Information Technology	Consultant-Addressing clean-up	15,000
	<u>FY 2008-09 TOTAL REQUESTS</u>	<u>40,000</u>
<u>FY 2007-08</u>		
Support Services	Start up costs for subscription based Electronic Newsletter	8,000
Support Services	Annual Electronic Newsletter costs	3,000
Information Technology	T1 Data Link to 1MB	18,000
Information Technology	Computer Replacement Catch Up	25,000
Information Technology	Mobile Notebook Replacement	38,000
Police Administration	High Speed Connection to County for Records Management	12,000
Police Community Outreach	Per Diem for Training	4,200
Streets	Banners/Holiday Decorations	2,500
Engineering	Aerial Imagery	3,900
Engineering	IT Storage Drive	2,400
Engineering	Training for ARC Editor	2,000
Leisure Services-Registration	Laser Printers	2,583
Leisure Services-Community Events	Computer and Printer for Therapeutic Aide	3,000
Leisure Services-Gymnastics	Additional Dance and Cheerleading Classes	2,000
Leisure Services-SONC	Additional Dance and Aerobics Classes	2,000
Leisure Services-Athletic Field Mnt	Replace 2001 John Deere Gator E502 with Toro Workman	15,500
	<u>FY 2007-08 TOTAL REQUESTS</u>	<u>144,083</u>

FY 2006-07		
City Commission	Request to speak system	6,800
City Commission	Upgrade Chambers	49,595
Info. Technology	Office furniture	2,000
Info. Technology	Hardware Replacement	142,295
Planning	Consulting services	15,000
Police	Electronic Citation Printers	112,816
Police Operations	Per Diem for Admin Training	4,700
Police Operations	Admin Training	2,995
Police-Comm. Outreach	Camera, CD Burner, Firebox for document storage, Folding chairs, light meter	2,640
Police/Fire	CAD/RMS/Field Reporting	320,000
Police/Fire	Annual maintenance cost for CAD/RMS/Field Reporting	65,000
Streets	Temporary labor to provide moving services to other departments	3,000
Building Maintenance	Replace banners (Birthplace of Speed, Welcome to Downtown, Happy Holidays)	24,000
Fleet	Replace tire room access door	14,000
Leisure Services-Performing Arts Center	Telex wireless intercom system	6,627
Leisure Services-Performing Arts Center	Chairs and musical cart	6,550
Leisure Services-Registration	Additional funding to enhance Leisure Guide	2,000
Leisure Services-Registration	LED Sign to market programs	7,950
Leisure Services-Senior Center	Intercom system	2,200
Grants & Aids	Operation Caring Through Sharing	1,500
Grants & Aids	Meals on Wheels	1,000
Grants & Aids	Central FL Cultural Endeavors	11,000
Grants & Aids	Friends of the Bandshell	500
Grants & Aids	Ormond Beach Symphony Orchestra	2,500
Grants & Aids	Great Kids Explorers Club	2,000
Grants & Aids	Hospice	3,000
	FY 2006-07 TOTAL REQUESTS	811,668
FY 2005-06		
Management Info. Systems	LG Notify-Code Red (annual cost)	12,000
Management Info. Systems	LG Notify-Code Red (one time cost)	6,000
Police Operations	Advance management training and DBCC scholarship	12,000
City Commission	Electronic voting request to speak system and timing light	8,700
Building Inspections	Tools/Uniforms	5,542
City Commission	Plaques	5,200
Fire	Overtime for training	22,000
Police Administration	Data sharing consortium	2,500
Police Administration	Printer	3,250
Police Community Outreach	Equipment-PAL	4,280
Police Community Outreach	Training	1,350
Police Criminal Investigations	Training	2,154
Police Records	Training	6,000
Police Records	Office equipment	3,315
	FY 2005-06 TOTAL REQUESTS	94,291

General Fund Operating/Capital Increase Service Level Requests FUNDED		
FY 2008-09		
Information Technology	City-wide training for enterprise system	75,000
FY 2008-09 TOTAL REQUESTS		75,000
<u>Dept/Division</u>	<u>Description</u>	<u>Amount</u>
FY 2006-07		
Info. Technology	Hardware Replacement	25,000
Info. Technology	Internet Policy Mgt. Software	12,700
Info. Technology	Netmotion Wireless Mgt. Software	25,700
Info. Technology	Educational Classes	1,500
Info. Technology	Certified Public Technology Mgr. Certification	3,000
Police-Comm. Outreach	Books, Repl. Basketballs, Team uniforms, add'l tournament fees	7,980
Fire Safety	Service for two laptops (ongoing cost)	1,680
Fire Safety	Two laptops	4,800
Fire	For equipment previously provided through grant funding	23,000
Fire	Telestaff upgrade and training	13,900
Neighborhood Improvement	2 Laptops, mounts	4,800
Parks	City wide landscaping repairs	25,000
Econ. Development	Alternative Energy Task Force Forum	2,000
Leisure Services-The Casements	Industrial Freezer	3,200
Leisure Services-The Casements	Southern Shakespeare in the park, multiculturture unity fest, Caribbean celebration, cinco de may dinner & dance, Pops in the park concert, Casements cinema (Offset of revenue expected \$19,450)	8,400
Leisure Services-Community Events	Portable audio system, video recorder, podium with audio	5,800
Leisure Services-City Sponsored Sports	To provide additional awards	2,000
Leisure Services-SONC	Replace treadmill	4,500
Leisure Services-Athletic Field Mnt	Sand Pro Infield Machine	10,000
Grants & Aids	Central FL Cultural Endeavors	2,000
Grants & Aids	SCORE	500
Grants & Aids	Ormond Beach Historical Trust	500
FY 2006-07 TOTAL REQUESTS		187,960
General Fund Operating/Capital Increase Service Level Requests FUNDED (Continued)		
<u>Dept/Division</u>	<u>Description</u>	<u>Amount</u>
FY 2005-06		
Fire	15 AED's	19,650
Fire	Fire equipment-Grant match	34,220
Info. Technology	HTE Consulting Services-Needs Assessment & Improvement Planning	20,000
Management Info. Systems	Notebooks and printers for City Commission	16,650
Management Info. Systems	Notebooks for wireless inspections	25,000
Management Info. Systems	Qrep reporting software	34,000
Building Inspections	Training for multi-licensing	3,200
Human Resources	Temporary labor	7,500
Athletic Fields Maintenance	Temporary labor	5,000
Athletic Fields Maintenance	Ballfield Maintenance	24,340
Building Inspections	Contractual inspection service	45,000
Building Inspections	Training	4,000
Police Emergency Communications	Furniture	3,000

Grants & Aids	Ormond Beach Historical Trust	3,500
	<u>FY 2005-06 TOTAL REQUESTS</u>	245,060.00
WWW Fund Operating/Capital Increase Service Level Requests UNFUNDED		
<u>Dept/Division</u>	<u>Description</u>	<u>Amount</u>
<u>FY 2007-08</u>		
Utility Billing	Three Aircards for Wireless PDA Devices	1,800
Utility Billing	Additional Equipment Repairs and Maint.	150
Utility Billing	Three Tough PDA Devices for Wireless Work Orders	3,000
Utility Billing	Wireless Work Orders Software	8,000
Solid Waste-Recycling	Hot Water Unit for Women's Restroom	500
Solid Waste-Recycling	Network Scanner	3,000
	<u>FY 2007-08 TOTAL REQUESTS</u>	16,450
<u>FY 2006-07</u>		
Utility Billing	Document imaging-Finance	24,700
Utility Billing	Computer Modifications and miscellaneous equipment	16,000
	<u>FY 2006-07 TOTAL REQUESTS</u>	40,700
<u>FY 2005-06</u>		
Water Distribution	Meter testing	8,250
	<u>FY 2005-06 TOTAL REQUESTS</u>	8,250

General Fund New Position Requests UNFUNDED			
Requested Position	Department/Division	Annual Total	Capital Costs
<u>FY 2006-07</u>			
GIS Administrator	Engineering	73,365	3,200
Applications Coordinator	Information Technology	48,470	6,000
Training/Safety Officer	Fire-Also requested in FY 2005-06	69,341	25,000
Neighborhood Impr. Officer	Neighborhood Improvement-Also requested in FY 2005-06	42,735	22,000
Maintenance Workers II	Facilities Maintenance	33,031	2,000
	<u>FY 2006-07 TOTAL REQUESTS</u>	266,942	58,200
<u>FY 2005-06</u>			
Records Clerks	Police	25,490	-
Records Clerks	Police	25,490	-
Civil Engineer	Engineering	76,650	15,000
Mnt. Worker II	Streets	26,992	-
	<u>FY 2005-06 TOTAL REQUESTS</u>	154,622	15,000
General Fund New Position Requests FUNDED			
<u>FY 2008-09</u>			
Police Officer (2)	Police	83,200	86,000
	<u>FY 2008-09 TOTAL REQUESTS</u>	83,200	86,000
<u>FY 2006-07</u>			
Police Officer	Police	49,624	39,963
Office Assistant II	Neighborhood Improvement	33,728	4,000
Asst Police Chief	Police	(97,246)	(20,000)
Special Populations Therapeutic Aide	Leisure Services	9,516	-
	<u>FY 2006-07 TOTAL REQUESTS</u>	(13,894)	23,963
<u>FY 2005-06</u>			
Department	Position		
Fire	Firefighter	58,000	1,000
Fire	Firefighter	58,000	1,000
	<u>FY 2005-06</u>	116,000	2,000
Water & Wastewater Fund New Position Requests FUNDED			
Requested Position	Department/Division	Annual Total	Capital Costs
<u>FY 2008-09</u>			
Part-time Environmental Compliance Tech	Water	33,549	-
	<u>FY 2008-09 TOTAL REQUESTS</u>	33,549	-
<u>FY 2006-07</u>			
Sludge Hauling Tech	Water	34,961	300
Supervisor of Equipment Maintenance	Water	66,868	-
Water Treatment Plant Operator C	Water	42,790	-
	<u>FY 2006-07 TOTAL REQUESTS</u>	144,619	300

SCHEDULE 1
CITY OF ORMOND BEACH, FLORIDA
NET ASSETS BY COMPONENT
LAST SEVEN FISCAL YEARS
SEPTEMBER 30, 2008
(In Thousands)

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
Governmental activities							
Invested in capital assets, net of related debt	\$ 94,971	\$ 84,638	\$ 79,885	\$ 46,780	\$ 40,744	\$ 38,407	\$ 37,958
Restricted for:							
Debt service	-	-	12	-	75	67	154
Construction	795	710	4,256	3,886	2,994	2,322	1,008
Renewal and replacement	2,527	2,128	976	803	2,922	2,124	1,622
Redevelopment trust	3,391	3,286	-	-	-	-	-
For other purposes	938	874	2,751	2,639	1,318	1,271	1,061
Unrestricted	8,234	6,430	3,274	1,297	2,164	4,742	6,730
Total governmental activities net assets	<u>\$ 110,856</u>	<u>\$ 98,066</u>	<u>\$ 91,154</u>	<u>\$ 55,405</u>	<u>\$ 50,217</u>	<u>\$ 48,933</u>	<u>\$ 48,533</u>
Business-type activities							
Invested in capital assets, net of related debt	\$ 66,441	\$ 61,106	\$ 45,650	\$ 48,009	\$ 46,881	\$ 43,550	\$ 42,618
Restricted							
Debt service	2,809	2,895	2,811	2,811	557	636	715
Construction	8,119	11,787	17,866	13,458	13,042	14,813	13,713
Renewal and replacement	4,073	400	3,553	4,259	4,343	3,931	4,612
Redevelopment trust	-	-	-	-	-	-	-
For other purposes	-	-	-	-	-	-	-
Unrestricted	10,340	12,883	10,069	8,000	10,854	11,577	10,866
Total business-type activities net assets	<u>\$ 91,782</u>	<u>\$ 89,071</u>	<u>\$ 79,949</u>	<u>\$ 76,537</u>	<u>\$ 75,677</u>	<u>\$ 74,507</u>	<u>\$ 72,524</u>
Primary government							
Invested in capital assets, net of related debt	\$ 161,412	\$ 145,744	\$ 125,535	\$ 94,789	\$ 87,625	\$ 81,957	\$ 80,576
Restricted							
Debt service	2,809	2,895	2,823	2,811	632	703	869
Construction	8,914	12,497	22,122	17,344	16,036	17,135	14,721
Renewal and replacement	6,600	2,528	4,529	5,062	7,265	6,055	6,234
Redevelopment trust	3,391	3,286	-	-	-	-	-
For other purposes	938	874	2,751	2,639	1,318	1,271	1,061
Unrestricted	18,574	19,313	13,343	9,297	13,018	16,319	17,596
Total primary government net assets	<u>\$ 202,638</u>	<u>\$ 187,137</u>	<u>\$ 171,103</u>	<u>\$ 131,942</u>	<u>\$ 125,894</u>	<u>\$ 123,440</u>	<u>\$ 121,057</u>

Notes: The City began to report accrual information when it implemented GASB Statement 34 in fiscal year 2002.

In 2006, the City completed the implementation of GASB Statement Number 34, by retroactively reporting all major general infrastructure assets that were acquired in fiscal years 1979 through 2001, or that received major renovations, restorations or improvements during that period. In addition to requirements, the City also retroactively capitalized and reported those major general infrastructure assets that were acquired prior to fiscal year ending September 30, 1979.

SCHEDULE 2
CITY OF ORMOND BEACH, FLORIDA
CHANGES IN NET ASSETS
LAST SEVEN FISCAL YEARS
SEPTEMBER 30, 2008
(In Thousands)

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
Expenses							
Governmental activities:							
General government	\$ 5,012	\$ 4,404	\$ 4,853	\$ 3,918	\$ 4,178	\$ 3,638	\$ 3,338
Public safety	14,065	13,826	13,959	12,601	12,459	11,707	10,400
Public works	10,003	9,511	9,620	8,812	8,563	9,334	8,141
Human services	308	331	139	164	163	175	101
Culture and recreation	4,722	4,337	4,084	3,908	3,766	3,744	3,466
Economic development	230	226	409	163	163	124	-
Interest/Fiscal charges on long-term debt	326	390	406	443	424	474	792
Total governmental activities expenses	<u>34,666</u>	<u>33,025</u>	<u>33,470</u>	<u>30,009</u>	<u>29,716</u>	<u>29,196</u>	<u>26,238</u>
Business-type activities:							
Water and sewer	14,469	14,310	13,818	12,254	12,161	11,324	11,408
Solid waste	4,497	4,452	4,464	6,003	8,439	3,415	3,667
Total business-type activities expenses	<u>18,966</u>	<u>18,762</u>	<u>18,282</u>	<u>18,257</u>	<u>20,600</u>	<u>14,739</u>	<u>15,075</u>
Total primary government expenses	<u>\$ 53,632</u>	<u>\$ 51,787</u>	<u>\$ 51,752</u>	<u>\$ 48,266</u>	<u>\$ 50,316</u>	<u>\$ 43,935</u>	<u>\$ 41,313</u>
Program Revenues							
Governmental activities:							
Charges for services:							
General government	\$ 93	\$ 115	\$ 109	\$ 274	\$ 150	\$ 176	\$ 239
Public safety	313	436	383	398	426	1,680	1,673
Public works	3,183	2,977	3,347	3,560	3,205	2,988	2,628
Culture and recreation	697	706	650	570	549	567	577
Operating grants and contributions	1,166	1,311	1,239	1,313	1,720	1,226	1,323
Capital grants and contributions	3,819	3,023	1,595	3,027	3,232	2,465	1,765
Total governmental activities program revenues	<u>9,271</u>	<u>8,568</u>	<u>7,323</u>	<u>9,142</u>	<u>9,282</u>	<u>9,102</u>	<u>8,205</u>
Business-type activities:							
Charges for services:							
Water and sewer	16,079	15,546	14,202	12,235	12,325	12,106	11,460
Solid waste	4,524	4,452	4,440	4,283	4,460	4,366	4,242
Operating grants and contributions	659	759	802	1,947	4,440	-	-
Capital grants and contributions	2,670	8,534	3,257	2,910	2,748	2,252	3,677
Total business-type activities program revenues	<u>23,932</u>	<u>29,291</u>	<u>22,701</u>	<u>21,375</u>	<u>23,973</u>	<u>18,724</u>	<u>19,379</u>
Total primary government program revenues	<u>\$ 33,203</u>	<u>\$ 37,859</u>	<u>\$ 30,024</u>	<u>\$ 30,517</u>	<u>\$ 33,255</u>	<u>\$ 27,826</u>	<u>\$ 27,584</u>

**SCHEDULE 2
CITY OF ORMOND BEACH, FLORIDA
CHANGES IN NET ASSETS
LAST SEVEN FISCAL YEARS
SEPTEMBER 30, 2008**

(In Thousands)
(Continued)

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
Net (Expense) Revenue							
Governmental activities	\$ (25,395)	\$ (24,457)	\$ (26,147)	\$ (20,867)	\$ (20,434)	\$ (20,094)	\$ (18,033)
Business-type activities	4,966	10,529	4,419	3,118	3,373	3,985	4,304
Total primary government net expense	<u>\$ (20,429)</u>	<u>\$ (13,928)</u>	<u>\$ (21,728)</u>	<u>\$ (17,749)</u>	<u>\$ (17,061)</u>	<u>\$ (16,109)</u>	<u>\$ (13,729)</u>
General Revenues and Other Changes in Net Assets							
Governmental activities:							
Taxes							
Property taxes	\$ 12,615	\$ 13,256	\$ 11,842	\$ 9,629	\$ 7,385	\$ 6,791	\$ 6,479
Sales taxes	1,862	2,027	2,145	2,149	1,965	2,024	1,940
Insurance premium taxes	736	679	614	496	-	-	-
Franchise and utility taxes	8,758	8,287	8,277	7,545	7,100	6,986	6,668
Unrestricted intergovernmental revenue	2,380	2,580	2,508	2,080	1,715	1,572	1,462
Interest revenue	660	1,168	920	379	173	200	343
Miscellaneous	959	931	568	610	670	364	485
Transfers	3,116	2,997	2,888	3,167	2,710	2,557	2,452
Total governmental activities	<u>31,086</u>	<u>31,925</u>	<u>29,762</u>	<u>26,055</u>	<u>21,718</u>	<u>20,494</u>	<u>19,829</u>
Business-type activities:							
Interest revenue	876	1,599	1,803	908	507	555	712
Miscellaneous	(15)	(9)	78	1	-	-	-
Transfers	(3,116)	(2,997)	(2,888)	(3,167)	(2,710)	(2,557)	(2,452)
Total business-type activities	<u>(2,255)</u>	<u>(1,407)</u>	<u>(1,007)</u>	<u>(2,258)</u>	<u>(2,203)</u>	<u>(2,002)</u>	<u>(1,740)</u>
Total primary government	<u>\$ 28,831</u>	<u>\$ 30,518</u>	<u>\$ 28,755</u>	<u>\$ 23,797</u>	<u>\$ 19,515</u>	<u>\$ 18,492</u>	<u>\$ 18,089</u>
Change in Net Assets							
Governmental activities	\$ 5,691	\$ 7,468	\$ 3,615	\$ 5,188	\$ 1,284	\$ 400	\$ 1,796
Business-type activities	2,711	9,122	3,412	860	1,170	1,983	2,564
Total primary government	<u>\$ 8,402</u>	<u>\$ 16,590</u>	<u>\$ 7,027</u>	<u>\$ 6,048</u>	<u>\$ 2,454</u>	<u>\$ 2,383</u>	<u>\$ 4,360</u>

Note: The City began to report accrual information when it implemented GASB Statement 34 in fiscal year 2002

SCHEDULE 3
CITY OF ORMOND BEACH, FLORIDA
FUND BALANCES, GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2008
(In Thousands)

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>	<u>2001</u>	<u>2000</u>	<u>1999</u>
General Fund										
Reserved	\$ 824	\$ 802	\$ 779	\$ 217	\$ 177	\$ 160	\$ 12	\$ 1,365	\$ 1,301	\$ 1,161
Unreserved	5,478	6,095	5,848	5,517	4,515	5,172	5,844	4,164	4,427	4,697
Total general fund	<u>\$ 6,302</u>	<u>\$ 6,897</u>	<u>\$ 6,627</u>	<u>\$ 5,734</u>	<u>\$ 4,692</u>	<u>\$ 5,275</u>	<u>\$ 5,856</u>	<u>\$ 5,529</u>	<u>\$ 5,728</u>	<u>\$ 5,858</u>
All Other Governmental Funds										
Reserved	\$ 63	\$ 51	\$ 101	\$ 114	\$ 180	\$ 189	\$ 270	\$ 4,456	\$ 4,065	\$ 8,343
Unreserved, reported in:										
Special revenue funds	2,859	2,042	(911)	(988)	317	259	90	(397)	(400)	(1,160)
Capital project funds	8,444	7,196	7,583	8,065	6,206	5,539	3,979	1,682	5,237	1,735
Total all Other Governmental Funds	<u>\$ 11,366</u>	<u>\$ 9,289</u>	<u>\$ 6,773</u>	<u>\$ 7,191</u>	<u>\$ 6,703</u>	<u>\$ 5,987</u>	<u>\$ 4,339</u>	<u>\$ 5,741</u>	<u>\$ 8,902</u>	<u>\$ 8,918</u>

SCHEDULE 4
CITY OF ORMOND BEACH, FLORIDA
CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2008
(In Thousands)

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>	<u>2001</u>	<u>2000</u>	<u>1999</u>
Revenues										
Taxes	\$ 22,687	\$ 23,467	\$ 21,932	\$ 18,862	\$ 15,639	\$ 14,942	\$ 14,205	\$ 14,045	\$ 13,126	\$ 12,344
Licenses and permits	977	877	1,229	1,468	1,186	1,046	660	618	600	607
Intergovernmental	7,044	5,540	6,032	6,231	6,019	4,432	4,330	3,953	3,266	3,274
Charges for services	3,049	3,037	2,938	3,709	3,401	4,616	4,415	4,261	5,379	4,494
Fines and forfeitures	245	304	303	322	382	365	348	242	578	278
Miscellaneous	3,456	3,542	2,841	2,761	2,339	2,179	2,230	1,894	2,034	2,026
Total revenues	<u>37,458</u>	<u>36,767</u>	<u>35,275</u>	<u>33,353</u>	<u>28,966</u>	<u>27,580</u>	<u>26,188</u>	<u>25,013</u>	<u>24,983</u>	<u>23,023</u>
Expenditures										
General government	4,591	4,028	4,214	4,012	3,808	3,434	3,108	3,360	2,824	2,737
Public safety	13,509	13,428	13,259	12,137	11,386	11,853	10,399	10,090	9,404	8,316
Public works	8,552	8,329	8,050	7,081	6,524	6,148	5,852	2,813	2,892	2,660
Culture and recreation	3,993	3,723	3,401	3,201	3,134	3,054	2,906	3,418	3,308	3,135
Human services	308	331	139	164	163	175	101	73	41	32
Economic development	231	228	408	164	163	118	99	73	100	29
Capital improvements	6,004	5,810	6,435	8,656	4,728	4,368	6,610	8,742	6,063	5,823
Debt service:										
Principal	1,651	1,513	1,443	1,413	1,312	1,330	523	1,313	1,185	1,325
Interest and other	339	382	426	429	442	486	674	632	629	624
Total expenditures	<u>39,178</u>	<u>37,772</u>	<u>37,775</u>	<u>37,257</u>	<u>31,660</u>	<u>30,966</u>	<u>30,272</u>	<u>30,514</u>	<u>26,446</u>	<u>24,681</u>
Excess of revenues over (under) expenditures	<u>(1,720)</u>	<u>(1,005)</u>	<u>(2,500)</u>	<u>(3,904)</u>	<u>(2,694)</u>	<u>(3,386)</u>	<u>(4,084)</u>	<u>(5,501)</u>	<u>(1,463)</u>	<u>(1,658)</u>
Other Financing Sources (Uses)										
Transfers in	6,487	7,108	6,174	7,152	5,113	5,191	5,628	4,924	3,692	4,186
Transfers out	(3,285)	(4,025)	(3,199)	(3,898)	(2,316)	(2,550)	(3,096)	(2,783)	(2,774)	(3,338)
Financing proceeds	-	708	-	2,180	30	1,810	548	-	399	3,583
Refunding bond issued	-	-	-	-	-	-	10,345	-	-	-
Payment to refund bond	-	-	-	-	-	-	(11,015)	-	-	-
Total other financing sources (uses)	<u>3,202</u>	<u>3,791</u>	<u>2,975</u>	<u>5,434</u>	<u>2,827</u>	<u>4,451</u>	<u>2,410</u>	<u>2,141</u>	<u>1,317</u>	<u>4,431</u>
Net change in fund balance	<u>\$ 1,482</u>	<u>\$ 2,786</u>	<u>\$ 475</u>	<u>\$ 1,530</u>	<u>\$ 133</u>	<u>\$ 1,065</u>	<u>\$ (1,674)</u>	<u>\$ (3,360)</u>	<u>\$ (146)</u>	<u>\$ 2,773</u>
Debt service as a percentage of noncapital expenditures	6.00%	5.93%	5.96%	6.44%	6.51%	6.83%	5.06%	8.93%	8.90%	10.34%

SCHEDULE 5
CITY OF ORMOND BEACH, FLORIDA
GENERAL FUND BALANCE COMPARED TO ANNUAL EXPENDITURES
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2008
(In Thousands)

Fiscal Year Ending September 30	Undesignated Fund Balance	General Fund Annual Expenditures (1)	Balance as % of Expenditures
1999	4,697	18,001	26.09%
2000	4,426	19,568	22.62%
2001	4,164	20,644	20.17%
2002	5,844	22,741	25.70%
2003	5,115	24,805	20.62%
2004	4,526	24,848	18.21%
2005	5,517	25,976	21.24%
2006	5,848	28,126	20.79%
2007	6,095	29,851	20.42%
2008	5,478	30,008	18.26%

(1) Includes operating transfers out

Source: City of Ormond Beach Finance Department

SCHEDULE 6
CITY OF ORMOND BEACH, FLORIDA
GENERAL GOVERNMENTAL EXPENDITURES AND OTHER USES BY FUNCTION
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2008
(In Thousands)

Fiscal Year Ended	Total	General	Government	Public		Human Services	Physical	Environment	Economic	Environment	Transportation	Culture and Recreation	Operating Out	Transfers			
				Safety													
General Fund																	
1999	18,001	2,770	15%	8,397	47%	32	-	-	-	-	2,107	12%	3,202	18%	1,493	8%	
2000	19,568	2,855	15%	9,431	48%	41	-	-	-	-	2,266	12%	3,351	17%	1,624	8%	
2001	20,644	3,386	16%	10,113	49%	73	-	-	-	-	2,343	11%	3,452	17%	1,277	7%	
2002	22,741	3,131	14%	10,448	46%	101	-	-	-	-	5,357	24%	2,952	13%	752	3%	
2003	24,805	3,464	14%	11,828	48%	175	-	-	118	-	5,561	23%	3,052	12%	607	3%	
2004	24,848	3,808	15%	11,151	45%	163	1%	-	163	1%	5,841	24%	3,123	12%	599	2%	
2005	25,976	3,996	15%	11,419	44%	139	1%	-	164	1%	6,303	24%	3,200	12%	755	3%	
2006	28,126	4,211	15%	12,315	44%	139	-	-	165	1%	6,697	24%	3,246	11%	1,353	5%	
2007	29,851	4,028	13%	12,717	43%	83	-	-	228	1%	7,180	24%	3,559	12%	2,056	7%	
2008	30,008	4,591	15%	12,720	42%	73	-	-	227	1%	7,521	25%	3,766	13%	1,110	4%	
Combined Special Revenue Funds																	
1999	4,235	-	-	86	2%	-	-	3,398	80%	104	3%	185	4%	-	-	462	11%
2000	2,212	-	-	90	4%	-	-	1,207	55%	127	6%	224	10%	-	-	564	25%
2001	3,240	51	2%	71	2%	-	-	1,947	60%	81	3%	200	6%	-	-	890	27%
2002	2,975	-	-	30	1%	-	-	-	-	99	3%	1,713	58%	-	-	1,133	38%
2003	3,472	13	-	86	3%	-	-	-	-	-	2,310	67%	41	1%	1,022	29%	
2004	4,440	-	-	235	6%	-	-	-	-	-	3,080	69%	107	2%	1,018	23%	
2005	6,656	16	-	776	12%	25	-	-	26	1%	4,281	64%	25	-	1,507	23%	
2006	5,181	3	-	975	19%	243	5%	-	39	1%	2,652	51%	127	2%	1,142	22%	
2007	3,725	-	-	818	22%	248	7%	-	316	8%	1,639	44%	106	3%	598	16%	
2008	6,328	-	-	814	13%	235	4%	-	466	7%	3,191	50%	91	2%	1,531	24%	

Capital outlay and debt service are included in expenditures by function.

Source: City of Ormond Beach Finance Department

SCHEDULE 7
CITY OF ORMOND BEACH, FLORIDA
TAX REVENUES BY SOURCE, GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2008
(In Thousands)

Fiscal Year	Property	Local Option Gas (6 cents)	Local Option Gas (5 cents)	Franchise and Utilities	Fire Insurance Premium	Casualty Insurance Premium	Total
1999	5,736	653	-	5,955	143	188	12,675
2000	6,116	705	368	5,937	186	185	13,497
2001	6,078	632	476	6,859	218	210	14,473
2002	6,426	627	483	6,669	193	221	14,619
2003	6,855	631	470	6,986	225	249	15,416
2004	7,394	658	487	7,100	252	279	16,170
2005	9,618	701	503	7,545	197	298	18,862
2006	11,856	690	495	8,277	312	302	21,932
2007	13,312	693	496	8,287	370	309	23,467
2008	12,553	653	479	8,266	430	306	22,687
Change 1999 – 2008	118.8%	0.0%	100.0%	38.8%	200.7%	62.8%	79.0%

**SCHEDULE 8
CITY OF ORMOND BEACH, FLORIDA
GROSS TAXABLE VALUE AND COMPOSITION BY MAJOR PROPERTY CLASSIFICATION
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2008**

Fiscal Year	Residential	%	Commercial	%	Industrial	%	Institutional, Agricultural & Miscellaneous	%	Personal & Centrally Assessed Property	%	Total Final Gross Taxable Value	% Change From Prior Year	Total Direct Tax Rate
1999	*	*	*	*	*	*	*	*	*	*	1,630,868,128	5.7%	3.651
2000	*	*	*	*	*	*	*	*	*	*	1,728,682,588	6.0%	3.657
2001	*	*	*	*	*	*	*	*	*	*	1,839,616,295	6.4%	3.540
2002	*	*	*	*	*	*	*	*	*	*	1,987,214,883	8.0%	3.339
2003	*	*	*	*	*	*	*	*	*	*	2,114,516,416	6.4%	3.339
2004	*	*	*	*	*	*	*	*	*	*	2,292,100,703	8.4%	3.339
2005	1,914,114,148	74.80%	341,328,037	13.3%	84,011,316	3.3%	48,961,864	1.9%	170,450,203	6.7%	2,558,865,568	11.6%	3.894
2006	2,239,773,088	75.90%	383,774,114	13.0%	91,950,538	3.1%	57,836,293	2.0%	176,108,792	6.0%	2,949,442,825	15.3%	4.153
2007	2,709,916,791	75.80%	483,155,983	13.5%	106,733,733	3.0%	86,505,125	2.4%	187,279,766	5.3%	3,573,591,398	21.2%	3.882
2008	2,854,908,148	75.20%	570,701,186	15.0%	107,064,558	2.8%	65,787,621	1.7%	197,651,596	5.3%	3,796,113,109	6.2%	3.444

Notes: The City assesses property annually. Property is assessed at actual market value.

* – Information not available.

Source: Volusia County Property Appraiser

**SCHEDULE 9
CITY OF ORMOND BEACH, FLORIDA
DIRECT AND OVERLAPPING PROPERTY TAX RATES AND TAX LEVIES
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2008**

Fiscal Year Ended	Ormond Beach	School District	Volusia County	Mosquito Control	Inlet and Port Authority	Halifax Hospital*	St. Johns Water	
							Management District	Florida Inland Navigation
1999	3.651	10.376	6.378	0.238	0.090	2.152	0.482	0.047
2000	3.657	9.917	6.373	0.238	0.090	2.152	0.482	0.044
2001	3.540	9.158	6.367	0.238	0.090	2.500	0.472	0.041
2002	3.339	9.015	6.604	0.238	0.090	2.500	0.462	0.039
2003	3.339	8.899	6.604	0.238	0.090	2.380	0.462	0.039
2004	3.339	8.699	6.604	0.238	0.090	2.380	0.462	0.039
2005	3.894	8.517	6.604	0.238	0.090	3.000	0.462	0.039
2006	4.153	8.259	6.294	0.238	0.090	3.000	0.462	0.039
2007	3.882	7.685	5.133	0.190	0.072	2.750	0.462	0.039
2008	3.444	7.467	4.703	0.179	0.068	2.500	0.416	0.035
1999	5,954	16,922	10,274	388	147	3,425	652	79
2000	6,322	17,143	11,012	398	156	3,717	830	69
2001	6,512	16,848	11,713	438	166	4,599	868	75
2002	6,710	18,117	13,271	478	181	5,024	928	78
2003	7,059	18,817	13,964	503	190	6,673	977	82
2004	7,654	19,938	15,137	545	206	6,958	1,058	89
2005	9,964	21,794	16,899	609	230	7,677	1,182	100
2006	12,250	24,359	18,564	702	265	8,848	1,363	115
2007	13,787	27,290	18,229	675	255	9,766	1,641	137
2008	12,997	28,182	17,751	674	255	9,435	1,569	130

* Tax levy based on homestead exemption and nonexempt values.

Note: Tax levy indicated is for Ormond Beach only. Property tax rates are based upon \$1,000 of assessed taxable value.

Source: Volusia County Property Appraiser

**SCHEDULE 10
CITY OF ORMOND BEACH, FLORIDA
PRINCIPAL PROPERTY TAXPAYERS
CURRENT FISCAL YEAR AND TEN YEARS AGO**

Name	Type of Business	2008		1999	
		Taxable Assessed Value <i>(in Thousands)</i>	Percentage Taxable Assessed Value	Taxable Assessed Value <i>(in Thousands)</i>	Percentage Taxable Assessed Value
Bray & Gillespie LLC	Development Corp.	\$ 35,314	0.94%	\$ -	0.00%
Royal Floridian by Spinnaker	Resort	34,358	0.91%	-	0.00%
Casa Del Mar Joint Venture	Resort	31,012	0.82%	7,465	0.39%
Florida Power & Light	Power Company	29,383	0.78%	20,212	1.05%
Island One, Inc.	Resort	28,946	0.77%	-	0.00%
Bermuda Estates		24,391	0.65%	-	0.00%
Florida Production Engineering Inc	Engineering Arm	18,607	0.49%	8,062	0.42%
Developers Diversified Finance	Shopping Center	17,621	0.47%	10,304	0.54%
Bear Creek Venture Ltd.	Mobile Home Park	15,295	0.41%	-	0.00%
Maverick Condo Association	Resort	14,002	0.37%	-	0.00%
Aqua Sun Investments	Resort	-	0.00%	47,149	2.45%
Bell South Telecommunications	Telecommunications	-	0.00%	20,649	1.07%
Oceans East Club Assoc.	Resort	-	0.00%	11,685	0.61%
Medical Center of Santa Rosa	Medical Center	-	0.00%	9,407	0.49%
Wal-Mart Stores Inc.	Shopping Center	-	0.00%	8,406	0.44%
Biltmore Assoc. Ltd.	Resort	-	0.00%	7,505	0.39%
		\$ 248,929	6.61%	\$ 150,844	7.85%

Source: Volusia County Property Appraiser

SCHEDULE 11
CITY OF ORMOND BEACH, FLORIDA
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2008
(In Thousands)

Fiscal Year Ended	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years ⁽²⁾	Total Collections to Date	
		Amount	Percentage of Levy ⁽¹⁾		Amount	Percentage of Levy
1999	5,954	5,724	96.1	20	5,744	96.5
2000	6,322	6,097	96.4	107	6,204	98.1
2001	6,512	6,289	96.6	9	6,298	96.7
2002	6,710	6,417	95.6	36	6,453	96.2
2003	7,059	6,819	96.6	22	6,841	96.9
2004	7,654	7,373	96.3	16	7,389	96.5
2005	9,964	9,599	96.3	34	9,633	96.7
2006	12,250	11,821	96.5	24	11,845	96.7
2007	13,787	13,287	96.4	12	13,299	96.5
2008	12,997	12,539	96.5	-	12,539	96.5

Notes: (1) Taxes are levied on November 1 of each year. Taxes are due by March 31 of the following year. Taxes paid prior to March 31 receive discounts of up to 4%. See note 1 of the financial statements for more details.

(2) Details relating to collections in subsequent years is unavailable. Subsequent collections have been applied to the previous tax levied year.

Source: County of Volusia Tax Assessor's Office

SCHEDULE 12
CITY OF ORMOND BEACH, FLORIDA
FRANCHISE AND UTILITIES SERVICE TAX REVENUES BY SOURCE
SEPTEMBER 30, 2008
(In Thousands)

Fiscal Year Ended	Total Tax	Electric Utilities	Communications Taxes	Gas Utilities	Electric Franchise	Gas Franchise
1999	5,955	2,560	1,287	113	1,966	29
2000	5,937	2,527	1,473	101	1,804	32
2001	6,859	2,610	1,785	123	2,297	44
2002	6,668	2,580	1,876	92	2,107	13
2003	6,986	2,766	1,808	113	2,278	21
2004	7,100	2,678	1,893	118	2,383	28
2005	7,545	2,882	1,874	131	2,631	27
2006	8,277	2,989	1,929	137	3,190	32
2007	8,287	2,908	2,006	136	3,204	33
2008	8,266	2,865	2,101	157	3,125	18
Change 1999 - 2008	38.81%	11.91%	63.25%	38.94%	58.95%	-37.93%

**SCHEDULE 13
CITY OF ORMOND BEACH, FLORIDA
SCHEDULE OF PROPERTY VALUATIONS AND
PROPERTY TAX MILLAGE
LAST TEN FISCAL YEARS
SEPTEMBER 30, 2008
(In Thousands)**

Fiscal Year	Valuation					Property Tax Millage					
	Total Assessed	Exempt	Percent Exempt	Taxable	Percent Taxable	Operating	Capital Improvements	Transportation Improvements	General Facilities Renewal and Replacement	Debt Service	Total
1999	1,921,958	291,090	15.15	1,630,868	84.85	2.495	-	0.400	-	0.756	3.651
2000	2,193,882	464,935	21.19	1,728,947	78.81	2.393	-	0.400	-	0.864	3.657
2001	2,376,137	536,476	22.58	1,839,661	77.42	2.308	-	0.400	-	0.832	3.540
2002	2,568,410	558,761	21.76	2,009,649	78.24	2.183	-	0.400	-	0.756	3.339
2003	2,803,577	689,061	24.58	2,114,516	75.42	2.313	-	0.300	-	0.726	3.339
2004	3,100,771	808,671	26.08	2,292,100	73.92	2.387	-	0.275	-	0.677	3.339
2005	3,639,499	1,080,633	29.69	2,558,866	70.31	2.846	0.165	0.275	-	0.609	3.894
2006	4,402,810	1,453,367	33.01	2,949,443	66.99	2.996	0.165	0.275	0.177	0.540	4.153
2007	5,564,115	2,013,006	36.18	3,551,109	63.82	2.823	0.165	0.275	0.177	0.442	3.882
2008	5,748,842	1,974,651	34.35	3,774,191	65.65	2.566	0.145	0.150	0.150	0.433	3.444

Source: Volusia County Property Appraiser

GLOSSARY

Accrual: A basis of accounting in which revenues are recognized when they are measurable and earned and expenditures are recorded when incurred.

Appropriation: Authorization by the City Commission that allows expenditures to be made on behalf of the City against governmental resources.

Audit: An examination of internal controls and financial statements.

Balance Sheet: A statement which presents the financial position of an entity as of a specified date.

Budget: A financial plan or proposed revenues and expenditures for a specified period of time (usually one year).

Capital Outlay: Expenditures for the acquisition of assets.

Debt Service: The City's obligation to pay principal and interest according to a predetermined schedule.

Department: A major organizational unit that indicates management responsibility for a group of related operations.

Encumbrances: Commitments against an appropriation.

Fund Balance: The amount by which assets exceed liabilities.

Interfund Transfers: Amounts transferred from one fund to another.

Intergovernmental Revenues: Revenues received from another government.

Operating Expenditures: Ongoing expenditures that are not wages, benefits or capital in nature.

Reserved: Indicates that a portion of fund balance is restricted for a specific purpose.

Roll back tax rate: The tax rate that generates the same amount of revenue as the prior year exclusive of gains from new construction.